

SEC/2026

May 24, 2026

BSE Limited Phiroze Jejeebhoy Towers, Dalal Street, MUMBAI - 400 001 STOCK CODE: 500510	National Stock Exchange Of India Limited Exchange Plaza, 5th Floor Plot No.C/1, G Block Bandra-Kurla Complex Bandra (E), Mumbai - 400 051 STOCK CODE: LT
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Dear Sirs/Madam,

Sub: Disclosure under Regulation 30 of SEBI (LODR) Regulations, 2015 – Cessation of Independent Director

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that Mr. Sanjeev Aga (DIN: 00022065) will conclude his tenure as an Independent Director of the Company effective the closing hours of May 24, 2026, upon completion of second and final term.

The Company places on record its appreciation for the valuable contributions, guidance and services rendered by Mr. Sanjeev Aga during his association with the Company as an Independent Director.

Details as required Clause 7 of Para A of Part A of Schedule III of the SEBI Listing Regulations read with SEBI Master Circular dated January 30, 2026, as applicable in connection with the above is enclosed as Annexure.

This is for your information and records.

Thanking You

Yours sincerely,

For Larsen & Toubro Limited

**Subramanian Narayan
Company Secretary & Compliance Officer
(ACS 16354)**

Encl. as above

Annexure

Particulars	Mr. Sanjeev Aga
Reason for Change viz. appointment, re-appointment, resignation, removal, death or otherwise	Conclusion of tenure as an Independent Director on account of completion of second and final term as an Independent Director of the Company.
Date of Appointment/ reappointment /cessation (as applicable) and term of appointment/reappointment	May 24, 2026
Brief Profile	Not Applicable
Disclosure of relationships between directors	Not Applicable
Information as required pursuant to Circular of BSE Limited with ref. no. LIST/ COMP/ 14/2018-19 and Circular of National Stock Exchange of India Ltd with ref. no. NSE/CML/2018/24, dated 20 th June 2018	Not Applicable