

M&M/SEC/2026-27/140

10<sup>th</sup> October 2026

**National Stock Exchange of India Limited**  
**Scrip Symbol: M&M**

**BSE Limited**  
**Scrip Code: 500520**

**Sub: Participation in Analyst/Institutional Investor Meeting**  
**Re: Intimation under Regulation 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**

Dear Sir/Madam,

With reference to our letter dated [30<sup>th</sup> September 2026](#) providing the Schedule of Analyst or Institutional Investor Meeting with the Company, we wish to inform you that the Company participated in the Non-Deal Roadshow on 9<sup>th</sup> October 2026 in Boston engaging with Funds, Investors etc. The said event concluded at 5.00 P.M. (EDT) [i.e., 2:30 a.m. (IST) on 10<sup>th</sup> October 2026].

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 30<sup>th</sup> July 2026 was presented during the event.

The said presentation is also available on the Website of the Company at the Weblink: [M&M Q1F27 Analyst Meet – Presentations deck – 30<sup>th</sup> July 2026](#)

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid event.

Kindly take the same on record.

Yours sincerely,  
For **Mahindra & Mahindra Limited**

Sailesh Kumar  
Daga

Digitally signed by Sailesh  
Kumar Daga  
Date: 2026.10.10 15:53:06  
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**Sailesh Kumar Daga**  
**Company Secretary**  
**FCS: 4164**

**CC: Luxembourg Stock Exchange**  
**London Stock Exchange Plc**  
**ISIN: USY541641194**