Sakthi Sugars Limited
180, Race Course Road, Post Box No. 3775, Coimbatore - 641 018. Phone : + 91 422-2221551, 4322222
Fax : +91 422-4322488, 2220574 E-mail : info@sakthisugars.com **CIN : L15421TZ1961PLC000396**

SL/SE/1216/2025 28.8.2026

Dear Sirs,

Sub: Annual Report and Notice of 64th Annual General Meeting

Pursuant to Regulation 30 and 34 of SEBI (Listing Obligations and disclosure Requirements) Regulations, 2015, we enclose copy of Annual Report together with Notice convening the 64th Annual General Meeting of the Company on Friday, the 25th September 2026 at 12.30 P.M. through Video Conferencing/Other Audio Visual Means in terms of the Circulars of the Ministry of Corporate Affairs and of SEBI in this regard.

The said Annual Report together with Notice has been sent today by e-mail to the shareholders who have registered their email ID with the Company/Depository Participants. The Annual Report is also available on the Company's website: www.Sakthisugars.com

Kindly take the above on record.

Yours faithfully

For SAKTHI SUGARS LIMITED

SETHURAMAN VENKATESH Digitally signed by SETHURAMAN VENKATESH Date: 2026.08.28 17:38:22 +05'30'

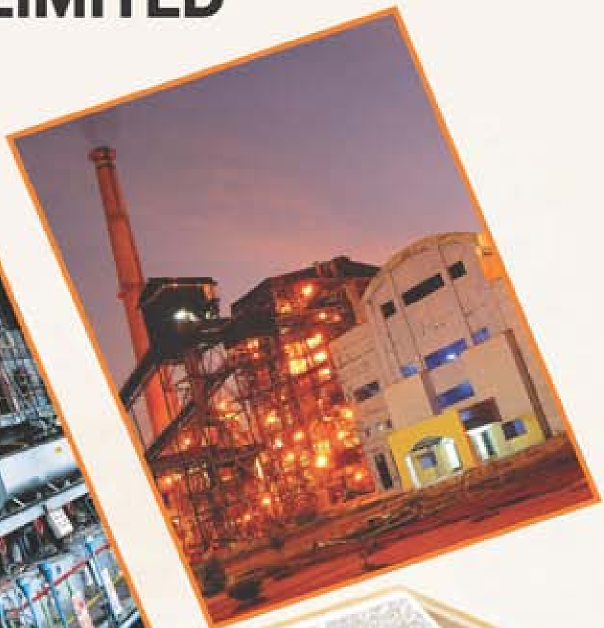
S.Venkatesh
Company Secretary

End: As above.

To:
BSE Ltd
P.J.Towers
Dalal Street
Mumbai – 400 001

The National StockExchange Of India Limited
Exchange Plaza, 5th Floor,
Plot No.C/1, G-Block, Bandra Kurla Complex, Bandra (East)
Mumbai – 400 051

SAKTHI SUGARS LIMITED



ANNUAL REPORT

2025 - 2026

sarvakaryogitvam kriya sakthi

The capacity to assume any form in the Universe is Kriya Sakthi(Power of action)

SAKTHI SUGARS LIMITED
CIN:L15421TZ1961PLC000396

REGISTERED OFFICE

Sakthinagar - 638 315
Bhavani Taluk, Erode District,
Tamilnadu
Phone : 04256 246241
E-mail : shares@sakthisugars.com
Website : www.sakthisugars.com

CORPORATE OFFICE

180, Race Course Road
Coimbatore - 641 018
Tamilnadu
Phone : 0422 4322222, 2221551
Email : shares@sakthisugars.com
Website : www.sakthisugars.com

AUDITORS

M/s. P N Raghavendra Rao & Co
Coimbatore

MAIN BANKER

Kotak Mahindra Bank Ltd

REGISTRAR & SHARE TRANSFER AGENTS

MUFG Intime India Pvt. Limited
“Surya”, 35, May Flower Avenue
Behind Senthil Nagar
Sowripalayam Road, Coimbatore - 641 028
Phone & Fax : 91-422-2314792
E-mail : investor.helpdesk@in.mpms.mufg.com

DIRECTORS

Dr M MANICKAM
Chairman and Managing Director
DIN : 00102233

Sri M BALASUBRAMANIAM
Managing Director
DIN : 00377053

Sri M SRINIVAASAN
Joint Managing Director
DIN : 00102387

Sri V K SWAMINATHAN
DIN : 00210869

Dr A SELVAKUMAR
DIN : 01099806

Sri S SHIVRAM
DIN : 07946245

Smt SUSHEELA BALAKRISHNAN
DIN : 07140637

Sri S CHANDRASEKHAR (w.e.f. 13.08.2026)
DIN : 00011901

KEY MANAGERIAL PERSONNEL

Dr S VELUSWAMY
President (Finance & Operations)
Chief Financial Officer

Sri S VENKATESH
Company Secretary

CONTENTS

Important Communication to Members

The Ministry of Corporate Affairs has taken a "Green Initiative in the Corporate Governance" by allowing paperless compliances by companies and has issued circulars stating that service of notice / documents including Annual Report can be sent by e-mail to its members. To support this green initiative of the Government, members who have not registered their e-mail addresses so far, are requested to register their e-mail addresses in respect of their holdings in demat form through their concerned Depository Participants. Members who hold shares in physical form are requested to log in to the website of the Company's Registrar and Share Transfer Agents, MUFG Intime India Pvt. Ltd. https://in.mpms.mufg.com, go to Investor Services Section and select "Email Registration", fill in the details and upload the required documents and submit.

NOTICE TO MEMBERS

Notice is hereby given that 64th Annual General Meeting of the Company will be held on Friday, the 25th September 2026 at 12.30 p.m. through Video Conferencing/Other Audio Visual Means (VC/OAVM) to transact the following business:

1. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED that the Audited Financial Statements of the Company for the financial year ended 31st March 2026 and Reports of the Board of Directors and of the Auditors thereon be and are hereby adopted."

2. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED that Sri M.Srinivaasan (DIN 00102387), who retires by rotation, be and is hereby reappointed as a Director of the Company, liable to retire by rotation."

SPECIAL BUSINESS

3. To consider and, if thought fit, to pass the following resolution as Special Resolution:

   "RESOLVED that pursuant to the provisions of Section 196, 197 and 203 read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 ('the Act') and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 17(1C) and other applicable regulations, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, approval of the members of the Company be and is hereby accorded for the re-appointment of Sri M.Balasubramaniam (DIN 00377053), as Managing Director of the Company with substantial power of management, for a further period of five years from 27th August 2026 to 26th August 2031 without remuneration and to continue to hold such position even after attaining the age of 70 years."

   "RESOLVED FURTHER that the directorship of Sri M.Balasubramaniam is liable to determination by retirement by rotation as per Section 152 of the Companies Act, 2013."

   "RESOLVED FURTHER that the Board of Directors of the Company be and is hereby authorised to alter and vary the terms of appointment in accordance with applicable provisions of the Companies Act 2013 and the Rules made thereunder."

4. To consider and, if thought fit, to pass the following resolution as Ordinary Resolution:

   "RESOLVED that pursuant to the provisions of Section 196, 197 and 203 read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 ('the Act') and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 17(1C) and other applicable regulations, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, approval of the members of the Company be and is hereby accorded for the re-appointment of Sri M.Srinivaasan (DIN 00102387), as Joint Managing Director of the Company with substantial power of management, for a further period of five years from 27th August 2026 to 26th August 2031 without remuneration."

   "RESOLVED FURTHER that the directorship of Sri M.Srinivaasan is liable to determination by retirement by rotation as per Section 152 of the Companies Act, 2013."

   "RESOLVED FURTHER that the Board of Directors of the Company be and is hereby authorised to alter and vary the terms of appointment in accordance with applicable provisions of the Companies Act 2013 and the Rules made thereunder."

5. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED that pursuant to Section 149, 152, 160 and other applicable provisions, if any, of the Companies Act 2013 ('Act') and the Rules made thereunder, Sri S.Chandrasekhar (DIN 00011901), who was appointed by the Board as Additional Director with effect from 13th August 2026 to hold office upto the date of the 64th Annual General Meeting and in respect of whom the Company has received a notice in writing from a member proposing his candidature for appointment as Non-Executive Non-Independent Director of the Company, be and is hereby appointed as a Non-Executive Non-Independent Director of the Company, liable to retire by rotation."

6. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED that pursuant to Section 148 and other applicable provisions, if any, of the Companies Act 2013 read with the Rules made thereunder, the Company hereby ratifies the remuneration of Rs.4.50 lakhs for the financial year ending 31st March 2027 plus applicable tax thereon and reimbursement of out-of-pocket expenses payable to M/s.STR & Associates, Cost Accountants (Firm No.000029), Tiruchirapalli, who are appointed by the Board of Directors as Cost Auditors of the Company for the said financial year."

7. To consider and, if though fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED that pursuant to the provisions of Section 181 of the Companies Act 2013, permission be and is hereby accorded to the Board of Directors of the Company to donate/contribute a sum/sums in the aggregate upto Rs.20 lakhs or such sum/sums as permissible under the said Section, whichever is higher, during the financial year 2027-28 from out of the funds of the Company to bona fide charitable and other funds and for deserving causes and institutions."

By Order of the Board

S. Venkatesh
Company Secretary
Membership No: A67660

Coimbatore
13th August 2026

Notes:

1. As per the relevant circulars of the Ministry of Corporate Affairs (MCA) regarding holding of Annual General Meetings through VC/OAVM and in compliance with the provisions of the Companies Act 2013 ("the Act") and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 ("SEBI (LODR) Regulations"), this 64th Annual General Meeting ("AGM") of the Company is being conducted through Video Conference / Other Audio Visual Means (VC/OAVM). The AGM does not require physical presence of members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company.
2. Since the AGM is being held through VC/OAVM pursuant to MCA Circulars and physical attendance of Members has been dispensed with, there is no requirement for appointment of proxies. Accordingly, the facility of appointment of proxies by Members under Section 105 of the Act will not be available for the AGM. However, institutional/ corporate members may appoint their representatives in pursuance of Section 112 and Section 113 of the Act, for the purpose of participation in the AGM through VC/OAVM and to exercise e-voting.
3. Since the AGM will be held through VC/OAVM, the Route Map is not annexed to this Notice.
4. MUFG Intime India Private Limited will be providing their facility ('InstaMeet') for participation in the AGM through VC/OAVM and e-voting during the AGM, and for voting through remote e-voting ('InstaVote').
5. Members may join the AGM through VC/OAVM by following the procedure mentioned in Note No.34 herein below. The login provision for joining the meeting shall be kept open for the Members 30 minutes before the scheduled time for commencement of the AGM (i.e. from 12.00 p.m.) till 15 minutes after the commencement time of the AGM (i.e.upto 12.45 p.m.). Thereafter the login provision shall be deactivated.
6. Members may note that the VC/OAVM facility provided by MUFG Intime India Private Limited, allows participation of not less than 1000 Members on first-come-first-served basis. The large shareholders (i.e. shareholders holding 2% or more shareholding), promoters, institutional investors, directors, key managerial personnel, the Chairpersons of the Audit Committee, Nomination & Remuneration Committee and Stakeholders Relationship Committee, auditors, etc. can attend the AGM without any restriction on account of first-come first-served basis.
7. Attendance of the Members participating in the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
8. Statement pursuant to Section 102 of the Act relating to the special business to be transacted at the AGM is attached. The Board of Directors of the Company at its meeting held on 13th August 2026 considered the special business under Item Nos.3 to 7 as unavoidable and are to be transacted at this AGM of the Company.
9. Pursuant to Regulation 36(3) of SEBI (LODR) Regulations and Secretarial Standard on General Meetings (SS-2), relevant information on the Directors seeking appointment / reappointment at the Annual General Meeting is provided in Annexure.
10. Pursuant to Sections 124 and 125 of the Act (formerly Section 205A and 205C of the Companies Act 1956), all unclaimed dividends up to the financial year ended 31st March 1997 and for the financial years ended 30th June 2006 & 2007 which remained unclaimed for a period of seven years had been transferred to the Investor Education and Protection Fund (IEPF) of the Central Government. Members who have not so far claimed their dividends for the said financial years are requested to forward their claims to IEPF Authority in the prescribed form by following the process mentioned in the IEPF Rules.
11. The Company has entered into agreements with National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL"). The Depository System envisages the elimination of several problems involved in the scrip-based system such as bad deliveries, fraudulent transfers, fake certificates, thefts in postal transit, delay in transfers, mutilation of share certificates, etc. Simultaneously, Depository System offers several advantages like exemption from stamp duty, elimination of concept of market lot, elimination of bad deliveries, reduction in transaction costs, improved liquidity, etc. Members, therefore, now have the option of holding and dealing in the shares of the Company in electronic form through NSDL or CDSL. Members are encouraged to convert their holding(s) to electronic mode.
12. A. SEBI had earlier mandated that the transfer of securities held in physical form, except in case of transmission or transposition, shall not be processed by the listed entities / Registrar and Share Transfer Agents with effect from 1st April 2019.

    B. Pursuant to the SEBI Master Circular dated February 6, 2026, and the operational guidelines issued by the Securities and Exchange Board of India, listed entities are mandated to effect the issuance of securities only in dematerialised (demat) form for various investor service requests (including transfer, transmission, transposition, and issue of duplicate certificates). Accordingly, for all valid service requests, the Company/Registrar and Share Transfer Agent (RTA) will now directly credit the shares to the demat account provided by the shareholder.
13. The Registers that are required to be made available at the Annual General Meeting for Members inspection are available on the website of the Company (www.sakthisugars.com) and also at the Registered Office of the Company during the office hours on all working days till the date of the AGM.
14. Notice and Annual Report are being sent electronically to all the shareholders, whose names appear on the Register of Members / List of Beneficial Owners as received from the National Securities Depository Limited (NSDL) / Central Depository Services (India) Limited (CDSL) as on 21st August 2026.

15. The Notice of the AGM along with the Annual Report for the financial year 2025-26 is being sent only by electronic mode to those Members whose email addresses are registered with the Company/RTA/Depositories in accordance with the aforesaid MCA and SEBI circulars. Members may note that physical copy of the Notice and Annual Report will not be sent, except to those members who request for the same. The Notice of the AGM and the Annual Report will be available on the website of the Company at www.sakthisugars.com, on the websites of NSE (www.nseindia.com) and BSE (www.bseindia.com) and also on the website of MUFG Intime India Private Limited (https://instavote.linkintime.co.in). A letter providing the web link including the exact path where the complete details of the Annual Report is available will be sent to the Shareholders who have not registered their email address with the Company / DP.
16. In case shareholder(s) has/have not registered his/her/their email address with the Company/RTA/Depositories, they are requested to register their email ID by following the steps given below:
    a. In case of shareholders holding shares in physical form: Kindly login to the website of the Company's Registrar and Share Transfer Agent, MUFG Intime India Private Ltd., https://in.mpms.mufg.com, go to investor service section and select 'Email Registration', fill in the details and upload the required documents and submit
    b. In case of shareholders holding shares in demat form: Kindly contact the Depository Participant ("DP") and register the email address and bank account details in the demat account as per the process followed and advised by the DP.
17. Members can attend and participate in the AGM through VC/OAVM only.
18. The cut-off date (record date) for the purpose of determining the voting rights of the members is Friday, 18th September 2026. The voting rights of the members shall be in proportion to their share of the paid-up equity share capital of the Company as on the cut-off date.
19. The persons who have become members of the Company after 21st August 2026 and whose names appear in the Register of Members of the Company or in the Register of Beneficial Owners maintained by the depositories as on 18th September 2026 (cut- off date) may contact the Company's Registrar and Share Transfer Agents, MUFG Intime India Private Limited through e-mail at "investor.helpdesk@in.mpms.mufg.com" and provide their e-mail ID and folio/client ID for sending the AGM Notice and the Annual Report electronically. The members can also download the AGM Notice and the Annual Report from the Company's website www.sakthisugars.com. Password for e-voting can be generated by the shareholders themselves by following the instructions for e-voting given in Note No.33 herein below.
20. Members holding shares in physical form are requested to notify the change, if any, in their address together with a proof to the Company or the Registrar and Share Transfer Agents, MUFG Intime India Private Limited. Members holding shares in electronic form are requested to advise the change in their address to their Depository Participants.
21. Non-Resident Indian ("NRI") Members are requested to inform the Company or its Registrar and Share Transfer Agents, MUFG Intime India Private Limited or to the concerned Depository Participant(s), as the case may be, immediately: a) the change in their residential status on return to India for permanent settlement, or b) the particulars of the NRE/NRO Account with a Bank in India, if not furnished earlier.
22. Members are requested to make all correspondence in connection with shares held by them by addressing letters directly to the Company Secretary of the Company or its RTA, namely, MUFG Intime India Private Limited 'Surya', 35, Mayflower Avenue, behind Senthil Nagar, Sowripalayam Road, Coimbatore - 641028, Tamil Nadu, India, by quoting the Folio number or the Client ID number with DP ID number.
23. A Member who needs any clarification on accounts or operations of the Company shall send his/her queries addressed to the Company Secretary of the Company at least seven days before the Annual General Meeting. Such queries will be replied by the Company suitably, during the AGM or through a separate e-mail.
24. SEBI has mandated for submission of Permanent Account Number ("PAN") by every participant in the securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participant(s) with whom they are maintaining their demat account(s). Members holding shares in Physical mode are requested to submit their PAN to RTA/ Company.
25. Members may kindly note that in accordance with SEBI circular dated 31st July 2023, the Company has registered on the SMART ODR (Securities Market Approach for Resolution through Online Disputes Resolution) Portal. This platform aims to enhance investor grievance resolution by providing access to Online Dispute Resolution institutions for addressing complaints. A Member shall first take up his / her / their grievance with the listed entity by lodging a complaint directly with the concerned listed entity and if the grievance is not redressed satisfactorily, the Member may, in accordance with the SCORES guidelines, escalate the same through the SCORES Portal in accordance with the process laid out therein. Only after exhausting all available options for resolution of the grievance, if the Member is not satisfied with the outcome, he / she / they can initiate dispute resolution through the Online Dispute Resolution ('ODR') Portal. Members are requested to take note of the same. Members can access the SMART ODR Portal via: https://smartodr.in/login. Members may utilize this online conciliation and/ or arbitration facility, as outlined in the circular, to resolve any outstanding disputes between Members and the Company (including RTA).
26. As required under Section 108 of the Companies Act, 2013 and Regulation 44 of the SEBI Listing Regulations, members are provided with remote e-voting facility and e-voting facility during the AGM for exercising their voting rights.

27. Sri M.D.Selvaraj, Managing Partner, M/s. MDS & Associates LLP, Company Secretaries, Coimbatore, has been appointed as Scrutinizer for conducting the remote e-voting and e-voting during the AGM in a fair and transparent manner.
28. The remote e-voting period begins on Tuesday, 22nd September 2026 at 9.00 a.m. and ends on Thursday, 24th September 2026 at 5.00 p.m. During this period, shareholders of the Company holding shares either in physical form or in dematerialized form as on the cut-off date (record date) of 18th September 2026, may cast their vote electronically. The remote e-voting module shall be disabled by MUFG Intime India Private Limited for voting thereafter.
29. Institutional/Corporate shareholders (i.e. other than individuals, HUF, NRI, etc.) are required to send a scanned copy (PDF/ JPEG Format) of its Board Resolution or governing body Resolution/Authorisation etc., authorising its representative to attend the AGM through VC/OAVM on its behalf and to vote through e-voting. The said Resolution/ Authorization shall be sent by email from their registered email ID to the Scrutinizer's email address at 'mds@mdsassociates.in' with copies marked to the Company at 'shares@sakthisugars.com' and to its RTA at 'enotices@in.mpms.mufg.com'.
30. During the AGM, the Chairman shall inform about opening of e-voting facility on the platform of MUFG Intime India Private Limited to enable those Members who have not cast their vote and would like to cast their vote at the AGM. The Members who have already cast their vote by remote e-voting cannot vote again at the AGM.
31. In case of joint holders, only such joint holder who is higher in the order of names will be entitled to attend and vote, unless the other joint holder is authorised in writing to do so.
32. Members may note that M/s.P.N.Raghavendra Rao & Co., (Firm Registration No. 003328S), Chartered Accountants, were appointed as Statutory Auditors of the Company at the 60th Annual General Meeting (AGM) held on 24th August 2022, to hold their office for a period of 5 consecutive years till the conclusion of the 65th AGM to be held during the year 2027. Hence, no resolution is being proposed for the appointment of Statutory Auditors at this 64th Annual General Meeting.
33. **Remote E-Voting Instructions For Shareholders**

In terms of SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated July 11, 2023, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access remote e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below :

(a) Individual Shareholders holding securities in demat mode with NSDL:

METHOD 1 - Individual Shareholders registered with NSDL IDeAS facility

Shareholders who have registered for IDeAS facility:

a) Visit URL: https://eservices.nsdl.com and click on "Beneficial Owner" icon under "IDeAS Login Section".
b) Click on "Beneficial Owner" icon under "IDeAS Login Section".
c) Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.
d) Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period. .

OR

Shareholders who have not registered for IDeAS facility:

a) To register, visit URL: https://eservices.nsdl.com and select "Register Online for IDeAS Portal" or click on https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
b) Enter 8-character DP ID, 8-digit Client ID, Mobile no, Verification code & click on "Submit".
c) Enter the last 4 digits of your bank account / generate 'OTP
d) Post successful registration, user will be provided with Login ID and password. Follow steps given above in points (a-d).

Shareholders / Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.	App Store	Google Play

METHOD 2 - Individual Shareholders directly visiting the e-voting website of NSDL

a) Visit URL: https://www.evoting.nsdl.com
b) Click on the "Login" tab available under 'Shareholder/Member' section.
c) Enter User ID (i.e., your sixteen-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen.
d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.
e) Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 3 - NSDL OTP based login

a) Visit URL: https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp

b) Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.

c) Enter the OTP received on your registered email ID/ mobile number and click on login.

d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services.

e) Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

(b) Individual Shareholders holding securities in demat mode with CDSL

METHOD 1 – Individual Shareholders registered with CDSL Easi/Easiest facility

a) Visit URL: https://web.cdslindia.com/myeasitoken/Home/Login or www.cdslindia.com & click on New System Myeasi Tab.

b) Enter existing username, Password & click on “Login”.

c) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

OR

Shareholders who have not registered for CDSL Easi/ Easiest facility:

a) To register, visit URL: https://web.cdslindia.com/myeasitoken/Home/EasiRegistration (or)
https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration.

b) Proceed with updating the required fields for registration.

c) Post successful registration, user will be provided username and password. Follow steps given above in points (a-c).

METHOD 2 - Individual Shareholders directly visiting the e-voting website of CDSL

a) Visit URL: https://www.cdslindia.com.

b) Go to e-voting tab.

c) Enter 16-digit Demat Account Number (BO ID) and PAN No. and click on “Submit”.

d) System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account

e) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

(c) Individual Shareholders holding securities in demat mode with Depository Participant

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

a) Login to DP website

b) After Successful login, user shall navigate through “e-voting” option.

c) Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.

d) Post successful authentication, click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Login method for shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode.

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register and vote on InstaVote as under:

STEP 1 – LOGIN / SIGNUP for InstaVote

Shareholders who have registered for INSTAVOTE facility:

a) Visit URL: https://instavote.linkintime.co.in & click on “Login” under ‘SHARE HOLDER’ tab :

1. User ID: Enter User ID
2. Password: Enter existing Password
3. Enter Image Verification (CAPTCHA) Code
4. Click “Submit”.

(Home page of e-voting will open. Follow the process given under “Steps to cast vote for Resolutions”)

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg. 12345678)
	CDSL	User ID is 16 Digit Beneficiary ID
	Shares held in physical form	User ID is Event No. + Folio No. registered with the Company

Shareholders who have not registered for INSTAVOTE facility:

a) Visit URL: https://instavote.linkintime.co.in & click on "Sign Up" under 'SHARE HOLDER' tab & register with details as under:

1. User ID: Enter User ID
2. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg. 12345678)
	CDSL	User ID is 16 Digit Beneficiary ID
	Shares held in physical form	User ID is Event No. + Folio No. registered with the Company

3. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP/Company - in DD/MM/YYYY format)
4. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
   - Shareholders holding shares in NSDL form, shall provide 'point 4' above
   - Shareholders holding shares in physical form but have not recorded 'point 3' and 'point 4', shall provide their Folio number in 'point 4' above
5. Set the password of your choice.

   (The password should contain minimum 8 characters, at least one special Character (!#$&*), at least one numeral, at least one alphabet and at least one capital letter).
6. Enter Image Verification (CAPTCHA) Code.
7. Click "Submit" (You have now registered on InstaVote).

   Post successful registration, click on "Login" under 'SHARE HOLDER' tab & follow steps given above in points (a-b).

STEP 2 - Steps to cast vote for Resolutions through InstaVote

a Post successful authentication and redirection to InstaVote inbox page, you will be able to see the "Notification for e-voting".

b. Select 'View' icon. E-voting page will appear.

c. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).

d. After selecting the desired option i.e. Favour / Against, click on 'Submit'.

e. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

NOTE: Shareholders may click on "Vote as per Proxy Advisor's Recommendation" option and view proxy advisor recommendations for each resolution before casting vote. "Vote as per Proxy Advisor's Recommendation" option provides access to expert insights during the e-Voting process. Shareholders may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Guidelines for Institutional shareholders ("Custodian / Corporate Body/ Mutual Fund")

STEP 1 – Custodian / Corporate Body/ Mutual Fund Registration

a. Visit URL: https://instavote.linkintime.co.in

b. Click on "Sign Up" under "Custodian / Corporate Body/ Mutual Fund"

c. Fill up your entity details and submit the form.

d. A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.

e. Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person's email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

a. Visit URL: https://instavote.linkintime.co.in and login with InstaVote Login credentials.

b. Click on "Investor Mapping" tab under the Menu Section

c. Map the Investor with the following details:

1) 'Investor ID' – Investor ID for NSDL demat account is 8 Character DP ID followed by 8 Digit Client ID i.e., IN00000012345678; Investor ID for CDSL demat account is 16 Digit Beneficiary ID.

2) ‘Investor’s Name - Enter Investor’s Name as updated with DP.
3) ‘Investor PAN’ - Enter your 10-digit PAN.
4) ‘Power of Attorney’ - Attach Board resolution or Power of Attorney.
   NOTE: File Name for the Board resolution/Power of Attorney shall be-DP ID and Client ID or 16 Digit Beneficiary ID.

Further, Custodians and Mutual Funds shall also upload specimen signatures.

d. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the “Report Section”.

STEP 3 – Steps to cast vote for Resolutions through InstaVote

The corporate shareholder can vote by two methods, during the remote e-voting period.

METHOD 1 - VOTES ENTRY

a) Visit URL: https://instavote.linkintime.co.in and login with InstaVote Login credentials.
b) Click on “Votes Entry” tab under the Menu section.
c) Enter the “Event No.” for which you want to cast vote.
   Event No. can be viewed on the home page of InstaVote under “On-going Events”.
d) Enter “16-digit Demat Account No.”.
e) Refer the Resolution description and cast your vote by selecting your desired option ‘Favour / Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link). After selecting the desired option i.e. Favour / Against, click on ‘Submit’.
f) A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and accordingly modify your vote.
   (Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

OR

METHOD 2 - VOTES UPLOAD:

a) Visit URL: https://instavote.linkintime.co.in and login with InstaVote Login credentials.
b) After successful login, you will see “Notification for e-voting”.
c) Select “View” icon for “Company’s Name / Event number”.
d) E-voting page will appear.
e) Download sample vote file from “Download Sample Vote File” tab.
f) Cast your vote by selecting your desired option ‘Favour / Against’ in the sample vote file and upload the same under “Upload Vote File” option.
g) Click on ‘Submit’. ‘Data uploaded successfully’ message will be displayed.
   (Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

Helpdesk:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode facing any technical issue in login may contact INSTAVOTE helpdesk by sending a request at enotices@in.mpms.mufg.com or contact on: - Tel: 022 – 4918 6000.

Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending request at evoting@nsdl.co.in or call at: 022 - 4886 7000.
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33.

Forgot Password:

Shareholders holding securities in physical mode/Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: https://instavote.linkintime.co.in

- Click on “Login” under ‘SHARE HOLDER’ tab.
- Click “forgot password?” .
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: https://instavote.linkintime.co.in

- Click on ‘Login’ under “Custodian / Corporate Body/ Mutual Fund” tab
- Click “forgot password?”
- Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#$&*), at least one numeral, at least one alphabet and at least one capital letter.

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Shareholders are advised to use Forget User ID and Forget Password option available at above mentioned depository/ depository participants website.

GENERAL INSTRUCTIONS TO SHAREHOLDERS

- It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular “Event”.

34. **INSTAMEET VC INSTRUCTIONS:**

In terms of Ministry of Corporate Affairs (MCA) General Circular No. 03/2025 dated 22.09.2025, the Companies can conduct their AGMs/ EGMs by means of Video Conference (VC) or other audio-visual means (OAVM).

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

a) Visit URL: https://instameet.in.mpms.mufg.com & click on “Login”.

b) Select the “Company Name” and register with your following details:

c) Select Check Box - Demat Account No. / Folio No. / PAN

- Shareholders holding shares in NSDL/ CDSL demat account shall select check box - Demat Account No. and enter the 16-digit demat account number.
- Shareholders holding shares in physical form shall select check box – Folio No. and enter the Folio Number registered with the company.
- Shareholders shall select check box – PAN and enter 10-digit Permanent Account Number (PAN). Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided by MUFG Intime, if applicable.
- Mobile No: Mobile No. as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
- Email ID: Email Id as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.

d) Click “Go to Meeting”

You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the Annual General Meeting through InstaMeet:

a) Shareholders who would like to speak during the meeting must register their request 3 days in advance with the company on the email ID shares@sakthisugars.com.

b) Shareholders will get confirmation on first cum first basis. depending upon the provision made by the company.

c) Shareholders will receive "speaking serial number" once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.

d) Other shareholder who has not registered as "Speaker Shareholder" may still ask questions to the panellist via active chat board during the meeting.

*Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.

Instructions for shareholders to Vote during the Annual General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

a) On the Shareholders VC page, click on the link for e-Voting "Cast your vote".

b) Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMEET

c) Click on 'Submit'.

d) After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.

e) Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.

f) After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-FI or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.mufg.com or contact on: - Tel: 022 – 4918 6000 / 4918 6175.

35. In case of any query or issue or grievance connected with the facility of remote e-voting, members may contact Sri S Venkatesh, Company Secretary, through e-mail id 'shares@sakthisugars.com' or through Phone No. 0422 - 4322222.

36. The Scrutinizer shall, immediately after the conclusion of the voting at the AGM, first download the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and make a Combined Scrutinizer's Report of the votes cast in favour or against, if any, within a period of not later than 2 working days of the conclusion of the AGM to the Chairman and Managing Director or the authorized Director/ Executive.

37. The results of voting will be declared by the Chairman and Managing Director or the authorized Director/Executive at the Corporate Office of the Company at 180, Race Course Road, Coimbatore-641 018 within the time stipulated under the applicable laws. The result along with Scrutinizer's Report will be posted on the Company's website www.sakthisugars.com and on the website of MUFG Intime India Private Limited: https:\\instavote.linkintime.co.in. It will also be displayed in the Notice Board of the Company at its Registered Office and at the Corporate Office. It will also be forwarded to the stock exchanges, where shares of the Company are listed.

Statement pursuant to Section 102 of the Companies Act 2013

Item No.3

The members of the Company at the Annual General Meeting held on 30th September 2021 had approved appointment of Sri M.Balasubramaniam as Managing Director of the Company for a period of five years upto 26th August 2026.

Considering the rich experience of Sri M.Balasubramaniam, has in the sugar industry and the contributions made by him during his tenure of office as Managing Director, the Board of Directors of the Company at its meeting held on 13th August 2026, based on the recommendation made by the Nomination and Remuneration Committee (NRC) at its meeting held on the same date, approved re-appointment of Sri M.Balasubramaniam as Managing Director, for a further period of 5 years with effect from 27th August 2026 without remuneration.

Sri M.Balasubramaniam is a post graduate in commerce and holds a Masters Degree in Business Administration (MBA) from the University of Notre Dame, U.S.A. He has expertise in finance and in business management with more than 40 years of experience in management of companies. He has been a Director of the Company since 21st August 1989.

Sri.M.Balasubramaniam will attain the age of 70 years during the term of his re-appointment and hence pursuant to provisions of section 196(3)(a) of the Act read with Schedule V, Part - I to the Act, continuation of his term as the Managing Director after attaining the age of 70 years requires approval of members by way of a Special Resolution.

The aforesaid re-appointment has been made without remuneration. The Board may be authorised to modify the terms of appointment in accordance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder.

The directorship of Sri M.Balasubramaniam is liable to determination by retirement by rotation as per Section 152 of the Companies Act 2013.

Sri M.Balasubramaniam is also the Vice Chairman and Managing Director of Sakthi Finance Limited.

The Details of Sri M. Balasubramaniam are attached pursuant to the provisions of SEBI Listing Regulations, and Secretarial Standard on General Meetings (“SS-2”) issued by the Institute of Company Secretaries of India.

Accordingly, the Board recommends the necessary resolution as set out in Item No. 3 of the Notice of Annual General Meeting for the approval of the members.

Except Sri. M Balasubramaniam, apointee Director, Dr. M Manickam, Chairman and Managing Director and Sri. M Srinivaasan, Joint Managing Director, being his relatives, none of the other Directors, Key Managerial Personnel or their relatives are directly or indirectly, financially or otherwise, interested or concerned in the Resolution set out under item no. 3 of the Notice.

Item No.4

The members of the Company at the Annual General Meeting held on 30th September 2021 had approved appointment of Sri M.Srinivaasan as Joint Managing Director of the Company for a period of five years upto 26th August 2026.

Considering the rich experience of Sri M.Srinivaasan, has in the sugar industry and the contributions made by him during his tenure of office as Joint Managing Director, the Board of Directors of the Company at its meeting held on 13th August 2026, based on the recommendation made by the Nomination and Remuneration Committee (NRC) at its meeting held on the same date, approved re-appointment of Sri M.Srinivaasan as Joint Managing Director, for a further period of 5 years with effect from 27th August 2026 without remuneration

Sri M.Srinivaasan is an engineering graduate and holds a Masters Degree in Business Administration (MBA) from Pennsylvania State University, U.S.A. He has expertise in engineering and technology, especially in sugar manufacturing, and in business management with more than 35 years of experience in managing sugar industry. He has been a Director on the Board of Directors of the Company since 23rd August 1995. Sri.M.Srinivaasan is Past President of ISMA and SISMA.

The aforesaid re-appointment has been made without remuneration. The Board may be authorised to modify the terms of appointment in accordance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder.

The directorship of Sri M.Srinivaasan is liable to determination by retirement by rotation as per Section 152 of the Companies Act 2013.

Sri M.Srinivaasan is also the Managing Director of Sri Chamundeswari Sugars Limited.

The Details of Sri M. Srinivaasan are attached pursuant to the provisions of the SEBI Listing Regulations and Secretarial Standard on General Meetings (“SS-2”) issued by the Institute of Company Secretaries of India.

Accordingly, the Board recommends the necessary resolution as set out in Item No. 4 of the Notice of Annual General Meeting for the approval of the members.

Except Sri M Srinivaasan, being apointee Director, Dr. M Manickam, Chairman and Managing Director and Sri M Balasubramaniam, Managing Director, being his relatives, none of the other Directors, Key Managerial Personnel or their relatives are directly or indirectly, financially or otherwise, interested or concerned in the Resolution set out under item no. 4 of the Notice.

Item No.5

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company at its meeting held on 13th August 2026 appointed Sri S.Chandrasekhar, as Additional Director of the Company to hold office upto the date of this Annual general Meeting.

Sri S.Chandrasekhar has given his consent for the appointment, if made, and a declaration that he is not disqualified for appointment under the Act and under SEBI (LODR) Regulations nor he has been debarred by SEBI or any other authority for appointment as Director of the Company. He was on the Board from 30th September 2014 to 29th September 2024 as Independent Director. He holds a Bachelor Degree in Business Management and Master Degree in Business Administration from USA. He has expertise knowledge in Marketing and Industrial experience of about 35 years. Pursuant to Section 160 of the Act, a notice has been received from a member proposing his appointment as a Non-Executive Non-Independent Director of the Company at the ensuing Annual general Meeting.

Details of Sri S.Chandrasekhar are attached pursuant to the provisions of the SEBI Listing Regulations, and Secretarial Standard on general Meetings ("SS-2") issued by the Institute of Company Secretaries of India.

Necessary ordinary resolution is set out under Item No.5 of the AGM Notice for Members approval for appointing Sri.S.Chandrasekhar, as a Non-Executive Non-Independent Director of the Company.

In view of the above, the Board of Directors has recommended the ordinary resolution as set out in the AGM Notice for the Members approval.

Except Sri S.Chandrasekhar, being the appointee, no Director or Key Managerial Personnel of the Company is concerned or interested, financially or otherwise, in the resolution.

Item No.6

Pursuant to Section 148 of the Companies Act 2013, the Board of Directors of the Company has appointed M/s. STR & Associates, Cost Accountants, Tiruchirappalli, as Cost Auditors for audit of the cost records relating to Sugar, Distillery and Power Divisions of the Company for the financial year ending 31st March 2027 and fixed a remuneration of Rs.4.50 lakhs plus applicable tax thereon. Rule 14 of the Companies (Audit and Auditors) Rules 2014 specifies that the remuneration payable to the Cost Auditors is to be ratified by the members at the General Meeting. Accordingly, necessary resolution is set out in item No.6 of the Notice for the Members approval.

The Board of Directors has recommended the ordinary resolution for approval of the members.

None of the Directors and the Key Managerial Personnel of the Company and their relatives is concerned or interested, financially or otherwise, in the resolution.

Item No.7

To meet certain charitable and social obligations, it is proposed to authorise the Board of Directors to make donations up to Rs.20 lakhs or such amount as permissible under Section 181 of the Companies Act, 2013, whichever is higher, during the financial year 2027-28. Necessary resolution is set out in item No.7 of the Notice for members approval.

The Board of Directors has recommended the ordinary resolution for approval of the members.

None of the Directors and the Key Managerial Personnel of the Company and their relatives is concerned or interested, financially or otherwise, in the resolution.

By Order of the Board

Coimbatore
13th August 2026

S. Venkatesh
Company Secretary
Membership No: A67660

Annexure

Details of Director

Brief resume of the Directors proposed to be appointed / re-appointed are given in terms of Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 and Secretarial Standard-2:

Name of Director	Sri M.Balasubramaniam (DIN – 00377053)	Sri M.Srinivaasan (DIN - 00102387)	Sri S.Chandrasekhar (DIN:00011901)
Date of birth and age	20.09.1958 / 67 years	02.09.1966 / 59 years	03.12.1966 / 59 years
Qualification	M.Com., MBA (USA)	B.E., MBA (USA)	B.B.M., MBA(USA)
Nature of expertise in functional areas and experience	He has expertise in the area of finance and management with more than 40 years of experience.	He has expertise in the area of engineering and technology, especially in sugar manufacturing, with more than 35 years of experience in sugar industry. Past president of ISMA and SISMA.	He has expertise in the area of marketing and industrial experience of about 35 years.
Terms and conditions of appointment / re-appointment	Re-appointment as Managing Director is for a period of five years from 27-08-2026 without remuneration.	a. Re-appointment on retirement by rotation. b. Re-appointment as Joint Managing Director is for a period of five years from 27-08-2026 without remuneration	Appointment as Non-Executive Non-Independent Director liable to retire by rotation.
Last remuneration drawn, if any	Nil	Nil	Nil
Remuneration proposed to be paid	Nil	Nil	Nil
Date of first appointment as Director	21-08-1989	23-08-1995	13-08-2026
Shareholding in the Company (No. of shares)	3,37,325	2,01,000	1,990
Relationship with other Directors / KMP	Brother of Dr.M.Manickam, Chairman & Managing Director & Sri M.Srinivaasan, Joint Managing Director	Brother of Dr.M.Manickam, Chairman & Managing Director, and Sri.M. Balasubramaniam, Managing Director.	None
No. of Board Meetings attended during the year ended 31.3.2026	4	2	NA
Names of the other companies in which directorship is held: i) Listed entities	Sakthi Finance Limited Kovai Medical Center and Hospital Limited	Sakthi Finance Limited	Sakthi Finance Limited
ii) Others	Sri Chamundeswari Sugars Limited ABT Limited A B T Supply Chain Solutions Private Limited Sakthi Auto Component Limited Anamallais Bus Transport Private Limited Coimbatore Innovation and Business Incubator, Magnum Foundations Private Limited The Gounder & Co. Auto Limited Sakthi Properties (Cbe) Limited Nachimuthu Industrial Association Sakthifinance Financial Services Limited	A B T Limited Sri Chamundeswari Sugars Limited Sakthi Auto Component Limited Sakthi Properties Coimbatore Limited The Gounder And Company Auto Limited Nachimuthu Industrial Association SCSL Agro Private Limited Chamundeswari Enterprises Private Limited Navamalai Holdings Private Limited ABT Supply Chain Solutions Private Limited Hemagiri Sugars & Renewables Private Limited	Anamallais Engineering Private Limited ARC Retreading Company Private Limited Sakthi Properties Coimbatore Limited Sakthi Realty Holdings Limited Chamundeswari Enterprises Private Limited Sakthifinance Commercial Vehicles and Infrastructure Limited Sakthi Coffee Estates Private Limited Sakthi Finance Holdings Limited

Name of Director	Sri M.Balasubramaniam (DIN – 00377053)	Sri M.Srinivaasan (DIN - 00102387)	Sri S.Chandrasekhar (DIN:00011901)
Chairmanship / Membership of Committees: i) Listed entities	Sakthi Finance Limited - SR Committee -Member - CSR Committee – Member - Risk Management Committee- Member Sakthi Sugars Limited - Audit Committee - Member - SR Committee – Member - Risk Management Committee- Chairman - CSR Committee- Chairman	Sakthi Sugars Limited – CSR Committee – Member – Risk Management Committee Sakthi Finance Limited – Audit Committee – Member	Nil
ii) Others	Sri Chamundeswari Sugars Limited. - SR Committee – Member	Sri Chamundeswari Sugars Limited – Audit Committee - Member – SR Committee – Member – CSR Committee - Chairman	
Names of listed entities from which the person has resigned in the past three years	Nil	Nil	Nil

SR Committee - Stakeholders Relationship Committee, CSR Committee - Corporate Social Responsibility Committee.

By Order of the Board
S. Venkatesh
Company Secretary
Membership No: A67660

Coimbatore
13th August 2026

BOARD'S REPORT

To the Members

The Board of Directors of the Company presents its Annual Report together with the Audited Financial Statements of the Company for the year ended 31st March 2026.

FINANCIAL HIGHLIGHTS **(Rs in lakhs)**

Particulars	2025-26	2024-25*
Revenue		
Sugar Division	61066.16	64623.47
Distillery Division	17495.16	16952.97
Cogeneration Division	11335.70	7820.30
Soya Division	--	3484.32
Total Revenue	89897.02	92854.06
Other Income	8640.09	6078.80
Total Income	98537.11	98932.86
Profit/(Loss) before Finance Cost and Depreciation & Amortisation Expense and Exceptional Items	17450.91	14719.29
Finance Cost	9841.53	10524.39
Provision for Depreciation & Amortisation	3798.29	3710.11
Net Profit before Exceptional Item and Tax	3811.09	484.79
Exceptional Items Gain / (Loss)	--	4209.41
Net Profit before Tax from continuing operations	3811.09	4694.20
Provision for Tax	997.64	(3302.92)
Net Profit after Tax	2813.45	7997.12
Comprehensive Income	143.75	74.06
Total comprehensive Income	2957.20	8071.18

*Figures are reclassified to make them comparable with current year's figures

REVIEW OF OPERATION

While the area under sugarcane cultivation registered an increase, the quantity of cane crushed increased only marginally due to difficulties in mobilizing cane-cutting labourers. The recovery percentage remained more or less at the same level as in the previous year. Compared to the previous year, the average realization from sugar increased marginally, however this increase was insufficient to offset the higher cost of sugarcane and other input materials consumed during the year. Production of industrial alcohol was slightly lower than in the previous year. Due to lower demand for power during the peak hours, the production and export of power was also lower as compared to the previous year.

SUGAR DIVISION

The quantum of sugarcane crushed at various units of the Company during the financial year 2025-26 is as under:

Name of the Unit		Cane crushed (in MT)
Sakthinagar	:	9,20,786
Sivaganga	:	3,25,313
Modakurichi	:	3,09,115

During the year under review, 1.23 lakh MT of sugar was produced by the Company as compared to 1.24 lakh MT in the previous year. Although there is improvement in the selling price of sugar, the revenue of sugar division has come down during the year under review as compared to the previous financial year.

DISTILLERY DIVISION

During the year under review, 243.62 lakh litres (previous year 245.43 lakh litres) of industrial alcohol was produced at Sakthinagar Distillery Unit.

CO-GENERATION DIVISION

The total power generated in the co-generation plants during the financial year was 2032.11 lakh units (previous year 2064.31 lakh units) out of which 1230.27 lakh units (previous year 1257 lakh units) of power was exported. The Company is selling the power through Indian Energy Exchange (IEX) as well as directly to third parties.

CURRENT FINANCIAL YEAR 2026-27

During the current financial year 2026-27, due to better availability of sugarcane, the cane crush is expected to be higher than last year subject to rainfall and other climatic conditions.

DEPOSITS

The Company has not accepted any deposit during the financial year under review. At the end of the financial year, there was no unclaimed deposit.

CORPORATE INFORMATION

During the year under review, the Company assigned its interest receivable from an erstwhile associate company to a third-party debt management company in full settlement.

The Company has made an application for One Time Settlement with respect to the SDF loan availed for the Sivaganga (Co-generation) unit, and the same is under consideration by the Central Government.

A B T Investments (India) Private Limited (ABTIIPL) has transferred 1,68,60,000 equity shares of the Company to Dr.M.Manickam, Chairman and Managing Director by way of inter-se transfer on 4th May 2026. Consequent to the transfer of shares, the shareholding of ABTIIPL in the Company has reduced from 55.93% to 41.75% of the paid-up equity share capital of the Company. ABTIIPL has ceased to be Holding Company of the Company. Thereafter, the Company becomes an Associate Company of ABTIIPL with effect from 4th May 2026.

DIRECTORS

Dr.M.Srinivaasan (DIN: 00102387) retires by rotation at the ensuing Annual General Meeting and, being eligible, has offered himself for re-appointment.

Sri M.Balasubramaniam (DIN: 00377053) and Sri M.Srinivaasan (DIN: 00102387) have been re-appointed as Managing Director and Joint Managing Director respectively for a period of five years from 27th August 2026 without remuneration subject to the approval of the Members of the Company at the ensuing Annual General Meeting.

Sri S.Chandrasekhar (DIN: 00011901) has been appointed as Additional Director with effect from 13th August 2026 to hold office upto the date of next Annual General Meeting of the Company. A notice has been received from a shareholder of the Company proposing him for appointment as a Director in the ensuing Annual General Meeting.

As mentioned in the last Annual Report, Smt.Priya Bhansali, Independent Director, retired on 30th September 2025 on completion of her second term of office as Independent Director.

DIRECTORS RESPONSIBILITY STATEMENT

In pursuance of Section 134(5) of the Companies Act, 2013, the Directors hereby confirm that:

(a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures, if any;

(b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit of the Company for that financial year;

(c) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

(d) the Directors had prepared the annual accounts on a going concern basis;

(e) the Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and

(f) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

MEETINGS OF BOARD OF DIRECTORS

The Board met five times during the financial year ended 31st March 2026. The details of the Board Meetings and the attendance of the Directors are given in the Corporate Governance Report.

COMPOSITION OF AUDIT COMMITTEE

The Audit Committee was reconstituted on 13.8.2025. At present the Audit Committee comprises of the following Directors as its members:

1. Dr.A.Selvakumar, Chairman
2. Sri.V.K.Swaminathan
3. Sri.M.Balasubramaniam and
4. Smt.Susheela Balakrishnan

Details regarding meetings of the Audit Committee and the attendance of the members are given in the Corporate Governance Report.

BOARD EVALUATION

Pursuant to the provisions contained in the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, a formal annual evaluation of the performance of the Board, its committees and of individual Directors has been made. The manner in which the evaluation was carried out and the process adopted are given in the Corporate Governance Report.

DETAILS OF REMUNERATION TO DIRECTORS

Details of ratio of remuneration to each Director to the median employee’s remuneration and other disclosures required under Section 197(12) of the Companies Act, 2013 and Rule 5(1) and 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given in Annexure-A.

RISK MANAGEMENT POLICY

The Company has constituted a Risk Management Committee and the details of the Committee are set out in the Corporate Governance Report. Pursuant to Regulation 17(9) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, the Board has laid down risk management policy to identify, evaluate and mitigate risks. It seeks to ensure transparency and to minimise adverse impact on the business operations of the Company.

The Company does not have any exposure to commodity risk except to the extent of its own production of sugar, the main product of manufacture of the Company, the selling price of which is subject to market fluctuations.

INTERNAL CONTROL

The Company has internal control system commensurate with the size of the Company. Adequate procedures are set out for detecting and preventing frauds and for protecting the Company’s assets. Consequent to the retirement of Sri.P.Sankararaja Pandian, Sr. Vice President (Taxation & Internal Audit) on 30th June 2026, the Audit Committee and the Board of Directors have appointed Smt.R.Jeysree, Manager (Costing) to head the Internal Audit Department of the Company (in-house) with effect from 13th August 2026. The head of Internal Audit Team reports to the Chairman of the Audit Committee for the purpose of maintaining independence and Internal Audit Reports are placed before the Audit Committee together with statement of significant audit observation and the suggested corrective action followed by a report on action taken thereon. Further the Company has adequate internal financial controls with respect to the financial statements.

VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has a whistle blower policy and a vigil mechanism for Directors and employees to report genuine concerns in the prescribed manner. The vigil mechanism provides adequate safeguards against victimization and for direct access to the Chairman of the Audit Committee in appropriate or exceptional cases. The details of the whistle blower policy are posted on the website of the Company. No complaint has been received under this mechanism during the year under review.

CORPORATE GOVERNANCE

A Report on Corporate Governance along with Auditors Certificate with respect to its compliance forms part of this Report.

A detailed Management Discussion and Analysis Report also forms part of this Report.

OTHER DISCLOSURES UNDER THE COMPANIES ACT 2013

i. Annual Return

   A copy of the Annual Return for the financial year 2024-25 is placed on the website of the Company www.sakthisugars.com.

ii. Changes in Share Capital

   There is no change in the share capital during the financial year under review.

iii. Policy on Directors Appointment and Remuneration

The Company's policy for selection and appointment of directors, senior management personnel and fixation of their remuneration, including criteria for determining qualifications, positive attributes, independence of a director, are available in the Company's website www.sakthisugars.com and the salient features of the Policy are given in Annexure-B.

iv. All the related party transactions were on arm's length basis. Prior approval of the Audit Committee and/or the Board, as the case may be, has been obtained for the transactions with related parties. A statement of all related party transactions is placed before the Audit Committee on quarterly basis.

There is no contract or arrangement with related parties attracting the provisions of Section 188(1) of the Companies Act, 2013 during the financial year under review.

The Related Party Transactions Policy as approved by the Board is available on the Company's website www.sakthisugars com. The details of the transactions with Related Parties are provided in the accompanying financial statements.

v. Statement of declarations given by Independent Directors

The Independent Directors have given their declarations to the Board to the effect that they meet with the criteria of independence as provided in Section 149(6) of the Companies Act, 2013 and the relevant rules. They have also given a declaration confirming compliance with Rule 6(1) and (2) of the Companies (Appointment and Qualification of Directors) Rules 2014 regarding inclusion of their names in the databank maintained by Indian Institute of Corporate Affairs.

vi. Significant material orders passed by court or authorities

There are no significant orders passed by Court or regulatory authorities which would impact the status of the Company and its future operations.

vii. Particulars of loans, guarantees or investments

The Company has not given any loan or guarantee or has acquired any security during the financial year 2025-26 under section 186 of the Companies Act, 2013.

The Company has not given any loan or made any investment during the said financial year.

viii. Energy Conservation, Technology Absorption and Foreign Exchange Earnings and Outgo

The information on conservation of energy, technology absorption and foreign exchange earnings and out go as required under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules 2014 is given in Annexure-C.

ix. There are no material changes affecting the financial position of the Company which have occurred between the end of the financial year and the date of this report.

x. The Company has complied with the Secretarial Standards as may be applicable to the Company.

STATUTORY AUDITORS

The members have appointed M/s.P.N.Raghavendra Rao & Co., Chartered Accountants, as Statutory Auditors for a term of office of five consecutive years from the conclusion of the 60th Annual General Meeting held on 24th August, 2022 till the conclusion of the 65th Annual General Meeting of the Company. The said Audit Firm has confirmed that they are not disqualified for continuing as Statutory Auditors of the Company for the financial year 2026-27.

SECRETARIAL AUDIT

Pursuant to Section 204 of the Companies Act, 2013 and Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Sri.R.Dhanasekaran, Practicing Company Secretary, Coimbatore, was appointed as Secretarial Auditor to undertake the secretarial audit of the Company for a term of five consecutive financial years commencing from 2025-26 to 2029-30 by the shareholders at the Annual General Meeting of the Company held on 25th September 2025. Secretarial Audit Report of Sri.R.Dhanasekaran, Practicing Company Secretary, Coimbatore for the year ended 31st March 2026 is annexed as Annexure-D. As the Company does not have any subsidiary, the question of appointment of Secretarial Auditor for material subsidiary does not arise.

COST AUDIT

The Company is required to maintain cost records as specified by the Central Government under Section 148(1) of the Companies Act, 2013 and accordingly such accounts and records are made and maintained by the Company. M/s. STR & Associates, Cost & Management Accountants, Tiruchirapalli, are the Cost Auditors appointed for auditing the cost accounting records relating to Sugar, Distillery and Power Divisions of the Company for the year ended 31st March 2026.

The said Firm has been appointed for the financial year ending 31st March 2027 and necessary resolution for ratification of their remuneration is included in the Notice for the ensuing Annual General Meeting.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Company has constituted a CSR Committee and has adopted a CSR Policy and the same is available in the Company's website www.sakthisugars.com. The composition of the CSR Committee is given in the Corporate Governance Report. The requirement of incurring expenditure towards fulfilment of its corporate social responsibility does not arise during the financial year under review.

DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT 2013

The Company has complied with the provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of the said Act. An Internal Complaints Committee (ICC) has been set up at every work place of business to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy.

As per the provisions of the said Act, the Report in details of the number of cases filed under Sexual Harassment and their disposal during the financial year under review, is as under:

S.No.	No. of cases pending as on the beginning of the financial year under review	No. of complaints filed during the financial year under review	No. of cases pending as on the end of the financial year under review
Nil	Nil	Nil	Nil

COMPLIANCE WITH THE MATERNITY BENEFIT ACT, 1961

The Company is in compliance with the provisions of the Maternity Benefit Act, 1961 and the Maternity Benefit (Amendment) Act, 2017. Necessary benefits including paid maternity leave, nursing breaks have committed to supporting the health, safety, and well-being of its women employees.

In line with the Maternity Benefit (Amendment) Act, 2017, the Company has put in place to support women employees returning to work post maternity leave and encourages a supportive work environment for working mothers

AUDITORS' REPORT

The Board considered the Auditors' Report and was informed that the audit qualification reported in earlier periods in respect of the interest receivable from an erstwhile associate had been resolved during the quarter and period ended 31st December 2025 pursuant to the assignment of the said receivable. The Board further noted that the said matter has no impact on the financial results of the Company for the year ended 31st March 2026.

The Board also noted that the Statutory Auditors had expressed an unmodified opinion on the audited financial results of the Company for the quarter and year ended 31st March 2026.

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE AND SECRETARIAL AUDIT REPORT

With reference to the Statutory Auditors' and Secretarial Auditor remarks, the Board noted the requirement under Regulation 17(1A) of SEBI (LODR) Regulations, 2015 to obtain the prior approval of the shareholders by way of a special resolution for the appointment of a Non-Executive Independent Director who has attained the age of 75 years. The Board also reviewed the existing compliance framework and reaffirmed the Company's commitment to strong corporate governance practices and ongoing compliance with applicable regulatory requirements.

ACKNOWLEDGEMENT

Your Directors wish to place on record their appreciation of the valuable assistance and co-operation extended by the shareholders, cane growers, banks, financial institutions and Government authorities. They also wish to appreciate the dedicated services rendered by officers, staff and workers of the Company.

On behalf of the Board of Directors

M Manickam
Chairman and Managing Director
DIN : 00102233

Coimbatore
13th August 2026

ANNEXURE - A TO THE BOARD'S REPORT

PARTICULARS OF REMUNERATION

The information required under Section 197 of the Companies Act, 2013 and the Rules made thereunder in respect of remuneration to Directors/Key Managerial Personnel/employees of the Company is as follows:

(a) The ratio of the remuneration of each director to the median employee's remuneration of the Company for the financial year ended 31st March 2026:

	Name of Persons	Ratio to median remuneration
I	Non-Executive Directors:	
	Smt.Priya Bhansali (upto 30.9.2025)	0.11
	Sri.V.K.Swaminathan	0.31
	Dr.A.Selvakumar	0.33
	Sri.S.Shivram	0.13
	Smt.Susheela Balakrishnan (from 13.8.2025)	0.20
II	Executive Directors:	
	Dr. M.Manickam, Chairman & Managing Director	-
	Sri M.Balasubramaniam, Managing Director	-
	Sri M.Srinivaasan, Joint Managing Director	-

(b) The percentage of increase in remuneration of each Director, Chief Financial Officer, and Company Secretary in the financial year:

	Name of Persons	% increase in remuneration
I	Non-Executive Directors:	
	Smt.Priya Bhansali (upto 30.9.2025)	-
	Sri.V.K.Swaminathan	-
	Dr.A.Selvakumar	50
	Sri.S.Shivram	-
	Smt.Susheela Balakrishnan (from 13.8.2025)	NA
II	Executive Directors:	
	Dr. M.Manickam, Chairman & Managing Director	-
	Sri M.Balasubramaniam, Managing Director	-
	Sri M.Srinivaasan, Joint Managing Director	-
III	Key Managerial Personnel:	
	Dr.S.Veluswamy, President - Finance & Operations (Chief Financial Officer)	1.46
	Sri S.Venkatesh, Company Secretary	4.42

i. The remuneration to Non-Executive Directors consists of sitting fees paid for the meetings of Board and Committees thereof attended by each Director. The sitting fees paid per meeting attended by the Directors is the same as that of the last year.

ii. The appointments of Dr.M.Manickam as Chairman and Managing Director with effect from 12th June 2023 and Sri M.Balasubramaniam as Managing Director and Sri M.Srinivaasan as Joint Managing Director with effect from 27th August 2021 are without remuneration.

(c) The percentage increase in the median remuneration of employees in the financial year is Nil.

(d) The number of permanent employees on the rolls of the Company as on 31.3.2026 is 853.

(e) The increase in the average percentile of salaries of employees other than managerial personnel in the year 2025-26 is 1.75%. The managerial personnel have not been paid remuneration.

(f) Affirmation that the remuneration is as per the remuneration policy of the Company:

It is affirmed that the remuneration paid during the financial year ended 31.3.2026 to Directors, Key Managerial Personnel and other employees is as per the remuneration policy of the Company.

(g) The information as per Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms part of this Report. However, as per second proviso to Section 136(1) of the Act and second proviso to Rule 5(2) of the Rules, the Report and Financial Statements are being sent to the members of the Company excluding the statement of particulars of employees under Rule 5(2) of the Rules. Any member interested in obtaining a copy of the said statement may write to the Company Secretary.

On behalf of the Board of Directors

Coimbatore
13th August 2026

M Manickam
Chairman and Managing Director
DIN : 00102233

ANNEXURE - B TO THE BOARD'S REPORT

SALIENT FEATURES OF POLICY ON APPOINTMENT AND REMUNERATION

In order to identify, attract, retain and motivate competent persons, a clear relationship of remuneration to performance and a balance between rewarding short and long term performance of the Company, the Board of Directors of the Company, as recommended by the Nomination and Remuneration Committee (NR Committee), has adopted a policy on appointment and remuneration as enumerated in Section 178 of the Companies Act, 2013. This policy provides a framework for remuneration of members of the Board of Directors, Key Managerial Personnel and other employees of the Company.

I. Criteria for selection/appointment of and Remuneration to Non-Executive Directors:

i. Criteria of selection

a. The candidate for Non-Executive Directors shall be of high integrity with relevant expertise and experience so as to have a diverse Board with Directors having expertise in any of the fields of engineering, manufacturing, finance, accounts, taxation, agricultural operations, sales & marketing, and general management.

b. In the case of Independent Directors, the candidate, in addition to the requirements under (a) above, should satisfy the criteria of independence as stipulated in the Companies Act and the Listing Regulations.

c. The NR Committee while recommending a candidate for appointment as a Director, shall consider and get itself satisfied about -

- The candidate not being disqualified for appointment under Section 164 of the Companies Act, 2013.
- Attributes/criteria regarding qualification, expertise and experience in relevant field.
- Personal, professional or business standing.
- Requirement with respect to Board's diversity.
- Skills, knowledge, experience and capabilities required in respect of Independent Directors.

d. In the case of re-appointment, the performance evaluation of the Director and his level of participation will be considered.

ii. Remuneration to Non-Executive Directors

The Non-Executive Directors are entitled to receive remuneration by way of sitting fees for each meeting of the Board or Committees of Board attended by them of such sum as may be approved by the Board of Directors within the overall limits prescribed under the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014. They are also entitled for reimbursement of expenses in connection with participation in the Board/Committee Meetings/General Meetings.

The Independent Directors of the Company are not entitled for Stock Option Scheme of the Company, if any.

II. Criteria for selection/appointment of and remuneration to Executive Directors:

i. Criteria of selection/appointment

The NR Committee shall identify persons of integrity having relevant experience, expertise and leadership quality for appointment for the position of Executive Directors, viz. Executive Chairman, Managing Director, Joint Managing Director and Executive Director. The NR Committee shall also ensure that the identified persons fulfil the conditions like age limit under the Companies Act and other applicable laws, if any.

ii. Remuneration

The Executive Directors will be paid such remuneration and perquisites as may be mutually agreed upon at the time of appointment or re-appointment between the Company and the Executive Directors, taking into consideration the profitability of the Company and the overall limits prescribed under the Companies Act, 2013.

The remuneration of Executive Chairman, Managing Director and the Joint Managing Director of the Company consists of fixed remuneration and variable portion by way of commission calculated in accordance with the Companies Act, 2013. The remuneration of Executive Director consists of only fixed remuneration.

The above remuneration will be subject to such approvals and conditions as laid down in applicable statute.

III. Criteria for selection/appointment of and remuneration to Senior Management Personnel:

Based on the criticality of the role and responsibility of the Key Managerial Personnel, the NR Committee decides on the required qualifications, experience and attributes for the position and on the remuneration based on the industry bench mark and the current compensation trend in the market. The remuneration consists of fixed components like salaries, perquisites and a variable component comprising of annual bonus, if declared. Based on the selection criteria laid as above and remuneration, the NR Committee identifies persons and recommends to the Board for consideration and appointment.

In respect of other Senior Management Personnel, the NR Committee will recommend to the Board, all remuneration, in whatever form, payable to them for its approval.

Senior management means officers/personnel of the Company who are members of its core management team, excluding Board of Directors, comprising members of management one level below the Chief Executive Officer/Managing Director, or Whole Time Director (including Chief Executive Officer, in case they are not part of the Board of Directors), including the functional heads, by whatever name called, and the persons identified and designated as Key Managerial Personnel, other than the Board of Directors, by the Company.

In respect of other employees, the Chairman and Managing Director is authorised by the NR Committee to fix the remuneration based on the criticality and responsibility of the employees.

Annual increments are given on time scale basis and further increase to deserving employees based on performance review.

On behalf of the Board of Directors

Coimbatore
13th August 2026

M Manickam
Chairman and Managing Director
DIN : 00102233

ANNEXURE - C TO BOARD'S REPORT

INFORMATION PURSUANT TO SECTION 134(3)(m) OF THE COMPANIES ACT 2013

A. CONSERVATION OF ENERGY

(i) Steps taken or impact on conservation of energy:

a) Installation of VFD (Variable Frequency Drive) along with Level transmitter for Cigar Condensate Pump, melt pump of sugar melter in Sakthinagar unit and Bagasse Elevator, Treated Juice pump in Sivaganga unit.

b) LED lights were installed in Modakurichi unit.

(ii) Steps taken for utilising alternate sources of energy:

Nil

(iii) Capital investment on energy conservation equipments

Nil

B. TECHNOLOGY ABSORPTION

(i) Efforts made towards technology absorption:

a) Modification/change in design of magma and molasses pumps in Sakthinagar unit

b) Introduction of sand catcher/ sedimentation tank in mixed juice for removal of sand particles in Sivaganga unit.

c) Modification of FD Fan Suction duct and IGV (Inlet Guide Vanes) to improve the boiler efficiency in Modakurichi unit

(ii) Benefits derived

Nil

(iii) In case of imported technology

a) details of technology imported

b) the year of import

c) whether the technology has been fully absorbed

d) if not absorbed, areas where absorption has not taken place and reasons thereof

No technology was imported.

(iv) Expenditure on Research and Development - Rs.23.73 lakhs

C. FOREIGN EXCHANGE EARNINGS AND OUTGO

Foreign exchange earned	Nil
Foreign exchange used	Rs. 18.44 lakhs

On behalf of the Board of Directors

Coimbatore
13th August 2026

M Manickam
Chairman and Managing Director
DIN : 00102233

ANNEXURE-D TO THE BOARD'S REPORT

FORM No. MR-3

SECRETARIAL AUDIT REPORT

(FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026)

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members
M/s. SAKTHI SUGARS LIMITED
CIN:L15421TZ1961PLC000396
Sakthi Nagar, Bhavani Taluk
Erode District - 638 315

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Sakthi Sugars Limited (hereinafter called "the Company") during the financial year from 01.04.2025 to 31.03.2026. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing my opinion thereon.

Based on my verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by Sakthi Sugars Limited ("the Company") for the financial year ended on 31st March 2026 ('Audit Period') according to the provisions of:

i. The Companies Act, 2013 ("the Act") and the Rules made thereunder;

ii. The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the Rules made thereunder;

iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

iv. Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; (to the extent applicable to the company)

v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') to the extent applicable to the Company;

   (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

   (b) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

   (c) The Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015.

   (d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

   (e) The Securities and Exchange Board of India (Share-Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable as there was no reportable event during the financial year under review)

   (f) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; (Not applicable as there was no reportable event during the financial year under review)

   (g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;

   (h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable as there was no reportable event during the financial year under review)

   (i) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 (Not applicable as there was no reportable event during the financial year under review); and

I further report that having regard to the compliance system prevailing in the company and on the examination of the relevant documents and records in pursuance thereof on a test-check basis, the company has generally complied with the following laws, as the management has identified and confirmed as specifically applicable to the company.

   (a) The Sugar Cess Act, 1982, and the rules made thereunder.

   (b) The Essential Commodities Act, 1955, and the rules and orders made thereunder (with specific reference to the Sugarcane (Control) Order, 1966, and the Sugar Control Order, 2025).

   (c) The Tamil Nadu Prohibition Act, 1937 (including the Tamil Nadu Prohibition (Amendment) Act, 2024), and the rules/orders made thereunder, to the extent applicable to the company.

(d) The Sugar Development Fund Act, 1982, and the rules made thereunder.

(e) The Food Safety and Standards Act, 2006, and the rules/regulations/orders made thereunder, to the extent applicable to the company.

(f) The Electricity Act, 2003, and the rules made thereunder, to the extent applicable to the company.

(g) The Boilers Act, 1923, and The Boilers Act,2025 (with effect from 04th April,2025).

I have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards issued by The Institute of Company Secretaries of India.

(ii) The Listing Agreements entered into by the Company with the National Stock Exchange of India Limited (NSE) and with BSE Limited (BSE).

I further report that, during the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, and Listing Agreements mentioned above, except for a delay in complying with Regulation 17(1A) of the SEBI (LODR) Regulations, 2015. Particularly, the Board of Directors appointed a Non-Executive Independent Director, who is over 75 years of age, at their meeting held on 13.08.2025, with the appointment effective from 13.08.2025. Subsequently, members' approval by Special Resolution was obtained only on 25.09.2025. This time lag between the Board's appointment and the members' approval constituted a technical non-compliance with Regulation 17(1A) of the SEBI (LODR) Regulations, 2015. The Company has already paid the necessary fines imposed by the National Stock Exchange of India Limited (NSE) and with BSE Limited (BSE).

I further report that, based on the information provided by the Company, its officers and authorised representatives during the conduct of the audit, and also on the review of periodical compliance reports by respective department heads / company secretary / CFO taken on record by the Board of Directors of the Company, in my opinion, adequate systems and process and control mechanism exist in the Company to monitor and ensure compliance with applicable financial / general laws like, direct and indirect tax laws, labour laws, and environmental laws.

I further report that, the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, and Independent Directors. During the year under review, the company has appointed an independent director, and the change in the composition of the Board of Directors, as detailed below, that took place during the period under review was carried out in compliance with the provisions of the Act.

(**a) Appointments**

(i) Dr. M Manickam (DIN:0102233), who retired by rotation, has been reappointed as a director of the Company at the Annual General Meeting held on 25th September, 2025.

(ii) The appointment of Smt. Susheela Balakrishnan (DIN:07140637), as an Independent Director of the Company has been approved at the Annual General Meeting held on 25th September, 2025. (To hold office for a period of five years from 13th August, 2025).

(**b) Retirements**

(i) Smt. Priya Bhansali, (DIN:00195848) Independent Director of the Company, retired on 30th September, 2025, on completion of her second term of office as an Independent Director.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

I further report that, there are adequate systems and processes in the company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations, and guidelines.

I further report that, during the audit period:

There were no events / actions that took place having a major bearing on the company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc., such as:

(i) Public/Right/Preferential issue of shares/debentures/sweat equity, etc

(ii) Redemption/buy-back of securities

(iii) Major decisions taken by the members in pursuance to Section 180 of the Companies Act, 2013

(iv) Merger/amalgamation/reconstruction, etc.,

(v) Foreign Technical collaboration, etc.,

R Dhanasekaran
Company Secretary in Practice
FCS 7070 / CP 7745
Peer Review No 6739/2025
ICSI UDIN : F007070H001098811

Place : Coimbatore
Date : 13.08.2026

Annexure - A to Secretarial Audit Report of even date

To,
The Members
M/s. SAKTHI SUGARS LIMITED
CIN: L15421TZ1961PLC000396
Sakthi Nagar, Bhavani Taluk,
Erode District - 638 315.

Secretarial Audit Report for the year ended 31.03.2026

My report of even date is to be read along with this letter.

Auditor's responsibility

Based on the audit, my responsibility is to express an opinion on the compliance with the applicable laws and maintenance of records by the Company. I conducted my audit in accordance with the auditing standards CSAS 1 to CSAS 4 ("CSAS") prescribed by the Institute of Company Secretaries of India ("ICSI"). These standards require that the auditor comply with statutory and regulatory requirements and plans and performs the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records.

Due to the inherent limitations of an audit including internal, financial, and operating controls, there is an unavoidable risk that some misstatements or material non-compliances may not be detected, even though the audit is properly planned and performed in accordance with the CSAS. My report of even date is to be read along with this letter.

i. Maintenance of secretarial records is the responsibility of the management of the company. My responsibility is to express an opinion on these secretarial records based on my audit.

ii. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.

iii. I have not verified the correctness and appropriateness of the financial records and Books of Accounts of the company and for which I relied on the report of statutory auditor.

iv. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

v. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards are the responsibility of the management. My examination was limited to the verification of procedures on test basis.

vi. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

R Dhanasekaran
Company Secretary in Practice
FCS 7070 / CP 7745
Peer Review No 6739/2025
ICSI UDIN: F007070H001098811

Place : Coimbatore
Place : 13.08.2026

CORPORATE GOVERNANCE

1. COMPANY'S PHILOSOPHY

The Company's philosophy on corporate governance endeavours attainment of the highest levels of transparency, accountability and equity in all facets of its operations and in all its interactions with stakeholders, including shareholders, employees, cane growers, lenders and the Government

2. BOARD OF DIRECTORS

a. Composition and category of Directors

The composition of the Board is in conformity with the provisions contained in the Companies Act 2013 and Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. As on 31st March 2026, the Board consisted of three Executive Directors, viz. Chairman and Managing Director, Managing Director and Joint Managing Director and four Independent Directors, including a Woman Director. The number of Independent Directors is more than 50% of the total number of Directors on the Board.

None of the Directors on the Board is in more than 10 Committees or Chairman of more than 5 Committees across all listed companies in which he/she is a Director as per the disclosures made by them.

All the Independent Directors have confirmed/declared that they satisfy/meet with the criteria of independence as stipulated under Section 149(6) of the Companies Act 2013 and in Regulation 16(1)(b) of SEBI (LODR) Regulations 2015 and that they have registered their names in the databank for Independent Directors maintained as per Section 150 of the Companies Act 2013. During the financial year ended 31st March 2026, the Independent Directors held a separate meeting on 12.02.2026, without the participation of Non-Independent Directors and members of the management team. All the Independent Directors were present at the meeting.

b. Attendance of each Director at the Board Meetings and the last Annual General Meeting

During the financial year ended 31st March 2026, the Board met 5 times on 27.5.2025, 13.8.2025, 28.10.2025, 30.10.2025 and 12.2.2026. The Board is provided with all material information, including the minimum information to be placed before the Board as specified in Part A of Schedule II to the SEBI (LODR) Regulations. The gap between two meetings did not exceed 120 days. The details of attendance of each Director at the Board Meetings held during the year 2025-26, either physically or through video conference, and at the last Annual General Meeting held through video conference on 25.9.2025, and the number of their other Directorships and Committee Chairmanship/ Membership as on 31st March 2026 are given below:

Name of the Director	DIN	Category of Directorship	Attendance at		Number as on 31.03.2026 (Other than SSL)		
			Board Meeting	Annual General Meeting	Directorships	Committee Position*	
						Chairman	Member
Dr.M.Manickam	00102233	Promoter Executive	4	Yes	14	1	1
Sri M.Balasubramaniam	00377053	Promoter Executive	4	Yes	13	-	2
Sri M.Srinivaasan	00102387	Promoter Executive	2	Yes	12	-	3
Smt. Priya Bhansali**	00195848	Non-executive Independent	2	Yes	5	3	6
Sri V.K.Swaminathan	00210869	Non-executive Independent	5	Yes	1	-	-
Dr.A.Selvakumar	01099806	Non-executive Independent	5	Yes	3	-	1
Sri S.Shivram	07946245	Non-executive Independent	3	Yes	8	1	3
Smt Susheela Balakrishnan#	07140637	Non-executive Independent	4	Yes	2	1	3

*Audit Committee and Stakeholders Relationship Committee of public limited companies alone are considered.

**Retired on 30th September 2025 on completion of her second term of office

Appointed with effect from 13th August 2025

c. Details of directorships held by the Directors of the Company in other listed entities

Name of Director	Name of listed entity	Category of directorship
Dr. M. Manickam	Sakthi Finance Limited	Promoter Non-executive
Sri M. Balasubramaniam	Sakthi Finance Limited	Promoter Executive
	Kovai Medical Center and Hospital Limited	Non-executive Independent
Sri M. Srinivaasan	Sakthi Finance Limited	Promoter Non-executive
Sri S. Shivram	Duroply industries limited	Non-executive Independent
	Sakthi Finance Limited	Non-executive Independent
Smt Susheela Balakrishnan	National Fittings Limited	Non-executive Independent
	Sakthi Finance Limited	Non-executive Independent

d. Chart/Matrix setting out skills/expertise/competence of the Directors

The Company being manufacturers of refined white crystal sugar and other bye-products, its Board of Directors are of the view that the directors would need one or more of the following core skills/expertise/competencies for effective functioning of the Company:

Skill set/expertise/competence required	Names of Directors having it
Entrepreneurial skill and business management	Dr.M.Manickam Sri M.Balasubramaniam Sri M.Srinivaasan Dr.A.Selvakumar
Engineering and manufacturing expertise with reference to sugar industry	Sri M.Srinivaasan
Agricultural expertise and experience in sugarcane cultivation	Sri V.K.Swaminathan
Expertise in finance, accounting, legal and taxation	Sri M.Balasubramaniam Smt.Susheela Balakrishnan Dr.A.Selvakumar
Human Resource and Management expertise	Sri S.Shivram

e. Relationship between Directors inter se

Dr. M. Manickam, Chairman and Managing Director, Sri.M.Balasubramaniam, Managing Director, and Sri.M.Srinivaasan, Joint Managing Director, are related to each other as brothers.

f. Number of shares and convertible instruments held by Non-Executive Directors in the Company as on 31st March 2026

Sl. No	Name of the Non-Executive Director	No. of Equity Shares held
1	Sri V.K.Swaminathan	2400
2	Dr. A.Selvakumar	20
3	Sri S.Shivram	-
4	Smt.Susheela Balakrishnan	-

The Non-Executive Directors do not hold any convertible instrument.

g. Familiarisation programme for Independent Directors

The familiarisation process followed by the Company includes briefing about the Board's composition and conduct, roles, rights, responsibilities of Directors, nature of the industry, details about the Company, Group and its culture and briefing of amendments on Companies Act, SEBI Regulations, etc. The familiarisation process is disclosed at the Company's weblink www.sakthisugars.com/investorinformation/familiarisationprog.pdf.

h. Performance Evaluation

Pursuant to the provisions of the Companies Act, 2013 and SEBI (LODR) Regulations 2015, evaluation of the performance of the Board, Committees and individual Directors was carried out by the Board for the year 2025-26, which included performance of the Directors and fulfilment of independence criteria as specified in SEBI (LODR) Regulations and their independence from the management. The questionnaires were prepared in a structured manner taking into consideration the guidance note on Board Evaluation issued by SEBI. The performance of each of the individual Directors was evaluated on parameters such as attendance, level of participation in the meetings and contribution, independence of judgement, safeguarding the interest of the Company and other stakeholders, etc. The performance evaluation of all the Independent Directors was done by the entire Board excluding the concerned Independent Director based on the criteria of performance evaluation laid down by the Nomination and Remuneration Committee. The performance evaluation of the Chairman and the Non-Independent Directors were carried out by the Independent Directors.

i. Code of Conduct

The Board has laid down a code of conduct for all Board Members and Senior Management personnel of the Company and the same has been posted on the website of the Company www.sakthisugars.com. All Board Members and Senior Management personnel have confirmed compliance with the code and an annual declaration signed by the Chairman and Managing Director in this regard is attached.

j. It is confirmed that in the opinion of the Board, the Independent Directors of the Company fulfil the conditions specified in the SEBI (LODR) Regulations 2015 and that they are independent of the management of the Company.

3. AUDIT COMMITTEE

a. Composition and Meetings

The Audit Committee was reconstituted on 13th August 2025, effective from 30th September 2025, and at present the Committee comprises of the following Directors as its members:

Dr.A.Selvakumar, Chairman

Sri.V.K.Swaminathan

Sri.M.Balasubramaniam

Smt.Susheela Balakrishnan

The Committee met 5 times during the financial year on 27.5.2025, 13.8.2025, 28.10.2025, 30.10.2025 and 12.2.2026, and the attendance of its members are given below. The gap between two meetings did not exceed 120 days.

Name of Member	Category	Number of Meetings	
		Held	Attended
Dr.A.Selvakumar – Chairman	Non-executive Independent	5	5
Sri.V.K.Swaminathan	Non-executive Independent	5	5
Sri.M.Balasubramaniam	Executive Promoter	5	4
Smt.Susheela Balakrishnan (from 30.9.2025)	Non-executive Independent	5	3
Smt.Priya Bhansali*	Non-executive Independent	5	2

* Retired on 30th September 2025 on completion of her second term of office.

All members of the Audit Committee are financially literate. The minutes of the Audit Committee Meetings are placed before the meetings of the Board of Directors.

The Chairman of the Audit Committee attended the last Annual General Meeting.

Sri S.Venkatesh, Company Secretary, functions as Secretary for the Audit Committee.

b. Terms of reference

The Audit Committee assists the Board in fulfilling its oversight responsibilities in monitoring financial reporting, reviewing internal financial controls and the statutory and internal audit activities.

The terms of reference of the Audit Committee are as per the guidelines in the Listing Regulations read with Section 177 of the Companies Act, 2013. The role and terms of reference of the Audit Committee, inter alia, include the following:

1. Examination of the financial statement and draft auditors' report.
2. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
3. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company.

4. Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
5. Discuss and review, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
    a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013.
    b. Changes, if any, in accounting policies and practices and reasons for the same.
    c. Major accounting entries involving estimates based on the exercise of judgment by management.
    d. Significant adjustments made in the financial statements arising out of audit findings.
    e. Compliance with listing and other legal requirements relating to financial statements.
    f. Disclosure of any related party transactions.
    g. Modified opinion(s) in the draft audit report.
6. Review with the management, the quarterly financial statements before submission to the board for approval.
7. Review, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public issue or rights issue or preferential issue or qualified institutions placement, and making appropriate recommendations to the board to take up steps in this matter.
8. Review and monitor the Auditor's independence and performance, and effectiveness of audit process.
9. Approval or any subsequent modification of transactions of the Company with related parties.
10. Scrutiny of inter-corporate loans and investments.
11. Valuation of undertakings or assets of the Company, wherever it is necessary.
12. Evaluation of internal financial controls and risk management systems.
13. Review, with the management, performance of statutory and internal auditors, adequacy of the internal control systems.
14. Review the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
15. Discuss with Internal Auditors of any significant findings and follow up there on.
16. Review the findings of any internal investigations by the Internal Auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
17. Discuss with Statutory Auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
18. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors.
19. To review the functioning of the whistle blower mechanism.
20. Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate.
21. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.
22. Review the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision.
23. Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company and its shareholders.
24. Review the financial statements, in particular, the investments made by the unlisted subsidiary company, if any.
25. Approval/recommendation to the Board of related party transactions, including omnibus approval and modification, if any, therein.

The Audit Committee shall mandatorily review the following information.

a. Management Discussion and Analysis of financial condition and results of operations.

b. Management letters / letters of internal control weaknesses issued by the Statutory Auditors.

c. Internal audit reports relating to internal control weaknesses; and

d. The appointment, removal and terms of remuneration of the Chief Internal Auditor shall be subject to review by the audit committee.

e. Statement of deviations:

(a) quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).

(b) annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7).

The matters reviewed and recommended in the meetings of the Audit Committee were appraised to the Board by the Chairman of the Audit Committee for its approval. All the recommendations of the Audit Committee were accepted by the Board.

The Committee has taken appropriate action with regard to the above references that have arisen during the financial year.

4. NOMINATION AND REMUNERATION COMMITTEE

a. Composition and Meetings

The Nomination and Remuneration Committee was reconstituted on 13th August 2025, effective from 30th September 2025, and at present the Committee comprises of the following Independent Non-Executive Directors as its Members:

Sri. S.Shivram, Chairman

Dr. A.Selvakumar

Smt.Susheela Balakrishnan

The Nomination and Remuneration Committee met 2 times during the financial year on 13.8.2025 and 12.2.2026 and the attendance of the members are given below:

Name of Member	Category	Number of Meetings	
		Held	Attended
Sri. S.Shivram – Chairman	Non-executive Independent	2	2
Dr. A.Selvakumar	Non-executive Independent	2	2
Smt.Susheela Balakrishnan (from 30.9.2025)	Non-executive Independent	2	1
Smt. Priya Bhansali*	Non-executive Independent	2	1

* Retired on 30th September 2025 on completion of their second term of office.

The Chairman of the Committee was present at the last Annual General Meeting of the Company.

b. Terms of reference

The terms of reference of the Committee includes the following:

1. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down.
2. Recommend to the Board about appointment and removal of directors and senior management personnel.
3. Formulation of criteria for evaluation of performance of Independent Directors and the Board of Directors.
4. Carry out evaluation of every Director’s performance.
5. Formulate the criteria for determining qualifications, positive attributes and independence of a director and preparation of description of the role and capability required of an independent director.
6. Recommend to the Board a policy relating to the remuneration for the directors, key managerial personnel and other employees and to ensure the following:

i. the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully

ii. relationship of remuneration to performance is clear and meets the appropriate benchmarks; and

iii. remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting the short and long term performance, objectives appropriate to the working of the Company and its goals.

7. Review and recommend the compensation and variable pay for Executive Directors to the Board.

8. Recommend on Board diversification.

9. To recommend to the Board, all remuneration, in whatever form, payable to senior management personnel.

c. Performance evaluation criteria for Independent Directors

Performance evaluation criteria for the Independent Directors covering evaluation of Board process, evaluation of committees and individual evaluation of Board members and the Chairman has been evolved and these evaluations are done based on structured questionnaires.

5. REMUNERATION OF DIRECTORS

a. Policy on Remuneration

The Remuneration policy of the Company is in consonance with the industry practices and aims to attract, retain, develop and motivate a high performance workforce. The policy ensures equality, fairness and consistency in rewarding the employees on the basis of performance. The details of Policy on remuneration for Directors, Key Managerial Personnel and other employees of the Company form part of the Board's Report.

b. Details of remuneration to Directors

The details of remuneration paid to Executive and Non-Executive Directors during the financial year ended 31st March 2026 are given below:

(Rs. in Lakhs)

Name of Director	Salary	Perquisites	Sitting Fees	Total
Dr.M.Manickam	–	–	–	–
Sri.M.Balasubramaniam	–	–	–	–
Sri.M.Srinivaasan	–	–	–	–
Smt.Priya Bhansali*	–	–	0.50	0.50
Sri.V.K.Swaminathan	–	–	1.40	1.40
Dr.A.Selvakumar	–	–	1.50	1.50
Sri.S.Shivram	–	–	0.60	0.60
Smt.Susheela Balakrishnan	–	–	0.90	0.90

* Retired on 30th September 2025 on completion of her second term of office.

i. The Non-Executive Directors were paid sitting fees for attending the Board and Committee Meetings within the limits prescribed under the Companies Act 2013. The sitting fees paid to any single Non-executive Director does not exceed 50% of the total fees paid to all the Non-executive Directors together. There has been no other pecuniary relationship or transactions with the Non-Executive Directors.

ii. The appointments of Dr.M.Manickam, Chairman and Managing Director, Sri M.Balasubramaniam, Managing Director, and Sri M.Srinivaasan, Joint Managing Director, are without remuneration. There is no service contract with these Executive Directors.

iii. No severance fee is payable to the Directors on termination of office/employment.

iv. The Company has no stock option scheme to its Directors or employees.

6. STAKEHOLDERS RELATIONSHIP COMMITTEE:

a. Composition and Meetings:

The Stakeholders Relationship Committee consists of the following Directors as its Members:

Dr. A. Selvakumar

Dr. M. Manickam

Sri M. Balasubramaniam

Dr.A.Selvakumar, an Independent Non-Executive Director, heads the Stakeholder Relationship Committee as its Chairman. He was present at the last Annual General Meeting of the Company.

Sri S.Venkatesh, Company Secretary, functions as the Compliance Officer.

The Committee met once during the financial year on 12.2.2026 and all the Members of the Committee were present at the meeting.

The Company has not received any complaint during the year under review. There is no complaint remaining unresolved or pending as on 31st March 2026.

b. Terms of reference

The terms of reference of the Committee includes the following:

1. Resolving the grievances of the security holders of the Company, including complaints relating to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings, etc.
2. Reviewing of measures taken for effective exercise of voting rights by shareholders.
3. Reviewing of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.
4. Reviewing of the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Company.

7. RISK MANAGEMENT COMMITTEE

Regulation 21 of SEBI (LODR) Regulations relating to Risk Management Committee is not applicable to the Company in view of sub regulation 5 of Regulation 21.

A Risk Management Committee voluntarily constituted by the Board of Directors of the Company for laying down procedures for risk assessment and mitigation and to report the Board. The Risk Management Committee consists of the following Directors/Executives as its Members:

Sri.M.Balasubramaniam, Chairman

Sri M.Srinivaasan

Dr.A.Selvakumar

Dr.S.Veluswamy

Sri.P.Sankararaja Pandian*

*Retired from the services of the Company on 30.6.2026.

The Committee met once during the financial year on 12.2.2026. Except Sri.M.Srinivaasan, all other Members of the Committee were present at the meeting. The Board has framed and implemented a Risk Management Policy for assessing and mitigating the risks.

8. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Corporate Social Responsibility Committee has been constituted by the Board pursuant to section 135 of the Companies Act 2013. This Committee consists of the following Directors as its members:

Sri M.Balasubramaniam,Chairman

Sri M.Srinivaasan

Dr. A.Selvakumar

The requirement of incurring expenditure towards Corporate Social Responsibility as specified in the Companies Act read with Schedule VII to the Act has not arisen during the year under review. The Committee did not meet during the financial year under review.

The CSR Policy approved by the Board is displayed on the website of the Company www.sakthisugars.com.

9. OTHER COMMITTEES OF DIRECTORS

a. Share Transfer Committee

The Committee consists of Dr. M.Manickam (Chairman), Sri M.Balasubramaniam and Sri M.Srinivaasan as Members. The Committee did not meet during the financial year.

b. Committee of Directors (Borrowing)

The Committee met 3 times during the financial year on 31.7.2025, 6.10.2025 and 11.11.2025. The details of Members of the committee and their attendance are as under:

Members of the Committee	No. of Meeting attended
Dr.M.Manickam (Chairman)	2
Sri M.Balasubramaniam	3
Sri V.K.Swaminathan	3

10. GENERAL BODY MEETINGS

a. Location and time of last three AGMs

The venue and time of the Annual General Meetings held during the last three years are as follows:

AGM	Date	Venue	Time
61st	23.08.2023	Held through Video Conference / Other Audio-Visual MeansVC/OAVM). Deemed venue was Registered Office	11.30 a.m.
62nd	19.09.2024	Held through Video Conference / Other Audio-Visual Means (VC/OAVM). Deemed venue was Registered Office	11.30 a.m.
63rd	25.09.2025	Held through Video Conference / Other Audio-Visual Means (VC/OAVM). Deemed venue was Registered Office	11.30 a.m.

b. Special Resolutions passed in the previous three AGMs

In the 61st Annual General Meeting held on 23.08.2023 following two special resolutions were passed :

i. Pursuant to Sections 196, 197 and 203 of the Companies Act 2013 regarding approval of reappointment of Dr.M.Manickam as Managing Director of the Company for a further period of five years from 12th June 2023 to 11th June 2028 without remuneration; and

ii. Pursuant to Section 185 and other applicable provisions of the Companies Act 2013 for provision of security by way of mortgage on the immovable properties at 180, Race Course Road, Coimbatore, and at St.Mary's Road, Chennai and provision of corporate guarantee by the Company in favour of Kotak Mahindra Bank Limited to secure the loans aggregating to Rs.90.00 crores, availed by ABT Limited.

In the 62nd Annual General Meeting held on 19.09.2024 following four special resolutions were passed :

i. Pursuant to Sections 149,150,152 and other applicable provisions of the Companies Act, 2013 and Regulation 17 and 25(2A) of SEBI (LODR) Regulations, 2015 regarding approval of appointment of Sri.V.K,Swaminathan (DIN: 00210869), who is a Non-Executive Non-Independent Director as Non-Executive Independent Director of the Company for a term of five consecutive years from 20th September 2024 to 19th September 2029;

ii. Pursuant to Sections 149,150,152 and other applicable provisions of the Companies Act, 2013 and Regulation 17 and 25(2A) of SEBI (LODR) Regulations, 2015 regarding approval of appointment of Dr.A.Selvakumar (DIN: 01099806), as Non-Executive Independent Director of the Company for a term of five consecutive years from 14th August 2024 to 13th August 2029;

iii. Pursuant to Sections 149,150, 152 and other applicable provisions of the Companies Act, 2013 and Regulation 17 and 25(2A) of SEBI (LODR) Regulations, 2015 regarding approval of appointment of Sri S.Shivram (DIN: 07946245), as Non-Executive Independent Director of the Company for a term of five consecutive years from 14th August 2024 to 13th August 2029; and

iv. Pursuant to Section 185 and other applicable provisions of the Companies Act, 2013 regarding the provision of security by way of equitable mortgage of the immovable property at Door No.137, St.Mary's Road, Chennai 600 018, Tamilnadu and of corporate guarantee by the Company in favour of Kotak Mahindra Bank Limited to secure the loans aggregating to Rs.340 crores availed by Sakthi Auto Component Limited.

In the 63rd Annual General Meeting held on 25.09.2025 following special resolution was passed :

i. Pursuant to Sections 149,150, 152 and other applicable provisions of the Companies Act, 2013 and Regulation 17, 17(1A), 25(2A) and other applicable provisions of SEBI (LODR) Regulations, 2015 regarding approval of appointment of Smt.Susheela Balakrishnan (DIN 07140637), as Non-Executive Independent Director of the Company for a term of five consecutive years from 13th August 2025 to 12th August 2030.

c. **Special Resolutions passed through Postal Ballot**

No Special Resolution was passed through Postal Ballot during the financial year 2025-26 or is proposed to be conducted through postal ballot as of now.

11. MEANS OF COMMUNICATION

The quarterly/half yearly/annual financial results of the Company are announced within the stipulated time and are normally published in Financial Express and Maalai Malar/Dinamani, English and Tamil Newspapers respectively. The Company displays its periodical results on the Company's website www.sakthisugars.com as required by the Listing Regulations. No presentations were made to institutional investors or to the analysts.

12. GENERAL SHAREHOLDER INFORMATION

a. **Annual General Meeting**

As per the relevant circulars of Ministry of Corporate Affairs (MCA) and Securities and Exchange Board of India (SEBI) and in accordance with the framework laid down therein regarding conducting of Annual General Meetings of companies through Video Conference / Other Audio Visual Means, the 64th Annual General Meeting (AGM) of the Members of the Company will be held through Video Conference / Other Audio Visual Means (VC/OAVM).

Day and Date	:	Friday, 25th September 2026
Time	:	12.30 p.m.
VC/OAVM facility provider	:	MUFG Intime India Private Limited, Mumbai
Cut-off Date (Record Date) for Voting	:	18th September 2026

Details/instructions in respect of participation and voting in the AGM by shareholders are given in the Notice of the AGM.

b. **Financial Calendar for the financial year**	:	From 1st April 2026 to 31st March 2027
Result for the quarter ending	:	Result announcement
30th June 2026	:	On or before 14th August 2026
30th September 2026	:	On or before 14th November 2026
31st December 2026	:	On or before 14th February 2027
31st March 2027 (Audited)	:	On or before 30th May 2027 or such other extended date as may be permitted by SEBI

c. **Listing on Stock Exchanges:**

The Company's equity shares are listed on the following stock exchanges and the Annual Listing Fees have been paid to these stock exchanges. The Company's Stock Codes are as follows:

Name of Stock Exchange	Stock Code
National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra (East), Mumbai – 400 051.	SAKHTISUG
BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400 001.	507315

d. The equity shares of the Company have not been suspended from trading by National Stock Exchange of India Limited and by BSE Limited.

e. **Registrar and Share Transfer Agents:**

Registered Office:
MUFG Intime India Private Limited
LBS Marg, Bhandup (W), Mumbai - 400078
Phone No:022 – 25963838
Fax No: 022 – 25946969
Email: mumbai@in.mpms.mufg.com

Branch Office:
"Surya" 35, Mayflower Avenue Behind
Senthil Nagar, C-13, Pannalal Silk Mill
Compound Sowripalayam, Road Coimbatore – 641 028
Phone Nos: 0422 - 2314792 & 2315792
Fax No: 0422 -2314792
Email: investor.helpdesk@in.mpms.mufg.com

f. Share Transfer System and processing of service requests

Transfer of shares in physical form is prohibited pursuant to Regulation 40 of SEBI (LODR) Regulations 2015, as amended.

In terms of amended Regulation 40 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, effective from 1st April 2019, transfer of securities in physical form shall not be processed unless the securities are held in the demat mode with a Depository Participant. Further, effective from 24th January 2022, SEBI has made it mandatory for listed companies to issue securities in demat mode only while processing any investor service requests namely, issue of duplicate share certificates, exchange / sub-division / splitting / consolidation of securities, transmission / transposition of securities. SEBI vide its circular dated 30th January 2026 has decided to do away with the earlier requirement of issuance of Letter of Confirmation, to implement this the Depositories shall develop a process / system to enable the Registrar and Share Transfer Agents (RTAs) / listed companies to credit the securities directly to the demat account of the investor after necessary due – diligence by RTAs/listed companies. The Company has opened a demat account in the name "Sakthi Sugars Limited Unclaimed Securities Suspense Escrow Account" with Stock Holding Corporation of India Limited. 1720 shares has been credited to that account during the financial year under review

g. Special window for re-lodgement of transfer requests of physical shares

Pursuant to SEBI Circular dated 2nd July 2025, the Company opened a special window for Shareholders holding shares in physical form to facilitate the re-lodgement of transfer deeds that were originally lodged prior to 1st April 2019 and were rejected/ returned, due to a deficiency in the documents. The re-lodgement window was open for a period of six months from 7th July 2025 until 6th January 2026.

In terms of the SEBI Circular dated 30th January 2026 another special window has been opened for a period of one year from 5th February 2026 until 4th February 2027. Shareholders may note that securities transferred under this special window shall be mandatorily credited in demat mode and shall be under lock-in for a period of one year from the date of transfer. Such securities shall not be transferred/ lien-marked/pledged during the said lock-in period.

Shareholders are encouraged to take advantage of this opportunity by submitting the necessary documents to the Company's RTA i.e. MUFG Intime India Private Limited.

h. Distribution of Shareholding as on 31st March 2026:

Shareholdings	No. of shareholders	% of shareholders	Number of shares	% of shareholding
1 - 500	54050	81.62	6305518	5.31
501 - 1000	5459	8.25	4463924	3.76
1001 - 2000	3272	4.94	4941607	4.16
2001 - 3000	1187	1.79	3053469	2.57
3001 - 4000	491	0.74	1764153	1.47
4001 - 5000	470	0.71	2220320	1.87
5001 - 10000	726	1.10	5394839	4.54
10001 & above	563	0.85	90705206	76.32
Total	66218	100.00	118849036	100.00

i. Dematerialisation of shares and liquidity

The shares of the Company are in compulsory demat segment. The Company's shares are available for demat both with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). International Securities Identification Number (ISIN) allotted to the equity shares of the Company is INE623A01011.

As on 31st March 2026, 11,75,76,228 equity shares of the Company representing 98.93% have been dematerialised

j. Outstanding global depository receipts or American depository receipts or warrants or any convertible instruments and impact on equity

The Company has not issued any global depository receipts or American depository receipts or warrants. As on 31st March 2026, no instrument is outstanding for conversion into equity shares.

k. Commodity price risk or foreign exchange risk and hedging activities

The Company does not have any exposure to commodity risk except to the extent of its own production of sugar, the main product of manufacture of the Company.

The prices of the products of the Company are market driven and is fixed based on the prevailing market price. In respect of foreign exchange commitments, no hedging has been made.

l. Plant Location

Sugar Unit, Distillery Unit, Ethanol & Co-Generation Plant	:	Sakthi Nagar - 638 315 Erode District, Tamilnadu
Sugar Unit & Beverage Plant and Co-generation Plant	:	Padamathur Village – 630 561 Sivaganga District, Tamil Nadu
Sugar Unit & Co-Generation Plant	:	Poonthurai Semur Post - 638 115 Modakurichi, Erode District, Tamilnadu
Address for correspondence	:	Sakthi Sugars Limited 180, Race Course Road Coimbatore – 641 018 Phone No: 0422-4322222 E-mail : shares@sakthisugars.com Website : www.sakthisugars.com

m. The Company has not obtained or revised any credit rating during the financial year

13. OTHER DISCLOSURES

a. Materially significant related party transactions:

During the financial year under review, there is no materially significant transaction with the related parties, viz. Promoters, Directors, KMPs or the Management, or their relatives or holding company that may have potential conflict with the Company's interest.

b. Instances of non-compliance, if any:

The BSE Ltd and NSE Ltd has levied fines on the company for non-compliance with Regulation 17(1A) of SEBI (LODR) Regulations 2015, pertaining to appointment of a Non-Executive Independent Director. Except this there is no instance of non-compliance by the Company on any matter relating to capital markets, nor have any penalty/ strictures been imposed on the Company by Stock Exchanges or SEBI or any other statutory authority on any matter relating to capital markets during the last three years.

c. Vigil Mechanism/Whistle Blower Policy:

The Company has adopted a Vigil Mechanism/Whistle Blower Policy and a vigil mechanism for Directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the Company's code of conduct or ethics. This policy has been posted on the website of the Company. It is affirmed that no personnel has been denied access to the Audit Committee of the Company. No complaint/report has been received under this Policy during the year under review.

d. Compliance on Corporate Governance:

The Company has complied with all mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

The status of adoption of the non-mandatory requirements stipulated by the Regulation is as under:

i. Shareholders rights: As the quarterly/half yearly financial results are published in newspapers and are also posted in the website of the Company, they are not being sent to the shareholders separately.

ii. Audit qualification: The audit qualification reported in earlier periods in respect of interest receivable from an erstwhile associate has been resolved during the quarter and period ended 31st December 2025 pursuant to assignment of the said receivable There is no impact on the financial results for the year ended 31st March 2026.

iii. Reporting of Internal Auditor: The Company has in-house internal audit system and the head of internal audit team reports to the Audit Committee of the Company.

iv. Independent Women Director: The Company has an Independent Women Director on its Board.

v. Meetings of Risk Management Committee and of Independent Directors: The Company shall thrive to have two meetings of Risk Management Committee and of Independent Directors from the current year onwards.

e. Subsidiary:

During the financial year ended 31st March 2026, the Company did not have any subsidiary. As such the need for framing a policy for determining material subsidiary does not arise at present.

f. Related Party Transactions:

The details of related party transactions are disclosed in Notes on Financial Statements. Those transactions are not in conflict with the interest of the Company and are on arms length basis. Approval of the Members under Section 188 of the Companies Act, 2013 has been obtained wherever necessary. Statements of related party transactions are placed before the Audit Committee periodically.

The Policy on related party transactions is posted on the Company's website www.sakthisugars.com/investorinformation/rptpolicy.pdf.

g. Compliance with Accounting Standards:

The Indian Accounting Standards notified under the Companies (Indian Accounting Standards) Rules, 2015 have been followed by the Company while preparing Financial Statements and the Company has not adopted a treatment different from that prescribed in the Indian Accounting Standards.

h. Utilisation of funds raised from issue of securities:

The Company has not raised any fund through issue of securities during the financial year ended 31st March 2026.

i. A certificate issued by Sri.R.Dhanasekaran, Practising Company Secretary, Coimbatore, certifying that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as directors of companies by SEBI/Ministry of Corporate Affairs or any such statutory authority is annexed.

j. All the recommendations of the Committees which are mandatorily required have been accepted by the Board of Directors of the Company.

k. The total fees paid by the Company for all the services to its statutory auditors is Rs. 50.13 lakhs plus applicable tax thereon. The Statutory Auditors of the Company do not have any network arrangement.

l. Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act 2013

a. Number of complaints filed during the financial year : Nil
b. Number of complaints disposed of during the financial year : Nil
c. Number of complaints pending at the end of the financial year : Nil

m. The Company has not given any loans and advances in the nature of loans to firms/companies in which directors are interested.

n. The Company does not have any subsidiary.

o. Reconciliation of Share Capital Audit:

As stipulated by SEBI, a qualified Practising Company Secretary carries out the share capital audit of Reconciliation of Share Capital to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital with the Stock Exchanges.

p. Senior Management:

Particulars of Senior Management Personnel at the end of the financial year are as under.

S.No	Name	Designation
1	Dr S Veluswamy	President - Finance & Operations (Chief Financial Officer)
2	Sri P Sankararaja Pandian*	Sr.Vice President (Taxation & Internal Audit)
3	Sri S Duraiswamy	Sr.Vice President (Commercial & HR)
4	Sri V Thiruvenkadam	Vice President
5	Sri J Uthandi	Sr.General Manager (Operations)
6	Sri V Sivakumaran	Sr.General Manager (Accounts)
7	Sri P Jaganathan	Sr.General Manager (Finance & Accounts)
8	Sri V Badrinarayanan	Head-Cane Development & Special Projects
9	Sri K P Karthikeyan	General Manager (Projects)
10	Sri C M Sekar	General Manager (Operations)
11	Sri S.Venkatesh	Company Secretary
12	Sri M.Sudhakar	Sr.Manager (Materials)

*Retired from the services of the Company on 30th June 2026.

q. Disclosure of certain types of agreements binding listed entities:

There are no agreements that require disclosure under clause 5A of paragraph A of Part A of Schedule III of the SEBI Listing Regulations.

14. CEO/CFO CERTIFICATION

The Chairman and Managing Director and the Chief Financial Officer of the Company have provided to the Board of Directors of the Company, the Compliance Certificate as required under Regulation 17(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Part B of Schedule II to the said Regulations.

The Senior Management personnel have made disclosures to the Board relating to all material, financial and commercial transaction stating that they did not have personal interest that may have a potential conflict with the interest of the Company at large. The Board of Directors and the Senior Management Personnel have affirmed compliance with the Code of Conduct and Ethics during the year ended 31.03.2026. The Declaration issued by the Chairman and Managing Director in this regard is annexed.

15. DETAILS OF UNCLAIMED SHARE CERTIFICATES:

Pursuant to Regulation 39 of the SEBI (LODR) Regulations, 2015, the Company has opened a Demat Account in the name of "Sakthi Sugars Limited Unclaimed Suspense Account" with Stock Holding Corporation of India Limited. The details of unclaimed shares as on 31.03.2026 are as under:

Particulars	No. of Shares	No. of Shareholders
Outstanding at the beginning of the year (01.04.2025)	124496	2754
Shareholders approached for transfer during the year	160	3
Transferred during the year	160	3
Outstanding at the end of the year (31.03.2026)	124336	2751

The voting rights on the above shares in the Suspense Account remain frozen till the rightful owners of such shares claim the shares.

16. AUDITORS CERTIFICATE ON CORPORATE GOVERNANCE

The Company has complied with corporate governance requirements specified in Regulations 17 to 27 and clauses (b) to (i) and (t) of Regulation 46(2) of the SEBI (LODR) Regulations, 2015, except the Regulation 17(1A)

In terms of Regulation 34(3) of the said SEBI Regulations and Schedule V(E) thereto, the Auditors Certificate on compliance of conditions of Corporate Governance is annexed.

On behalf of the Board of Directors

Coimbatore
13th August 2026

M. Manickam
Chairman and Managing Director
DIN : 00102233

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C(10)(i) to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To

The Members of
M/s. SAKTHI SUGARS LIMITED
CIN:L15421TZ1961PLC000396
Sakthi Nagar, Bhavani Taluk
Erode District - 638 315.

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Sakthi Sugars Limited, having CIN: L15421TZ1961PLC000396 and having its registered office at Sakthi Nagar, Bhavani TK, Erode District – 638315 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continue as directors of companies by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such Statutory Authority.

S.No	Name of the Director	DIN	Date of appointment in the Company
1.	Dr M Manickam	00102233	16.09.1980
2.	Sri M Balasubramaniam	00377053	21.08.1989
3.	Sri M Srinivaasan	00102387	23.08.1995
4.	Sri V K Swaminathan	00210869	10.06.2023
5.	Sri S Shivram	07946245	14.08.2024
6.	Sri A Selvakumar	01099806	14.08.2024
7.	Smt Susheela Balakrishnan	07140637	13.08.2025

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

R Dhanasekaran
Company Secretary in Practice
FCS 7070 / CP 7745
Peer Review No 6739/2025
ICSI UDIN: F007070H001098853

Place : Coimbatore
Date : 13.08.2026

Annual Declaration by Chairman and Managing Director pursuant to Schedule V (D) of SEBI (LODR) Regulations, 2015

As required under Schedule V(D) of the SEBI (LODR) Regulations, 2015, I declare that all Board Members and Senior Management Personnel of the Company have affirmed compliance with the Company's Code of Conduct and Ethics for the year ended 31.03.2026.

On behalf of the Board of Directors

M. Manickam
Chairman and Managing Director
DIN : 00102233

Coimbatore
13th August 2026

Independent Auditor's Certificate on Compliance with the Corporate Governance requirements under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To

The Members of Sakthi Sugars Limited

Certificate on Corporate Governance

1. We have examined the compliance of conditions of Corporate Governance by Sakthi Sugars Limited ('the Company') for the year ended March 31, 2026 as stipulated in Regulations 17 to 27, clause (b) to (i) of Regulation 46 (2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations').

Management's Responsibility

2. The compliance with the terms and conditions contained in the Corporate Governance is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations.

Auditor's Responsibility

3. Pursuant to the requirements of the Listing Regulations, it is our responsibility to provide a reasonable assurance whether the Company has complied with the conditions of Corporate Governance as stipulated in Listing Regulations for the year ended March 31, 2026.
4. Our examination was limited to procedures and implementation thereof adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of Chartered Accountants of India ('the ICAI') and as per the Guidance Note on Reports or Certificates for special purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by ICAI.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

Opinion

7. Based on our examination of the relevant records and according to the information and explanations given to us and the representations provided by the Management, we certify that the Company has complied with the conditions of corporate governance as stipulated in the Listing Regulations for the year ended March 31, 2026, except that the prior approval of the shareholders by way of a Special Resolution under Regulation 17(1A) of the Listing Regulations was not obtained prior to the appointment of a Non-Executive Independent Director, who had attained the age of 75 years, and the said approval was subsequently obtained at a General Meeting of the Company.
8. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For P N RAGHAVENDRA RAO & Co
Chartered Accountants
Firm Registration Number : 003328S

P R Vittel
Partner
Membership Number : 018111
UDIN: 26018111WCPDCY2819

Coimbatore
August 13, 2026

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

A. Industry Structure and Developments

The sugar industry is India's second-largest agro-based industry after cotton and plays a vital role in the rural economy by supporting the livelihoods of over 5 crore farmers and their dependents across approximately 55–60 lakh hectares under sugarcane cultivation. India is the world's largest consumer and one of the largest producers of sugar, with average annual sugarcane production of around 450 million tonnes, resulting in sugar production of approximately 32–34 million tonnes and domestic consumption of about 29 million tonnes. During the ongoing sugar season 2025–26, the industry recorded a 9% increase in sugar production, reaching 27.23 million tonnes as of March 31, 2026, compared with 24.88 million tonnes during the corresponding period of the previous year, reflecting the sector's continued resilience and strong production performance.

B. Opportunities and Threats

i. Opportunities

The Government of India's increasing focus on expanding the ethanol blending programme beyond the E20 roadmap through the proposed adoption of E85 fuel presents significant growth opportunities for the sugar and ethanol industry. As ethanol demand is expected to increase substantially over the long term, the expanded blending programme is likely to create additional demand, strengthen revenue diversification for sugar mills, and support the industry's sustainable growth.

ii. Threats

The industry continues to face risks from weather-related uncertainties, particularly in the south-western sugar belt, where sugarcane cultivation is highly dependent on monsoon rainfall. Declining sugarcane productivity, changing crop patterns, and the possibility of below-normal rainfall may adversely impact sugarcane availability and sugar production in the coming seasons.

C. Segmentwise or Productwise Performance

Segment wise results are given in the Notes on Financial Statements for the financial year ended 31.03.2026. Product wise performance is furnished in the Board's Report.

D. Outlook

The outlook for the Indian sugar industry remains stable, with gross sugar production for the 2026–27 season estimated at around 31 million tonnes. After diversion of sugar for ethanol production, net sugar output is expected to broadly match domestic consumption. However, the industry's performance will continue to depend on monsoon conditions, irrigation availability, and sugarcane productivity, as any significant shortfall in rainfall could impact sugar production in both the 2026–27 and 2027–28 seasons.

E. Risks and Concerns

The Indian sugar industry continues to face risks related to sugarcane availability and acreage. During the ongoing sugar season, sugarcane coverage stood at 54.08 lakh hectares, lower than the previous year's 58.84 lakh hectares, although it remains broadly in line with the five-year average. Any further decline in cultivation area, coupled with adverse weather conditions and lower crop yields, could affect sugarcane availability and sugar production in the coming seasons.

F. Internal Control Systems and their adequacy

The Company has an in-house internal audit team to ensure that all activities are monitored and controlled. Adequate internal checks are built-in to cover all monetary and material transactions in the system developed by the Company. The Internal Audit reports are presented to the Audit Committee on a quarterly basis for review and deliberation. The Management has assessed the effectiveness of the Company's internal control over financial reporting as of March 31, 2026 and found the same to be adequate and effective.

G. Financial Performance with respect to Operational Performance

The total revenue from operations for the financial year under review is Rs.89897.02 lakhs (previous year Rs.92854.06 lakhs). The financial year has ended with net profit of Rs.2813.45 lakhs (previous year net profit of Rs.7997.12 lakhs) after providing Rs.9841.53 lakhs (previous year Rs.10524.39 lakhs) for finance cost, Rs.3798.29 lakhs (previous year Rs.3710.11 lakhs) for depreciation and amortisation.

H. Key Financial Ratios

Details of significant changes in key financial ratios (i.e. change of 25% or more as compared to the immediately previous financial year) and in return on net worth and the reasons therefor are as under:

Description	Unit of measurement	2025-26	2024-25	Change (%)	Explanation
Interest coverage ratio	Times	1.77	1.40	26.43	The ratio improved primarily due to higher EBITDA and a reduction in interest cost during the year compared to the previous year.
Operating profit margin	%	15.19	11.86	28.08	The ratio increased mainly due to higher earnings before exceptional items, interest and tax during the year compared to the previous year.
Net Profit Margin	%	3.13	8.61	-63.65	The ratio decreased mainly due to lower profitability during the year compared to the previous year.
Return on Networth	%	13.18	50.52	-73.91	The ratio declined due to lower profit after tax during the year compared to the previous year, which had included exceptional income.

I. Material developments in Human Resource/Industrial Relations front, including number of people employed

The industrial relations at all plants and offices remain cordial. The total number of employees on the rolls of the Company, including temporary employees and apprentice, was 1264 as at the financial year ended on 31st March 2026. Training programmes are conducted depending on the needs for updating the knowledge with respect to the developments in the industry.

On behalf of the Board of Directors

Coimbatore
13th August 2026

M Manickam
Chairman and Managing Director
DIN : 00102233

INDEPENDENT AUDITOR'S REPORT

To The Members of Sakthi Sugars Limited

Report on the Audit of the Financial Statements

Opinion

1. We have audited the accompanying financial statements of Sakthi Sugars Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, and the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit and other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

4. We draw attention to Note 42.14 to the financial statements, wherein it is stated that the Hon'ble Appellate Tribunal for Electricity (APTEL), vide its judgement dated December 22, 2025, upheld the Company's entitlement to additional tariff and carrying cost in respect of tariff revision for its co-generation units. In view of the enforceable rights arising from the said judgement and consistent with the accrual basis of accounting, the Company has recognized, based on a reasonable and reliable estimate, differential tariff income of Rs. 4,410.64 lakhs under Revenue from Operations and carrying cost of Rs. 3,800.47 lakhs under Other Income for the year ended March 31, 2026, resulting in aggregate income recognition of Rs. 8,211.11 lakhs. The APTEL has, however, remanded the matter to the Tamil Nadu Electricity Regulatory Commission (TNERC) for passing consequential orders, and accordingly the actual amounts recoverable remain subject to determination. Any difference arising upon issuance of the TNERC order will be adjusted as a change in accounting estimate in the period in which such order is passed. Our opinion is not modified in respect of this matter.

Key Audit Matters

5. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matter described below to be the key audit matter to be communicated in our report.

Key Audit Matter	How the matter was addressed in the audit
(A) Valuation of inventories [Refer to Note 1.9 and Note 9 to the Financial Statements] As at March 31, 2026, the Company held inventories of Rs. 12,112.23 lakhs. Valuation involves management estimates regarding seasonal cost determination, allocation to by-products, and assessment of net realisable value (NRV). Due to the significance of the balance and the judgements involved, this was considered a key audit matter	Our audit procedures primarily included: (a) Understanding the accounting policies and processes relating to inventory valuation and the treatment of by-products; (b) Considering the basis adopted for determination of inventory cost, including the relevant production and cost information; (c) Considering the basis adopted for determination of NRV with reference to relevant supporting information; and (d) Evaluating the related presentation and disclosures in the financial statements. Based on the audit procedures performed and the information considered, the valuation of inventories and the related disclosures in the financial statements were considered reasonable

Key audit matter	How our audit addressed the key audit matter
(B) Assessment of litigations and related disclosure of contingent liabilities [Refer to Note 1.3 and Note 41A to the Financial Statements] As at March 31, 2026, the Company had various pending litigations and claims. The assessment of these matters involves management judgement in determining the possible outcomes and the related accounting and disclosure requirements. Considering the nature and significance of the matters involved and the judgement required in their assessment, this matter was considered to be a key audit matter.	Our audit procedures primarily included: (a) Understanding the processes followed by the Company for identification and assessment of litigations and claims; (b) Considering the status and developments relating to significant matters and the information and explanations provided by management; (c) Considering relevant supporting information in relation to significant litigations and the amounts disclosed as contingent liabilities; and (d) Assessing the adequacy of disclosures in the financial statements. Based on the audit procedures performed and the information considered, management's assessment of litigations and the related contingent liability disclosures were considered appropriate.
(C) Valuation of unquoted investments [Refer Note 5 and Note 50.4 to the Financial Statements] As at March 31, 2026, the Company held significant investments in unquoted equity instruments measured at fair value through profit or loss (Level 3). Valuation of unquoted investments requires management estimates and assumptions regarding valuation inputs and methodologies. Due to the materiality and subjectivity involved, this was considered a key audit matter.	Our audit procedures primarily included: (a) Understanding the process followed for determining the fair values of the unquoted equity investments; (b) Considering the valuation methodology and key information used in determining the fair values; (c) Considering the relevant supporting information and the accounting treatment of changes in fair value; and (d) Evaluating the related fair value hierarchy and disclosures in the financial statements. Based on the audit procedures performed and the information considered, management's valuation of unquoted investments and the related disclosures in the financial statements were considered reasonable.

Other Information

6. The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's Annual Report, but does not include the financial statements and our auditor's report thereon.

7. The other information is expected to be made available to us after the date of this auditor's report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

8. In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

9. When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

10. The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate

internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

11. In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

12. The Company's Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

13. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

14. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

    (a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

    (b) Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.

    (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

    (d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

    (e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

15. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

16. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

17. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

18. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure - A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

19. In our opinion and according to the information and explanations given to us, the Company has not paid/provided any managerial remuneration during the year. Hence the reporting requirement under Section 197(16) of the Act, does not arise.

20. As required by Section 143(3) of the Act, we report that:

    (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

    (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

    (c) The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.

    (d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act.

    (e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

    (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure - B".

    (g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

        (i) The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 41A to the financial statements;

        (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;

        (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

        (iv) (a) The Management has represented to us that, to the best of its knowledge and belief, as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

        (b) The Management has represented to us that, to the best of its knowledge and belief, as disclosed in the notes to the accounts, no funds (which are material either individually or in aggregate) have been received by the Company from any person(s) or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

        (c) Based on our audit procedures conducted, that are considered reasonable and appropriate in the circumstances, nothing has come to our attention that caused us to believe that the representations under sub-clauses (a) and (b) above contain any material misstatement.

        (v) The Company has not declared or paid any dividend during the year. Hence, the question of compliance under Section 123 of the Act does not arise.

(vi) Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For P N RAGHAVENDRA RAO & CO.,
Chartered Accountants
Firm Registration Number: 003328S

P R Vittel
Partner
Membership Number: 018111
UDIN : 26018111QTOKLD5240

Coimbatore
May 25, 2026

Annexure - A to the Independent Auditor's Report

Referred to in paragraph 18 of the Independent Auditor's Report of even date to the members of **Sakthi Sugars Limited** on the financial statements for the year ended March 31, 2026

(i) In respect of the Company's Property, Plant and Equipment and Intangible Assets:

(a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.

(B) The Company does not hold any intangible assets and hence reporting under this clause is not applicable.

(b) The Company has physically verified Property, Plant and Equipment in regular intervals during the year and no material discrepancies were noticed on such verification. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its Property, Plant and Equipment. In respect of immovable properties taken on lease and disclosed as right-of-use assets in the financial statements, the lease agreements are in the name of the company.

(c) According to the information and explanation given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties are held in the name of the Company

(d) The Company has not revalued its Property, Plant and Equipment (including Right of Use assets) during the year.

(e) Based on the information and explanations given to us, no proceedings have been initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

(ii) (a) The physical verification of inventory has been conducted at reasonable intervals by the management during the year. In our opinion, the coverage and procedure of such verification by management is appropriate. No discrepancies of 10% or more in the aggregate for each class of inventory were noticed as compared to book records.

(b) Based on the information and explanations furnished to us, the company has been sanctioned working capital limit in excess of Rs. 5 crores, in aggregate, from a bank on the basis of security of current assets. The Quarterly statements filed by the company with the bank are not in agreement with the books of account of the company and the details of the same are given in Note 42.5 to the financial statements.

(iii) The Company has not made any investments or granted loans to other entities during the year. However, the Company has provided securities and guarantees in respect of loans availed by related parties and has also granted loans to employees.

(a) The Company granted loans only to employees during the year. Further, unsecured loans granted to one entity and employees in earlier years continued to remain outstanding as at the balance sheet date. The details of loans granted during the year, securities provided, guarantees given and the balances outstanding as at the balance sheet date are as follows:

(Rs. in Lakhs)

Particulars	Loans	Security	Guarantee
Aggregate amount granted/ provided during the year to:			
-- Other Entities / Employees	72.84	-	-
Balance outstanding as at balance sheet date:			
-- Other Entities / Employees	291.10	22,203.89	28,469.73

(b) In respect of the investments, loans and securities and guarantees, the terms and conditions under which such investments were made, loans granted and securities and guarantees provided are not prejudicial to the Company's interest.

(c) In respect of the loans given to employees and one entity, no schedule of repayment of principal and payment of interest has been stipulated and such loans are repayable on demand.

(d) In respect of the aforesaid loans, there are no amounts which are overdue for a period of more than 90 days.

(e) No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.

(f) The aforesaid loans are repayable on demand and the Company has not granted any loans without specifying any terms or period of repayment. The aggregate amount of loans repayable on demand outstanding as at March 31, 2026 is Rs. 291.10 lakhs and the percentage thereof is 100% of the total loans outstanding as at that date. Out of the aforesaid loans, loans aggregating Rs. 123.48 lakhs, outstanding as at March 31, 2026, have been granted to related parties and the percentage thereof is 42.42% of the total loans outstanding as at that date.

(iv) In our opinion, and according to the information and explanations given to us, the Company has complied with the provisions of Sections 185 and 186 of the Act, in respect of loans granted, investments made, and guarantees and securities provided, wherever applicable.

(v) According to the information and explanations given to us, the Company has not accepted any deposits or amounts which are deemed to be deposits within the meaning of provisions of sections 73 to 76 or any other relevant provisions of the Act and the Rules framed there under.

(vi) We have broadly reviewed the cost records maintained by the company specified under sub-section (1) of Section 148 of the Act, and are of the opinion that, the prescribed accounts and records have been made and maintained.

(vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company is regular in depositing undisputed statutory dues including goods and service tax, provident fund, employees' state insurance, income-tax, cess and other material statutory dues, as applicable to the appropriate authorities.

According to the information and explanations given to us, there were no undisputed statutory dues as at March 31, 2026 outstanding for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us and the records of the Company examined by us, details of statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31, 2026 on account of disputes are given below:

S. No.	Name of the Statute	Nature of dues	Amount (Rs.in lakhs)	Period to which the amount relates	Forum where the dispute is pending
1.	The Central Excise Act, 1944	Excise Duty	399.83	2015 -17	CESTAT, Chennai
2.	The Goods and Services Tax Act, 2017	GST	422.32	2017-18	GST Tribunal
			3.39	2017	GST Tribunal
			125.08	2017-18 to 2022-23	Commissioner of GST and Central Excise (Appeals), Coimbatore
			633.62	2019-20	Joint Commissioner of CT & GST, Odisha
3	The Customs Act, 1962	Customs Duty	66.02	2009-10	Madurai Bench of Madras High Court.
4.	The Bihar & Orissa Excise Act, 1915	Excise Duty	12.63	2002-03	Commissioner-cum-Secretary Department of Excise, Orissa
5.	Tamil Nadu General Sales Tax Act, 1959	Sales Tax	28.25	2000-01	Additional Commissioner (CT)/(RP), Chennai

(viii) According to the information and explanations given to us and the records of the Company examined by us, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

(ix) (a) According to the records of the Company examined by us and the information and explanations given to us, the Company has defaulted in repayment of loans or other borrowings or in the payment of interest to lenders during the year. The defaults by the Company as at the balance sheet date are as under:

Nature of Borrowings	Name of Lender	Amount not paid on due date (Rs. in lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks, if any
Term Loan from Government	Sugar Development Fund	3614.56	Principal	4704	OTS application is under consideration by the SDF. Pending approval, the amounts continue to be disclosed as defaults as at March 31, 2026
Term Loan from Government	Sugar Development Fund	7563.37	Interest	5800	

(b) According to the information and explanations given to us, the Company has not been declared willful defaulter by any bank or financial institution or any other lender.

(c) In our opinion and according to the information and explanations given to us, the term loans have been applied for the purposes for which they were obtained.

(d) On an overall examination of the financial statements of the Company, funds raised on short term basis have, prima facie, not been used during the year for long-term purposes by the Company.

(e) According to the information and explanations given to us, the Company does not have any subsidiary, associate, or joint venture. Accordingly, the requirement to report on clause 3(ix)(e) of the Order is not applicable to the Company.

(f) According to the information and explanations given to us, the Company does not have any subsidiary, associate, or joint venture. Accordingly, the requirement to report on clause 3(ix)(f) of the Order is not applicable to the Company.

(x) (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.

(b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) during the year and hence reporting under clause 3(x)(b) of the Order is not applicable.

(xi) (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or any fraud on the Company has been noticed or reported during the year. Accordingly, reporting under clause 3(xi)(a) and (b) of the Order is not applicable to the Company.

(b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year. Accordingly, the reporting under clause 3(xi)(b) of the Order is not applicable to the Company.

(c) According to the information and explanations given to us, and as represented by the management, no whistle-blower complaints have been received during the year by the Company. Accordingly, the reporting under clause 3(xi)(c) of the Order is not applicable to the Company.

(xii) In our opinion, the Company is not a Nidhi Company. Accordingly, the reporting under clause 3 (xii)(a) to (c) of the Order is not applicable to the Company.

(xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act. The details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.

(xiv) (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.

(xv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with him. Accordingly, the reporting under clause 3(xv) of the Order is not applicable to the Company.

(xvi) (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable to the Company.

(b) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly the reporting under clause 3(xvi)(d) of the Order is not applicable to the Company.

(xvii) The Company has not incurred cash losses during the financial year covered by our audit. The Company had incurred cash losses amounting to Rs. 306.44 lakhs in the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors during the year. Accordingly, the reporting under clause (xviii) of the Order is not applicable to the Company.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) In our opinion and according to the information and explanations given to us, the Company is not required to spend on CSR activity based on the criteria prescribed under section 135 of the Companies Act, 2013 and hence, reporting under clause 3(xx)(a) and 3(xx)(b) of the Order is not applicable to the Company.

For P N RAGHAVENDRA RAO & CO.,
Chartered Accountants
Firm Registration Number: 003328S

P R Vittel
Partner
Membership Number: 018111
UDIN: 26018111QTOKLD5240

Coimbatore
May 25, 2026

Annexure - B to the Independent Auditor's Report

Referred to in paragraph 20(f) of the Independent Auditor's Report of even date to the members of **Sakthi Sugars Limited** on the financial statements for the year ended March 31, 2026

Report on the Internal Financial Controls with reference to Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

1. We have audited the internal financial controls with reference to financial statements of Sakthi Sugars Limited ('the Company') as at March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

2. The Company's management is responsible for establishing and maintaining internal financial controls with reference to the financial statements based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s Responsibility

3. Our responsibility is to express an opinion on the Company’s internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls with reference to the financial statements.

Meaning of Internal Financial Controls with reference to the Financial Statements

6. A company’s internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control with reference to financial statements includes those policies and procedures that:

   (a) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

   (b) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

   (c) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

7. Because of the inherent limitations of internal financial controls with reference to the financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the financial statements to future periods are subject to the risk that the internal financial control with reference to the financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to the financial statements and such internal financial controls with reference to the financial statements were operating effectively as at March 31, 2026, based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For P N RAGHAVENDRA RAO & CO.,
Chartered Accountants
Firm Registration Number: 003328S

P R Vittel
Partner
Membership Number: 018111
UDIN: 26018111QTOKLD5240

Coimbatore
May 25, 2026

BALANCE SHEET AS AT 31.03.2026

(Rs. in lakhs)

	Note No.	As at 31.03.2026	As at 31.03.2025
I. ASSETS			
(1) NON-CURRENT ASSETS			
(a) Property, Plant and Equipment	2	**74,756.21**	76,672.88
(b) Capital work-in-progress	2	**3,269.40**	3,211.04
(c) Right-of-use Assets	3	**24.63**	45.73
(d) Biological assets other than bearer plants	4	**10.45**	10.60
(e) Financial Assets			
i) Investments	5	**24,645.44**	21,256.18
ii) Loans	6	**60.60**	61.61
iii) Other financial assets	7	**928.47**	517.60
(f) Other Non-current Assets	8	**1,129.15**	1,061.38
Total Non-current Assets		**1,04,824.35**	1,02,837.02
(2) CURRENT ASSETS			
(a) Inventories	9	**12,112.23**	5,801.17
(b) Biological Assets	10	**3.59**	7.07
(c) Financial Assets			
i) Trade receivables	11	**218.80**	1,604.67
ii) Cash and cash equivalents	12	**577.62**	529.10
iii) Bank balances other than cash and cash equivalents	13	**17.10**	45.25
iv) Loans	14	**230.50**	24,878.29
v) Other Financial Assets	15	**8,259.26**	214.44
(d) Current tax assets (Net)	16	**559.26**	566.87
(e) Other current assets	17	**4,516.24**	4,112.26
(f) Assets Classified as held for Sale	18	**12,479.14**	12,479.14
Total Current Assets		**38,973.74**	50,238.26
TOTAL ASSETS (1 to 2)		**1,43,798.09**	1,53,075.28
II. EQUITY AND LIABILITIES			
(1) EQUITY			
(a) Equity Share Capital	19	**11,884.90**	11,884.90
(b) Other Equity	20	**10,937.15**	7,979.95
Total Equity		**22,822.05**	19,864.85
(2) LIABILITIES			
A) NON-CURRENT LIABILITIES			
(a) Financial Liabilities			
i) Borrowings	21	**61,946.60**	67,162.60
ii) Lease liabilities		**5.63**	35.40
iii) Other Financial Liabilities	22	**43.74**	48.26
(b) Provisions	23	**1,511.36**	1,437.36
(c) Deferred tax liabilities (Net)	24	**1,943.35**	897.36
Total Non-Current Liabilities		**65,450.68**	69,580.98

(Rs. in lakhs)

	Note No.	As at 31.03.2026	As at 31.03.2025
B) CURRENT LIABILITIES			
(a) Financial Liabilities			
i) Borrowings	25	**10,043.61**	11,158.80
ii) Lease liabilities		**29.77**	24.67
iii) Trade Payables	26		
a) Total outstanding dues of micro and small enterprises		**172.29**	57.12
b) Total outstanding dues of other than (iii) (a) above		**10,832.97**	8,064.82
iv) Other financial liabilities	27	**13,844.28**	20,773.69
(b) Other current liabilities	28	**20,418.89**	23,157.22
(c) Provisions	29	**183.55**	393.13
Total Current Liabilities		**55,525.36**	63,629.45
Total Liabilities		**1,20,976.04**	1,33,210.43
TOTAL EQUITY AND LIABILITIES (1 to 2)		**1,43,798.09**	1,53,075.28
Material Accounting Policies	1		

See accompanying notes to financial statements

Vide our report annexed
For P N RAGHAVENDRA RAO & Co
Chartered Accountants
Firm Registration Number : 003328S

P R VITTEL
Partner
Membership Number : 018111

Coimbatore
25th May 2026

M MANICKAM
Chairman and Managing Director
(DIN : 00102233)

M BALASUBRAMANIAM
Managing Director
(DIN : 00377053)

S VELUSWAMY
President (Finance & Operations)
Chief Financial Officer

S VENKATESH
Company Secretary
(Membership No: A67660)

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31.03.2026

(Rs. in lakhs)

		Note No.	Year Ended 31.03.2026	Year Ended 31.03.2025
	CONTINUING OPERATIONS			
I.	**INCOME**			
	Revenue from Operations	30	**89,897.02**	92,854.06
	Other Income	31	**8,640.09**	6,078.80
	Total Income		**98,537.11**	98,932.86
II.	**EXPENSES**			
	Cost of material consumed	32	**58,667.27**	51,329.34
	Purchase of stock in trade	33	**547.65**	3,069.89
	Changes in inventories of finished goods, work-in-progress and stock in trade	34	**(6,162.09)**	995.36
	Employee benefits expense	35	**6,387.02**	5,827.94
	Finance costs	36	**9,841.53**	10,524.39
	Depreciation and amortization expense	37	**3,798.29**	3,710.11
	Other expenses	38	**21,646.35**	22,991.04
	Total expenses		**94,726.02**	98,448.07
III.	**Profit/(Loss) before exceptional items and tax (I-II)**		**3,811.09**	484.79
IV.	**Exceptional Items**	39	**--**	(4,209.41)
V.	**Profit/(Loss) for the year before tax (III-IV)**		**3,811.09**	4,694.20
VI.	**Tax Expense:**			
	1. Current tax		**–**	–
	2. Deferred tax		**997.64**	(3,302.92)
			997.64	(3,302.92)
VII.	**Profit/(Loss) for the year after tax (V-VI)**		**2,813.45**	7,997.12
VIII.	**Other Comprehensive Income**			
	Items that will not be reclassified to Statement of Profit and Loss			
	i) Remeasurement benefit of defined benefit plans		**192.10**	98.97
	ii) Income tax expense on remeasurement benefit of defined benefit plans		**(48.35)**	(24.91)
	Total Other Comprehensive Income for the year		**143.75**	74.06

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31.03.2026 (CONT....)

(Rs. in lakhs)

		Year Ended 31.03.2026	Year Ended 31.03.2025
IX. Total Comprehensive Income for the year		**2,957.20**	8,071.18
X. Earnings per equity share - Rs. (for Continuing Operations)			
1. Basic		**2.37**	6.73
2. Diluted		**2.37**	6.73
Material Accounting Policies	1		
See accompanying notes to financial statements			

Vide our report annexed
For P N RAGHAVENDRA RAO & Co
Chartered Accountants
Firm Registration Number : 003328S

P R VITTEL
Partner
Membership Number : 018111

Coimbatore
25th May 2026

M MANICKAM
Chairman and Managing Director
(DIN : 00102233)

M BALASUBRAMANIAM
Managing Director
(DIN : 00377053)

S VELUSWAMY
President (Finance & Operations)
Chief Financial Officer

S VENKATESH
Company Secretary
(Membership No: A67660)

CASH FLOW STATEMENT FOR THE YEAR ENDED 31.03.2026

(Rs. in lakhs)

		Year Ended 31.03.2026	Year Ended 31.03.2025
A.	**CASH FLOW FROM OPERATING ACTIVITIES:**		
	Net Profit / (Loss) before tax from Continuing Operations	**3,811.09**	4,694.20
	Adjustment for:		
	Depreciation and amortization expense	**3,798.29**	3,710.11
	Finance Costs	**9,841.53**	10,524.39
	Remission of Interest/Liability	**--**	(4,209.41)
	Provision for Expected credit loss	**23.26**	151.08
	(Profit) / Loss on Property, Plant and Equipment Sold / Discarded (Net)	**(73.63)**	(30.61)
	Impairment loss on Non-Financial Assets	**--**	383.00
	(Gain) / Loss on Fair Valuation of Non Current Investment through Profit and Loss (Net)	**(3,389.26)**	(4,711.03)
	Dividend Income	**(10.49)**	(10.25)
	Interest Income	**(233.07)**	(520.93)
	Operating Profit before Working Capital / Other Changes	**13,767.72**	9,980.55
	Changes in Working Capital:		
	Adjustments for (Increase) / Decrease in Operating Assets:		
	Inventories/Biological Assets	**(6,307.43)**	1,713.52
	Trade Receivables	**1,362.61**	(1,717.39)
	Other Financial Assets	**(8,455.69)**	260.00
	Other Current Assets	**(396.55)**	(841.07)
	Other Non-current Assets	**(66.76)**	167.01
	Adjustments for Increase / (Decrease) in Operating Liabilities:		
	Trade Payables	**2,828.48**	(5,143.77)
	Other Financial Liabilities	**(250.75)**	(305.35)
	Other Current Liabilities	**(3,106.50)**	27.04
	Other Non-current Liabilities	**266.10**	(186.94)
	Cash Generated from Operations	**(358.77)**	3,953.60
	Income Tax Paid (Net)	**7.61**	104.74
	Net Cash from / (used in) Operating Activities (A)	**(351.16)**	4,058.34
B.	**CASH FLOW FROM INVESTING ACTIVITIES:**		
	Purchase of Property, Plant and Equipment	**(1,920.61)**	(1,480.74)
	Proceeds from Disposal of Property, Plant and Equipment	**75.37**	54.43
	Non-Current Investments (Net)	**--**	0.01
	Dividend received	**10.49**	10.25
	Interest Income	**233.07**	520.93
	Loans and Advances (Net)	**(79.33)**	3,227.20
	Net Cash from / (used in) Investing Activities (B)	**(1,681.01)**	2,332.08

(Rs. in lakhs)

	Year Ended 31.03.2026	Year Ended 31.03.2025
C. CASH FLOW FROM FINANCING ACTIVITIES:		
Finance Costs Paid	**(7,014.96)**	(7,147.65)
Principal Payment of Lease Liabilities	**(24.67)**	(20.25)
Interest Paid on Lease Liabilities	**(8.41)**	(11.25)
Proceeds from Non-Current Borrowings	**16,258.31**	8,899.02
Repayment of Non-Current Borrowings	**(6,683.69)**	(8,708.63)
Proceeds from / (Repayment of) Current Borrowings (Net)	**(474.04)**	540.34
Net Cash from / (used in) Financing Activities (C)	**2,052.54**	(6,448.42)
Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	**20.37**	(58.00)
Cash and cash equivalents at the beginning of the year	**574.35**	632.35
Cash and cash equivalents at the end of the year	**594.72**	574.35
Cash and cash equivalents at the end of the year comprises of		
(a) Cash on hand	**22.28**	17.82
(b) Balances with banks:		
i) In Current Accounts	**555.34**	449.86
ii) Margin Money with banks / Security against borrowings	**17.10**	106.67
Cash and cash equivalents as at the end of the year	**594.72**	574.35

Vide our report annexed
For P N RAGHAVENDRA RAO & Co
Chartered Accountants
Firm Registration Number : 003328S

P R VITTEL
Partner
Membership Number : 018111

Coimbatore
25th May 2026

M MANICKAM
Chairman and Managing Director
(DIN : 00102233)

M BALASUBRAMANIAM
Managing Director
(DIN : 00377053)

S VELUSWAMY
President (Finance & Operations)
Chief Financial Officer

S VENKATESH
Company Secretary
(Membership No: A67660)

STATEMENT OF CHANGES IN EQUITY

A. Equity Share Capital

Particulars	Note No.	No of Shares	(Rs. In lakhs)
	19		
Balance as at 01.04.2024		118849036	11884.90
Changes in Equity Share Capital during the year ended 31.03.2025		--	--
Balance as at 31.03.2025		118849036	11884.90
Changes in Equity Share Capital during the period ended 31.03.2026		--	--
Balance as at 31.03.2026		118849036	11884.90

B. Other Equity

(Rs. In lakhs)

Particulars	Note No.	Reserves and Surplus					
		Capital Reserve	Capital Redemption Reserve	Securities Premium Account	Retained Earnings	Other Comprehensive Income	Total
Balance as at 1.4.2024	20	**625.24**	**2512.27**	**27000.19**	**(29934.19)**	**(294.74)**	**(91.23)**
Profit/Loss for the Year		--	--	--	7997.12	--	7997.12
Other Comprehensive Income		--	--	--	--	74.06	74.06
Balance as at 31.03.2025		**625.24**	**2512.27**	**27000.19**	**(21937.07)**	**(220.68)**	**7979.95**
Balance as at 1.4.2025		**625.24**	**2512.27**	**27000.19**	**(21937.07)**	**(220.68)**	**7979.95**
Profit/Loss for the Year		--	--	--	2813.45	--	2813.45
Comprehensive Income for the year		--	--	--	--	143.75	143.75
Balance as at 31.03.2026		**625.24**	**2512.27**	**27000.19**	**(19123.62)**	**(76.93)**	**10937.15**

Vide our report annexed
For P N RAGHAVENDRA RAO & Co
Chartered Accountants
Firm Registration Number : 003328S

P R VITTEL
Partner
Membership Number : 018111

Coimbatore
25th May 2026

M MANICKAM
Chairman and Managing Director
(DIN : 00102233)

M BALASUBRAMANIAM
Managing Director
(DIN : 00377053)

S VELUSWAMY
President (Finance & Operations)
Chief Financial Officer

S VENKATESH
Company Secretary
(Membership No: A67660)

NOTES TO FINANCIAL STATEMENTS

Note No. 1

CORPORATE INFORMATION AND MATERIAL ACCOUNTING POLICIES

CORPORATE INFORMATION:

Sakthi Sugars Limited is engaged in the business of manufacture of sugar, industrial alcohol, power and soya products. The Company's segments include sugar, industrial alcohol, soya products and power. The by-products/waste products include molasses, bagasse and press mud.

The installed capacity of sugar division is 16500 tons of cane crush per day (TCD). Its power division has co-generation power plants at Sakthinagar, Sivaganga and Modakurichi, and the aggregate power generation capacity of all three plants is 92 MW.

Its distillery produces rectified spirit, extra neutral alcohol and ethanol, and has a distillation capacity of 120 kilolitres per day (KLPD) and ethanol plant capacity of over 50 KLPD.

The Company's shares are listed in BSE Ltd and National Stock Exchange of India Ltd.

1. MATERIAL ACCOUNTING POLICIES

The material accounting policies applied by the Company in the preparation of these financial statements are set out below. These policies have been applied consistently to all periods presented in the financial statements, unless stated otherwise.

1.1 Basis of Preparation and Presentation:

These financial statements are the separate financial statements of the Company prepared in accordance with Indian Accounting Standards ("Ind AS") as prescribed under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules, 2015 and other provisions of the Companies Act, 2013 as amended from time to time.

These financial statements have been prepared and presented under the historical cost convention, on the accrual basis of accounting except for certain financial assets and financial liabilities that are measured at fair values at the end of each reporting period, as stated in the accounting policies set out below. The accounting policies have been applied consistently over all the periods presented in these financial statements.

The financial statements are presented in Indian Rupees which is the functional currency and presentation currency of the Company and all values are rounded to the nearest Lakhs, except where otherwise indicated.

1.2 Current/Non-Current Classification:

The Company presents assets and liabilities in the balance sheet based on current / non-current classification.

(a) An asset is treated as current when it is:

(i) Expected to be realised or intended to be sold or consumed in normal operating cycle.

(ii) Expected to be realised within twelve months after the reporting period, or

(iii) Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

(iv) Held primarily for the purpose of trading.

All other assets are classified as non-current.

(b) A liability is current when:

(i) It is expected to be settled in normal operating cycle.

(ii) It is due to be settled within twelve months after the reporting period;

(iii) The Company does not have a substantive right to defer settlement of the liability for at least twelve months after the reporting period; or

(iv) It is held primarily for the purpose of trading.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities..

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

1.3 Use of Estimates and Judgements

The preparation of the financial statements in conformity with Ind AS requires the Management to make judgements, estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) as of the date of the financial statements and the reported income and expenses like provision for employee benefits, provision for doubtful trade receivables/advances/contingencies, provision for warranties, allowance for slow/non-moving inventories, useful life of Property, Plant and Equipment, provision for taxation, etc., during the reporting year. The Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable. Future results may vary from these estimates.

The estimates and judgements used in the preparation of the financial statements are continuously evaluated by the Company and are based on historical experience and various other assumptions and factors (including expectations of future events) that the Company believes to be reasonable under the existing circumstances. Differences between actual results and estimates are recognised in the period in which the results are known/materialised.

The said estimates are based on the facts and events, that existed as at the reporting date, or that occurred after that date but provide additional evidence about conditions existing as at the reporting date.

1.4 Property, Plant and Equipment

Measurement at recognition: Property, Plant and Equipment assets are carried at cost net of tax / duty credit availed less accumulated depreciation and accumulated impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition of the items.

Historical cost includes taxes, duties, freight, insurance etc., attributable to acquisition and installation of assets and borrowing cost incurred upto the date of commencing operations but excludes duties and taxes that are recoverable from taxing authorities. Indirect expenses during construction period, which are required to bring the asset in the condition for its intended use by the management and are directly attributable to bringing the asset to its position, are also capitalised.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to the Statement of Profit and Loss during the reporting period in which they are incurred.

Assets which are not ready for their intended use and Capital work-in-progress are carried at cost comprising direct cost, related incidental expenses and attributable interest. Advances given towards acquisition of property, plant and equipment outstanding at each balance sheet date are disclosed as capital advance under other non-current assets.

Depreciation: Depreciation on Property, Plant and Equipment is provided on the straight-line method over the useful life in the manner prescribed in the Schedule II of the Companies Act 2013.

Depreciation on addition to assets or on sale/discardment of assets, is calculated on pro-rata from the month of such addition or up to the month of such sale/discarding, as the case may be.

De-recognition: An item of Property, Plant and Equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of asset.

Gains and losses on disposals or retirement of assets are determined by comparing proceeds with carrying amount. These are recognised in the Statement of Profit and Loss.

1.5 Intangible assets:

Measurement at recognition: Intangible assets acquired separately are measured on initial recognition at cost. Intangible assets arising on acquisition of business are measured at fair value as at date of acquisition. Internally generated intangibles including research cost are not capitalized and the related expenditure is recognized in the Statement of Profit and Loss in the period in which the expenditure is incurred. Following initial recognition, intangible assets are carried at cost less accumulated amortization and accumulated impairment loss, if any.

Amortization: Intangible Assets with finite lives are amortized on a Straight-Line basis over the estimated useful economic life. The amortization expense on intangible assets with finite lives is recognized in the Statement of Profit and Loss. The amortization period and the amortization method for an intangible asset with finite useful life is reviewed at the end of each financial year. If any of these expectations differ from previous estimates, such change is accounted for as a change in an accounting estimate.

De-recognition: The carrying amount of an intangible asset is derecognized on disposal or when no future economic benefits are expected from its use or disposal. The gain or loss arising from the De-recognition of an intangible asset is measured as the difference between the net disposal proceeds and the carrying amount of the intangible asset and is recognized in the Statement of Profit and Loss when the asset is derecognized.

1.6 Impairment of Assets:

Assets that are subject to depreciation and amortisation and assets representing investments in subsidiary and associate companies are reviewed for impairment, whenever events or changes in circumstances indicate that carrying amount may not be recoverable. Such circumstances include, though are not limited to, significant or sustained decline in revenues or earnings and material adverse changes in the economic environment.

The carrying values of assets/cash generating units are reviewed to determine whether there is any indication of impairment of the carrying amount of the Company's assets. If any indication exists, an asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of the asset exceeds the recoverable amount. The recoverable amount is the higher of fair value less costs of disposal and value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased such reversal of impairment loss is recognised in the Statement of Profit and Loss. Impairment losses on assets are reversed in the Statement of Profit and Loss only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had previously been recognised.

1.7 Revenue Recognition:

Revenue from contracts with customers is recognized on transfer of control of promised goods or services to a customer at an amount that reflects the consideration to which the Company is expected to be entitled to in exchange for those goods or services.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold, and services rendered is net of variable consideration on account of various discounts and schemes offered by the Company as part of the contract. This variable consideration is estimated based on the expected value of outflow. Revenue (net of variable consideration) is recognized only to the extent that it is highly probable that the amount will not be subject to significant reversal when uncertainty relating to its recognition is resolved.

a) Sale of goods:

Revenue is recognised when the performance obligations are satisfied and the control of the product is transferred, being when the goods are delivered as per the relevant terms of the contract at which point in time the Company has a right to payment for the asset, customer has legal title of the asset, customer bears significant risk and rewards of ownership and the customer has accepted the asset or the Company has objective evidence that all criteria for acceptance have been satisfied. Payment for the sale is made as per the credit terms in the agreements with the customers. The credit period is generally short term, thus there is no significant financing component.

Revenue is measured based on the transaction price, which is the consideration, net of customer incentives, discounts, variable considerations, payments made to customers, other similar charges, as specified in the contract with the customer. Additionally, revenue excludes taxes collected from customers, which are subsequently remitted to governmental authorities.

b) Dividend and interest income:

Dividend income from investments is recognised when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably).

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

c) Insurance Claims:

Insurance claims are accounted for on the basis of claims admitted/ expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection.

d) Export Benefits:

Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same.

e) Rental Income:

Rental income arising from operating leases is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit and loss due to its operating nature.

f) Revenue arising from Regulatory Tariff Revisions and Supplementary Claims

Revenue arising from tariff revisions, regulatory adjudications or supplementary claims is recognised when enforceable rights are established and it is highly probable that a significant reversal will not occur.

g) Other Incomes and Expenses:

All other income and expenses are accounted for on accrual basis.

1.8 Foreign Currency Transactions:

On initial recognition, transactions in foreign currencies entered into by the Company are recorded in the functional currency (i.e. Indian Rupees), by applying to the foreign currency amount, the spot exchange rate between the functional currency and the foreign currency at the date of the transaction. Exchange differences arising on foreign exchange transactions settled during the year are recognized in the Statement of Profit and Loss.

Foreign currency monetary items of the Company are translated at the closing exchange rates. Non-monetary items that are measured at historical cost in a foreign currency, are translated using the exchange rate at the date of the transaction. Non-monetary items that are measured at fair value in a foreign currency, are translated using the exchange rates at the date when the fair value is measured.

Exchange differences arising out of these translations are recognized in the Statement of Profit and Loss.

1.9 Inventory

Inventories excluding by-products and scraps are valued at the lower of cost or net realizable value.

Cost of inventory comprises of the purchase price, cost of conversion and other directly attributable costs that have been incurred in bringing the inventories to their present location and condition. Net realizable value represents the estimated selling price in the ordinary course of business, less all estimated costs of completion and costs necessary to make the sale.

The cost of inventories of stores, spares and soya products is computed on weighted average basis. Cost of sugar inventory is determined on a seasonal weighted average basis considering the seasonal nature of operations.

The cost of inventories of Soya Bean and Stock-in-trade of fertilizer is computed on FIFO basis.

By-products and scraps are valued at Net realizable value.

1.10 Biological Assets

Biological assets comprise of living animals and Standing crops (crops under development) of sugarcane.

a) Living Animals

Livestock are measured at fair value less cost to sell. Costs to sell include the transportation charges for transporting the cattle to the market but excludes finance costs and income taxes. Changes in fair value of livestock are recognised in the statement of profit and loss. Costs such as vaccination, fodder and other expenses are expensed as incurred. The animals reared from conception (calf) and heifers are classified as 'immatured biological assets' until the animals become productive. All the productive animals are classified as "matured biological assets".

b) Standing Crops

The biological process starts with preparation of land for planting, seedlings and ends with the harvesting of crops.

Biological assets are measured at fair value less costs to sell, except where fair value cannot be measured reliably, in which case they are measured at cost.

In respect of Standing crop, where little biological transformation has taken place since the initial cost was incurred before the balance sheet date, such biological assets are measured at cost i.e., expenses incurred on such plantation upto the balance sheet date. When harvested, crop is transferred to inventory at fair value less costs to sell.

Changes in fair value of biological assets is recognised in the statement of profit and loss.

1.11 Employee Benefits:

a) Short term employee benefits:

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits and they are recognized in the period in which the employee renders the related service. The Company recognizes the undiscounted amount of short-term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid.

b) Post-employment benefits:

i) Defined contribution plans:

Defined contribution plans are Employee Provident Fund, Employee State Insurance Scheme for all applicable employees and Superannuation Scheme for eligible employees.

Recognition and measurement of defined contribution plans:

The Company recognizes contribution payable to a defined contribution plan as an expense in the Statement of Profit and Loss when the employees render services to the Company during the reporting period. If the contribution payable for services received from employees before the reporting date exceeds the contributions already paid, the deficit payable is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the reporting date, the excess is recognized as an asset to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund.

ii) Defined benefit plans:

Gratuity: Liabilities with regard to the gratuity benefits payable in future are determined by actuarial valuation at each Balance Sheet date. Actuarial gains and losses arising from changes in actuarial assumptions are recognized in other comprehensive income and shall not be reclassified to the Statement of Profit and Loss in a subsequent period.

Leave encashment / Compensated absences: The Company provides for the encashment of leave with pay subject to certain rules. The employees are entitled to accumulate leave subject to certain limits, for future encashment / availment. The liability is provided based on the number of days of unutilized leave at each Balance Sheet date on the basis of an independent actuarial valuation.

The obligation arising from defined benefit plan is determined on the basis of actuarial assumptions. Key actuarial assumptions include discount rate, trends in salary escalation and vested future benefits and life expectancy. The discount rate is determined by reference to market yields at the end of the reporting period on government bonds. The period to maturity of the underlying bonds correspond to the probable maturity of the post-employment benefit obligations.

1.12 Segment Reporting:

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker ('CODM') of the Company. The CODM is responsible for allocating resources and assessing performance of the operating segments of the Company.

1.13 Non-Current Assets held for sale:

The Company classifies non-current assets as held for sale if their carrying amounts will be recovered principally through a sale rather than through continuing use of the assets and actions required to complete such sale indicate that it is unlikely that significant changes to the plan to sell will be made or that the decision to sell will be withdrawn. Also, such assets are classified as held for sale only if the management expects to complete the sale within one year from the date of classification.

Non-current assets classified as held for sale are measured at the lower of their carrying amount and the fair value less cost to sell. Non-current assets are not depreciated or amortized while they are classified as held for sale.

Non-current assets classified as held for sale are presented separately from the other assets in the balance sheet.

1.14 Government Grants

Government grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in Statement of Profit and Loss on a systematic basis over the periods in which the company recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the company should purchase, construct or otherwise acquire non-current assets are recognised as deferred revenue in the balance sheet and transferred to Statement of Profit and Loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the company with no future related costs are recognised in Statement of Profit and Loss in the period in which they become receivable.

1.15 Income Taxes

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Current and deferred tax are recognized as income or an expense in the Statement of Profit and Loss, except when they relate to items that are recognized in other comprehensive income, in which case, the current and deferred tax income/ expense are recognized in other comprehensive income or directly in equity, respectively.

Current Tax:

The current income tax charge is calculated on taxable profits for the year chargeable to tax on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate based on amounts expected to be paid to the tax authorities.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis.

As per the Company's assessment on uncertainty over tax treatment on recognising Income Tax with respect to Appendix C to Ind AS 12, there are no material uncertainties over tax treatments.

Deferred Tax:

Deferred income tax is provided in full, using the Balance Sheet method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised, or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the same can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

The Company offsets deferred tax assets and deferred tax liabilities, where it has a legally enforceable right to set off corresponding current tax assets against current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority on the Company.

1.16 Financial Instrument

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are recognised when an entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through Statement of Profit and Loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through Profit and Loss are recognised immediately in Statement of Profit and Loss.

a) Fair Value Measurement

The Company measures financial instruments, such as, investments at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

(i) In the principal market for the asset or liability, or

(ii) In the absence of a principal market, in the most advantageous market for the asset or liability.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

(i) Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

(ii) Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

(iii) Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

When the fair values of financials assets and financial liabilities recorded in the Balance Sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques, including the discounted cash flow model, which involve various judgements and assumptions.

b) Financial Assets

i) Initial recognition and measurement

At initial recognition, the Company measures a financial asset, except trade receivable at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Trade receivables are initially measured at transaction price. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the statement of Profit and Loss.

ii) Subsequent measurement

Subsequent measurement of financial assets depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. The Company classifies its financial assets into the following categories:

Amortised cost:

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt investment that is subsequently measured at amortised cost is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in other income using the effective interest rate method.

Fair value through Other Comprehensive Income (FVOCI):

Assets that are held for collection of contractual cash flows and for sale of financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through Other Comprehensive Income (OCI), except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in Statement of Profit and Loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/ (losses). Interest income from these financial assets is included in other income using the effective interest rate method.

Fair Value through Profit or Loss (FVTPL):

Financial assets are classified and measured at fair value through profit or loss (FVTPL) if they do not meet the criteria for amortised cost or FVOCI due to the business model, the nature of contractual cash flows not being solely payments of principal and interest (SPPI), or if the Company has irrevocably elected to designate them at FVTPL. These assets are subsequently measured at fair value, with all changes, including interest income and gains or losses, recognised in the Statement of Profit and Loss.

iii) De-recognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised primarily when:

(a) The rights to receive cash flows from the asset have expired, or

(b) The Company has transferred substantially all the risks and rewards of the asset.

iv) Impairment of Financial Assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the financial assets and credit risk exposure that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance.

The Company follows simplified approach for recognition of impairment loss allowance on Trade receivables. The Company recognises impairment loss allowance based on lifetime ECL at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the Statement of Profit and Loss. This amount is reflected under the head 'other expenses' in the Statement of Profit and Loss. The Balance Sheet presentation for various financial instruments is that in the case of financial assets measured as at amortised cost, ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the Balance Sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the group does not reduce impairment allowance from the gross carrying amount.

c) Financial Liabilities

i) Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Company's financial liabilities include trade and other payables.

ii) Subsequent measurement

All financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities designated upon initial recognition at Fair Value Through Profit or Loss (FVTPL) are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains / losses attributable to changes in own credit risks are recognized in OCI. These gains/ losses are not subsequently transferred to Statement of Profit and Loss. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the Statement of Profit and Loss.

Financial liabilities that are not held-for-trading and are not designated as at fair value through profit or loss are measured at amortised cost at the end of the subsequent accounting period. The carrying amount of financial liabilities that are subsequently measured at amortised cost are determined based on the Effective Interest Rate method. Interest expense that is not capitalised as part of costs of an asset is included in the "Finance costs" in Statement of Profit and Loss.

iii) De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

1.17 Leases:

a) Company as Lessee:

The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset; (ii) the Company has the right to obtain substantially all of the economic benefits from use of the asset through the period of use; and (iii) the Company has the right to direct the use of the asset.

As a lessee, the Company recognises a right-of-use (ROU) asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The ROU asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term; provided that where the lease transfers ownership of the underlying asset to the Company by the end of the lease term, or where the cost of the ROU asset reflects that the Company will exercise a purchase option, the ROU asset is depreciated over the useful life of the underlying asset. In addition, the ROU asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Subsequently, the lease liability is measured at amortised cost using the effective interest method, with the interest accretion recognised as a finance cost in the Statement of Profit and Loss. Lease liabilities are remeasured, with a corresponding adjustment to the related ROU asset, upon reassessment of the exercise of extension, termination or purchase options, upon changes in future lease payments resulting from a change in an index or rate, upon changes in amounts expected to be payable under residual value guarantees, and upon lease modifications not accounted for as a separate lease.

The Company has used a number of practical expedients when applying Ind AS 116. The Company has elected not to recognise ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments relating to these leases as an expense on a straight-line basis over the lease term. The Company applied a single discount rate to a portfolio of leases with reasonably similar characteristics.

The Company's lease asset classes primarily consist of leases for land and building for offices, and vehicles.

The ROU assets and lease liabilities have been separately presented in the Balance Sheet. The principal portion of lease payments and interest on lease liabilities are classified as financing cash flows, while lease payments relating to short-term leases and leases of low-value assets are classified as operating cash flows, in the Statement of Cash Flows.

b) Company as Lessor:

The Company's significant leasing arrangements are in respect of operating leases for premises that are cancellable in nature. The lease rentals under such agreements are recognised in the Statement of Profit and Loss as per the terms of the lease. Rental income from operating leases is generally recognised on a straight-line basis over the term of the relevant lease. Where the rentals are structured solely to increase in line with expected general inflation to compensate for the Company's expected inflationary cost increases, such increases are recognised in the year in which such benefits accrue. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

1.18 Provisions and Contingencies

The Company recognizes provisions when a present obligation (legal or constructive) as a result of a past event exists and it is probable that an outflow of resources embodying economic benefits will be required to settle such obligation and the amount of such obligation can be reliably estimated.

If the effect of time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is probable that an outflow of resources will not be required to settle the obligation. However, if the possibility of outflow of resources, arising out of present obligation, is remote, it is not even disclosed as contingent liability.

A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the notes to financial statements. A contingent asset is not recognized in financial statements, however, the same is disclosed where an inflow of economic benefit is probable.

The Company exercises judgement in measuring and recognising provisions and the exposures to contingent liabilities related to pending litigation or other outstanding claims subject to negotiated settlement, mediation, arbitration or government regulation, as well as other contingent liabilities. Judgement is necessary in assessing the likelihood that a pending claim will succeed, or a liability will arise, and to quantify the possible range of the financial settlement. Because of the inherent uncertainty in this evaluation process, actual losses may be different from the originally estimated provision.

1.19 Borrowing Costs

Borrowing cost includes interest, amortisation of ancillary cost incurred in connection with the arrangement of borrowings and the exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalized during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization. Other borrowing costs are expensed in the period in which they are incurred.

1.20. Exceptional Items

An item of income or expense which by its size, type or incidence requires disclosure in order to improve an understanding of the performance of the Company is treated as an exceptional item and disclosed as such in the financial statements.

Exceptional items are disclosed separately in the financial statements where it is necessary to do so to provide further understanding of the financial performance of the Company. These are material items of income or expense that have to be shown separately due to their nature or incidence.

1.21. Events after Reporting date

Where events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.

1.22. Cash and Cash Equivalents

Cash and cash equivalents in the Balance Sheet comprise of cash on hand, demand deposits with Banks, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, demand deposits with banks, short-term balances (with an original maturity of three months or less from date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

1.23. Statement of Cash Flows

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

1.24. Recent Accounting Pronouncements

The Ministry of Corporate Affairs (“MCA”) notifies new standards or amendments to the existing standards under the Companies (Indian Accounting Standards) Rules, as issued from time to time

a. **Amendments notified and applicable from April 1, 2025:**

During the year ended March 31, 2026, the MCA notified amendments to the Indian Accounting Standards applicable for annual reporting periods beginning on or after April 1, 2025, relating to Ind AS 21 – The Effects of Changes in Foreign Exchange Rates (Lack of Exchangeability), Ind AS 1 – Presentation of Financial Statements (Classification of Liabilities as Current or Non-current, including rights to defer settlement and covenants, to the extent applicable from April 1, 2025), Ind AS 7 – Statement of Cash Flows and Ind AS 107 – Financial Instruments: Disclosures (Supplier Finance Arrangements), and Ind AS 12 – Income Taxes (International Tax Reform – Pillar Two Model Rules). The Company has evaluated the applicability of these amendments and their impact on the financial statements. The application of the amendments, to the extent applicable to the Company, did not have any material impact on the financial statements of the Company.

b. **Amendments issued but not yet effective:**

Certain provisions of the amendments to Ind AS 1 – Presentation of Financial Statements relating to liabilities with covenants and the consequential amendment to Ind AS 10 – Events after the Reporting Period, notified by the MCA vide the Companies (Indian Accounting Standards) Second Amendment Rules, 2025, are applicable for annual reporting periods beginning on or after April 1, 2026. The Company has reviewed the aforesaid amendments and, based on its preliminary evaluation, does not expect any material impact on the financial statements upon their application.

NOTE No. 2

PROPERTY, PLANT AND EQUIPMENT

(Rs. in lakhs)

PARTICULARS	Land	Buildings	Plant & Equipment	Furniture & Fixtures	Vehicles	Office Equipment	Others	Total	CWIP
Gross Carrying Amount :									
Deemed cost as at April 1, 2024	18970.38	11854.18	75831.25	337.42	939.39	675.22	1.72	108609.56	3224.13
Additions	--	23.43	3631.06	6.91	--	38.99	--	3700.39	17.16
Disposals	--	--	(82.40)	--	--	--	--	(82.40)	(30.25)
Balance as at March 31, 2025	18970.38	11877.61	79379.91	344.33	939.39	714.21	1.72	112227.55	3211.04
Accumulated Depreciation :									
Balance as at April 1, 2024	--	3585.43	26769.85	311.67	802.24	467.05	--	31936.24	--
Additions	--	444.33	3143.59	1.82	15.00	84.26	--	3689.01	--
Disposals	--	--	(70.58)	--	--	--	--	(70.58)	--
Balance as at March 31, 2025	--	4029.76	29842.86	313.49	817.24	551.31	--	35554.67	--
Net Carrying Amount :									
Balance as at April 1, 2024	18970.38	8268.75	49061.40	25.75	137.15	208.17	1.72	76673.32	3224.13
Balance as at March 31, 2025	18970.38	7847.85	49537.05	30.84	122.15	162.90	1.72	76672.88	3211.04
Gross Carrying Amount :									
Deemed cost as at April 1, 2025	18970.38	11877.61	79379.91	344.33	939.39	714.21	1.72	112227.55	3211.04
Additions	--	38.95	1767.66	1.55	33.70	20.39	--	1862.25	58.36
Disposals	(0.84)	--	--	(0.20)	(14.18)	--	--	(15.22)	--
Balance as at March 31, 2026	18969.54	11916.56	81147.57	345.68	958.91	734.60	1.72	114074.58	3269.40
Accumulated Depreciation :									
Balance as at April 1, 2025	--	4029.76	29842.86	313.49	817.25	551.31	--	35554.67	--
Additions	--	443.01	3231.49	2.09	16.54	84.06	--	3777.19	--
Disposals	--	--	--	(0.01)	(13.48)	--	--	(13.49)	--
Balance as at March 31, 2026	--	4472.77	33074.35	315.57	820.31	635.37	--	39318.37	--
Net Carrying Amount :									
Balance as at April 1, 2025	18970.38	7847.85	49537.05	30.84	122.14	162.90	1.72	76672.88	3211.04
Balance as at March 31, 2026	18969.54	7443.79	48073.22	30.11	138.60	99.23	1.72	74756.21	3269.40

Refer Note No.21 and 25 for assets given as securities for borrowings.

Ageing schedule for Capital work-in-progress for the year ended March 31, 2026 and March 31, 2025 is as follows: (Rs. in lakhs)

Particulars	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
For the year ended 31.03.2026					
Buildings	7.44	--	--	--	7.44
Plant and Machinery	57.00	--	--	--	57.00
Plant and Machinery - Cogen II	--	--	--	3204.96	3204.96
	64.44	**--**	**--**	**3204.96**	**3269.40**
For the year ended 31.03.2025					
Buildings	6.08	--	--	--	6.08
Plant and Machinery - Cogen II	--	--	--	3204.96	3204.96
	6.08	**--**	**--**	**3204.96**	**3211.04**

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 3		
RIGHT-OF-USE ASSETS		
Building :		
Opening Balance	**45.73**	66.83
Reclassified on account of adoption of Ind AS 116	**--**	--
Additions	**--**	--
Deletions	**--**	--
Depreciation	**21.10**	21.10
	24.63	45.73

The aggregate depreciation expense on ROU Assets is included under depreciation and amortization expense in the statement of profit and loss account.

	As at 31.03.2026	As at 31.03.2025
NOTE No. 4		
BIOLOGICAL ASSETS OTHER THAN BEARER PLANTS		
Matured biological assets	**6.40**	7.20
Immatured biological assets	**4.05**	3.40
	10.45	10.60

Reconciliation of carrying amount of biological assets:

(Rs. in lakhs)

Particulars	31.03.2026		31.03.2025	
	Matured Biological Assets	Immatured Biological Assets	Matured Biological Assets	Immatured Biological Assets
Balance at the beginning of the year	7.20	3.40	8.40	2.45
Cattle purchased during the year	3.64	1.26	--	--
Change in fair value	0.06	(0.01)	--	1.23
Cattle matured during the year	(0.50)	(0.20)	--	--
Cattle sold/discarded during the year	4.00	0.40	1.20	0.28
Balance at the end of the year	6.40	4.05	7.20	3.40

As at 31 March 2026, there were 32 cattle (31 March 2025: 26) as immatured biological assets and 15 cattle (31 March 2025: 17) as matured biological assets.

The fair valuation of biological assets is classified as level 2 in the fair value hierarchy as they are determined based on the basis of the best available quote from the nearest market on the basis of age of the bulls, calves, cows and heifers.

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 5		
NON-CURRENT INVESTMENTS		
I. Investments in Equity Instruments		
a. Quoted Equity Shares		
In other Entities at FVTPL		
Sakthi Finance Limited 10,40,000 (10,40,000) Shares of Rs.10 each	**231.92**	458.95
ICICI Bank Limited 2,425 (2,425) Shares of Rs.2 each	**29.23**	32.70
NIIT Limited 2,527 (2,527) Shares of Rs. 2 each	**1.28**	3.09
Coforge Limited (Formerly NIIT Technologies Limited) 3795 (759) Shares of Rs. 2 each	**42.30**	61.47
(Previous year: 759 Equity Shares of Rs.10 each. During the year, Coforge Limited subdivided its equity shares from Rs. 10 each into Rs. 2 each in the ratio of 1:5.)		
K G Denim Limited 16,129 (16,129) Shares of Rs.10 each	**2.05**	2.42
IFCI Limited 100 (100) Shares of Rs.10 each	**0.05**	0.04
The Industrial Development Bank of India Limited 1,360 (1,360) Shares of Rs.10 each	**0.84**	1.06
The South Indian Bank Limited 1,65,000 (1,65,000) Shares of Re.1 each	**56.43**	38.07
Kovai Medical Centre and Hospital Limited 5,117 (5,117) Shares of Rs.10 each	**257.00**	265.09
NIIT Learning Systems Limited 2,527 (2,527) Shares of Rs.10 each	**6.62**	10.33
Total of Quoted equity shares	**627.72**	873.22
b. Unquoted Equity Shares		
i. Other Entities (Measured at Cost)		
The ABT Co-operative Stores Limited 1,000 (1,000) Shares of Rs. 10 each	**0.10**	0.10
ii. Other Entities (Measured at FVTPL)		
Sri Chamundeswari Sugars Limited 6,81,146 (6,81,146) Shares of Rs.10 each	**600.16**	586.26
Sakthi Auto Component Limited 6,38,60,000 (6,38,60,000) Shares of Rs.10 each	**23,417.46**	19,796.60
	24,017.62	20,382.86
TOTAL	**24,645.44**	21,256.18
Aggregate cost of Quoted Investments	**291.00**	291.00
Aggregate cost of Unquoted Investments	**15,275.84**	15,275.84
Aggregate market value of Quoted Investments	**627.72**	873.22
Investments carried at Cost	**0.10**	0.10
Investments carried at Fair Value through Profit or Loss	**24,645.34**	21,256.08
NOTE No. 6		
NON-CURRENT LOANS		
Loans and Advances to related parties (Unsecured, Considered good)	--	--
Loans to Employees	**60.60**	61.61
	60.60	61.61
Less : Provision for Expected Credit Loss	–	–
	60.60	61.61

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 6 (Cont..)		
Security-wise Breakup:		
Loans Receivables considered good - Secured	--	--
Loans Receivables considered good - Unsecured	60.60	61.61
Loans Receivables which have significant increase in Credit Risk	--	--
Loans Receivables - Credit Impaired	--	--
	60.60	61.61
Less : Provision for Expected Credit Loss	--	--
TOTAL	60.60	61.61
NOTE No. 7		
OTHER NON-CURRENT FINANCIAL ASSETS		
Security Deposits	813.49	504.21
Margin Money / Fixed Deposits - Maturing after 12 Months	114.98	13.39
TOTAL	928.47	517.60
NOTE No. 8		
OTHER NON-CURRENT ASSETS		
Capital advances	22.11	45.50
Sundry Deposits	970.16	986.52
Advance for Purchases & Others	136.88	29.36
TOTAL	1,129.15	1,061.38
NOTE No. 9		
INVENTORIES		
(a) Raw Materials:		
Molasses - Distillery Unit	121.04	14.01
	121.04	14.01
(b) Work in Progress:		
Sugar	493.95	370.42
Molasses	273.32	367.23
	767.27	737.65
(c) Finished goods:		
Sugar	5,830.99	1,205.59
Molasses - Sugar Unit	903.84	286.66
Industrial Alcohol	1,852.11	1,064.49
Bio-Earth	0.68	1.55
Fusel Oil	2.54	2.67
Bagasse	34.19	12.32
	8,624.35	2,573.28
(d) Stock in Trade:		
Chemicals, Fertilisers & Others	154.13	72.73
	154.13	72.73
(e) Stores and spares:		
Stores and spares	2,445.44	2,403.50
	2,445.44	2,403.50
TOTAL	12,112.23	5,801.17

For mode of valuation refer to Sl. No. 1.9 in Material Accounting Policies.

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 10		
BIOLOGICAL ASSETS		
Opening Balance	**7.07**	5.63
Changes in Fair value	**1.19**	6.64
Harvested Sugar cane Transferred to Inventory	**(4.67)**	(5.20)
TOTAL	**3.59**	7.07
NOTE No. 11		
CURRENT TRADE RECEIVABLES		
Trade Receivable from Related Parties (Refer Note No. 51)	**15.06**	35.14
Trade Receivables from Others	**6,995.03**	8,497.21
	7,010.09	8,532.35
Less : Provision for Expected Credit Loss	**6,791.29**	6,768.03
Less : Impairment allowance for doubtful trade and other receivables	**--**	159.65
TOTAL	**218.80**	1,604.67
Security-wise Breakup:		
Trade Receivables Considered good - Secured	--	--
Trade Receivables Considered good - Unsecured	**218.81**	1,604.67
Trade Receivables which have significant increase in Credit Risk	**6,791.28**	6,768.03
Trade Receivables - Credit impaired	**--**	159.65
	7,010.09	8,532.35
Less : Provision for Expected Credit Loss	**6,791.29**	6,768.03
Less : Impairment allowance for doubtful trade and other receivables	**--**	159.65
	218.80	1,604.67

Trade Receivable ageing Schedule as at March 31, 2026

(Rs. in lakhs)

	Particulars	Not Due	Outstanding for following periods from due date of payment					
			Less than 6 Months	6 months - 1 Year	1-2 Years	2-3 years	More than 3 years	Total
i)	Undisputed Trade Receivable - Considered good	51.16	135.50	22.78	5.93	--	3.43	218.80
ii)	Undisputed Trade Receivable - which have significant increase in credit risk	--	--	--	--	--	6,791.29	6,791.29
iii)	Undisputed Trade Receivable - credit impaired	--	--	--	--	--	--	--
iv)	Disputed Trade Receivable - Considered good	--	--	--	--	--	--	--
v)	Disputed Trade Receivable - which have significant increase in credit risk	--	--	--	--	--	--	--
vi)	Disputed Trade Receivable - credit impaired	--	--	--	--	--	--	--
		51.16	135.50	22.78	5.93	--	6,794.72	7,010.09

Trade Receivable ageing Schedule as at March 31, 2025

	Particulars	Not Due	Outstanding for following periods from due date of payment					
			Less than 6 Months	6 months - 1 Year	1-2 Years	2-3 years	More than 3 years	Total
i)	Undisputed Trade Receivable - Considered good	214.73	1,283.53	54.64	3.56	5.85	42.36	1,604.67
ii)	Undisputed Trade Receivable - which have significant increase in credit risk	--	--	--	--	--	6,768.03	6,768.03
iii)	Undisputed Trade Receivable - credit impaired	--	--	--	--	--	159.65	159.65
iv)	Disputed Trade Receivable - Considered good	--	--	--	--	--	--	--
v)	Disputed Trade Receivable - which have significant increase in credit risk	--	--	--	--	--	--	--
vi)	Disputed Trade Receivable - credit impaired	--	--	--	--	--	--	--
		214.73	1,283.53	54.64	3.56	5.85	6,970.04	8,532.35

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 12		
CASH AND CASH EQUIVALENTS		
Bank balances in current accounts	**555.34**	449.86
Fixed Deposits with maturity of less than three months	**--**	61.42
Cash on hand	**22.28**	17.82
TOTAL	**577.62**	529.10
NOTE No. 13		
BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS		
Fixed deposits with maturity more than 3 Months but less than 12 months	**17.10**	45.25
NOTE No. 14		
CURRENT LOANS		
Loans to Employees	**107.02**	114.45
Loans and Advances to Related Parties (Refer Note No. 51)	**123.48**	24,763.84
	230.50	24,878.29
Less : Provision for Expected Credit Loss	**--**	--
TOTAL	**230.50**	24,878.29
Security-wise Breakup:		
Loans Receivables considered good - Secured	**--**	--
Loans Receivables considered good - Unsecured	**230.50**	24,878.29
Loans Receivables which have significant increase in Credit Risk	**--**	--
Loans Receivables - Credit Impaired	**--**	--
	230.50	24,878.29
Less : Provision for Expected Credit Loss	**--**	--
	230.50	24,878.29
NOTE No. 15		
OTHER CURRENT FINANCIAL ASSETS		
Outstanding interest receivable	**6.22**	9.97
Income Receivable	**8,253.04**	204.47
TOTAL	**8,259.26**	214.44
NOTE No. 16		
CURRENT TAX ASSETS (NET)		
Advance Income Tax and TDS	**559.26**	566.87
NOTE No. 17		
OTHER CURRENT ASSETS		
Employee related Loans and Advances	**10.85**	7.01
Prepaid expenses	**498.30**	446.25
Deposits with Government authorities	**1,370.89**	1,579.00
Advance for purchases & others	**2,542.25**	2,055.39
Other Receivables	**93.95**	24.61
TOTAL	**4,516.24**	4,112.26
NOTE No. 18		
ASSETS CLASSIFIED AS HELD FOR SALE		
Land and Building	**13,538.08**	13,538.08
Less : Impairment Loss	**1,058.94**	1,058.94
TOTAL	**12,479.14**	12,479.14

	As at 31.03.2026	As at 31.03.2025
NOTE No. 19		
EQUITY SHARE CAPITAL		
Authorised		
12,00,00,000 (12,00,00,000) Equity Shares of Rs.10 each	**12,000.00**	12,000.00
50,00,000 (50,00,000) Preference Shares of Rs.100 each	**5,000.00**	5,000.00
	17,000.00	17,000.00
Issued		
11,89,65,705 (11,89,65,705) Equity Shares of Rs.10 each	**11,896.57**	11,896.57
	11,896.57	11,896.57
Subscribed and Paid up		
11,88,49,036 (11,88,49,036) Equity Shares of Rs.10 each fully paid up	**11,884.90**	11,884.90
TOTAL	**11,884.90**	11,884.90

Reconciliation of Number of Shares	No. of Shares	No. of Shares
Equity Shares at the beginning of the year	**11,88,49,036**	11,88,49,036
Add: Shares issued/allotted during the year	**-**	-
Equity Shares at the end of the year	**11,88,49,036**	11,88,49,036

Rights, Preferences and Restrictions of each class of Shares

The Company has only one class of equity shares having a face value of Rs.10 each. Each shareholder is eligible for one vote per share held. Dividend is payable when it is recommended by the Board of Directors and approved by the Members at the Annual General Meeting. In the event of liquidation, the equity shareholders will get the remaining assets of the Company after payment of all the preferential amounts.

Shares held by promoters as at March 31, 2026

Promoter Name	No. of Shares	% of total shares held	% change during the year
Dr. M. Manickam	19,14,200	1.61	--
Mr. M. Balasubramaniam	3,37,325	0.28	--
Mr. M. Srinivaasan	2,01,000	0.17	--
	24,52,525	2.06	--

Shares held by the holding company

Particulars	As at 31.03.2026		As at 31.03.2025	
	No. of Shares	%	No. of Shares	%
ABT Investments (India) Private Ltd.,	6,64,73,540	55.93	6,64,73,540	55.93

List of shareholders holding more than 5%

Particulars	As at 31.03.2026		As at 31.03.2025	
	No. of Shares	%	No. of Shares	%
ABT Investments (India) Private Ltd.,	6,64,73,540	55.93	6,64,73,540	55.93

Terms of security convertible into Equity Shares

The Company does not have any security convertible into equity shares as at 31st March 2026.

Details of Equity shares allotted as fully paid up pursuant to the terms of restructure by an Asset Reconstruction Company.

During the period of five years immediately preceding the financial year ended 31st March 2026, the Company had not issued any shares as fully paid up pursuant to contract without payment being received in cash. No share had been brought back during the period.

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 20		
OTHER EQUITY		
Capital reserve	**625.24**	625.24
Capital redemption reserve	**2,512.27**	2,512.27
Securities premium account	**27,000.19**	27,000.19
Retained Earnings	**(19,123.62)**	(21,937.07)
Other Comprehensive Income	**(76.93)**	(220.68)
	10,937.15	7,979.95
Capital reserve		
Balance as per last Balance Sheet	**625.24**	625.24
Capital redemption reserve		
Balance as per last Balance Sheet	**2,512.27**	2,512.27
Securities premium account		
Balance as per last Balance Sheet	**27,000.19**	27,000.19
Retained Earnings		
Balance as per last Balance Sheet	**(21,937.07)**	(29,934.19)
Net Profit/(Loss) after tax for the year	**2,813.45**	7,997.12
	(19,123.62)	(21,937.07)
Other Comprehensive Income		
Balance as per last Balance Sheet	**(220.68)**	(294.74)
Addition/(Deletion) during the year	**143.75**	74.06
	(76.93)	(220.68)
TOTAL	**10,937.15**	7,979.95

Nature and Purpose of Reserves:

Capital reserve

It represents the gains of capital nature which mainly includes the excess of value of net assets acquired over consideration paid by the Company for business amalgamation transaction in earlier years.

Capital redemption reserve

Capital redemption reserve was created in respect of the preference shares redeemed by the Company. This reserve shall be utilised in accordance with the provisions of the Companies Act, 2013.

Securities premium account

Securities premium is represents the amount of premium received on the equity shares issued by the Company. It is to be utilised in accordance with the provisions of the Companies Act, 2013.

Retained Earnings

Retained earnings are the profits/losses that the company has earned/incurred till the date of the Balance Sheet, less any transfers to other reserves, dividends paid or other distributions made to shareholders, if any.

Other Comprehensive Income

Other Comprehensive income (OCI) represents the balance in equity relating to re-measurement gain/(loss) of defined benefit obligation. This would not be re-classified to Statement of Profit and Loss.

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 21		
NON-CURRENT BORROWINGS		
(a) Secured Loans		
i) Term Loans		
From Banks	**7,333.33**	10,083.33
From Other Parties	**3,614.56**	4,344.18
	10,947.89	14427.51
ii) Long term maturities of finance lease obligations	**93.10**	66.37
	11,040.99	14,493.88
Less: Current maturities	**6,396.39**	6,831.51
Total of Secured Loans	**4,644.60**	7,662.37
(b) Unsecured Loans		
Term Loans		
From Banks	--	--
From Other Parties	**57,445.98**	59,850.23
	57,445.98	59,850.23
Less:- Current maturities	**143.98**	350.00
Total of Unsecured Loans	**57,302.00**	59,500.23
TOTAL	**61,946.60**	67,162.60

A) SECURED LOANS FROM BANKS

Nature of Security	Terms of Repayment
1 Kotak Mahindra Bank Total Term Loan of Rs.7333.33 lakhs (Rs.10083.33 lakhs) The above loan is secured by :- a. First charge on the entire current assets of the Company, existing as well as future. b. First and Exclusive charge on Company's property situated at St. Mary's Road, Chennai 600 018. c. Pari passu first charge on the entire movable and immovable properties of the Company except the assets charged on exclusive basis. d. Additionally secured by corporate guarantee and collateral security given by group companies e. Pledge of shares held by the promoters and the Holding company in the Company. f. Personal Guarantees given by Directors : Term Loan amounting to Rs.7333.33 lakhs (10083.33 lakhs) is guaranteed by Dr. M.Manickam, Sri.M.Balasubramaniam and Sri. M.Srinivaasan	Repayable in 48 monthly instalments commencing from December 2024 Rate of Interest as at the year end 15.10% p.a. (16.10%)

B) SECURED LOANS FROM OTHER PARTIES

Nature of Security	Terms of Repayment
1 a. Sugar Development Fund Loan amounting to Rs.3614.56 lakhs (Rs.3614.56 lakhs) is secured by exclusive second charge on the Sugar and Cogen units of the Company at Sivaganga.	Repayable in 10 half yearly instalments commencing from May 2013. Rate of Interest as at the year end 8.00% p.a (8.00%)

Default in Repayment of loans availed from Government

Particulars	Amount of Default as at 31.03.2026		Period of Default	
	Principal	Interest	Principal	Interest
Sugar Development Fund Loan	3,614.56	7,563.37	May 13 to Nov 17	May 10 to Mar 26

The Company has applied to the Sugar Development Fund (SDF) Authority for restructuring / settlement of the SDF loan under the revised operational guidelines, including the One Time Settlement (OTS) Scheme. The application is under consideration by the appropriate authority. Pending final approval and implementation of the scheme, the loan continues to be disclosed as default as at 31.03.2026.

b. Real Touch Finance Limited (Term) Loan amounting to Rs. Nil (Rs.300.43 lakhs) is secured by I. Secured by corporate guarantee and pledge of shares owned by the holding company in the company. II. Additionally secured by corporate guarantee and collateral security given by a Corporate III. Loan amounting to Rs. Nil (Rs.300.43 lakhs) is guaranteed by Dr. M.Manickam and Sri.M.Balasubramaniam.	Repayable in 24 monthly instalments commencing from December 2024. Rate of Interest as at the year end Nil (19.00%).
c. Perpetuity Solar Power Pvt Ltd Term loan amounting to Rs. Nil (Rs.429.19 lakhs) is secured by I. Secured by second charge on the pledge of shares by the holding company in the company. II. Secured by a second charge of the collateral security given by a Corporate III. A Corporate guarantee given by the Holding company and another company IV. Loan amounting to Rs.Nil (Rs.429.19 lakhs) is guaranteed by Dr. M.Manickam and Sri.M.Balasubramaniam.	Repayable in 24 monthly instalments commencing from December 2024 Rate of Interest as at the year end 19.00% p.a (19.00%)

C) FINANCE LEASE OBLIGATIONS

Hire Purchase Loans amounting to Rs.93.10 lakhs (Rs.66.37 lakhs) are secured by hypothecation of vehicles so financed	Repayable in 36 monthly instalments.

D) UNSECURED LOANS FROM OTHER PARTIES

	Nature of Loan	Terms of Repayment
1	Loan amounting to Rs.57445.98 lakhs (Rs.59850.23 lakhs) from various parties	Repayable in varying instalments from 2027-28 onwards.

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 22		
OTHER NON-CURRENT FINANCIAL LIABILITIES		
Superannuation Contribution Payable	**43.74**	48.26
TOTAL	**43.74**	48.26
NOTE No. 23		
NON-CURRENT PROVISIONS		
Provision for Gratuity	**798.62**	811.11
Provision for Compensated Absence	**712.74**	626.25
TOTAL	**1,511.36**	1,437.36

NOTE No. 24

INCOME TAXES

Deferred Tax Liability

24.1 Tax expense recognized in the Statement of Profit and Loss

(Rs. in lakhs)

Particulars	**Year ended 31.03.2026**	Year ended 31.03.2025
(i) Income Tax recognised in Statement of Profit and Loss		
Current tax		
Current Tax on taxable income for the year	--	--
Total current tax expense	--	--
Deferred tax		
Deferred tax charge/(credit)	**997.64**	(3,302.92)
MAT Credit (taken)/utilised	**--**	--
Total deferred income tax expense/(benefit)	**997.64**	(3,302.92)
Total income tax expense	**997.64**	(3,302.92)
(ii) Income tax recognised in Other Comprehensive Income		
Deferred Tax		
Deferred Tax Expenses on remeasurement of defined benefit plans	**(48.35)**	(24.91)

24.2 A reconciliation of the income tax expenses to the amount computed by applying the statutory income tax rate to the profit before income taxes is summarized below:

(Rs. in lakhs)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Enacted income tax rate in India applicable to the Company	**25.168%**	25.168%
Profit before tax	**3,811.09**	4,694.20
Current tax expenses on Profit before tax expenses at the enacted income tax rate in India	**959.18**	1,181.44
Tax effect of the amounts which are not deductible/(taxable) in calculating taxable income		
Effect of expenses that are not deductible in determining taxable profit	**1,595.51**	(2,754.55)
Effect of expenses deductible for tax purpose	**(1,559.69)**	(3,037.41)
Reversal of DTA exceeding DTL (Expecting Insufficient Future Profits)	**--**	1,305.02
Other items	**2.64**	2.58
Total Income Tax Expense /(Credit)	**38.46**	(4,484.36)
Adjustment in respect of current tax of previous year	**--**	--
	38.46	(4,484.36)
Total Tax Expenses	**997.64**	(3,302.92)

24.3 The major components of deferred tax (liabilities)/assets arising on account of timing differences are as follows:

As at 31.03.2026

(Rs. in lakhs)

Particulars	Balance sheet 01.04.2025	Profit & Loss 2025-26	OCI 2025-26	Balance sheet 31.03.2026
A. **Deferred tax Liabilities:**				
Property, Plant and Equipment	11,907.40	(511.46)	--	11,395.94
Others	487.22	919.18	--	1,406.40
Total deferred tax Liabilities (A)	12,394.62	407.72	--	12,802.34
B. **Deferred tax assets:**				
Carry forward Business Loss/Unabsorbed Depreciation	11,423.04	(589.92)	--	10,833.12
Remeasurement benefit of the defined benefit plans	74.22	--	(48.35)	25.87
Total Deferred tax Assets (B)	**11,497.26**	**(589.92)**	**(48.35)**	**10,858.99**
Net deferred tax Liabilities (Net) (A-B)	**897.36**	**997.64**	**48.35**	**1,943.35**

As at 31.03.2025 (Rs. in lakhs)

Particulars	Balance sheet 01.04.2024	Profit & Loss 2024-25	OCI 2024-25	Balance sheet 31.03.2025
A. **Deferred tax Liabilities:**				
Property, Plant and Equipment	13,741.62	(1,834.22)	--	11,907.40
Others	(588.51)	1,075.73	--	487.22
Total deferred tax Liabilities (A)	13,153.11	(758.49)	--	12,394.62
B. **Deferred tax assets:**				
Carry forward Business Loss/Unabsorbed Depreciation	8,878.61	2,544.43	--	11,423.04
Remeasurement benefit of the defined benefit plans	99.13	--	(24.91)	74.22
Total Deferred tax Asset (B)	**8,977.74**	**2,544.43**	**(24.91)**	**11,497.26**
Net deferred tax Liabilities (Net) (A-B)	**4,175.37**	**(3,302.92)**	**24.91**	**897.36**

24.4 Deferred tax (assets) / liabilities (Rs. in lakhs)

Particulars	**As at 31.03.2026**	As at 31.03.2025
Significant components of deferred tax asset/(liabilities)		
Deferred tax assets	(10,858.99)	(11,497.26)
Deferred tax liabilities	12,802.34	12,394.62
Deferred tax (assets) / liabilities (net)	1,943.35	897.36

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 25		
CURRENT BORROWINGS		
(a) Secured loans		
Loans repayable on demand		
From Banks	**705.38**	**701.90**
From Other Parties	**672.02**	**1,169.43**
Total of Secured Loans	**1,377.40**	**1,871.33**
(b) Unsecured Loans		
Term Loans		
From Banks	–	–
From Other Parties	**340.00**	240.00
Total of Unsecured Loans	**340.00**	240.00
Loan from Related Party (Refer Note No. 51)	**1,785.85**	1,865.96
Total of Unsecured Loans	**2,125.85**	2,105.96
(c) Current maturities of long term debts	**6,540.36**	7,181.51
TOTAL	**10,043.61**	11,158.80

A) SECURED LOANS FROM BANKS

Nature of Security	Terms of Repayment
1 Working Capital facility availed from Kotak Mahindra Bank for Rs.705.38 lakhs (Rs.701.90 lakhs) The above loan is secured by :- a. First charge on the entire current assets of the Company, existing as well as future. b. First and Exclusive charge on Company's property situated at St. Mary's Road, Chennai 600 018 c. Pari passu first charge on the entire movable and immovable properties of the Company except the assets charged on exclusive basis. d Additionally secured by corporate guarantee and collateral security given by group companies. e Pledge of shares held by the promoters and Holding company in the Company f. Personal Guarantees given by Directors / Others: Working capital loan amounting to Rs.705.38 lakhs (Rs.701.90 lakhs) is guaranteed by Dr. M.Manickam, Sri.M.Balasubramaniam and Sri. M.Srinivaasan	Repayable on Demand Rate of Interest as at the year end 15.10% p.a (16.10%)

B) SECURED LOANS FROM OTHER PARTIES

Nature of Security	Terms of Repayment
1 Short Term Loan amounting to Rs.499.81 lakhs (Rs.1000 lakhs) The above loan is secured by :- a. Corporate guarantee and pledge of shares by the holding company in the company. b. Short Term loan amounting to Rs.499.81 lakhs (1000 lakhs) is guaranteed by Dr. M.Manickam and Sri.M.Balasubramaniam.	The loan is Repayable in May 2026 (The Loan is repayable in May 2025) Rate of Interest as at the year end 19.50% p.a (18.75% p.a)
2 Short Term Loan amounting to Rs.Nil (Rs.169.43 lakhs) The above loan is secured by :- a. Corporate guarantee and pledge of shares owned by the holding company in the company. b. Short Term loan amounting to Nil (169.43 lakhs) is guaranteed by Dr. M.Manickam and Sri.M.Balasubramaniam.	(Repayable in 3 installments commencing from February 2025) Rate of Interest as at the year end Nil (20% p.a)
3 Short Term Loan amounting to Rs.172.21 lakhs (Rs.Nil) The above loan is secured by :- a. Corporate guarantee and Collateral security given by a Corporate. b. Short Term loan amounting to Rs.172.21 lakhs (Nil) is guaranteed by Dr. M.Manickam and Sri.M.Balasubramaniam.	Repayable in 6 installments commencing from December 2025. Rate of Interest as at the year end 20% p.a (Nil)

(Rs. In lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 26		
TRADE PAYABLE		
Dues of micro and small enterprises		
Related Party creditors (Refer Note No.51)	**--**	--
Other trade creditors	**172.29**	57.12
	172.29	57.12
Dues of creditors other than micro and small enterprises		
Related Party creditors	**52.42**	26.27
Other trade creditors	**10,780.55**	8,038.55
	10,832.97	8,064.82
TOTAL	**11,005.26**	8,121.94

Trade Payable ageing Schedule as at March 31, 2026 (Rs. in lakhs)

	Particulars	Not Due	Outstanding for following periods from due date of payment				
			Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
i)	Undisputed dues - MSME	32.91	139.38	--	--	--	172.29
ii)	Undisputed dues - Other than MSME	564.19	10,078.64	178.98	7.16	4.00	10,832.97
iii)	Disputed dues - MSME	--	--	--	--	--	--
iv)	Disputed dues - Other than MSME	--	--	--	--	--	--
		597.10	10,218.02	178.98	7.16	4.00	11,005.26

Trade Payable ageing Schedule as at March 31, 2025

	Particulars	Not Due	Outstanding for following periods from due date of payment				
			Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
i)	Undisputed dues - MSME	--	57.12	--	--	--	57.12
ii)	Undisputed dues - Other than MSME	381.24	7,466.30	1.57	11.14	204.57	8,064.82
iii)	Disputed dues - MSME	--	--	--	--	--	--
iv)	Disputed dues - Other than MSME	--	--	--	--	--	--
		381.24	7,523.42	1.57	11.14	204.57	8,121.94

(Rs. in lakhs)

	As at 31.03.2026	As at 31.03.2025
NOTE No. 27		
OTHER CURRENT FINANCIAL LIABILITIES		
Interest accrued but not due on borrowings	**21.84**	42.23
Interest accrued and due on borrowings	**13,030.22**	19,693.01
Expenses payable	**546.24**	629.42
Security deposits	**245.98**	409.03
TOTAL	**13,844.28**	20,773.69
NOTE No. 28		
OTHER CURRENT LIABILITIES		
Statutory remittances	**2,670.48**	4,215.30
Advance from customers	**3,283.36**	3,471.53
Liabilities for capital expenditure	**22.02**	543.55
Employee related obligations	**428.24**	701.98
Advance for Properties	**13,445.62**	13,445.62
Other liabilities	**569.17**	779.24
TOTAL	**20,418.89**	23,157.22
NOTE No. 29		
CURRENT PROVISIONS		
Provision for gratuity	**84.19**	220.58
Provision for compensated absence	**99.36**	172.55
TOTAL	**183.55**	393.13

(Rs. in lakhs)

	Year Ended 31.03.2026	Year Ended 31.03.2025
NOTE No. 30		
REVENUE FROM OPERATIONS		
(a) Sale of products		
Manufactured Goods :		
Sugar	**43,604.64**	48,381.30
Industrial alcohol	**17,377.65**	16,790.81
Power	**6,897.19**	7,805.03
Soya products	**--**	261.21
Molasses	**5,646.83**	4,356.45
Bio earth	**79.28**	67.10
Carbon-di-oxide	**39.80**	1.05
Fusel oil	**4.40**	2.20
Magazines	**27.74**	24.80
Bagasse	**9,867.25**	10,229.73
Ash	**27.86**	15.27
	83,572.64	87,934.95
Traded Goods:		
Fertilisers & chemicals	**572.19**	313.20
Soya Product	**--**	3,188.90
	572.19	3,502.10
Total (a)	**84,144.83**	91,437.05
(b) Other Operating revenues		
Income from Differential Tariff for Sale of Power (Refer Note No. 42.14)	**4,410.64**	--
Sale of used materials	**278.24**	413.93
Bagasse handling charges	**1,063.31**	918.08
Duty drawback/other export incentive	**--**	85.00
Total (b)	**5,752.19**	1,417.01
TOTAL (a+b)	**89,897.02**	92,854.06
NOTE No. 31		
OTHER INCOME		
(a) Interest income from financial assets at amortised cost	**233.07**	520.93
(b) Dividend income from investments measured at FVTPL	**10.49**	10.25
(c) Carrying Cost on Differential Tariff for Sale of Power (Refer Note No. 42.14)	**3,800.47**	--
(d) Other non-operating income		
Rent receipts	**203.74**	199.00
Net gain on disposal of Property, Plant and Equipment	**73.63**	30.61
Changes in fair value of biological assets	**--**	1.23
Net gain on investments carried at FVTPL	**3,653.13**	4,762.06
Sundry balances written back	**8.35**	6.54
Provision no longer required	**471.18**	17.91
Liability no longer payable	**71.86**	301.51
Miscellaneous income	**114.17**	228.76
	4,596.06	5,547.62
TOTAL	**8,640.09**	6,078.80

(Rs. in lakhs)

	Year Ended 31.03.2026	Year Ended 31.03.2025
NOTE No. 32		
COST OF MATERIAL CONSUMED		
(a) Opening Stock		
Molasses	**14.01**	399.91
Newsprint paper	**--**	2.94
Soya products	**--**	63.42
Total (a)	**14.01**	466.27
(b) Purchases		
Sugarcane	**58,721.64**	50,675.77
Molasses	**52.66**	96.33
Newsprint paper	--	5.89
Soyabean seeds & others	--	99.09
Total (b)	**58,774.30**	50,877.08
(c) Closing Stock		
Molasses	**121.04**	14.01
Total (c)	**121.04**	14.01
TOTAL (a+b-c)	**58,667.27**	51,329.34
NOTE No. 33		
PURCHASES OF STOCK IN TRADE		
Fertiliser & chemicals	**547.65**	257.90
Soya Products	**--**	2,811.99
TOTAL	**547.65**	3,069.89
NOTE No. 34		
CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK IN TRADE		
(a) Opening Stock		
Finished goods:		
Sugar	**1,205.59**	2,813.18
Molasses	**286.66**	124.38
Industrial alcohol	**1,064.49**	611.12
Soya products	**--**	31.67
Bagasse	**12.32**	144.49
Bio earth	**1.55**	0.74
Fusel oil	**2.67**	1.01
	2,573.28	3,726.59
Work in Progress and Stock in trade:		
Sugar in process	**370.42**	385.81
Molasses in process	**367.23**	204.38
Fertilisers & chemicals	**72.73**	62.24
	810.38	652.43
Total (a)	**3,383.66**	4,379.02

(Rs. in lakhs)

	Year Ended 31.03.2026	Year Ended 31.03.2025
NOTE No. 34 (Contd..)		
(b) Closing Stock		
Finished goods:		
Sugar	**5,830.99**	1,205.59
Molasses	**903.84**	286.66
Industrial alcohol	**1,852.11**	1,064.49
Bagasse	**34.19**	12.32
Bio earth	**0.68**	1.55
Fusel oil	**2.54**	2.67
	8,624.35	2,573.28
Work in Progress and Stock in trade:		
Sugar in process	**493.95**	370.42
Molasses in process	**273.32**	367.23
Fertilisers & chemicals	**154.13**	72.73
	921.40	810.38
Total (b)	**9,545.75**	3,383.66
TOTAL (a-b)	**(6,162.09)**	995.36
NOTE No. 35		
EMPLOYEE BENEFIT EXPENSES		
Salaries and wages	**5,332.51**	4,876.03
Contribution to provident fund and other funds	**396.89**	383.68
Workmen and Staff welfare expenses	**657.62**	568.23
TOTAL	**6,387.02**	5,827.94
NOTE No. 36		
FINANCE COSTS		
Interest Expenses on:		
Borrowings	**9,525.72**	10,088.75
Lease liabilities	**8.41**	11.25
Taxes	**78.08**	168.63
Others	**104.08**	136.47
Other borrowing costs	**125.24**	119.29
TOTAL	**9,841.53**	10,524.39
NOTE No. 37		
DEPRECIATION AND AMORTIZATION EXPENSES		
Depreciation on Property, Plant and Equipment	**3,777.19**	3,689.01
Depreciation on Right-of-use Assets	**21.10**	21.10
TOTAL	**3,798.29**	3,710.11

(Rs. in lakhs)

	Year Ended 31.03.2026	Year Ended 31.03.2025
NOTE No. 38		
OTHER EXPENSES		
Manufacturing Expenses:		
Consumption of stores and spares	**1,808.54**	1,774.39
Printing and publication charges	**32.81**	20.65
Power and fuel	**2,462.53**	3,038.39
Consumption of coal	**10,400.01**	10,546.29
Water charges	**141.06**	150.62
Rent	**40.60**	38.89
Repairs to buildings	**379.33**	274.72
Repairs to machinery	**3,615.35**	3,604.10
Repairs to others	**330.55**	330.78
Insurance	**123.20**	127.66
Rates and taxes	**235.48**	339.36
Effluent disposal expenses	**250.52**	353.77
State administrative service fees	**121.89**	122.79
Selling and Distribution Expenses:		
Freight & transport on finished goods	**61.48**	299.70
Commission and brokerage	**2.39**	1.95
Other Administrative Expenses:		
Travelling expenses	**91.00**	95.57
Printing, postage & telephone	**79.58**	72.39
Freight and transport	**13.25**	20.06
Donations	**19.17**	18.52
Legal and professional charges	**237.38**	415.58
Administrative and other expenses	**749.10**	569.40
Bank charges	**13.73**	54.13
Provision for expected credit losses	**23.26**	151.08
R & D expenses	**23.73**	24.31
Data processing charges	**60.11**	49.49
Auditors remuneration	**50.13**	49.85
Directors sitting fees	**4.90**	10.20
Net Loss on Fair Valuation of Investment through Profit and Loss	**263.87**	51.03
Net Loss on Sale of Biological Assets	**3.28**	0.80
Sundry balances written off	**8.12**	1.57
Impairment loss on Non-Financial Assets	--	383.00
TOTAL	**21,646.35**	22,991.04

NOTES FORMING PART OF FINANCIAL STATEMENTS AS AT MARCH 31, 2026.

39 EXCEPTIONAL ITEMS

(Rs. in lakhs)

Particulars	**2025-26**	2024-25
Remission of Interest	**--**	4,209.41
	--	4,209.41

Exceptional items for the previous year represent interest remission granted by lenders as per the terms and conditions of restructuring granted by them net of related expenditure.

40 ASSETS CLASSIFIED AS HELD FOR SALE

The Company intends to dispose off certain non-core assets (land and building and certain plant and equipment) it no longer requires, in the next 12 months. A search for buyers is underway.

41 CONTINGENT LIABILITIES AND COMMITMENTS

A. CONTINGENT LIABILITIES

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Claims against the Company not acknowledged as debts:		
a. Purchase tax/sales tax	37.65	37.65
b. Central Goods and Service Tax	1,322.21	1,322.21
c. Cess on Import of Rawsugar	66.03	--
d. Cane Price (Refer Note 41.1)	--	9,504.47
e. Differential Price of Levy Sugar (Refer Note 41.2)	2,581.30	2,491.06
f. Excise duty/Service Tax	461.71	461.71
g. Income Tax	--	892.68
h. Water Charges	988.08	988.08
i. Electricity tax and Start-up power charges	6,321.21	6,321.21
j. Others	13.67	13.67

As at March 31, 2026, the Company has paid or deposited an aggregate amount of Rs. 889.96 lakhs (Previous Year: Rs. 875.50 lakhs) under protest or as mandatory pre-deposits with various appellate authorities in respect of disputed matters. These amounts are carried as advances/deposits pending final resolution and are not offset against the contingent liabilities disclosed above.

B. CONTINGENT LIABILITIES ON ACCOUNT OF GUARANTEES

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Guarantee issued by bankers	5.00	5.00
Corporate Guarantee/Security given for loans taken by Related Parties		
a. Guarantee Amount	48,000.00	58,000.00
b. Outstanding balance	28,469.73	44,554.06

C. COMMITMENTS

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Estimated amount of contracts remaining to be executed on capital account and not provided for:		
Towards Property, Plant and Equipment	21.02	426.32

41.1 The Company is a member of South Indian Sugar Mills Association (SISMA), which had challenged the State Advisory Price (SAP) imposed by the Government of Tamil Nadu for sugarcane for seasons 2013-14 through 2017-18. The Madras High Court, by its order dated 01.06.2023, set aside the impugned G.O. dated 24.12.2013 as lacking statutory sanction, while directing the State to convene a tripartite meeting of sugar mills and cane growers to negotiate an agreed additional price. The Director of Sugar has convened the requisite meeting. Pending completion of the process and final determination, the amount of additional liability, if any, cannot presently be ascertained with reasonable certainty and accordingly no provision has been recognised in the financial statements.

41.2 Writ petitions were filed by the Company before the High Court of Orissa, Cuttack challenging the Orders passed by the Deputy Director (Cost), Ministry of Consumer Affairs relating to price payable for supply of levy quotas of sugar for the years from 1999-2000 to 2009-2010. The recall/review petitions filed by the Company are pending. The amount under dispute is Rs.2581.30 Lakhs.

42. DISCLOSURES ON ADDITIONAL REGULATORY INFORMATION

42.1 TITLE DEEDS OF IMMOVABLE PROPERTIES NOT HELD IN THE NAME OF THE COMPANY

Title deeds of all immovable properties are held in the name of the Company.

42.2 On transition to Ind AS, the Company has elected to regard the fair values of all its property, plant and equipment as at April 01, 2016 as deemed cost in accordance with the stipulation of Ind AS 101 “First-time Adoption of Indian Accounting Standards”. Accordingly, the Company has not revalued its Property, Plant and Equipment, during the year.

42.3 LOANS OR ADVANCES TO SPECIFIED PERSONS

The following disclosures are made in respect of Loans and advances in the nature of loans granted to promoters, directors, KMP’s and the related parties (as defined under Companies Act, 2013) either severally or jointly with any other person, that are:

a. Repayable on demand

(Rs. in lakhs)

Type of Borrower	31.03.2026		31.03.2025	
	Amount of loan or advance in the nature of loan outstanding	Percentage to the total Loans and Advances in the nature of loans	Amount of loan or advance in the nature of loan outstanding	Percentage to the total Loans and Advances in the nature of loans
Promoters	--	--	--	--
Directors	--	--	--	--
KMPs	--	--	--	--
Related Parties	123.48	53.57	24,763.84	99.54
	123.48	53.57	24,763.84	99.54

b. Without specifying any terms or period of repayment

(Rs. in lakhs)

Type of Borrower	31.03.2026		31.03.2025	
	Amount of loan or advance in the nature of loan outstanding	Percentage to the total Loans and Advances in the nature of loans	Amount of loan or advance in the nature of loan outstanding	Percentage to the total Loans and Advances in the nature of loans
Promoters	--	--	--	--
Directors	--	--	--	--
KMPs	--	--	--	--
Related Parties	--	--	--	--
	--	--	--	--

42.4 DETAILS OF BENAMI PROPERTIES HELD

The Company does not hold any benami property. Hence, no proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

42.5 **BORROWINGS ON THE BASIS OF SECURITY OF CURRENT ASSETS**

a. During the year, the Company has been sanctioned working capital from a bank on the basis of security of current assets. The Company submits periodical Stock statements and MIS with the Bank, details of which are as follows:

(Rs. in lakhs)

Quarter ended	Amount as per books of accounts	Amount as reported in the quarterly returns/statements	Variance
31-03-2026	12331.03	10396.84	1934.19
31-12-2025	5364.77	3517.78	1846.99
30-09-2025	4871.92	4857.68	14.24
30-06-2025	4719.36	4447.60	271.76

b. In the books of accounts, finished goods are valued at the lower of cost or net realizable value, in accordance with applicable accounting standards. For bank reporting purposes, the value of finished goods is determined according to bank norms. There is no material discrepancy in the quantity of stock reported in the bank returns compared to the books of accounts. Additionally, certain current assets have been excluded from the bank returns filed, leading to differences between the financial statements and the bank returns.

42.6 **WILFUL DEFAULTER**

The Company has not been declared as a wilful defaulter by any bank or financial Institution or other lender during the financial year.

42.7 **RELATIONSHIP WITH STRUCK OFF COMPANIES**

The company did not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956 during the year ended March 31, 2026.

42.8 **REGISTRATION OF CHARGES OR SATISFACTION WITH REGISTRAR OF COMPANIES (ROC)**

Details of charges or satisfaction not yet registered with Registrar of Companies beyond the statutory period and reasons thereof are disclosed hereunder;

Description of Charge/ Satisfaction	Location of ROC	Due Date	Delay in Days/ Month	Reason for delay
Satisfaction:				
SDF Loan	Coimbatore	21-Aug-10	187 Months	Form CHG - 4 is yet to be received.

42.9 **RATIOS**

(Rs. in lakhs)

Particulars	Numerator	Denominator	31.03.2026	31.03.2025	Variance %	Reason for variance
Current Ratio	Current Assets	Current Liabilities	0.70	0.79	-11.39%	The current ratio decreased primarily due to reduction in current assets during the year, partially offset by decrease in current liabilities compared to the previous year.
Debt – Equity Ratio	Total Debt	Shareholder's Equity	3.15	3.94	-20.05%	The ratio improved mainly due to reduction in borrowings and increase in shareholders' equity during the year.
Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	1.06	0.77	37.66%	The ratio improved primarily due to higher EBITDA and a reduction in total debt service obligations, mainly on account of reduced scheduled repayment obligations during the year compared to the previous year.
Return on Equity (ROE)	Net Profits after taxes	Average Shareholder's Equity	13.18%	50.52%	-73.91%	The ratio declined due to lower profit after tax during the year compared to the previous year, which had included exceptional income.
Inventory Turnover Ratio	Cost of Goods Sold	Average Inventory	9.38	11.92	-21.31%	The decrease in the ratio is due to higher average inventory levels during the year compared to the previous year.
Trade receivables turnover ratio	Revenue	Average Trade Receivable	98.60	80.34	22.73%	The ratio improved primarily due to reduction in average trade receivables during the year.
Trade payables turnover ratio	Purchases of services and other expenses	Average Trade Payables	8.21	6.96	17.96%	The ratio increased mainly due to reduction in average trade payables during the year compared to the previous year.
Net capital turnover ratio	Revenue	Working Capital	(5.43)	(6.93)	21.65%	The improvement is attributable to a marginal reduction in negative working capital during the year, despite a decline in revenue from operations.
Net profit ratio	Net Profit	Revenue	3.13%	8.61%	-63.65%	The ratio decreased mainly due to lower profitability during the year compared to the previous year.
Return on capital employed (ROCE)	Earning before interest and taxes	Capital Employed	14.40%	15.50%	-7.10%	The ratio decreased mainly due to lower earnings before interest and tax during the year compared to the previous year.
Return on Investment (ROI)						
Unquoted	Income generated from investments	Time weighted average investments	0.00%	0.00%	--	No return was generated from unquoted investments during the current and previous year.
Quoted	Income generated from investments	Time weighted average investments	3.60%	3.52%	2.27%	The ratio improved marginally due to higher dividend income earned on quoted investments during the year.

42.10 **UTILISATION OF BORROWED FUNDS AND SHARE PREMIUM**

The Company has not advanced or loaned to or invested (either from borrowed funds or share premium or any other sources or kind of funds) in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

The company has not received any funds from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

42.11 **UNDISCLOSED INCOME**

The Company did not have any transactions that were not recorded in the books of account and that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

42.12 **CORPORATE SOCIAL RESPONSIBILITY**

The Company has constituted a CSR Committee and has adopted a CSR Policy and the same is available in the Company's website www.sakthisugars.com. The composition of the CSR Committee is given in the Corporate Governance Report. As the Company did not have the prescribed average net profits during the immediately preceding three financial years, the requirement to spend on Corporate Social Responsibility activities under Section 135 of the Companies Act, 2013 was not applicable during the year.

42.13 **DETAILS OF CRYPTO CURRENCY OR VIRTUAL CURRENCY**

The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

42.14 **RECOGNITION OF DIFFERENTIAL TARIFF AND CARRYING COST**

The Hon'ble Appellate Tribunal for Electricity (APTEL), vide judgment dated December 22, 2025, upheld the Company's entitlement to additional tariff and carrying cost in respect of tariff revision for its co-generation units. In view of the enforceable rights arising from the APTEL judgment and consistent with the accrual basis of accounting, the Company has recognised, based on a reasonable and reliable estimate, differential tariff income of Rs. 4,410.64 lakhs under Revenue from Operations and carrying cost of Rs. 3,800.47 lakhs under Other Income for the year ended March 31, 2026, resulting in aggregate income recognition of Rs. 8,211.11 lakhs.

43 SUBSEQUENT EVENTS

Subsequent to the reporting date, ABT Investments (India) Private Limited ("ABTIIPL") transferred 1,68,60,000 equity shares of the Company to the Chairman and Managing Director on 04.05.2026. Consequent to the said transfer, the shareholding of ABTIIPL in the Company reduced from 55.93% to 41.75%, resulting in ABTIIPL ceasing to be the Holding Company of the Company and becoming an Associate of the Company.

The aforesaid event is considered a non-adjusting event after the reporting period in accordance with Ind AS 10 – Events after the Reporting Period and accordingly, no adjustment has been made to these financial statements.

Other than the above, there were no significant adjusting events that occurred subsequent to the reporting period requiring adjustment or disclosure in the financial statements.

44 EXPENDITURE ON RESEARCH AND DEVELOPMENT

REVENUE EXPENDITURE

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Revenue Expenses (excluding depreciation and fixed assets scrapped):		
a. Employee Cost	23.73	24.10
b. Stores and Spares	--	0.21
Net revenue expenses on Research and Development	23.73	24.31

45 AUDITOR'S REMUNERATION

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Statutory audit fee	24.00	24.00
Other services	25.63	25.08
Reimbursement of expenses	0.50	0.77
	50.13	49.85

46 Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 are provided as under for the year 2025-26, to the extent the Company has received intimation from the "Suppliers" regarding their status under the Act.

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
(i) Principal amount and the interest due thereon remaining unpaid to each supplier at the end of each accounting year (but within due date as per the MSMED Act)		
Principal amount due to micro and small enterprise	172.29	57.12
Interest due on above	--	--
(ii) Interest paid by the Company in terms of Section 16 of the MSMED Act along-with the amount of the payment made to the supplier beyond the appointed day during the period	--	110.08
(iii) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the period) but without adding interest specified under the MSMED Act	--	--
(iv) The amount of interest accrued and remaining unpaid at the end of each accounting year	--	--
(v) Interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises	--	--

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors.

47 DISCLOSURE AS PER SECTION 186 (4) OF THE COMPANIES ACT, 2013:

Loans given and investments made by the Company have been disclosed under the relevant notes to the financial statements. Details of Corporate Guarantees given and Securities provided by the Company in respect of loans, as at March 31, 2026, are as follows:

Name of the Entity	Particulars	2025-26 (Rs. In Lakhs)	2024-25 (Rs. In Lakhs)	Purpose
ABT Limited	Corporate Guarantee	5,000	5,000	Guarantee given for loan availed to meet capital expenditure.
ABT Limited	Corporate Guarantee	9,000	9,000	Guarantee given for loan availed to meet capital expenditure.
ABT Transports Private Limited	Corporate Guarantee	--	10,000	Guarantee given for loan availed to meet capital expenditure.
Sakthi Auto Component Limited	Guarantee/ Security	34,000	34,000	Guarantee/Security provided in respect of loan availed to meet capital and working capital requirements.

48 EMPLOYEE BENEFITS

A. Defined contribution plans

The Company makes contributions towards Provident Fund, Superannuation Fund and Employee State Insurance Scheme, which are defined contribution plans for qualifying employees. Under these schemes, the Company is required to contribute a specified percentage of payroll costs to fund the benefits.

The Company recognised the following amounts in the Statement of Profit and Loss for the year ended March 31, 2026:

(Rs. in lakhs)

Particulars	2025-26	2024-25
Provident Fund	259.97	248.74
Superannuation Fund	46.94	48.26
Employee State Insurance Scheme	1.91	1.40

The contributions payable to these plans by the Company are at rates specified in the respective schemes.

B. Defined benefit plans :

(a) Gratuity:

The Company provides gratuity benefits to eligible employees through annual contributions to a fund managed by the Life Insurance Corporation of India (LIC).

The most recent actuarial valuation of the plan assets and the present value of the defined benefit obligation was carried out as at March 31, 2026 by Mr. Srinivasan Nagasubramanian, Fellow of the Institute of Actuaries of India. The present value of the defined benefit obligation and the related current service cost and past service cost were measured using the Projected Unit Credit Method.

The following table sets forth the status of the Gratuity Plan of the Company and the amounts recognised in the Balance Sheet and Statement of Profit and Loss.

(Rs. in lakhs)

Particulars	Gratuity Funded	
	2025-26	2024-25
Present Value of obligations at the beginning of the year	**1,530.06**	1,735.03
Current service cost	88.08	85.28
Interest Cost	100.98	114.83
Re-measurement (gains)/losses:		
- Actuarial gains and losses arising from change in financial assumption	(164.03)	(138.14)
Benefits paid	(72.33)	(266.94)
Present Value of obligations at the end of the year	**1,482.76**	1,530.06
Transfer to a disposed unit (part of Discontinued Operations)	--	--
Present Value of obligations at the end of the year	**1,482.76**	1,530.06
Changes in the fair value of planned assets		
Fair value of plan assets at beginning of year	**498.37**	331.59
Interest Income	35.91	28.72
Return on plan assets	--	--
Contributions from the employer	138.00	405.00
Actuarial gains and losses arising from change in financial assumption	--	--
Benefits Paid	(72.33)	(266.94)
Fair Value of plan assets at the end of the year	**599.95**	498.37
Amounts recognised in the Balance Sheet		
Projected benefit obligation at the end of the year	1,482.76	1,530.06
Fair value of plan assets at end of the year	599.95	498.37
Funded status of the plans – Liability recognised in the balance sheet	**882.81**	1,031.69
Liability recognised in the balance sheet for Discontinued operations	--	--
Liability recognised in the balance sheet for Continuing operations	882.81	1,031.69
Components of defined benefit cost recognised in profit and loss		
Current service cost	88.08	85.28
Net Interest Expense	65.07	86.11
Net Cost in Profit and Loss	**153.15**	171.39
Net Cost in Profit or Loss of Discontinued operations	--	--
Net Cost in Profit and Loss of Continuing operations	**153.15**	171.39
Components of defined benefit cost recognised in Other Comprehensive income		
Re-measurement on the net defined benefit liability:		
- Actuarial gains and losses arising from change in financial assumption	(164.03)	(138.14)
Return on plan assets	--	--
Net Cost in Other Comprehensive Income	**(164.03)**	(138.14)

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Assumptions:		
Discount rate	7.36%	6.76%
Expected rate of salary increases	4.00%	4.00%
Expected rate of attrition	4.00%	4.00%
Average age of members	45.99	46.07
Average remaining working life	14.01	13.93
Mortality (IALM (2006-2008) Ultimate)	100%	100%

The significant actuarial assumptions for determination of the defined benefit obligation are discount rate, expected salary increase, attrition and mortality.

The sensitivity analysis has been determined based on reasonably possible changes in the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Discount rate		
+ 100 Basic Points	1,410.80	1,454.51
- 100 Basic Points	1,562.90	1,614.24
Salary growth rate		
+ 100 Basic Points	1,563.90	1,614.88
- 100 Basic Points	1,408.78	1,452.72
Attrition rate		
+ 100 Basic Points	1,493.79	1,538.76
- 100 Basic Points	1,470.66	1,520.52
Mortality rate		
+ 10% up	1,483.21	1,530.41

The Company has invested the plan assets with insurer-managed funds. The insurance company has invested the plan assets in Government Securities, Debt Funds, Equity Shares, Mutual Funds, Money Market Instruments and Time Deposits. The expected rate of return on plan assets is based on the expectation of the average long-term rate of return expected on investments of the fund during the estimated term of the obligation.

The Company has purchased an insurance policy which is essentially a year-on-year cash accumulation plan in which the interest rate is declared annually and is guaranteed for a period of one year. The insurance company, as part of the policy terms, makes payment of gratuity outgoes during the year, subject to sufficiency of funds under the policy. The policy thus mitigates the liquidity risk. However, as the duration of assets is shorter than the duration of liabilities, the Company is exposed to movements in interest rates, particularly a significant fall in interest rates, which may result in an increase in the liability without a corresponding increase in the assets.

The Company is exposed to various risks in providing the gratuity benefit, including salary escalation risk, interest rate risk, investment risk and demographic ris k .

The weighted average duration of the defined benefit obligation is 10 years (Previous year: 10 years).

The expected benefits/payouts are based on the same assumptions used to measure the Company's benefit obligations as at March 31, 2026.

Expected contribution to the plan in the next financial year ending March 31, 2027 is Rs.84.19 Lakhs (Rs. 220.58 Lakhs).

Estimated payouts from the plan for the next annual periods are as given below: (Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Year - I	193.45	191.02
Year - II	209.95	165.18
Year - III	223.97	225.33
Year - IV	250.31	149.76
Year - V	202.69	151.93
Thereafter	2,114.25	646.84

The expected benefits/payouts are based on the same assumptions used to measure the Company's benefit obligations as at March 31, 2026.

The weighted average duration of the defined benefit plans is 10 years as applicable (Previous Year: 10 years as applicable) for gratuity.

(b) Long Term Compensated Absence

The Company provides compensated absence benefits to its employees. The liability towards compensated absence is determined based on an actuarial valuation carried out as at March 31, 2026 using the Projected Unit Credit Method.

(Rs. in lakhs)

Particulars	Leave Scheme	
	2025-26	2024-25
Present Value of obligations at the beginning of the year	**798.79**	771.05
Current service cost	77.74	77.27
Interest Cost	38.41	50.30
Plan Amendments	7.52	--
Re-measurement (gains)/losses:		
Re-measurement - Actuarial (gains) and losses arising from change in financial assumption	(28.07)	39.16
Re-measurement - Actuarial (gains) and losses arising from experience adjustment	--	--
Benefits paid	(82.29)	(138.99)
Present Value of obligations at the end of the year	**812.10**	798.79
Amounts recognised in the Balance Sheet		
Projected benefit obligation at the end of the year	812.10	798.79
Fair value of plan assets at end of the year	--	--
Funded status of the plans – Liability recognised in the balance sheet	**812.10**	798.79
Liability recognised in the balance sheet for Discontinued operations	--	--
Liability recognised in the balance sheet for Continuing operations	**812.10**	798.79

Particulars	31.03.2026	31.03.2025
Assumptions:		
Discount rate	6.76%	6.76%
Expected rate of salary increases	4.00%	4.00%
Expected rate of attrition	4.00%	4.00%
Average age of members	46.86	46.86
Average remaining working life	13.14	13.14
Mortality (IALM (2006-2008) Ultimate)	100%	100%

The Company has invested the plan assets with the insurer managed funds. The insurance company has invested the plan assets in Government Securities, Debt Funds, Equity shares, Mutual Funds, Money Market Instruments and Time Deposits. The expected rate of return on plan asset is based on expectation of the average long term rate of return expected on investments of the fund during the estimated term of the obligation.

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analysis below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period, while holding all other assumptions constant. The results of sensitivity analysis is given below:

(Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Discount rate		
+ 100 Basic Points	764.60	754.79
- 100 Basic Points	865.37	848.18
Salary growth rate		
+ 100 Basic Points	863.78	846.49
- 100 Basic Points	765.29	755.60
Attrition rate		
+ 100 Basic Points	818.99	803.61
- 100 Basic Points	804.35	793.35
Mortality rate		
+ 10% up	812.37	798.99

Estimated payouts from the plan for the next annual periods are as given below: (Rs. in lakhs)

Particulars	31.03.2026	31.03.2025
Year - I	101.55	109.55
Year - II	81.65	72.24
Year - III	67.96	78.14
Year - IV	65.21	56.62
Year - V	50.80	54.52
Thereafter	444.94	427.71

The Company is exposed to salary escalation and demographic risks in respect of compensated absence benefits. The present value of the obligation is sensitive to changes in salary growth, attrition and other actuarial assumptions.

The expected benefits/payouts are based on the same assumptions used to measure the Company's benefit obligations as at March 31, 2026.

The weighted average duration of the compensated absence obligation is 10 years (Previous year: 10 years).

C. Impact of New Labour Codes:

The Government of India has notified four labour codes consolidating various existing labour laws. In accordance with Ind AS 19 – Employee Benefits, the Company has evaluated the impact of the said labour codes on employee benefit obligations based on the currently available information and implementation framework. The resultant impact recognised during the year is not material to the financial statements. The Company continues to monitor the finalisation of the Central and State Rules framed under the Labour Codes, as well as clarifications that may be issued by the Government from time to time, and any further impact arising therefrom will be assessed and recognised in the respective period as applicable

D. Provident Fund:

With respect to employees, who are covered under Provident Fund Trust administered by the Company, the Company shall make good deficiency, if any, in the interest rate declared by Trust over statutory limit. Having regards to the assets of the Fund and the return on the investments, the Company does not expect any deficiency in the foreseeable future.

49 EARNINGS PER SHARE

(Rs. in lakhs)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Basic Earnings per share (Rs.)		
From Continuing Operations	2.37	6.73
From Discontinued Operations	--	--
From Continuing and discontinued operations	2.37	6.73
Diluted Earnings per share (Rs.)		
From Continuing Operations	2.37	6.73
From Discontinued Operations	--	--
From Continuing and discontinued operations	2.37	6.73

49.1 **Basic Earnings per share**

The earnings and weighted average number of equity shares used in the calculation of basic earnings per share are as follows:

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Earnings used in the calculation of basic earnings per share		
Profit/Loss after Taxation (Rs.in Lakhs)		
From Continuing Operations	2,813.45	7,997.12
From Discontinued Operations	--	--
From Continuing and discontinued operations	2,813.45	7,997.12
Number of equity shares of Rs.10 each outstanding at the beginning of the year	118849036	118849036
Add: Equity shares issued/allotted during the year	--	--
Revised number of equity shares of Rs. 10 each outstanding at the end of the year	118849036	118849036
(a) Number of equity Shares of Rs.10 each outstanding at the end of the year	118849036	118849036
(b) Weighted average number of equity shares	118849036	118849036

49.2 **Diluted Earnings per share**

The earnings and weighted average number of equity shares used in the calculation of diluted earnings per share are as follows:

(Rs. in lakhs)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Earnings used in the calculation of basic earnings per share		
From Continuing Operations	2,813.45	7,997.12
From Discontinued Operations	--	--
From Continuing and discontinued operations	2,813.45	7,997.12
Adjustments	--	--
Earnings used in the calculation of diluted earnings per share		
From Continuing Operations	2,813.45	7,997.12
From Discontinued Operations	--	--
From Continuing and discontinued operations	2,813.45	7,997.12

The weighted average number of equity shares for the purposes of diluted earnings per share reconciles to the weighted average number of equity shares used in the calculation of basic earnings per share as follows:

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Weighted average number of equity shares used in the calculation of basic earnings per share	118849036	118849036
Adjustments	--	--
Weighted average number of equity shares used in the calculation of diluted earnings per share	118849036	118849036

50 FINANCIAL INSTRUMENT

50.1 **Capital Management**

The Company manages its capital to ensure that the Company will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The capital structure of the Company consists of net debt and total equity of the Company.

50.2 **Gearing Ratio**

The gearing ratio at the end of the reporting period was as follows:

(Rs. in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Debt	71,990.21	78,321.40
Cash and Cash Equivalent	(577.62)	(529.10)
Net Debt	**71,412.59**	77,792.30
Total Equity	22,822.05	19,864.85
Net Debt to Equity Ratio	**3.13**	3.92

50.3 **Category-Wise Classification of Financial Instruments**

(Rs. in lakhs)

Particulars	Non-Current		Current	
	As at 31.03.2026	As at 31.03.2025	As at 31.03.2026	As at 31.03.2025
Financial Assets measured at Fair Value Through Profit & Loss [FVTPL]				
Investment in quoted Equity Instruments	627.72	873.22	--	--
Investment in unquoted Equity Instruments	24,017.62	20,382.86	--	--
	24,645.34	21,256.08	--	--
Financial assets measured at Amortised Cost				
Investments	0.10	0.10	--	--
Trade Receivables	--	--	218.80	1,604.67
Loans	60.60	61.61	230.50	24,878.29
Cash and Cash Equivalents	--	--	577.62	529.10
Other Balances with Banks	--	--	17.10	45.25
Other Financial Assets	928.47	517.60	8,259.26	214.44
	989.17	579.31	9,303.28	27,271.75
Total	25,634.51	21,835.39	9,303.28	27,271.75
Financial Liabilities measured at Amortised Cost				
Borrowings	61,946.60	67,162.60	10,043.61	11,158.80
Lease Liabilities	5.63	35.40	29.77	24.67
Trade payables :				
Dues of micro enterprises and small enterprises	--	--	172.29	57.12
Dues of creditors other than micro enterprises and small enterprises	--	--	10,832.97	8,064.82
Other financial liabilities	43.74	48.26	13,844.28	20,773.69
Total	61,995.97	67,246.26	34,922.92	40,079.10

Net gains (Losses) on fair value Changes	As at 31.03.2026	As at 31.03.2025
Investment Classified at FVTPL	3,389.26	4,711.03
Investment designated at FVTPL	--	--
Derivatives at FVTPL	--	--
Other Financial Instruments classified as FVTPL	--	--
Reclassification adjustments	--	--
Realised gain on debt investments classified as FVOCI	--	--
Others	--	--
Total Net gains (losses) on fair value changes	3,389.26	4,711.03

As of the reporting date, the Company has not designated any financial assets under FVOCI.

50.4 **Fair Value Measurements**

The following table provides the fair value measurement hierarchy of the Company's Financial Asstes and Liabilities:

50.4.1 **Quoted prices in an active market (Level 1)**

This level of hierarchy includes financial assets that are measured by reference to quoted prices (unadjusted) in active markets for identical assets or liabilities. This category consists of investment in quoted equity shares, and mutual fund investments.

50.4.2 **Valuation techniques with observable inputs (Level 2)**

This level of hierarchy includes financial assets and liabilities, measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices). This level of hierarchy includes Company's over-the-counter (OTC) derivative contracts.

50.4.3 **Valuation techniques with significant unobservable inputs (Level 3)**

Valuation techniques with significant unobservable inputs (Level 3): This level of hierarchy includes financial assets and liabilities measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

50.4.4 **As at March 31, 2026**

(Rs. in lakhs)

Particulars	Fair Value as at 31.03.2026	Fair Value Hierarchy		
		Level 1	Level 2	Level 3
Financial Assets measured at Fair Value Through Profit & Loss [FVTPL]				
Investment in quoted Equity Instruments	627.72	627.72	--	--
Investment in unquoted Equity Instruments	24,017.62	--	--	24,017.62

50.4.5 **As at March 31, 2025**

(Rs. in lakhs)

Particulars	Fair Value as at 31.03.2025	Fair Value Hierarchy		
		Level 1	Level 2	Level 3
Financial Assets measured at Fair Value Through Profit & Loss [FVTPL]				
Investment in quoted equity instruments	873.22	873.22	--	--
Investment in unquoted equity instruments	20,382.86	--	--	20,382.86

50.4.6 **Reconciliation of Level 3 fair value measurement**

(Rs. in lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Opening balance	20,382.86	15,721.10
Additional Investment	--	--
Reclassification of allowance for Loss	--	--
Allowance for Loss	--	--
Gain recognised in the statement of Profit and Loss	3,634.76	4,661.76
Closing balance	24,017.62	20,382.86

50.4.7 **Financial Instrument measured at Amortised Cost**

The carrying amount of financial assets and financial liabilities measured at amortised cost in the financial statements are a reasonable approximation of their fair values since the Company does not anticipate that the carrying amounts would be significantly different from the values that would eventually be received or settled.

50.5 **Financial Risk Management Objectives**

The Company's Corporate finance department provides services to business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company through internal risk reports which analyse the exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

The Company seeks to minimize the effects of these risks by using derivative financial instruments to hedge risk exposures. The use of financial derivatives is governed by the Company's policies approved by the Board of Directors, which provide written principles on foreign exchange risk, interest rate risk, credit risk, the use of financial derivatives and non-derivative financial instruments, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the Management and the internal auditors on a continuous basis. The Company does not enter into or trade financial instruments, including derivatives for speculative purposes.

The Corporate Treasury function reports quarterly to the Company's risk management committee, an independent body that monitors risks and policies implemented to mitigate risk exposures.

50.5.1 **Market Risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risks: interest rate risk, currency risk and other price risk. Financial instruments affected by market risk includes borrowings, investments, trade payables, trade receivables, loans and derivative financial instruments.

50.5.2 **Foreign Currency Exchange Rate Risk**

The fluctuation in foreign currency exchange rates may have potential impact on the income statement and equity, where any transaction references more than one currency. The Company evaluates the impact of foreign exchange rate fluctuations by assessing its exposure to exchange rate risks.

50.5.3 **Credit risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and investment securities. Credit risk arises from cash held with banks and financial institutions, as well as credit exposure to clients, including outstanding accounts receivable. The maximum exposure to credit risk is equal to the carrying value of the financial assets. The objective of managing counterparty credit risk is to prevent losses in financial assets. The Company assesses the credit quality of the counterparties, taking into account their financial position, past experience and other factors.

50.5.4 **Credit risk management**

The Company does not have significant credit risk exposure to any single counterparty. Concentration of credit risk related to the Company did not exceed 10% of gross monetary assets at any time during the year. Concentration of credit risk to any other counterparty did not exceed 10% of gross monetary assets at any time during the year.

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry and country in which the customer operates, also has an influence on credit risk assessment.

50.5.5 **Liquidity risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk through borrowings.

The Company's corporate treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management.

The liquidity position of the Company is given below:

(Rs. in lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Cash and Cash Equivalents	577.62	529.10

The table below provides details regarding the contractual maturities of significant financial liabilities as at March 31, 2026 and March 31, 2025:

(Rs. in lakhs)

Particulars	As at	Less than 1 Year	1-2 Years	2 Years and above
Borrowings	March 31, 2026	10,043.61	2,787.67	59,158.93
	March 31, 2025	11,158.80	3,079.03	64,083.57
Trade payables	March 31, 2026	10,815.12	178.98	11.16
	March 31, 2025	7,904.66	1.57	215.71
Other financial liabilities	March 31, 2026	13,874.05	49.37	--
	March 31, 2025	20,798.36	83.66	--

50.5.6 **Foreign Currency Sensitivity Analysis**

The Company is primarily exposed to foreign currency risk relating to USD-denominated trade receivables and trade payables.

The following table details the Company's sensitivity to a 5% increase and decrease in INR against the USD. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 5% change in foreign currency rates. A positive number below indicates an increase in profit or equity where the INR strengthens 5% against the relevant currency. For a 5% weakening of the INR against the relevant currency, there would be a comparable impact on the profit or equity, and the balances below would be negative.

(Rs. in lakhs)

Particulars	Year Ended 31.03.2026	Year Ended 31.03.2025
Impact on Profit or (Loss) for the year	--	7.82

50.5.7 **Interest Rate Risk**

Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rates. Any movement in the reference rates could have an impact on the Company's cash flows as well as costs. The Company is subject to variable interest rates on some of its interest bearing liabilities. The Company's interest rate exposure is mainly related to debt obligations.

50.5.8 **Interest Rate Sensitivity Analysis**

If interest rates had been 1% higher and all other variables were held constant, the Company's profit for the year ended would have impacted in the following manner:

(Rs. in lakhs)

Particulars	Year Ended 31.03.2026	Year Ended 31.03.2025
Impact on Profit or (Loss) for the year	202.63	219.31

51 INFORMATION ON RELATED PARTY TRANSACTIONS AS REQUIRED BY IND AS- 24 - 'RELATED PARTY DISCLOSURES' FOR THE YEAR ENDED MARCH 31, 2026.

51.1 **Name of Related Parties and nature of relationship**

Holding Company	ABT Investments (India) Private Limited (Ceased to be the Holding Company with effect from 04.05.2026 and became an Associate – Refer Note 43)
Entities where Control exists	ABT Limited Sakthi Auto Component Limited Sakthi Finance Limited Sri Chamundeswari Sugars Limited Anamallais Bus Transport Private Limited Chamundeswari Enterprises Private Limited Sakthi Finance Commercial Vehicle and Infrastructure Limited ABT Foundation Limited ABT Supply Chain Solutions Private Limited
Key Management Personnel (KMP)	Executive Directors Sri M Manickam, Chairman and Managing Director Sri M Balasubramaniam, Managing Director Sri M Srinivaasan, Joint Managing Director Non-Executive Directors Sri V K Swaminathan, Independent Director Sri S Shivram, Independent Director Sri A Selvakumar, Independent Director Smt. Susheela Balakrishnan, Independent Director

	Executive Officers Dr S Veluswamy, President (Finance & Operations), Chief Financial Officer. Sri S Venkatesh, Company Secretary
Relatives of KMP	There have been no transactions with relatives of Key Management Personnel.
Other entities over which there is a significant influence	ABT Business Solutions Private Limited ABT Foods Limited ABT Two Wheelers Private Limited ABT Industries Limited ARC Retreading Company Private Limited Magnum Foundations Private Limited Nachimuthu Industrial Association Sakthi Coffee Estates Private Limited ABT Textiles Private Limited Anamallais Retreading Corporation N.Mahalingam and Company Sakthi Automobiles The Gounder and Company Sakthifinance Financial Services Limited Sakthi Digital Limited The Gounder and Company Auto Limited Sakthi Aircraft Industry Private Limited Akash Sakthi Dynamic Technologies Private Limited Sakthi Aviation and Defence Systems Private Limited Akash Sakthi Aviation Private Limited Hemagiri Sugars & Renewables Private Limited ABT Foods Agrovet Limited ABT Motors Limited Annamallais Engineering Annamallais Engineering Private Limited Navamalai Holdings Private Limited Sakthi Auto Motors Limited Sakthi Excellence Limited Sakthi Finance Holdings Limited Sakthi Industrial Enterprises Private Limited Sakthi Properties Coimbatore Limited Sakthi Soft Drinks Private Limited SCSL Agro Private Limited Sri Bhagavathi Textiles Limited Sri Sakthi Textiles Limited

Note : Related party relationships are as identified by the management and relied upon by the auditors.

51.2 **Transaction with Related Parties:**

51.2.1 **Key management personnel compensation**

(Rs. in lakhs)

Particulars	Year ended 31.03.2026	Year ended 31.03.2025
Short-term employee benefits	56.83	56.00
Post-employment benefits	--	--
Total Compensation	56.83	56.00
Remuneration / sitting fees to Non-Executive and Independent Directors	4.90	10.20

51.2.2 **Details of Related Party transactions during the year ended 31.03.2026 and balances outstanding as at 31.03.2026**

(Rs. in lakhs)

Nature of transactions	Holding Company	Entities where Control exists	Key Management Personnel	Other entities over which there is a significant influence	Total
Sales					
Sale of Soya Flour					
- ABT Limited		--			--
		(9.13)			(9.13)
Sale of Equipment					
- Sakthi Auto Component Limited		--			--
		(14.16)			(14.16)
Sale of Sugar					
- ABT Limited		0.21			0.21
		(0.21)			(0.21)
- Nachimuthu Industrial Association				4.36	4.36
				(0.95)	(0.95)
Conversion Charges					
- ABT Limited		0.77			0.77
		(0.19)			(0.19)
Interest Income					
Interest receipts					
- ABT Limited		--			--
		(359.91)			(359.91)
Assignment of Interest receivable					
- Sakthi Auto Component Limited		25,219.69			25,219.69
		(--)			(--)
Rendering of services					
Rent and other Receipts					
- Sakthi Auto Component Limited		11.72			11.72
		(9.46)			(9.46)
- ABT Limited		106.21			106.21
		(86.01)			(86.01)
Advertisement Receipts					
- Sakthi Finance Limited		2.40			2.40
		(2.40)			(2.40)
- Sri Chamundeswari Sugars Limited		2.40			2.40
		(2.40)			(2.40)
- N. Mahalingam and Company				3.60	3.60
				(3.60)	(3.60)
- ABT Limited		2.40			2.40
		(2.40)			(2.40)
- Nachimuthu Industrial Association (MCET)				2.40	2.40
				(2.40)	(2.40)
- ABT Industries Limited				4.20	4.20
				(4.20)	(4.20)
- ARC Retreading Company Private Limited				1.80	1.80
				(1.80)	(1.80)

(Rs. in lakhs)

Nature of transactions	Holding Company	Entities where Control exists	Key Management Personnel	Other entities over which there is a significant influence	Total
Magazine Sales					
- ABT Industries Limited				0.10	0.10
				(0.09)	(0.09)
- ABT Limited		1.81			1.81
		(--)			(--)
- Nachimuthu Industrial Association (MCET)				0.18	0.18
				(4.99)	(4.99)
- Sakthi Finance Limited		0.55			0.55
		(0.54)			(0.54)
- Sakthifinance Financial Services Limited				0.11	0.11
				(0.11)	(0.11)
Dividend Receipts					
- Sakthi Finance Limited		8.32			8.32
		(8.32)			(8.32)
Guarantee Commission receipts					
- ABT Limited		68.04			68.04
		(129.74)			(129.74)
Loans and Advances - Receipts					
- ABT Limited - Receipt of Sale consideration of Soya division		-- (3,250.00)			-- (3,250.00)
- ABT Business Solutions Private Limited				--	--
				(9.00)	(9.00)
Purchase of Soya Products					
- ABT Limited		--			--
		(2,471.82)			(2,471.82)
Purchase of Car					
- ABT Limited		16.31			16.31
		(--)			(--)
Purchase of materials					
- Sakthi Auto Component Limited		4.85			4.85
		(--)			(--)
Purchase of Fuel					
- N. Mahalingam and Company				--	--
				(4.68)	(4.68)
Purchase of Milk					
- ABT Industries Limited				5.61	5.61
				(5.36)	(5.36)
Receiving of services					
Interest payments					
- Sri M Balasubramaniam			60.00		60.00
			(60.00)		(60.00)
- ABT Limited		--			--
		(93.88)			(93.88)

(Rs. in lakhs)

Nature of transactions	Holding Company	Entities where Control exists	Key Management Personnel	Other entities over which there is a significant influence	Total
- ABT Industries Limited				--	--
				(16.65)	(16.65)
- ABT Business Solutions Private Limited				24.00	24.00
				(24.00)	(24.00)
Man Power Deployment expenses					
- ABT Business Solutions Private Limited				7.41	7.41
				(8.63)	(8.63)
Lease Rent					
- ABT Limited		39.03			39.03
		(31.50)			(31.50)
Vehicle Purchase/Maintenance					
- ABT Limited		1.00			1.00
		(0.66)			(0.66)
- ARC Retreading Company Private Limited				0.63	0.63
				(0.75)	(0.75)
- ABT Industries Limited				--	--
				(0.03)	(0.03)
Transport charges					
- ABT Limited		0.45			0.45
		(1.82)			(1.82)
- Sri Bhagavathi Textiles Limited (SBTL Logistics)				140.64 (--)	140.64 (--)
Purchase of Computer Consumables					
- ABT Limited		74.39			74.39
		(65.68)			(65.68)
- Sakthi Digital Limited				3.66	3.66
				(3.66)	(3.66)
Guarantee Commission Payments					
- ABT Limited		74.63			74.63
		(93.71)			(93.71)
- ABT Investments India Private Limited	25.29				25.29
	(26.40)				(26.40)
Repayment of Inter Corporate Deposit					
- ABT Industries Limited				--	--
				(263.20)	(263.20)
Repayment of Loans and Advances					
Annamallais Bus Transport Private Limited		105.00			105.00
		(--)			(--)
Remuneration to KMP					
- S Veluswamy			45.49		45.49
			(44.91)		(44.91)
- S Venkatesh			11.33		11.33
			(11.09)		(11.09)

(Rs. in lakhs)

Nature of transactions	Holding Company	Entities where Control exists	Key Management Personnel	Other entities over which there is a significant influence	Total
Balances outstanding at the end of the year					
Loans and advances					
- Sakthi Auto Component Limited		--			--
		(24,719.69)			(24,719.69)
Loans and Advances to Related Parties					
- ABT Limited		123.48			123.48
		(44.15)			(44.15)
Trade Receivable					
- Sakthi Auto Component Limited		9.26			9.26
		(1.20)			(1.20)
- Sakthi Finance Limited		0.75			0.75
		(0.94)			(0.94)
- Nachimuthu Industrial Association				--	--
				(0.21)	(0.21)
- ABT Limited		--			--
		(28.23)			(28.23)
- ABT Industries Limited				4.32	4.32
				(4.29)	(4.29)
- N.Mahalingam and Company				0.63	0.63
				(--)	(--)
- Sakthifinance Financial Services Limited				0.10	0.10
				(0.11)	(0.11)
- ARC Retreading Company Private Limited				--	--
				(0.15)	(0.15)
Key Managerial Personnel					
- Dr. M Manickam			23.70		23.70
Chairman and Managing Director			(25.99)		(25.99)
Loan from Directors					
- Sri. M Balasubramaniam			500.00		500.00
			(500.00)		(500.00)
- Interest Payable			85.95		85.95
			(56.95)		(56.95)
Loans from Body Corporate					
- ABT Investments (India) Private Limited	450.85				450.85
	(425.95)				(425.95)
- Anamallais Bus Transport Private Limited		635.00			635.00
		(740.00)			(740.00)
- ABT Business Solutions Private Limited				200.00	200.00
				(200.00)	(200.00)

(Rs. in lakhs)

Nature of transactions	Holding Company	Entities where Control exists	Key Management Personnel	Other entities over which there is a significant influence	Total
Interest Payable					
- ABT Industries Limited				81.37	81.37
				(81.37)	(81.37)
- ABT Business Solutions Private Limited				41.54	41.54
				(19.94)	(19.94)
Advance received for sale of Property					
- Sakthi Finance Limited		1,500.00			1,500.00
		(1,500.00)			(1,500.00)
Trade Payables					
- ABT Limited		21.41			21.41
		(21.48)			(21.48)
- Sri Bhagavathi Textiles Limited (SBTL Logistics)				30.56 (--)	30.56 (--)
- ABT Industries Limited				0.45	0.45
				(0.56)	(0.56)
- Sakthi Digital Limited				--	--
				(3.35)	(3.35)
- A B T Business Solutions Private Limited				--	--
				(0.88)	(0.88)

Note:-

a Information has been furnished with respect to individuals/entities with whom/which related party transactions had taken place during the year.

b. Figures in bracket pertain to previous year

51.2.3 Settlement of Interest Receivable

During the year, the Company assigned its interest receivable of Rs. 25,219.69 lakhs due from Sakthi Auto Component Limited (SACL), an erstwhile associate company, to a third-party debt management company in full settlement. This transaction has no material impact on the financial statements for the year ended March 31, 2026.

51.2.4 Details of transactions during the financial year ended March 31, 2026 with any person or entity belonging to Promoter/ Promoters Group who/which holds 10% or more shareholding in the Company

Name of the Person / Entity	Details of Transaction
ABT Investments (India) Private Limited	Nil

52 SEGMENT REPORTING

52.1 Operating Segments revenue and results

The Company has the following business segments, which are its reportable segments. These segments offer different products and services and are managed separately because they require different technology and production processes. Operating segment disclosures are consistent with the information provided to and reviewed by the Chief Operating Decision Maker.

Reportable Segment	Products/Service
Sugar	Manufacturing and trading of sugar and its by-products
Industrial alcohol	Manufacturing and trading of Industrial Alcohol and its by-products
Power	Generation and trading of Power
Soya Products	Manufacturing and trading of Soya and its by-products

Inter-segment prices are normally negotiated amongst the segments with reference to cost, market prices and business risks, within an overall optimisation objective for the enterprise.

Assets and liabilities that are directly attributable or allocable to segments are disclosed under each reportable segment. All other assets and liabilities are disclosed as unallocable.

Revenue and expenses directly attributable to segments are reported under each reportable segment. Other expenses and income which are not attributable or allocable to segments have been disclosed as net unallocable expenses/income.

(Rs. in lakhs)

Particulars	Sugar		Industrial Alcohol		Power		Soya Products		Total	
	2026	2025	**2026**	2025	**2026**	2025	**2026**	2025	**2026**	2025
Revenue (Sales/Income) :										
External Customers	**61066.17**	64623.46	**17495.16**	16925.97	**11335.69**	7820.29	**--**	3484.34	**89897.02**	92854.06
Inter-Segmental Sales	**14000.05**	12998.84	**1.35**	0.98	**13119.12**	14572.53	**--**	--	**27120.52**	27572.35
Total Segment Revenue	**75066.22**	77622.30	**17496.51**	16926.95	**24454.81**	22392.82	**--**	3484.34	**117017.54**	120426.41
Less : Intersegment Revenue	**14000.05**	12998.84	**1.35**	0.98	**13119.12**	14572.53	**--**	--	**27120.52**	27572.35
	61066.17	64623.46	**17495.16**	16925.97	**11335.69**	7820.29	**--**	3484.34	**89897.02**	92854.06
Operating Profit (+)/Loss (-)	**(3231.30)**	143.01	**2635.40**	3185.94	**10566.91**	3164.36	**--**	188.23	**9971.01**	6681.54
Other Unallocated Expenses/ (Income) (Net)									**(3681.61)**	(8537.05)
Finance Cost									**9841.53**	10524.39
Profit/(Loss) before Tax									**3811.09**	4694.20
Less: Income-tax:-										
Current Tax									**--**	--
Deferred Tax									**997.64**	(3302.92)
Total Tax									**997.64**	(3302.92)
Net Profit/Loss for the year									**2,813.45**	7,997.12
Other Information:-										
Segment Assets	**60601.45**	80642.47	**7546.69**	7460.38	**37731.03**	30009.35	**--**	372.46	**105879.17**	118484.66
Unallocated Corporate Assets									**25439.79**	22111.49
Assets classified as held for sale									**12479.13**	12479.13
Total Assets									**143798.09**	153075.28
Segment Liabilities	**15396.99**	14489.97	**1943.38**	3199.97	**11623.02**	11493.89	**--**	358.31	**28963.39**	29542.14
Unallocated Corporate Liabilities									**90069.30**	102770.93
Total Liabilities									**119032.69**	132313.07
Capital Expenditure	**907.34**	1291.66	**430.61**	38.76	**582.66**	2368.88	**--**	--	**1920.61**	3699.30
Depreciation & Amortization	**2314.70**	2288.16	**524.66**	521.25	**958.93**	900.70	**--**	--	**3798.29**	3710.11

52.2 Geographical information

The following table provides information about the Company's revenue from external customers based on the location of the customers:

(Rs. in lakhs)

Country	**2025-26**	2024-25
Segment Revenue of Continuing Operations		
India	**89,897.02**	90,014.01
Korea	**--**	771.99
Malaysia	**--**	229.71
Philippines	**--**	19.43
Italy	**--**	87.38
Vietnam	**--**	1,731.54
Total	**89,897.02**	92,854.06

52.3 Geographical Information – Non-Current Assets.

All non-current assets of the Company (other than financial instruments, deferred tax assets, post-employment benefit assets, and rights arising under insurance contracts) are located in India.

52.4 There is no transaction with single external customer which amounts to 10% or more of the Company's revenue.

53 LEASES

53.1 The Company as a Lessee

53.1.1 Lease Liabilities

(Rs. in lakhs)

Particulars	2025-26	2024-25
Opening Balance	60.07	80.32
Additions	--	--
Finance Cost Accrued during the year	8.41	11.25
Deletions	--	--
Payment to lease liabilities	33.08	31.50
Total Lease Liabilities	35.40	60.07
Less : Current Maturities of Lease liabilities	29.77	24.67
Total	5.63	35.40

Break-up of lease liabilities recognised in Balance sheet

(Rs. in lakhs)

Particulars	2025-26	2024-25
Current lease liabilities	29.77	24.67
Non-current lease liabilities	5.63	35.40
	35.40	60.07

53.1.2 Maturity Analysis of future contractual maturities of lease liabilities as on March 31, 2026 on an undiscounted basis:

(Rs. in lakhs)

0-1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	Over 5 Years	Total
29.77	5.63	--	--	--	--	35.40
(24.67)	(29.77)	(5.63)	(--)	(--)	(--)	(60.07)

53.1.3 Amounts recognised in Statement of Profit and Loss

(Rs. in lakhs)

Particulars	2025-26	2024-25
Interest on lease liability	8.41	11.25
Expenses relating to short-term leases	40.60	38.89
Expenses relating to leases of low-value assets, excluding short-term leases of low value assets	--	--
Depreciation and amortisation expenses on right-of-use assets	21.10	21.10

53.1.4 Amounts recognised in the cash flow statement (Rs. in lakhs)

Particulars	2025-26	2024-25
Principal payment of lease liabilities	24.67	20.25
Interest paid on lease liabilities	8.41	11.25
	33.08	31.50

53.1.5 **Incremental borrowing rate:**

The weighted average incremental borrowing rate applied to lease liabilities as at April 1, 2022 is 14%

53.2 **The Company as a Lessor** (Rs. in lakhs)

Particulars	2025-26	2024-25
Annual lease receipts included as income in the Statement of Profit and Loss	203.74	199.00
Future Minimum Lease Receivable		
Not later than one year	184.17	178.02
Later than one year and not later than five years	176.09	262.72
Later than five years	319.08	273.36

54 The financial statements are approved for issue by the Audit Committee and the Board of Directors at their respective meetings held on May 25, 2026.

55 The comparative figures have been regrouped, rearranged and reclassified wherever necessary to make them comparable with current year's figures.

56 All figures are in lakhs unless otherwise stated and rounded off to the nearest two decimals.

Vide our report annexed
For P N RAGHAVENDRA RAO & Co
Chartered Accountants
Firm Registration Number : 003328S

P R VITTEL
Partner
Membership Number : 018111

Coimbatore
25th May 2026

M MANICKAM
Chairman and Managing Director
(DIN : 00102233)

M BALASUBRAMANIAM
Managing Director
(DIN : 00377053)

S VELUSWAMY
President (Finance & Operations)
Chief Financial Officer

S VENKATESH
Company Secretary
(Membership No: A67660)

COMPANY'S PERFORMANCE AT A GLANCE

YEAR	SUGARCANE CRUSHED (TONNES)	SUGAR PRODUCED (TONNES)	RECOVERY (%)	TURNOVER (Rs.in Lakhs)	PROFIT BEFORE DEPRN (Rs. In Lakhs)	DEPRECIATION (Rs. In Lakhs)	PROFIT AFTER DEPRN (Rs. In Lakhs)	EQUITY DIVIDEND (%)	GROSS BLOCK (Rs. In Lakhs)
1968	195997	17614	8.99	346.60	74.97	14.90	60.07	12	173.51
1969	332822	27955	8.40	520.65	31.09	13.74	17.35	12	179.75
1970	460457	38704	8.41	536.07	10.30	15.23	-4.93	6	312.82
1971	434862	40159	9.23	692.62	55.05	20.04	35.01	12	345.52
1972	526103	50063	9.52	1112.43	135.34	29.89	104.45	15	466.18
1973	687892	59691	8.72	1358.41	67.83	34.66	33.17	15	567.55
1974	813430	67776	8.33	1779.28	72.04	46.99	25.05	12	958.57
1975	1002544	84494	8.43	2324.35	128.52	65.61	62.91	–	1014.43
1976	311774	28025	8.98	1395.33	19.20	64.00	-44.80	–	1026.49
1977	298725	22692	7.60	653.64	-98.96	0.00	-98.96	–	1020.98
1978	366487	33883	9.25	706.32	-27.36	0.00	-27.36	–	1021.26
1979	767844	64299	8.37	1201.64	52.40	0.00	52.40	–	1037.86
1980	624399	54680	8.76	2323.30	303.52	58.24	245.28	12	1068.08
1981	648514	57236	8.83	2400.96	138.32	67.22	71.10	17.5	1207.00
1982	1121964	104305	9.30	3861.03	322.10	99.89	222.21	20	1396.35
1983	803716	79295	9.87	3371.42	248.52	194.78	53.74	15	1846.66
1984	336704	34375	10.12	3063.41	109.28	108.20	1.08	15	2024.62
1985	697491	70103	10.05	3211.28	297.71	128.91	168.80	16	2122.82
1986	704626	72150	10.24	3739.00	211.46	116.05	95.41	15	2229.53
1987	496762	48791	9.82	3647.90	173.62	150.86	22.76	–	2443.58
1989	934601	96145	10.28	5087.15	849.45	249.08	600.37	30	4530.72
1990	1122219	108421	9.66	8762.84	989.65	377.09	612.56	20	6101.95
1991	1130173	107984	9.55	7474.44	801.55	394.37	407.18	20	6617.61
1992	1091843	103723	9.50	11200.64	1010.49	409.11	601.38	20	8540.39
1993	1115158	107158	9.61	11547.77	1027.03	411.07	615.96	20	11387.44
1994	956993	89163	9.36	18109.42	1521.21	489.38	1031.83	24	17649.21
1995	1724621	159199	9.28	21701.32	1859.60	782.45	1077.15	24	18638.23
1996	2345289	211267	9.00	33568.19	2953.13	857.58	2095.55	24	26042.75
1997	2106840	191940	9.11	33442.13	2022.05	1019.11	1002.94	20	30242.48
1998	1569438	143991	9.21	36753.07	2478.28	1414.47	1063.81	–	32548.89
1999	2607462	246609	9.43	40788.52	2298.23	1860.97	437.26	–	35155.94
2000	2161594	212600	9.86	36393.04	2102.55	1485.66	616.89	–	28394.91
2001	2316874	233278	10.04	45197.53	1596.80	1272.83	323.97	–	29463.22
2002	1914453	193302	10.04	45022.47	1791.99	1309.48	482.51	–	30771.78
2003	1472547	192505	9.80	32221.35	-3968.28	1347.49	-5315.77	–	61006.09
2004	499480	124559	10.15	30313.24	-3339.32	948.67	-4287.99	–	56054.15
2005	847934	257611	9.30	63942.19	3972.94	1158.49	2814.45	–	56273.16
2006	2746916	347702	9.52	89601.78	10835.71	1218.85	9616.86	15	60637.41
2007	3477203	336996	9.56	76651.73	4358.84	1340.87	3017.97	15	91376.04
2008	4416309	400678	9.07	103847.83	-4419.38	4294.29	-8713.67	–	136053.62
2009	2045681	427288	9.22	140435.07	15496.43	3025.71	12470.72	–	138730.83
2011	2356303	536973	9.47	216553.65	-8915.89	3878.48	-12794.37	–	142173.20
2012	2900630	278431	9.60	112126.99	-2187.62	3162.85	-5350.47	–	143553.93
2013	3056321	286296	9.37	118989.97	-8515.22	3232.54	-11747.76	–	146750.52
2014	1653822	147240	8.82	71704.59	-20165.02	3272.67	-23437.69	–	146898.93
2015	1476477	131893	8.90	84748.61	-1924.07	3013.82	-4937.89	–	147110.70
2016	1562489	121622	7.93	83034.12	-2903.08	4621.12	-7524.20	–	147317.80
2017	1975869	175613	8.83	93897.56	10015.62	5700.47	4315.15	–	145679.38
2018	549241	84800	8.97	53020.06	-19938.69	5281.69	-25220.38	–	139330.95
2019	849503	81216	9.63	50505.93	-21517.69	5158.53	-26676.22	–	136193.32#
2020	1295177	120227	9.18	80301.01	-15902.85	4931.06	-20833.91	–	117947.01#
2021	977302	86994	8.96	63338.33	-6465.77	3885.39	-10351.16	–	118172.51#
2022	1169693	107859	9.34	78802.35	-9511.97	5500.41	-15012.38	–	128881.88#
2023	2116409	199298	9.41	107571.73	41083.35	3721.29	37362.06	–	120509.56#
2024	2171463	194643	8.96	106928.12	20330.46	3707.20	16623.26	–	111833.69#
2025	1511527	123610	8.18	92854.06	8404.31	3710.11	4694.20	–	115438.59#
2026	1555213	122819	7.91	89897.02	7609.38	3798.29	3811.09	–	117343.98#

15 Months 18 Months Includes sugar produced out of Raw sugar

Including increase in value on account of revaluation of fixed assets Rs.30045.71 Lakhs

Including increase in value on account of revaluation of fixed assets Rs.38696.60 Lakhs

Including net increase of Rs.36642.32 Lakhs on account of adoption of fair value under Ind AS

Excluding assets classified as held for sale.

SAKTHI SUGARS LIMITED
CORPORATE OFFICE
180 RACE COURSE ROAD, COIMBATORE - 641 018

Rukmani Offset Press, Cbe. ✆ 99655 37132