

30th June 2026

BSE Limited
Listing Operations
Phiroze Jeejeebhoy Towers,
Dalai Street,
Mumbai - 400 001
Maharashtra, India
BSE Script Code: 532864

National Stock Exchange of India Limited
Listing Department,
Exchange Plaza,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051
Maharashtra, India
NSE Script Code: NELCAST

Dear Sir/Madam,

Sub: **Submission of Annual Report for the FY 2025-26 under Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015**

The Forty Fourth Annual General Meeting (44th AGM) of the Company is scheduled to be held on Monday, 27th July 2026 at 3.30 PM through Video Conference (VC) / Other Audio Visual Means (OAVM). In terms of Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR) the copy of 44th Annual Report along with the Notice of the 44th AGM being sent to the shareholders of the Company, is enclosed herewith and the same is also available on the website of the Company <https://nelcast.com/investors/annual-reports>

We request you to take the above on record as compliance with relevant regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR) and disseminate to the stakeholders.

Thanking you.

For **Nelcast Limited**

(S.K. Sivakumar)
Company Secretary

159, T T K ROAD, ALWARPET, CHENNAI - 600 018. INDIA
Tel.:+91-44-2498 3111/2498 4111 Fax : 91-44-24982111
e-mail:nelcast@nelcast.com; web: www.nelcast.com
CIN : L27109AP1982PLC003518

Regd. Off.: 34, Industrial Estate, Gudur - 524 101 (A.P.) Tel.: 251266 / 251766 Fax:08624-252066
Ponneri works :Madhavaram Village, Amur P.O, Ponneri - 601 204 .T.N Tel.: 27974165/27973532, Fax: 27973620
Pedapariya Works : 259 /261, Pedapariya Village, Ozili Madal, Nellore Dist - 524402. (A.P.)

IATF 16949 : 2016 * ISO 14001 : 2015 * ISO 50001 : 2011



ISO 9001 : 2015

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OHSAS 18001 : 2007

NOTICE TO SHAREHOLDERS

Notice is hereby given that the **Forty Fourth** Annual General Meeting (AGM) of the Members of Nelcast Limited will be held on Monday, the 27th July 2026 at 3:30 PM through Video Conferencing (“VC”) / Other Audio Visual Means (“OAVM”) to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the standalone and consolidated audited financial statements of the Company for the financial year ended 31st March 2026, together with the Reports of the Board of Directors and Auditors thereon.
2. To declare a Dividend for the financial year 2025-26.
3. To take note that, Mr. D. Sesha Reddy (DIN: 00520448), Director liable to retire by rotation, does not seek re-appointment.

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT in accordance with the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013, Mr. D. Sesha Reddy (DIN: 00520448), a Director liable to retire by rotation, does not offer himself for re-appointment be and is hereby noted.”

4. **To appoint a Director in the place of Mr. A. Balasubramanian (DIN: 00490921), who retires by rotation and being eligible offers himself for re-appointment.**

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 152 and all other applicable provisions of the Companies Act, 2013 and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Regulation 17 and 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the other relevant provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended and on the recommendation of the Nomination and Remuneration Committee and the Board of Directors, Mr. A. Balasubramanian (DIN 00490921), Non-Executive Non-Independent Director of the Company, who retires by rotation and being eligible for re-appointment and in respect of whom the Company has received a notice in writing under Section 160 of the Companies Act, 2013 from a member proposing his candidature for the office of the Director, be and is hereby re-appointed as Non-Executive Non-Independent Director of the Company, liable to retire by rotation.”

SPECIAL BUSINESS:

5. **Re-appointment of Mr. R. Sridharan (DIN: 00868787) as Non-Executive Independent Director of the Company for a second term of 5 (five) consecutive years**

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152 and 160 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Regulation 16 (1) (b), 17 and 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the other relevant provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time and on the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, Mr. R. Sridharan (DIN: 00868787), Non-Executive Independent Director of the Company, who holds office up to 22nd May 2027, and being eligible for reappointment under Section 149(6) of the Companies Act and the rules framed thereunder and in respect of whom the Company has received a notice in writing under Section 160 of the Companies Act, 2013 from a member proposing his candidature for the office of the Director, be and is hereby re-appointed as Non-Executive Independent Director of the Company, not liable to retire by rotation and to hold office for the second term of 5 (five) consecutive years with effect from 23rd May 2027 to 22nd May 2032.

RESOLVED FURTHER THAT any of the Directors and/or Company Secretary, be and are hereby authorized severally to do all such acts, deeds and things and to sign all such documents and writings as may be necessary to give effect to this resolution and for matters connected therewith or incidental thereto.”

6. To consider the ratification of the remuneration payable to the Cost Auditors for the financial year ending 31st March 2027

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), payment of remuneration of ₹ 2,25,000/- (Rupees Two lakhs twenty five thousand Only) plus applicable taxes (apart from re-imburement of out-of-pocket expenses, if any) to M/s. Jayaram & Associates, Cost Auditors, approved by the Board of Directors for conducting the cost audit of the Company for the financial year ending 31st March 2027, be and is hereby approved and ratified.”

Place: Chennai

Date : 18th May 2026

Registered Office

No. 34, Industrial Estate,
Gudur, Andhra Pradesh - 524 101.
CIN: L27109AP1982PLC003518

By Order of the Board

S.K. Sivakumar
Chief Financial Officer &
Company Secretary

NOTES

1. The Ministry of Corporate Affairs (“MCA”), has vide their circulars dated, April 08, 2020, April 13, 2020, May 05, 2020, January 13, 2021 read with May 05, 2022, General Circular No. 11/2022 dated 28th December 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and subsequent circular issued in this regard, the latest General Circular No. 03/2025 dated September 22, 2025 (collectively referred to as “MCA Circulars”) **and circular issued by SEBI vide circular No. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 (“SEBI Circular”)** permitted to hold the Annual General Meeting (“AGM”) through Video Conferencing (VC) / Other Audio-Visual Means (OAVM), without the physical presence of the Members at a common venue. In compliance with the provisions of the Companies Act, 2013 (“Act”), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR”) and the MCA Circulars, the Annual General Meeting (‘AGM’) of the Company is being held through Video Conferencing (“VC”)/Other Audio Visual Means (“OAVM”).
2. Pursuant to the aforesaid Circulars, the facility to appoint proxy by Members under Section 105 of the Act to attend and cast vote for the Members is not available for this AGM as the physical attendance of Members has been dispensed with. However, Body Corporates are entitled to appoint authorized representatives as its Member to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-Voting.
3. Participation of members through VC/OAVM will be reckoned for the purpose of quorum for the AGM as per Section 103 of the Act.
4. The Members can join the AGM through the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the AGM by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to the members on “first come first served” basis. This will not include large Shareholders (Shareholders holding 2% or more of the total number of shares of the Company as on the cut-off date as defined), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders’ Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of “first come first served” basis.
5. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), and MCA Circulars, **the Secretarial Standard on General Meetings (SS-2) issued by the ICSI** the Company is providing facility of remote e-Voting to its Members in respect of the businesses to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as voting at the meeting will be provided by NSDL.
6. In line with MCA Circular No. 17/2020 dated 13th April 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.nelcast.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e., BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the AGM Notice is also available on the website of NSDL (agency for providing remote e-Voting facility) i.e., www.evoting.nsdl.com.

7. AGM has been convened through VC/ OAVM in compliance with applicable provisions of the Act read with Circulars issued by MCA and SEBI in this regard.
8. The Explanatory Statement pursuant to Section 102 of the Act, relating to the Special Business to be transacted at the Meeting is annexed hereto.
9. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act and the relevant documents referred to in the Notice will be available, electronically, for inspection by the Members during the AGM. All documents referred to in the Notice will also be available from the date of circulation of this Notice up to the date of AGM. Members seeking to inspect such documents can send an e-mail to nelcast@nelcast.com.
10. The Company has notified closure of Register of Members and Share Transfer Books from Tuesday, 21st July 2026 to Monday, 27th July 2026 (both days inclusive).
11. The dividend of ₹ 0.70 per share has been recommended by the Board of Directors for the year ended 31st March 2026, which is subject to the approval of the shareholders at the ensuing Annual General Meeting.

The dividend will be paid within 30 days from the date of AGM, to the Members whose names appear on the Company's Register of Members as on the Record Date i.e., 20th July 2026 and in respect of the shares held in dematerialised mode, to the Members whose names are furnished by National Securities Depository Limited and Central Depository Services (India) Limited as beneficial owners as on that date.

Payment of dividend shall be made through electronic mode to the Members who have updated their bank account details. Dividend warrants / demand drafts will be despatched to the registered address of the Members who have not updated their bank account details.

Members are requested to register / update their complete bank details with their Depository Participant(s) with which they maintain their demat accounts.

12. Tax Deductible at Source / Withholding tax on Dividend:

Pursuant to the provisions of the Income Tax Act, 2025, the Company is required to deduct tax at source (TDS) from the dividend payments at the prescribed rates.

However, no tax shall be deducted from dividend payable to a member who is a resident individual where the aggregate amount of dividend paid or credited during the tax year 2026-27 does not exceed ₹ 10,000/- as per the provisions of Section 393(4) [Table: Sl. No. 10(f)] of the Income Tax Act, 2025.

Further, tax shall not be deducted from dividend payable to Resident Individuals (including senior citizens) who have submitted Form 121 (erstwhile Form 15G/ 15H) as per the provisions of Section 393(6) [Table: Sl. No.1] of the Income Tax Act, 2025.

Form 121 may be downloaded from our RTA's website

https://bigshareonline.com/resources-sebi_circular.aspx#parentHorizontalTab3|ChildVerticalTab_38.

Members who wish to avail themselves of the benefit of non-deduction of tax are requested to submit the duly filled and signed Form 121 by email to tds@bigshareonline.com on or before 11:59 PM (IST) on 20th July 2026.

For Non-Resident Shareholders, tax is required to be deducted in accordance with the provisions of Section 393(2) and other applicable sections of the Income Tax Act, 2025, at the rates in force. Accordingly, the tax shall be deducted at the rate of 20% (plus applicable surcharge and cess) or such other rate as notified by the Government of India from time to time, on the amount of dividend payable.

However, as per Section 159 of the Income Tax Act, 2025, Non-resident shareholders can avail the beneficial rates prescribed under the applicable Double Taxation Avoidance Agreement (DTAA) entered into between India and their country of tax residence, subject to providing necessary documents, including, Tax Residency Certificate (TRC) issued by the tax authorities of the country of tax residence, declaration of Beneficial Ownership, declaration confirming that the shareholder does not have a permanent establishment in India, copy of Form 41 filled online (erstwhile Form 10F) and any other document or information as may be required to avail the Tax Treaty benefits, by sending an email to tds@bigshareonline.com. The aforesaid declarations and documents should be submitted by the shareholders by 11:59 PM (IST) on 20th July 2026 and thereafter no communication would be accepted regarding the Tax Deducted at Source/ withholding tax matters. Formats of Forms are available on the RTA's website https://bigshareonline.com/resources-sebi_circular.aspx#parentHorizontalTab3|ChildVerticalTab_38.

Notes:

- (i) Shareholders will be able to view the details of tax deducted at source (TDS) in their account on the Income Tax Department's website, www.incometax.gov.in, after the Company files the relevant TDS returns within the prescribed due dates.
- (ii) The applicable rate of TDS shall be determined based on the verification of shareholder details available in the Register of Members as on the Record Date and the documents/information available with the Company and/or its Registrar and Share Transfer Agent (RTA).
- (iii) In cases where tax is deducted at a higher rate, the shareholder may file an Income Tax return and claim a refund of the excess tax deducted, subject to the provisions of the Income-tax Act, 2025.
- (iv) In the event of an invalid PAN or non-availability of PAN, tax shall be deducted at source at the rate of 20% or such higher rate as may be prescribed under the provisions of the Income-tax Act, 2025.
- (v) The above information is provided for general guidance to shareholders. Shareholders are advised to consult their tax advisors regarding the tax implications applicable to their specific circumstances.

13. Pursuant to the provisions of Section 124 read with Section 125 of the Act, (including any statutory modification(s) or re-enactment thereof for the time being in force) the amount of dividend remaining unpaid for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund (IEPF) constituted by the Central Government. Members who have not encashed their dividend are requested to contact the Company's Registrar and Share Transfer Agent for payment in respect of the unclaimed dividend. The amount so transferred cannot be claimed from the Company, **but the same can be claimed directly from the IEPF Authority**. Shares on which dividend remains unclaimed for seven consecutive years will be transferred to the IEPF as per Section 124 of the Act and the applicable rules.
14. Pursuant to Investor Education and Protection Fund Authority (Accounting, Audit, Transfer & Refund) Rules, 2016, the Company is providing/ hosting the required details of unclaimed amount/ shares referred to under Section 124 of the Act on its website and also on the website of the Ministry of Corporate Affairs (MCA) viz., www.iepf.gov.in.
15. Pursuant to SEBI notification dated 8th June 2018, transfer of shares in physical mode is prohibited and mandates holding in demat except in case of transmission or transposition. Accordingly, Members are requested to convert the physical holding to demat through depository participant. Members may contact the Company for any assistance in the said process of physical to demat of shares.
16. Members are requested to update their preferred e-mail ids with the Depository Participants / Company's Registrar and Transfer Agents, which will be used for the purpose of sending the official documents through e-mail in future. The RTA address is given below:

M/s. Bigshare Services Pvt. Ltd.
Office No. S6-2, 6th Floor, Pinnacle Business Park,
Next to Ahura Centre, Mahakali Caves Road,
Andheri (East), Mumbai - 400093.
Ph: 022-62638200 Fax: 022-62638299
E-mail: investor@bigshareonline.com
17. The SEBI has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company/RTA.
18. Electronic copy of the Annual Report and the Notice of the AGM inter-alia indicating the process and manner of e-Voting are being sent to all the Members whose e-mail IDs are registered with the Company / DPs for communication purposes.
19. Members holding shares in physical form, in their own interest, are requested to dematerialize the shares to avail the benefits of electronic holding / trading.

20. SEBI vide Circular SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/131 dated July 31, 2023 has specified that a member shall first take up his/her/their grievance with the listed entity by lodging a complaint directly with the concerned listed entity and if the grievance is not redressed satisfactorily, the member may, in accordance with the SCORES guidelines, escalate the same through the SCORES Portal in accordance with the process laid out therein. Only after exhausting all the available options for resolution of grievance, if the member is not satisfied with the outcome, he/she/they can initiate dispute resolution through Online Dispute Resolution (ODR) Portal. Members are requested to take note of the same.
21. Members may also note that the Notice of the 44th Annual General Meeting and the Annual Report for 2025-26 will also be available on the Company's website www.nelcast.com for their download, the website of the Stock Exchanges viz., BSE Limited: www.bseindia.com and National Stock Exchange of India Limited: www.nseindia.com. Other than the above, no physical/ hard copies of the Notice & Annual Report will be sent to shareholders.

22. Re-Appointment of Directors:

At the forthcoming Annual General Meeting, Mr. A. Balasubramanian, Director retires by rotation and being eligible offers himself for re-appointment. Details pertaining to his appointment are furnished.

Mr. D. Sesha Reddy, (DIN: 00520448) Director, who retires by rotation at the ensuing Annual General Meeting pursuant to the provisions of Section 152 of the Companies Act, 2013, has expressed his unwillingness on health grounds to seek reappointment. Accordingly, he shall retire at the conclusion of the ensuing Annual General Meeting. The Board has taken note of the same and records its profound appreciation for the significant contributions and stewardship provided by Mr. D. Sesha Reddy during his tenure as a member of the Board.

**Details of Director seeking Re-Appointment at the Annual General Meeting
(Pursuant to Regulation 36(3) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)**

Mr. A. Balasubramanian is a Non-Executive Non-Independent Director of the Company. He is the member of the Audit Committee and Nomination & Remuneration Committee. He is also a member and Chairman of the Risk Management Committee. He holds "NIL" shares in the Company and is not related to any director or Key Managerial Personnel of the Company. A brief profile of Mr. A. Balasubramanian is given below:

Mr. A. Balasubramanian, aged about 77 years, holds a Bachelor degree in Science and is a Chartered Accountant. He has about 47 years of experience in the areas of Banking, Finance and Management. He worked in Punjab National Bank for about 30 years at various capacities and retired as Chief General Manager. Earlier to that he worked in Tata Group of Companies for about 4 years.

Details of other Directorships/Committee Memberships held by him:

Directorship	Committee Membership
NC Energy Limited	Audit Committee Nomination & Remuneration Committee

Directorships held in other Public Companies along with listed companies from which the person has resigned in the past three years: Nil

Mr. A. Balasubramanian holds -Nil- shares in the Company.

Please refer Report on Corporate Governance Report for number of meetings attended during the year by Mr. A. Balasubramanian.

23. Since the AGM will be held through VC/OAVM, the route map is not annexed in this notice.

24. **Voting through electronic means:**

- In compliance with provisions of Section 108 of the Act read with The Companies (Management and Administration) Rules, 2014, as amended from time to time, and Regulation 44 of the Listing Regulations, the company is pleased to offer e-Voting facility to all the Shareholders of the Company. For this purpose, the Company has entered into an agreement with NSDL for facilitating e-Voting to enable the Shareholders to cast their votes electronically.
- The voting rights of the Members/ Beneficial Owners will be reckoned on the Equity Shares held by them as on Cut-off date. Members as on the Cut-off date only shall be entitled to avail the facility of remote e-Voting or voting at the meeting.
- Mr. P. R. Lakshmi Narayanan, Practising Company Secretary, Chennai has been appointed as the Scrutinizer for conducting the e-Voting Process in a fair and transparent manner.

THE INSTRUCTIONS FOR REMOTE E-VOTING AND VOTING AT THE MEETING ARE AS UNDER

1. The remote e-Voting period begins on 23rd July 2026 at 9:00 A.M. (IST) and ends on 26th July 2026 at 5:00 P.M. (IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of 20th July 2026, may cast their vote by remote e-Voting. The remote e-Voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 20th July 2026.
2. The details of the process and manner for remote e-Voting are explained herein below:
Step 1: Log-in to NSDL e-Voting system at <https://www.evoting.nsdl.com/>
Step 2: Cast your vote electronically on NSDL e-Voting system.

Details on Step 1 is mentioned below:

How to Log-in to NSDL e-Voting website?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:





Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated 9th December 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	<ol style="list-style-type: none"> 1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp.

	<p>4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://evoting.nSDL.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p> <p>5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.</p> <p style="text-align: center;">NSDL Mobile App is available on</p> <p style="text-align: center;"> App Store  Google Play</p> <div style="display: flex; justify-content: space-around; align-items: center;">   </div>
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<p>Individual Shareholders holding securities in demat mode with CDSL</p>	<ol style="list-style-type: none"> Users who have opted for CDSL Easi / Easiest facility, can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & My Easi New (Token) Tab and then user your existing My Easi username & password. After successful login of Easi/ Easiest the user will also be able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. NSDL. Click on NSDL to cast your vote. If the user is not registered for Easi/ Easiest, option to register is available at https://web.cdslindia.com/myeasinew/Registration/EasiRegistration or https://web.cdslindia.com/myeasinew/Registration/EasiestRegistration. Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. NSDL where the e-Voting is in progress.
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Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/ CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
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Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: 1800 1020 990 and 1800 224 430
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free number 1800 21 09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/ OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID Forexample if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
- If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - How to retrieve your 'initial password'?
 - If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
- Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com
 - Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com
 - If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL

7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join General Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to scrutinizernelcast@gmail.com with a copy marked to evoting@nsdl.com.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 224 430.

Process for those shareholders whose e-mail IDs are not registered with the depositories for procuring user id and password and registration of e-mail IDs for e-Voting for the resolutions set out in this notice:

REGISTRATION OF E-MAIL ADDRESS BY SHAREHOLDERS WITH THE RTA & DETAILS FOR OBTAINING/ DOWNLOADING ELECTRONIC COPY OF ANNUAL REPORT AND AGM NOTICE

In terms of the MCA and SEBI Circulars, the Company has sent the Annual Report, Notice of AGM and e-Voting instructions only in electronic form to the registered e-mail addresses of the Shareholders. Therefore, those Shareholders who have not yet registered their e-mail address are requested to get their e-mail address registered by following the procedure given below:

- (a) Those Shareholders who have registered/ not registered their e-mail address and mobile number including address and bank details may please contact and validate/ update their details with their Depository Participant in case of shares held in electronic form and with the Company's Registrar and Transfer Agent, M/s. Bigshare Services Pvt. Ltd. in case the shares are held in physical form.
- (b) Shareholders who have not registered their e-mail address and in consequence thereof, the Annual Report, Notice of AGM and e-voting instructions could not be served, may temporarily provide their e-mail address and mobile number to the Company's Registrar and Transfer Agent, M/s. Bigshare Services Pvt. Ltd. by writing to the e-mail id investor@bigshareonline.com for sending the softcopy of the Annual Report, Notice of AGM and e-voting instructions along with the User ID and password. In case of any queries, Shareholders may write to investor@bigshareonline.com
- (c) In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to (Company email id).
- (d) In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID+CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to investor@bigshareonline.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
- (e) Shareholders may also visit the website of the Company www.nelcast.com for downloading the Annual Report and Notice of the AGM.
- (f) Alternatively, Shareholders may send an e-mail request at the e-mail id investor@bigshareonline.com along with scanned copy of the signed request letter providing the e-mail address, mobile number, self-attested PAN copy and Client Master copy, in case of electronic folio and copy of share certificate, in case of physical folio for sending electronically the Annual Report, Notice of AGM and the e-voting instructions.

- (g) Alternatively member may send an e-mail request to evoting@nsdl.com for obtaining User ID and Password by proving the details mentioned above.
- (h) **In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.**

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:

1. The procedure for e-Voting on the day of the EGM/AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE EGM/AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM link” placed under “**Join General meeting**” menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

5. Members who would like to express their views/ ask questions during the meeting may register themselves as a speaker and send their request from their registered e-mail id mentioning their name, demat account number/ folio number, email id, mobile number to nelcast@nelcast.com from Thursday, 9th July 2026 (09.00 AM (IST)) to Saturday, 11th July 2026 (05.00 PM (IST)) only. The same will be replied by the Company suitably. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.
6. Those members who have registered themselves as a speaker will only be allowed to express their views/ ask questions during the meeting.
7. Members can submit questions in advance with regard to the financial statements or any other matter to be placed at the AGM, from their registered e-mail address, mentioning their name, DP ID and Client ID number / folio number and mobile number, to reach the Company's e-mail address at nelcast@nelcast.com at least 48 hours in advance before the start of the meeting. Such questions by the Members may be taken up during the meeting and replied by the Company suitably.

General Guidelines for shareholders:

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail scrutinizernelcast@gmail.com with a copy marked to evoting@nsdl.com.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-Voting or casting vote through e-Voting system during the meeting.
4. In case of any queries, Members may refer to the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call Ms. Pallavi M. - Sr. Manager at 022 - 4886 7000.
5. The Scrutinizer shall after the conclusion of e-Voting at the AGM, first download the votes cast at the AGM and thereafter unblock the votes cast through remote e-Voting and shall make a consolidated scrutinizer's report of the total votes cast in favour or against, invalid votes, if any, and whether the resolution has been carried or not, and such report shall then be sent to the Chairman or a person authorized in this regard, within 48 (forty eight) hours from the conclusion of the AGM, who shall then countersign and declare the result of the voting forthwith.

6. The results declared along with the report of the Scrutinizer shall be placed on the website of the Company at www.nelcast.com and on the website of NSDL at www.evoting.nsdl.com immediately after the declaration of results by the Chairman or a person authorized by him. The results shall also be immediately forwarded to BSE Limited, Mumbai and The National Stock Exchange of India Limited, Mumbai.
7. Pursuant to the Circulars issued by MCA and SEBI, owing to the difficulties involved in dispatching of physical copies of the Notice of the AGM and the Annual Report for the year 2025-26, the said documents are being sent only by email to the Members.

Therefore, those Members, whose email address is not registered with the Company or with their respective Depository Participant/s, and who wish to receive the Notice of the AGM and the Annual Report for the year 2025-26 and all other communication sent by the Company, from time to time, can get their email address registered by following the steps as given below:

For Members holding shares in demat form, please update your email address through your respective Depository Participant/s.

ANNEXURE TO THE NOTICE

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 AND SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

The following statement sets out all material facts relating to ordinary and special business mentioned in the accompanying notice dated 18th May 2026 and shall be taken as forming part of the notice.

Item No. 4:

Mr. A. Balasubramanian (DIN 00490921) was appointed as Non-Executive Non-Independent Director of the Company by the shareholders in the Annual General Meeting held on 25th July 2024.

Mr. A. Balasubramanian (DIN 00490921), Non-Executive Non-Independent Director of the Company, retires by rotation at this Annual General Meeting in terms of Section 152 of the Companies Act, 2013 and being eligible, has offered himself for reappointment.

Mr. A. Balasubramanian (DIN 00490921) is aged above 77 years and pursuant to Regulation 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, approval of the shareholders by way of a Special Resolution is required for continuation/reappointment of a Non-Executive Director who has attained the age of 75 years.

Mr. A. Balasubramanian (DIN 00490921) with five decades of distinguished corporate career, has diverse experience across various management roles and have gained expertise and recognition for his extraordinary contribution. Since his association with the company for more than fifteen years, the Company has benefited significantly from his expertise and experience across multiple disciplines from financial, legal and regulatory, risk management, corporate governance and human capital management. The Board of Directors of the Company firmly believes that Mr. A. Balasubramanian's directorship and mentoring of management will be of immense value given his knowledge of the Company and the future planned trajectory of the Company. It is therefore on the recommendation of Nomination and Remuneration Committee, it is recommended to continue his association as Non-Executive Non-Independent Director of the Company in accordance with the provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Company has received a notice in writing under Section 160 of the Act from a member proposing his candidature for his appointment as Non-Executive Non-Independent Director of the Company liable to retire by rotation.

Mr. A. Balasubramanian is not disqualified from being appointed as a Director in terms of Section 164 of the Act, nor debarred from holding the office of Director by any such authority and has given his consent for the said appointment.

The members' approval sought by way of Special Resolution will also be considered as approval in terms of Regulation 17(1A) of SEBI (LODR) Regulations, 2015, duly amended vide Notification No. SEBI/LAD-NRO/GN/2018/10 dated 9th May 2018 for the appointment of above Director as he has crossed the age of 75 years.

In terms of the applicable provisions of the Act and under the Regulation 36 of SEBI Listing Regulations and Secretarial Standard on General Meetings (SS-2), a brief profile of above director who is proposed to be appointed, nature of his expertise in specific functional areas, other directorships and committee memberships, shareholding and relationship with other directors in the Company are given below.

This Explanatory Statement together with the accompanying Notice may also be regarded as a disclosure under Listing Obligation with the Stock Exchanges.

The board therefore recommends the Special Resolution as set out at Item No. 4 of the Notice for approval by the shareholders of the Company.

Memorandum of Interest:

Except Mr. A. Balasubramanian, director, being appointee, none of the other directors or key managerial personnel of the Company or their relatives are concerned or interested in the resolution for appointment as set out in Item No. 4 of this notice.

Item No. 5:

Mr. R. Sridharan (DIN: 00868787) was appointed as a Non-Executive Independent Director of the Company at the Annual General Meeting of the Company held on 3rd August 2022 for a period of five years from 23rd May 2022 to 22nd May 2027 (“first term”).

It is proposed to re-appoint him as Non-Executive Independent Director, not liable to retire by rotation, for a second term of 5 (five) consecutive years with effect from 23rd May 2027 to 22nd May 2032. As per Section 149 of the Companies Act, 2013 (the Act 2013) such re-appointment requires the approval of the shareholders by way of Special Resolution.

Nomination and Remuneration Committee and Board of Directors considered re-appointment of Mr. R. Sridharan, based on his knowledge, expertise, experience and his time commitment, besides his performance evaluation during his first term of 5 years and have recommended his re-appointment for a second term of 5 years.

In the opinion of the Board of Directors it is felt that Mr. R. Sridharan fulfils the terms and conditions specified under the Companies Act, 2013 and rules made thereunder besides Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and applicable provisions if any. Mr. R. Sridharan is independent of the management.

Further, Mr. R. Sridharan has confirmed that he is not disqualified to act as a Director in terms of Section 164 of the Act and has consented to act as Director of the Company in terms of Section 152 of the Act and he is not debarred from holding the office of Director by virtue of any SEBI order or any other such authority pursuant to circulars dated June 20, 2018 issued by BSE and NSE pertaining to enforcement of SEBI orders regarding appointment of Director by the listed companies and he is in compliance with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

The resolution seeks the approval of members for the reappointment of Mr. R. Sridharan as Non-Executive Independent Director of the Company not liable to retire by rotation, for a second term of 5 (five) years effective 23rd May 2027 to 22nd May 2032.

Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR Regulations”) provides that no listed company shall appoint or continue the directorship of any person as Non-Executive Director who has attained the age of 75 (Seventy Five) years, unless a Special Resolution is passed to that effect and justification thereof is disclosed in the explanatory statement annexed to the Notice for such appointment. The members’ approval sought by way of Special Resolution will also be considered as approval in terms of Regulation 17(1A) of SEBI (LODR) Regulations, 2015, duly amended vide Notification No. SEBI/LAD-NRO/GN/2018/10 dated 9th May 2018 for the appointment of above Director as he has attained the age of 75 years.

Based on the recommendation of the Nomination and Remuneration Committee, the Board is of the opinion that Mr. R. Sridharan’s rich and diverse experience is a valuable asset to the Company, Mr. R. Sridharan possesses the required expertise and his association as Non-Executive Independent Director will be beneficial to the Company. It is further confirmed that he continues to fulfill the conditions specified in the Companies Act, 2013 and the Rules framed thereunder besides the requirements under SEBI (Listing Obligations and Disclosure Requirements), 2015, for the position of Non-Executive Independent Director.

A brief profile of Mr. R. Sridharan and nature of his expertise in specific functional areas, his other directorships and committee memberships, shareholding and relationship with other directors in the Company is given in the annexure to this notice.

Copy of draft letter of appointment of the Independent Directors setting out the terms and conditions of appointment is available for inspection by the members at the registered office of the Company.

Notice has been received from a member of the Company under Section 160 of the Companies Act, 2013, signifying his intention to propose the candidature of the aforesaid Independent Director and to move the resolutions as set out in Item No. 5 of this notice.

This Explanatory Statement together with the accompanying Notice may also be regarded as a disclosure under Listing Obligation with the Stock Exchange.

The board therefore recommends the Special Resolution as set out at Item No. 5 of the Notice for approval by the shareholders of the Company.

Disclosure of information pursuant to Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Clause 1.2.5 of the Secretarial Standard - 2 issued by the Institute of Company Secretaries of India:

Mr. R. Sridharan aged about 75 years, is a graduate from Madras University. He started his career with State Bank of India as a Probationary Officer in 1972, and has held a variety of critical and challenging positions in the Bank, both in India and abroad over a 39 years of long career. He served

as the Managing Director & Group Executive (Associates & Subsidiaries) of State Bank of India (SBI), from 5th December 2008 to 30th June 2011. As Managing Director he headed the Business Group controlling 6 Subsidiary Banks (Full-fledged commercial banks) and the non-banking subsidiaries of SBI (SBI Capital Markets Ltd., SBI Funds Management Private Limited, SBI Life Insurance Company Ltd., SBI General Insurance Company Ltd., SBI Cards & Payment Services Private Ltd., SBI DFHI Ltd., SBI Global Factors Ltd., SBI Pension Funds Private Ltd.). Mr. R. Sridharan has served as an advisor to the Ministry of Finance, Government of India, New Delhi.

Mr. R. Sridharan also served as the Managing Director of Clearing Corporation of India Limited (CCIL) and its wholly owned subsidiary Clearcorp Dealing Systems India Limited (Clearcorp) from August 2012 to July 2020. He brings with him a rich combination of knowledge and experience.

Mr. R. Sridharan holds -Nil- shares in the Company. He is not related to any Director or Key Managerial Personnel of the Company.

Directorships held in other Public Companies along with listed companies from which the person has resigned in the past three years: Nil

He is the Chairman of Audit Committee & Nomination and Remuneration Committee of the company. Please refer to the Report on Corporate Governance Report for number of meetings attended during the year by Mr. R. Sridharan.

Details of other Directorships/Committee Memberships held by him:

Directorship	Committee Membership
NC Energy Limited	Audit Committee Nomination and Remuneration Committee
Navi Finserve Limited	Stakeholders Relationship Committee IT Strategy Committee Risk Management Committee Audit Committee CSR Committee Nomination and Remuneration Committee

Memorandum of Interest:

Except Mr. Sridharan (DIN: 00868787), Director none of the other directors or key managerial personnel or their relatives are in any way concerned or interested in the resolution set out in Item No. 5 of this notice.

Item No. 6:

The Board, on the recommendation of the Audit Committee, has approved the appointment and remuneration of the Cost Auditors amounting to ₹ 2,25,000/- (Rupees Two Lakh and twenty five thousand only) per annum plus applicable taxes (apart from reimbursement of out-of-pocket expenses, if any), to conduct the audit of the cost records of the Company for the financial year ending 31st March 2027.

In accordance with the provisions of Section 148 of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the cost auditors has to be ratified by the Members of the Company. Accordingly, the consent of the Members is sought by way of an Ordinary Resolution.

The Board of Directors recommends the ordinary resolution for your approval as set out under Item No. 6.

Memorandum of Interest:

None of the Directors and Key Managerial Personnel of the Company or their relatives is in any way concerned or interested in this resolution.

Place: Chennai
Date : 18th May 2026

Registered Office
No. 34, Industrial Estate,
Gudur, Andhra Pradesh - 524 101.
CIN: L27109AP1982PLC003518

By Order of the Board

S.K. Sivakumar
Chief Financial Officer &
Company Secretary



Performance Statistics

Particulars/Years	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Production Quantity (MTs)	73088	86098	92533	52175	55706	74881	84238	85366	83637	91304
Revenue from Operations(₹ in Lakhs)	57595	76170	86023	57085	61497	92734	126397	126694	125168	132840
EBIDTA (₹ in Lakhs)	6858	7588	8182	6186	5127	6749	9551	10654	10562	12446
Profit After Tax (₹ in Lakhs)	3398	3826	3844	3601	904	1422	2974	5441	3729	4843
Equity Share Capital (₹ in Lakhs)	1740	1740	1740	1740	1740	1740	1740	1740	1740	1740
Net Worth (₹ in Lakhs)	32965	36745	39515	42018	43009	44168	46840	51919	55289	59664
Net Fixed Assets (₹ in Lakhs)	24469	23755	29148	27700	42793	44060	43212	41932	47292	46342
Earnings Per Share of ₹ 2/-	3.91	4.40	4.42	4.14	1.04	1.64	3.42	6.25	4.29	5.57
Cash Earnings Per Share of ₹ 2/-	5.45	6.23	6.43	6.27	3.54	4.23	6.18	9.03	7.13	8.67
Book Value Per Share of ₹ 2/-	37.89	42.24	45.42	48.30	49.43	50.77	53.84	59.68	63.55	68.58
RONW IN %	10.31	10.41	9.73	8.57	2.10	3.22	6.35	10.48	6.74	8.12
Equity Dividend	45%	50%	50%	-	10%	15%	20%	20%	25%	35%

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NELCAST
LIMITED



BOARD OF DIRECTORS

Mr. Vinod K Dasari
Chairman

Mr. P. Deepak
Managing Director

Mr. D. Sessa Reddy
Director

Mr. A. Balasubramanian
Director

Ms. Maheswari Mohan
Director

Mr. R. Sridharan
Director

Ms. P. Divya
Director

CHIEF FINANCIAL OFFICER & COMPANY SECRETARY

Mr. S.K. Sivakumar

REGISTERED OFFICE

34, Industrial Estate, Gudur - 524 101
Ph : 08624-251266/766, Fax: 08624-252066
CIN: L27109AP1982PLC003518

CORPORATE OFFICE

159, T.T.K. Road, Alwarpet, Chennai - 600 018
Ph : 044-24983111/4111, Fax: 044-24982111
Email: nelcast@nelcast.com
Website: www.nelcast.com

PLANTS

1. Gudur Unit:

34, Industrial Estate, Gudur - 524 101
Ph : 08624-251266/766,
Fax: 08624-252066

2. Ponneri Unit:

Madhavaram Village, Amur Post,
Ponneri - 601 204
Ph : 044-27974165/1506,
Fax: 044-27973620

3. Pedapariya Unit:

259 to 261, Pedapariya Village,
Ozili Mandal, Andhra Pradesh - 524 402

STATUTORY AUDITORS

M/s. K. Nagaraju & Associates
Chartered Accountants
59, Madhura Nagar, Ameerpet,
Hyderabad - 500 038

SECRETARIAL AUDITORS

M/s. L.D. Reddy & Co.,
Company Secretaries
Plot No. 6-2-1/2, Flat No. 504,
Afzal Commercial Complex,
Lakdi-Ka-Pool,
Hyderabad - 500 004

BANKERS

State Bank of India
Standard Chartered Bank
HSBC Ltd.
Kotak Mahindra Bank Ltd.
HDFC Bank Ltd.

REGISTRAR AND SHARE TRANSFER AGENT

M/s. Bigshare Services Pvt. Ltd.
Office No. S6-2, 6th Floor,
Pinnacle Business Park,
Next to Ahura Centre, Mahakali Caves Road,
Andheri (East), Mumbai - 400093.
Ph: 022-62638200 Fax: 022-62638299
E-mail: investor@bigshareonline.com
Website: www.bigshareonline.com

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MD's Message

Dear Shareholders,

FY26 marked another important year in Nelcast's transformation. Against a dynamic global environment, we strengthened our operating performance, enhanced profitability, secured significant new business, and further improved the quality of our product portfolio. Following a period of consolidation in FY25, we entered the year with a clear strategic focus on enhancing operational efficiency, increasing the share of value-added products, deepening customer relationships, and building a more resilient financial and operational foundation. I am pleased to report that we have made encouraging progress across each of these priorities.

The Indian automotive industry witnessed a broad-based recovery during the year, supported by stronger demand in the second half, continued infrastructure investments, policy support, improved affordability, and easing financial conditions. The commercial vehicle segment registered healthy growth, supported by GST reductions, increased infrastructure activity, improved fleet utilisation, and better replacement demand. The tractor demand was also strong, supported by a good monsoon, reduction in GST rates and agricultural activity.

Against this backdrop, Your Company continued our transformation towards becoming a more efficient, value-driven organisation. Domestic demand remained robust throughout the year, particularly in the medium and heavy commercial vehicle and tractor segments which supported improved capacity utilisation across our manufacturing facilities.

Export markets remained subdued for a significant part of the year primarily due to uncertainty around US tariffs. As a result of this uncertainty, many buyers of new truck in the US market chose to defer fleet replacement decisions. Despite the slowdown and introduction of tariffs, Your Company was able to maintain market share across all our products and was impacted only by the lower production schedules of our customers. As clarity has emerged around the tariffs and upcoming emission norms, we have witnessed a gradual recovery towards the end of FY26. Current order visibility indicates that the recovery is expected to continue through 2026 due to pre-buy activity ahead of upcoming emission-related regulatory changes. Market sentiment has improved, and we remain optimistic for the longer term.

For FY26, Your Company reported revenue of ₹1,328.4 Crores, representing a growth of 6.1% over the previous year. EBITDA increased by 17.8% to ₹124.5 crore, with EBITDA margins improving to 9.3% from 8.3% in the previous year. EBITDA per kilogram improved to ₹13.6 compared to ₹12.6 in the previous year, reflecting the benefits of a better product mix, improved operating leverage, and sustained cost optimisation initiatives. Profit after Tax increased by 29.9% to ₹48.4 crore, while PAT margin improved to 3.6%.



MD's Message - (Contd.)

A key milestone during the year was securing several new business wins that will support a significant ramp-up of our Pedapariya facility in the upcoming year. Several of these products have been successfully completed customer validation and will go into production in the months to come. These products represent a move towards higher-value, more technically complex products, supporting margin expansion while strengthening our market position.

Operational excellence remains central to our strategy. Across our facilities, we continued to focus on productivity enhancement, process optimisation, automation, energy efficiency, and cost management initiatives. We also expanded our capabilities in large and complex castings, particularly for commercial vehicle and tractor applications, where our engineering and manufacturing strengths provide a meaningful competitive advantage.

Sustainability continues to be an integral component of our long-term strategy. Approximately 70% of our electricity requirements are currently met through renewable energy sources, underscoring our commitment to environmental responsibility, cost competitiveness, and sustainable growth. We will continue to pursue opportunities to enhance our sustainability performance while maintaining a disciplined approach to capital allocation.

We also remained focused on strengthening our balance sheet through prudent financial management and disciplined debt reduction. As of March 31, 2026, our debt-to-equity ratio improved to 0.4x from 0.5x in the previous year. Return metrics also strengthened, with Return on Net worth improving to 8.1% from 6.7% and Return on Capital Employed increasing to 10.8% from 9% in FY25.

FY26 was a year in which your Company strengthened fundamentals, improved operating performance, and advanced several strategic initiatives that will support future growth. As we enter FY27, we do so with confidence and optimism. Domestic demand, particularly in the commercial Vehicle segment, is expected to remain supportive, while export markets are showing encouraging signs of recovery. Supported by continued new product development, improving capacity utilisation, strong customer relationships, and a disciplined operational focus, we believe your Company is well positioned to capitalise on emerging opportunities and create sustainable long-term value.

I would like to express my sincere appreciation to our employees for their dedication, commitment, and unwavering focus on excellence. I also thank our customers, suppliers, bankers, business partners, and all stakeholders for their continued trust and support. Finally, I thank you, our shareholders, for your confidence in Nelcast and your continued support of our journey.

Your Company remains committed to operational excellence, sustainable growth, and the creation of long-term value for all stakeholders.

With warm regards,

P. Deepak
Managing Director & CEO

BOARD'S REPORT

Your Directors are pleased to present the Forty Fourth Annual Report along with the audited financial statements for the financial year ended 31st March 2026:

FINANCIAL HIGHLIGHTS & STATE OF AFFAIRS

(₹ in Lakhs)

Particulars	2025-26	2024-25
Total Income	134237.20	126878.58
PBIDT	12446.54	10561.96
Profit Before Tax (PBT)	6493.77	4930.03
Less: Provision for Tax	1650.48	1200.84
Profit After Tax (PAT)	4843.29	3729.19
Add: Profit brought forward from previous year	22275.27	18904.93
Other Comprehensive Income	(33.60)	(10.84)
Total Comprehensive Income available for Appropriation	27084.96	22623.28
Appropriations:		
Dividend on Equity Shares	(435.01)	(348.01)
Surplus Carried to Balance Sheet	26649.95	22275.27

DIVIDEND

Your Directors recommend a dividend of 35% (₹ 0.70/- per share) for the financial year 2025-26. Payment of dividend is subject to the approval of shareholders at the ensuing Annual General Meeting. The dividend distribution policy framed by the Company is in accordance with the Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR) and approved by the Board of Directors is available on the Company's website and accessible at <https://nelcast.com/investors/policies>.

TRANSFER TO RESERVES

No transfer to the General Reserves has been proposed for the financial year 2025-26.

SHARE CAPITAL

The paid up equity share capital as on 31st March 2026 was ₹ 1740.02 Lakhs.

OPERATIONS

During the year, the Company achieved Revenue from Operations of ₹ 1328.40 Crores as against ₹ 1251.68 Crores in the previous financial year, registering a growth of about 6% primarily driven by improved demand from commercial vehicle and tractor segments. Export turnover for the year 2025-26 stood at ₹ 384.91 Crores contributing to about 29% of the total turnover. Profit After Tax made during the year is ₹ 48.43 Crores as against ₹ 37.29 Crores in the previous year, reflecting a significant improvement driven by higher volumes and better operational efficiency. Production during the year increased to 91,305 MT from 83,637 MT in the previous year, registering a growth of approximately 9%. The overall performance of the Company during the year reflects resilience in operations, improved capacity utilisation and continued focus on profitability and operational discipline.

BOARD'S REPORT - (Contd.)

EXCEPTIONAL ITEMS

There were no exceptional items during the financial year under review.

MATERIAL CHANGES & EVENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There are no material changes and events affecting the financial position of the Company that have occurred between the end of the financial year and the date of this report.

OUTLOOK

The Indian automobile industry delivered a strong performance during FY 2025-26, with broad-based growth across major vehicle segments supported by improving demand conditions, policy support and sustained infrastructure investments. As per data published by the Society of Indian Automobile Manufacturers, the Commercial Vehicle (CV) segment recorded its highest-ever domestic sales of 10.80 lakh units, registering growth of 12.6% over the previous year.

The Medium and Heavy Commercial Vehicle (M&HCV) segment witnessed robust growth, supported by increased infrastructure activity, mining demand, replacement cycles and improved freight utilization. M&HCV truck sales crossed 3.56 lakh units, surpassing pre-pandemic levels, while overall M&HCV volumes, including buses, reached approximately 4.23 lakh units

The domestic tractor industry reported strong wholesale growth in FY 2025-26, with total sales reaching 11,60,231 units. This shows a 23.47% year-on-year increase compared to 9,39,713 units in FY 2024-25. Good crop output, steady rural demand, and better farm income supported this yearly growth. Export momentum remained encouraging, supported by steady demand from Africa, Middle East and Latin America, benefiting both vehicle manufacturers and component suppliers.

The outlook for FY 2026-27 remains positive, supported by continued momentum in infrastructure spending, healthy replacement demand in the commercial vehicle segment, expected growth in construction and mining activity, improving rural demand and stable macroeconomic fundamentals. Demand from the Medium and Heavy Commercial Vehicle segment is expected to remain resilient, aided by freight demand, Government capital expenditure and fleet renewal trends. The tractor segment is also expected to maintain steady growth, supported by rural income prospects and normal monsoon expectations.

At the same time, the outlook remains subject to risks arising from volatility in raw material prices, particularly steel scrap and energy costs, geopolitical uncertainties, fluctuations in freight and logistics costs, subdued monsoon, exchange rate movements and potential supply chain disruptions. The Company continues to closely monitor these developments and remains focused on operational resilience, cost competitiveness and sustainable growth. For the industry, demand outlook remains encouraging, driven by sustained requirements from commercial vehicle, tractor and off-highway segments, alongside opportunities in exports and value-added machined castings.

BOARD'S REPORT - (Contd.)

CONSOLIDATED FINANCIAL STATEMENTS

The Company has prepared Consolidated Financial Statements of Nelcast Limited and its subsidiary NC Energy Limited as at 31st March 2026, in accordance with the provisions of Section 129(3) of the Companies Act, 2013 and Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and prepared in accordance with the Indian Accounting Standards prescribed by the Institute of Chartered Accountants of India. As required by the SEBI Listing Regulations, the audited Consolidated Financial Statements are circulated with the Annual Report.

SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

In terms of Section 129(3) of the Companies Act, 2013 read with Rule 5 of the Companies (Accounts) Rules, 2014, the salient features of the financial statements of subsidiary company are set out in the prescribed form AOC-1, which is annexed with this report as Annexure-A. The Company will make available the audited financial statements and related information of its subsidiary, upon request by any of its shareholders and it has also been placed on the website of the Company. The financial statements of the subsidiary company will also be kept for inspection by any member at the Registered Office of the Company and its subsidiary company. The consolidated financial statements presented by the Company, which form part of this annual report, include financial results of its subsidiary company.

QUALITY AND CUSTOMER SATISFACTION

The Company adheres to IATF 16949 quality standards and continuously strives to achieve world - class quality by strictly adhering to the quality norms. The Company has also been awarded ISO 14001 & ISO 45001 certifications for implementing Health, Safety & Environmental Management Systems.

The Company is a supplier to several leading OEM customers like Tata Motors, Ashok Leyland, TAFE, Eicher Tractors (TMTL), Volvo-Eicher Commercial Vehicles, SAME Tractors, Escorts Tractors, Daimler India, Caterpillar, etc., Tier I customers like Automotive Axles, American Axles, Dana, Rane-TRW, ZF India, etc., and Export customers like American Axles, Daimler, Dana, Comer, Meritor ZF Industries etc., The Company works closely with several of its customers in new product development and continuous quality improvement initiatives.

DEPOSITS

The Company has not accepted any public deposits during the year and as such, no amount on account of principal or interest on deposits from public was outstanding as at 31st March 2026.

BOARD'S REPORT - (Contd.)

DIRECTORS AND KEY MANAGERIAL PERSONNEL

Composition

The Corporate Governance Report annexed to this Board's Report contains the composition of the Board of Directors of the Company.

Mr. R. Sridharan (DIN: 00868787) has been recommended to be re-appointed as Non-Executive Independent Director of the Company for the second term of 5 (five) consecutive years not liable to retire by rotation by the Nomination and Remuneration Committee and Board of Directors at their respective meetings held on 18th May 2026, with effect from 23rd May 2027 to 22nd May 2032 subject to the approval of the shareholders in the forthcoming Annual General Meeting. In the opinion of the Board, he fulfils the conditions specified in the Act and the Rules made thereunder for appointment as Independent Director for the second term and is Independent of the Management. Details of the proposal for appointment of independent director are mentioned in the Explanatory statement under Section 102 of the Companies Act, 2013 of the Notice of the 44th Annual General Meeting. The resolution seeking shareholder's approval for his appointment forms part of the Notice.

Mr. A. Balasubramanian, (DIN: 00490921), Director is due to retire by rotation and being eligible offers himself for reappointment. The resolution seeking shareholder's approval for his reappointment forms part of the Notice.

Mr. D. Sessa Reddy, (DIN: 00520448) Director, who retires by rotation at the ensuing Annual General Meeting pursuant to the provisions of Section 152 of the Companies Act, 2013, has expressed his unwillingness to seek reappointment. Accordingly, he shall retire at the conclusion of the ensuing Annual General Meeting. The Board, while taking note of the same, records its profound appreciation for the significant contributions and stewardship provided by Mr. D. Sessa Reddy during his tenure as a member of the Board.

Mr. P. Deepak, Managing Director & CEO and Mr. S.K. Sivakumar, Chief Financial Officer & Company Secretary hold the office of Key Managerial Personnel.

Independent Directors

The Independent Directors fulfil the criteria of Independence as defined under Section 149(6) and requisite declarations in terms of Section 149(7) of the Companies Act, 2013 have been received. During the year under review a separate meeting of the Independent Directors was held on 9th February 2026.

COMMITTEES OF THE BOARD

In compliance with the provisions of Sections 135, 177, 178 of the Act and SEBI Listing Regulations, the Board has constituted Corporate Social Responsibility Committee, Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee and Risk Management Committee. The details of the composition of all the Committees are furnished in the Corporate Governance Report which is attached to this Report.

BOARD'S REPORT - (Contd.)

MEETINGS OF THE BOARD AND COMMITTEES

During the year, four meetings of the Board of Directors were held. The details of the meetings of the Board and its Committees are furnished in the Corporate Governance Report which is attached to this report.

COMPANY'S POLICY RELATING TO DIRECTORS' APPOINTMENT, PAYMENT OF REMUNERATION AND DISCHARGE OF THEIR DUTIES

The provisions of Section 178(1) of the Companies Act, 2013 relating to constitution of Nomination and Remuneration Committee are applicable to the Company and hence, the Company has devised a policy relating to appointment of Directors, payment of Managerial Remuneration, Directors' Qualifications, Positive Attributes, Independence of Directors and other related matters as provided under Section 178(3) of the Companies Act, 2013. The said policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

DIRECTORS' RESPONSIBILITY STATEMENT

In accordance with the provisions of Section 134(3)(c) read with Section 134(5) of the Companies Act, 2013 the Board of Directors, to the best of their knowledge confirm that:

- a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanations relating to material departures;
- b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year ended 31st March 2026 and of the profit of the Company for that period;
- c) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors had prepared the annual accounts on a going concern basis;
- e) the Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively;
- f) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

CORPORATE GOVERNANCE

The Company has been pro-active in following the principles and practices of good Corporate Governance. The Company has taken adequate steps to ensure that the conditions of Corporate Governance as stipulated in the SEBI Listing Regulations are complied within letter and spirit. A certificate issued by the auditors of the Company regarding compliance of conditions of Corporate Governance is also annexed to this report. The matters relating to Corporate Governance as per the SEBI Listing Regulations are attached to this report. The management's discussion and analysis report as required by the SEBI Listing Regulations is also annexed which forms part of this report.

BOARD'S REPORT - (Contd.)

CERTIFICATE FROM COMPANY SECRETARY IN PRACTICE

L. Dhanamjaya Reddy, Practicing Company Secretary, has issued a certificate as required under the SEBI Listing Regulations, confirming that none of the directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as Director of Companies by the SEBI / Ministry of Corporate Affairs or any such statutory authority. The certificate is enclosed with this section as Annexure-B.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT (BRSR)

Pursuant to Regulation 34(2)(f) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended, the initiatives taken by the Company from an environmental, social and governance perspective for the financial year 2025-26 has been given in the Business Responsibility and Sustainability Report (BRSR) as per the format specified by SEBI Circular as Annexure-C to this Report and is also available on the Company's website and is accessible at <https://nelcast.com/sustainability>.

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

All contracts/arrangements/transactions entered by the Company during the financial year 2025-26 with related parties were in the ordinary course of the business and at Arm's Length basis and were placed and approved by the Audit Committee. There are no materially significant related party transactions made by the Company with Promoters, Key Managerial Personnel or other designated persons which may have potential conflict of interest with the Company at large. The details of the transactions with related parties are given in the financial statements. The Related Party Transaction Policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has adopted a Whistle Blower Policy in line with the provisions of Section 177(9) and 177(10) of the Act and Regulation 22 of the SEBI Listing Regulations, to provide a formal mechanism to the Directors and Employees to report their concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or ethics policy. The Policy provides for adequate safeguards against victimization of employees who avail of the mechanism and also provides direct access to the Chairman of the Audit Committee. It is affirmed that no personnel of the Company have been denied access to the Audit Committee. The Whistle Blower Policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

DIVIDEND DISTRIBUTION POLICY

The Company has formulated the policy on dividend distribution with a view to specify the external and internal factors including financial parameters that shall be considered while declaring dividend and the circumstances under which the shareholders of the Company may or may not expect dividend and how the retained earnings will be utilised etc. The dividend distribution policy framed by the Company in accordance with the Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) SEBI Regulations, 2015 and approved by the Board of Directors is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

BOARD'S REPORT - (Contd.)

REMUNERATION POLICY OF THE COMPANY

The Company has adopted a Remuneration Policy for the Directors, Key Managerial Personnel and other employees, pursuant to Section 178(3) of the Companies Act, 2013 and as per the SEBI Listing Regulations. The Company affirms remuneration is as per the remuneration policy of the Company. The said policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given in "Annexure-D" to this Report.

The information required pursuant to Section 197(12) of the Companies Act, 2013 read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of employees of the Company forms part of this report.

However, in terms of Section 136(1) of the Companies Act, 2013, the Annual Report and financial statements are being sent to the members and others entitled thereto, excluding the aforesaid information. The said information is available for inspection by the members at the Registered Office of the Company during business hours on working days of the Company up to the date of ensuing Annual General Meeting and any member interested in obtaining such information may write to the Company Secretary and the same will be furnished.

INTERNAL FINANCIAL CONTROLS AND THEIR ADEQUACY

In terms of Section 134(5)(e) of the Act, the term Internal Financial Control means the policies and procedures adopted by a Company for ensuring orderly and efficient conduct of its business, including adherence to Company's policies, safeguarding of its assets, prevention and detection of frauds and errors, accuracy and completeness of the accounting records, and timely preparation of reliable financial information. The Internal Audit is in place in the Company and the Internal Auditors are conducting the Internal Audit periodically and the same is reviewed by the Audit Committee. The Company has in place adequate Internal Financial Controls.

STATUTORY AUDITORS

At the Annual General Meeting of the Company held on 3rd August 2022, M/s. K. Nagaraju & Associates, Chartered Accountants (Firm Registration No.002270S) were appointed as Statutory Auditors of the Company for a period of 5 (five) years from the conclusion of 40th Annual General Meeting till the conclusion of the 45th Annual General Meeting. They have confirmed that their appointment is in accordance with Section 139 read with Section 141 of the Companies Act, 2013.

The Reports given by M/s. K. Nagaraju & Associates, Chartered Accountants on the Financial Statements of the Company for the financial year 2025-26 do not contain any qualifications, reservations or adverse remarks and forms part of the Annual Report.

No frauds have been reported by the Statutory Auditors during the financial year 2025-26 pursuant to the provisions of Section 143(12) of the Act.

BOARD'S REPORT - (Contd.)

SECRETARIAL AUDITORS

At the Annual General Meeting held on 1st August 2025, the Members approved the appointment of M/s. L.D. Reddy & Co., Practicing Company Secretaries, as Secretarial Auditors of the Company for a term of five consecutive years commencing from FY 2025-26 up to FY 2029-30 pursuant to Section 204 of the Companies Act, 2013 and Regulation 24A of the SEBI Listing Regulations. The Secretarial Audit Report for the financial year ended 31st March 2026 in Form No. MR-3 is annexed with this report in Annexure-E. The Secretarial Audit report does not contain any qualification, reservation or adverse remark.

Pursuant to Regulation 24(A) of SEBI Listing Regulations, the Company has obtained Annual Secretarial Compliance Report from M/s. L.D. Reddy & Co., Practicing Company Secretaries and the same has been submitted to the stock exchanges within the prescribed time.

COST AUDITORS AND COST RECORDS

Pursuant to the provisions of Section 148(3) of the Act, the Board of Directors had appointed M/s. Jayaram & Associates, Cost Accountants as Cost Auditors of the Company, for conducting the audit of cost records under Companies (Cost Records and Audit) Rules, 2014 for the financial year ended 31st March 2026. The audit is in progress, and the report will be filed with the Ministry of Corporate Affairs within the prescribed period.

On the recommendation of the Audit Committee, the Board at its meeting held on 18th May 2026, has appointed M/s. Jayaram & Associates (Firm Registration No. 101077), Cost Accountants as Cost Auditors to audit the cost accounts of the Company for the financial year 2026-27. The Company has also received the necessary certificate in terms of Section 148 (5) read with Section 141 of the Act, 2013 from them conveying their eligibility to act as Cost Auditors of the Company. A sum of ₹ 2.25 lakhs plus applicable taxes have been fixed by the Board as remuneration in addition to reimbursement of all applicable taxes, travelling and out-of-pocket expenses payable to them, which is required to be approved and ratified by the members, at the ensuing AGM as per Section 148(3) of the Act, 2013.

The cost records as specified by the Central Government under Section 148(1) of the Act, as required is maintained by the Company.

SECRETARIAL STANDARDS

The Company has devised proper systems and processes for complying with the requirements of applicable Secretarial Standards issued by the Institute of Company Secretaries of India and that such systems were adequate and operating effectively.

INVESTOR EDUCATION AND PROTECTION FUND

The details regarding shares and dividend transferred / proposed to be transferred to the Investor Education and Protection Fund (IEPF) and other relevant details in this regard, have been provided in the Corporate Governance Report which forms part of this report.

ANNUAL RETURN

Pursuant to Section 92(3) and 134(3)(a) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014 (as amended) the Annual Return of the Company is available on the Company's website and is accessible at <https://nelcast.com/investors/annual-return>.

BOARD'S REPORT - (Contd.)

INDUSTRIAL RELATIONS

The employee relations have remained cordial throughout the year and industrial harmony was maintained. Measures for the safety, training and development of the employees continued to receive top priority. The Directors wish to place on record their appreciation of the valuable contribution made by the employees of the Company at all levels towards the performance and growth of the Company.

RISK MANAGEMENT POLICY

The Company has constituted a Risk Management Committee. Details of constitution of the Committee are set out in the Corporate Governance Report. Pursuant to Section 134(3)(n) of the Companies Act, 2013 and Regulation 17(9) of SEBI (LODR) Regulations, 2015, the Company has implemented a mechanism for risk management and has formulated a Risk Management Policy. The Company has devised its risk management policy commensurate with its size and operations. The Policy provides for identification of risks and mitigation measures. The Risk Management Policy includes identifying types of risks and its assessment, risk handling, monitoring, and reporting. Your Company maintains an adequate and effective Internal Control System commensurate with its size. The internal control system is supplemented through an extensive internal audit program besides periodic review by the Management and the Audit Committee. Risk Management policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013

The Company has not given any loans or guarantees covered under the provisions of Section 186 of the Companies Act, 2013. The details of the Investments made by the Company are disclosed in the financial statements.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

In accordance with the requirements of Section 135 of the Act, the Company has constituted a Corporate Social Responsibility (CSR) Committee and also formulated a Corporate Social Responsibility Policy. The CSR Policy of the Company and details about the initiatives taken by the Company on CSR during the year as per the Companies (Corporate Social Responsibility Policy) Rules, 2014 have been disclosed as part of this report in Annexure-F. Further details of the composition of the Corporate Social Responsibility Committee and other details are provided in the Corporate Governance Report which forms part of this report. CSR policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

There were no significant / material orders passed by the regulators or courts or tribunals during the financial year 2025-26, impacting the going concern status of the Company or its future operations.

CHANGE IN NATURE OF BUSINESS

During the year under review, there has been no change in the Company's nature of business.

CHANGE IN REGISTERED OFFICE OF THE COMPANY

During the year under review, there has been no change in the Registered Office of the Company.

BOARD'S REPORT - (Contd.)

NAMES OF COMPANIES WHICH HAVE BECOME OR CEASED TO BE COMPANY'S SUBSIDIARIES, JOINT VENTURES OR ASSOCIATE COMPANIES DURING THE YEAR

No Company has become or ceased to be Company's subsidiary, joint venture or associate company during the financial year 2025-26.

THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF DURING THE FINANCIAL YEAR

No one-time settlement was done with any Bank / Financial Institutions during the financial year 2025-26.

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 DURING THE FINANCIAL YEAR

No application was made during the financial year 2025-26, and no proceeding was pending as on 31st March 2026 under the Insolvency and Bankruptcy Code, 2016 (31 of 2016).

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. An Internal Complaints Committee has also been constituted for this purpose. All employees of the Company are covered under this policy. During the financial year 2025-26, there were no cases filed pursuant to the above Act.

Number of Complaints Received: Nil

Number of Complaints disposed of: Nil

Number of Complaints pending for more than 90 days: Nil

COMPLIANCE WITH MATERNITY BENEFIT ACT, 1961

The Company has complied with the provisions relating to maternity benefits as prescribed under the Maternity Benefit Act, 1961 and the rules made thereunder.

DETAILS OF ESTABLISHMENT OF CODE OF CONDUCT FOR REGULATING, MONITORING AND REPORTING OF TRADING BY INSIDERS

The Company has a Code of Conduct for Regulating, Monitoring and Reporting of Trading by Insiders ("PIT Policy") for connected persons, designated persons, and the insiders (collectively "Insiders") as defined under the SEBI (Prohibition of Insider Trading) Regulations, 2015 ("PIT Regulations"). The Audit Committee reviews the Institutional Mechanism for prevention of insider trading. The aforementioned policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

BOARD'S REPORT - (Contd.)

NON-EXECUTIVE DIRECTORS' COMPENSATION AND DISCLOSURE

None of the Independent / Non-Executive Directors has any pecuniary relationship or transactions with the Company which in the judgement of the Board may affect the Independence of the Directors.

DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT

The Code of Conduct of the Company aims at ensuring consistent standards of conduct and ethical business practices across the Company. This Code is available on the website of the Company at <https://nelcast.com/investors/policies>. Pursuant to the SEBI Listing Regulations, a confirmation from the Managing Director regarding compliance with the Code by all the Directors and senior management of the Company is annexed in the Corporate Governance Report.

STATEMENT REGARDING OPINION OF THE BOARD WITH REGARD TO INTEGRITY, EXPERTISE AND EXPERIENCE (INCLUDING THE PROFICIENCY) OF THE INDEPENDENT DIRECTORS APPOINTED ON THE BOARD

In the opinion of the Board of Directors of the Company, the Independent Directors on the Board of Company hold highest standards of integrity and are highly qualified, recognized, and respected individuals in their respective fields. It's an optimum mix of expertise (including financial expertise), leadership and professionalism.

PERFORMANCE EVALUATION OF THE BOARD, ITS COMMITTEES AND DIRECTORS

Pursuant to the provisions of the Companies Act, 2013 and under Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, during the year, the Board has carried out an evaluation of its own performance, performance of the Directors as well as the evaluation of the working of its committees.

The Nomination and Remuneration Committee has defined the evaluation criteria, procedure, and time schedule for the Performance Evaluation process for the Board, its Committees and Directors.

Directors were evaluated on aspects such as attendance and contribution at Board/ Committee Meetings and guidance/ support to the Management outside Board/ Committee Meetings.

Areas on which the Committees of the Board were assessed included degree of fulfilment of key responsibilities, adequacy of Committee composition and effectiveness of meetings.

The performance evaluation of the Independent Directors was carried out by the entire Board, excluding the Director being evaluated. The performance evaluation of Non-Independent Directors was carried out by the Independent Directors who also reviewed the performance of the Board as a whole. The Nomination and Remuneration Committee also reviewed the performance of the Board, its Committees and of the Directors.

BOARD'S REPORT - (Contd.)

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, RESEARCH AND DEVELOPMENT, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information pertaining to conservation of energy, technology absorption, research and development, foreign exchange earnings and outgo as required under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 is given in the Annexure-G forming part of this Report.

OTHER DISCLOSURES

The electronic copies of the 44th Annual Report and the Notice convening the 44th AGM would be sent to all shareholders whose e-mail addresses are registered with the Company or their respective Depository Participants (DP) in accordance with the circulars issued by the Ministry of Corporate Affairs (MCA) read with circulars issued by the SEBI. The full Annual Report is available on the website of the Company and shall also be disseminated to the stock exchanges.

ACKNOWLEDGEMENTS

The Directors place on record their sincere appreciation for the dedicated efforts of the employees and co-operation of business associates, suppliers and customers. We also express our sincere thanks to Company's Bankers namely State Bank of India, Standard Chartered Bank, The Hongkong and Shanghai Banking Corporation Ltd., Kotak Mahindra Bank Ltd., and HDFC Bank Ltd. for their trust and continued support.

Place : Chennai
Date : 18th May 2026

For and on behalf of the Board
Vinod K Dasari
Chairman

ANNEXURE A TO THE BOARD'S REPORT

FORM NO. AOC-1

**Statement containing salient features of the financial statements of Subsidiary
[pursuant to first proviso to sub-section (3) of section 129
read with rule 5 of Companies (Accounts) Rules, 2014]**

Statement containing salient features of the financial statements of subsidiary

Part "A": Subsidiary

1. Number of Subsidiaries: 1

(₹ in Lakhs)

S. No.	Particulars	
1	CIN/ any other registration number of subsidiary company	U40108TN2010PLC078456
2	Name of the Subsidiary	NC Energy Limited
3	Date since when subsidiary was acquired	14 th May 2012
4	Provisions pursuant to which the company has become a subsidiary (Section 2(87)(i)/Section 2(87)(ii))	Section 2(87)(ii)
5	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	same as that of the Parent Company
6	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries	same as that of the Parent Company
7	Share Capital	4131.00
8	Other Equity	-
9	Total Assets	4131.16
10	Total Equity and Liabilities	4131.16
11	Investments	-
12	Turnover	-
13	Profit Before Taxation	-
14	Provision for Taxation	-
	Profit After Taxation	-
	Proposed Dividend	-
	% of shareholding	93.44

2. Number of subsidiaries which are yet to commence operations:

S.No.	CIN /any other registration number	Names of subsidiaries which are yet to commence operation
1	U40108TN2010PLC078456	NC Energy Limited

3. Number of subsidiaries which have been liquidated or have ceased to be a subsidiary during the year: Nil

For and on behalf of the Board
Vinod K Dasari
Chairman

Place: Chennai
Date : 18th May 2026

ANNEXURE B TO THE BOARD'S REPORT

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[pursuant to Regulation 34(3) and Schedule V Para C clause 10(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of Nelcast Limited
34, Industrial Estate,
Gudur - 524 101.
Andhra Pradesh.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **M/s. Nelcast Limited** having **CIN: L27109AP1982PLC003518** and having registered office at **34, Industrial Estate, Gudur, Andhra Pradesh - 524 101** (hereinafter referred to as 'the Company'), produced before me/us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr.No.	Name of the Directors	DIN	Date of appointment in Company
1	D. Sessa Reddy	00520448	07/06/1982
2	A. Balasubramanian	00490921	31/10/2009
3	P. Deepak	02785326	30/01/2012
4	P. Divya	05158352	30/01/2012
5	Maheswari Mohan	07156606	30/11/2020
6	R. Sridharan	00868787	23/05/2022
7	Vinod K Dasari	00345657	13/05/2024

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Hyderabad
Date : 8th May 2026

L. Dhanamjaya Reddy
Practicing Company Secretary
Membership No.: 13104
CP No.: 3752
UDIN : A013104H000314713

ANNEXURE C TO THE BOARD'S REPORT

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT (BRSR)

[Pursuant to Regulation 34(2)(f) of SEBI (Listing Obligations and Disclosure Requirements), Regulation 2015]

Section A: General Disclosures

I. Details of the listed entity

1. Corporate Identity Number (CIN) of the Listed Entity : L27109AP1982PLC003518
2. Name of the Listed Entity : Nelcast Limited
3. Year of incorporation : 1982
4. Registered office address : 34, Industrial Estate, Gudur - 524 101, Tirupati Dt., Andhra Pradesh, India
5. Corporate office address : 159, TTK Road, Alwarpet, Chennai - 600 018, Tamil Nadu, India
6. E-mail : nelcast@nelcast.com
7. Telephone : 044 - 24983111
8. Website : www.nelcast.com
9. Financial year for which reporting is being done : 2025-26
10. Name of the Stock Exchange(s) where shares are listed : i. Bombay Stock Exchange Limited
ii. National Stock Exchange of India Limited
11. Paid-up Capital : ₹ 17,40,02,400/-
12. Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report: Mr. S.K. Sivakumar, Tel: 044-24983111, e-mail: sivakumar@nelcast.com
13. Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together): Standalone basis
14. Whether the company has undertaken assessment or assurance of the BRSR Core? No
15. Name of the assurance provider: NA
16. Type of assurance obtained: NA

II. Product & Services

17. Details of business activities (accounting for 90% of the turnover):

S.No.	Description of Main Activity	Description of Business Activity	% of turnover of the entity
1	Manufacturing	Manufacturer of Iron Castings for various application viz., Commercial Vehicles, Tractor, Off-highway, Railways etc.	100%

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

18. Products/Services sold by the entity (accounting for 90% of the entity's turnover):

S.No.	Product /Service	NIC Code	% of the total turnover contributed
1	Iron Castings	24319	100%

III. Operations

19. Number of locations where plants and / or operations / offices of the entity are situated

Location	Number of Plants	Number of Offices	Total
National	3	1	4
International	0	0	0

20. Markets served by the entity:

a. Number of Locations

Location	Number
National (No of States)	16
International (No of Countries)	13

b. What is the contribution of exports as a percentage of the total turnover of the entity?: 29%

c. A brief on types of customers: OEMs in the Commercial Vehicle, Tractor, Railways and Off-Highway Vehicle segments spread across India, Europe, North America and Southeast Asia.

IV. Employees

21. Details at the end of Financial Year

a. Employees and workers (including differently abled):

Sl. No.	Particulars	Total (A)	Male		Female	
			No. (B.)	% (B/A)	No. (C)	% (C/A)
Employees						
1	Permanent (D)	1065	1063	99.81%	2	0.19%
2	Other than Permanent (E)	325	325	100.00%	0	0.00%
3	Total Employees (D+E)	1390	1388	99.86%	2	0.14%
Workers						
1	Permanent (F)	269	269	100.00%	-	-
2	Other than Permanent (G)	441	441	100.00%	-	-
3	Total Workers (F+G)	710	710	100.00%	-	-

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

b. Differently Abled Employees & Workers

Sl. No.	Particulars	Total (A)	Male		Female	
			No. (B.)	% (B/A)	No. (C)	% (C/A)
Differently Abled Employees						
1	Permanent (D)	1	1	100%	-	-
2	Other than Permanent (E)	-	-	-	-	-
3	Total Employees (D+E)	1	1	100%	-	-
Differently Abled Workers						
1	Permanent (F)	3	3	100%	-	-
2	Other than Permanent (G)	-	-	-	-	-
3	Total Workers (F+G)	3	3	100%	-	-

22. Participation/Inclusion/Representation of Women

Particulars	Total (A)	No. and percentage of Females	
		No.(B)	% (B/A)
Board of Directors	7	2	28.57%
Key Management Personnel	2	0	0.00%

23. Turnover rate for permanent employees and workers
(Disclose trends for the past 3 years)

	FY 2025-26 (Turnover Rate in the current FY)			FY 2024-25 (Turnover Rate in the previous FY)			FY 2023-24 (Turnover Rate in the year prior to the previous FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	16.77%	-	16.77%	15.85%	-	15.85%	14.18%	-	14.18%
Permanent Workers	5.09%	-	5.09%	6.87%	-	6.87%	2.91%	-	2.91%

V. Holding, Subsidiary and Associate Companies (including joint ventures)

24. (a) Names of holding/subsidiary/associate companies/joint ventures

S No.	Name of the holding / subsidiary / associate companies / joint ventures (A)	Indicate Whether holding/ Subsidiary/ Associate/ Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1	NC Energy Limited	Subsidiary	93.44%	No

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

VI. CSR Details

25.

- (i) Whether CSR is applicable as per section 135 of Companies Act, 2013: (Yes/No) **Yes**
- (ii) Turnover (in ₹) : 1328.40 Crores
- (iii) Net worth (in ₹) : 596.64 Crores

VII. Transparency and Disclosures Compliances

26. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct

Stakeholder Group from whom complaint is received	Grievance Redressal Mechanism in Place. Yes/No (If Yes, then provide web-link for grievance redress policy)	FY 2025-26 (Current financial year)			FY 2024-25 (Previous financial year)		
		Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Yes, separate register is maintained	0	0	Nil	0	0	Nil
Investors (Other than Shareholders)	Yes	0	0	Nil	0	0	Nil
Shareholders	Yes	0	0	Nil	3	0	Complaint has been resolved
Employees & Workers	Yes, separate register is maintained	131	0	Nil	130	5	Resolved in subsequent FY
Customers	Yes, separate register is maintained	0	0	Nil	0	0	Nil
Value Chain Partners	Yes, separate register is maintained	0	0	Nil	0	0	Nil
Other (Please specify)							

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

27. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, the rationale for identifying the same, approach to adapt or mitigate the risk along with its financial implications, as per the following format:

SL. No.	Material Issue Identified	Indicate whether Risk / Opportunity (R/O)	Rationale for identifying risk or opportunity	In case of risk, approach to adapt or mitigate	Financial implication of risk or opportunity (Indicate positive or negative implications)
1	Operational Raw material efficiency	Opportunity	Making more from less is critical for a manufacturing organisation. Material efficiency is key for cost effectiveness and sustainability.	-	Positive Implications
2	Sustainable Business	Risk & Opportunity	As a manufacturing organisation, we prioritise sustainability - reducing consumption of resources, emissions and waste.	Mitigating sustainability risks involves reducing emissions, promoting renewables, adopting sustainable practices, enhancing efficiency, ensuring equity, and engaging stakeholders for a resilient future.	Positive Implications
3	Shift in consumer preferences for sustainability	Opportunity	Continuous spending on R&D is key to developing innovative products.	-	Positive Implications
4	Supply chain disruption from extreme geopolitical issues	Risk	It may impact the supply / delivery of materials from our suppliers / to our customers.	Identification of local suppliers for raw materials will reduce the disruption risks due to geopolitical issues.	Negative Implications

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION B: Management and Process Disclosures

- P1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.
- P2 Businesses should provide goods and services in a manner that is sustainable and safe.
- P3 Businesses should respect and promote the well-being of all employees, including those in their value chains.
- P4 Businesses should respect the interests of and be responsive to all its stakeholders.
- P5 Businesses should respect and promote human rights.
- P6 Businesses should respect and make efforts to protect and restore the environment.
- P7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.
- P8 Businesses should promote inclusive growth and equitable development.
- P9 Businesses should engage with and provide value to their consumers in a responsible manner.

No.	Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
	Policy and Management Processes									
01.	a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes. Few of our existing policies are directly addressing the 9 principles, and the remaining indirectly. The company is in the process of expanding its policies to cover all principles directly.								
	b. Has the policy been approved by the Board? (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
	c. Web Link of the Policies, if available	https://nelcast.com/investors/policies								
02.	Whether the entity has translated the policy into procedures. (Yes / No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
03.	Do the enlisted policies extend to your value chain partners? (Yes/No)	As of 31 st March 2026, our policies do not fully extend to our value chain partners. Going forward, the management will expand them to ensure comprehensive coverage.								
04.	Name of the national and international codes/ certifications/ labels/ standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustea) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	The Company has developed policies for its significant operations in conformance with the international standards (such as IATF 16949, ISO 9001, ISO 14001, ISO 45001 (OHSAS), ISO 50001)								
05.	Specific commitments, goals and targets set by the entity with defined timelines, if any.	N	N	N	N	N	N	N	N	N
06.	Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met.	Comprehensive performance evaluation of all principles is not carried out, and the company has yet to set goals in certain principles.								

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

Governance, leadership and oversight			
07.	Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure): As a part of the MD's message to the shareholders.		
08.	<table border="1" style="width: 100%;"> <tr> <td style="width: 60%;">Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).</td> <td>Mr. P. Deepak, Managing Director</td> </tr> </table>	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Mr. P. Deepak, Managing Director
Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Mr. P. Deepak, Managing Director		
09.	<table border="1" style="width: 100%;"> <tr> <td style="width: 60%;">Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, details.</td> <td>Yes, The Risk Management Committee and the Corporate Social Responsibility Committee constituted by the Board of Directors of the Company evaluate the sustainability related issues from time to time.</td> </tr> </table>	Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, details.	Yes, The Risk Management Committee and the Corporate Social Responsibility Committee constituted by the Board of Directors of the Company evaluate the sustainability related issues from time to time.
Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, details.	Yes, The Risk Management Committee and the Corporate Social Responsibility Committee constituted by the Board of Directors of the Company evaluate the sustainability related issues from time to time.		

10. Details of Review of NGRBCs by the Company:																			
Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board / Any other Committee									Frequency (Annually / Half yearly / Quarterly / Any other – please specify)									
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9	
Performance against above policies and follow up action	Committees of the Board									Half Yearly									
Compliance with statutory requirements of relevance to the principles, and, rectification of any non-compliances	Committees of the Board									Half Yearly									
11. Has the entity carried out independent assessment / evaluation of the working of its policies by an external agency? (Yes/No). If yes, Name of the agency.										P1	P2	P3	P4	P5	P6	P7	P8	P9	
										No									

12. If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:

Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the Principles material to its business (Yes/No)	No	No	No	No	No	No	No	No	No
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)	No	No	No	No	No	No	No	No	No
The entity does not have the financial or/human and technical resources available for the task (Yes/No)	No	No	No	No	No	No	No	No	No
It is planned to be done in the next financial year (Yes/No)	No	No	No	No	No	No	No	No	No
Any other reason (please specify)									

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

Principle 1. Businesses should Conduct and Govern themselves with integrity and in a manner that is ethical, transparent and accountable.

Essential Indicators:

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total Number of training and awareness programmes held	Topics / principles covered under the training and its impact	% of persons in respective category covered by the awareness programmes
Board of Directors	1	Specific training for the Board of Directors on the principles was not conducted in FY26, however the topics on the principles has been explained and partially covered in the training programme.	100%
Key Managerial Personnel	5	The Company conducts familiarisation programmes for its Key Managerial Personnel at regular intervals, discussing various topics such as Corporate Governance, Corporate Social Responsibility, Business Growth and Sustainability, and various other regulatory updates.	100%
Employees other than BoD and KMPs	51	The Employees were given sessions on health & safety, skill development programme.	92%
Workers	63	The Workers were given sessions on health & safety and a skill development programme.	100%

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

2. Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):

A. Monetary

Particulars	NGRBC Principle	Name of the regulatory / Enforcement agencies / judicial institutions	Amount (in ₹)	Brief of the Case	Has an appeal been preferred? Yes/No
Penalty/Fine	Nil	Nil	Nil	Nil	Nil
Settlement	Nil	Nil	Nil	Nil	Nil
Compounding Fee	Nil	Nil	Nil	Nil	Nil

B. Non Monetary

Particulars	NGRBC Principle	Name of the regulatory / Enforcement agencies / judicial institutions	Brief of the Case	Has an appeal been preferred? Yes/No
Imprisonment	Nil	Nil	Nil	NA
Punishment	Nil	Nil	Nil	NA

3. Of the instances disclosed in Question 2 above, details of the Appeal / Revision are preferred in cases where monetary or non-monetary action has been appealed.

Case Details	Name of the regulatory / enforcement agencies / judicial institutions
NA	Nil

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide the details in brief and if available, provide a web-link to the policy.

Yes, The Company has code of conduct and whistle blowing mechanism that serve as guiding principal for the Directors and Senior management. web-link: <https://nelcast.com/investors/policies>.

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Directors	Nil	Nil
KMPs	Nil	Nil
Employees	Nil	Nil
Workers	Nil	Nil

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

6. Details of complaints with regard to conflict of interest

Particulars	FY 2025-26 (Current Financial Year)		FY 2024-25 (Previous Financial Year)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	0	NA	0	NA
Number of complaints received in relation to issues of Conflict of Interest of the KMPs	0	NA	0	NA

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest: N.A.

8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Number of days of accounts payables	93	88

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

9. Open-ness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format

Parameter	Metrics	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Concentration of Purchases	a. Purchases from trading houses as % of total purchases	Our purchases are made from multiple sources without concentrating on a single trading house or manufacturer. The purchases will vary from time to time-based on supply, demand, and price factors.	Our purchases are made from multiple sources without concentrating on a single trading house or manufacturer. The purchases will vary from time to time-based on supply, demand, and price factors.
	b. Number of trading houses where purchases are made from		
	c. Purchases from top 10 trading houses as % of total purchases from trading houses.		
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	Nil	Nil
	b. Number of dealers / distributors to whom sales are made	Nil	Nil
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	Nil	Nil
Share of RPTS in	a. Purchases (purchases with related parties / Total purchases)	Nil	Nil
	b. Sales (Sales to related parties / Total Sales)	Nil	Nil
	c. Loans and advances (Loans and advances given to related parties / Total loans and advances)	Nil	Nil
	d. Investments (Investments in related parties / Total investments made)	Nil	Nil

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION C: Principle 2. Businesses should provide goods and services in a manner that is sustainable and safe.

Essential Indicators:

1. Percentage of R&D and capital expenditure (CAPEX) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

Category	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)	Details of improvements in environmental and social impacts
R&D	Nil	Nil	-
Capex	6.96%	4.18%	Dust Extraction Systems to reduce the pollution from dust.

In case the entity desires to disclose any benefits other than those specified in this field, additional columns may be added for such disclosures.

2. Sustainable Sourcing
 - a. Does the entity have procedures in place for sustainable sourcing? (Yes/No) : No
 - b. If yes, what percentage of inputs were sourced sustainably?
3. Describe the processes in place to reclaim products for reusing, recycling, and disposing at the end of life for
 - a. Plastics (Including Packaging): Empty Barrels : sold to approved vendors
 - b. E-Waste: sold to approved vendors
 - c. Hazardous waste: disposed of through authorised vendors
 - d. other waste: Sand: portion is recycled and balance is safely disposed
4. Extended Producer Responsibility (EPR)

Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No): No

If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, steps taken to address the same.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION C: Principle 3. Businesses should respect and promote the well-being of all employees, including those in their value chains.

1. Essential Indicators:

a. Details of measures for the well-being of employees

Category	% of employees covered by										
	Total A	Health Insurance		Accident insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		Number B	% (B/A)	Number C	% (C/A)	Number D	% (D/A)	Number E	% (E/A)	Number F	% (F/A)
Permanent Employees											
Male	1063	1063	100%	1063	100%	-	-	-	-	-	-
Female	2	2	100%	2	100%	-	-	-	-	-	-
Total	1065	1065	100%	1065	100%	-	-	-	-	-	-
Other than permanent employees											
Male	325	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	325	-	-	-	-	-	-	-	-	-	-

b. Details of measures for the well-being of Workers

Category	% of workers covered by										
	Total A	Health Insurance		Accident insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		Number B	% (B/A)	Number C	% (C/A)	Number D	% (D/A)	Number E	% (E/A)	Number F	% (F/A)
Permanent workers											
Male	269	269	100.00%	269	100.00%	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	269	269	100.00%	269	100.00%	-	-	-	-	-	-
Other than permanent workers											
Male	441	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	441	-	-	-	-	-	-	-	-	-	-

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format:

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Cost incurred on well-being measures as a % of total revenue of the company	0.38%	0.41%

ANNEXURE C TO THE BOARD’S REPORT (Contd.)

2. Details of retirement benefits, for current FY and previous financial year

Benefits	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Number of employees covered as % of total employees	Number of Workers covered as % of total employees	Deducted and deposited with the authority (Y/N/N.A)	Number of employees covered as % of total employees	Number of Workers covered as % of total employees	Deducted and deposited with the authority (Y/N/N.A)
PF	100%	100%	Y	100%	100%	Y
Gratuity	100%	100%	N.A	100%	100%	N.A
ESI	100%	100%	Y	100%	100%	Y
Others-Specify						

3. Accessibility of workplaces

Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard:

Yes, the premises and offices of the entity are accessible to differently-abled employees and workers as per the requirements of the Rights of Persons with Disabilities Act, 2016. However, the company is further conducting an assessment to ensure full compliance and identify any areas for improvement.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy:

We do not have an exclusive policy but the Company does not discriminate anyone based on their disabilities.

5. Return to work and Retention rates of permanent employees and workers that took parental leave:

Gender	Permanent Employees		Permanent Workers	
	Return to work Rate	Retention Rate	Return to work Rate	Retention Rate
Male	Nil	NA	Nil	NA
Female	Nil	NA	Nil	NA
Total	Nil	NA	Nil	NA

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

Particulars	Yes/No (if yes then give details of the mechanism in brief)
Permanent Workers	Yes, There is register maintained and complaints are addresses at the Plant level
Other than Permanent Workers	Yes, There is register maintained and complaints are addresses at the Plant level
Permanent Employees	Yes, There is register maintained and complaints are addresses at the Plant level
Other than permanent Employees	Yes, There is register maintained and complaints are addresses at the Plant level

7. Membership of employees and worker in association(s) or Unions recognised by the listed entity:

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total employees / workers in respective category (A)	Total employees/ workers in respective category, who are part of association (s) or Union (s)	% B/A	Total employees / workers in respective category (A)	Total employees/ workers in respective category, who are part of association (s) or Union (s)	% B/A
Total Permanent Employees						
Male	1063	0	0	1020	0	0
Female	2	0	0	2	0	0
Total Permanent Workers						
Male	269	269	100.00%	281	281	100.00%
Female	0	0	0	0	0	0

8. Details of Training imparted to the employees and workers on health & safety measures and on skill upgradation:

Category	FY 2025-26 (Current Financial Year)					FY 2024-25 (Previous Financial Year)				
	Total (A)	On health and safety Measures		On skill upgradation		Total (D)	On health and safety Measures		On skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Male	1063	482	45%	495	47%	1020	572	56%	386	38%
Female	2	2	100%	2	100%	2	2	100%	2	100%
Total	1065	484	45%	497	47%	1022	574	56%	388	38%
Workers										
Male	269	197	73%	210	78%	281	363	100%	321	100%
Female	-	-	-	-	-	-	-	-	-	-
Total	269	197	73%	210	78%	281	363	100%	321	100%

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

9. Details of performance and career development reviews of employees and workers:

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total (A)	No.(B)	% (B/A)	Total C	No.(D)	% (D/C)
Employees						
Male	1063	1063	100%	1020	1020	100%
Female	2	2	100%	2	2	100%
Total	1065	1065	100%	1022	1022	100%
Workers						
Male	269	269	100%	281	281	100%
Female	-	-	-	-	-	-
Total	269	269	100%	281	281	100%

10. Health and safety management system:

a. Whether an occupational health and safety management system has been implemented by the entity? **(Yes/ No)**. If yes, the coverage such system?

Yes, the company has all the EHS systems and policies in place and all employees and other stakeholders entering the premises are subject to following the safety and health precautions. This include protocols, procedures and using the required safety and health outfits.

b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

The entity employs routine and non-routine hazard identification and risk assessment processes. This involves regular inspections, internal safety audits, and employee feedback to identify work-related hazards. Risk assessment includes analyzing potential consequences and likelihood of hazards, considering control measures, and implementing necessary corrective actions. These processes ensure proactive management of occupational risks and promote a safe work environment for employees.

c. Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Y/N)

Yes

d. Do the employees/ worker of the entity have access to non-occupational medical and healthcare services? **(Yes/ No)**

Yes

11. Details of safety related incidents:

Safety Incident / Number	Category	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Lost Time Injury Frequency Rate (LTIFR) Per One million -person hours worked	Employees	-	0.53
	Workers	-	2.10
Total recordable work-related injuries	Employees	-	2
	Workers	-	8
No of fatalities	Employees	-	1
	Workers	-	-
High consequence work-related injury or ill-health (excluding fatalities)	Employees	-	-
	Workers	-	1

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

12. Describe the measures taken by the entity to ensure a safe and healthy work place:

Yes, the Company ensures that employees are protected under an occupational health and safety management system.

13. Number of complaints made by employees and workers:

Particulars	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Filed during the year	Pending resolutions at the end of the year	Remarks	Filed during the year	Pending resolutions at the end of the year	Remarks
Working Conditions, Health & Safety	131	-	Nil	130	5	Resolved in the subsequent FY

14. Assessments for the year:

Particulars	% of plants and offices that were assessed (By entity or statutory authorities or third parties)
Health and safety practices	100%
Working Conditions	100%

15. Details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions: Necessary action has been taken by the Management to improve the working condition, health & safety practices.

SECTION C: Principle 4. Businesses should respect the interests of and be responsive to all its stakeholders.

Essential Indicators:

1. Describe the process for identification of key stakeholder groups of the entity:

Our procedure for identifying key stakeholders involves conducting a comprehensive stakeholder analysis. This process typically includes identifying and categorizing individuals or groups who have a direct or indirect interest in the company's activities, products, or outcomes. Stakeholders may include customers, suppliers, employees, investors, government agencies, local communities, and advocacy groups. The analysis involves gathering information through surveys, interviews, and market research to understand stakeholders' needs, expectations, and potential impact on the company's operations.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group:

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/ Half yearly/ Quarterly / others - please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Customers	N	Email, phone, meeting, exhibition, marketing collaterals.	Regular	Product, supply, quality, feedback, payments
Suppliers	N	Email, phone, meetings	Regular	Estimates, Supply, quality, payments
Employees	N	Email, trainings, workshops, one to one, phone	Regular	Productivity, concerns, feedbacks

SECTION C: Principle 5. Businesses should respect and promote human rights.

Essential Indicators:

1. Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total (A)	Number of employees and workers covered (B)	% (B/A)	Total (C)	Number of employees and workers covered (D)	% (D/C)
Employees						
Permanent	The Company is currently formulating training programmes on human rights issues and the entity's policies for employees and workers.					
Other than Permanent						
Total Employees						
Workers						
Permanent	The Company is currently formulating training programmes on human rights issues and the entity's policies for employees and workers.					
Other than Permanent						
Total Workers						

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

2. Details of minimum wages paid to employees and workers, in the following format:

Category	FY 2025-26 (Current Financial Year)					FY 2024-25 (Previous Financial Year)				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent										
Male	1063	-	-	1063	100%	1020	-	-	1020	100%
Female	2	-	-	2	100%	2	-	-	2	100%
Other than Permanent										
Male	325	-	-	325	100%	347	-	-	347	100%
Female	-	-	-	-	-	-	-	-	-	-
Workers										
Permanent										
Male	269	-	-	269	100%	281	-	-	281	100%
Female	-	-	-	-	-	-	-	-	-	-
Other than Permanent										
Male	441	-	-	441	100%	466	-	-	466	100%
Female	-	-	-	-	-	-	-	-	-	-

3. Details of remuneration / salary / wages (including differently abled): (₹ in Lakhs)

Category	Male		Female	
	Number	Median remuneration/salary/wages of respective category	Number	Median remuneration/salary/wages of respective category
Board of Directors	5	Non-Executive Non-Independent Directors & Non-Executive Independent Directors were paid only Sitting fees.	2	Non-Executive Non-Independent Directors & Non-Executive Independent Directors were paid only Sitting fees.
Key Managerial Personal	2	469.36	-	-
Employees other than BoD and KMP	1240	6554.33	2	11.31
Workers	283	1208.28	-	-

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

4. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Gross wages paid to females as % of total wages	0.14%	0.14%

5. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No): Yes
6. Describe the internal mechanisms in place to redress grievances related to human rights issues:
Any issues related to work or other rights can be raised through the respective HODs, in case it has not been resolved the same will be escalated to the HR department / Management.
7. Disclosure of complaints made by employees and workers on sexual harassment, discrimination at workplace, Child Labour, Forced Labour/Involuntary Labour, Wages or other human rights related issues.

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Filed during the day	Pending Resolution at the end of the year	Remarks	Filed during the day	Pending Resolution at the end of the year	Remarks
Sexual Harassment	0	0	N.A.	0	0	N.A.
Discrimination at workplace	0	0	N.A.	0	0	N.A.
Child Labour	0	0	N.A.	0	0	N.A.
Forced Labour/ Involuntary Labour	0	0	N.A.	0	0	N.A.
Wages	0	0	N.A.	0	0	N.A.
Other human right related issues	0	0	N.A.	0	0	N.A.

8. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:

	FY 2025-26 (Current financial Year)	FY 2024-25 (Previous Financial Year)
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	0	0
Complaints on POSH as a % of female employees / workers	0	0
Complaints on POSH upheld	0	0

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

9. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases: Prevention of Sexual Harassment Committee at the Workplace
10. Do human rights requirements form part of your business agreements and contracts? (Yes/No):
No
11. Assessments of the year

Category	% of plants and offices that were assessed (by the entity or by the statutory authorities or third parties)
Child Labour	100%
Forced/Involuntary Labour	100%
Sexual harassment	100%
Discrimination at workplace	100%
Wages	100%
Others - please specify	

12. Provide the details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 9 above: No significant risks / concerns above.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION C: Principle 6. Businesses should respect and make efforts to protect and restore the environment.

Essential Indicators:

1. Details of total energy consumption (in million MJ) and energy intensity

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
From renewable sources		
Total electricity consumption (A)	422.40	333.35
Total fuel consumption (B)	-	-
Energy consumption through other sources (C)	-	-
Total energy consumed from renewable resources (A+B+C)	422.40	333.35
From non-renewable sources		
Total electricity consumption (D)	203.79	253.11
Total fuel consumption (E) (negligible after converting in to Million MJ)	-	-
Energy consumption through other sources (F)	-	-
Total energy consumed from non-renewable resources (D+E+F)	203.79	253.11
Total energy consumed. (A+B+C+D+E+F)	626.19	586.46
Energy intensity per rupee of turnover (Total energy consumption/ turnover in rupees)	0.0000000471	0.0000000469
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP)	0.9658	0.9770
Energy intensity in terms of physical output	-	-
Energy intensity (optional) – the relevant metric may be selected by the entity	-	-

Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N) No

If yes, name of the external agency:

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N): No.

If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, the remedial action taken, if any.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

3. Provide details of the following disclosures related to water, in the following format:

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water Withdrawal by Source (In Kiloliters)		
(i) Surface water	-	-
(ii) Ground water		
(iii) Third party water	101745.00	98476.00
(iv) Seawater / desalinated water	-	-
(v) Others		
Total volume of water withdrawal (in kilolitres) (i+ii+iii+iv+v)	101745.00	98476.00
Total volume of water consumption (in kilolitres)	101745.00	98476.00
Water intensity per rupee of turnover (Water consumed / Revenue from operations)	0.0000076592	0.0000078675
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP)	0.1569	0.1640
Water intensity in terms of physical output	-	-
Water intensity (optional) – the relevant metric may be selected by the entity	-	-

Note - Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N): No.

If yes, name of the external agency.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

4. Provide the following details related to water discharge:

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water discharge by destination and level of treatment (in kiloliters)		
(i) To Surface water		
- No treatment	0	0
- With treatment - please specify level of treatment	0	0
(ii) To Groundwater		
- No treatment	0	0
- With treatment - please specify level of treatment	0	0
(iii) To Seawater		
- No treatment	0	0
- With treatment - please specify level of treatment	0	0
(iv) Sent to third-parties		
- No treatment	0	0
- With treatment - please specify level of treatment	0	0
(v) Others		
- No treatment	0	0
- With treatment - please specify level of treatment	Remaining water after processing is using for gardening after treatment through Sewage Treatment Plant in our factory itself.	Remaining water after processing is using for gardening after treatment through Sewage Treatment Plant in our factory itself.
Total water discharged (in kilolitres)		

Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N): No.

If yes, name of the external agency.

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation: N.A.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

6. Please provide the details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
NOx	mg/m3	21.27	15.74
Sox	mg/m3	17.97	14.17
Particulate Mater	mg/Nm3	41.60	59.90
Persistent organic pollutants (POP)	NA	NA	NA
Volatile organic compounds (VOC)	NA	NA	NA
Hazardous air pollutants (HAP)	NA	NA	NA
Others – please specify	NA	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N): No.

If yes, name of the external agency.

7. Please provide the details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & their intensity

Parameter	Unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	2913	3028
Total Scope 2 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	63435	59373
Total Scope 1 and Scope 2 emissions intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)		0.0000049946	0.0000049854
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)		0.000102	0.000104
Total Scope 1 and Scope 2 emission intensity in terms of physical output		0.69 Tonne CO2e/Tonne	0.75 Tonne CO2e/Tonne
Total Scope 1 and Scope 2 emission intensity (optional) - the relevant metric may be selected by the entity		NA	NA

Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N): No.

If yes, name of the external agency.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

8. Does the entity have any project related to reducing Green House Gas emission? Yes.
If yes, then provide the details.

Yes.

Transition to Renewable Energy:

Portion of our electricity is sourced from renewable energy, including solar, wind. Currently we are buying renewable energy for all our three plants through group captive mode. In the coming years, our substantial portion of energy consumption will be from renewable energy. We have already installed 1 MW inhouse solar plant at our Pedapariya plant in Andhra Pradesh.

Energy Efficiency:

We have implemented various energy-saving projects, such as energy-efficient motors, variable voltage and frequency drives to reduce overall energy consumption in our plants.

9. Provide details related to waste management by entity, in the following format:

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Waste generated (in metric tonnes)		
Plastic waste (A)	Not significant / not captured	Not significant / not captured
E-waste (B)	Not significant / not captured	Not significant / not captured
Bio-medical waste (C)	Nil	Nil
Construction and demolition waste (D)	Nil	Nil
Battery waste (E)	Nil	Nil
Radioactive waste (F)	Nil	Nil
Other Hazardous waste (G). Please specify if any	Not significant / not captured	Not significant / not captured
Other Non-hazardous waste generated (H) (Break-up by composition i.e., by materials relevant to the sector)	Not significant / not captured	Not significant / not captured
Total (A+B+C+D+E+F+G+H)		
Waste intensity per rupee of Turnover (Total waste generated / Revenue from operations)		
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)(Total waste generated / Revenue from operations adjusted for PPP)		
Waste intensity in terms of physical output		
Waste intensity (optional) – the relevant metric may be selected by the entity		

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)

Category of waste		
i. Re-cycled	Nil	Nil
ii. Re-used	Nil	Nil
iii. Other recovery operations	Nil	Nil
Total		

For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)

Category of Waste		
i. Incineration	Nil	Nil
ii. Landfilling	Nil	Nil
iii. Other disposal operations	Nil	Nil
Total		

Note: Indicate if any independent assessment / evaluation / assurance has been carried out by an external agency? (Y/N): No.

If yes, name of the external agency.

10. Briefly describe the details of waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

We do not have any toxic chemicals used or generated during the process. To manage any other wastes, we follow industry best practices, including segregation, recycling and responsible disposal methods. Our goal is to minimize environmental impact, promote sustainability, and comply with relevant regulations governing waste management and chemical usage.

11. If the entity has operations/offices if any in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required:

S.No.	Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any.
	NA		

12. Details of environmental impact assessments (EIA) of projects undertaken by the entity based on applicable laws, in the current financial year:

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web Link
NA					

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India, such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N): Yes.

If not, provide details of all such non-compliances, in the following format: N.A.

SL. No.	Specify the Law / regulation / guidelines which was not complied with	Provide details of the non-compliance	Any fines / penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
	-	-	-	-

SECTION C: Principle 7. Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.

Essential Indicators:

1. a. Number of affiliations with trade and industry chambers/associations : 8
- b. List the top 10 trade and industry chambers/associations (determined based on the total members of such body) the entity is a member of /affiliated to :

SL No.	Name of the trade industry chambers/associations	The reach of trade and industry chambers/ associations (State/ National)
1	Automotive Component Manufacturers Association	National
2	Confederation of Indian Industry	National
3	The Institute of Indian Foundry Men	National
4	Tamil Nadu Electricity Consumer Association	State
5	Andhra Chamber of Commerce	State
6	Madras Management Association	State
7	Indo-American Chamber of Commerce	International
8	Federation of Andhra Pradesh Chamber of Commerce and Industry	State

2. Provide Details of corrective action taken or underway on any issues related to anticompetitive conduct by the entity, based on adverse orders from regular authorities:

Name of authority	Brief of the case	Corrective actions taken
Nil		

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION C: Principle 8. Businesses should promote inclusive growth and equitable development.

Essential Indicators:

1. Details of social impact assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year:

Name and brief details of the project	SIA Notification No.	Date of notification	Whether conducted by an independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web Link
Nil					

2. Information on project (s) for which ongoing rehabilitation and resettlement (R&R) is being undertaken by the entity, in the following format:

SL No.	Name of project for which R&R is ongoing	State	District	No. of project-affected families	% of PAFs covered by R&R	Amount paid to PAFs in FY25 (in INR)
	Nil					

3. Describe the mechanisms to receive and redress grievances of the community:
The Company has a process to receive and redress concern / grievances received from the community.
4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

Particulars	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Directly sourced from MSMEs/ small producers	28%	27%
Directly from within India	69%	78%

5. Job creation in smaller towns - Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost:

Location	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Rural	We give first preference to the neighboring villages for any employment and use them. However, there is no data maintained for the same currently.	We give first preference to the neighboring villages for any employment and use them. However, there is no data maintained for the same currently.
Semi-Urban		
Urban		
Metropolitan		

(Place to be categorized as per RBI Classification System - rural / semi-urban / urban / metropolitan)

Leaders Indicators

The details of CSR amount spent against other than ongoing projects for the financial year 2025-26 are given in the CSR Annexure-F of the Board's Report.

ANNEXURE C TO THE BOARD'S REPORT (Contd.)

SECTION C: Principle 9. Businesses should engage with and provide value to their consumers in a responsible manner.

Essential Indicators:

- Describe the mechanism in place to receive and respond to consumer complaints and feedback:
The customer complaints are received by the Marketing department and based on the intensity of the complaints/ feedback it is taken up with the respective teams at plant level to address the issues.
- Turnover of products and /services as a percentage of turnover from all products/service that carry information about:

Particulars	As a % of total turnover
Environmental and social parameters relevant to the product	Nil
Safe and responsible usage	Nil
Recycling and/or safe disposal	Nil

- Number of consumer complaints in respect of the following:

Particulars	FY 2025-26 (Current Financial Year)		Remarks	FY 2024-25 (Previous Financial Year)		Remarks
	Received during the year	Pending resolution at end of year		Received during the year	Pending resolution at end of year	
Data Privacy	0	0	Nil	0	0	Nil
Advertising	0	0	Nil	0	0	Nil
Cyber-security	0	0	Nil	0	0	Nil
Delivery of essential services	0	0	Nil	0	0	Nil
Restrictive Trade Practices	0	0	Nil	0	0	Nil
Unfair Trade Practices	0	0	Nil	0	0	Nil
Other	0	0	Nil	0	0	Nil

- Details of instances of product recalls on account of safety issues:

Particulars	Number	Reasons for recall
Voluntary recalls	Nil	
Forced recalls	Nil	

- Does the entity have Framework / policy on cyber security and risks related to data privacy? **(Yes/No).**
If available, web-link of the policy. Yes, no web-link is available.
- Provide Details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services: Nil
- Provide the following information relating to data breaches:
 - Number of instances of data breaches: Nil
 - Percentage of data breaches involving personally identifiable information of customers
 - Impact, if any, of the data breaches

ANNEXURE D TO THE BOARD'S REPORT

**PARTICULARS OF EMPLOYEES
FOR THE FINANCIAL YEAR ENDED 31ST MARCH 2026**

The information required under Section 197 of the Act, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given below:

- i. The Ratio of remuneration of each director to the median remuneration of the employees of the Company for the Financial Year 2025-26 and percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the Financial Year 2025-26:

Sl. No.	Name of the Director/Key Managerial Personnel and Designation	% Increase/ (Decrease) in the remuneration	Ratio to Median remuneration of employees
1	Mr. P. Deepak, Managing Director & CEO	43%	100
2	Mr. Vinod K Dasari, Independent Director	N.A.	N.A.
3	Mr. D. Sesha Reddy, Non-Executive & Non-Independent Director	N.A	N.A
4	Mr. R. Sridharan, Independent Director	N.A.	N.A.
5	Mr. A. Balasubramanian, Non-Executive & Non-Independent Director	N.A	N.A
6	Ms. Maheswari Mohan, Independent Director	N.A.	N.A.
7	Ms. P. Divya, Non-Executive Director	N.A.	N.A.
8	Mr. S.K. Sivakumar, Chief Financial Officer & Company Secretary	25%	37

The Non-Executive Directors were paid only sitting fees during the Financial Year 2025-26.

- ii. The Percentage increase/(decrease) in the median remuneration of the employees in the financial year is 12%.
- iii. The number of permanent employees on the rolls of Company: 1334.
- iv. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: 8%.
Increase in remuneration is based on remuneration policy of the Company.
- v. Affirmation that the remuneration is as per the remuneration policy of the Company:
The Company affirms that the remuneration is as per the remuneration policy of the Company.

ANNEXURE E TO THE BOARD'S REPORT

FORM NO. MR-3

**SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH 2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

**To THE BOARD OF DIRECTORS
M/s NELCAST LIMITED**

34, Industrial Estate, Gudur,
Andhra Pradesh - 524101

We have conducted the Secretarial Audit on the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s. Nelcast Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in my opinion, the Company has, during the audit period from 01.04.2025 to 31.03.2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

1. We have examined the books, papers, minute books, forms, and returns filed and other records maintained by **M/s. Nelcast Limited** ("**The Company**") for the period from 01.04.2025 to 31.03.2026 according to the provisions of:
 - i. The Companies Act, 2013 (the Act) and the Rules made thereunder;
 - ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made thereunder;
 - iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
 - iv. Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder;
 - v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('**SEBI Act**'):
 - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b. SEBI (Prohibition of Insider Trading) Regulations, 2015
 - c. The Securities and Exchange Board of India (Issue of capital and Disclosure Requirements) Regulations, 2009; (Not applicable to the company during audit period)
 - d. The Securities and Exchange Board of India (Share based Employee Benefits) Regulations, 2014; (Not applicable to the Company during the audit period)

ANNEXURE E TO THE BOARD'S REPORT - (Contd.)

- e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; (Not applicable to the Company during the audit period).
- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client.
- g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; (Not applicable to the Company during the audit period).
- h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not applicable to the Company during the audit period).
- i. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- vi. The Payment of Wages Act, 1936
- vii. The Minimum Wages Act, 1948
- viii. Employees Provident Fund and Misc. Provisions Act, 1952
- ix. Employees State Insurance Act, 1948
- x. Payment of Gratuity Act, 1972
- xi. Employee's Compensation Act, 1923
- xii. Contract Labour (Regulation & Abolition) Act, 1970
- xiii. Employment Exchange (Compulsory Notification of Vacancies) Act, 1959
- xiv. Income Tax Act, 1961
- xv. GST Acts and Rules made thereunder
- xvi. The Insurance Act, 1938, as amended
- xvii. The Factories Act, 1948 and Andhra Pradesh Factories Rules, 1980
- xviii. Water (Prevention & Control of Pollution) Act, 1974 and rules there under
- xix. Air (Prevention & Control of Pollution) Act, 1981 and rules there under
- xx. The Environment (Protection) Act, 1986
- xxi. Hazardous and Other Wastes (Management & Trans boundary Movement) Rules, 2016
- xxii. Customs Act, 1962
- xxiii. Newspaper Publications
- xxiv. The Boilers Act, 1923 and Indian Boilers Regulations, 1950
- xxv. The Petroleum Act, 1934 and Petroleum Rules, 2002
- xxvi. The Payment of Bonus (Amendment) Act, 2015
- xxvii. Electricity Act, 2003
- xxviii. The Industrial Employment (Standing Orders) Act, 1946
- xxix. The Tamil Nadu Factory Rules, 1950
- xxx. The Tamil Nadu Labour Welfare Fund Act
- xxxi. The Apprentices Act, 1961
- xxxii. The Maternity Benefit Act, 1961
- xxxiii. Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

ANNEXURE E TO THE BOARD'S REPORT - (Contd.)

2. We have also examined compliance with the applicable clauses of
 - i) Secretarial Standards issued by The Institute of Company Secretaries of India.
 - ii) the Listing Agreements entered into by the Company with the BSE Limited and National Stock Exchange of India Limited.
3. We further report that the Company has, in my opinion, complied with the provisions of the Companies Act, 2013 and the Rules made under that Act as notified by Ministry of Corporate Affairs and the Memorandum and Articles of Association of the Company, with regard to:
 - Closure of the Register of Members;
 - Forms, returns, documents and resolutions required to be filed with the Registrar of Companies and the Central Government;
 - Service of documents by the Company on its Members, Auditors and the Registrar of Companies;
 - The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act;
 - Minutes of proceedings of General Meetings and of the Board and its Committee meetings;
 - Approvals of the Members, the Board of Directors, the Committees of Directors and the government authorities, wherever required;
 - Constitution of the Board of Directors / Committee(s) of Directors, appointment, retirement and reappointment of Directors including the Managing Director and Whole-time Directors;
 - Payment of remuneration to Directors including the Managing Director and Whole-time Directors;
 - Appointment and remuneration of Statutory Auditor, Cost Auditor and Secretarial Auditor;
 - Borrowings and registration, modification and satisfaction of charges wherever applicable;
 - Investment of the Company's funds including investments and loans to others;
 - Format of Balance Sheet and statement of profit and loss is as per Schedule III of the Companies Act, 2013 read with Companies Indian Accounting Standards (Ind AS) Rules, 2015;
 - Report of the Board of Directors;
 - The Directors have complied with the disclosure requirements in respect of their eligibility of appointment, their being independent and compliance with the Code of Business Conduct & Ethics for Directors and Senior Management;
 - A separate meeting of Independent Directors was held during the year as per the provisions of Companies Act, 2013;
 - Maintenance of various statutory registers and documents and making necessary entries therein has been done as per Companies Act, 2013;
 - Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;

ANNEXURE E TO THE BOARD'S REPORT - (Contd.)

- Declaration and payment of dividends;
 - Transfer of certain amounts as required under the Act to the Investor Education and Protection Fund and uploading of details of unpaid and unclaimed dividends on the websites of the Company and the Ministry of Corporate Affairs;
4. We further report that there was no prosecution initiated and no fines or penalties were imposed during the period under review under the Companies Act, SEBI Act, SCRA, Depositories Act, Listing Agreement and Rules, Regulations and Guidelines framed thereunder against the Company or its Directors and Officers.
5. We Further Report That:
- The Company is paying wages to all employees as per the provisions of Minimum Wages Act, 1948 and The Payment of Wages Act, 1936.
 - The company is regular in payment of gratuity as per the rules of the Payment of Gratuity Act, 1972 and has provided 100% provision in the books of accounts.
 - The Company has filed return as per the Factories Act, 1948.
 - The company is regular in publishing Audited and Unaudited Financial Results.
 - The Company has renewed the Insurance Policy under Employees State Insurance Act, 1948.
 - The Company is paying bonus to all employees as per the provisions of the Payment of Bonus (Amendment) Act, 2015.
 - The Company is regular in paying all statutory dues like PF, ESI, Goods and Services Tax, Income Tax etc.,
6. We further report that based on the information received and records maintained there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.
7. We further Report that during the audit period the Company has
- No Public /Right/Preferential Issue of Shares/Debentures/Sweat Equity etc.,
 - No Redemption/Buy-back of Securities;
 - No major Decision taken by the members in pursuance of Section 180 of the companies Act, 2013;
 - No Merger/Amalgamation/Reconstruction, etc.,
 - No Foreign Technical Collaborations;

Place: Hyderabad
Date : 14th May 2026

**For L.D. Reddy & Co.,
Company Secretaries**

**L. Dhanamjaya Reddy
(Proprietor)
CP No.: 3752
M. No. : 13104
UDIN : A013104H000356986
PR. No: 7832/2026**

ANNEXURE E TO THE BOARD'S REPORT - (Contd.)

ANNEXURE

To THE BOARD OF DIRECTORS
M/s NELCAST LIMITED
34, Industrial Estate, Gudur,
Andhra Pradesh - 524101

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the Management of the Company. Our responsibility is to express an opinion on these secretarial records on our audit.
2. We have followed the audit practices and processes as appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the information and relevant documents including representation given by the management about the compliance of laws, rules and regulations and happening of events etc.
5. The compliances of the provisions of corporate and other applicable laws, rules, regulations, standards are the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The secretarial audit report is neither an assurance as to the future viability of the Company nor of the company efficiency of effectiveness with which the management has conducted the affairs of the Company.

Place : Hyderabad
Date : 14th May 2026

For L.D. Reddy & Co.,
Company Secretaries
L. Dhanamjaya Reddy
(Proprietor)
CP No.: 3752
M. No. : 13104
UDIN: A013104H000356986
PR. No: 7832/2026

ANNEXURE F TO THE BOARD'S REPORT

**ANNUAL REPORT ON CSR ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31ST MARCH 2026**

1. Brief outline on CSR Policy of the Company:

The Company has framed its CSR policy in compliance with the provisions of the Companies Act, 2013 and the policy is duly approved by the Board of Directors. The guiding principles of CSR programmes are “sustainability” and “impact through empowerment”. These guiding principles shall run through all the approved CSR projects, within the broad framework of Schedule VII of the Act.

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of Meetings of CSR Committee held during the year	Number of Meetings of CSR Committee attended during the year
1	Mr. P. Deepak	Chairman	1	1
2	Mr. D. Sesha Reddy	Member	1	-
3	Ms. Maheswari Mohan	Member	1	1
4	Ms. P. Divya	Member	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company.	https://nelcast.com/investors/policies
4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report).	Not Applicable
5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any	

Sl. No.	Financial Year	Amount available for set-off from preceding financial year	Amount required to be set-off for the financial year, if any
1	2022-23	2.11	-
2	2023-24	-	-
3	2024-25	3.48	-

ANNEXURE F TO THE BOARD'S REPORT - (Contd.)

₹ in Lakhs

6. Average net profit of the company as per section 135(5)	4533.51
7. (a) Two percent of average net profit of the company as per section 135(5)	90.67
(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years.	-
(c) Amount required to be set off for the financial year, if any	5.59
(d) Total CSR obligation for the financial year (7a+7b-7c).	85.08

8. (a) CSR amount spent or unspent for the financial year:

₹ in Lakhs

Total amount spent for the Financial Year	Amount Unspent				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of Transfer	Name of the Fund	Amount	Date of Transfer
85.85	-	-	-	-	-

ANNEXURE F TO THE BOARD'S REPORT - (Contd.)

(b) Details of CSR amount spent against **ongoing projects** for the financial year: Nil

(c) Details of CSR amount spent against **other than ongoing projects** for the financial year:

Sl. No.	Name of the Project	Item from the list of activities in Schedule VII of the Act	Local Area	Location of the Project		Amount spent for the project (₹ in Lakhs)	Mode of Implementation - Direct (Yes / No)	Details of Implementing Agency	
				State	District			Name	CSR Regn. Number
1	Healthcare	Health Camps, Medical help to Underprivileged, Malnutrition reduction, Hunger relief, etc.,	Yes	AP	Tirupati	7.82	Yes	NA	NA
				TN	Chennai	0.76	Yes	NA	NA
				TN	Tiruvallur	7.95	Yes	NA	NA
2	Vocational Training	Vocational training to unemployed youth, school dropouts, placement linked skills development training etc.,	Yes	TN	Tiruvallur	56.10	No	Shri Ponnaolu Radhakrishna Reddy Charitable Trust	CSR000 81461
3	Promoting Education	Promoting Education	Yes	TN	Tiruvallur	1.59	Yes	NA	NA
				AP	Tirupati	0.82	Yes	NA	NA
4	Community Development	Providing safe drinking water to community	Yes	AP	Tirupati	4.05	Yes	NA	NA
5	Rural Development	Infrastructure Development / Agriculture Development	Yes	AP	Tirupati	5.62	Yes	NA	NA
				TN	Tiruvallur	0.64	Yes	NA	NA
				TN	Chennai	0.50	No	ZHA Foundation Charitable Trust	CSR000 63480
Total						85.85			

(d) Amount spent in Administrative Overheads:

Nil

(e) Amount spent on Impact Assessment, if applicable:

Not Applicable

(f) Total amount spent for the Financial Year

85.85 Lakhs

(8b+8c+8d+8e)

ANNEXURE F TO THE BOARD'S REPORT - (Contd.)

(g) Excess amount for set off, if any

₹ in Lakhs

Sl. No.	Particulars	Amount
(i)	Two percent of average net profit of the company as per section 135(5)	90.67
(ii)	Total amount spent for the Financial Year	85.85
(iii)	Excess amount spent for the financial year [(ii)-(i)]	-
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	5.59
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	0.77

9. (a) Details of Unspent CSR amount for the preceding three financial years: Nil

(b) Details of CSR amount spent in the financial year for **ongoing projects** of the preceding financial year(s): Nil

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details): Nil

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): Nil

Place: Chennai
Date : 18th May 2026

P. Deepak
Chairman
CSR Committee

ANNEXURE G TO THE BOARD'S REPORT

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, RESEARCH AND DEVELOPMENT, FOREIGN EXCHANGE EARNINGS AND OUTGO

[Pursuant to Section 134(3)(m) of The Companies Act, 2013
read with Rule 8(3) of The Companies (Accounts) Rules, 2014]

A. CONSERVATION OF ENERGY :

a)	The Steps taken or impact on conservation of energy	<ul style="list-style-type: none"> ❖ Continued focus on energy conservation through process optimization and improved operational controls across manufacturing facilities. ❖ Energy efficiency initiatives undertaken in melting, moulding and machining operations to reduce specific energy consumption. ❖ Optimization of compressed air systems, lighting systems and utility consumption to improve energy efficiency. ❖ Continuous monitoring of power consumption and implementation of energy-saving measures across operations. The company does periodical Energy Audit. The Company has also certified for ISO 50001.
b)	The Steps taken by the Company for utilizing alternate source of energy	<ul style="list-style-type: none"> ❖ The Company continues to evaluate the use of alternate and renewable energy sources, including solar power and other sustainable energy options, wherever feasible. ❖ Efforts are being made to increase the share of cleaner energy sources in overall energy consumption. The Company is using substantial portion of power from wind and solar through group captive mode. The company is further exploring possibilities of increasing wind and solar power in the coming years.
c)	Capital investment on energy conservation equipment's	Energy-efficient equipment and process improvements, including modernization of utilities and plant equipment aimed at reducing energy consumption.

ANNEXURE G TO THE BOARD'S REPORT - (Contd.)

B. TECHNOLOGICAL ABSORPTION :

(i)	The efforts made towards technology absorption	(i) Continued focus on new materials development for innovative next generation products including development and application of Austempered Ductile Iron for advanced engineering applications. (ii) Development and adoption of new process technologies aimed at improving product quality, productivity and performance including automation process in fettling operations to enhance process efficiency and consistency.
(ii)	The benefits like product improvement, cost reduction, product development or import substitution	Improved product quality and performance. Enhanced process efficiency and productivity. Reduction in rejections and improvement in yield. Development of value-added products and support for import substitution opportunities.
(iii)	Imported Technology	Not Applicable
	a.The Details of technology imported	
	b.The year of import	
	c.Whether the technology been fully absorbed	
	d.If not fully absorbed, areas where absorption has not taken place and the reasons thereof; and	
(iv)	The Expenditure incurred on Research and Development	Capital Expenditure: - Revenue Expenditure: ₹ 726.36 Lakhs Total Research & Development Expenditure: ₹ 726.36 Lakhs

C. FOREIGN EXCHANGE EARNING AND OUTGO:

The total foreign exchange earned and used are as under:

Total Foreign Exchange Used	:	₹ 3368.36 Lakhs
Total Foreign Exchange Earned	:	₹ 36574.94 Lakhs

Place: Chennai
Date : 18th May 2026

For and on behalf of the Board
Vinod K Dasari
Chairman

REPORT ON CORPORATE GOVERNANCE
[Pursuant to Schedule V-Para C of the SEBI (LODR) Regulations, 2015]

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The fundamental principle of Corporate Governance is achieving sustained growth ethically and in the best interest of all stakeholders. The Company has a strong legacy of fair, transparent and ethical governance practices and it believes that good Corporate Governance is essential for achieving long-term corporate goals and to enhance stakeholders' value. The Company strives to achieve optimum performance at all levels by adopting good corporate governance practices. As a good corporate citizen, the Company lays great emphasis on a corporate culture of conscience, integrity, fairness, transparency, accountability and responsibility for efficient and ethical conduct of its business. The Company believes that corporate governance begins with the Company's continuous review of its internal procedures and practices encompassing all its business areas in the most appropriate manner, which would spell fairness and transparency.

2. BOARD OF DIRECTORS

The Board of Directors of the Company is the highest governance authority within the Management structure of the Company. The Board provides leadership, strategic directions and oversight to guide the Company affairs and support its long term growth. The Board of Directors of the Company is totally committed to the best practices for effective Corporate Governance. The Board of Directors of the Company has an optimum combination of executive and non-executive directors having rich knowledge and experience in general corporate management, finance, and other allied fields for providing guidance and direction to the Company. The Board reviews strategic business plans, budgets, setting up goals and undertakes performance evaluation of directors besides investment decision and other matters as specified in SEBI LODR.

Composition of the Board of Directors:

The Composition of Board of Directors is in conformity with the Corporate Governance Code, [the Companies Act, 2013 and the Listing Regulations]. Total Directorships held by the Directors are within the limits prescribed under Section 165 of the Companies Act, 2013 read with Regulation 17A of SEBI LODR.

The Board comprises one executive director and six non-executive directors, out of which three are independent directors. All non-executive directors are persons of eminence and bring a wide range of expertise and experience to the Board. The Independent Directors fulfill the conditions specified in the regulations and are Independent of the Management.

Disclosure of relationship between directors inter-se:

Mr. P. Deepak, Managing Director and Ms. P. Divya, Director are related to each other. There is no inter-se relationship among the other Directors of the Company.

Independent Directors:

In accordance with Section 149(7) of the Act, 2013, all Independent Directors have declared that they meet the criteria of independence as provided under Section 149(6) of the Act, 2013 and Regulation 25 of the Listing Regulations and the Board confirms that they are independent of the management.

Appointment / Re-appointment of Directors:

In terms of Regulation 36(3) of the Listing Regulations a brief resume of director proposed to be appointed / re-appointed, nature of their expertise, other directorships and committee memberships, shareholdings and relationships, if any, with other directors are provided in the notice convening Annual General Meeting of the Company.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

Board Meetings:

During the financial year, meetings of the Board of Directors were held on 14th May 2025, 31st July 2025, 30th October 2025 and 9th February 2026.

The details of attendance of Directors at the Board Meetings and the last Annual General Meeting:

Name of the Director	Category in the Company	Board Meetings	Annual General Meeting
Mr. Vinod K Dasari	Chairman, Non-Executive & Independent	4	Attended
Mr. D. Sesha Reddy	Non-Executive & Non-Independent	4	Attended
Mr. A. Balasubramanian	Non-Executive & Non-Independent	4	Attended
Ms. Maheswari Mohan	Non-Executive & Independent	4	Attended
Mr. R. Sridharan	Non-Executive & Independent	4	Attended
Mr. P. Deepak	Executive Director & Promoter	4	Attended
Ms. P. Divya	Non-Executive & Promoter	4	Attended

Directors' Membership as on 31st March 2026 in other Boards or Committees thereof:

Name of the Director	Other Boards	Other Board Committees	Directorship in other Listed Entities		
			Number of Listed Entity	Name of the Listed Entity	Category of Directorship in the Listed Entity
Mr. Vinod K Dasari	5	1	1	Transrail Lighting Ltd.	Independent Director
Mr. D. Sesha Reddy	2	2	1	Dodla Dairy Ltd	Non-Executive, Non-Independent Director
Mr. R. Sridharan	2	8	-	-	-
Mr. A. Balasubramanian	1	2	-	-	-
Ms. Maheswari Mohan	-	-	-	-	-
Mr. P. Deepak	2	1	-	-	-
Ms. P. Divya	2	1	-	-	-

REPORT ON CORPORATE GOVERNANCE - (Contd.)

Equity shares held by the Non-Executive Directors:

No.	Name	Number of Shares
1	Mr. Vinod K Dasari	Nil
2	Mr. D. Sessa Reddy	Nil
3	Mr. R. Sridharan	Nil
4	Mr. A. Balasubramanian	Nil
5	Ms. Maheswari Mohan	Nil
6	Ms. P. Divya	16155000

Skills, Expertise and Competencies of the Board:

The Board of the Company comprises leaders and experts in their respective fields for achieving the objectives of the Company. The Board of Directors has, based on the recommendations of the Nomination and Remuneration Committee ('NRC'), identified the following core skills/ expertise/ competencies of Directors as required in the context of business of the Company for its effective functioning. The Board as a whole possesses the identified skills, expertise and competencies as are required in the context of business of the Company. These are presented as a matrix below:

Areas/Fields	Skills/Competence/Expertise
Financial Management	Proficiency in Financial Management, Practical knowledge and experience in Corporate Finance, accounting and reporting and internal financial controls.
Business Development	Understanding diverse business environments, with a broad perspective of global business opportunities.
Sales and Marketing	Understanding Domestic and International automotive businesses.
Leadership/Strategy	Leadership experience in managing companies and associations including general management, leadership roles in large businesses, with competencies around strategy development & implementation, business administration/ operations and people management.
Industry and Technology	Possessing industrial, technical, and operational expertise and experience in foundry and emerging technologies and associations with industrial bodies and professional network.
Governance/Regulatory	Having insight into maintaining effective Board and Management relationship, Protecting Stakeholders Interest/ Strong expertise and experience in regulatory compliance.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

In terms of the requirement of the SEBI Listing Regulations, the individual skills, experience, competency, and expertise of each of the Directors of the Company is mapped to the core skills/ expertise/competencies of the Directors already identified by the Board, as furnished above, in the context of the Company's business for effective functioning and as available with the Board:

SKILLS / EXPERTISE / COMPETENCIES IDENTIFIED						
Name of the Director	Financial Management	Business environment perspective	Sales and Marketing	Leadership/ Strategy	Industry/ Technology/ Technical Skills	Governance/ Regulatory
Mr. Vinod K Dasari	✓	✓	✓	✓	✓	✓
Mr. D. Sessa Reddy	✓	✓	✓	✓	✓	✓
Mr. R. Sridharan	✓	✓	✓	✓	✓	✓
Mr. A. Balasubramanian	✓	✓	✓	✓	✓	✓
Mr. P. Deepak	✓	✓	✓	✓	✓	✓
Ms. P. Divya	✓	✓	✓	✓	✓	✓
Ms. Maheswari Mohan	✓	✓		✓	✓	✓

Familiarisation Programme:

Pursuant to Regulation 25 of SEBI LODR Listing Regulations, the Company follows a structured orientation and familiarisation programme through various reports/ codes/ internal policies for all the Directors with a view to update them on the Company's policies and procedures on a regular basis. The Company also has an ongoing familiarisation programme for its Independent Directors, with the objective of familiarising them with the Company, its operations and business model, nature of the industry on which the Company operates and environment in which it operates, the regulatory environment applicable to it, the CSR projects undertaken by the Company and the roles, rights, and responsibilities of Independent Directors. The induction programme includes plant visit for detailed understanding of manufacturing process of the Company. The details of familiarisation programme have been posted on the Company's website and is accessible at <https://nelcast.com/investors/familiarization-independent-directors>.

3. AUDIT COMMITTEE

The terms of reference of the Audit Committee are as per the provisions of Regulation 18(3) of the SEBI LODR and Section 177 of the Companies Act, 2013 and other applicable provisions of SEBI LODR and the Act, as amended from time to time. In line with these provisions, the Company has framed an Audit Committee Charter, which is subject to review by the Board of Directors. The members of the Audit Committee are financially literate and possess accounting and related financial management expertise. The Internal Auditors of the Company make presentations to the Audit Committee on their reports on a regular basis.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

The broad terms of reference of the Audit Committee are as follows:

- Oversight of the Company's financial reporting process and disclosure of its financial information to ensure that the financial statements are correct, sufficient, and credible.
- Compliance with Accounting Standards and changes in accounting policies and practices.
- Review of Quarterly results, Annual Financial Statements of the Company, and auditor's report thereon before submission to the Board for approval.
- Review of the Company's accounting policies, internal accounting and financial controls, risk management policies and such other matters.
- Discussing the nature and scope of Internal Audit and the Internal Controls.
- Reviewing the adequacy of internal audit functions and systems, structure, reporting process, audit coverage and frequency of internal audit.
- Review of risk management policies and practices.
- Evaluate internal financial controls and risk management systems.
- Recommendation for appointment, remuneration and terms of appointment of Statutory Auditors.
- Review of Related Party Transactions.
- Other matters as specified in Regulation 18(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Audit Committee is chaired by Mr. R. Sridharan (Independent Director), and its members include Mr. Vinod K Dasari (Independent Director), Mr. A. Balasubramanian (Non-Executive & Non-Independent Director). The meetings were held on 14th May 2025, 31st July 2025, 30th October 2025 and 9th February 2026.

Name of the Member	No. of Audit Committee Meetings held	No. of Audit Committee Meetings attended
Mr. R. Sridharan	4	4
Mr. A. Balasubramanian	4	4
Mr. Vinod K Dasari	4	4

4. NOMINATION & REMUNERATION COMMITTEE

The Company has a Nomination and Remuneration Committee constituted pursuant to the provisions of the Regulation 19 of the SEBI Listing Regulations and Section 178 of the Companies Act, 2013. The Nomination and Remuneration Committee is responsible for evaluating the balance of skills, experience, independence, diversity and knowledge of the Board and for drawing up selection criteria, appointment procedures. Further the Committee decides the Remuneration of all the Directors and senior management members of the Company. The Committee comprises Mr.R.Sridharan (Independent Director), Chairman, Mr. Vinod K Dasari (Independent Director) and Mr. A. Balasubramanian (Non-Executive & Non-Independent Director), Members. During the year under review, three meetings of the Nomination and Remuneration Committee were held on 14th May 2025, 2nd June 2025 and 9th February 2026.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

Name of the Member	No. of Nomination & Remuneration Committee Meetings Held	No. of Nomination & Remuneration Committee Meetings Attended
Mr. R. Sridharan	3	3
Mr. A. Balasubramanian	3	3
Mr. Vinod K Dasari	3	3

The broad terms of reference of the Nomination & Remuneration Committee are as follows:

- Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;
- Recommend the setup and composition of the Board, including formulation of the criteria for determining qualifications, positive attributes and independence of a Director.
- Support the Board in matters related to the setup, review and refresh of the Committees.
- Formulation of criteria for evaluation of Independent Directors and the Board;
- Evaluating the performance of every director, committees of the board and the board as a whole;
- Devising a policy on Board Diversity;

The Company has adopted a Remuneration Policy for the Directors, Key Managerial Personnel and other employees. Remuneration of the Directors, KMPs shall be based on and taking into account their scope of duties, role and nature of responsibilities, level of skill, knowledge and experience, core performance, requirements, the Company's performance and such other parameters as the Company may decide from time to time. The said policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.

Performance evaluation criteria for Independent Directors:

In terms of Section 178 of the Act and Regulation 19 read with Schedule II to the Listing Regulations, the Nomination and Remuneration Committee has laid down the criteria for performance evaluation of the Board as a whole, its Committees and individual Directors. Based thereon, the evaluation was carried out by the Board.

5. STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee has been constituted pursuant to Section 178 of the Companies Act, 2013 and Regulation 20 read with Part D of Schedule II of the SEBI Listing Regulations to look into all types of grievances from shareholders and redress them expeditiously. The committee recommends measures for overall improvement of the quality of investor services. The committee comprises of Mr. D. Sessa Reddy (Non-Executive & Non-Independent Director), Chairman, Ms. Maheswari Mohan (Independent Director), Mr. P. Deepak (Non-Independent Director) and Ms. P. Divya (Non-Executive Director), Members. The Company Secretary is the Compliance Officer of the Committee. During the year the Committee met on 30th October 2025.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

Name of the Member	No. of Stakeholders Relationship Committee Meetings Held	No. of Stakeholders Relationship Committee Meetings Attended
Mr. D. Sesha Reddy	1	-
Ms. Maheswari Mohan	1	1
Mr. P. Deepak	1	1
Ms. P. Divya	1	1

The Company has undertaken various investor-friendly initiatives, such as encouraging investors to register their e-mail addresses for the purpose of receiving the Annual Report and e-voting credentials for the e-AGM, and conducting engagement activities during the e-AGM. The Company has also sent communications requesting shareholders to update their bank account and other relevant details for the purpose of dividend payments and Tax Deducted at Source ('TDS') related activities.

Number of pending share transfers:

As on 31st March 2026, there were no share transfers pending. Share Transfers have been effected during the year well within the time prescribed by the Stock Exchanges and a certificate to this effect duly signed by a Practicing Company Secretary has been furnished to Stock Exchanges.

Compliance Officer:

S.K. Sivakumar

Chief Financial Officer & Company Secretary

159, TTK Road, Alwarpet, Chennai - 600 018

Ph: 044-24983111 Fax: 044-24982111

E-mail: sivakumar@nelcast.com

Number of Shareholder complaints received & resolved during the year 2025-26: Nil

No. of pending complaints as on 31st March 2026: - Nil -

6. (A) RISK MANAGEMENT COMMITTEE

In compliance with Regulation 21 of the SEBI Listing Regulations, the Board had constituted the Risk Management Committee. The primary role of the Risk Management Committee is that of assisting the Board of Directors in overseeing the Company's risk management processes and controls. The role and terms of reference of the Risk Management Committee cover the areas mentioned under Regulation 21 of the Listing Regulations, 2015 and provisions of the Act read with rules framed thereunder. The Company has in place a policy on risk assessment and minimization procedure to reduce or prevent undesirable incidents or unexpected loss. The policy is reviewed periodically. Risk Management policy may be accessed on the Company's website <https://nelcast.com/investors/policies>.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

The Committee comprises Mr. A. Balasubramanian, (Non-Executive & Non-Independent Director), Chairman, Mr. P. Deepak (Executive Director), Ms. Maheswari Mohan (Independent Director) and Ms. P. Divya (Non-Executive Director), Members. During the year under review, two meetings of the Risk Management Committee were held on 29th August 2025 and 24th March 2026 and the attendance of members is given below::

Members of the Committee	No. of Risk Management Committee Meetings Held	No. of Risk Management Committee Meetings Attended
Mr. A. Balasubramanian	2	2
Ms. Maheswari Mohan	2	2
Mr. P. Deepak	2	2
Ms. P. Divya	2	2

(B) SENIOR MANAGEMENT

The following personnel's are the senior management of the Company. There were no changes in the senior management since the closure of the previous Financial year. The Senior Management comprises of Mr. V.P. Premkumar, Mr. S.K. Sivakumar and Mr. T.N. Sriram.

7. PARTICULARS OF SITTING FEE / REMUNERATION PAID TO DIRECTORS DURING THE FINANCIAL YEAR 2025-26

Particulars of Sitting Fee paid to Non-Executive Directors:

Name of the Non-Executive Directors	Sitting Fee (₹)
Mr. Vinod K Dasari	9,20,000
Mr. D. Sessa Reddy	4,00,000
Mr. R. Sridharan	9,20,000
Mr. A. Balasubramanian	9,50,000
Ms. Maheswari Mohan	5,50,000
Ms. P. Divya	5,20,000

Remuneration paid to Whole-time Director:

Details	Managing Director (₹)
Remuneration (including commission)	3,41,67,370

Pecuniary transactions with Non-Executive Directors

There were no pecuniary transactions with Non-Executive Directors during the financial year 2025-26.

Details of Service contracts, notice period, severance fees etc: - Nil -

Stock Option Details : - Nil -

REPORT ON CORPORATE GOVERNANCE - (Contd.)

8. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Corporate Social Responsibility ('CSR') Committee of the Company is constituted in accordance with the provisions of Section 135 of the Act. In line with the amended Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has in place a CSR Policy. The Committee comprises Mr. P. Deepak, Chairman, Mr. D. Sessa Reddy, Ms. Maheswari Mohan and Ms. P. Divya, Members. The committee formulates and recommends to the Board, the CSR activities to be undertaken by the Company as specified in Schedule VII of the Companies Act, 2013. The committee also monitors and reviews the CSR policy periodically and attends to such other matters and functions as may be prescribed from time to time. During the year, the Corporate Social Responsibility Committee was held on 14th May 2025.

Name of the Member	No. of Corporate Social Responsibility Committee Meetings Held	No. of Corporate Social Responsibility Committee Meetings Attended
Mr. P. Deepak	1	1
Mr. D. Sessa Reddy	1	-
Ms. P. Divya	1	1
Ms. Maheswari Mohan	1	1

9. INDEPENDENT DIRECTORS MEETING

In terms of requirements under Schedule IV of the Act and Regulation 25 (3) of Listing Regulations, a separate meeting of the Independent Directors was held. During the year under review, the Independent Directors met on 9th February 2026, inter alia, to discuss:

1. Evaluation of the performance of Non-Independent Directors (including the Chairman) and the Board of Directors as a whole;
2. Evaluation of the performance of the Executive and Non-Executive Directors;
3. Evaluation of the quality, content, and timelines of flow of information between the management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All the independent Directors were present at the meeting.

10. GENERAL BODY MEETINGS

i. Location and time of last 3 Annual General Meetings were:

Year	Location	Date	Time
2024-25	Through Video Conferencing ("VC") / Other Audio-Visual Means ("OVAM")	01.08.2025	03:30 PM
2023-24	Through Video Conferencing ("VC") / Other Audio-Visual Means ("OVAM")	25.07.2024	03:30 PM
2022-23	Through Video Conferencing ("VC") / Other Audio-Visual Means ("OVAM")	04.08.2023	03:30 PM

REPORT ON CORPORATE GOVERNANCE - (Contd.)

ii. Special Resolutions passed in the previous 3 Annual General Meetings:

Year	Subject Matter of Special Resolution	Date of AGM
2024-25	Re-appointment of Ms. Maheswari Mohan as Independent Director Continuation of Mr. R. Sridharan as Independent Director after attaining the age of 75 years.	01.08.2025
2023-24	Appointment of Mr. Vinod K Dasari, Independent Director Appointment of Mr. D. Sesa Reddy, Non-Executive & Non-Independent Director Appointment of Mr. A. Balasubramanian, Non-Executive & Non-Independent Director	25.07.2024
2022-23	Re-appointment of Mr. P. Deepak, Managing Director Increase in borrowing limits of the Company Increase in limits for creation of charges on the assets of the Company	04.08.2023

iii. Postal Ballot: - Nil -

iv. E-Voting:

The Company provided e-voting facility to the shareholders, in respect of the business set out in the Notice convening Annual General Meeting. This was provided to facilitate them to exercise the voting. Results of the voting for the resolutions passed in the Annual General Meeting of the Company along with the Scrutinizer Report pursuant to Section 108 & 109 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 will be available in the Company's website www.nelcast.com.

11. MEANS OF COMMUNICATION

- The Quarterly/Half-yearly financial results published in one National Edition (English Language) and one in Regional Edition.
- The quarterly results, shareholding pattern, Investor presentation and press releases are posted in BSE & NSE websites and also available on the Company's website and is accessible at <https://nelcast.com/investors>.

12. DISCLOSURE OF ACCOUNTING TREATMENT

The financial statements for the year 2025-26 have been prepared in compliance with Companies (Indian Accounting Standards) Rules, 2015 and the relevant provisions of the Companies Act, 2013.

The Company has fully complied with the applicable mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

13. GENERAL SHAREHOLDER INFORMATION

Registered Office	34, Industrial Estate, Gudur - 524 101, Andhra Pradesh. Ph: 08624-251266/766, Fax: 08624-252066	
a. Annual General Meeting	Date and Time: 27 th July 2026 & 3.30 P.M Through Video Conferencing & Other Audio-Visual Means	
b. Financial Year	1 st April to 31 st March	
c. Dividend Payment Date	Within 30 days from 27 th July 2026	
d. Financial Calendar / Results Publication (Tentative)	<ul style="list-style-type: none"> • Results for the quarter ending 30th June 2026 - by 4th week of July 2026. • Results for the quarter and half year ending 30th Sep 2026 - by 2nd week of November 2026. • Results for the quarter and nine months ending 31st Dec 2026 - by 2nd week of February 2027. • Results for the year ending 31st March 2027 - by May 2027. 	
Date of Book Closure	21 st July 2026 to 27 th July 2026 (both days inclusive)	
e. Listing of Stock Exchanges	Name of Exchange	Stock Code
	1. Bombay Stock Exchange Limited (BSE), P J Towers, Dalal Street, Mumbai - 400 001.	532864
	2. National Stock Exchange of India Limited (NSE), Exchange Plaza, Bandra - Kurla Complex, Bandra(E), Mumbai - 400 051.	NELCAST
ISIN	INE189I01024	
Payment of Listing Fees	The Company has paid in advance the Listing Fees to both stock exchanges above for the financial year 2026-27.	

REPORT ON CORPORATE GOVERNANCE - (Contd.)

f. Market price data: High, Low during each month in the financial year 2025-26:

Month	BSE		NSE	
	High (₹)	Low (₹)	High (₹)	Low (₹)
Apr'25	98.00	80.37	98.50	80.60
May'25	144.52	80.55	144.00	81.02
Jun'25	154.90	126.55	154.75	125.66
Jul'25	170.85	135.40	170.99	135.55
Aug'25	180.65	142.45	180.90	142.61
Sep'25	160.00	124.05	154.40	124.01
Oct'25	134.70	107.85	131.05	106.15
Nov'25	121.00	105.60	121.88	105.28
Dec'25	116.15	100.65	116.99	100.00
Jan'26	107.50	86.05	108.01	85.98
Feb'26	144.06	87.62	142.96	87.85
Mar'26	129.50	102.70	128.90	103.44

g. Share Price Performance in comparison to broad based indices – BSE Sensex:

Month	BSE		BSE Sensex	
	High (₹)	Low (₹)	High	Low
Apr'25	98.00	80.37	80661.31	71425.01
May'25	144.52	80.55	82718.14	78968.34
Jun'25	154.90	126.55	84099.53	80354.59
Jul'25	170.85	135.40	83935.01	80575.45
Aug'25	180.65	142.45	82231.17	79741.76
Sep'25	160.00	124.05	83141.21	79818.38
Oct'25	134.70	107.85	85290.06	80159.90
Nov'25	121.00	105.60	86055.86	82670.95
Dec'25	116.15	100.65	86159.02	84150.19
Jan'26	107.50	86.05	85883.50	81088.59
Feb'26	144.06	87.62	85871.73	79899.42
Mar'26	129.50	102.70	80632.55	71774.13

REPORT ON CORPORATE GOVERNANCE - (Contd.)

h. There was no suspension from trading in equity shares of the Company during the year 2025-26.

i. Registrar and Share Transfer Agents: M/s. Bigshare Services Pvt. Ltd.
Office No. S6-2, 6th Floor,
Pinnacle Business Park,
Next to Ahura Centre, Mahakali Caves Road,
Andheri (East), Mumbai - 400093
Ph: 022-62638200 Fax: 022-62638299
E-mail: investor@bigshareonline.com
Website: www.bigshareonline.com

j. Share Transfer System: The Company's Registrar's and Share Transfer Agent M/s. Bigshare Services Pvt. Ltd. have adequate infrastructure to process the share transfers. The Committee approves the transfers etc., as required from time to time.

k. Distribution of shareholding within various categories as on 31st March 2026:

No. of Equity Shares held	No. of Shareholders	% of Share Holders	No. of Shares	% of Share holding
1 - 500	23807	81.87	2883420	3.32
501 - 1000	2418	8.31	1885769	2.17
1001 - 2000	1587	5.46	2313889	2.66
2001 - 3000	504	1.73	1266040	1.45
3001 - 4000	209	0.72	734561	0.84
4001 - 5000	147	0.50	688448	0.79
5001 - 10000	254	0.87	1844082	2.12
10001 and above	156	0.54	75384991	86.65
Total	29082	100.00	87001200	100.00

Shareholding Pattern as on 31st March 2026:

Category	No. of Shares held	% to Total
Promoter & Promoter Group	65135000	74.87
Bodies Corporate	1313346	1.51
Alternative Investment Fund	98699	0.11
Individuals	15856971	18.22
HUF	428419	0.49
Clearing Members	33253	0.04
Trust	2372902	2.73
Foreign Individuals/NRI	1692305	1.95
Employees	539	0.00
Key Managerial Personnel	100	0.00
IEPF Authority	69666	0.08
Total	87001200	100.00

REPORT ON CORPORATE GOVERNANCE - (Contd.)

I. Dematerialization of Shares and liquidity:

Shares of the Company can be held and traded in electronic form.

100% of the total equity capital is held in dematerialized form with NSDL & CDSL as on 31st March 2026.

m. Outstanding global depository receipts (GDR) or American depository receipts (ADR) or warrants or any convertible instruments, conversion date and likely impact on equity shares as on 31st March 2026: The Company has no outstanding of GDR / ADR / Warrants or any Convertible Instruments.

n. Commodity Price Risk or Foreign Exchange Risk and Hedging Activities:

i. Risk management policy of the listed entity with respect to commodities including through hedging:

The Company does not have any significant exposure to commodity price risk.

ii. Exposure of the Company to commodity and commodity risks faced by the entity throughout the year:

a) Total exposure of the listed entity to commodities in INR: Nil

b) Exposure of the listed entity to various commodities:

Commodity Name	Exposure in INR towards the particular Commodity	Exposure in Quantity terms towards the particular commodity	% of such exposure hedged through commodity derivatives				Total
			Domestic market		International market		
			OTC	Exchange	OTC	Exchange	
NA	NA	NA	NA	NA	NA	NA	NA

o. Plant Locations:

Gudur Unit

No. 34, Industrial Estate,
Gudur, Andhra Pradesh - 524 101
Ph: 08624-251266/766
Fax: 08624-252066

Ponneri Unit

Madhavaram Village, Amur Post,
Ponneri, Tamil Nadu - 601 204
Ph: 044-27974165/1506
Fax: 044-27973620

Pedapariya Unit

S. No. 259 to 261, Pedapariya Village,
Ozili Mandal, Andhra Pradesh - 524 402

p. Address for Correspondence:

159, TTK Road, Alwarpet, Chennai - 600 018
Ph: 044-24983111/4111
Fax: 044-24982111
E-mail: nelcast@nelcast.com
Website: www.nelcast.com

REPORT ON CORPORATE GOVERNANCE - (Contd.)

q. DETAILS OF CREDIT RATING OBTAINED BY THE COMPANY

Name of the Instrument	Credit Rating by ICRA
Long term fund based limits	A
Short term fund based limits	A1

During the year ICRA has reaffirmed the credit rating of ICRAA (Positive) for long term fund-based limits and ICRA A1 for short term fund-based limits.

14. OTHER DISCLOSURES

- a. The related party transactions during the financial year 2025-26 are disclosed in the report as required under Indian Accounting Standard 24 (Ind AS 24) notified vide the Companies (Indian Accounting Standard) Rules, 2015. There are no materially significant related party transactions made by the Company with its promoters and subsidiaries. There are no pecuniary relationships or transactions of Non-Executive Directors vis-à-vis the Company which has potential conflict with the interests of the Company.
- b. There were neither non-compliance by the Company nor any penalties, strictures imposed on the Company by stock exchanges or SEBI or any statutory authority on any matter related to capital markets during the last three years except the fees/fine levied by Stock Exchanges against the Company for delay in appointment of Director/ Woman Independent Director, under Regulation 17(1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Company has paid the applicable fees/fine to stock exchanges.
- c. Whistle blower mechanism:
The Company has adopted a Whistle Blower Policy, to provide a formal mechanism to the Directors and Employees to report their concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or ethics policy. The Policy provides for adequate safeguards against victimization of employees who avail of the mechanism and also provides direct access to the Chairman of the Audit Committee. It is affirmed that no personnel of the Company have been denied access to the Audit Committee. Details of the Vigil Mechanism and Whistleblower Policy are made available on the Company's website <https://nelcast.com/investors/policies>.
- d. The Company complied with all mandatory requirements.
- e. The Company's Policy relating to determination of Material Subsidiaries is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.
- f. The Related Party Transaction Policy is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.
- g. The Company does not have any significant exposure to commodity price risk. Hence, the Company is not undertaking any commodity hedging activities.
- h. The Company has not raised any funds through preferential allotment or qualified institutional placement as specified under Regulation 32 (7A) of the Listing Regulations.
- i. Certificate from Practicing Company Secretary
The Company has received a certificate from the Practicing Company Secretary that none of the directors of the Company have been debarred or disqualified from being appointed as Director by SEBI/MCA/or any other statutory authority.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

- j. There was no instance of any non-acceptance by the Board of Directors of the recommendations of any Committee of the Board, where it is mandatorily required, during the financial year under review.
- k. Fees paid to Statutory Auditor on a consolidated basis:
During 2025-26, ₹ 18.00 Lakhs was paid by the Company and its subsidiary companies to the Statutory Auditors/entities in network firm/network entity of which the Statutory Auditors are a member.
- l. Sexual Harassment at workplace:
During the year under review, the Company has not received any complaints in terms of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.
- a) number of complaints filed during the financial year - Nil
b) number of complaints disposed of during the financial year - Nil
c) number of complaints pending as on end of the financial year - Nil
- m. Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/ companies in which Directors are interested by name and amount: Nil
- n. Details of Material Subsidiary of the Listed Entity: Nil
- o. All the requirements of corporate governance report of sub paragraphs (2) to (10) Para C of Schedule V of the Listing Regulations has been duly complied with.
- p. **Discretionary Requirements of SEBI Listing Regulations:**
All mandatory requirements of the SEBI Listing Regulations has been complied with by the Company during the year under review. The status of compliance with the discretionary requirements as stated under Part E of Schedule II to the SEBI Listing Regulations is as under:
Modified opinion(s) in Audit Report: During the year under review, there was no audit qualification in the Company's Financial Statements.
Separate posts of Chairperson and the Managing Director & CEO: The Chairman of the Board is a Non-Executive Independent Director and not related to the Managing Director & CEO of the Company.
Reporting of Internal Auditor: The Internal Auditors of the Company report directly to the Audit Committee.
- q. **Disclosure of certain types of agreements binding listed entities:**
There are no agreements that require disclosure under clause 5A of paragraph A of Part A of Schedule III of the SEBI Listing Regulations.
- r. There is no non-compliance of any of the Corporate Governance report as required under SEBI LODR.
- s. The necessary disclosures of compliance with Corporate Governance requirements as specified in regulation 17 to 27 and clauses (b) to (i) of sub regulation (2) of regulation 46 of SEBI LODR are complied.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

- t. The Company had issued formal letters of appointment to Independent Directors in the manner as provided in the Companies Act, 2013. The terms and conditions of appointment are disclosed in the website of the Company. The Company has formulated a policy to familiarise the Independent Directors. The details of familiarization program imparted to Independent Directors are hosted on the website of the Company, www.nelcast.com. All Independent Directors of the Company shall be bound by duties of Independent Directors as set out in the Companies Act, 2013 read with the Schedules and Rules thereunder.
- u. The dividend distribution policy framed by the Company in accordance with the Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR) and approved by the Board of Directors is available on the Company's website and is accessible at <https://nelcast.com/investors/policies>.
- v. The Company, on a periodical basis, reviews various policies framed under the Act and SEBI LODR and such other statutes, as applicable and amends them based on the requirement to ensure conformity with relevant regulatory changes and industry practices.

15. NON-MANDATORY DISCLOSURES

a. The Company does not maintain a separate Chairman's Office.

b. Publication of half yearly results:

The half yearly results of the Company are published in an English Daily having a wide circulation and in a Telugu Daily. The results are not sent to the shareholders individually. However, the Company displays the financial results on its website.

c. The financial statements of the Company are unmodified.

d. Internal Auditor directly reports to the Audit Committee.

16. FOLLOWING DIVIDENDS ARE TRANSFERABLE TO THE INVESTOR EDUCATION AND PROTECTION FUND (IEPF) ON THE RESPECTIVE DATES, AS UNDER, IN ACCORDANCE WITH THE PROVISIONS OF SECTION 124(5) OF THE COMPANIES ACT, 2013:

Nature of Dividend	Transferable to IEPF on	Amount as on 31.03.2026 in ₹
Final Dividend for FY 2018-19	31.07.2026	1,76,125
Final Dividend for FY 2020-21	08.08.2028	37,179
Final Dividend for FY 2021-22	02.08.2029	44,728
Final Dividend for FY 2022-23	03.08.2030	57,185
Final Dividend for FY 2023-24	25.07.2031	27,647
Final Dividend for FY 2024-25	31.07.2032	31,983

17. CEO/CFO CERTIFICATION

Mr. P. Deepak, CEO & Managing Director and Mr. S.K. Sivakumar, CFO have furnished the certificate as per the requirement of Regulation 17(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

REPORT ON CORPORATE GOVERNANCE - (Contd.)

18. COMPLIANCE CERTIFICATE OF THE AUDITORS ON CORPORATE GOVERNANCE

The Company has obtained a Certificate from the Statutory Auditors confirming compliance of Conditions of the Code of Corporate Governance as stipulated in Chapter IV of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

DECLARATION - CODE OF CONDUCT

As provided under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, all Board Members and Senior Management personnel have affirmed compliance with the applicable Code of Conduct for the financial year ended 31st March 2026.

Place : Chennai

Date : 18th May 2026

P. Deepak
Managing Director

REPORT ON CORPORATE GOVERNANCE - (Contd.)

**AUDITORS' CERTIFICATE REGARDING COMPLIANCE OF
CONDITIONS OF CORPORATE GOVERNANCE UNDER SEBI
(LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015**

**To THE MEMBERS OF
NELCAST LIMITED**

We have examined the compliance of conditions of Corporate Governance by Nelcast Limited for the year ended 31st March 2026 stipulated in Chapter IV of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 pursuant to the Listing Agreement of the said company with stock exchanges.

The Compliance of condition of Corporate Governance is the responsibility of the Management. Our examination was limited to the procedures and implementation thereof, adopted by the Company to ensure Compliance with the condition of Corporate Governance. It is neither an audit nor an expression of an opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has fully complied with all the mandatory conditions of Corporate Governance as stipulated in Chapter IV of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 pursuant to the Listing Agreement of the said company with stock exchanges.

We state that no investor grievances are pending for a period exceeding one month against the Company as per the records maintained by the Registrar and Share Transfer Agent.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn. No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place: Chennai

Date : 18th May 2026

UDIN: 26204554SLVCMR8521

REPORT ON CORPORATE GOVERNANCE - (Contd.)

**CERTIFICATE OF CHIEF EXECUTIVE OFFICER AND
CHIEF FINANCIAL OFFICER**

**[As per Regulation 17(8) of the Securities and Exchange Board of India
(Listing Obligations and Disclosure Requirements) Regulations, 2015]**

**To THE BOARD OF DIRECTORS
NELCAST LIMITED**

We have reviewed the financial statements prepared based on the Indian Accounting Standards for the year ended 31st March 2026 and certify that:

- a) These statements to the best of our knowledge and belief:
 - I. Do not contain any materially untrue statements or omit any material facts or contain statements that might be misleading:
 - II. Present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b) To the best of our knowledge and belief, there are no transactions entered into by the Directors and Senior Management Personnel during the year, which are fraudulent, illegal or violative of the Company's Code of Conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and have evaluated the effectiveness of the internal control systems of the Company for such reporting. We have disclosed to the Auditors and the Audit Committee, deficiencies, if any, in the design or operation of such internal controls, of which we are aware of and the steps taken and/or proposed to be taken to rectify these deficiencies.
- d) We have also indicated to the Auditors and the Audit Committee that there are:
 - (i) no significant changes in Internal Controls with respect to financial reporting during the year.
 - (ii) no Significant changes in accounting policies during the Year and these have been disclosed in the notes to the financial statements.
 - (iii) no instances of significant fraud involving either the management or employees having a significant role in the Company's internal control systems with respect to financial reporting.

P. Deepak
CEO & Managing Director

S.K. Sivakumar
Chief Financial Officer

Place : Chennai

Date : 18th May 2026

MANAGEMENT DISCUSSION AND ANALYSIS

INDUSTRY STRUCTURE AND DEVELOPMENTS

The Indian automobile industry delivered a strong performance during FY 2025-26, with all major vehicle segments recording their highest-ever annual sales in seven years, as reported by the Society of Indian Automobile Manufacturers. Industry growth was supported by improving demand conditions, structural policy measures, enhanced financing availability and sustained infrastructure investments.

The year witnessed a relatively subdued first half, followed by a strong acceleration in the second half, driven by improved affordability, supportive fiscal measures and easing monetary conditions. Passenger Vehicle sales grew 7.9% to 46.43 lakh units, while the Two-Wheeler segment recorded 2.17 crore units, registering growth of 10.7%. Three-Wheeler sales rose 12.8% to 8.36 lakh units, reflecting broad-based recovery across segments.

The Commercial Vehicle segment recorded its highest-ever sales of 10.80 lakh units, growing 12.6% over the previous year, supported by increased infrastructure activity, replacement demand, improved freight movement and better financing access. Medium and Heavy Commercial Vehicle demand remained resilient, which is expected to support continued demand for castings and auto components.

Export momentum remained encouraging across segments, supported by steady demand from key international markets such as Africa, the Middle East and Latin America, increasing global acceptance of India-manufactured vehicles and favourable currency dynamics. Commercial Vehicle exports grew 17.4%, while overall export performance strengthened during the year.

Government initiatives supporting infrastructure development, manufacturing competitiveness and cleaner mobility, together with supportive policy reforms and easing financing conditions, continued to provide growth impetus to the sector.

Looking ahead to FY 2026-27, the outlook for the automobile industry remains positive, supported by strong domestic demand fundamentals, and continued infrastructure spending and stable macroeconomic conditions. However, geopolitical developments, volatility in crude oil and commodity prices, exchange rate movements and supply chain disruptions continue to be closely monitored, as these may have implications for costs, supply chains and overall industry sentiment.

OPPORTUNITIES AND THREATS

The Company supplies castings for Commercial Vehicles, Tractors, Off-Highway Vehicles and Railways. The Company enjoys the confidence of its valued customers for providing quality products. Therefore, as newer and more advanced castings are developed, The Company has an edge over the competition due to its diverse capabilities. The company has made significant investments to increase capacity and is poised to take advantage from the growth from both the domestic automotive industry and the global market.

MANAGEMENT DISCUSSION AND ANALYS - (Contd.)

The Company continually reviews its business plan and draws out action plans to leverage on its opportunities and counter any threats. The main threat to which the industry is exposed to is volatility of the market which affects capacity utilization and volatility of commodity prices which impacts the input costs. However, the Company strives to create sustainable profitable growth by continuing to focus on technology and quality while offering wide range of products to diversified segments and customers, which will give us a competitive edge in the market.

SEGMENT WISE OR PRODUCTWISE PERFORMANCE

The Company deals in only one segment i.e., Iron Castings. Therefore, segment wise performance is not applicable for our Company.

OUTLOOK

Global Economy:

The global economy is entering a phase of moderated growth amid persistent geopolitical tensions, trade fragmentation and evolving financial conditions. According to the International Monetary Fund World Economic Outlook, April 2026, global growth is projected at 3.1% in 2026 and 3.2% in 2027, with downside risks continuing to dominate the outlook.

Growth prospects remain uneven across regions, with advanced economies expected to witness relatively subdued momentum, while Emerging and Developing Asia is expected to remain a key driver of global growth. Inflationary pressures, influenced by energy prices, supply-side disruptions and geopolitical developments, continue to warrant a cautious and data-driven monetary policy approach by central banks globally.

Global trade and investment flows continue to be influenced by geopolitical uncertainties, supply chain realignments and changing trade policies. At the same time, investments in digitalization, energy transition and infrastructure are expected to provide medium-term growth support.

While the global outlook remains resilient, risks arising from geopolitical developments, commodity price volatility, elevated interest rates in certain markets, exchange rate movements and disruptions in global shipping routes continue to be closely monitored, as these may have implications for inflation, trade flows and overall economic sentiment.

Notwithstanding these uncertainties, the medium-term global growth outlook remains constructive, supported by gradual easing in inflation, improving financial conditions and continued growth in emerging economies.

Source: International Monetary Fund

Indian Economy:

India continued to remain one of the fastest-growing major economies during FY 2025-26, supported by resilient domestic demand, strong public capital expenditure, improving private investment and macroeconomic stability. Economic activity remained supported by sustained infrastructure spending, healthy services growth, improving manufacturing activity and strengthening rural demand.

According to the International Monetary Fund, India's growth is projected at around 6.2% in FY 2026, reinforcing its position as one of the fastest-growing large economies globally.

MANAGEMENT DISCUSSION AND ANALYSIS - (Contd.)

Inflationary pressures moderated during the year, supported by easing food inflation and prudent monetary management, while monetary policy easing and improved liquidity conditions supported growth momentum. India's macroeconomic fundamentals remained supported by healthy foreign exchange reserves, resilient banking system liquidity, improving credit growth and continued policy focus on fiscal consolidation.

Government emphasis on infrastructure development, manufacturing growth, logistics improvement and production-linked incentives continued to support investment-led growth. Public capital expenditure remained a key driver for sectors such as roads, railways, construction and mining, with positive implications for the commercial vehicle and auto component sectors.

External sector indicators also remained broadly stable, supported by manageable current account dynamics, resilient services exports and steady capital flows. India continues to benefit from favourable structural drivers including urbanization, formalization, digital adoption and demographic advantages.

Looking ahead, the outlook for the Indian economy remains positive, supported by domestic consumption, infrastructure investments, improving private sector capex and stable macroeconomic conditions. While risks from geopolitical developments, commodity price volatility and external demand moderation remain, India is expected to sustain healthy growth momentum.

Commercial Vehicle Outlook:

The Indian Commercial Vehicle (CV) industry demonstrated improved momentum during FY 2025-26, supported by recovery in freight activity, infrastructure-led demand, replacement requirements and improving financing conditions. After a relatively muted performance in FY 2024-25, the industry witnessed recovery across segments, supported by increased construction activity, mining demand, rural momentum and Government capital expenditure.

The Medium and Heavy Commercial Vehicle (M&HCV) segment continued to benefit from replacement demand, supported by ageing fleet replacement, improving freight utilization and sustained investments in roads, logistics and infrastructure. Continued Government focus on highways, construction and mining activity is expected to support demand in the CV segment going forward.

Industry estimates indicate continued growth momentum for the CV industry, supported by replacement demand, improved connectivity, higher budgetary allocation towards infrastructure and healthy economic activity. The long-term outlook for the sector remains positive, supported by structural drivers linked to logistics efficiency, industrial activity and infrastructure creation.

For the auto component and foundry industry, these developments are expected to support demand for castings and machined components used in engines, transmission, axle and suspension applications.

At the same time, the industry continues to navigate challenges arising from regulatory changes, evolving emission and safety norms, commodity price volatility and cost pressures. Measures such as mandatory air-conditioned cabins and other regulatory requirements may increase vehicle costs, though these are expected to support long-term modernization of the sector.

Overall, the outlook for the Commercial Vehicle industry remains encouraging, supported by infrastructure-led growth, replacement demand and favourable medium-term fundamentals.

MANAGEMENT DISCUSSION AND ANALYSIS - (Contd.)

Tractor Sales:

The Indian tractor industry delivered a strong performance during FY 2025-26, achieving record domestic sales exceeding 1 million units for the first time, supported by favourable monsoon conditions, improved farm incomes, strong replacement demand and increased rural and construction activity. Industry volumes crossed the historic milestone during the year, reflecting broad-based strength in the agricultural equipment sector.

Growth was supported by healthy rabi and kharif output, higher minimum support prices for key crops, improved rural liquidity, Government support for agriculture and continued demand from the construction and haulage segments. Increasing mechanization levels and replacement demand continued to support long-term growth drivers for the sector.

The tractor industry also benefited from favourable policy measures and improved affordability, while exports remained encouraging, supporting overall industry momentum. For the auto component and foundry sector, continued growth in the tractor segment is expected to support demand for castings and machined components supplied to agricultural equipment manufacturers.

Looking ahead to FY 2026-27, the medium-term outlook for the tractor industry remains positive, supported by structural growth drivers, though volume growth may moderate on a higher base. Industry estimates indicate growth normalization after the strong performance of FY 2025-26, while demand is expected to continue to be supported by rural fundamentals, mechanization trends and replacement demand.

The industry, however, continues to monitor risks arising from monsoon variability, commodity price movements, rural income trends and evolving emission regulations, including **TREM V norms**, which may impact tractor pricing and near-term demand. Nevertheless, the long-term outlook for the sector remains encouraging.

ABOUT NELCAST LIMITED

Incorporated in 1982, Nelcast Limited (“Nelcast” or “the Company”) is a leading producer of ductile & grey iron castings in India. Besides a strong position in the domestic market, the Company has a rapidly growing presence spread across North America, Europe and Southeast Asia as well with over 29% of its overall revenues generated from the export markets. The Company caters to a marquee clientele of Original Equipment Manufacturers (OEMs) and Tier-1 customers in Commercial Vehicle, Tractor, Off-Highway Equipment, Railways & Passenger Vehicle segments. Nelcast has an aggregate installed production capacity of 160,000 Metric tonnes per annum. Its factories are located at Ponneri in Tamil Nadu, and at Gudur and Pedapariya in Andhra Pradesh.

STRENGTHS

- 1. Diversified customer base with strong relationships:** Nelcast has a distinguished customer base of over 50 customers that includes OEMs and Tier 1 companies. It serves as a strategic supplier and partner of first choice to TAFE, Tata Motors, DANA, Ashok Leyland, Escorts, Automotive Axles Limited, Meritor and American Axles & Manufacturing, among others. The Company is a one-stop shop for its customers for Grey Iron, Ductile Iron and Austempered Ductile Iron ranging from 0.5 kg to 500 kg. Awards received over the past few years for categories like- ‘Best in Class Supplier’, ‘Best Delivery Performance’, ‘Platinum Award for Best Quality’, among others serves as a validation for its efforts to deliver value to its customers.

MANAGEMENT DISCUSSION AND ANALYSIS - (Contd.)

2. **Strategic Location:** Nelcast's manufacturing plants are in close proximity (37-140 km) to Chennai, which is a major manufacturing hub for automotive companies. Chennai forms both a key customer base for Nelcast and a reliable source of steel scrap, a crucial raw material for the Company. All 3 plants are within 15-110 km of India's largest source of Silica Sand near Gudur. Moreover, Chennai's International airport with direct flights to Europe, Middle-East & Southeast/East Asia make it convenient for customers to visit and see the Company's world class facilities first hand. The location also enhances Company's export business given it is close to Krishnapatnam & Chennai seaports that gives Nelcast easy access to reach its customers around the world.
3. **Strong Export growth potential:** India is being viewed as a key cog in the global automotive supply chain. Sourcing machined castings from India is now becoming an attractive option for global customers. Nelcast is among the few companies in the industry capable of meeting the requirements of top global OEMs & Tier 1 manufacturers. Currently, the Company exports machined castings to reputable corporates in North America, Europe and Southeast Asia. The Export turnover for the year 2025-26 is ₹ 384.91 Crores and contributes about 29% of the total turnover..
4. **Strong product mix:** Nelcast has a very differentiated product portfolio as it transitioned from manufacturing basic products to specializing in medium to high complexity products that will allow Nelcast to generate high margins. This helps the Company to compete against the local and Chinese suppliers, that mainly compete on low complexity products.

RISKS AND CONCERNS

Economy and Market Risk:

External factors such as government policies and rainfall could have a significant impact on sales of Tractors and Commercial Vehicles, which are cyclical in nature. To mitigate the risk of seasonality & cyclicity in the domestic market, the Company has been developing its export segments and products in other segments viz. off-highway, railways etc.

Input Cost Risk:

Our profitability and cost effectiveness may be affected due to change in the prices of raw materials, power, and other input costs. While we are typically able to pass on these costs to our customers with a slight lag. This risk is significant and is carefully monitored.

Currency Risk:

The Company's exposure on foreign currency is primarily through earnings from exports. The company also import some capital goods and raw materials only when prices are favourable. However, this exposure is typically short term. The company does selective hedging of imports and exports to hedge its risks associated with exchange rates. Any substantial long-term liabilities viz. ECBs is fully hedged by the Company.

Interest Rate Risk:

The Company is exposed to interest rate risk pertaining to funds borrowed from Banks. The Company works closely with our banks and using its working capital effectively to minimize the overall interest costs.

MANAGEMENT DISCUSSION AND ANALYSIS - (Contd.)

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

Internal control systems in the organization are looked at as the key to its effective functioning. The Company has a proper and adequate system of internal controls to ensure that all assets are safeguarded and protected against loss from unauthorized use. The Company's internal controls are supplemented by an extensive programme of internal audit, review by management and documented policies, systems support, guidelines and procedures. The internal control is designed to ensure that financial and other records are reliable for preparing financial information and other data.

The Audit Committee reviews all the reports as prescribed under the regulations and compliance systems and suggests better internal control systems, policies and procedures as and when required. It also reviews Company's financial reporting processes, disclosure of financial information, related party transactions, etc.

INTERNAL FINANCIAL CONTROL

The Company has an established Internal Financial Control framework including internal controls over financial reporting and operating controls. The framework is reviewed regularly and tested by the internal audit team. The Company's business processes are enabled by the ERP for monitoring and reporting, resulting in financial discipline and accountability.

OVERVIEW

The financial statements have been prepared in compliance with the requirements of the Companies Act, 2013 and in compliance with Companies (Indian Accounting Standards) Rules, 2015. The estimates and judgments relating to the financial statements, wherever needed have been made on a prudent and reasonable basis, so that the financial statements reflect in a true and fair manner.

DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

During the year under review, the Company achieved Revenue from Operations of ₹ 1328.40 Crores as against ₹ 1251.68 Crores in the previous financial year, registering a growth of about 6% primarily driven by improved demand from commercial vehicle and tractor segments. Export turnover for the year 2025-26 stood at ₹ 384.91 Crores contributing to about 29% of the total turnover. Profit After Tax made during the year is ₹ 48.43 Crores as against ₹ 37.29 Crores in the previous year, reflecting a significant improvement driven by higher volumes and better operational efficiency. Production during the year increased to 91,305 MT from 83,637 MT in the previous year, registering a growth of approximately 9%. The overall performance of the Company during the year reflects resilience in operations, improved capacity utilisation and continued focus on profitability and operational discipline.

MANAGEMENT DISCUSSION AND ANALYSIS - (Contd.)

THE DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS

Sl. No.	Particulars	2025-26	2024-25
(i)	Debtors Turnover Ratio (months)	3.17	3.10
(ii)	Inventory Turnover Ratio (months)	1.69	1.79
(iii)	Interest Coverage Ratio	3.00	2.29
(iv)	Current Ratio	1.31	1.27
(v)	Debt Equity Ratio	0.43	0.53
(vi)	Operating Profit Margin (%)	9.41	8.81
(vii)	Net Profit Margin (%)	3.67	3.01
(viii)	Return on Net Worth (%)	8.12	6.74

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS FRONT, INCLUDING NUMBER OF PEOPLE EMPLOYED

Human Resource is a continuous and ever evolving function in our Company. The Company believes that human resources enable the organisation to consistently meet customer requirements and deliver exceptional performance for all stakeholders. The Company continues to maintain its record on cordial industrial relations. The Company believes that human resources are its most valuable assets and is thus committed to the welfare of its employees and their families. The Company continues to invest in people through various initiatives viz. training programmes, upgradation of knowledge etc which enable the work force to meet out the challenges. As on 31st March 2026, the employee strength of the Company was 1334.

HEALTH, SAFETY AND ENVIRONMENT

The Company is fully committed to the ultimate goal of employee safety. Safety management is integrated with the overall Environment, Health and Safety (EHS). The Company has been certified under Integrated Management System (IMS) which consists of Energy Management System (EnMS), Occupational Health & Safety (OHSAS) and Environmental Management System (EMS) to meet the compliances of the standards ISO 50001:2011, ISO (OHSAS) 45001:2018 and ISO 14001:2015 respectively. The Company aims to be a preferred organization for all stakeholders through the scaling performance of Energy, Safety, Health and Environment.

CAUTIONARY STATEMENT

Statement in this Management Discussion and Analysis describing the Company's objectives, projections, estimates and expectations may be "forward looking statements" and based on certain assumptions/expectations and current scenario and the input available. Actual results might differ substantially or materially to those expressed or implied. Important developments including global or domestic trends, political and economic environment in India or Overseas might affect the Company's operations.

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**STANDALONE
FINANCIAL STATEMENTS
2025-26**

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS

REPORT ON THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

OPINION

We have audited the accompanying standalone financial statements of **M/s. Nelcast Limited** (“the Company”), which comprise the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and Statement of Cash Flow for the year then ended, and notes to the standalone financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, of the state of affairs of the Company as at 31st March 2026, the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the standalone financial statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independent requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INFORMATION OTHER THAN THE STANDALONE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance Report and Shareholder's information, but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

MANAGEMENT'S RESPONSIBILITY FOR THE STANDALONE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.
- We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of Section 143(11) of the Act, we give in 'Annexure-A' a statement on the matters specified in paragraphs 3 and 4 of the Order.

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

2. As required by Section 143(3) of the Act, we report that:
- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - (c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - (e) On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure-B".
 - (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended:
 In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act.
 - (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements.
 - ii. The Company has not considered any provisioning as required under the applicable laws/ accounting standards, since there are no losses on any long-term contracts including derivative contracts.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. (a) The management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity (intermediaries), with the understanding directly or indirectly lend or invest in other persons or entity's identified in any manner whatsoever by or on behalf of the company (ultimate beneficiaries) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries;

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

- (b) The management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity (funding parties), with the understanding whether recorded in writing or otherwise, that the company shall directly or indirectly lend or invest in other persons or entity's identified in any manner whatsoever by or on behalf of the funding party (ultimate beneficiaries) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (c) Based on the audit procedures that have been considered that are reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub clause (i) and (ii) of rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. As noted in the standalone financial statements
 - (a). The final dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.
 - (b). The Company has not declared any interim dividend during the year.
 - (c). The Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with section 123 of the Act, as applicable.
- vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn. No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai

Date : 18th May 2026

UDIN : 26204554XKPYA7739

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

ANNEXURE - A REFERRED TO IN OUR INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF THE COMPANY ON THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026, WE REPORT THAT:

- i. (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 (B) The Company has maintained proper records showing full particulars of Intangible Assets.
- (b) The Company has a policy of physically verifying its Property, Plant and Equipment once in a year which in our opinion reasonable having regard to the size of the Company and the nature of its business. During the year Property, Plant and Equipment have been verified by the management at the year end and no material discrepancies were noticed on such verification.
- (c) The title deeds of immovable properties are held in the name of the Company.
- (d) The Company has not revalued its Property, Plant and Equipment or intangible assets during the year.
- (e) There has been no proceeding initiated against the Company under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
- ii. (a) According to information and explanations given to us, the management has conducted physical verification of inventory at reasonable intervals and no material discrepancies were noticed on physical verification during the year.
- (b) During the year, the Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate from Banks on the basis of security of current assets and the monthly statements filed by the Company with such Banks are in agreement with the books of accounts.
- iii. (a) The Company has made investments in companies and not made any investment in firms, limited liability partnerships or any other parties and also not provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, limited liability partnerships or any other parties during the year.
- (b) In our opinion, the investments made in companies during the year, prima facie, is not prejudicial to the interest of the Company.
 Since, the company has not provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, limited liability partnerships or any other parties, clauses 3iii(c),(d),(e) & (f) of the order is not applicable.
- iv. In our opinion and according to the information and explanations given to us, the Company has not advanced loans to Directors / to a Company in which the Director is interested to which provisions of Section 185 of the Act apply and hence not commented upon. The Company has made Investments in compliance with the provisions of Section 186 of the Act and the Company has not given any loans, guarantees and security to any party.
- v. The Company has not accepted any deposits during the year and does not have any unclaimed deposits as at 31st March 2026 and therefore, the provisions of the clause 3 (v) of the Order is not applicable to the Company.

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

- vi. We have broadly reviewed the books of accounts maintained by the Company pursuant to the rules made by the Central Government under Section 148(1) of the Act and are opinion that prima facie the prescribed accounts and cost records have been made and maintained.
- vii. (a) According to the information and explanations given to us and on the basis of examination of the records of the Company, the Company is regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, goods and services tax, cess and any other statutory dues, as applicable, with the appropriate authorities and no dues were in arrears as at 31st March 2026 for a period of more than six months form the date they became payable.
- (b) According to the records of the Company and on the basis of information and explanations given to us, there are no dues of income-tax, sales-tax, service tax, duty of customs, goods and services tax and which have not been deposited on account of any disputes. However, according to information and explanations given to us, the following dues of value added tax have not been deposited by the Company on account of disputes:

Name of Statute	Nature of Dues	Amount Involved (₹ in Lakhs)	Period to which the Amount Relates	Forum where Dispute is pending
Central Sales Tax	CST	15.34	2009-10	Commissioner, Appeals, Vizag
Value Added Tax	VAT	1.77	2016-17	Commissioner, (Appeals) (CT)

- viii. During the audit period, there is no such transactions which were not recorded in the books of accounts have been surrendered or disclosed as Income during the Income Tax Assessments under the Income Tax Act, 1961.
- ix. (a) The Company has not defaulted in repayment of loans or borrowing to a financial institution, bank, government or dues to debenture holders.
- (b) The Company has not been declared as willful defaulter by any Bank or Financial Institution or Government or any Government Authority.
- (c) The Company has raised money by way of term loans during the current financial year and were applied for the purpose for which those were raised.
- (d) On the overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- (f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries and hence this clause is not applicable.

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

- x. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year.
(b). The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year.
- xi. (a) We have not noticed or reported any fraud by the Company or any fraud on the Company by its officers/ employees during the year.
(b) No report has been filed by the Auditors in form ADT-4 under section 143(12) of the Act, during the year.
(c) There were no whistle blower complaints received by the Company during the year.
- xii. Clause 3 (xii) of the Order is not applicable as the Company is not a Nidhi Company.
- xiii. According to information and explanations given to us, all transactions with the related parties are in compliance with the provisions of sections 177 and 188 of the Act, where ever applicable and the details have been disclosed in the standalone financial statements etc., as required by the applicable accounting standards.
- xiv. (a) The Company has in place an Internal Audit System commensurate with the size and nature of its business.
(b) We have considered the Internal Audit Reports submitted to us for the audit year.
- xv. According to information and explanations given to us, the Company has not entered in to any non-cash transactions with directors or persons connected with him, accordingly the provisions of clause 3(xv) of the Order is not applicable to the Company.
- xvi. Clause 3(xvi) of the Order is not applicable as the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934.
- xvii. The Company has not incurred any cash losses in the financial year and in the immediately preceding financial year.
- xviii. During the year, there has been no resignation of statutory auditors.
- xix. on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- xx. (a) During the year, the Company has spent the required amount specified in Schedule VII of the Act in respect of other than ongoing projects under CSR.
(b) The Company is not having any ongoing projects under CSR to spent and hence this clause is not applicable.

For K NAGARAJU & ASSOCIATES
Chartered Accountants
Firm Regn. No. 002270S
Y V SIVA REDDY
Partner
Membership No. 204554

Place : Chennai
Date : 18th May 2026

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

ANNEXURE - B TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF NELCAST LIMITED

REPORT ON THE INTERNAL FINANCIAL CONTROLS UNDER CLAUSE (I) OF SUB-SECTION 3 OF SECTION 143 OF THE COMPANIES ACT, 2013 ("THE ACT")

We have audited the internal financial controls over financial reporting of **M/s.Nelcast Limited** ("the Company") as of 31st March 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Board of Directors of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

AUDITORS' REPORT ON THE STANDALONE FINANCIAL STATEMENTS - (Contd.)

MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that

1. Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
2. Provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and
3. Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the standalone financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn. No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai
Date : 18th May 2026

STANDALONE BALANCE SHEET AS AT

PARTICULARS	Note No.	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
I. ASSETS			
A Non-Current Assets			
Property, Plant and Equipment	2(i)	46291.80	47277.20
Capital Work-in-Progress	-	2.00	169.74
Other Intangible Assets	2(ii)	50.09	14.96
Financial Assets:			
(i) Investments	3	6237.91	6197.59
Other Non-Current Assets	4	220.23	47.17
Total Non-Current Assets		<u>52802.03</u>	<u>53706.66</u>
B Current Assets			
Inventories	5	19089.51	18016.07
Financial Assets:			
(i) Trade Receivables	6	35613.39	33990.87
(ii) Cash and Cash equivalents	7	8475.19	7821.03
(iii) Bank balances other than (ii) above	8	3.75	5.83
(iv) Other Financial Assets	9	1870.60	2025.77
Current Tax Assets (Net)	10	-	0.57
Other Current Assets	11	1744.46	600.85
Total Current Assets		<u>66796.90</u>	<u>62460.99</u>
Total Assets		<u>119598.93</u>	<u>116167.65</u>
II. EQUITY AND LIABILITIES			
A Equity			
Equity Share Capital	12	1740.02	1740.02
Other Equity	13	57924.08	53549.40
Total Equity		<u>59664.10</u>	<u>55289.42</u>
B Liabilities			
1 Non-Current Liabilities			
Financial Liabilities:			
(i) Borrowings	14	3691.51	6864.63
Deferred Tax Liabilities (Net)	15	5104.36	4859.44
Total Non-Current Liabilities		<u>8795.87</u>	<u>11724.07</u>
2 Current Liabilities			
Financial Liabilities:			
(i) Borrowings	16	22027.79	22580.00
(ii) Trade Payables	17		
- Total outstanding dues of Micro & Small Enterprises		1676.89	2106.17
- Total outstanding dues of other than Micro & Small Enterprises		24932.14	22735.68
(iii) Other Financial Liabilities	18	852.28	656.50
Other Current Liabilities:	19	1250.46	787.78
Provisions	20	157.43	121.77
Current Tax Liabilities:(Net)	21	241.97	166.26
Total Current Liabilities		<u>51138.96</u>	<u>49154.16</u>
Total Liabilities		<u>59934.83</u>	<u>60878.23</u>
Total Equity and Liabilities		<u>119598.93</u>	<u>116167.65</u>
Accounting Policies	1		

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai

Date : 18th May 2026

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED

PARTICULARS	Note No.	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
Income:			
I Revenue from Operations	22	132840.23	125168.26
II Other Income	23	1396.97	1710.32
III Total Income (I+II)		134237.20	126878.58
IV Expenses:			
Cost of Materials Consumed	24	57668.04	54742.31
Changes in Inventories of FG & W-I-P	25	416.23	228.83
Employee Benefits Expense	26	8977.08	8045.95
Finance Costs	27	3252.98	3530.33
Depreciation & Amortisation Expense	28	2699.79	2477.96
Other Expenses	29	54729.31	53299.53
Total Expenses		127743.43	122324.91
V Profit Before Exceptional Items and Tax (III-IV)		6493.77	4553.67
VI Exceptional Items	30	-	376.36
VII Profit Before Tax (V-VI)		6493.77	4930.03
VIII Tax Expenses:			
(1) Current Tax	31	1394.28	939.34
(2) Deferred Tax		256.20	261.50
		1650.48	1200.84
IX Profit for the year (VII-VIII)		4843.29	3729.19
X Other Comprehensive Income			
A. (i) Items that will not be reclassified to Profit or Loss - Remeasurement of Defined Benefit Plans		44.89	14.49
(ii) Income tax relating to items that will not be reclassified to Profit or Loss		(11.29)	(3.65)
B. (i) Items that will be reclassified to Profit or Loss		-	-
(ii) Income tax relating to items that will be reclassified to Profit or Loss		-	-
Total Other Comprehensive Income, net of taxes		33.60	10.84
XI Total Comprehensive Income for the year (IX-X)		4809.69	3718.35
XII Earnings per Equity Share of ₹ 2/- each:			
(1) Basic	32	5.57	4.29
(1) Diluted		5.57	4.29
Accounting Policies	1		

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Vinod K Dasari

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For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

Place : Chennai

Date : 18th May 2026

STANDALONE STATEMENT OF CASH FLOW FOR THE YEAR ENDED

PARTICULARS	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
A CASH FLOW FROM OPERATING ACTIVITIES:		
Net Profit Before Tax	6493.77	4930.03
Adjustments for:		
Depreciation & Amortisation Expense	2699.79	2477.96
Interest Income	(534.58)	(536.62)
(Profit)/Loss on sale of Property, Plant & Equipment	5.46	40.44
(Profit)/Loss from exceptional items	-	(376.36)
Interest Paid	3252.98	3530.33
Un-realised forex (Gain)/Loss	391.35	87.83
Remeasurement of Defined Benefit Plans	(44.89)	(14.49)
	5770.11	5209.09
Operating Profit before Working Capital Changes	12263.88	10139.12
Adjustments for:		
(Increase)/Decrease in Inventories	(1073.44)	953.44
(Increase)/Decrease in Trade Receivables	(650.88)	(3614.85)
(Increase)/Decrease in Other Financial Assets	155.17	0.26
(Increase)/Decrease in Other Current Assets	(1143.61)	309.34
(Increase)/Decrease in Other Non-Current Assets	(173.06)	705.78
(Decrease)/Increase in Trade Payables	863.26	2797.85
(Decrease)/Increase in Other Financial Liabilities	195.78	44.76
(Decrease)/Increase in Other Current Liabilities	3.63	(287.57)
(Decrease)/Increase in Provisions	35.66	0.44
	(1787.49)	909.45
Cash generated from Operations	10476.39	11048.57
Taxes Paid	(1318.00)	(565.33)
Net Cash from Operating Activities	TOTAL A	10483.24
	9158.39	10483.24
B CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of Property, Plant and Equipment	(1725.77)	(8071.81)
Purchase of Other Intangible Assets	(47.76)	(4.66)
Proceeds from Sale of Property, Plant and Equipment	18.54	574.33
(Increase)/Decrease in Capital Work-In-Progress	167.74	4206.83
Purchase of Non-Current Investments	(40.32)	(1065.60)
(Increase)/Decrease in Unpaid Dividend A/cs	2.08	2.34
Interest Income	534.58	536.62
Net Cash from / (used in) Investing Activities	TOTAL B	(3821.95)
	(1090.91)	(3821.95)

STANDALONE STATEMENT OF CASH FLOW FOR THE YEAR ENDED (Contd.)

PARTICULARS		31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
C CASH FLOW FROM FINANCING ACTIVITIES:			
Proceeds from Long-Term Borrowings		-	1000.00
Repayment of Long-Term Borrowings		(3930.13)	(3232.56)
Interest paid		(3252.98)	(3530.33)
Dividend Paid		(435.01)	(348.01)
Net Cash from / (used in) Financing Activities	TOTAL C	<u>(7618.12)</u>	<u>(6110.90)</u>
Net increase / (Decrease) in Cash and Cash equivalents	A+B+C	449.36	550.39
Cash and Cash equivalents at the beginning of the year			
Cash and Bank Balances	7821.03		8485.78
Cash Credit Balance	(18650.32)	(10829.29)	(19865.46)
			(11379.68)
Cash and Cash Equivalents at the end of the year			
Cash and Bank Balances	8475.19		7821.03
Cash Credit Balance	(18855.12)	(10379.93)	(18650.32)
			(10829.29)

The accompanying notes form an integral part of the standalone financial statements

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

Place : Chennai

Date : 18th May 2026

STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH 2026

I. Equity Share Capital	Note	No. of Shares	₹ in Lakhs		
Equity Shares of ₹ 2/- each issued, subscribed and fully paid up					
Balance as at 1 st April 2024	12	87001200	1740.02		
Changes in Equity Share Capital during the year		-	-		
Balance as at 31st March 2025	12	87001200	1740.02		
Changes in Equity Share Capital during the year		-	-		
Balance as at 31st March 2026	12	87001200	1740.02		
II. Other Equity					
	Note	Securities Premium Account	General Reserve	Retained Earnings	Total ₹ in Lakhs
Balance as at 1 st April 2024	13	8774.13	22500.00	18904.93	50179.06
Profit for the period		-	-	3729.19	3729.19
Other Comprehensive Income		-	-	(10.84)	(10.84)
Transfer (to) / from Reserves		-	-	-	-
Transactions with owners in their capacity as owners:					
Dividend paid		-	-	(348.01)	(348.01)
Balance as at 31st March 2025	13	8774.13	22500.00	22275.27	53549.40
Profit for the period		-	-	4843.29	4843.29
Other Comprehensive Income		-	-	(33.60)	(33.60)
Transfer (to) / from Reserves		-	-	-	-
Transactions with owners in their capacity as owners:					
Dividend paid		-	-	(435.01)	(435.01)
Balance as at 31st March 2026	13	8774.13	22500.00	26649.95	57924.08

The accompanying notes form an integral part of the standalone financial statements.

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai

Date : 18th May 2026

For and on behalf of the Board

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

GENERAL INFORMATION

Nelcast Limited (“the Company”) is engaged in the manufacture of Iron Castings. The Company has manufacturing plants at Gudur and Pedapariya in Andhra Pradesh, and at Ponneri in Tamil Nadu. The Company is a public limited Company and is listed on Bombay Stock Exchange (BSE) and National Stock Exchange (NSE).

BASIS OF PREPARATION

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) specified under Section 133 of the Companies Act, 2013 (“the Act”), the Companies (Indian Accounting Standard) Rules, 2015 and other relevant provisions of the Act.

The financial statements are prepared on historical cost convention, except in case of certain financial instruments which are recognised at fair value at the end of the reporting period and on an accrual basis as a going concern.

The financial statements are presented in Indian Rupees, which is the functional currency of the Company and the currency of the primary economic environment in which the Company operates.

The financial statements for the year ended 31st March 2026 were approved by the Board of Directors in their meeting held on 18th May 2026.

All assets and liabilities have been classified as current or non-current as per the Company’s normal operating cycle and other criteria set out in the part I of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between the acquisition of assets for processing and their realization in cash and cash equivalents, the Company has ascertained its operating cycle as twelve months for the purpose of current, non-current classification of assets and liabilities.

1.A. MATERIAL ACCOUNTING POLICIES

1.1 PROPERTY, PLANT AND EQUIPMENT

Freehold Land is carried at historical cost. All other items of Property, Plant and Equipment are recorded at cost less accumulated depreciation. The cost of acquisition of property, plant and equipment is net of duty or tax credit availed and includes purchase cost or its construction cost, inward freight and other expenses incidental to acquisition or installation and any cost directly attributable to bring the asset into the location and condition necessary for it to be capable of operating in the manner intended for its use. Cost of spares relating to specific item of an asset is capitalized. For major projects, interest and other costs incurred on / related to borrowings attributable to such projects / fixed assets during construction period and related pre-operative expenses are capitalized as part of the cost of respective assets. Cost of assets not ready to use before such date are disclosed under “Capital Work-in-Progress”.

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Depreciation is provided using the Straight Line Method as per the useful lives of the assets at the rates prescribed under Schedule II of the Companies Act, 2013.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

1.2 INVENTORIES

Inventories are valued at the lower of cost and net realizable value. Cost is ascertained on weighted average basis. Cost includes cost of purchase, cost of conversion, and other costs incurred in bringing the inventories to their present location and condition. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

Raw materials, Stores and Spares of inventory are measured at weighted average cost. Work-in-progress and finished goods are valued at cost or net realizable value whichever is lower. Loose Tools, Moulding Boxes and Patterns are measured at cost less amortized value on a straight line basis over its useful life.

1.3 FINANCIAL INSTRUMENTS

The Company measures financial instruments at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Non-derivative Financial Instruments

(i) Financial assets carried at amortized cost

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(ii) Financial assets at fair value through other comprehensive income

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election for its investments which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

(iii) Financial assets at fair value through profit or loss

A financial asset which is not classified in any of the above categories is subsequently fair valued through profit or loss.

(iv) Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest where the fair value differs from the Transaction Price. Where the fair value does not differ, materially, from Transaction Price, the financial liabilities are stated at transaction price only.

Derivative Financial Instruments

The Company holds derivative financial instruments such as foreign currency forward contracts to mitigate the risk of changes in exchange rates on foreign currency exposures. The counterparty for these contracts is generally a bank.

1.4 REVENUE RECOGNITION

Sale of Goods: The Company derives revenues primarily from sale of Iron Castings. Revenue is measured based on the consideration specified in a contract with a customer. Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the probable consideration expected to be received in exchange for those products or services. Claims on the Company for price revision are accounted when facts and circumstances indicate that a price reduction is probable and the amount can be reasonably estimated. The claims by the Company are recorded when it is accepted and it is reasonably certain that the amounts will be collected. Advances received from customers will be adjusted during the normal course of business.

Interest Income: Interest Income is recognised on effective interest method taking into account the amount outstanding and the rate applicable.

Profit on sale of investments: Profit on sale of investments is recognised only at the time when the investments are realized.

Export benefits, incentives and licenses: Export incentives are recognised as income when the right to receive credit as per the terms of the scheme is established in respect of the exports made and where there is no significant uncertainty regarding the ultimate collection of the relevant export proceeds.

1.5 SEGMENT INFORMATION

The Company is principally engaged only in the business of manufacture of Iron Castings and there are no other reportable segments. The geographical segments considered for disclosure based on location of its customers.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

1.B. OTHER ACCOUNTING POLICIES:

1.6 INTANGIBLE ASSETS

Intangible assets are carried at cost less any accumulated amortization and accumulated impairment loss.

Costs incurred towards purchase of computer software are amortized using the straight line method over a period based on management's estimate of useful lives of such software or over the license period of the software, whichever is shorter.

1.7 USE OF ESTIMATES

The preparation of the financial statements in conformity with the generally accepted accounting principles in India requires management to make estimates and assumptions that affect the reported amount of assets and liabilities as of the Balance Sheet date, reported amount of revenue and expenses for the year and disclosure of contingent liabilities and contingent assets as of the date of Balance Sheet. The estimates and assumptions used in these financial statements are based on management's evaluation of the relevant facts and circumstances as of the date of the financial statements. The actual amounts may differ from the estimates used in the preparation of the financial statements and the difference between actual results and the estimates are recognised in the period in which the results are known / materialise.

1.8 IMPAIRMENT OF ASSETS

All assets other than Inventories and Investments are reviewed for impairment, wherever events or changes in circumstances indicate that the carrying amount of those assets may not be fully recoverable, in such cases the carrying amount of such assets is reduced to its estimated recoverable amount and the amount of such impairment loss is charged to the Statement of Profit and Loss.

If at the Balance sheet date there is an indication that the previously assessed impairment loss no longer exists, then such loss is reversed and the asset is restated to that effect.

1.9 INVESTMENTS

All Investments are carried at cost. Investments, which at the inception, have been designated to be held for a long term capital appreciation, the changes in the fair value are considered through Other Comprehensive Income. All other investments are valued at fair value and the gains or losses being recognised in Statement of Profit and Loss.

1.10 CASH AND CASH EQUIVALENTS

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term investments with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

1.11 LEASES

The determination of whether an arrangement is or contains a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

A lease that transfers substantially all the risks and rewards incidental to ownership to the Company is classified as a finance lease. Lease where the Lessor retains substantially all the risks and rewards incidental to the ownership is classified as an operating lease. Operating lease payments are recognised as an expense in the Statement of Profit and Loss on straight-line basis over the lease term.

1.12 CONTRIBUTED EQUITY

Equity Shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

1.13 DIVIDEND

Final dividend on shares is recorded as a liability on the date of approval by the shareholders and interim dividend is recorded as liability on the date of declaration by the Board.

1.14 GOVERNMENT GRANTS AND SUBSIDIES

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

1.15 FOREIGN CURRENCY TRANSACTION

Initial Recognition:

On initial recognition, all foreign currency transactions are recorded by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

Subsequent Recognition:

As at the reporting date, non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. All monetary assets and liabilities in foreign currency are restated at the end of the accounting period. Exchange differences on restatement of all monetary items are recognised in the Statement of Profit and Loss.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

1.16 BORROWING COSTS

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale capitalized as part of the cost of an asset. Where specific borrowings are identified to assets, the Company uses the interest rates applicable to that specific borrowing as the capitalization rate. Where borrowings cannot be specifically identified to assets, the capitalization rate applied is the weighted average of the interest rates applicable to all borrowings of the Company.

All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

1.17 TAXES

Income tax expense comprises of current and deferred tax. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities in accordance with the Indian Income Tax Act, 1961. The tax rate and tax laws used to compute the amount are those that are enacted or substantially enacted, at the reporting date. Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provision where appropriate.

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxation authority.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

1.18 EMPLOYEE BENEFITS

a. Defined Contribution Plans

- i) **Provident Fund:** The Company makes monthly Provident contributions at specified percentage of specified salary in accordance with the provisions of Employees Provident Funds and Miscellaneous Provisions Act, 1952 and the contributions are charged to Statement of Profit and Loss.
- ii) **Superannuation Fund:** The Company makes annual Superannuation fund contributions to defined contribution plan, administered by the Life Insurance Corporation of India, for qualifying employees. Under the Scheme, the Company is required to contribute a specified percentage of specified salary to fund the benefits. The contributions are charged to the Statement of Profit and Loss.

b. Defined Benefit Plan

Gratuity: The Company provides for Gratuity, a defined benefit retirement plan covering eligible employees as per the provisions of the Payment of Gratuity Act, 1972. The plan provides for a payment to vested employees at retirement, death while in employment or on termination of employment, an amount equivalent to fifteen days salary payable for each year of completed service subject to maximum amount as may be prescribed. Vesting occurs upon completion of five years of service, except in case of death while in employment in which case the legal heirs would receive the Gratuity.

The cost of providing benefits determined using the projected unit credit method, which actuarial valuation being carried out at each Balance Sheet date. The retirement benefit obligation recognised as expenditure represents the present value of defined benefit obligation as reduced by the fair value of scheme assets. The Company makes contribution to Life Insurance Corporation of India to administer the fund. The changes in the actuarial assumptions are accounted through Other Comprehensive Income.

1.19 EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. There are no diluted earnings per share as there are no dilutive potential equity shares.

1.20 PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Current Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date and are not discounted to its present value.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made. Contingent Assets are neither recognised nor disclosed in the financial statements.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

2. PROPERTY, PLANT & EQUIPMENT AND OTHER INTANGIBLE ASSETS

Year ended 31st March 2026

(₹ in Lakhs)

	Gross Carrying Amount			Depreciation / Amortisation			Net Carrying Amount			
	As at 1 st April 2025	Additions	Disposals	As at 31 st March 2026	Upto 31 st March 2025	Charge during the year	Disposals	Upto 31 st March 2026	As at 31 st March 2026	As at 31 st March 2025
(i). Property, Plant & Equipment										
Freehold Land	2791.66	160.48	-	2952.14	-	-	-	-	2952.14	2791.66
Freehold Buildings	11367.16	225.92	-	11593.08	2516.73	470.08	-	2986.81	8606.27	8850.43
Plant and Equipment	44628.61	1234.20	28.12	45834.69	9334.81	2136.01	12.62	11458.20	34376.49	35293.80
Office Equipment	85.51	35.38	5.06	115.83	45.88	15.06	4.97	55.97	59.86	39.63
Vehicles	342.56	-	68.12	274.44	183.38	22.71	59.70	146.39	128.05	159.18
Furniture and Fittings	146.66	11.49	13.58	144.57	44.80	16.66	13.58	47.88	96.69	101.86
Computers	121.83	58.30	12.88	167.25	81.19	26.64	12.88	94.95	72.30	40.64
	59483.99	1725.77	127.76	61082.00	12206.79	2687.16	103.75	14790.20	46291.80	47277.20
(ii). Other Intangible Assets										
Computer Software	154.99	47.76	34.88	167.87	140.03	12.63	34.88	117.78	50.09	14.96
Total	59638.98	1773.53	162.64	61249.87	12346.82	2699.79	138.63	14907.98	46341.89	47292.16

Particulars	As at 1 st April 2025	Additions	Capitalised during the year	As at 31 st March 2026
	Capital Work-in-Progress	169.74	1333.41	1501.15

Particulars	Amount in CWIP as at 31 st March 2026			
	< 1Y	1Y to 2Y	2Y to 3Y	> 3Y
i. projects in progress	2.00	-	-	2.00
ii. projects temporarily suspended	-	-	-	-

- Borrowing costs capitalized during the year for the assets held under Capital Work-in-progress is ₹ Nil. (31st March 2025: ₹ 230.74 Lakhs)
- Details of security of property, plant and equipment subject to charge to secured borrowings is given in Note No. 33.
- The title deeds of immovable properties are held in the name of the Company.
- Capital Work-in-Progress whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2026 is ₹ Nil (31st March 2025: ₹ Nil)

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

2. PROPERTY, PLANT & EQUIPMENT AND OTHER INTANGIBLE ASSETS

Year ended 31st March 2025

(₹ in Lakhs)

	Gross Carrying Amount			Depreciation / Amortisation			Net Carrying Amount			
	As at 1 st April 2024	Additions	Disposals	As at 31 st March 2025	Upto 31 st March 2024	Charge during the year	Disposals	Upto 31 st March 2025	As at 31 st March 2025	As at 31 st March 2024
(i). Property, Plant & Equipment										
Freehold Land	2911.44	10.13	129.91	2791.66	-	-	-	-	2791.66	2911.44
Freehold Buildings	10183.05	1184.11	-	11367.16	2073.69	443.04	-	2516.73	8850.43	8109.36
Plant and Equipment	38686.71	6644.05	702.15	44628.61	7957.60	1971.02	593.81	9334.81	35293.80	30729.11
Office Equipment	105.09	14.13	33.71	85.51	66.90	12.53	33.55	45.88	39.63	38.19
Vehicles	203.20	139.36	-	342.56	171.68	11.70	-	183.38	159.18	31.52
Furniture and Fittings	127.98	31.10	12.42	146.66	42.48	14.74	12.42	44.80	101.86	85.50
Computers	75.42	48.93	2.52	121.83	69.33	14.38	2.52	81.19	40.64	6.09
Total	52292.89	8071.81	880.71	59483.99	10381.68	2467.41	642.30	12206.79	47277.20	41911.21
(ii). Other Intangible Assets										
Computer Software	153.91	4.66	3.58	154.99	133.06	10.55	3.58	140.03	14.96	20.85
Total	52446.80	8076.47	884.29	59638.98	10514.74	2477.96	645.88	12346.82	47292.16	41932.06

Particulars	Amount in CWIP as at 31 st March 2025		
	As at 1 st April 2024	Additions during the year	As at 31 st March 2025
Capital Work-in-Progress	4376.57	3503.63	169.74

Particulars	Amount in CWIP as at 31 st March 2025			Total
	< 1Y	1Y to 2Y	2Y to 3Y > 3Y	
i. projects in progress	169.74	-	-	169.74
ii. projects temporarily suspended	-	-	-	-

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

PARTICULARS	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
3. INVESTMENTS		
Trade, Unquoted - At Cost - Fully Paid-Up		
Investment in Equity Instruments:		
Subsidiaries:		
- NC Energy Limited 3,86,00,000 (P.Y. 3,86,00,000) Equity Shares of ₹ 10/-each	3860.00	3860.00
Others:		
- Suzlon Engitech Ltd 4,37,248 (P.Y. 59,903) Equity shares of ₹ 10/- each	5.99	5.99
- Watsun Infrabuild Pvt Ltd 3,50,200 (P.Y. 3,50,200) Equity shares of ₹ 10/- each	35.02	35.02
- Atria Wind Power Pvt Ltd 1,00,000 (P.Y. 1,00,000) Equity shares of ₹ 100/- each	262.00	262.00
- SSKS Power Pvt Ltd 1,45,860 (P.Y. 1,45,860) Equity shares of ₹ 100/- each	145.86	145.86
- Dalavaipuram Renewables Pvt Ltd 18,51,966 (P.Y. 18,51,966) Equity shares of ₹ 10/- each	185.19	185.19
- Atria Wind (Kadambur) Pvt Ltd 1,20,727 (P.Y. 1,20,727) Equity shares of ₹ 10/- each	265.60	265.60
- Blyth Wind Park Pvt Ltd 21,89,625 (P.Y. 21,89,625) Equity shares of ₹ 10/- each	437.93	437.93
- O2 Renewable Energy XX Pvt Ltd 45,00,000 (P.Y. 45,00,000) Equity shares of ₹ 10/- each	450.00	450.00
- KRSKA Sankranti One Pvt Ltd 80,640 (P.Y. Nil) Equity shares of ₹ 10/- each	40.32	-
Investment in Compulsorily Convertible Debentures (CCDs):		
Others:		
- O2 Renewable Energy XX Pvt Ltd 55,000 (P.Y. 55,000) Compulsory Convertible Debentures of ₹ 1000/- each	550.00	550.00
Total	6237.91	6197.59

Particulars	As at 31.03.2026		As at 31.03.2025	
	At Cost	At Market Value	At Cost	At Market Value
(a). Aggregate amount of quoted investments and market value thereof	-	-	-	-
(b). Aggregate amount of unquoted investments	6237.91	-	6197.59	-
(c). Aggregate amount of impairment in value of investments	-	-	-	-
	6237.91	-	6197.59	-

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

PARTICULARS	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
4. OTHER NON-CURRENT ASSETS		
(Unsecured, Considered Good)		
Capital Advances	220.23	47.17
Total	220.23	47.17
5. INVENTORIES		
Raw Materials	3997.66	2671.71
Work-in-progress	2317.42	2988.38
Finished Goods	10496.94	10242.21
Stores and Spares	1119.43	1100.61
Loose Tools	615.89	658.80
Moulding Boxes & Patterns	542.17	354.36
Total	19089.51	18016.07
<i>> Valued at lower of cost and net realisable value</i>		
6. TRADE RECEIVABLES		
Secured, Considered Good	-	-
Unsecured, Considered Good	35613.39	33990.87
Trade Receivables which have significant increase in credit risk	-	-
Trade Receivables, Credit Impaired	-	-
(Less): Allowance for bad and doubtful debts	-	-
Total	35613.39	33990.87

TRADE RECEIVABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2026					Total
		< 6M	6M to 1Y	1Y to 2Y	2Y to 3Y	> 3Y	
Particulars							
Secured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	-	-	-	-	-	-	-
Unsecured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	28392.94	6621.17	599.28	-	-	-	35613.39
Trade Receivables which have significant increase in credit risk							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
Trade Receivables, Credit Impaired							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
(Less): Allowance for bad and doubtful debts	-	-	-	-	-	-	-
Total	28392.94	6621.17	599.28	-	-	-	35613.39

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

TRADE RECEIVABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2025					Total
		< 6M	6M to 1Y	1Y to 2Y	2Y to 3Y	> 3Y	
Secured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	-	-	-	-	-	-	-
Unsecured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	30675.12	2580.33	735.42	-	-	-	33990.87
Trade Receivables which have significant increase in credit risk							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
Trade Receivables, Credit Impaired							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
(Less): Allowance for bad and doubtful debts	-	-	-	-	-	-	-
Total	30675.12	2580.33	735.42	-	-	-	33990.87

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
7. CASH AND CASH EQUIVALENTS		
Balances with Banks:		
- In Current Accounts	700.22	227.59
- In Fixed Deposits	7773.22	7590.93
Cash on Hand	1.75	2.51
Total	8475.19	7821.03
8. BANK BALANCES OTHER THAN (7) ABOVE		
Unpaid Dividend Accounts	3.75	5.83
Total	3.75	5.83
9. OTHER FINANCIAL ASSETS		
Deposits with Govt. Authorities	1606.43	1803.68
Accrued Interest on Deposits	132.99	101.44
Export Incentives receivable & Scrip/Licence Balance	131.18	120.65
Total	1870.60	2025.77
10. CURRENT TAX ASSETS (NET)		
Advance Tax, TDS & TCS (net of provision)	-	0.57
Total	-	0.57
11. OTHER CURRENT ASSETS (Unsecured, Considered Good)		
Balances with Govt. / Statutory Authorities	917.10	68.17
Prepaid Expenses	99.51	103.92
Rental Advance	66.00	66.00
Advances for Supplies & Services	652.40	355.19
Advances given to Employees	9.45	7.57
Total	1744.46	600.85

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

12. EQUITY SHARE CAPITAL

	Number of Shares	₹ in Lakhs
Authorised:		
Equity Share of ₹ 2/- each		
As at 1st April 2024	125000000	2500.00
Changes during the year	-	-
As at 31st March 2025	125000000	2500.00
Changes during the year	-	-
As at 31st March 2026	125000000	2500.00
Issued, Subscribed and Paidup:		
Equity Share of ₹ 2/- each		
As at 1st April 2024	87001200	1740.02
Changes during the year	-	-
As at 31st March 2025	87001200	1740.02
Changes during the year	-	-
As at 31st March 2026	87001200	1740.02
Movements in Equity Share Capital:		
As at 1st April 2024	87001200	1740.02
As at 31st March 2025	87001200	1740.02
As at 31st March 2026	87001200	1740.02

Rights, preferences and restrictions on equity shares:

The Company has only one class of equity shares having a par value of ₹ 2/- per share.

Each holder of equity shares is entitled to one vote per share.

The Company declares and pays dividends in Indian Rupees.

During the financial year 2025-26, ₹ 0.50 per share of ₹ 2/- has been paid as final dividend for the financial year 2024-25.

The Board of Directors have recommended a dividend of ₹ 0.70 per share of ₹ 2/- each for the year ended 31st March 2026 subject to the Shareholder's approval.

In the event of liquidation of the Company, the shareholders will be entitled to receive the remaining assets of the Company, in proportion to their shareholding.

Details of equity shareholders holding more than 5% :

Name of the shareholder	As at 31.03.2026		As at 31.03.2025	
	No. of shares	%	No. of shares	%
P. Deepak	34480000	39.63	34480000	39.63
P. Deepak (HUF)	14500000	16.67	14500000	16.67
P. Divya	16155000	18.57	16155000	18.57
	65135000	74.87	65135000	74.87

Details of equity shares held by Promoters :

Name of the shareholder	As at 31.03.2026			As at 31.03.2025		
	No. of shares	% of holding	% change during the year	No. of shares	% of holding	% change during the year
P. Deepak	34480000	39.63	0.00	34480000	39.63	0.00
P. Deepak (HUF)	14500000	16.67	0.00	14500000	16.67	0.00
P. Divya	16155000	18.57	0.00	16155000	18.57	0.00
	65135000	74.87	0.00	65135000	74.87	0.00

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
13. OTHER EQUITY		
Securities Premium Account	8774.13	8774.13
General Reserve	22500.00	22500.00
Retained Earnings	26649.95	22275.27
Total Reserves and Surplus	57924.08	53549.40
Securities Premium Account		
Opening Balance	8774.13	8774.13
Additions during the year	-	-
(Deductions) / (Adjustments) during the year	-	-
Closing Balance	8774.13	8774.13
General Reserve		
Opening Balance	22500.00	22500.00
Additions during the year	-	-
(Deductions) / (Adjustments) during the year	-	-
Closing Balance	22500.00	22500.00
Retained Earnings		
Opening Balance	22275.27	18904.93
Total Comprehensive Income for the period	4809.69	3718.35
Amount available for Appropriation	27084.96	22623.28
Appropriations:		
- Dividend on Equity Shares	435.01	348.01
Closing Balance	26649.95	22275.27
14. BORROWINGS		
Term Loan from Banks (Refer Note No.33)	3691.51	6864.63
Total	3691.51	6864.63

Notes:

- Securities premium represents premium received on equity shares issued, which can be utilised only in accordance with the provisions of the Companies Act, 2013 for the specified purposes.
- General reserve is created from time to time by transferring profits from retained earnings and can be utilised for purposes such as dividend payout, bonus issue, etc.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
15. DEFERRED TAX LIABILITIES (NET)		
Deferred Tax Liability :		
- Property, Plant & Equipment and Other Intangible Assets	5194.84	4937.44
Deferred Tax Asset :		
- Employee benefits	(90.48)	(78.00)
Total	<u>5104.36</u>	<u>4859.44</u>
16. BORROWINGS		
Secured Loans Repayable on Demand to Banks:		
- Working Capital Loans (Refer Note No.33)	18855.12	18650.32
Current Maturities of Long-Term Debt:		
- Term Loans from Banks (Refer Note No.33)	3172.67	3929.68
Total	<u>22027.79</u>	<u>22580.00</u>
17. TRADE PAYABLES		
Trade Payables:		
Total outstanding dues of Micro and Small Enterprises (Refer Note No.40)	1676.89	2106.17
Total outstanding dues of creditors other than Micro and Small Enterprises	24932.14	22735.68
Total	<u>26609.03</u>	<u>24841.85</u>

TRADE PAYABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2026				
Particulars		<1Y	1Y to 2Y	2Y to 3Y	>3Y	Total
i. undisputed, Micro & Small Enterprises	1676.89	-	-	-	-	1676.89
ii. undisputed, Others	23444.32	1487.82	-	-	-	24932.14
iii. disputed, Micro & Small Enterprises	-	-	-	-	-	-
iv. disputed, Others	-	-	-	-	-	-
Total	25121.21	1487.82	-	-	-	26609.03

TRADE PAYABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2025				
Particulars		<1Y	1Y to 2Y	2Y to 3Y	>3Y	Total
i. undisputed, Micro & Small Enterprises	2106.17	-	-	-	-	2106.17
ii. undisputed, Others	22631.72	103.96	-	-	-	22735.68
iii. disputed, Micro & Small Enterprises	-	-	-	-	-	-
iv. disputed, Others	-	-	-	-	-	-
Total	24737.89	103.96	-	-	-	24841.85

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
18. OTHER FINANCIAL LIABILITIES		
Unpaid Dividends	3.75	5.83
Employee Payables	848.53	650.67
Total	852.28	656.50
19. OTHER CURRENT LIABILITIES		
Statutory Dues	394.19	529.65
Advances received from Customers	842.41	224.70
Other Payables	13.86	33.43
Total	1250.46	787.78
20. PROVISIONS		
Provision for Employee Benefits:		
- Gratuity	157.43	121.77
Total	157.43	121.77
21. CURRENT TAX LIABILITIES (NET)		
Provision for Income Tax (Net of Adv. Tax, TDS & TCS)	241.97	166.26
Total	241.97	166.26

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
22. REVENUE FROM OPERATIONS		
Sale of Products	131875.62	124021.95
Export Incentives	964.61	1146.31
Total	132840.23	125168.26
23. OTHER INCOME		
Interest Income	534.58	536.62
Gain on Foreign Currency Transaction (Net)	862.39	1173.70
Total	1396.97	1710.32
24. COST OF MATERIALS CONSUMED		
Raw Materials at the beginning of the year	2671.71	3430.54
Add: Purchases	58993.99	53983.48
(Less): Raw Materials at the end of the year	(3997.66)	(2671.71)
Cost of Materials Consumed	57668.04	54742.31
25. CHANGES IN INVENTORIES OF FINISHED GOODS (FG) & WORK-IN-PROGRESS (WIP)		
Closing Stock		
Finished Goods	10496.94	10242.21
Work-In-Progress	2317.42	2988.38
	12814.36	13230.59
Opening Stock		
Finished Goods	10242.21	9483.88
Work-In-Progress	2988.38	3975.54
	13230.59	13459.42
Changes in Inventories of FG & WIP	416.23	228.83
26. EMPLOYEE BENEFITS EXPENSE		
Salaries, Wages and Bonus	7872.75	6968.13
Contribution to Provident and Other Funds	604.84	561.01
Staff Welfare Expenses	499.49	516.81
Total	8977.08	8045.95
27. FINANCE COSTS		
Interest Expense	2153.59	2607.66
Other Borrowing Costs	1099.39	922.67
Total	3252.98	3530.33

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
28. DEPRECIATION & AMORTISATION EXPENSE		
Property, Plant and Equipment	2687.16	2467.41
Other Intangible Assets	12.63	10.55
Total	2699.79	2477.96
29. OTHER EXPENSES		
Consumption of Stores and Spares	4212.31	3961.58
Fettling and Other Manufacturing Expenses	21545.56	21014.93
Power and Fuel	13929.44	13110.33
Freight and Forwarding Charges	7878.30	7631.54
Repairs and Maintenance:		
- Plant and Machinery	3270.28	2999.90
- Buildings	262.93	140.13
Rent	127.88	145.10
Insurance	274.00	287.50
Rates and taxes	60.35	40.40
Printing and Stationery	35.97	31.61
Travelling and Conveyance	350.78	340.48
Corporate Social Responsibility Expenses (Refer Note No. 34)	85.85	76.49
Advertisement	3.06	3.03
Legal and Professional Charges	191.34	174.62
Communication Charges	22.62	21.55
Payment to Auditors:		
- Audit Fee	18.00	16.00
Sitting Fee to Directors	42.60	34.30
Books, Periodicals & Subscriptions	13.58	15.86
Vehicle and Office Maintenance	179.33	148.67
Selling Expenses	2210.90	3058.15
Loss on Property, Plant & Equipment Sold / Scrapped (Net)	5.46	40.44
Miscellaneous Expenses	8.77	6.92
Total	54729.31	53299.53

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

- 30.** The Company had no exceptional items for the year ended 31st March 2026. Whereas, the Company had exceptional items of ₹ 376.36 Lakhs for the year ended 31st March 2025, on account of profit on sale of surplus land which is part of Property, Plant & Equipment.

31. TAX EXPENSES

The major components of Income Tax are given below:

	(₹ in Lakhs)	
Particulars	31 st March 2026	31 st March 2025
Profit or Loss:		
Current Tax:		
Current Income Tax Charge	1394.28	939.34
Adjustment of current tax of previous year	-	-
Total	-	-
Deferred Tax:		
Relating to the origination and reversal of temporary differences	256.20	261.50
Income tax expense reported in the Statement of Profit and Loss	1650.48	1200.84
Other Comprehensive Income:		
Current Tax:		
Tax related to items recognised in other comprehensive income during the year:		
Remeasurement of Defined Benefit Plans	(11.29)	(3.65)
Income tax charged to Other Comprehensive Income	(11.29)	(3.65)

Reconciliation of tax expense and the accounting profit multiplied by India's Domestic Tax rate for 31st March 2026 and 31st March 2025:

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the standard rate of company tax in India as follows:

	(₹ in Lakhs)	
Particulars	31 st March 2026	31 st March 2025
Accounting Profit before income tax & Exceptional items	6493.77	4553.67
Enacted tax rate in India*	25.168%	25.168%
Profit before income tax multiplied by enacted tax rate	1634.35	1146.07
Effects of:		
Allowances under Income Tax Act	(275.42)	(241.25)
Disallowances under Income Tax Act	35.35	34.52
Adjustment of current tax of previous year	-	-
Net effective Income Tax	1394.28	939.34

*on Capital Gains it is 22.88%

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

32. EARNINGS PER SHARE

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders of the Company by the weighted average number of Equity Shares outstanding during the year. Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of Equity Shares outstanding during the year plus the weighted average number of Equity Shares that would be issued on conversion of all the dilutive potential Equity Shares in to Equity Shares.

The Basic and Diluted EPS calculations are given below:

Particulars	31 st March 2026	31 st March 2025
Profit After Tax (₹ in Lakhs)	4843.29	3729.19
Weighted average number of shares in Lakhs		
- Basic	870.01	870.01
- Diluted	870.01	870.01
Earnings per share of ₹ 2/- each		
- Basic	5.57	4.29
- Diluted	5.57	4.29

33. (i). Term Loans from Banks are secured by equitable mortgage of land, building and hypothecation of plant and machinery present and future. Working Capital Loans repayable on demand is fully secured by hypothecation of raw materials, stocks in process, finished goods, stores, book debts and second charge on Plant & Equipment situated at Gudur Plant.
- (ii). The monthly statements of book debts and inventories filed by the Company with the Banks are in agreement with the books of accounts.
- (iii). Terms of Repayment

Loan Description

Term Loan - Banks

Repayment Terms

Quarterly Installments

- (iv). There is no default in repayment of dues.

34. DETAILS OF CSR EXPENDITURE

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
i. amount required to be spent by the Company during the year	90.67	73.01
ii. amount of expenditure incurred (including previous year surplus)	91.44	78.60
iii. shortfall at the end of the year	-	-
iv. total of previous years shortfall	-	-
v. reason for shortfall	-	-
vi. nature of CSR activities	Healthcare, Vocational Training, Promoting Education, Community Development and Rural Development	Healthcare, Vocational Training, Promoting Education, Community Development, Rural Development and Disaster Management
vii. details of related party transactions (e.g. contribution to trust controlled by Company)	During the year an amount of ₹56.10 Lakhs transferred to M/s. Shri Ponnnavolu Radhakrishna Reddy Charitable Trust	During the year an amount of ₹ 30 Lakhs transferred to M/s. Shri Ponnnavolu Radhakrishna Reddy Charitable Trust
viii. where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately.	-	-

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

35. SIGNIFICANT ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Company's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Defined employee benefit plans (Gratuity)

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. Further details about defined benefit gratuity plan are given in Note No. 43.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgments include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

36. COMMITMENTS

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Estimated amount of contracts remaining to be executed and not provided for in these accounts (net of advances) in respect of acquisition of assets.	769.64	374.51

37. CONTINGENT LIABILITIES

Particulars	31 st March 2026	31 st March 2025
Bank Guarantees	163.36	80.00
Claims against the company not acknowledged as debts primarily towards (net of amount paid to statutory authorities): - sales tax	17.11	17.11

Claims against the company not acknowledged as debts represent demands raised by sales tax authorities, as reduced by the amounts paid by the company. Against these demands the company has already filed appeals with concerned appellate authorities. As per the experts' opinion these disputed matters are likely to be decided in the company's favour and as such the management believes the ultimate outcome of the proceedings will not have a material adverse effect on the company's financial position and results of operations.

38. SEGMENT REPORTING UNDER IND AS 108

The Company operates in a single primary business segment namely Manufacture of Iron Castings. The following are the information relating to geographical segment:

(₹ in Lakhs)

Year ended	India	Others	Total
31 st March 2026	93384.25	38491.37	131875.62
31 st March 2025	79500.04	44521.91	124021.95

Out of the above said revenue three customers represent more than 10% of the gross revenue and in total contribute 40.59% of the gross revenue.

39. AUDITOR'S REMUNERATION

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Statutory Audit Fees	18.00	16.00

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

- 40.** The information regarding Micro and Small Enterprises which is required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006 has been determined on the basis of information available with the Company. The amount of principal and interest outstanding is given below:

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
i. The principal amount (2025-26: 1676.89, 2024-25: 2106.17) and the interest due (2025-26: Nil, 2024-25: Nil) thereon remain unpaid to suppliers at the end of each accounting year.	1676.89	2106.17
ii. The amount of interest paid by the buyer as per section 16, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
iii. The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006.	-	-
iv. The amount of interest accrued and remaining unpaid at the end of each accounting year.	-	-
v. The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure.	-	-

41. FOREIGN EXCHANGE EARNINGS AND OUT-GO

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Foreign Exchange Earnings	36574.94	41829.78
Foreign Exchange Out-Go	3368.36	3429.35

42. LEASES

The Company has only short term leases with lease term of 12 months or low value. The Company applies short term leases and low value leases recognition exemption from the leases. The amount debited to P&L Account is ₹127.89 Lakhs for the year ended 31.03.2026 (₹145.10 Lakhs for the year ended 31.03.2025).

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

43. EMPLOYEE BENEFITS

- (i) The Company provides Gratuity for employees as per the Payment of Gratuity Act, 1972. Employees who are in continuous services for a period of five years are eligible for Gratuity. The amount of Gratuity payable on retirement / termination is the employees last drawn basic salary per month computed proportionately for fifteen days' salary multiplied for the number of years of service. The Gratuity plan is a funded plan and maintained with Life Insurance Corporation of India.

(₹ in Lakhs)

Particulars	Present Value of Obligation	Fair Value of Plan Assets	Total
1st April 2024	1304.16	(1182.83)	121.33
Current Service Cost	98.90	-	98.90
Past Service Cost	-	-	-
Interest Expense / (Income)	94.55	(92.01)	2.54
Total amount recognised in Statement of Profit and Loss	193.45	(92.01)	101.44
Re-measurements			
- Return on plan assets, excluding amounts included in interest expense / (Income)	-	-	-
- (Gain)/Loss from change in demographic assumptions	14.49	-	14.49
- (Gain)/Loss from change in financial assumptions	-	-	-
- Experience (Gains)/Losses	-	-	-
- Changes in asset ceiling excluding amounts included in interest expense	-	-	-
Total amount recognised in other comprehensive income	14.49	-	14.49
- Employer Contributions	-	(155.49)	(115.49)
- Benefit Payments	(118.21)	118.21	-
31st March 2025	1393.89	(1272.12)	121.77

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	Present Value of Obligation	Fair Value of Plan Assets	Total
1st April 2025	1393.89	(1272.12)	121.77
Current Service Cost	111.15	-	111.15
Past Service Cost	-	-	-
Interest Expense / (Income)	101.06	(99.90)	1.16
Total amount recognised in Statement of Profit and Loss	212.21	(99.90)	112.31
Re-measurements			
- Return on plan assets, excluding amounts included in interest expense / (income)	-	-	-
- (Gain)/Loss from change in demographic assumptions	44.89	-	44.89
- (Gain)/Loss from change in financial assumptions	-	-	-
- Experience (Gains)/Losses	-	-	-
- Changes in asset ceiling excluding amounts included in interest expense	-	-	-
Total amount recognised in other comprehensive income	44.89	-	44.89
- Employer Contributions	-	(121.54)	(121.54)
- Benefit Payments	(105.98)	105.98	-
31st March 2026	1545.01	(1387.58)	157.43

(ii) The Net Liability/ (Asset) disclosed above relates to funded and unfunded plans as follows:
(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Present value of funded obligations	1545.01	1393.89
Fair value of plan assets	(1387.58)	(1272.12)
Deficit/(Excess) of Funded Plan	157.43	121.77
Unfunded plans	-	-
Deficit/(Excess) of Gratuity Plan	157.43	121.77

(iii) Significant Estimates: Actuarial assumptions and sensitivity

Particulars	31 st March 2026	31 st March 2025
Discount Rate	7.25%	7.25%
Expected return on Plan Assets	7.00%	7.00%
Salary Growth Rate	7.00%	7.00%
Attrition Rate (depend on age)	1% to 3%	1% to 3%

44. FAIR VALUES

The management assessed that cash and cash equivalents, trade receivables, trade payables, bank overdrafts and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments. Further, management has assessed the fair value of the borrowings approximate their current value largely since they are carried at floating rate of interest.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

45. CAPITAL MANAGEMENT

The primary objective of the Company's capital management is to maximise the shareholder value. For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders.

The Company manages its capital to ensure that it will be able to continue as going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The Company determines the amount of capital required on the basis of annual operating plan coupled with long term, strategic investment and expansion plans. The funding requirements are met through equity, internal accruals and a combination of both long-term and short-term borrowings.

The Company monitors the capital structure on the basis of net debt to equity of the Company. Net debt includes interest bearing borrowings less cash and cash equivalents, other bank balances and current investments.

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Debt	25719.30	29444.63
(Less): Cash and Cash Equivalents	(8475.19)	(7821.03)
Net Debt	17244.11	21623.60
Total Equity	59664.10	55289.42
Net Debt to Equity Ratio	0.29	0.39

46. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's principal financial liabilities comprise borrowings, trade and other payable. The main purpose of these financial liabilities is to finance the Company operations. The Company's principal financial assets include trade and other receivables and cash and cash equivalents derived directly from its operations.

The Company is exposed to credit risk, liquidity risk and market risk (including input cost risk, interest rate risk and foreign currency risk), which may adversely impact the fair value of its financial instruments. The Company assesses the unpredictability of the financial environment and seeks to mitigate potential adverse effects on the financial performance of the Company. The Company does not enter into or trade financial instruments for speculative purposes.

a. Credit Risk:

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration of risks. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom the credit has been granted after obtaining necessary approvals for credit. Financial instruments that are subject to concentrations of credit risk principally consist of trade receivables, investments, derivative financial instruments, cash and cash equivalents, loans and other financial assets. None of the financial instruments of the Company result in material concentration of credit risk.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

b. Liquidity Risk:

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

c. Market Risk:

External factors such as government policies and rainfall could have a significant impact on sales of Tractors and Commercial Vehicles, which are cyclical in nature. To mitigate the risk of seasonality & cyclical in the domestic market, the Company has been developing its exports and products in other segments viz. off-highway, railways etc.

d. Input Cost Risk:

Our profitability and cost effectiveness may be affected due to change in the prices of raw materials, power and other input costs. While we are typically able to pass on these costs to our customers with a slight lag. This risk is significant and is carefully monitored.

e. Interest Rate Risk:

The Company is exposed to interest rate risk pertaining to funds borrowed from Banks. The Company works closely with our banks and using its working capital effectively to minimize the overall interest costs. The exposure of company's borrowings to interest rate changes at the end of the reporting period is as follows:

Particulars	31 st March 2026	31 st March 2025
Total Borrowings (₹ in Lakhs)	25719.30	29444.63

Interest rate sensitivity analysis:

The below given sensitivity analysis has been determined based on the exposure to interest rates at the end of the reporting period. The analysis is prepared assuming that the amount of the liability as at the end of the reporting period was outstanding for the whole year. A 30 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents Management's assessment of the reasonably possible change in interest rates.

If interest rates had been 30 basis points higher / lower, the Company's profit / loss for the year ended 31st March 2026 would decrease / increase by ₹77.16 lakhs (31st March 2025 decrease / increase by ₹88.33 lakhs).

f. Foreign Currency Risk:

The Company's exposure on foreign currency is primarily through earnings from exports. The Company also import some capital goods and raw materials only when prices are favourable. However, this exposure is typically short term. The company does selective hedging of imports and exports to hedge its risks associated with exchange rates. Any substantial long-term liabilities viz. ECBs are fully hedged by the Company.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

Unhedged foreign Currency

The Company's unhedged foreign currency exposure is as follows :

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
FCY Receivables	21443.81	24587.57
Hedged	19403.37	6415.10
Un-hedged Receivables (a)	2040.44	18172.47

Particulars	31 st March 2026	31 st March 2025
FCY Payables	3058.44	4272.78
Hedged	2660.53	3990.79
Un-hedged Payables (b)	397.91	281.99

Un-hedged Net (c = a - b)	1642.53	17890.48
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Foreign Currency sensitivity analysis:

The Company is exposed mainly to US Dollar and EURO currencies. A 4% sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents Management's assessment of the reasonably possible change in foreign currency rates. The below given table shows the Company's sensitivity to a 4% increase or decrease against the relevant foreign currencies.

If the currency had been fluctuated by 4% higher / lower, the Company's profit / loss for the year ended 31st March 2026 would increase / decrease by ₹65.70 lakhs (31st March 2025 increase / decrease by ₹715.62 lakhs).

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

47. RATIOS

Particulars	Formula	2025-26	2024-25	Change
Current Ratio	Current Assets / Current Liabilities	1.31	1.27	3.15%
Debt Equity Ratio	Debt / Equity	0.43	0.53	-18.87%
Debt Service Coverage Ratio	Earnings available for debt service / Total Interest and principal repayment	1.50	1.45	3.45%
Return on Equity Ratio	Net Profit after Tax / Average Shareholder's Equity	0.08	0.07	14.29%
Inventory Turnover Ratio	Sales / Average Inventory	7.11	6.71	5.96%
Trade Receivables Turnover Ratio	Sales / Average Trade Receivables	3.79	3.87	-2.07%
Trade Payables Turnover Ratio	Purchases / Average Trade Payables	3.94	4.13	-4.60%
Net Capital Turnover Ratio	Net Sales / Working Capital	8.42	9.32	-9.66%
Net Profit Ratio (%)	Net Profit after Tax / Net Sales	3.67%	3.01%	21.93%
Return on Capital Employed (%)	Earnings before Interest and Taxes / Capital Employed	10.77%	9.02%	19.40%

The Company earns a return on investments ranging from 5.25% to 8% p.a. on fixed deposits.

- 48.** The Government of India, on 21st November 2025, notified the four Labour Codes, namely the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020, thereby consolidating the existing labour laws. The Ministry of Labour & Employment has recently published Central Rules in May 2026 and FAQs to facilitate the assessment of the financial impact due to changes in the regulations. However, the corresponding State Rules are yet to be published. The Company is in the process of assessing the impact of the recently published Central Rules and continues to monitor the finalization of State Rules and further clarifications from the Government on various aspects of the Labour Codes. Appropriate accounting effect, if any, will be given based on such developments, as and when required.

49. OTHER STATUTORY INFORMATION

- (i) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- (ii) The Company has not traded or invested in Crypto currency or virtual currency during the current or previous year.
- (iii) The Company has availed term loans during the current financial year and were applied for the purpose for which those were raised. The funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes.

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

- (iv) The monthly statements of stock and book debts filed by the Company with Banks are in agreement with the books of account.
- (v) The Company has not been declared as wilful defaulters by any bank or financial institution or government or any government authority.
- (vi) The Company has not advanced or loaned or invested funds to any persons or entities, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 - b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.
- (vii) The Company has not received any fund from any persons or entities, including foreign entities with the understanding that the Company shall:
 - a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (viii) The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- (ix) The Company does not have any charges or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond statutory period.
- (x) The Company has no transactions with struck off companies during the current or previous year.
- (xi) The Company has complied with the number of layers prescribed under the Companies Act.
- (xii) The Company has not entered into any scheme of arrangement which has an accounting impact on current or previous financial year.

50. RELATED PARTY DISCLOSURE

- i) Related parties under Ind AS 24 with whom transactions have taken place during the year:

Subsidiary Company: NC Energy Limited

Key Management Personnel (KMP) & Directors:

1. Mr. Vinod K Dasari, Independent Director, Chairman
2. Mr. P. Deepak, Managing Director
3. Mr. S.K. Sivakumar, Chief Financial Officer & Company Secretary
4. Mr. D. Sessa Reddy, Director
5. Mr. A. Balasubramanian, Director
6. Ms. P. Divya, Director
7. Ms. Maheswari Mohan, Independent Director
8. Mr. R. Sridharan, Independent Director

Relatives / Enterprises related to Key Management Personnel (KMP):

- | | |
|--------------------------|--|
| 1. Mrs. P. Jamuna | 3. M/s. MIC USA LLC |
| 2. Mrs. S. Vijayalakshmi | 4. Shri Ponnnavolu Radhakrishna Reddy Charitable Trust |

NOTES FORMING PART OF STANDALONE FINANCIAL STATEMENTS

(a) Transactions with related parties (2025-26) (₹ in Lakhs)

Nature of Transactions	Subsidiary Company	KMP	Relatives to KMP	Enterprises related to KMP
Remuneration	-	469.36	-	-
Rental Payments	-	-	152.03	-
Other Payments	-	-	-	56.10
Sitting Fees to Non-Executive Directors	-	42.60	-	-
Payable (Receivable) as on 31.03.2026	-	52.34	-	-
Investment in Shares:				
Amount of investment during the year	-	-	-	-
Closing Balance as on 31.03.2026	3860.00	-	-	-

(b) Transactions with related parties (2024-25) (₹ in Lakhs)

Nature of Transactions	Subsidiary Company	KMP	Relatives to KMP	Enterprises related to KMP
Remuneration	-	341.63	-	-
Rental Payments	-	-	152.03	-
Other Payments	-	-	-	190.29
Sitting Fees to Independent Directors	-	34.30	-	-
Payable (Receivable) as on 31.03.2025	-	10.84	-	-
Investment in Shares:				
Amount of investment during the year	-	-	-	-
Closing Balance as on 31.03.2025	3860.00	-	-	-

- 51.** Previous year's figures have been regrouped and reclassified wherever necessary to conform to this year's classification.

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai
Date : 18th May 2026

For and on behalf of the Board

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

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**CONSOLIDATED
FINANCIAL STATEMENTS
2025-26**

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

REPORT ON THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

OPINION

We have audited the accompanying consolidated financial statements of **M/s.Nelcast Limited** (“the Holding Company”) and its subsidiary (the Holding Company and its subsidiary together referred to as “the Group”), which comprise the Consolidated Balance Sheet as at 31st March 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flow for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, of the consolidated state of affairs of the Group as at 31st March 2026, consolidated profit and consolidated total comprehensive income, consolidated changes in equity and the consolidated cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independent requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Holding Company's Board of Directors is responsible for the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated total comprehensive income, consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group is also responsible for overseeing the financial reporting process of the Group.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Group has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are independent auditors.
- Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

OTHER MATTERS

We did not audit the financial statements / financial information of subsidiary, whose financial statements / financial information reflect total assets of ₹ 4131.16 Lakhs as at 31st March 2026, total comprehensive income of ₹ Nil and net cash flows amounting to ₹ -0.55 Lakhs for the year ended on that date, as considered in the consolidated financial statements. These financial statements/ financial information has been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, and our report in terms of Sections 143(3) and 143(11) of the Act, in so far as it relates to the aforesaid subsidiaries, is based solely on the reports of the other auditors.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements / financial information certified by the Management.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by paragraph 3(xxi) of the Companies (Auditor's Report) Order, 2020 ("CARO"), issued by the Central Government of India in terms of Section 143(11) of the Act, we report that there are no qualifications or adverse remarks included by the respective auditors in their CARO reports issued in respect of the standalone financial statements of the companies which are included in these consolidated Ind AS financial statements.
2. As required by Section 143(3) of the Act, we report, to the extent applicable, that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
 - (c) The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flow dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
 - (d) In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act.

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

- (e) On the basis of the written representations received from the directors of the Holding Company as on 31st March 2026 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary company incorporated in India, none of the directors of the Group companies, incorporated in India is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164(2) of the Act.
- (f) With respect to the adequacy of internal financial controls over financial reporting of the Group and the operating effectiveness of such controls, refer to our separate report in 'Annexure'.
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Holding Company to its directors during the year is in accordance with the provisions of Section 197 of the Act.

- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group.
 - ii. The Company has not considered any provisioning as required under the applicable laws/ accounting standards, since there are no losses on any long-term contracts including derivative contracts.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary company incorporated in India.
 - iv. (a). The respective managements of the Company and its Subsidiary, whose financial statements have been audited under the Companies Act, has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person or entity, including foreign entity (intermediaries), with the understanding directly or indirectly lend or invest in other persons or entity's identified in any manner whatsoever by or on behalf of the Group (ultimate beneficiaries) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries;

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

- (b). The respective managements of the Company and its subsidiary, whose financial statements have been audited under the Companies Act, has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Group from any person or entity, including foreign entity (funding parties), with the understanding whether recorded in writing or otherwise , that the Group shall directly or indirectly lend or invest in other persons or entity's identified in any manner whatsoever by or on behalf of the funding party (ultimate beneficiaries) or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (c). Based on the audit procedures that have been considered that are reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub clause (i) and (ii) of rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. As noted in the consolidated financial statements
- (a). The final dividend proposed in the previous year, declared and paid by the Holding Company during the year is in accordance with Section 123 of the Act, as applicable.
- (b). The Group has not declared any interim dividend during the year.
- (c). The Board of Directors of the Holding Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with section 123 of the Act, as applicable.
- vi. Based on our examination which included test checks and that performed by the respective auditors of a subsidiary whose financial statements have been audited under the Act, the Company and Subsidiary have used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we and respective auditors of the above referred subsidiary did not come across any instance of audit trail feature being tampered with.

For K NAGARAJU & ASSOCIATES
Chartered Accountants
Firm Regn. No. 002270S

Y V SIVA REDDY
Partner
Membership No. 204554

Place : Chennai
Date : 18th May 2026
UDIN : 26204554GRJQRW6248

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

ANNEXURE TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE CONSOLIDATED FINANCIAL STATEMENTS OF NELCAST LIMITED

REPORT ON THE INTERNAL FINANCIAL CONTROLS UNDER CLAUSE (I) OF SUB-SECTION 3 OF SECTION 143 OF THE COMPANIES ACT, 2013 ("THE ACT")

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended 31st March 2026, we have audited the internal financial controls over financial reporting of **M/s. Nelcast Limited** ("the Holding Company") and its subsidiary Company, which is incorporated in India, as of that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The respective Board of Directors of the Holding Company and its subsidiary Company, which is incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS - (Contd.)

MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and
3. provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the consolidated financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Holding Company, its subsidiary Company, which is incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

OTHER MATTERS

Our aforesaid reports under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting insofar as it relates to one subsidiary Company which is incorporated in India, is based on the corresponding reports of the auditors of such Company incorporated in India.

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn. No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai
Date : 18th May 2026

CONSOLIDATED BALANCE SHEET AS AT

PARTICULARS	Note No.	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
I. ASSETS			
A Non-Current Assets			
Property, Plant and Equipment	2(i)	50215.81	51200.66
Capital Work-in-Progress	-	2.00	169.74
Other Intangible Assets	2(ii)	50.09	14.96
Financial Assets:			
(i) Investments	3	2377.91	2337.59
Other Non-Current Assets	4	425.23	252.17
Total Non-Current Assets		53071.04	53975.12
B Current Assets			
Inventories	5	19089.51	18016.07
Financial Assets:			
(i) Trade Receivables	6	35613.39	33990.87
(ii) Cash and Cash equivalents	7	8477.34	7823.73
(iii) Bank balances other than (ii) above	8	3.75	5.83
(iv) Other Financial Assets	9	1870.60	2025.77
Current Tax Assets (Net)	10	-	0.57
Other Current Assets	11	1744.46	600.85
Total Current Assets		66799.05	62463.69
Total Assets		119870.09	116438.81
II. EQUITY AND LIABILITIES			
A Equity			
Equity Share Capital	12	1740.02	1740.02
Other Equity	13	57924.08	53549.40
Non-Controlling Interest	-	271.00	271.00
Total Equity		59935.10	55560.42
B Liabilities			
1 Non-Current Liabilities			
Financial Liabilities:			
(i) Borrowings	14	3691.51	6864.63
Deferred Tax Liabilities (Net)	15	5104.36	4859.44
Total Non-Current Liabilities		8795.87	11724.07
2 Current Liabilities			
Financial Liabilities:			
(i) Borrowings	16	22027.79	22580.00
(ii) Trade Payables	17		
- Total outstanding dues of Micro & Small Enterprises		1676.89	2106.17
- Total outstanding dues of other than Micro & Small Enterprises		24932.14	22735.68
(iii) Other Financial Liabilities	18	852.28	656.50
Other Current Liabilities:	19	1250.62	787.94
Provisions	20	157.43	121.77
Current Tax Liabilities:(Net)	21	241.97	166.26
Total Current Liabilities		51139.12	49154.32
Total Liabilities		59934.99	60878.39
Total Equity and Liabilities		119870.09	116438.81
Accounting Policies	1		

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai

Date : 18th May 2026

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED

PARTICULARS	Note No.	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
Income:			
I Revenue from Operations	22	132840.23	125168.26
II Other Income	23	1396.97	1710.32
III Total Income (I+II)		134237.20	126878.58
IV Expenses:			
Cost of Materials Consumed	24	57668.04	54742.31
Changes in Inventories of FG & W-I-P	25	416.23	228.83
Employee Benefits Expense	26	8977.08	8045.95
Finance Costs	27	3252.98	3530.33
Depreciation & Amortisation Expense	28	2699.79	2477.96
Other Expenses	29	54729.31	53299.53
Total Expenses		127743.43	122324.91
V Profit Before Exceptional Items and Tax (III-IV)		6493.77	4553.67
VI Exceptional Items	30	-	376.36
VII Profit Before Tax (V-VI)		6493.77	4930.03
VIII Tax Expenses:			
(1) Current Tax	31	1394.28	939.34
(2) Deferred Tax		256.20	261.50
		1650.48	1200.84
IX Profit for the year (VII-VIII)		4843.29	3729.19
X Other Comprehensive Income			
A. (i) Items that will not be reclassified to Profit or Loss - Remeasurement of Defined Benefit Plans		44.89	14.49
(ii) Income tax relating to items that will not be reclassified to Profit or Loss		(11.29)	(3.65)
B. (i) Items that will be reclassified to Profit or Loss		-	-
(ii) Income tax relating to items that will be reclassified to Profit or Loss		-	-
Total Other Comprehensive Income, net of taxes		33.60	10.84
XI Total Comprehensive Income for the year (IX-X)		4809.69	3718.35
XII Earnings per Equity Share of ₹ 2/- each:			
(1) Basic	32	5.57	4.29
(1) Diluted		5.57	4.29
Accounting Policies	1		

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

Place : Chennai

Date : 18th May 2026

CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED

PARTICULARS	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
A CASH FLOW FROM OPERATING ACTIVITIES:		
Net Profit Before Tax	6493.77	4930.03
Adjustments for:		
Depreciation & Amortisation Expense	2699.79	2477.96
Interest Income	(534.58)	(536.62)
(Profit)/Loss on sale of Property, Plant & Equipment	5.46	40.44
(Profit)/Loss from exceptional items	-	(376.36)
Interest Paid	3252.98	3530.33
Un-realised forex (Gain)/Loss	391.35	87.83
Remeasurement of Defined Benefit Plans	(44.89)	(14.49)
Operating Profit before Working Capital Changes	12263.88	10139.12
Adjustments for:		
(Increase)/Decrease in Inventories	(1073.44)	953.44
(Increase)/Decrease in Trade Receivables	(650.88)	(3614.85)
(Increase)/Decrease in Other Financial Assets	155.17	0.26
(Increase)/Decrease in Other Current Assets	(1143.61)	309.34
(Increase)/Decrease in Other Non-Current Assets	(173.06)	705.78
(Decrease)/Increase in Trade Payables	863.26	2797.85
(Decrease)/Increase in Other Financial Liabilities	195.78	44.76
(Decrease)/Increase in Other Current Liabilities	3.63	(287.57)
(Decrease)/Increase in Provisions	35.66	0.44
Cash generated from Operations	10476.39	11048.57
Taxes Paid	(1318.00)	(565.33)
Net Cash from Operating Activities	TOTAL A 9158.39	10483.24
B CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of Property, Plant and Equipment	(1726.32)	(9315.92)
Purchase of Other Intangible Assets	(47.76)	(4.66)
Proceeds from Sale of Property, Plant and Equipment	18.54	574.33
(Increase)/Decrease in Capital Work-In-Progress	167.74	5450.29
Purchase of Non-Current Investments	(40.32)	(1065.60)
(Increase)/Decrease in Unpaid Dividend A/cs	2.08	2.34
Interest Income	534.58	536.62
Net Cash from / (used in) Investing Activities	TOTAL B (1091.46)	(3822.60)

CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED - (Contd.)

PARTICULARS		31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
C CASH FLOW FROM FINANCING ACTIVITIES:			
Proceeds from Long-Term Borrowings		-	1000.00
Repayment of Long-Term Borrowings		(3930.13)	(3232.56)
Interest paid		(3252.98)	(3530.33)
Dividend Paid		(435.01)	(348.01)
Net Cash from / (used in) Financing Activities	TOTAL C	(7618.12)	(6110.90)
Net increase / (Decrease) in Cash and Cash equivalents	A+B+C	448.81	549.74
Cash and Cash equivalents at the beginning of the year			
Cash and Bank Balances	7823.73	8489.13	
Cash Credit Balance	(18650.32)	(19865.46)	(11376.33)
Cash and Cash Equivalents at the end of the year			
Cash and Bank Balances	8477.34	7823.73	
Cash Credit Balance	(18855.12)	(18650.32)	(10826.59)

The accompanying notes form an integral part of the consolidated financial statements

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

Place : Chennai
Date : 18th May 2026

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

I. Equity Share Capital	Note	No. of Shares	₹ in Lakhs		
Equity Shares of ₹ 2/- each issued, subscribed and fully paid up					
Balance as at 1 st April 2024	12	87001200	1740.02		
Changes in Equity Share Capital during the year		-	-		
Balance as at 31st March 2025	12	87001200	1740.02		
Changes in Equity Share Capital during the year		-	-		
Balance as at 31st March 2026	12	87001200	1740.02		
II. Other Equity					
	Note	Securities Premium Account	General Reserve	Retained Earnings	Total ₹ in Lakhs
Balance as at 1 st April 2024	13	8774.13	22500.00	18904.93	50179.06
Profit for the period		-	-	3729.19	3729.19
Other Comprehensive Income		-	-	(10.84)	(10.84)
Transfer (to) / from Reserves		-	-	-	-
Transactions with owners in their capacity as owners:					
Dividend paid		-	-	(348.01)	(348.01)
Balance as at 31st March 2025	13	8774.13	22500.00	22275.27	53549.40
Profit for the period		-	-	4843.29	4843.29
Other Comprehensive Income		-	-	(33.60)	(33.60)
Transfer (to) / from Reserves		-	-	-	-
Transactions with owners in their capacity as owners:					
Dividend paid		-	-	(435.01)	(435.01)
Balance as at 31st March 2026	13	8774.13	22500.00	26649.95	57924.08

The accompanying notes form an integral part of the consolidated financial statements.

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Vinod K Dasari

Chairman
DIN: 00345657

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DIN: 00868787

For and on behalf of the Board

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary

Place : Chennai

Date : 18th May 2026

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

GENERAL INFORMATION

Nelcast Limited (“the Holding Company”) or (“Nelcast”) is engaged in the manufacture of Iron Castings. The Holding Company has manufacturing plants at Gudur and at Pedapariya in Andhra Pradesh and Ponneri in Tamil Nadu. The Holding Company is a public limited Company and is listed on Bombay Stock Exchange (BSE) and National Stock Exchange (NSE). The Holding Company has a Subsidiary Company. The Holding Company together with its subsidiary is hereinafter referred to as the “Group”.

BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with the Indian Accounting Standards (Ind AS) specified under Section 133 of the Companies Act, 2013 (the Act), the Companies (Indian Accounting Standard) Rules, 2015 and other relevant provisions of the Act.

The consolidated financial statements are prepared on historical cost convention, except in case of certain financial instruments which are recognised at fair value at the end of the reporting period and on an accrual basis as a going concern.

The consolidated financial statements are presented in Indian Rupees, which is the functional currency of the Group and the currency of the primary economic environment in which the Group operates.

The consolidated financial statements for the year ended 31st March 2026 were approved by the Board of Directors in their Meeting held on 18th May 2026.

All assets and liabilities have been classified as current or non-current as per the Group’s normal operating cycle and other criteria set out in the part I of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between the acquisition of assets for processing and their realization in cash and cash equivalents, the Group has ascertained its operating cycle as twelve months for the purpose of current, non-current classification of assets and liabilities.

BASIS OF CONSOLIDATION

The consolidated financial statements of the Group incorporate the financial statements of the Holding Company and its Subsidiary. The holding company has control over the subsidiary as it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect its returns through its power over the subsidiary.

Consolidation of a subsidiary begins when the Holding Company obtains control over the subsidiary and ceases when the Holding Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit and loss and other comprehensive income from the date the Holding Company gains control until the date when the Holding Company ceases to control the subsidiary.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

Profit or loss and each component of other comprehensive income are attributed to the owners of the Holding Company and to the non-controlling interests. Total comprehensive income of subsidiary is attributed to the owners of the Holding Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

The consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the Group uses accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that Group member's financial statements in preparing the consolidated financial statements to ensure conformity with the Group's accounting policies.

All intra group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the Holding Company i.e., year ended 31st March.

The Consolidated Financial Statements have been prepared on the basis of the financial statements of its subsidiary as detailed below:

Name of the Subsidiary	Country of Incorporation	Nature of Interest	% of Interest	Accounting year
NC Energy Limited	India	Subsidiary	93.44%	31 st March

1.A. MATERIAL ACCOUNTING POLICIES

1.1 PROPERTY, PLANT AND EQUIPMENT

Freehold Land is carried at historical cost. All other items of Property, Plant and Equipment are recorded at cost less accumulated depreciation. The cost of acquisition of property, plant and equipment is net of duty or tax credit availed and includes purchase cost or its construction cost, inward freight and other expenses incidental to acquisition or installation and any cost directly attributable to bring the asset into the location and condition necessary for it to be capable of operating in the manner intended for its use. Cost of spares relating to specific item of an asset is capitalized. For major projects, interest and other costs incurred on / related to borrowings attributable to such projects / fixed assets during construction period and related pre-operative expenses are capitalized as part of the cost of respective assets. Cost of assets not ready to use before such date are disclosed under "Capital Work-in-Progress".

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Depreciation is provided using the Straight Line Method as per the useful lives of the assets at the rates prescribed under Schedule II of the Companies Act, 2013.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

1.2 INVENTORIES

Inventories are valued at the lower of cost and net realizable value. Cost is ascertained on weighted average basis. Cost includes cost of purchase, cost of conversion, and other costs incurred in bringing the inventories to their present location and condition. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

Raw materials, Stores and Spares of inventory are measured at weighted average cost. Work-in-progress and finished goods are valued at cost or net realizable value whichever is lower. Loose Tools, Moulding Boxes and Patterns are measured at cost less amortized value on a straight line basis over its useful life.

1.3 FINANCIAL INSTRUMENTS

The Group measures financial instruments at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Non-Derivative Financial Instruments

(i) Financial assets carried at amortized cost

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

(ii) Financial assets at fair value through other comprehensive income

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Group has made an irrevocable election for its investments which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model.

(iii) Financial assets at fair value through profit or loss

A financial asset which is not classified in any of the above categories is subsequently fair valued through profit or loss.

(iv) Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest where the fair value differs from the Transaction Price. Where the fair value does not differ, materially, from Transaction Price, the financial liabilities are stated at transaction price only.

Derivative Financial Instruments

The Holding Company holds derivative financial instruments such as foreign currency forward contracts to mitigate the risk of changes in exchange rates on foreign currency exposures. The counterparty for these contracts is generally a bank.

1.4 REVENUE RECOGNITION

Sale of Goods: The Holding Company derives revenues primarily from sale of Iron Castings. Revenue is measured based on the consideration specified in a contract with a customer. Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the probable consideration expected to be received in exchange for those products or services. Claims on the Holding Company for price revision are accounted when facts and circumstances indicate that a price reduction is probable and the amount can be reasonably estimated. The claims by the Holding Company are recorded when it is accepted and it is reasonably certain that the amounts will be collected. Advances received from customers will be adjusted during the normal course of business.

Interest Income: Interest Income is recognised on effective interest method taking into account the amount outstanding and the rate applicable.

Profit on sale of investments: Profit on sale of investments is recognised only at the time when the investments are realized.

Export benefits, incentives and licenses: Export incentives are recognised as income when the right to receive credit as per the terms of the scheme is established in respect of the exports made and where there is no significant uncertainty regarding the ultimate collection of the relevant export proceeds.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

1.5 SEGMENT INFORMATION

The Holding Company is principally engaged only in the business of manufacture of Iron Castings and the Subsidiary Company has not commenced its commercial operations and hence, there are no other reportable segments. The geographical segments are considered for disclosure based on the location of customers.

1.B. OTHER ACCOUNTING POLICIES

1.6 INTANGIBLE ASSETS

Intangible assets are carried at cost less any accumulated amortization and accumulated impairment loss.

Costs incurred towards purchase of computer software are amortized using the straight line method over a period based on management's estimate of useful lives of such software or over the license period of the software, whichever is shorter.

1.7 IMPAIRMENT OF ASSETS

All assets other than Inventories and Investments are reviewed for impairment, wherever events or changes in circumstances indicate that the carrying amount of those assets may not be fully recoverable, in such cases the carrying amount of such assets is reduced to its estimated recoverable amount and the amount of such impairment loss is charged to the Statement of Profit and Loss.

If at the Balance sheet date there is an indication that the previously assessed impairment loss no longer exists, then such loss is reversed and the asset is restated to that effect.

1.8 INVESTMENTS

All Investments are carried at cost. Investments, which at the inception, have been designated to be held for a long term capital appreciation, the changes in the fair value are considered through Other Comprehensive Income. All other investments are valued at fair value and the gains or losses being recognised in Statement of Profit and Loss.

1.9 CASH AND CASH EQUIVALENTS

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term investments with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

1.10 LEASES

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

A lease that transfers substantially all the risks and rewards incidental to ownership to the Group is classified as a finance lease. Lease where the Lessor retains substantially all the risks and rewards incidental to the ownership is classified as an operating lease. Operating lease payments are recognised as an expense in the Statement of Profit and Loss on straight-line basis over the lease term.

1.11 CONTRIBUTED EQUITY

Equity Shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

1.12 DIVIDEND

Final dividend on shares is recorded as a liability on the date of approval by the shareholders and interim dividend is recorded as liability on the date of declaration by the Board.

1.13 GOVERNMENT GRANTS AND SUBSIDIES

Government grants are recognised where there is a reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

1.14 FOREIGN CURRENCY TRANSACTION

Initial Recognition:

On initial recognition, all foreign currency transactions are recorded by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

Subsequent Recognition:

As at the reporting date, non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. All monetary assets and liabilities in foreign currency are restated at the end of the accounting period. Exchange differences on restatement of all monetary items are recognised in the Statement of Profit and Loss.

1.15 BORROWING COSTS

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale capitalized as part of the cost of an asset. Where specific borrowings are identified to assets, the Group uses the interest rates applicable to that specific borrowing as the capitalization rate. Where borrowings cannot be specifically identified to assets, the capitalization rate applied is the weighted average of the interest rates applicable to all borrowings of the Group.

All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

1.16 TAXES

Income tax expense comprises of current and deferred tax. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities in accordance with the Indian Income Tax Act, 1961. The tax rate and tax laws used to compute the amount are those that are enacted or substantially enacted, at the reporting date. Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provision where appropriate.

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxation authority.

1.17 EMPLOYEE BENEFITS

a. Defined Contribution Plans

- i) **Provident Fund:** The Holding Company makes monthly Provident contributions at specified percentage of specified salary in accordance with the provisions of Employees Provident Funds and Miscellaneous Provisions Act, 1952 and the contributions are charged to Statement of Profit and Loss.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

- ii) **Superannuation Fund:** The Holding Company makes annual Superannuation fund contributions to defined contribution plan, administered by the Life Insurance Corporation of India, for qualifying employees. Under the Scheme, the Holding Company is required to contribute a specified percentage of specified salary to fund the benefits. The contributions are charged to the Statement of Profit and Loss.

b. Defined Benefit Plan

Gratuity: The Holding Company provides for Gratuity, a defined benefit retirement plan covering eligible employees as per the provisions of the Payment of Gratuity Act, 1972. The plan provides for a payment to vested employees at retirement, death while in employment or on termination of employment, an amount equivalent to fifteen days salary payable for each year of completed service subject to maximum amount as may be prescribed. Vesting occurs upon completion of five years of service, except in case of death while in employment in which case the legal heirs would receive the Gratuity.

The cost of providing benefits determined using the projected unit credit method, which actuarial valuation being carried out at each Balance Sheet date. The retirement benefit obligation recognised as expenditure represents the present value of defined benefit obligation as reduced by the fair value of scheme assets. The Holding Company makes contribution to Life Insurance Corporation of India to administer the fund. The changes in the actuarial assumptions are accounted through Other Comprehensive Income.

1.18 EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. There are no diluted earnings per share as there are no dilutive potential equity shares.

1.19 PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Current Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date and are not discounted to its present value.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made. Contingent Assets are neither recognised nor disclosed in the financial statements.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

2. PROPERTY, PLANT & EQUIPMENT AND OTHER INTANGIBLE ASSETS

Year ended 31st March 2026

(₹ in Lakhs)

	Gross Carrying Amount			Depreciation / Amortisation			Net Carrying Amount			
	As at 1 st April 2025	Additions	Disposals	As at 31 st March 2026	Upto 31 st March 2025	Charge during the year	Disposals	Upto 31 st March 2026	As at 31 st March 2026	As at 31 st March 2025
(i). Property, Plant & Equipment										
Freehold Land	6715.12	161.03	-	6876.15	-	-	-	-	6876.15	6715.12
Freehold Buildings	11367.16	225.92	-	11593.08	2,516.73	470.08	-	2986.81	8606.27	8850.43
Plant and Equipment	44628.61	1234.20	28.12	45834.69	9,334.81	2136.01	12.62	11458.20	34376.49	35293.80
Office Equipment	85.51	35.38	5.06	115.83	45.88	15.06	4.97	55.97	59.86	39.63
Vehicles	342.56	-	68.12	274.44	183.38	22.71	59.70	146.39	128.05	159.18
Furniture and Fittings	146.66	11.49	13.58	144.57	44.80	16.66	13.58	47.88	96.69	101.86
Computers	121.83	58.30	12.88	167.25	81.19	26.64	12.88	94.95	72.30	40.64
Total	63407.45	1726.32	127.76	65006.01	12206.79	2687.16	103.75	14790.20	50215.81	51200.66
(ii). Other Intangible Assets										
Computer Software	154.99	47.76	34.88	167.87	140.03	12.63	34.88	117.78	50.09	14.96
Total	63562.44	1774.08	162.64	65173.88	12346.82	2699.79	138.63	14907.98	50265.90	51215.62

Particulars	As at 1 st April 2025	Additions	Capitalised during the year	As at 31 st March 2026
	Capital Work-in-Progress	169.74	1333.41	1501.15

Particulars	Amount in CWIP as at 31 st March 2026			Total
	< 1Y	1Y to 2Y	2Y to 3Y	
i. projects in progress	2.00	-	-	2.00
ii. projects temporarily suspended	-	-	-	-

- Borrowing costs capitalized during the year for the assets held under Capital Work-in-progress is ₹ Nil. (31st March 2025: ₹ 230.74 Lakhs)
- Details of security of property, plant and equipment subject to charge to secured borrowings is given in Note No. 33.
- The title deeds of immovable properties are held in the name of the Company.
- Capital Work-in-Progress whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2026 is ₹ Nil (31st March 2025: ₹ Nil)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

2. PROPERTY, PLANT & EQUIPMENT AND OTHER INTANGIBLE ASSETS

Year ended 31st March 2025

(₹ in Lakhs)

	Gross Carrying Amount			Depreciation / Amortisation			Net Carrying Amount			
	As at 1 st April 2024	Additions	Disposals	As at 31 st March 2025	Upto 31 st March 2024	Charge during the year	Disposals	Upto 31 st March 2025	As at 31 st March 2025	As at 31 st March 2024
(i). Property, Plant & Equipment										
Freehold Land	5590.79	1254.24	129.91	6715.12	-	-	-	-	6715.12	5590.79
Freehold Buildings	10183.05	1184.11	-	11367.16	2073.69	443.04	-	2516.73	8850.43	8109.36
Plant and Equipment	38686.71	6644.05	702.15	46288.61	7957.60	1971.02	593.81	9334.81	35293.80	30729.11
Office Equipment	105.09	14.13	33.71	85.51	66.90	12.53	33.55	45.88	39.63	38.19
Vehicles	203.20	139.36	-	342.56	171.68	11.70	-	183.38	159.18	31.52
Furniture and Fittings	127.98	31.10	12.42	146.66	42.48	14.74	12.42	44.80	101.86	85.50
Computers	75.42	48.93	2.52	121.83	69.33	14.38	2.52	81.19	40.64	6.09
Total	54972.24	9315.92	880.71	63407.45	10381.68	2467.41	642.30	12206.79	51200.66	44590.56
(ii). Other Intangible Assets										
Computer Software	153.91	4.66	3.58	154.99	133.06	10.55	3.58	140.03	14.96	20.85
Total	55126.15	9320.58	884.29	63562.44	10514.74	2477.96	645.88	12346.82	51215.62	44611.41

Particulars	As at 1 st April 2024	Additions	Capitalised during the year	As at 31 st March 2025
	Capital Work-in-Progress	5620.03	2260.17	7710.46

Particulars	Amount in CWIP as at 31 st March 2025			
	< 1Y	1Y to 2Y	2Y to 3Y	> 3Y
i. projects in progress	169.74	-	-	169.74
ii. projects temporarily suspended	-	-	-	-

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

PARTICULARS	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
3. INVESTMENTS		
Trade, Unquoted - At Cost - Fully Paid-Up		
Investment in Equity Instruments:		
Others:		
- Suzlon Engitech Ltd 4,37,248 (P.Y. 59,903) Equity shares of ₹ 10/- each	5.99	5.99
- Watsun Infrabuild Pvt Ltd 3,50,200 (P.Y. 3,50,200) Equity shares of ₹ 10/- each	35.02	35.02
- Atria Wind Power Pvt Ltd 1,00,000 (P.Y. 1,00,000) Equity shares of ₹ 100/- each	262.00	262.00
- SSKS Power Pvt Ltd 1,45,860 (P.Y. 1,45,860) Equity shares of ₹ 100/- each	145.86	145.86
- Dalavaipuram Renewables Pvt Ltd 18,51,966 (P.Y. 18,51,966) Equity shares of ₹ 10/- each	185.19	185.19
- Atria Wind (Kadambur) Pvt Ltd 1,20,727 (P.Y. 1,20,727) Equity shares of ₹ 10/- each	265.60	265.60
- Blyth Wind Park Pvt Ltd 21,89,625 (P.Y. 21,89,625) Equity shares of ₹ 10/- each	437.93	437.93
- O2 Renewable Energy XX Pvt Ltd 45,00,000 (P.Y. 45,00,000) Equity shares of ₹ 10/- each	450.00	450.00
- KRSKA Sankranti One Pvt Ltd 80,640 (P.Y. Nil) Equity shares of ₹ 10/- each	40.32	-
Investment in Compulsorily Convertible Debentures (CCDs):		
Others:		
- O2 Renewable Energy XX Pvt Ltd 55,000 (P.Y. 55,000) Compulsory Convertible Debentures of ₹ 1000/- each	550.00	550.00
Total	2377.91	2337.59

Particulars	As at 31.03.2026		As at 31.03.2025	
	At Cost	At Market Value	At Cost	At Market Value
(a). Aggregate amount of quoted investments and market value thereof	-	-	-	-
(b). Aggregate amount of unquoted investments	2377.91	-	2337.59	-
(c). Aggregate amount of impairment in value of investments	-	-	-	-
	2377.91	-	2337.59	-

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

PARTICULARS	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
4. OTHER NON-CURRENT ASSETS (Unsecured, Considered Good)		
Capital Advances	425.23	252.17
Total	425.23	252.17
5. INVENTORIES		
Raw Materials	3997.66	2671.71
Work-in-progress	2317.42	2988.38
Finished Goods	10496.94	10242.21
Stores and Spares	1119.43	1100.61
Loose Tools	615.89	658.80
Moulding Boxes & Patterns	542.17	354.36
Total	19089.51	18016.07
<i>> Valued at lower of cost and net realisable value</i>		
6. TRADE RECEIVABLES		
Secured, Considered Good	-	-
Unsecured, Considered Good	35613.39	33990.87
Trade Receivables which have significant increase in credit risk	-	-
Trade Receivables, Credit Impaired	-	-
(Less): Allowance for bad and doubtful debts	-	-
Total	35613.39	33990.87

TRADE RECEIVABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2026					Total
		< 6M	6M to 1Y	1Y to 2Y	2Y to 3Y	> 3Y	
Particulars							
Secured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	-	-	-	-	-	-	-
Unsecured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	28392.94	6621.17	599.28	-	-	-	35613.39
Trade Receivables which have significant increase in credit risk							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
Trade Receivables, Credit Impaired							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
(Less): Allowance for bad and doubtful debts	-	-	-	-	-	-	-
Total	28392.94	6621.17	599.28	-	-	-	35613.39

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

TRADE RECEIVABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2025					Total
		< 6M	6M to 1Y	1Y to 2Y	2Y to 3Y	> 3Y	
Secured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	-	-	-	-	-	-	-
Unsecured, Considered Good							
Disputed	-	-	-	-	-	-	-
Undisputed	30675.12	2580.33	735.42	-	-	-	33990.87
Trade Receivables which have significant increase in credit risk							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
Trade Receivables, Credit Impaired							
Undisputed	-	-	-	-	-	-	-
Disputed	-	-	-	-	-	-	-
(Less): Allowance for bad and doubtful debts	-	-	-	-	-	-	-
Total	30675.12	2580.33	735.42	-	-	-	33990.87

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
7. CASH AND CASH EQUIVALENTS		
Balances with Banks:		
- In Current Accounts	702.36	230.27
- In Fixed Deposits	7773.22	7590.93
Cash on Hand	1.76	2.53
Total	8477.34	7823.73
8. BANK BALANCES OTHER THAN (7) ABOVE		
Unpaid Dividend Accounts	3.75	5.83
Total	3.75	5.83
9. OTHER FINANCIAL ASSETS		
Deposits with Govt. Authorities	1606.43	1803.68
Accrued Interest on Deposits	132.99	101.44
Export Incentives receivable & Scrip/Licence Balance	131.18	120.65
Total	1870.60	2025.77
10. CURRENT TAX ASSETS (NET)		
Advance Tax, TDS & TCS (net of provision)	-	0.57
Total	-	0.57
11. OTHER CURRENT ASSETS (Unsecured, Considered Good)		
Balances with Govt. / Statutory Authorities	917.10	68.17
Prepaid Expenses	99.51	103.92
Rental Advance	66.00	66.00
Advances for Supplies & Services	652.40	355.19
Advances given to Employees	9.45	7.57
Total	1744.46	600.85

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

12. EQUITY SHARE CAPITAL

	Number of Shares	₹ in Lakhs
Authorised:		
Equity Share of ₹ 2/- each		
As at 1st April 2024	125000000	2500.00
Increase during the year	-	-
As at 31st March 2025	125000000	2500.00
Increase during the year	-	-
As at 31st March 2026	125000000	2500.00
Issued, Subscribed and Paidup:		
Equity Share of ₹ 2/- each		
As at 1st April 2024	87001200	1740.02
Increase during the year	-	-
As at 31st March 2025	87001200	1740.02
Increase during the year	-	-
As at 31st March 2026	87001200	1740.02
Movements in Equity Share Capital:		
As at 1st April 2024	87001200	1740.02
As at 31st March 2025	87001200	1740.02
As at 31st March 2026	87001200	1740.02

Rights, preferences and restrictions on equity shares:

The Company has only one class of equity shares having a par value of ₹ 2/- per share.

Each holder of equity shares is entitled to one vote per share.

The Company declares and pays dividends in Indian Rupees.

During the financial year 2025-26, ₹ 0.50 per share of ₹ 2/- has been paid as final dividend for the financial year 2024-25.

The Board of Directors have recommended a dividend of ₹ 0.70 per share of ₹ 2/- each for the year ended 31st March 2026 subject to the Shareholder's approval.

In the event of liquidation of the company, the shareholders will be entitled to receive the remaining assets of the company, in proportion to their shareholding.

Details of equity shareholders holding more than 5% :

Name of the shareholder	As at 31.03.2026		As at 31.03.2025	
	No. of shares	%	No. of shares	%
P. Deepak	34480000	39.63	34480000	39.63
P. Deepak (HUF)	14500000	16.67	14500000	16.67
P. Divya	16155000	18.57	16155000	18.57
	65135000	74.87	65135000	74.87

Details of equity shares held by Promoters :

Name of the shareholder	As at 31.03.2026			As at 31.03.2025		
	No. of shares	% of holding	% change during the year	No. of shares	% of holding	% change during the year
P. Deepak	34480000	39.63	0.00	34480000	39.63	0.00
P. Deepak (HUF)	14500000	16.67	0.00	14500000	16.67	0.00
P. Divya	16155000	18.57	0.00	16155000	18.57	0.00
	65135000	74.87	0.00	65135000	74.87	0.00

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
13. OTHER EQUITY		
Securities Premium Account	8774.13	8774.13
General Reserve	22500.00	22500.00
Retained Earnings	26649.95	22275.27
Total Reserves and Surplus	<u>57924.08</u>	<u>53549.40</u>
Securities Premium Account		
Opening Balance	8774.13	8774.13
Additions during the year	-	-
(Deductions) / (Adjustments) during the year	-	-
Closing Balance	<u>8774.13</u>	<u>8774.13</u>
General Reserve		
Opening Balance	22500.00	22500.00
Additions during the year	-	-
(Deductions) / (Adjustments) during the year	-	-
Closing Balance	<u>22500.00</u>	<u>22500.00</u>
Retained Earnings		
Opening Balance	22275.27	18904.93
Total Comprehensive Income for the year	4809.69	3718.35
Amount available for Appropriation	<u>27084.96</u>	<u>22623.28</u>
Appropriations:		
- Dividend on Equity Shares	435.01	348.01
Closing Balance	<u>26649.95</u>	<u>22275.27</u>
Notes:		
1. Securities premium represents premium received on equity shares issued, which can be utilised only in accordance with the provisions of the Companies Act, 2013 for the specified purposes.		
2. General reserve is created from time to time by transferring profits from retained earnings and can be utilised for purposes such as dividend payout, bonus issue, etc.,		
14. BORROWINGS		
Term Loan from Banks (Refer Note No.33)	3691.51	6864.63
Total	<u>3691.51</u>	<u>6864.63</u>

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
15. DEFERRED TAX LIABILITIES (NET)		
Deferred Tax Liability :		
- Property, Plant & Equipment and Other Intangible Assets	5194.84	4937.44
Deferred Tax Asset :		
- Employee benefits	(90.48)	(78.00)
Total	5104.36	4859.44
16. BORROWINGS		
Secured Loans Repayable on Demand to Banks:		
- Working Capital Loans (Refer Note No.33)	18855.12	18650.32
Current Maturities of Long-Term Debt:		
- Term Loans from Banks (Refer Note No.33)	3172.67	3929.68
Total	22027.79	22580.00
17. TRADE PAYABLES		
Trade Payables:		
Total outstanding dues of Micro and Small Enterprises (Refer Note No.40)	1676.89	2106.17
Total outstanding dues of creditors other than Micro and Small Enterprises	24932.14	22735.68
Total	26609.03	24841.85

TRADE PAYABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2026				
		<1Y	1Y to 2Y	2Y to 3Y	>3Y	Total
Particulars						
i. undisputed, Micro & Small Enterprises	1676.89	-	-	-	-	1676.89
ii. undisputed, Others	23444.32	1487.82	-	-	-	24932.14
iii. disputed, Micro & Small Enterprises	-	-	-	-	-	-
iv. disputed, Others	-	-	-	-	-	-
Total	25121.21	1487.82	-	-	-	26609.03

TRADE PAYABLES AGEING SCHEDULE	Not Due	O/s for following periods from due date of payment as at 31 st March 2025				
		<1Y	1Y to 2Y	2Y to 3Y	>3Y	Total
Particulars						
i. undisputed, Micro & Small Enterprises	2106.17	-	-	-	-	2106.17
ii. undisputed, Others	22631.72	103.96	-	-	-	22735.68
iii. disputed, Micro & Small Enterprises	-	-	-	-	-	-
iv. disputed, Others	-	-	-	-	-	-
Total	24737.89	103.96	-	-	-	24841.85

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
18. OTHER FINANCIAL LIABILITIES		
Unpaid Dividends	3.75	5.83
Employee Payables	848.53	650.67
Total	852.28	656.50
19. OTHER CURRENT LIABILITIES		
Statutory Dues	394.19	529.65
Advances received from Customers	842.41	224.70
Other Payables	14.02	33.59
Total	1250.62	787.94
20. PROVISIONS		
Provision for Employee Benefits:		
- Gratuity	157.43	121.77
Total	157.43	121.77
21. CURRENT TAX LIABILITIES (NET)		
Provision for Income Tax (Net of Adv. Tax, TDS & TCS)	241.97	166.26
Total	241.97	166.26

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
22. REVENUE FROM OPERATIONS		
Sale of Products	131875.62	124021.95
Export Incentives	964.61	1146.31
Total	132840.23	125168.26
23. OTHER INCOME		
Interest Income	534.58	536.62
Gain on Foreign Currency Transaction (Net)	862.39	1173.70
Total	1396.97	1710.32
24. COST OF MATERIALS CONSUMED		
Raw Materials at the beginning of the year	2671.71	3430.54
Add: Purchases	58993.99	53983.48
(Less): Raw Materials at the end of the year	(3997.66)	(2671.71)
Cost of Materials Consumed	57668.04	54742.31
25. CHANGES IN INVENTORIES OF FINISHED GOODS (FG) & WORK-IN-PROGRESS (WIP)		
Closing Stock		
Finished Goods	10496.94	10242.21
Work-In-Progress	2317.42	2988.38
	12814.36	13230.59
Opening Stock		
Finished Goods	10242.21	9483.88
Work-In-Progress	2988.38	3975.54
	13230.59	13459.42
Changes in Inventories of FG & WIP	416.23	228.83
26. EMPLOYEE BENEFITS EXPENSE		
Salaries, Wages and Bonus	7872.75	6968.13
Contribution to Provident and Other Funds	604.84	561.01
Staff Welfare Expenses	499.49	516.81
Total	8977.08	8045.95
27. FINANCE COSTS		
Interest Expense	2153.59	2607.66
Other Borrowing Costs	1099.39	922.67
Total	3252.98	3530.33

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

	31 st March 2026 (₹ in Lakhs)	31 st March 2025 (₹ in Lakhs)
28. DEPRECIATION & AMORTISATION EXPENSE		
Property, Plant and Equipment	2687.16	2467.41
Other Intangible Assets	12.63	10.55
Total	2699.79	2477.96
29. OTHER EXPENSES		
Consumption of Stores and Spares	4212.31	3961.58
Fettling and Other Manufacturing Expenses	21545.56	21014.93
Power and Fuel	13929.44	13110.33
Freight and Forwarding Charges	7878.30	7631.54
Repairs and Maintenance:		
- Plant and Machinery	3270.28	2999.90
- Buildings	262.93	140.13
Rent	127.88	145.10
Insurance	274.00	287.50
Rates and taxes	60.35	40.40
Printing and Stationery	35.97	31.61
Travelling and Conveyance	350.78	340.48
Corporate Social Responsibility Expenses (Refer Note No. 34)	85.85	76.49
Advertisement	3.06	3.03
Legal and Professional Charges	191.34	174.62
Communication Charges	22.62	21.55
Payment to Auditors:		
- Audit Fee	18.00	16.00
Sitting Fee to Directors	42.60	34.30
Books, Periodicals & Subscriptions	13.58	15.86
Vehicle and Office Maintenance	179.33	148.67
Selling Expenses	2210.90	3058.15
Loss on Property, Plant & Equipment Sold / Scrapped (Net)	5.46	40.44
Miscellaneous Expenses	8.77	6.92
Total	54729.31	53299.53

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

30. The Company had no exceptional items for the year ended 31st March 2026. Whereas, the Company had exceptional items of ₹ 376.36 Lakhs for the year ended 31st March 2025, on account of profit on sale of surplus land which is part of Property, Plant & Equipment).

31. TAX EXPENSES

The major components of Income Tax are given below:

	(₹ in Lakhs)	
Particulars	31 st March 2026	31 st March 2025
Profit or Loss:		
Current Tax:		
Current Income Tax Charge	1394.28	939.34
Adjustment of current tax of previous year	-	-
Total	-	-
Deferred Tax:		
Relating to the origination and reversal of temporary differences	256.20	261.50
Income tax expense reported in the Statement of Profit and Loss	1650.48	1200.84
Other Comprehensive Income:		
Current Tax:		
Tax related to items recognised in other comprehensive income during the year:		
Remeasurement of Defined Benefit Plans	(11.29)	(3.65)
Income tax charged to Other Comprehensive Income	(11.29)	(3.65)

Reconciliation of tax expense and the accounting profit multiplied by India's Domestic Tax rate for 31st March 2026 and 31st March 2025:

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the standard rate of company tax in India as follows:

	(₹ in Lakhs)	
Particulars	31 st March 2026	31 st March 2025
Accounting Profit before income tax & Exceptional items	6493.77	4553.67
Enacted tax rate in India*	25.168%	25.168%
Profit before income tax multiplied by enacted tax rate	1634.35	1146.07
Effects of:		
Allowances under Income Tax Act	(275.42)	(241.25)
Disallowances under Income Tax Act	35.35	34.52
Adjustment of current tax of previous year	-	-
Net effective Income Tax	1394.28	939.34

*on Capital Gains it is 22.88%

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

32. EARNINGS PER SHARE

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders of the Company by the weighted average number of Equity Shares outstanding during the year. Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of Equity Shares outstanding during the year plus the weighted average number of Equity Shares that would be issued on conversion of all the dilutive potential Equity Shares in to Equity Shares.

The Basic and Diluted EPS calculations are given below:

Particulars	31 st March 2026	31 st March 2025
Profit After Tax (₹ in Lakhs)	4843.29	3729.19
Weighted average number of shares in Lakhs		
- Basic	870.01	870.01
- Diluted	870.01	870.01
Earnings per share of ₹ 2/- each		
- Basic	5.57	4.29
- Diluted	5.57	4.29

33. (i). Term Loans from Banks are secured by equitable mortgage of land, building and hypothecation of plant and machinery present and future. Working Capital Loans repayable on demand is fully secured by hypothecation of raw materials, stocks in process, finished goods, stores, book debts and second charge on Plant & Equipment situated at Gudur Plant.
- (ii). The monthly statements of book debts and inventories filed by the Company with the Banks are in agreement with the books of accounts.
- (iii). Terms of Repayment
- | | |
|-------------------------|------------------------|
| Loan Description | Repayment Terms |
| Term Loan - Banks | Quarterly Installments |
- (iv). There is no default in repayment of dues.

34. DETAILS OF CSR EXPENDITURE

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
i. amount required to be spent by the Company during the year	90.67	73.01
ii. amount of expenditure incurred (including previous year surplus)	91.44	78.60
iii. shortfall at the end of the year	-	-
iv. total of previous years shortfall	-	-
v. reason for shortfall	-	-
vi. nature of CSR activities	Healthcare, Vocational Training, Promoting Education, Community Development and Rural Development	Healthcare, Vocational Training, Promoting Education, Community Development, Rural Development and Disaster Management
vii. details of related party transactions (e.g. contribution to trust controlled by Company)	During the year an amount of ₹ 56.10 Lakhs transferred to M/s. Shri Ponnnavolu Radhakrishna Reddy Charitable Trust	During the year an amount of ₹ 30 Lakhs transferred to M/s. Shri Ponnnavolu Radhakrishna Reddy Charitable Trust
viii. where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately.	-	-

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

35. SIGNIFICANT ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Group's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Defined employee benefit plans (Gratuity)

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. Further details about defined benefit gratuity plan are given in Note No. 43.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgments include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

36. COMMITMENTS

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Estimated amount of contracts remaining to be executed and not provided for in these accounts (net of advances) in respect of acquisition of assets.	769.64	374.51

37. CONTINGENT LIABILITIES

Particulars	31 st March 2026	31 st March 2025
Bank Guarantees	163.36	80.00
Claims against the company not acknowledged as debts primarily towards (net of amount paid to statutory authorities): - sales tax	17.11	17.11

Claims against the company not acknowledged as debts represent demands raised by sales tax authorities, as reduced by the amounts paid by the company. Against these demands the company has already filed appeals with concerned appellate authorities. As per the experts' opinion these disputed matters are likely to be decided in the company's favour and as such the management believes the ultimate outcome of the proceedings will not have a material adverse effect on the company's financial position and results of operations.

38. SEGMENT REPORTING UNDER IND AS 108

The Holding Company operates in a single primary business segment namely Manufacture of Iron Castings. The following are the information relating to geographical segment:

(₹ in Lakhs)

Year ended	India	Others	Total
31 st March 2026	93384.25	38491.37	131875.62
31 st March 2025	79500.04	44521.91	124021.95

Out of the above said revenue three customers represent more than 10% of the gross revenue and in total contribute 40.59% of the gross revenue.

39. AUDITOR'S REMUNERATION

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Statutory Audit Fees	18.00	16.00

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

- 40.** The information regarding Micro and Small Enterprises which is required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006 has been determined on the basis of information available with the Group. The amount of principal and interest outstanding is given below:

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
i. The principal amount (2025-26: 1676.89, 2024-25: 2106.17) and the interest due (2025-26: Nil, 2024-25: Nil) thereon remain unpaid to suppliers at the end of each accounting year.	1676.89	2106.17
ii. The amount of interest paid by the buyer as per section 16, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
iii. The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006.	-	-
iv. The amount of interest accrued and remaining unpaid at the end of each accounting year.	-	-
v. The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure.	-	-

41. FOREIGN EXCHANGE EARNINGS AND OUT-GO

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Foreign Exchange Earnings	36574.94	41829.78
Foreign Exchange Out-Go	3368.36	3429.35

42. LEASES

The Company has only short term leases with lease term of 12 months or low value. The Company applies short term leases and low value leases recognition exemption from the leases. The amount debited to P&L Account is ₹127.89 Lakhs for the year ended 31.03.2026 (₹145.10 Lakhs for the year ended 31.03.2025).

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

43. EMPLOYEE BENEFITS

- (i) The Company provides Gratuity for employees as per the Payment of Gratuity Act, 1972. Employees who are in continuous services for a period of five years are eligible for Gratuity. The amount of Gratuity payable on retirement / termination is the employees last drawn basic salary per month computed proportionately for fifteen days salary multiplied for the number of years of service. The Gratuity plan is a funded plan and maintained with Life Insurance Corporation of India.

(₹ in Lakhs)

Particulars	Present Value of Obligation	Fair Value of Plan Assets	Total
1st April 2024	1304.16	(1182.83)	121.33
Current Service Cost	98.90	-	98.90
Past Service Cost	-	-	-
Interest Expense / (Income)	94.55	(92.01)	2.54
Total amount recognised in Statement of Profit and Loss	193.45	(92.01)	101.44
Re-measurements			
- Return on plan assets, excluding amounts included in interest expense / (Income)	-	-	-
- (Gain)/Loss from change in demographic assumptions	14.49	-	14.49
- (Gain)/Loss from change in financial assumptions	-	-	-
- Experience (Gains)/Losses	-	-	-
- Changes in asset ceiling excluding amounts included in interest expense	-	-	-
Total amount recognised in other comprehensive income	14.49	-	14.49
- Employer Contributions	-	(115.49)	(115.49)
- Benefit Payments	(118.21)	118.21	-
31st March 2025	1393.89	(1272.12)	121.77

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

(₹ in Lakhs)

Particulars	Present Value of Obligation	Fair Value of Plan Assets	Total
1st April 2025	1393.89	(1272.12)	121.77
Current Service Cost	111.15	-	111.15
Past Service Cost	-	-	-
Interest Expense / (Income)	101.06	(99.90)	1.16
Total amount recognised in Statement of Profit and Loss	212.21	(99.90)	112.31
Re-measurements			
- Return on plan assets, excluding amounts included in interest expense / (Income)	-	-	-
- (Gain)/Loss from change in demographic assumptions	44.89	-	44.89
- (Gain)/Loss from change in financial assumptions	-	-	-
- Experience (Gains)/Losses	-	-	-
- Changes in asset ceiling excluding amounts included in interest expense	-	-	-
Total amount recognised in other comprehensive income	44.89	-	44.89
- Employer Contributions	-	(121.54)	(121.54)
- Benefit Payments	(105.98)	105.98	-
31st March 2026	1545.01	(1387.58)	157.43

(ii) The Net Liability/ (Asset) disclosed above relates to funded and unfunded plans as follows:
(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Present value of funded obligations	1545.01	1393.89
Fair value of plan assets	(1387.58)	(1272.12)
Deficit/(Excess) of Funded Plan	157.43	121.77
Unfunded plans	-	-
Deficit/(Excess) of Gratuity Plan	157.43	121.77

(iii) Significant Estimates: Actuarial assumptions and sensitivity

Particulars	31 st March 2026	31 st March 2025
Discount Rate	7.25%	7.25%
Expected return on Plan Assets	7.00%	7.00%
Salary Growth Rate	7.00%	7.00%
Attrition Rate (depend on age)	1% to 3%	1% to 3%

44. FAIR VALUES

The management assessed that cash and cash equivalents, trade receivables, trade payables, bank overdrafts and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments. Further, management has assessed the fair value of the borrowings approximate their current value largely since they are carried at floating rate of interest.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

45. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to maximise the shareholder value. For the purpose of the Group's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders.

The Group manages its capital to ensure that it will be able to continue as going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The Group determines the amount of capital required on the basis of annual operating plan coupled with long term, strategic investment and expansion plans. The funding requirements are met through equity, internal accruals and a combination of both long-term and short-term borrowings.

The Group monitors the capital structure on the basis of net debt to equity of the Group. Net debt includes interest bearing borrowings less cash and cash equivalents, other bank balances and current investments.

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
Debt	25719.30	29444.63
(Less): Cash and Cash Equivalents	(8477.34)	(7823.73)
Net Debt	17241.96	21620.90
Total Equity	59935.10	55560.42
Net Debt to Equity Ratio	0.29	0.39

46. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's principal financial liabilities comprise borrowings, trade and other payable. The main purpose of these financial liabilities is to finance the Company operations. The Company's principal financial assets include trade and other receivables and cash and cash equivalents derived directly from its operations.

The Company is exposed to credit risk, liquidity risk and market risk (including input cost risk, interest rate risk and foreign currency risk), which may adversely impact the fair value of its financial instruments. The Company assesses the unpredictability of the financial environment and seeks to mitigate potential adverse effects on the financial performance of the Company. The Company does not enter into or trade financial instruments for speculative purposes.

a. Credit Risk:

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of creditworthiness as well as concentration of risks. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom the credit has been granted after obtaining necessary approvals for credit. Financial instruments that are subject to concentrations of credit risk principally consist of trade receivables, investments, derivative financial instruments, cash and cash equivalents, loans and other financial assets. None of the financial instruments of the Company result in material concentration of credit risk.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

b. Liquidity Risk:

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

c. Market Risk:

External factors such as government policies and rainfall could have a significant impact on sales of Tractors and Commercial Vehicles, which are cyclical in nature. To mitigate the risk of seasonality & cyclical in the domestic market, the Company has been developing its exports and products in other segments viz. off-highway, railways etc.,

d. Input Cost Risk:

Our profitability and cost effectiveness may be affected due to change in the prices of raw materials, power and other input costs. While we are typically able to pass on these costs to our customers with a slight lag. This risk is significant and is carefully monitored.

e. Interest Rate Risk:

The Company is exposed to interest rate risk pertaining to funds borrowed from Banks. The Company works closely with our banks and using its working capital effectively to minimize the overall interest costs. The exposure of company's borrowings to interest rate changes at the end of the reporting period is as follows:

Particulars	31 st March 2026	31 st March 2025
Total Borrowings (₹ in Lakhs)	25719.30	29444.63

Interest rate sensitivity analysis:

The below given sensitivity analysis has been determined based on the exposure to interest rates at the end of the reporting period. The analysis is prepared assuming that the amount of the liability as at the end of the reporting period was outstanding for the whole year. A 30 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents Management's assessment of the reasonably possible change in interest rates.

If interest rates had been 30 basis points higher / lower, the Company's profit / loss for the year ended 31st March 2026 would decrease / increase by ₹ 77.16 lakhs (31st March 2025 decrease / increase by ₹ 88.33 lakhs).

f. Foreign Currency Risk:

The Company's exposure on foreign currency is primarily through earnings from exports. The company also import some capital goods and raw materials only when prices are favourable. However, this exposure is typically short term. The company does selective hedging of imports and exports to hedge its risks associated with exchange rates. Any substantial long-term liabilities viz. ECBs are fully hedged by the Company.

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

Unhedged foreign Currency

The Company's unhedged foreign currency exposure is as follows :

(₹ in Lakhs)

Particulars	31 st March 2026	31 st March 2025
FCY Receivables	21443.81	24587.57
Hedged	19403.37	6415.10
Un-hedged Receivables (a)	2040.44	18172.47

Particulars	31 st March 2026	31 st March 2025
FCY Payables	3058.44	4272.78
Hedged	2660.53	3990.79
Un-hedged Payables (b)	397.91	281.99

Un-hedged Net (c = a - b)	1642.53	17890.48
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Foreign Currency sensitivity analysis:

The Company is exposed mainly to US Dollar and EURO currencies. A 4% sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents Management's assessment of the reasonably possible change in foreign currency rates. The below given table shows the Company's sensitivity to a 4% increase or decrease against the relevant foreign currencies.

If the currency had been fluctuated by 4% higher / lower, the Company's profit / loss for the year ended 31st March 2026 would increase / decrease by ₹ 65.70 lakhs (31st March 2025 increase / decrease by ₹ 715.62 lakhs).

47. ADDITIONAL INFORMATION AS PER SCHEDULE III TO THE COMPANIES ACT, 2013

Name of the Entity	Net assets i.e. total assets minus total liabilities		Share in Profit or Loss		Share in Other Comprehensive (Income)/ Loss		Share in Total Comprehensive Income	
	As a % of Consolidated net assets	₹ in Lakhs	As a % of Consolidated Profit or Loss	₹ in Lakhs	As a % of consolidated Other Comprehensive Income	₹ in Lakhs	As a % of Total Comprehensive Income	₹ in Lakhs
Parent Nelcast Limited	99.55%	59664.10	100.00%	4843.29	100.00%	33.60	100.00%	4809.69
Subsidiary NC Energy Limited	0.45%	271.00	0.00%	0.00	0.00%	0.00	0.00%	0.00
Total	100.00%	59935.10	100.00%	4843.29	100.00%	33.60	100.00%	4809.69

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

48. The Government of India, on 21st November 2025, notified the four Labour Codes, namely the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020, thereby consolidating the existing labour laws. The Ministry of Labour & Employment has recently published Central Rules in May 2026 and FAQs to facilitate the assessment of the financial impact due to changes in the regulations. However, the corresponding State Rules are yet to be published. The Company is in the process of assessing the impact of the recently published Central Rules and continues to monitor the finalization of State Rules and further clarifications from the Government on various aspects of the Labour Codes. Appropriate accounting effect, if any, will be given based on such developments, as and when required.

49. RELATED PARTY DISCLOSURE

i) Related parties under Ind AS 24 with whom transactions have taken place during the year:

Key Management Personnel (KMP):

1. Mr. Vinod K Dasari, Independent Director, Chairman
2. Mr. P. Deepak, Managing Director
3. Mr. S.K. Sivakumar, Chief Financial Officer & Company Secretary
4. Mr. D. Sessa Reddy, Director
5. Mr. A. Balasubramanian, Director
6. Ms. P. Divya, Director
7. Ms. Maheswari Mohan, Independent Director
8. Mr. R. Sridharan, Independent Director

Relatives / Enterprises related to Key Management Personnel (KMP):

- | | |
|--------------------------|---|
| 1. Mrs. P. Jamuna | 3. M/s. MIC USA LLC |
| 2. Mrs. S. Vijayalakshmi | 4. Shri Ponnayolu Radhakrishna Reddy Charitable Trust |

Transactions with related parties (2025-26)

(₹ in Lakhs)

Nature of Transactions	KMP	Relatives to KMP	Enterprises related to KMP
Remuneration	469.36	-	-
Rental Payments	-	152.03	-
Other Payments	-	-	56.10
Sitting Fees to Non-Executive Directors	42.60	-	-
Payable/(Receivable) as on 31.03.2026	52.34	-	-

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS

Transactions with related parties (2024-25)

(₹ in Lakhs)

Nature of Transactions	KMP	Relatives to KMP	Enterprises related to KMP
Remuneration	341.63	-	-
Rental Payments	-	152.03	-
Other Payments	-	-	190.29
Sitting Fees to Independent Directors	34.30	-	-
Payable/(Receivable) as on 31.03.2025	10.84	-	-

- 50.** Previous year's figures have been regrouped and reclassified wherever necessary to conform to this year's classification.

As per our report of even date

For K NAGARAJU & ASSOCIATES

Chartered Accountants
Firm Regn No. 002270S

Y V SIVA REDDY

Partner
Membership No. 204554

Place : Chennai
Date : 18th May 2026

For and on behalf of the Board

Vinod K Dasari

Chairman
DIN: 00345657

R. Sridharan

Director
DIN: 00868787

P. Deepak

Managing Director
DIN: 02785326

S. K. Sivakumar

Chief Financial Officer &
Company Secretary