Ref. No. NBCC/NSEBSE/2026-27 November 05, 2026

नेशनलस्टॉकएक्सचेंजऑफ़ इंडिया लिमिटेड एक्सचेंजप्लाजा, प्लॉटनंबरसी/1, जीब्लॉक, बांद्रा-कुर्लाकॉम्प्लेक्स बांद्रा (ई)-मुंबई 400051 एनएसईप्रतीक: एनबीसीसी/EQ	बीएसईलिमिटेड फिरोजजीजीभोयटॉवर, दलालस्ट्रीट, मुंबई-400001 स्क्रिपकोड: 534309
National Stock Exchange of India Ltd. **Exchange Plaza,** **Plot No C/1, G Block,** **Bandra –Kurla Complex,** **Bandra (E), Mumbai-400051** **NSE Symbol: NBCC/EQ**	**BSE Ltd.** **Phiroze Jeejeebhoy Tower,** **Dalal Street,** **Mumbai-400001** **Scrip code:534309**

Subject: - Investor Presentation regarding Conference/Earnings Call to Discuss Quarter Q2 FY26-27 Unaudited Financial Results

Sir,

This is in reference to the NBCC's intimation dated November 03, 2026, for intimation of Conference /Earnings Call scheduled for Friday, November 06, 2026, at 11:00 A.M. to discuss the unaudited financial results for the quarter and half yearly ended September 30, 2026.

Please find enclosed herewith the Investors Presentation.

The aforesaid information is also disclosed on the company's website available on the Company's website at: nbccindia.in/webEnglish/PresentationNTranscript

This is for your information and record.

Thanking You,

For NBCC (India) Limited

Deepti Gambhir

Deepti Gambhir
Company Secretary
F-4984

ENCL: AS above

एन बी सी सी
NBCC
A Navratna CPSE

Q2 FY 27 & HY1 FY 27

FINANCIAL RESULTS



GPRA, Type VI Qtrs

Disclaimer

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This Presentation includes statements that are, or may be deemed to be, "forward-looking statements". These forward-looking statements can be identified by the use of forward-looking terminology, including the terms "believes", "estimates", "anticipates", "projects", "expects", "intends", ''may", "will", "seeks" or "should" or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward looking statements including those cited from third party sources, contained in this presentation are based on numerous assumptions and include all matters that are not historical facts and are uncertain and subject to risks. They appear in a number of places throughout this Presentation and include statements regarding the Company's intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance including those relating to general business plans and strategy of the Company, its future outlook and growth prospects, and future developments in its businesses and its competitive and regulatory environment. The Company's actual results of operations, financial condition and liquidity, and the development of the business sector in which the Company operates, may differ materially from those suggested by the forward-looking statements contained in this Presentation. In addition, even if the Company's results of operations, financial condition and liquidity, and the development of the industry in which the Company operates, are consistent with the forward-looking statements contained in this Presentation, those results or developments may not be indicative of results or developments in subsequent periods.

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This presentation is not an offer to sell or a solicitation of any offer to buy the securities of the Company in the United States or in any other jurisdiction where such offer or sale would be unlawful. Securities may not be offered, sold, resold, pledged, delivered, distributed, or transferred, directly or indirectly, in to or within the United States absent registration under the Securities Act, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with any applicable securities laws of any state or other jurisdiction of the United States. The Company's securities have not been and will not be registered under the Securities Act.

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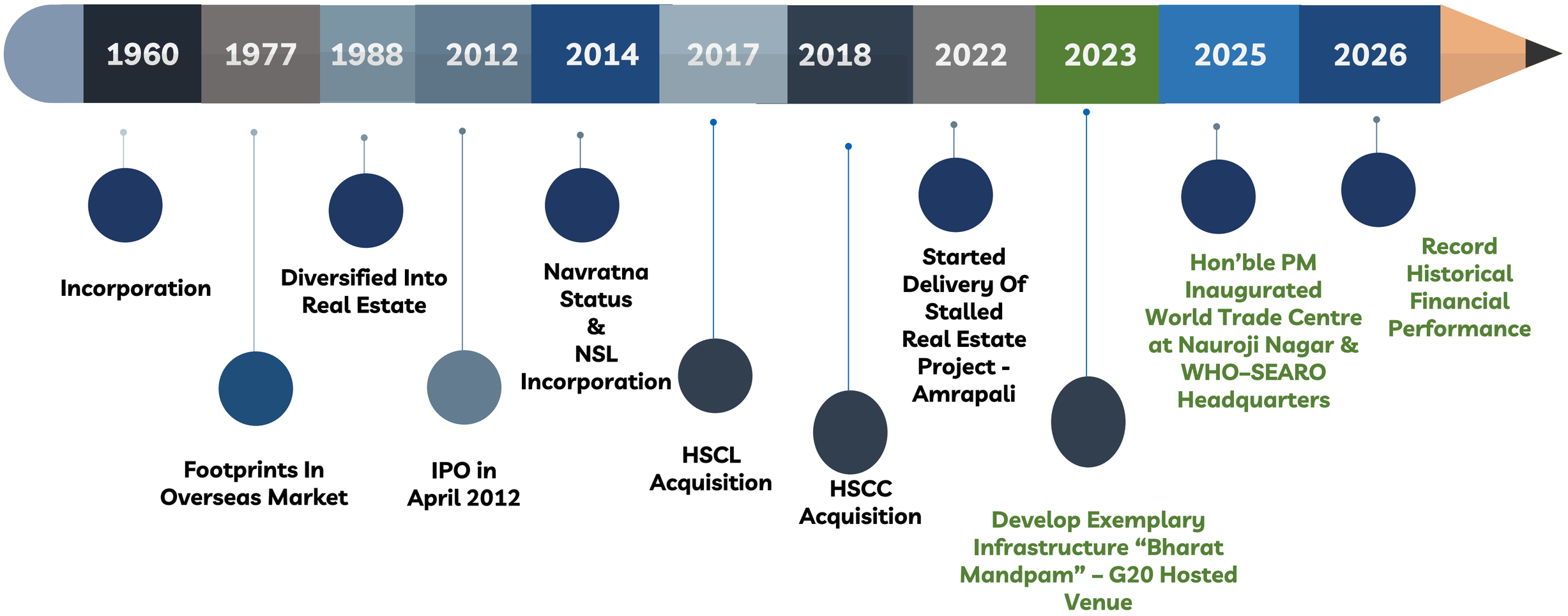
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NBCC
A Navratna CPSE

Company Overview



Income Tax Building,
Lucknow

Brief About NBCC's History



Business Overview - Redeveloping Infra & Delivering Dreams

सत्यमेव जयते

Navratna CPSE under MoHUA

One of the Largest Construction CPSE in India

65+

years of experience (Incorporated in 1960)



PAN India & Global Presence

₹

₹1,26,181 Cr
Orderbook (Consolidated as on 30.09.2026)

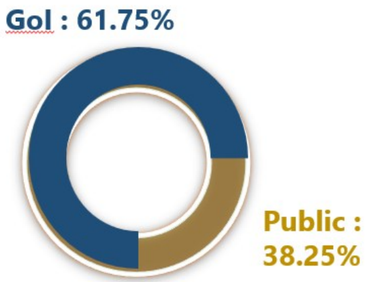
Business Segments

- Project Management Consultancy (PMC)
- Engineering Procurement & Consultancy (EPC)
- Real Estate

Business Model - USP

- PMC Model
- Redevelopment Model

Shareholding



Subsidiaries

- HSCC – 100%
- HSCL – 51%
- NSL – 100%
- NBCC Overseas Real Estate LLC – 100%
- DWC LLC – 100%

NBCC's Unmatched Excellence – A New Benchmark

Financial Growth – Powering Ahead with Momentum

Building India's Tomorrow

FINANCIAL PERFORMANCE



World Trade Centre, Nauroji Nagar

ROUND UP (Standalone)

Q2 FY 26-27



Rs. 2890 Cr Revenue from Operations up by 38%

Rs. 225 Cr PAT up by 31%

New Business secured ₹ 2965 Cr

Works Awarded ₹ 1185 Cr

Declared Interim Dividend of ₹ 0.25 per share

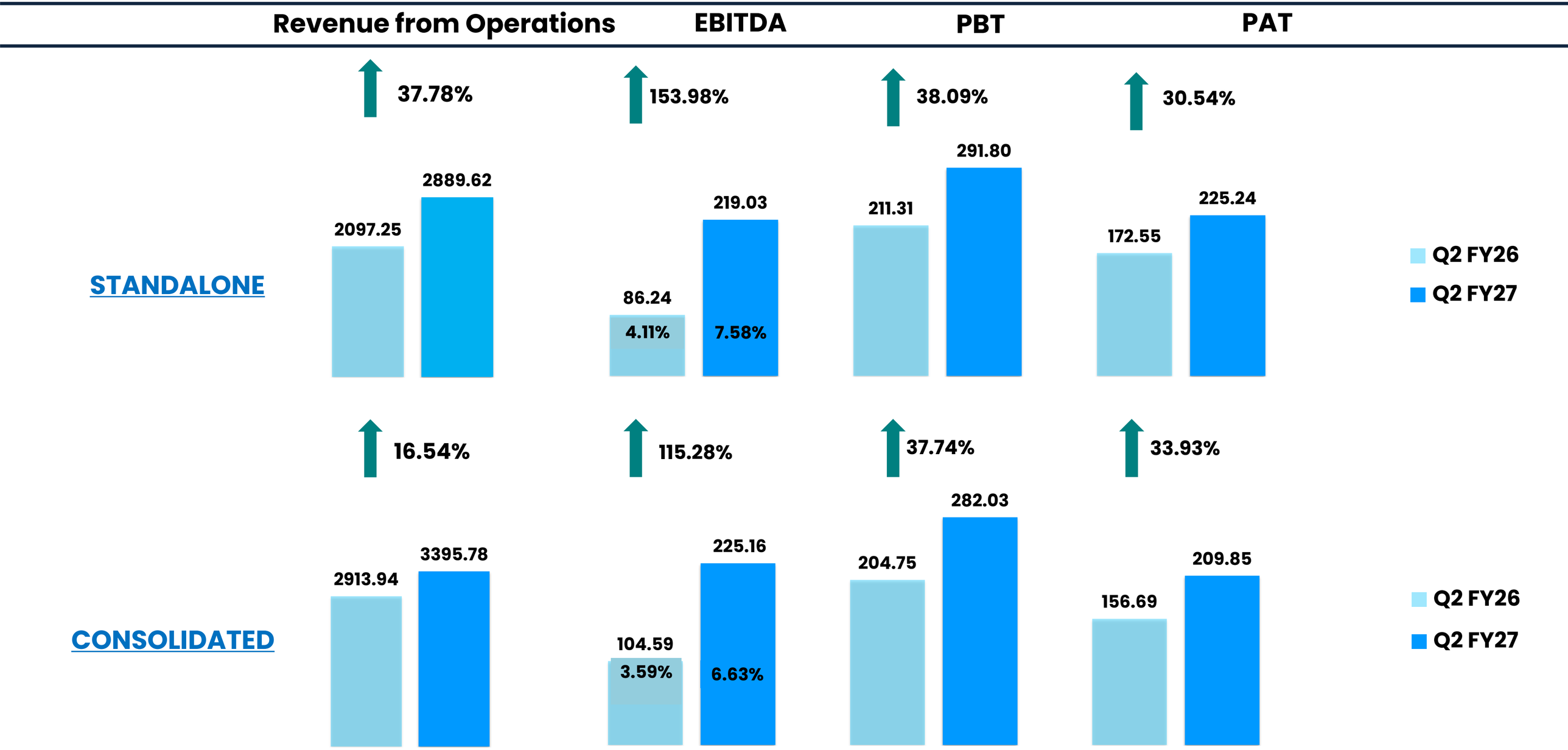
NBCC's Unmatched Excellence – A New Benchmark

Financial Growth – Powering Ahead with Momentum

Building India's Tomorrow

Performance during Q2 FY27

₹ In Crore



EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

ROUND UP (Standalone)

H1 FY 26-27



Rs. 4713 Cr Revenue from Operations up by 26%

Rs. 376 Cr PAT up by 31%

New Business secured ₹ 4176 Cr

Works Awarded ₹ 2537 Cr

Declared/Paid Interim Dividend of ₹ 0.40 per share

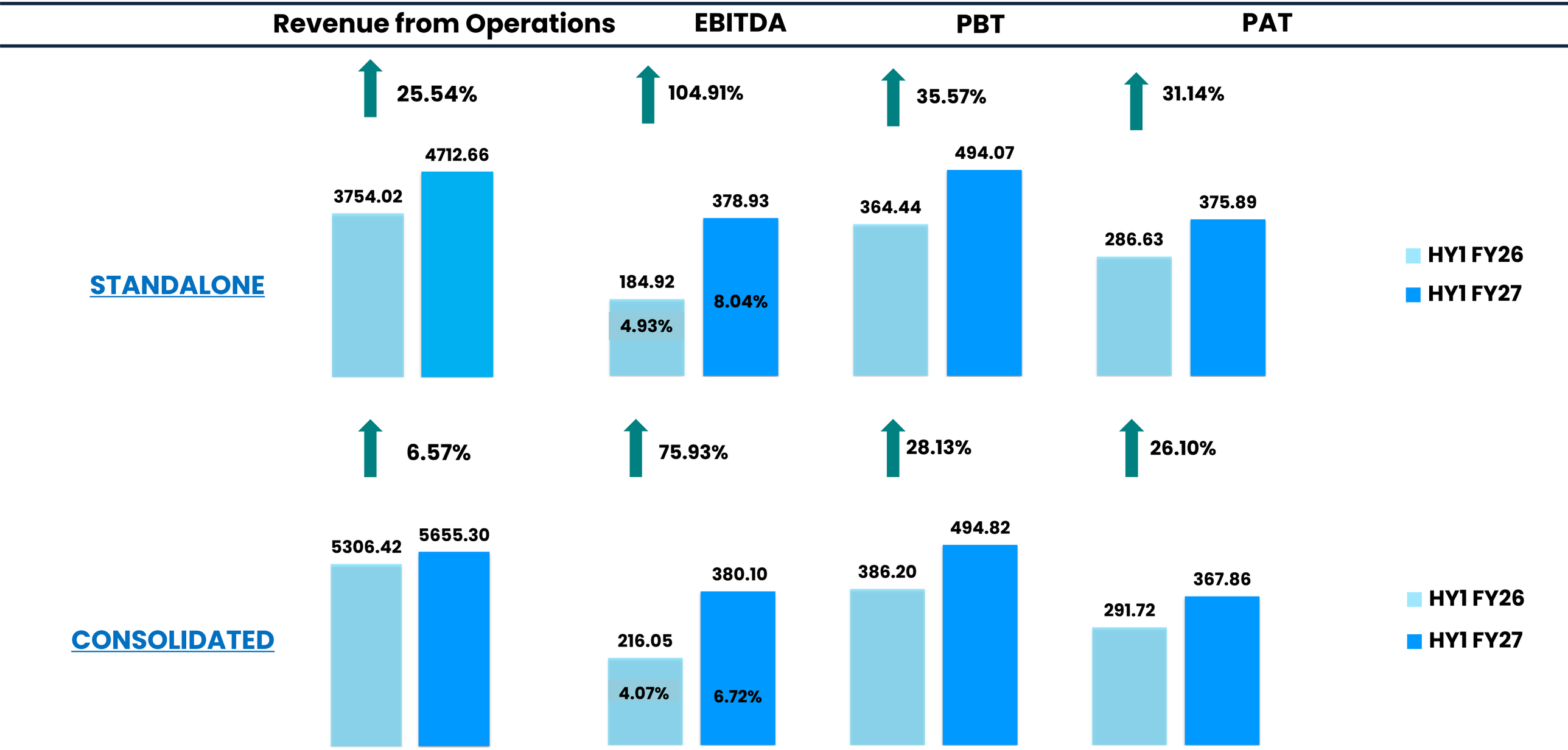
NBCC's Unmatched Excellence – A New Benchmark

Financial Growth – Powering Ahead with Momentum

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Performance during HY1 FY27

₹ In Crore



EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

ORDER BOOK, BUSINESS SECURED & WORKS AWARDED

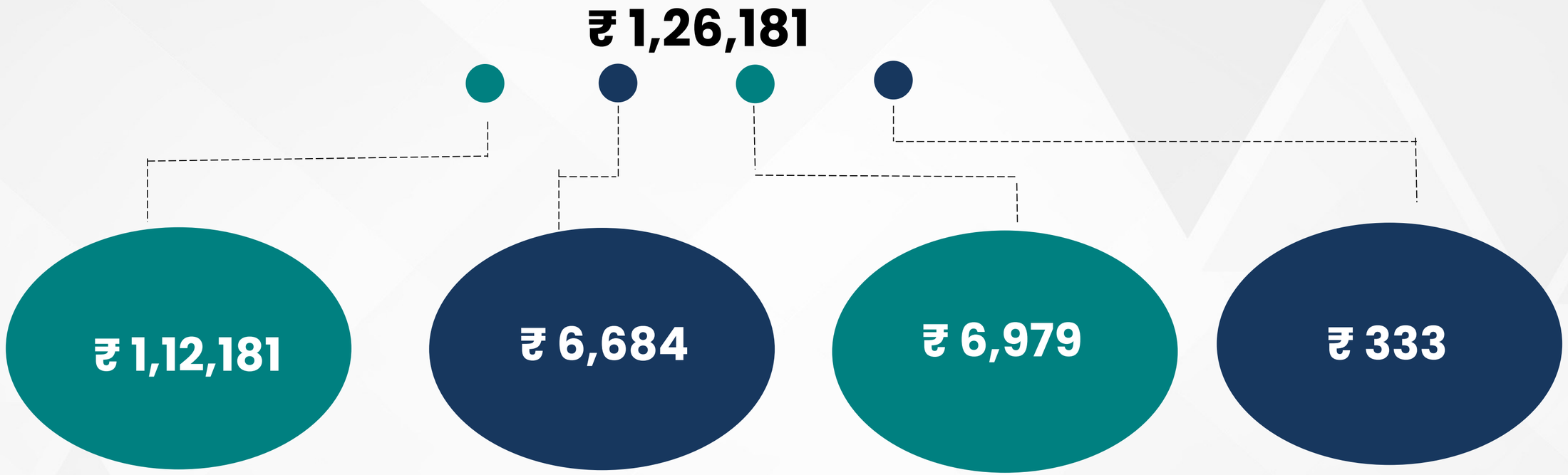


Bharat Mandapam

Order Book as on 30.09.2026

₹ In Crore

Consolidated Order Book



	NBCC	HSCC	HSCL	NSL	Consolidated
Running Projects	27,345	2089	2444	224	33,102

Note: The amounts mentioned are excluding GST.

H1 New Business Secured & Work Awarded as on 30.09.2026

₹ In Crore

	NBCC	HSCC	HSCL	NSL	Consolidated
New Business Secured					
Total Business Secured in H1 FY 2026-27	4176	39	773	171	**5159**
Works Awarded to Contractors					
Total Business Secured in H1 FY 2026-27	2537	15	509	105	**3166**

Note: The value of project is excluding GST.

Major Projects secured during Q2 FY 27

₹ In Crore

Name of Project	Value of Project (Rs. in Cr.)	Client Name
PMC for Const. of a) Office complex of Reserve Bank of India at Nelapadu, Amravati, AP and b) Officers' & Staff Residential Complex of Reserve Bank of India at Inavolu, Amravati, AP	780.38	Reserve Bank of India
Construction of the Ile Aurore Housing Project at Seychelles which contain 1008 affordable housing units and the associated infrastructure	620.00	Govt. of Republic of Seychelles
Construction of 2256 Science Laboratories (Physics, Chemistry & Biology) in 922 Government Schools of Rajasthan on Turnkey Basis	430.69	Rajasthan Council of School Education
ITBP Ladakh along Northen Border- 28 BOP's	234.78	ITBP
Construction of 252 Residential Staff Quarters at CANARA BANK Owned Property at Shivalli Village, Manipal, Udupi District	160.14	Canara Bank
Construction of 170 new school buildings in place of dilapidated school buildings under Supplementary PAB 2025-26	121.74	Rajasthan Council of School Education
Construction of Boys/Girls Hostel at various location in Odisha under Directorate of Technical Education and training, Odisha, Cuttack	88.43	Directorate of Technical Education and training, Odisha, Cuttack

Total Value of Projects Secured during Q2 FY 27 is Rs. 2965 Cr.

Note: The value of project is excluding GST.

Major Works Awarded during Q2 FY 27

₹ In Crore

Name of the Work	Value of Project (Rs. in Cr.)
Construction of Integrated Office Complex on Design, Engineering, Procurement and Construction (EPC) Basis at HUDCO plot A-2,Sector-62, Noida, Uttar Pradesh	302.75
Design and Development for Construction of 2 BHK & 3 BHK Housing and other related works in Indian Institute of Technology, Mandi, Kamand, HP - 175075 on EPC basis	150.07
Development of Satellite Township Phase-I including allied works at Rakh Gund Aksha, Bemina, Srinagar (J&K) on Design, Engineering, Procurement and Construction (EPC) basis including Operation & Maintenance of 2 years	61.70

Total Value of Projects Awarded during Q2 FY 27 is Rs. 1185 Cr.

Note: The value of project is excluding GST.

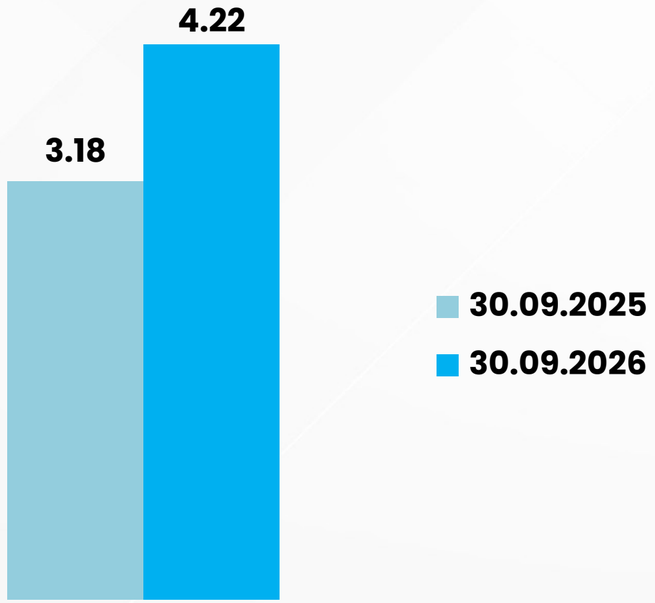
EMPLOYEE PRODUCTIVITY



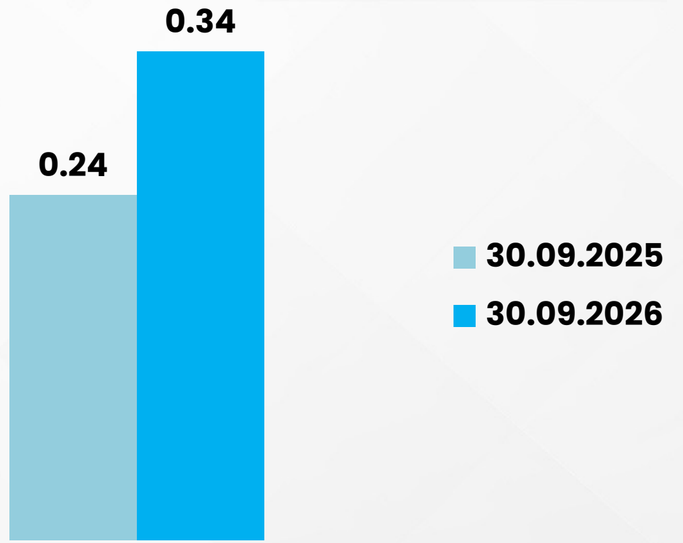
Centurion, Amrapali

Employee Productivity

Staff	No. of Employees	
	30.09.2025	30.09.2026
A & B	1002	994
Operative Staff	180	123
Total	**1182**	**1117**



Revenue from operation per Employee (Rs. in Cr.)



PAT per Employee (Rs. in Cr.)

***Revenue and Profit for the 6 months ended 30.09.2026 & 30.09.2025 per employee is on standalone basis, based on the number of employees as on reporting date.**

Manpower Status



Operative Staff (123)

HRM/ Others (113)

67%

11%

12%

10%

Engineers (744)

Finance (133)

Total: 1113

Board of Directors



Shri K. P Mahadevaswamy
Chairman & Managing Director

Mr. Mahadevaswamy has vast experience of 32+ years in handling many mega-value, critical, diversified and state-of-art civil engineering projects across the country



Dr. Suman Kumar Director (Commercial)

Dr. Kumar has over three decades of profound expertise in Civil Engineering and Project Management to this esteemed position.



Shri Anjeev Kumar Jain Director (Finance)

Shri Jain has nearly three decades of extensive experience in finance and accounts across various sectors such as Power, Railways infra, Infra Consultancy & renewable energy.



Shri Ashutosh Gautam Director (Project)

Shri Gautam, as been serving for more than 34 years in multi-disciplinary wings of infrastructure viz. highways, ports, inland water transport, logistics and urban development etc.



Shri Ravi Kumar Arora Govt. Nominee Director

Shri Ravi Kumar Arora (IAS), Joint Secretary (Land & Estates) in the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as Govt. Nominee Director on the Board of NBCC. Shri Arora is an Indian Administrative Service (IAS) officer of Gujarat cadre and joined the service in 2006.



Shri Sanjeet
Govt. Nominee Director

Shri Sanjeet has around 24 years of rich, varied and multi-disciplinary experience and presently he is serving as Joint Secretary & Financial Advisor in the Ministry of Housing and Urban Affairs, Government of India.



Shri Vishal Puri
Independent Director

Shri Vishal Puri Being a distinguished leader and Ex-Chairman of Chandigarh Branch of ICAI, Mr. Puri has 17 years of experience in Accountancy, Taxation, Audits and Financial Management,.

NBCC (INDIA) LIMITED

(A Government of India Enterprise)

Towards Building a Viksit Bharat

Corporate office: NBCC Bhawan, Lodhi Road ,
New Delhi, INDIA 110003
Phone: 011 - 24367314

Thank You