

Ref. No. NBCC/NSEBSE/2026-27

June 04, 2026

<p>नेशनलस्टॉकएक्सचेंजऑफ़ इंडिया लिमिटेड एक्सचेंजप्लाजा, प्लॉटनंबरसी/1, जीब्लॉक, बांद्रा-कुर्लाकॉम्प्लेक्स बांद्रा (ई)-मुंबई 400051 एनएसईप्रतीक: एनबीसीसी/EQ</p> <p><b>National Stock Exchange of India Ltd. Exchange Plaza, Plot No C/1, G Block, Bandra –Kurla Complex, Bandra (E), Mumbai-400051</b></p>	<p>बीएसईलिमिटेड फिरोजजीजीभोयटॉवर, दलालस्ट्रीट, मुंबई-400001</p> <p>स्क्रिपकोड: 534309</p> <p><b>BSE Ltd. Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai-400001</b></p>
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**Subject: - Update: Link for Video Recording of Investor Meet held on 1<sup>st</sup> & 2<sup>nd</sup> June 2026.**

Sir,

This is in continuation of the intimation dated June 04, 2026, regarding the Investor Meet dated 1<sup>st</sup> & 2<sup>nd</sup> June 2026.

Please find enclosed the following:

1. List of investors who participated in the Investor Meet **(Annexure-I)**
2. Investor Presentation (Modified) **(Annexure-II)**.

This is for your information and record.

Thanking you,

**For NBCC (India) Limited**

**Deepti Gambhir  
Company Secretary  
F-4984**

**(Annexure-I)**

**List of Analyst/Investors with company Management Representatives in Investors Meetings held on June 1st & 2nd 2026 in Mumbai.**

Date of the Conference/Meetings	June 1st & 2nd 2026
Type of Meetings	Group Meeting/ One-on-one
Company Management Representatives	Dr K. P. Mahadevaswamy, Chairman & Managing Director, NBCC (India) Limited Mr. Shri Anjeev Kumar Jain, Director (Finance) Mr. M B Singhal, Executive Director (Finance) Mr. Balkishan Singla, Investor Relations, NBCC
Investors/Fund/ Company	Below is the list of participants in the Analyst/Investor Meet

Did the discussions involved revealing any UPSI	No
Whether any presentation was made during the discussion	Yes (attached)
Whether any Video or recording?	Yes, please find the video links uploaded on the Company's website and YouTube channel. <a href="https://nbccindia.in/webEnglish/PresentationNTranscript">https://nbccindia.in/webEnglish/PresentationNTranscript</a>
Any Comments	No

**Group/One-on-One Meeting:**

SN	Full Name	Company Name/Type of Investor/Analyst
1	Mr. Sumeet Rohra	Investor
2	Mr. Ramesh Damani	Investor
3	Mr. Akash Bhanshali	Enam
4	Prakash and Yash Verma	WhiteOak Capital Asset Management
5	Mr. Neeraj	WhiteOak Capital Asset Management
6	Mr. Yash Verma	WhiteOak Capital Asset Management
7	Mr. Madhu Kela	M K Ventures
8	Mr. Madhu Kela	M K Ventures
9	Mr. Sanjay Parekh	Investor
10	Mr. Amit dangi	Investor
11	Mr. Gagan Chaturvedi	Investor
12	Mr. Ashish Kacholia	Lucky Investment
13	Mr. Aadil Khan	ICICI Prudential Life Insurance Company
14	Mr, Niket Shah	Motilal Oswal
15	Mr. Ashish Shah	HDFC Mutual Fund
16	Mr. Arindam Das Gupta	LIC
17	Mr. Samir Rachh	Nippon India Mutual Fund

18	Mr. Rahul Modi	Nippon India Mutual Fund
19	Mr Siddarth Shah	M K Ventures
20	Mr. Jiten Doshi	Enam AMC
21	Mr. Kirti Doshi	Emkay
22	Mr. Krishna Kumar Karwa	Emkay

**Group Meeting Participants list at Mumbai:**

SN	Full Name	Company Name
1	Ameya Kulkarni	Emkay Global
2	Amit rustagi	UBS
3	Arjun goyal	Individual investor
4	Arjun Suri	Individual
5	Arora varun	Emkay
6	Ashwani sharma	Emkay
7	Ashwini damani	Ratna Ali equity Pvt ltd
8	Atul gandhi	A PG broking Pvt ltd
9	Biplab debbarma	Emkat
10	Chetan shah	Equimark llp
11	Dixit Doshi	Whitestone financial advisors pct ltd
12	Govind Lal parikh	Govind Parikh securities Pvt ltd
13	Harsh gokalgandhi	Renaissance investment
14	Jatin Bhanuahali	Nirmal Bang Securities Pvt.Ltd
15	Jiten bhatia	Ajmer's associates ltd
16	Jitesh doshi	Enam asset management
17	Karan bhatelia	Maiq capital
18	Komal choudhary	Ratnabali equity Pvt. ltd
19	Kuldeep gangwar	Enam asset management
20	Madhav biyani	Dindayal
21	Mahesh patil	Sepctrum investment
22	Mahesh purohit	Hi securities Pvt ltd
23	Manoj bagadia	Equicorp
24	Monik shah	Investburg
25	Namrata lodha	Lani akea global family office
26	Nirav shah	Gee re holdings
27	Nirav vasa	Geecee
28	Nitin gandhi	Inoquest ad
29	Pankaj kumar	Kotak securties
30	Parimal mithani	Credential investment
31	Pranav jain	Ageless capital finance
32	Prem luniya	Astute investment management
33	Premal sanghavi	Vama financial services
34	Pritesh Jain	Investburg
35	Priyal lohiya	Ac fin corp pvt
36	Priyankar Sarkar	Square 64 capital advisors llp
37	Raghavendra reddy	R am asset management
38	Raj shah	Enam asset management
39	Rama Kerri Venkata	Sequent investment
40	Rishabh Pankaj Ghai	Mint blanc
41	Rohan shah	Alpha investors
42	Rohan vora	Envision capital

43	Shilpa hirani	Rosy blue securities private limited
44	Shrey loonker	Oneup
45	Siddharth bhattacharya	Aur hum investment
46	Sonali shah	Emkay
47	Sumangal pugalia	Rare enterprises
48	Tar or shahpuri	Nidara capital management
49	Tejas parekh	M/s.b.t. Parekh
50	Trisha seksaria palrecha	Rare earth
51	Tương p shah	Prakash k shah shares and securities Pvt Ltd
52	Vaishali Suresh	MK Investments Pvt Ltd
53	Vedant Maheshwari	A.V Fincorp
54	Vedant Maheshwari	A.V fincorp
55	Vikram Jhaveri	FYERS Asset Management pvt Ltd
56	Vikram Jhaveri	FYERS Asset Management pvt Ltd
57	Vinod kela	AV Fincorp Pvt ltd
58	Virajy mithani	Jupiter financial
59	Viral Shah	Ambit
60	Vivek choraria	Investor

**Webcast Participants list at Mumbai:**

SR No	Full Name	Company
1	Aashna Shah	Centrum Broking Ltd
2	Anand Mundra	Sage
3	Anand Shah	G. K. Globas Llp
4	Anant Mundra	Mytemple Capital
5	Anjani Vara Prasad	SPGI
6	Anuj	Tijori Finance
7	Ayush Gandhi	Individual Investor
8	Balaji	Moderator
9	Carl	Quartr
10	David Yehuda	On Behalf Of S&P Global Market Intellegence
11	Dhananjay Mishra	Centrum Broking
12	Dhruv	Price Bridge Pms
13	Dinesh	Bloomberg
14	Eish Arora	Moderator
15	Het Patel	Ealra Capital
16	Isak Holmberg	Quartr
17	James Roger	HCL
18	Karen De Vera	S&P Global Market Intelligence
19	Mahesh Kumar	Spectrum Investment P L
20	Malav Sharedalal	Pravin Ratilal Share And Stock Brokers Limited
21	Naman Ranbhan	Ventura Securities Limited
22	Nilesh Parekh	Retail Investor
23	Nisarg Shah	Bajaj Broking
24	Nisarg Shah	Bajaj Broking
25	Peter Nelson	Citi Group
26	Priyal Lohiya	Av Fincorp Pvt Ltd

27	Rajesh Mehta	Retail Investor
28	Ram	Mutual Fund
29	Ramesh Padmanabhan	Dsnl
30	Rohit	Retail Investor
31	Rohit Shivram Naik	Retail Investor
32	Rupang Shah	Prakash Shah Shares & Securities
33	Saket Karan	Tijori Finance
34	Shashwat	Bajaj Broking
35	Shivam Agarwal	Motilal Oswal
36	Sumit Choudhary	Optimas Capital
37	Tanmay Gandhi	Optimas Capital
38	Vasudev	Nuvama
39	Vedant Maheshwari	Av Fincorp Pvt Ltd
40	Vinod Kela	Av Fincorp Pvt Ltd
41	Zdavj Dwymko	Jalho Cresnv

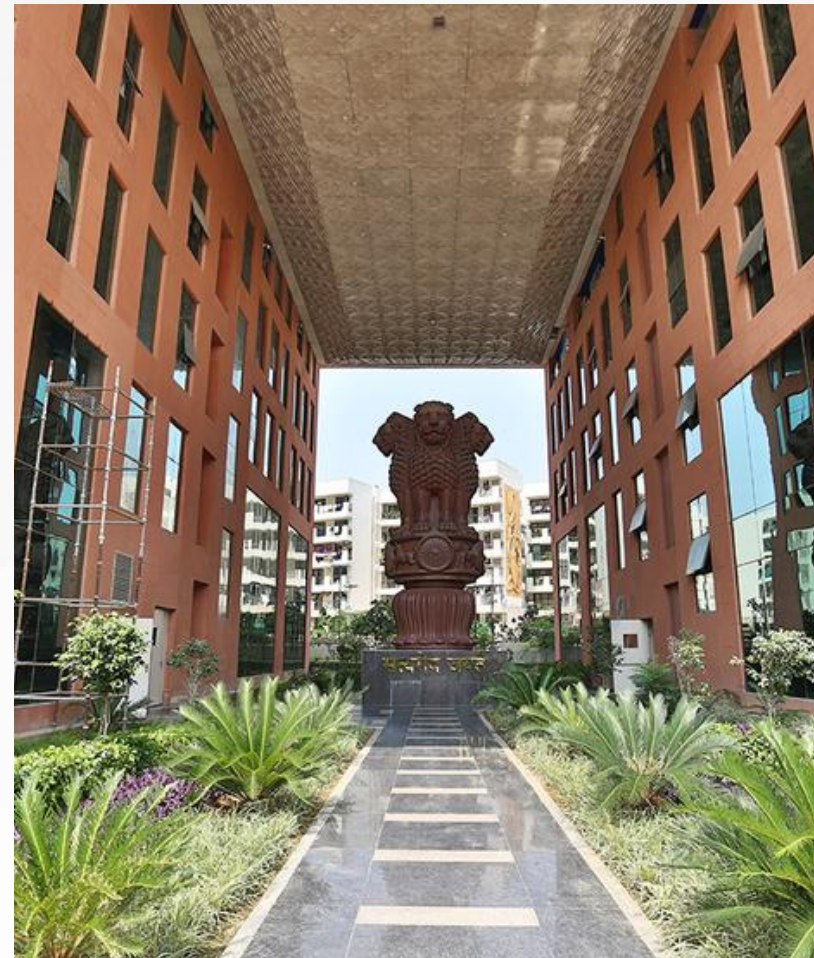


## **NBCC (INDIA) LIMITED**

### **PRESENTATION - ANALYST/INVESTORS**

**1<sup>st</sup> June 2026**

**Mumbai**



# Disclaimer

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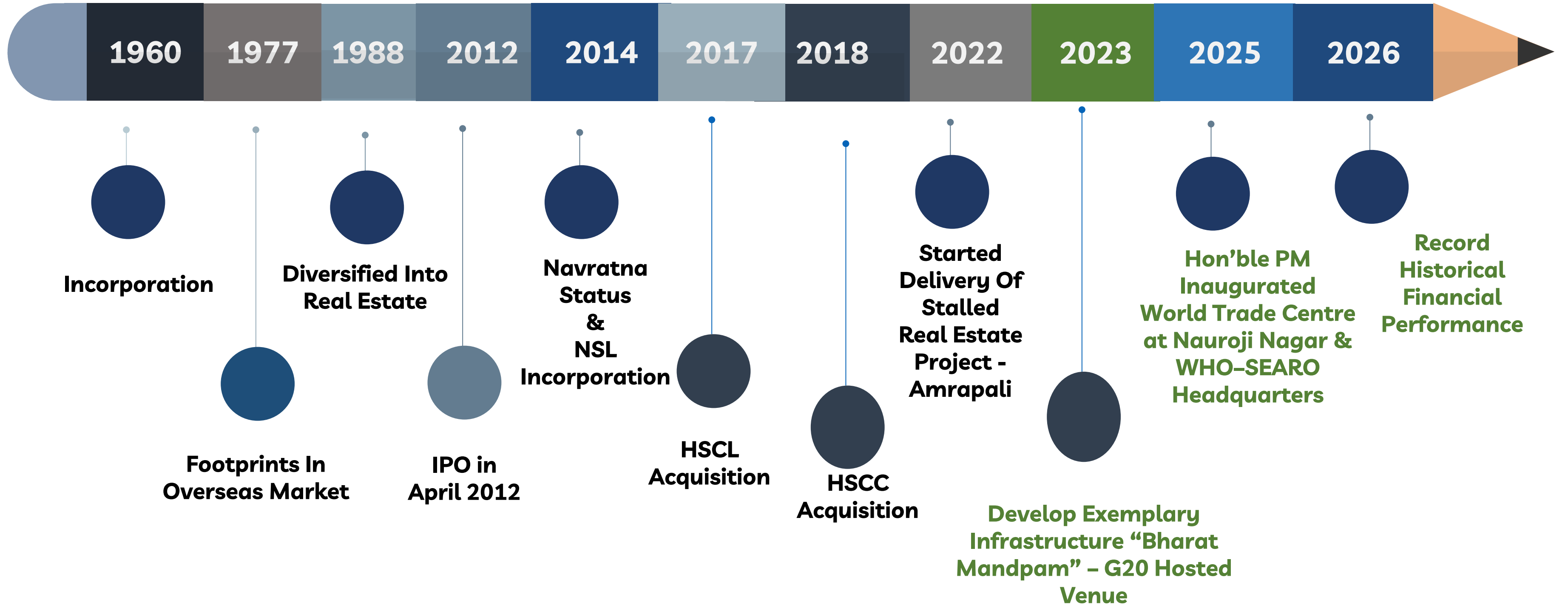
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# Company Overview



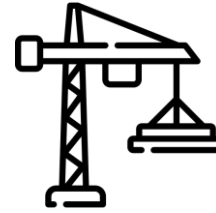
# Brief About NBCC's History



# Business Overview - Redeveloping Infra & Delivering Dreams



Navratna CPSE  
under MoHUA



One of the Largest  
Construction  
CPSE in India

65+

years of experience  
(Incorporated in  
1960)



PAN India &  
Global  
Presence



₹1,27,820 Cr  
Orderbook  
(Consolidated as on  
31.03.2026)

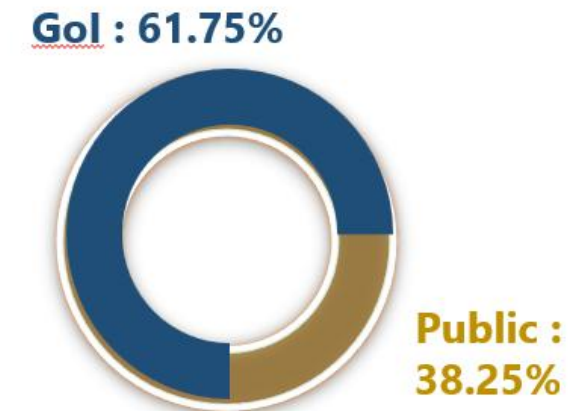
## Business Segments

- Project Management Consultancy (PMC)
- Engineering Procurement & Consultancy (EPC)
- Real Estate

## Business Model - USP

- PMC Model
- Redevelopment Model

## Shareholding



## Subsidiaries

- HSCC – 100%
- HSCL – 51%
- NSL – 100%
- NBCC Overseas Real Estate LLC – 100%
- DWC LLC – 100%

NBCC's Unmatched Excellence –  
A New Benchmark

Financial Growth – Powering Ahead  
with Momentum

Building India's Tomorrow

# A CPSE Pioneer in Redevelopment/ Building Construction

**STRONG PROFIT GROWTH**  
48% Growth in FY26  
Standalone PAT



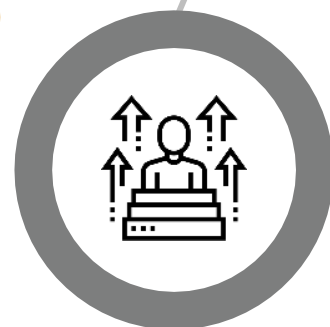
**REVENUE GROWTH**  
12% Growth in FY26  
Standalone Revenue from  
Operations



**STRONG ORDER BOOK & LONG-TERM REVENUE VISIBILITY**



**EMPLOYEES**  
1144 (Standalone)



**Integrated Operations - PMC, EPC,  
Real Estate**



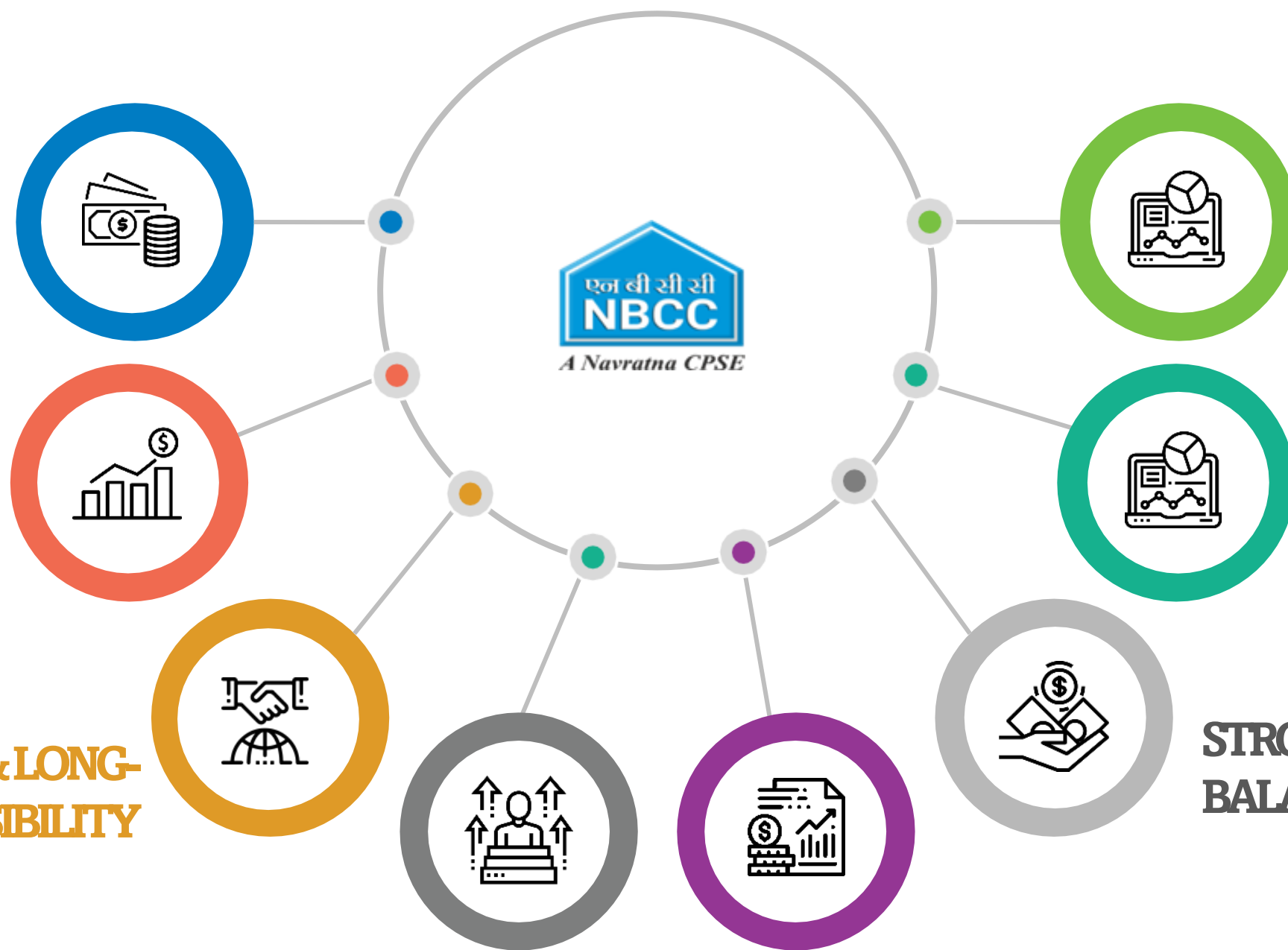
**STRONG AND DEBT FREE  
BALANCE SHEET**



**STRATEGIC CLIENT RELATIONSHIPS**  
Obvious partner-of-choice for  
Govt. clients



**Light Asset Business Model - Unique  
Business Model - Self Revenue  
Generation**



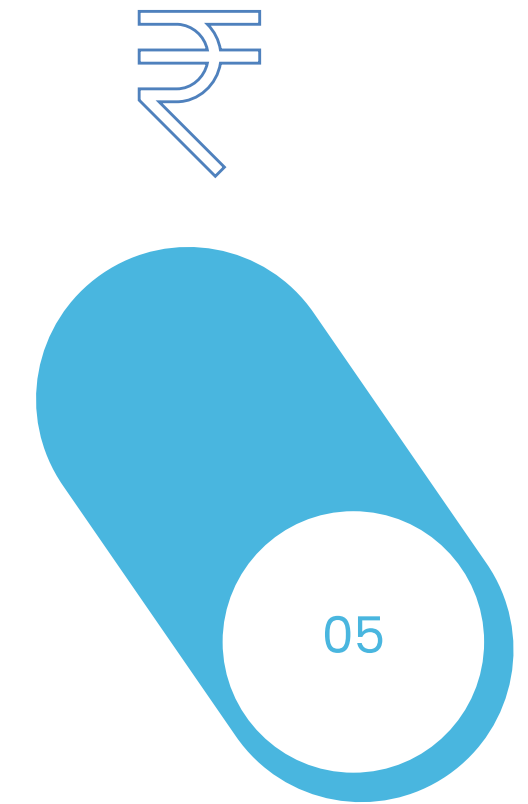
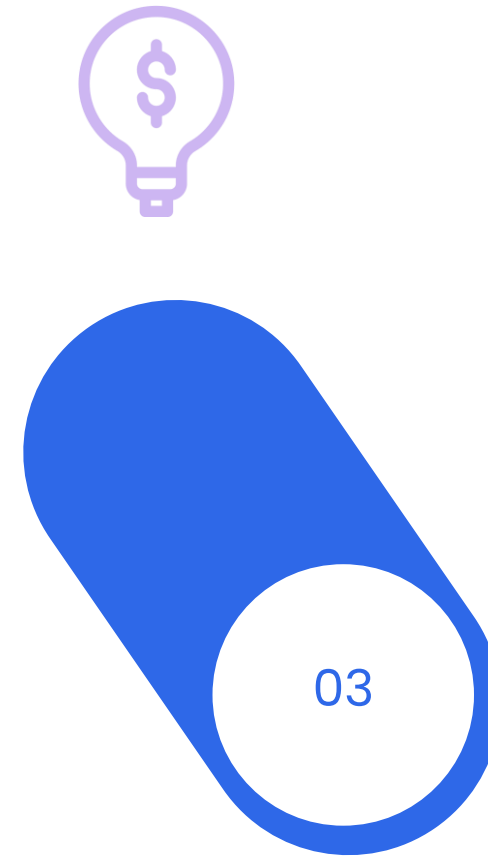
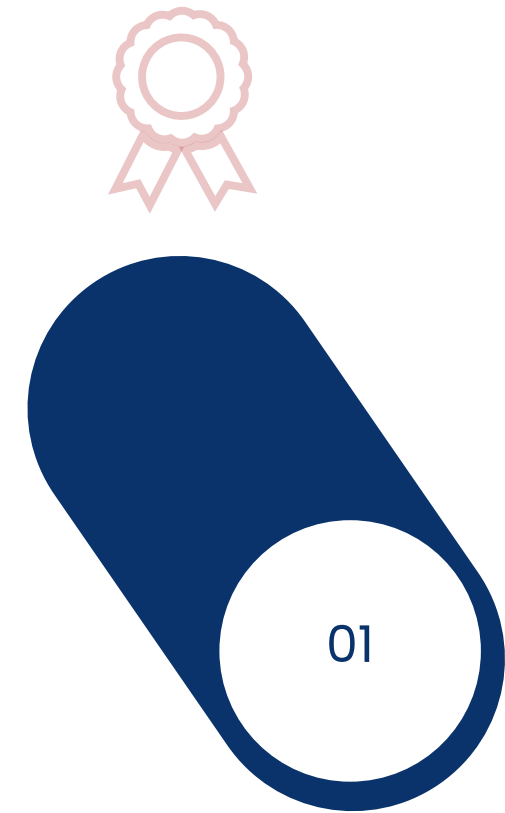


Social Housing, Maldives

# FINANCIAL PERFORMANCE

# ROUND UP (Standalone)

**FY 25-26**



**Rs. 10,055.45 Cr Total  
 Income up by 12.43%**



**Rs. 703 Cr PAT  
 up by 47.72%**

**New Business secured  
 ₹ 15390 Cr**

**Works Awarded  
 ₹ 9768 Cr**

**Declared Final Dividend of 0.46 per  
 share (₹ 1.0 per share full year)**

**NBCC's Unmatched Excellence – A  
 New Benchmark**

**Financial Growth – Powering Ahead with  
 Momentum**

**Building India's Tomorrow**

# ROUND UP (Consolidated)

**FY 25-26**



**Rs. 13195.88 Cr Total Income  
 up by 7.52%**



**Rs742.44 Cr PAT  
 up by 33.19%**

**New Business secured  
 ₹ 18780 Cr**

**Works Awarded  
 ₹ 11546 Cr**

**Declared Final Dividend of 0.46 per  
 share (₹ 1.0 per share full year)**

**NBCC's Unmatched Excellence – A  
 New Benchmark**

**Financial Growth – Powering Ahead with  
 Momentum**

**Building India's Tomorrow**

# Performance during FY26

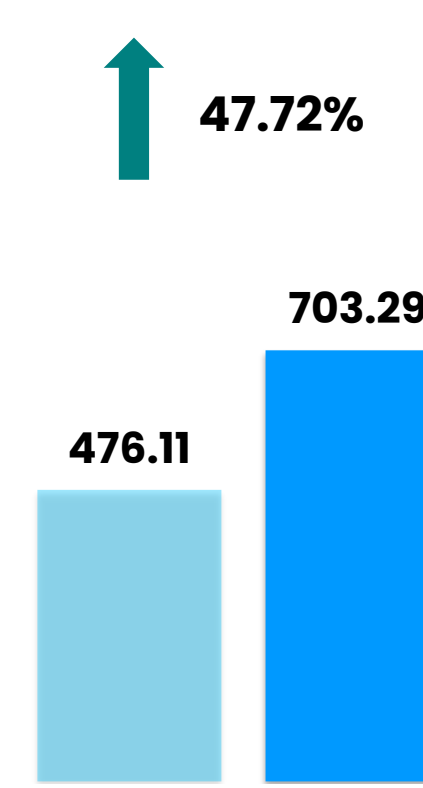
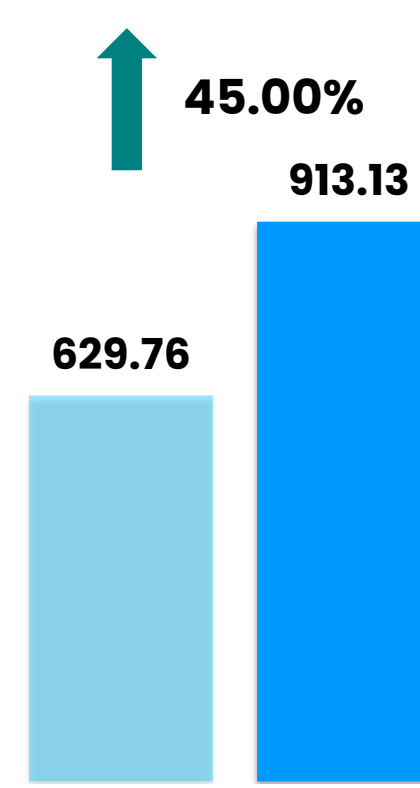
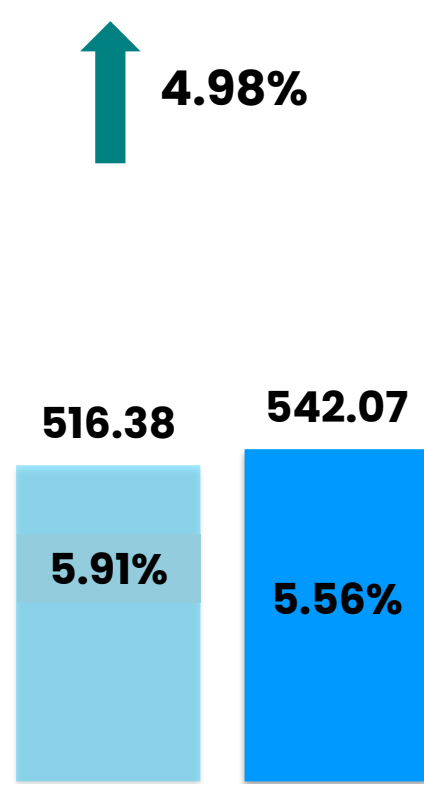
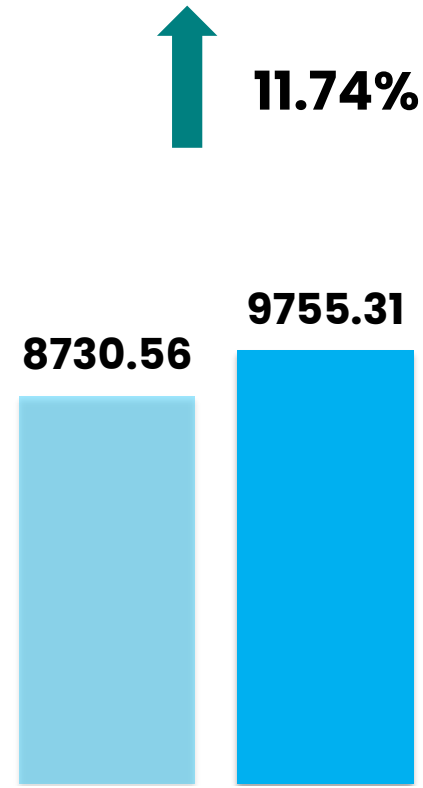
## Revenue from Operations

## EBITDA

## PBT

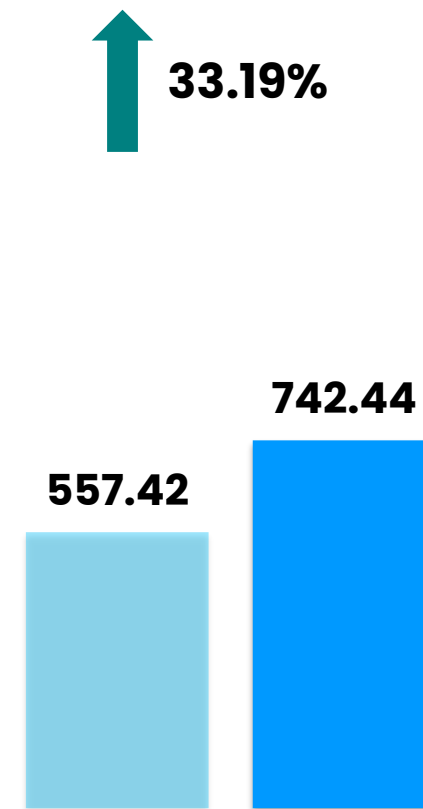
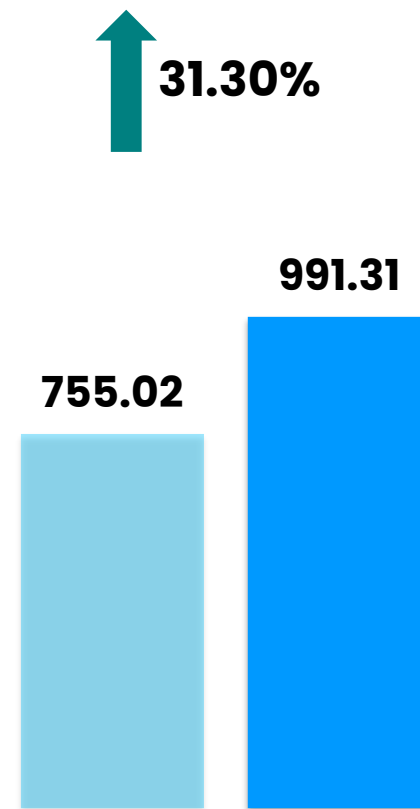
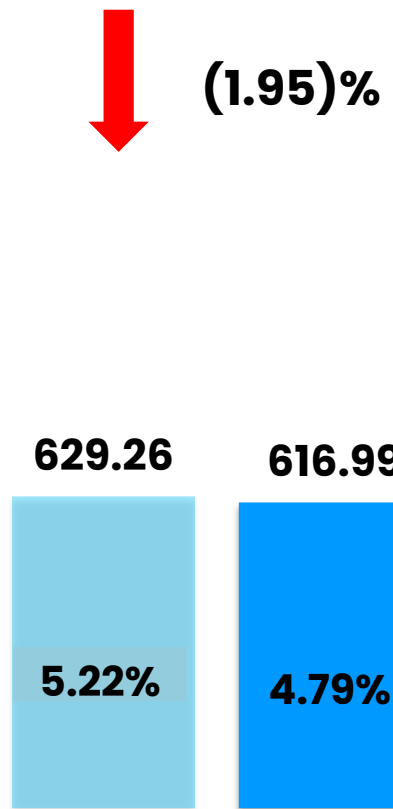
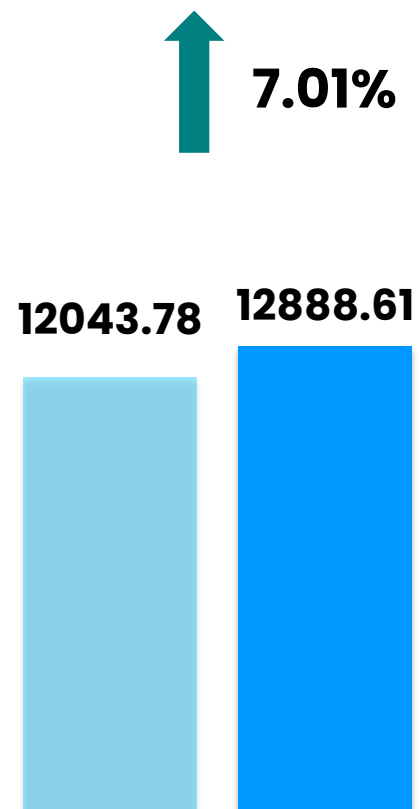
## PAT

### STANDALONE



FY25  
FY26

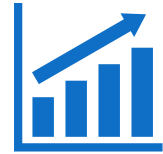
### CONSOLIDATED



FY25  
FY26

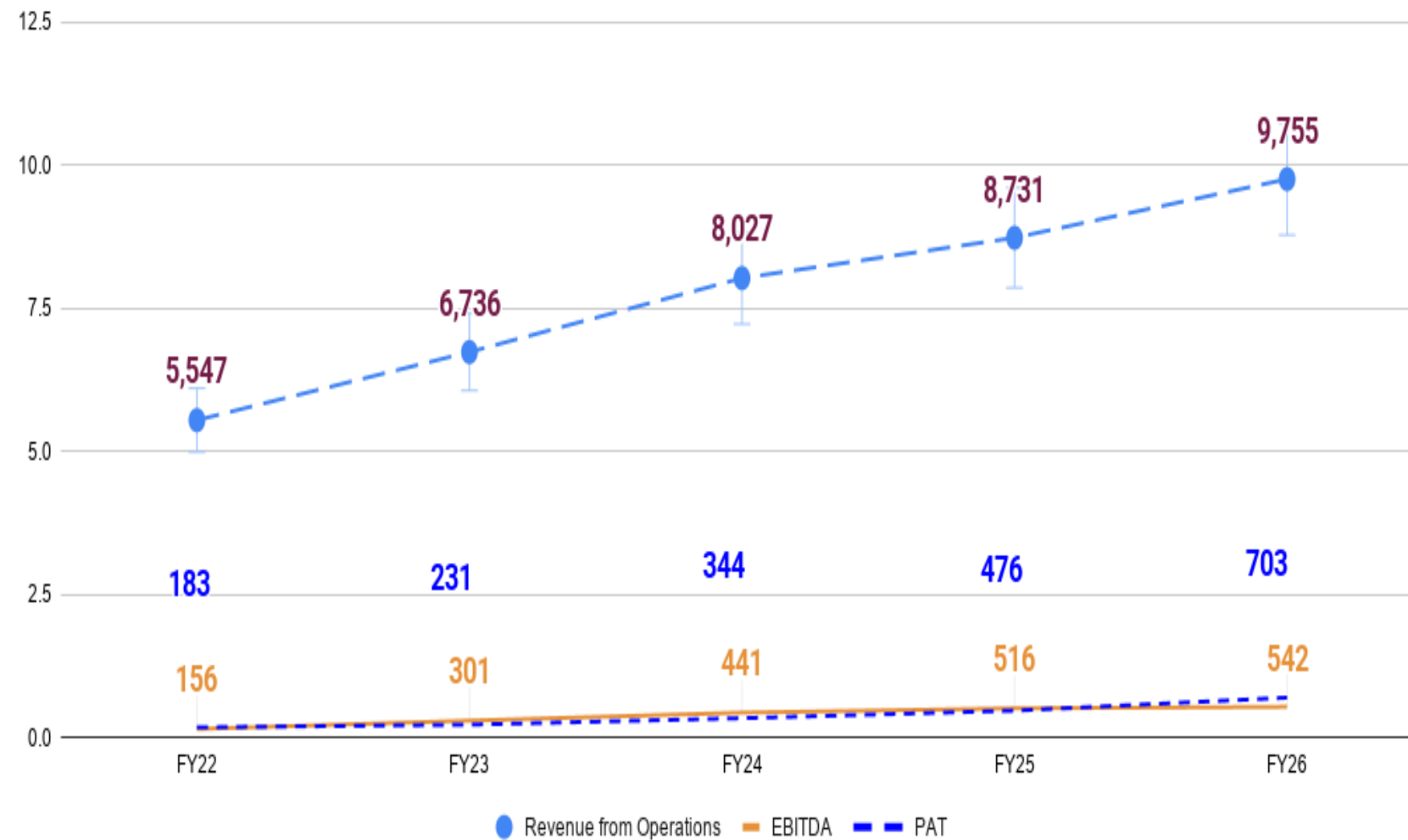
EBITDA = PBT (Before Exceptional Items) + Interest + Depreciation + Amortization – Other Income

# Strong Financials – Standalone



## Growing Revenue & Consistent Profits (Rs. Cr)

Revenue from Operations, EBITDA & PAT



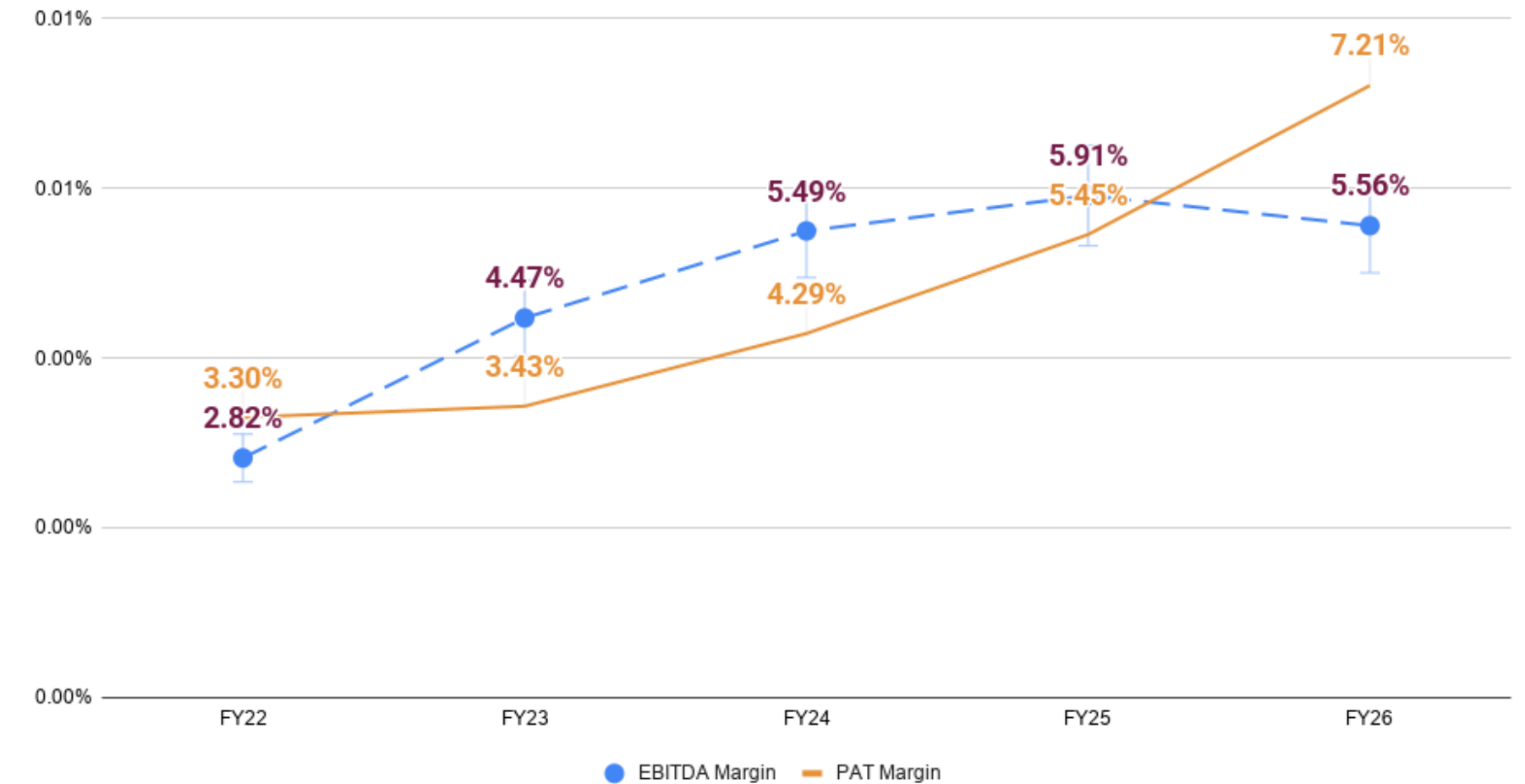
Sustainable growth in Revenue, EBITDA & PAT  
CAGR for 5 years:

- Revenue from Operations: 15%
- EBITDA: 36%
- PAT: 40%



## EBITDA & PAT Margins (%)

EBITDA & PAT Margins



- Sustainable Growth in EBITDA & PAT Margin

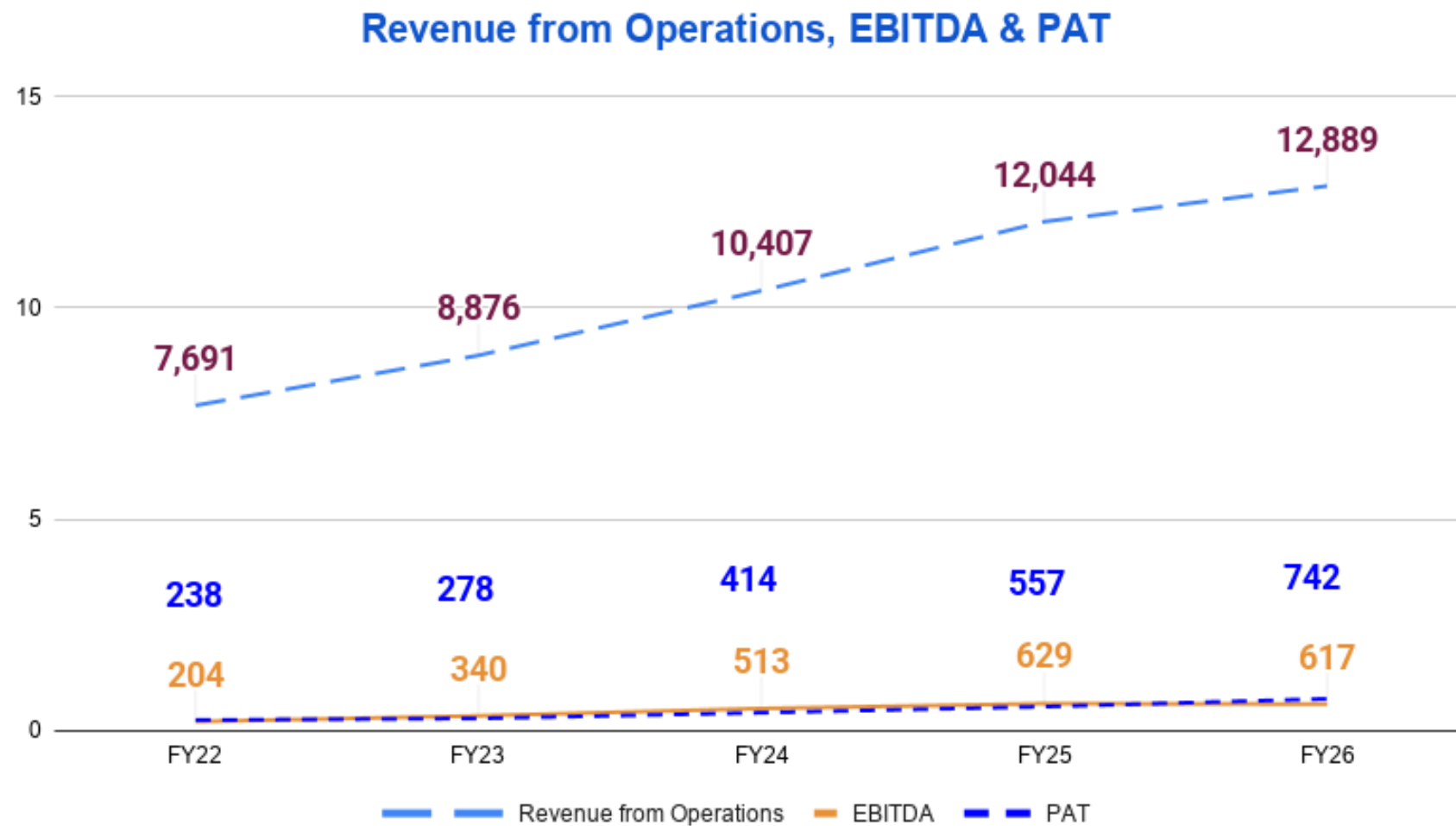
\*EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

\*Standalone financials

# Strong Financials - Consolidated



## Growing Revenue & Consistent Profits (Rs. Cr)



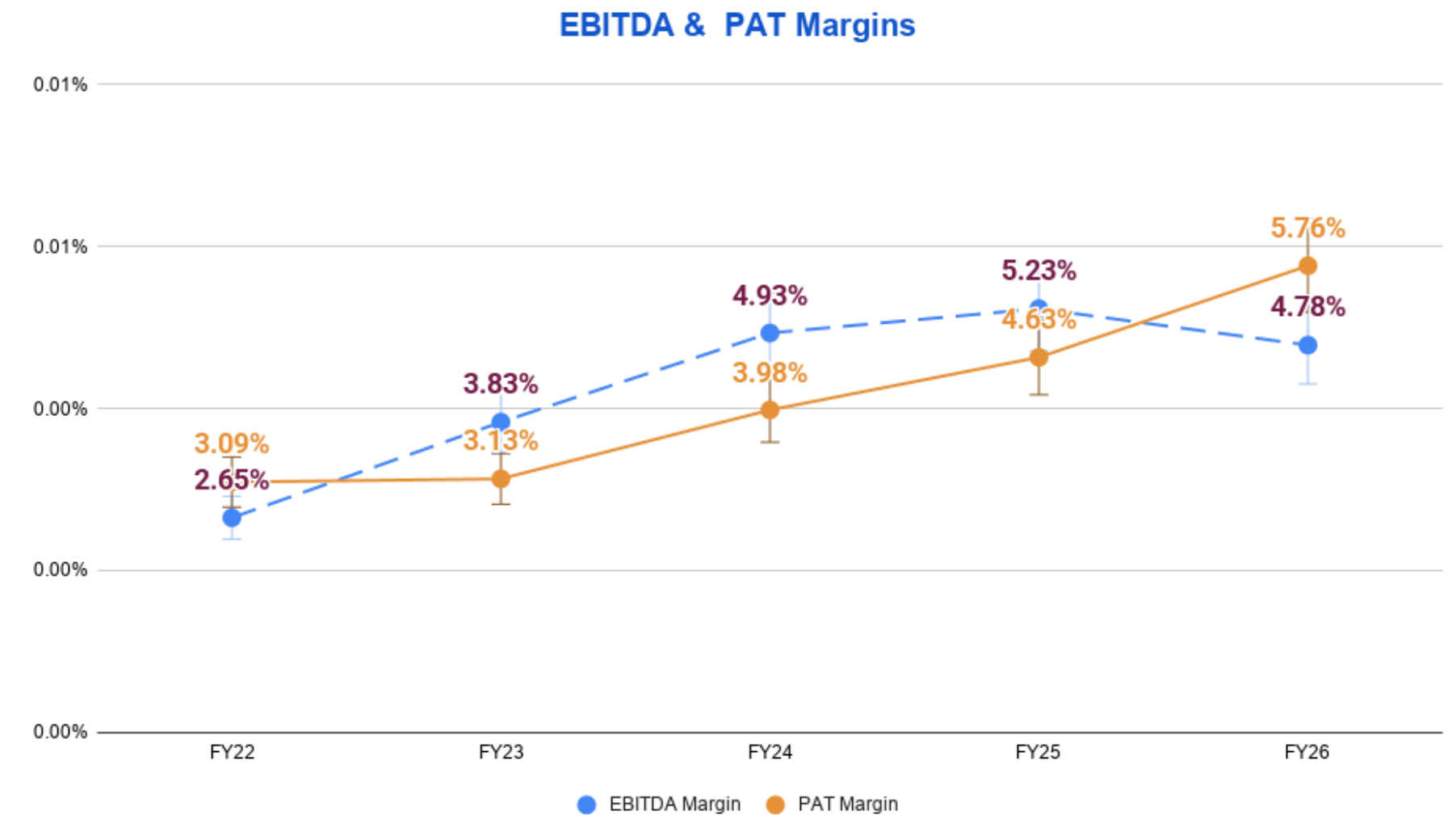
Sustainable growth in Revenue, EBITDA & PAT  
CAGR for 5 years:

- Revenue from Operations: 14%
- EBITDA: 32%
- PAT: 33%

\*EBITDA = PBT + Interest + Depreciation + Amortization – Other Income



## EBITDA & PAT Margins (%)



- Sustainable growth in EBITDA & PAT Margin

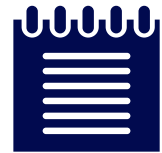
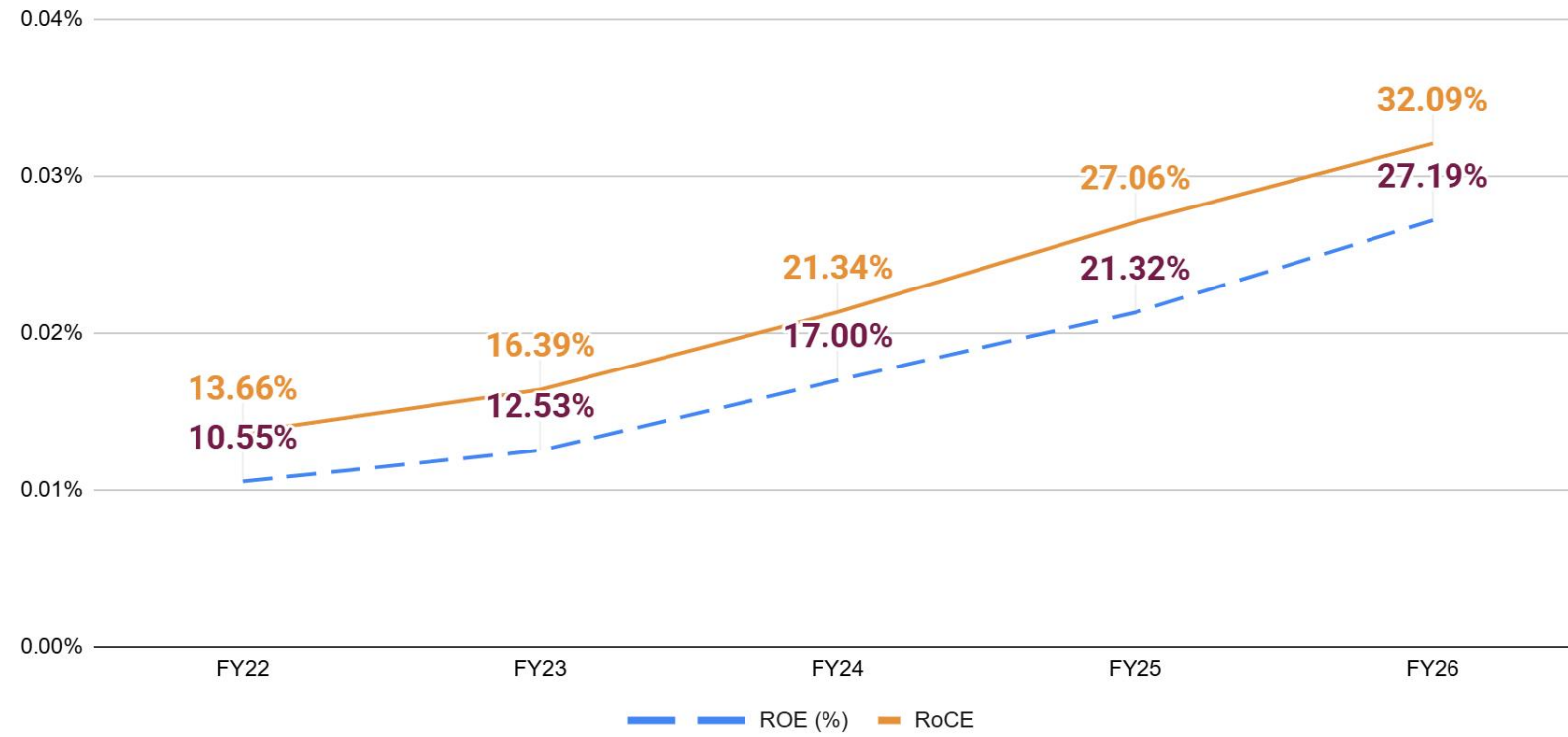
\*consolidated financials

# Value Creation (INR Crore)



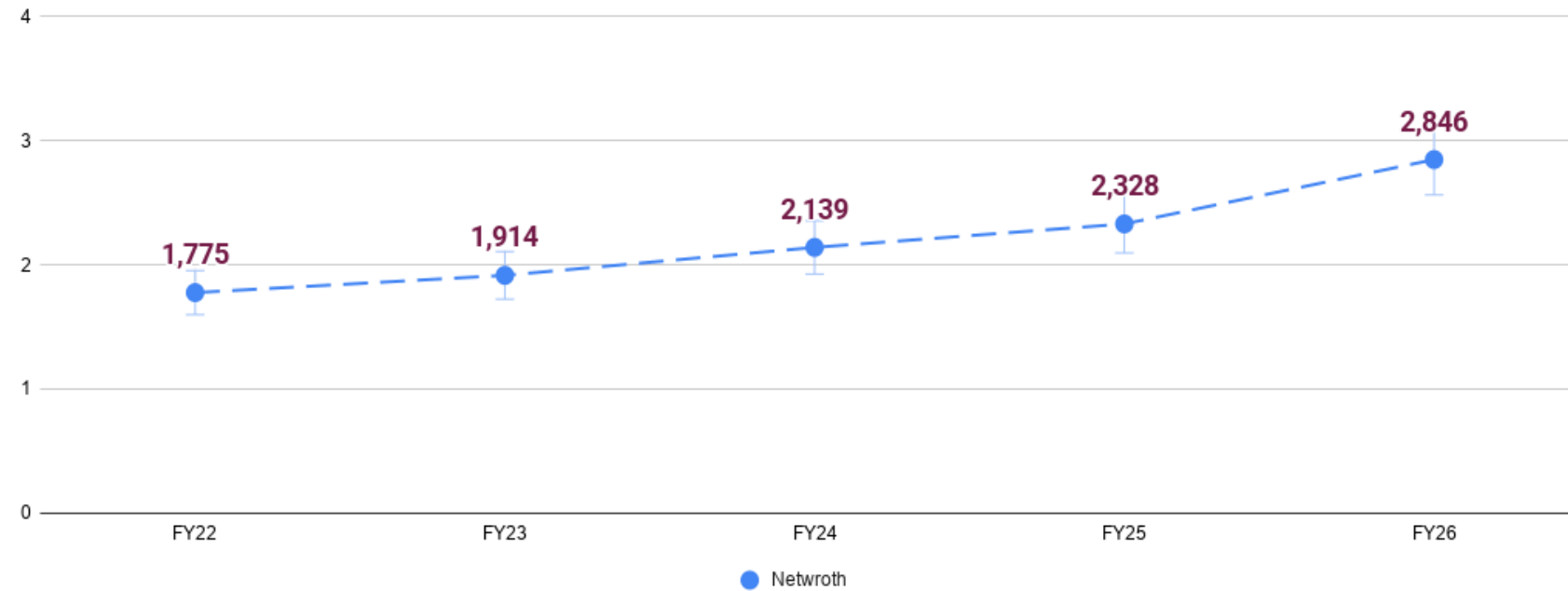
## Returns (%)

ROCE & ROE



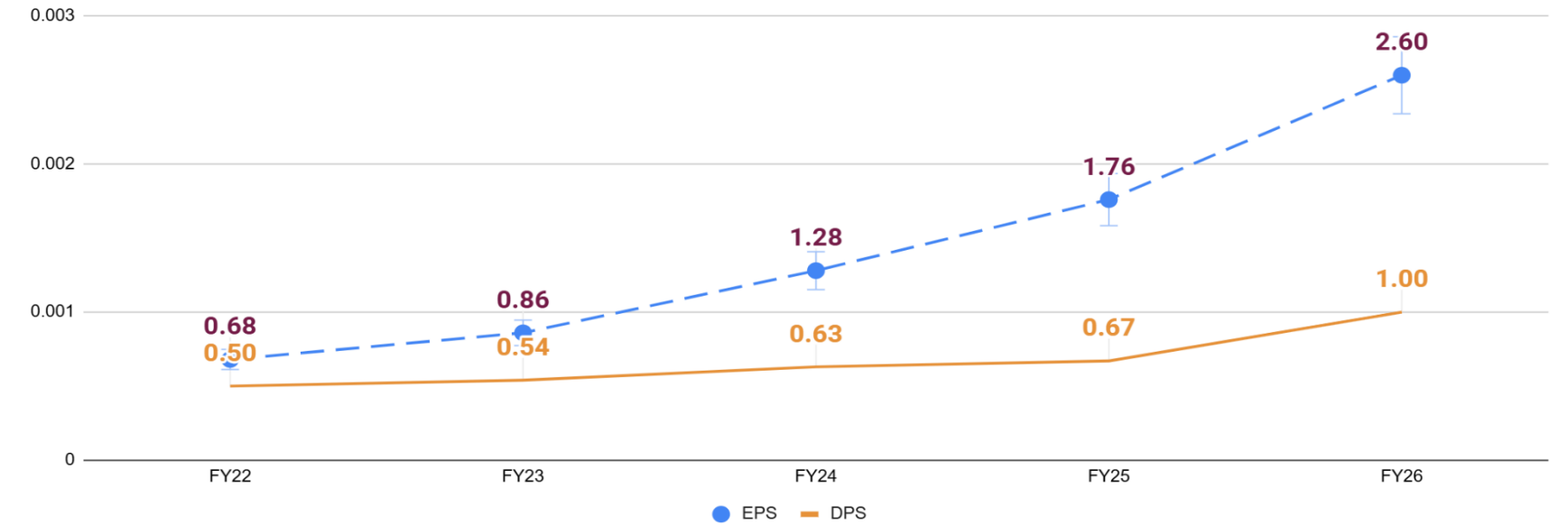
## Net Worth (Rs. Cr)

Networth



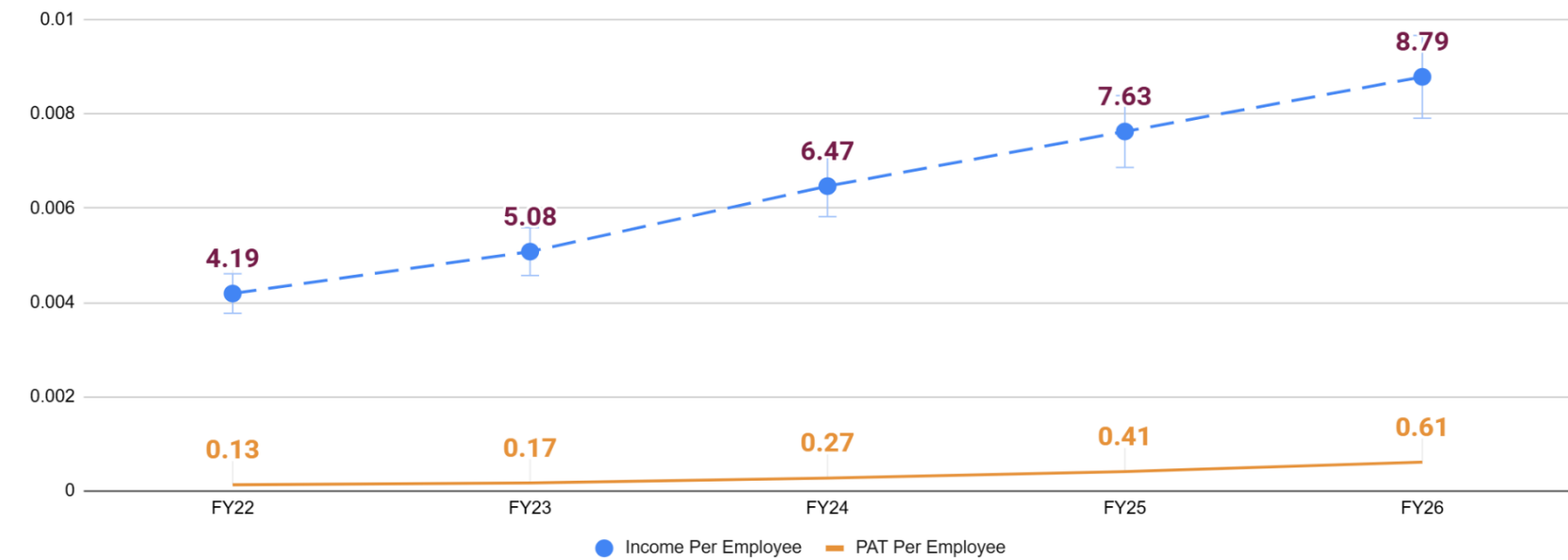
## Shareholders Wealth (Rs. INR)

EPS & DPS



## Employee Productivity (Rs. Cr)

Income per Employee & PAT per Employee



\*ROE = PAT/Avg. Net Worth & ROCE = EBIT/(Net worth – Notional assets)

\*All numbers are based on standalone financials & DPS and EPS are adjusted. For FY 2025-26 Final proposed dividend also included.

# ORDER BOOK,

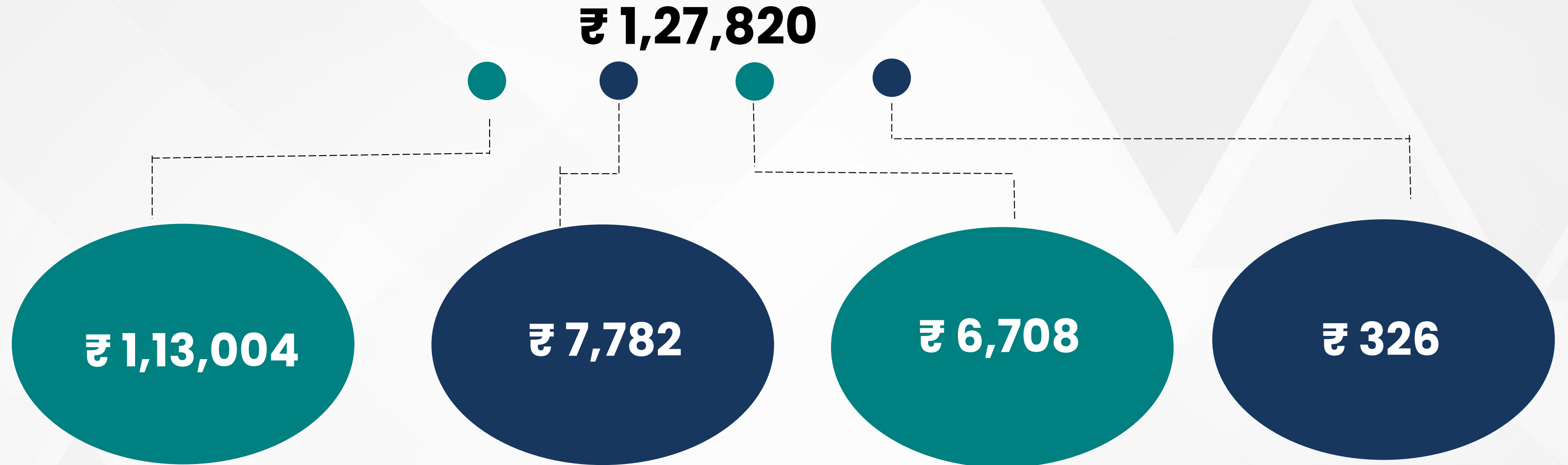
# BUSINESS SECURED & WORKS AWARDED



Supreme Court,  
Mauritius

# Order Book as on 31.03.2026

## Consolidated Order Book



**NBCC**

**HSCC**

**HSCL**

**NSL**

**Consolidated**

<b>Running Projects</b>	<b>28621</b>	<b>2475</b>	<b>2126</b>	<b>275</b>	<b>33497</b>
<b>Projects Yet to Award/Start</b>	<b>84383</b>	<b>5307</b>	<b>4582</b>	<b>51</b>	<b>94323</b>

Note: The amounts mentioned are excluding GST.

# New Business Secured & Work Awarded as on 31.03.2026

	NBCC	HSCC	HSCCL	NSL	Consolidated
<b>New Business Secured</b>					
Business Secured in Q4 2025-26	3681	69	1269	167	<b>5186</b>
Total Business Secured in FY 2025-26	15390	229	2632	529	<b>18780</b>
<b>Works Awarded to Contractors</b>					
Awarded in Q4 2025-26	5778	17	285	95	<b>6175</b>
Awarded in FY 2025-26	9768	549	972	257	<b>11546</b>

# Major Projects secured during FY 26

Name of Project	Segment/ Model	Value of Project (Rs. in Cr.)	Client Name
Work of Urban development and Innovation Projects RIICO	PMC/Redev.	4916	Rajasthan State Industrial Development & Investment Corporation (RIICO)
Development of Naveen Nagpur	PMC/Redev.	2966	Nagpur Metropolitan Region Development Authority (NMRDA)
Re-development of Tulsi Niketan at Ghaziabad	PMC/Redev.	643	Ghaziabad Development Authority
Redevelopment of DDA Staff Quarters located at Old Rajinder Nagar New Delhi	PMC/Redev	438	Delhi Development Authority (DDA)
Chandrapura Thermal Power Station, Chandrapura, Jharkhand.	PMC	498	Damodar Valley Corporation
African Zoo, Safari Plaza, Animal Hospital & Quarantine facility and other Allied works	PMC	355	FDCM Gorewada Zoo Limited, Nagpur
Work at HVF and AVNL Estate	PMC	350	Heavy Vehicles Factory
Central University of Kashmir (Phase-I works) at Tulmulla Ganderbal Kashmir	PMC	340	Central University of Kashmir
DDA Staff Quarters located at Safdarjung Development Area, New Delhi	PMC/Redev.	338	Delhi Development Authority (DDA)
Work of Indian Institute of Technology, Mandi, Kamand, HP	PMC	333	Indian Institute of Technology, Mandi
Meerut Development Authority (MDA), Meerut, UP	PMC/Redev	297	Meerut Development Authority (MDA)

Note: The value of project is excluding GST.

# Major Projects Awarded during FY 26

Name of Project	Value of Project (Rs. in Cr.)
"Redevelopment of GPRA Colony at Sarojini Nagar, New Delhi - Construction of Type-V Quarters (800 Nos)	900
Redevelopment of GPRA Colony at Sarojini Nagar, New Delhi - Construction of Residential Apartments (500 Nos)	887
Redevelopment of GPRA Colony at Netaji Nagar, New Delhi - Construction of Type - VII & VIII Qtr. (199 Nos)	659
Redevelopment of GPRA Colony at Netaji Nagar, New Delhi -Construction of Type -V quarters (540 Nos	616
Redevelopment of GPRA Colony at Sarojini Nagar, New Delhi - Construction of Residential Apartments(99 Nos)	363
Development of Residential Towers and Community Center including allied work at 37-D, Green View Apartments, Gurugram	821
Construction & Development of various buildings at Central University of Odisha, Sunabeda	442
Construction of Prashashan Stambh (Administrative Building), including allied works at Chimbel, Goa	263
Execution of African Zoo, Safari Plaza, Animal Hospital and Quarantine facility at Balasaheb Thackeray Gorewada International Zoological Park, Gorewada, Nagpur	235
Construction of a New State of the Art Educational Campus for Indian Institute of Foreign Trade (IIFT) at Maidan Garhi, New Delhi	289



# MAJOR PROJECTS STATUS



**BHARAT MANDAPAM : International Exhibition Cum Convention Centre, New Delhi**  
Project Cost : Rs. 2254 Cr.



**2400 Seater Auditorium (Dhana Dhanya project), Kolkata**  
Project Cost : Rs. 418.72 Cr.



**India Institute of Management, Sambalpur (Odisha)**  
Project Cost : Rs. 313.15 Cr.



**Vanijya Bhawan, New Delhi**  
Project Cost : Rs. 150 Cr.



**Kaushal Bhawan, New Delhi**  
Project Cost : Rs. 172 Cr.



**Kendriya GST Parisar, Residential complex at Kharghar, Navi Mumbai**  
Project Cost : Rs. 105 Cr.

# Redeveloping Infra & Delivering dreams

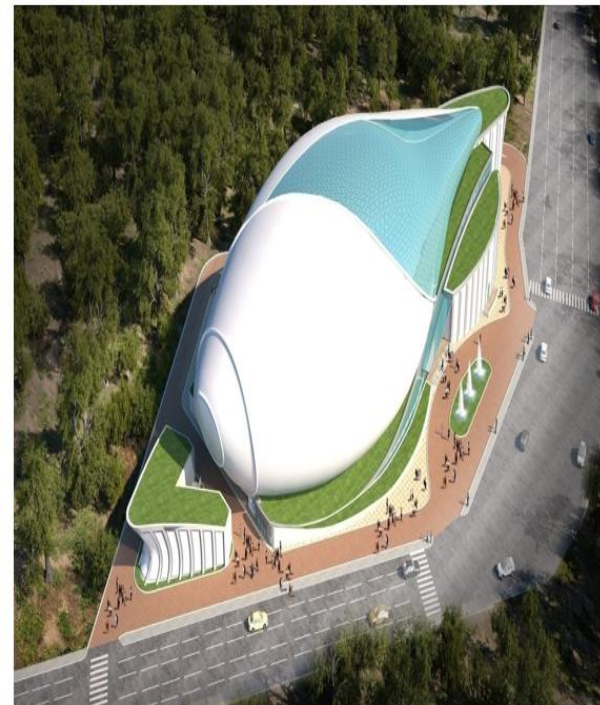


## GARVI GUJARAT SADAN, NEW DELHI

Auditorium with Grand Sitting Capacity of 7,000  
Venue for G20 Summit 2023 Inaugurated by Hon'ble Prime Minister



Tallest Wooden Flag Post In India



The six-floor auditorium having a conch shape structure is 510 feet in length and 210 feet in width.

- Project Cost: 418 Cr Completed on April'2023
- IBC Awards to NBCC for execution of this iconic project.

## 2400 SEATER AUDITORIUM WORK, KOLKATA

## AIIMS BILASPUR HIMACHAL PRADESH

Project Cost: 1250 Cr & Spread over 247 acres  
Inaugurated by Hon'ble Prime Minister of India on 05.10.2022



## VANIYA BHAVAN, NEW DELHI,



STATUE OF NETAJI SUBHASH CHANDRA -  
INSTALLATION & ILLUMINATION WORK





Redevelopment on  
Self Sustainable basis

&

Amrapali Turnaround Story



Providing solution to Stalled  
Real Estate Projects

# Redevelopment Business Model

**UNIQUE SELLING PROPOSITION :**  
**No other PSU/ Government does such kind of works.**



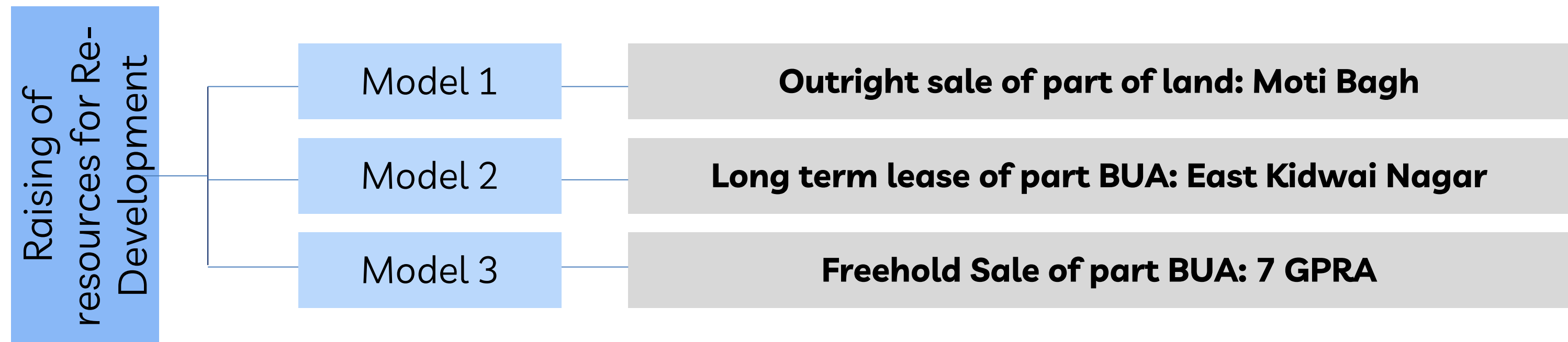
## Need for Redevelopment

- High repair & maintenance costs for dilapidated buildings.
- Acute shortage of offices & residential spaces.
- Lack of funds & budgetary restrictions



## Process of Redevelopment

- Demolishment of prevailing old structures & construction of new sites with modern amenities & facilities.
- Unique self sustainable model wherein funds are generated through commercial exploitation.



**NBCC's USP**  
**Expertise in PMC, Real Estate & Maintenance**  
 Dedicated in-house real estate team for marketing & sale

**Major Project : Redevelopment of 7 GPRAs**

NBCC	CPWD
Nauroji Nagar	Kasturba Nagar
Netaji Nagar	Thyagraj Nagar
Sarojini Nagar	Srinivaspuri
	Mohammadpur

BUA – Built Up Area  
 GPRA – General Pool Residential Accommodation  
 CPWD – Central Public Works Department

# NEW MOTI BAGH (EAST)-REDEVELOPED ON MODEL-1



- **Pre- development Houses - 82**

## Post development Value additions

- **Additional Houses Developed: 910 nos**
- **Surplus Cash** of 328 Crs. (Incl. Interest ) was handed over to Government.
- **Social Infra.:** 1.57 Lakh sft
- **105 Acres Senior Govt. Officer complex** (with villas & apartment).
- Funds generated : Sale of **3 Acre commercial** land for **Rs. 610 crore**
- **Project Cost: Rs. 524 Cr.**
- **India's first Largest Green Home Complex Silver Rating by IGBC.**

# EAST KIDWAI NAGAR-REDEVELOPED ON MODEL 2



- **Area** - 86 acres land.
- **Project Cost** - Rs 5200 Cr (approx.)
- **Fund Raised by Long term Lease Commercial /Residential Area**
- **Plot Area is 86 Acres out of which 14 Acres is of Darya Khan Tomb, a protected monument.**

	RESIDENTIAL BUILDINGS	OFFICE BLOCKS	SOCIAL INFRASTRUCTURE	BASEMENT PARKING
<b>New Colony</b>	<b>4608 Flats 78 Towers/ Type II To Type VII – 5,31,732 sqm</b>	<b>4 Nos of 1,03,635 sqm</b>	<b>2 Nos. Schools, Local Shopping Centre, Banquet Hall of total area 34,000 sqm.</b>	<b>10639 nos at 5,00,000 sqm</b>
<b>Old Colony</b>	<b>2444 houses of Type I, II &amp; V</b>	<b>Nil</b>	<b>1 No School (need to confirm)</b>	<b>Nil</b>

# GLIMPSE OF EAST KIDWAI NAGAR-REDEVELOPED ON MODEL 2



# BACKGROUND OF 7 GPRA PROJECTS - MODEL 3



- Cabinet approved Self financing model in 2016
- NBCC - PMC and Agency for Marketing & Sale

## Revenue

Commercial BUA for sale (sqm)	Sale price / Sqm	Total (Rs. Cr)
8,06,900	Rs. 4,00,000	32,276

## Expenditure (Rs. Cr)

	Construction Cost	Maintenance Cost 30 years	Total
NBCC	21,654	3,028	24,682
CPWD	6,518	1,275	7,793
<b>Total</b>	<b>28,172</b>	<b>4,303</b>	<b>32,475</b>

# MARKETING & SALE OF 7 GPRA PROJECTS



## NBCC WILL DO ALL MARKETING & SALE OF ENTIRE PROJECT

Expected Sale				
Project Name	BUA for sale (sqm)	Total Sale approx.(Rs. Cr)	Project Status	Remarks
WTC Nauroji Nagar	3.15 Lakh sqm	13,884	100% Sold	
Commercial Block 'Downtown' - Sarojini Nagar	0.32 Lakh sqm	1403	37% sold	Bulk Sale - Balance 225 units cancelled to be sold by NBCC.
Bharat Business Park, Sarojini Nagar	2.17 Lakh sqm	9168	62.5% sold	Total 8 Towers and 05 towers sold. Balance Sale Consideration for 3 balance Towers( 3685 cr)
Residential Apartments (500 Nos, Vinayak Mandir Marg, Sarojini Nagar	1.31 lakh sqm	5513	-	Yet to be launched
Residential Apartments (99 Nos) at Scindia Marg, Sarojini Nagar	0.57 lakh sqm	2417	-	Yet to be launched
Residential Apartment along Africa Avenue - Sarojini Nagar( 262 flats)	1.07 lakh sqm	4519	-	Yet to be launched
<b>Total</b>	<b>8.59 lakh sqm</b>	<b>36,904</b>		

# INAUGURATION OF BY HON'BLE PRIME MINISTER



## **Atal Bihari Vajpayee Institute of Public Service and Innovation in Mauritius**

Atal Bihari Vajpayee Institute of Public Service and Innovation in Mauritius was jointly inaugurated by Hon'ble Prime Minister of India, Shri Narendra Modi and Hon'ble Prime Minister of Mauritius, Dr. Navinchandra Ramgoolam on 12.03.2025.

## **World Trade Centre, GPRA Type-II Quarters Sarojini Nagar & CBSE Head Quarter.**

Hon'ble Prime Minister of India, inaugurated landmark infrastructure projects by NBCC, paving the way for a modern and sustainable Delhi. The project includes – World Trade Centre, GPRA Type-II Quarters Sarojini Nagar & CBSE Head Quarter.

### **Sarojini Nagar GPRA project site**

Hon'ble Prime Minister Shri Narendra Modi inaugurated and laid Foundation Stone for Major Housing and Office Infrastructure Projects under Redevelopment of 7 GPRA Colonies in Delhi and Redeveloped headquarters of the World Health Organization – South-East Asia Regional Office (WHO–SEARO) at Indraprastha Estate, New Delhi

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# REDEVELOPMENT OF 7 GPRA

## GPOA AND SARTTAC



## WTC, NAUROJI NAGAR



# REDEVELOPMENT OF SAROJINI NAGAR

## MULTI-LEVEL CAR PARKING

## TYPE II QTRS



# PROSPECTIVE VIEW OF RESIDENTIAL QTRS AT SCINDIA MARG



# PROSPECTIVE VIEW OF RESIDENTIAL QTRS AT AFRICA AVENUE



# PROSPECTIVE VIEW OF COMMERCIAL AT RING ROAD



# Brief - Amrapali Projects

- In 2019, Hon'ble Supreme Court assigned work to NBCC on PMC Basis.
- NBCC, a PSU, entrusted to complete left-over work of private Company- erstwhile Amrapali Group.
- Number of projects: 25 in Noida & Gr. Noida.
- NBCC has completed more than 32550 houses
- Delivering relief to the thousands of homebuyers.



<b>A. Contribution in NBCC's Financials</b>				
<b>S.No.</b>	<b>Description</b>	<b>Upto Financial Year 2024-25</b>	<b>Financial Year 2025-26</b>	<b>Total</b>
1	Contribution to NBCC's VWD	7,387	2,715	10,102
2	Contribution to NBCC's PBT	563	315	878

**Note: PBT in Financial Year 2025-26 is more than the PMC margin of projects due to booking of 1% margin on sale value of projects of Rs. 96.88 crores against which there is no cost.**

# Dream Valley Phase-II, Amrapali Works



A Navratna CPSE



# Heart Beat-II, Amrapali Works



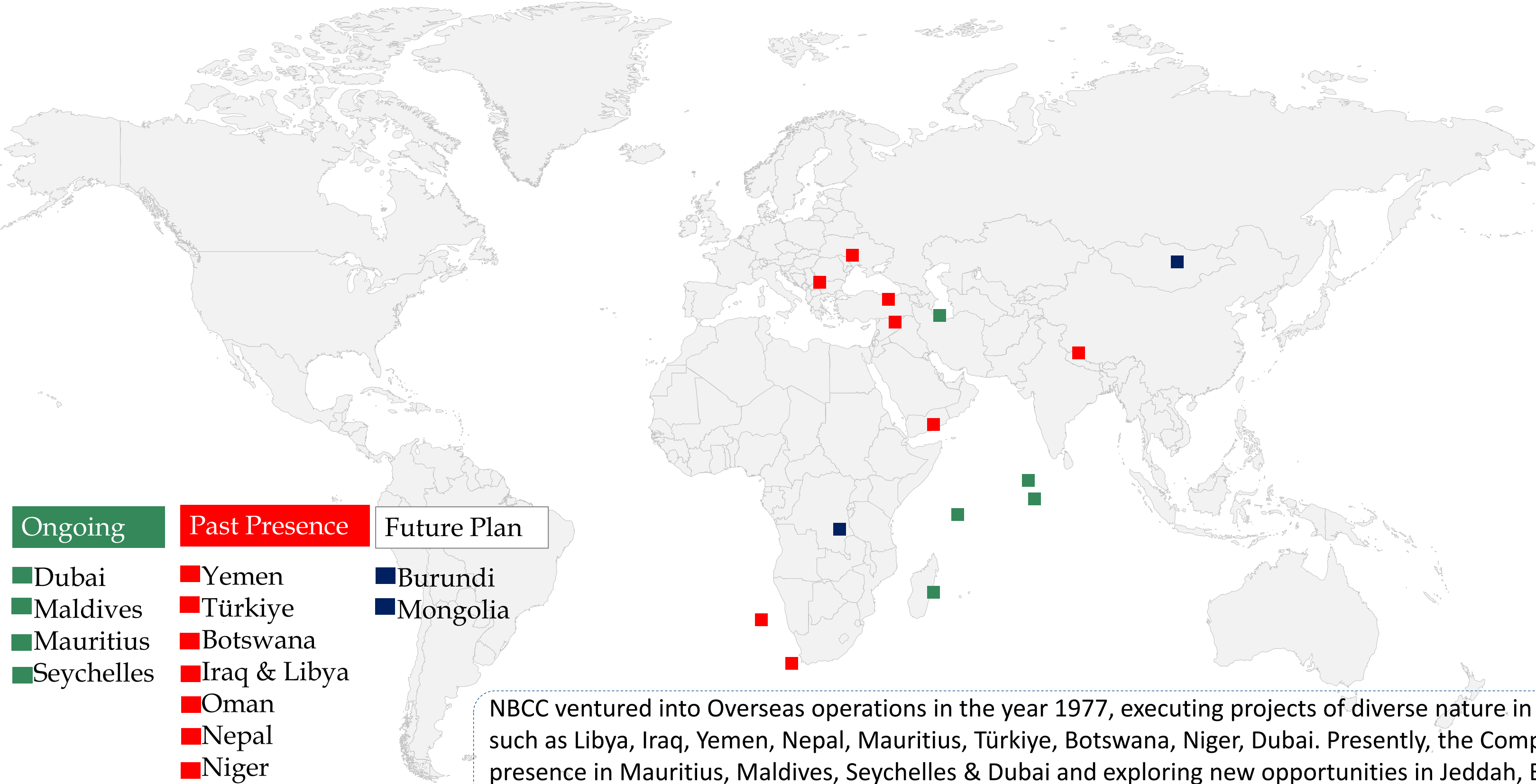
# AMRAPALI PHASE 2 WORKS

- Received Rs. 12500 Cr work to develop of unused FAR at 6 locations.
- All the FAR projects have been awarded, and work is going on in full swing.
- Additional 8,269 houses is being constructed .
- Also, auctioned the bulk sale of 6 FAR projects namely Centurian Park, Dream valley, Leisure Park, Silicon City, Golf Homes(including EOI) & Leisure Valley having total no. of 5803 residential units
- NBCC is willing to takeover any/all stalled projects based on internal due diligence to provide relief to stuck homebuyers
- ***The no. of unit sold by NBCC in Financial Year 2025-26 is 4625 nos. having sale value of around 9366 cr. in new FAR Amrapali projects.***
- ***NBCC successfully facilitated the sanction of the ₹1,500 crore additional/top-up loan facility for the Amrapali projects, including disbursement of the first tranche of ₹ 750 crore from the State Bank of India, Court Ld. Court Receiver & ASPIRE.***



# NBCC's OVERSEAS OPERATIONS

# Offshore Presence



NBCC ventured into Overseas operations in the year 1977, executing projects of diverse nature in countries such as Libya, Iraq, Yemen, Nepal, Mauritius, Türkiye, Botswana, Niger, Dubai. Presently, the Company has its presence in Mauritius, Maldives, Seychelles & Dubai and exploring new opportunities in Jeddah, Burundi, Zambia

# GLIMPSE OF INTERNATIONAL PROJECTS



**CONSTRUCTION OF INDIAN PAVILION AT WORLD EXPO 2020, DUBAI- USD 46.8 Million/INR 280 Cr.**



**NEW SUPREME COURT BUILDING AT PORT LOUIS, MAURITIUS- USD 42 Million/ INR 210 Cr.**



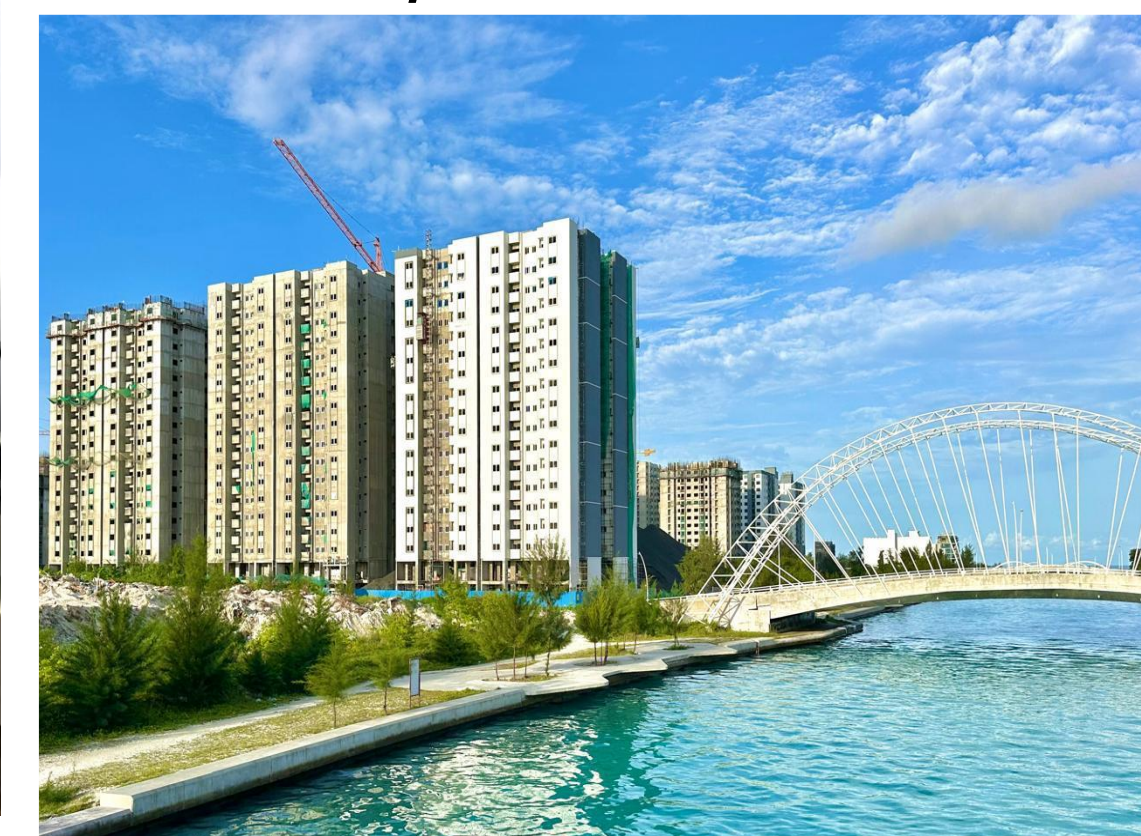
**MAHATMA GANDHI INTERNATIONAL CONVENTION CENTRE AT NIGER (MGICC) USD 56 Million/ INR 400 Cr.**



**INSTITUTE FOR SECURITY & LAW ENFORCEMENT STUDIES (ISLES) AT ADDU CITY, MALDIVES- USD 33.00 Million /INR 262 Cr.**



**SOCIAL HOUSING PROJECT AT MARE TABAC & DAGOTIERE, MAURITIUS - USD 46.5 Million / INR 210 Cr.**



**SOCIAL HOUSING PROJECT AT HULHUMALE MALDIVES - USD 130 Million / INR 1179 Cr.**

# 2000 NOS. SOCIAL HOUSING UNITS AT HULHUMALE, MALDIVES

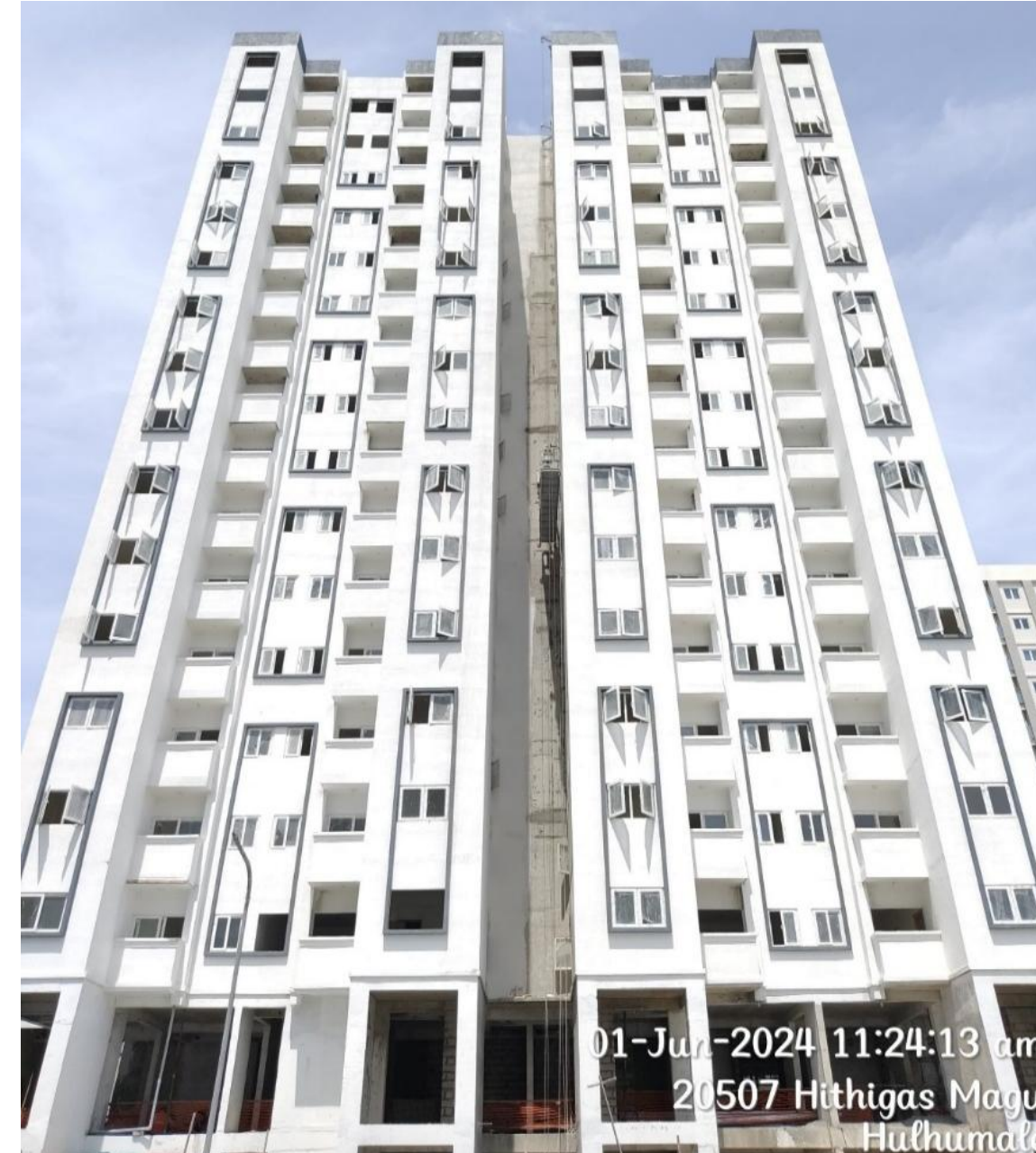
**Client :** Fahi Dhiriulhun Corp (FDC) (Ministry of Housing & Urban Dev, Maldives)

**NBCC act as an EPC contractor**

**Brief Scope :** 3 BHK (1400 units), each 900 sft with 3 Toilets; 2 BHK (600 units), each 650 sft with 2 Toilet & Commercial built up space (GF + FF)

**Project Cost :** USD 130 Million ;

**Funding :** Through Exim Bank of India (Under buyers credit scheme)- 85% Exim Bank of India & 15% FDC

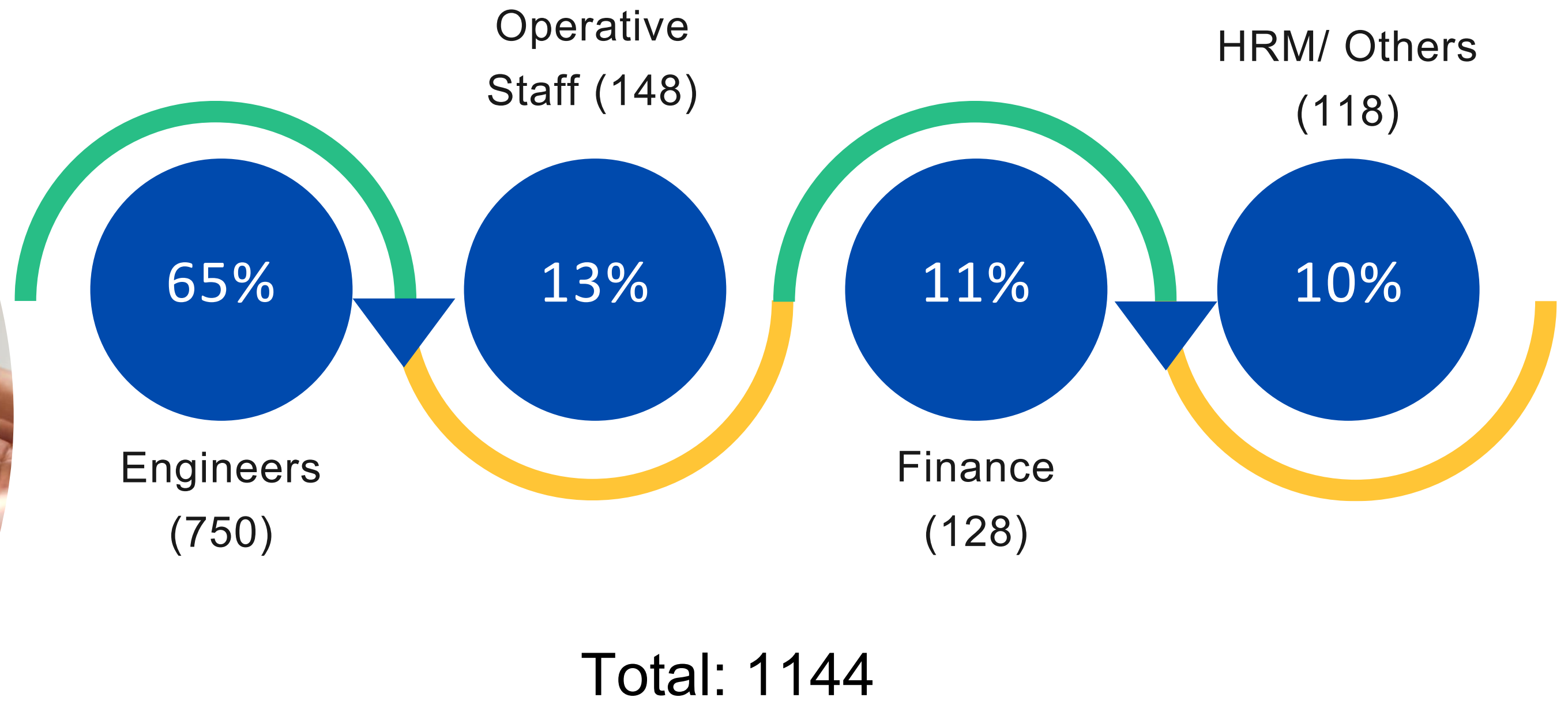


# EMPLOYEE PRODUCTIVITY



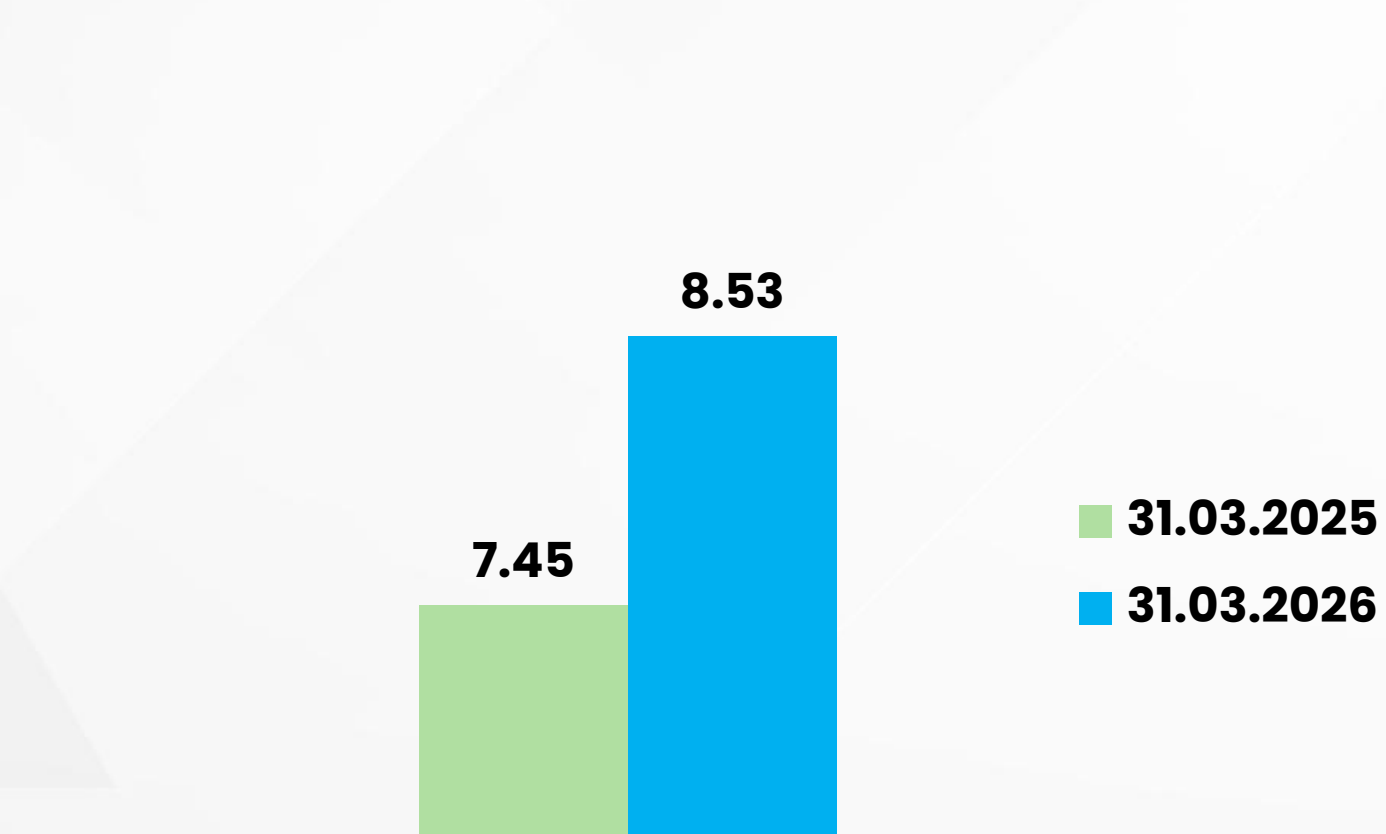
Kendriya GST Parisar,  
Mumbai

# Manpower Status



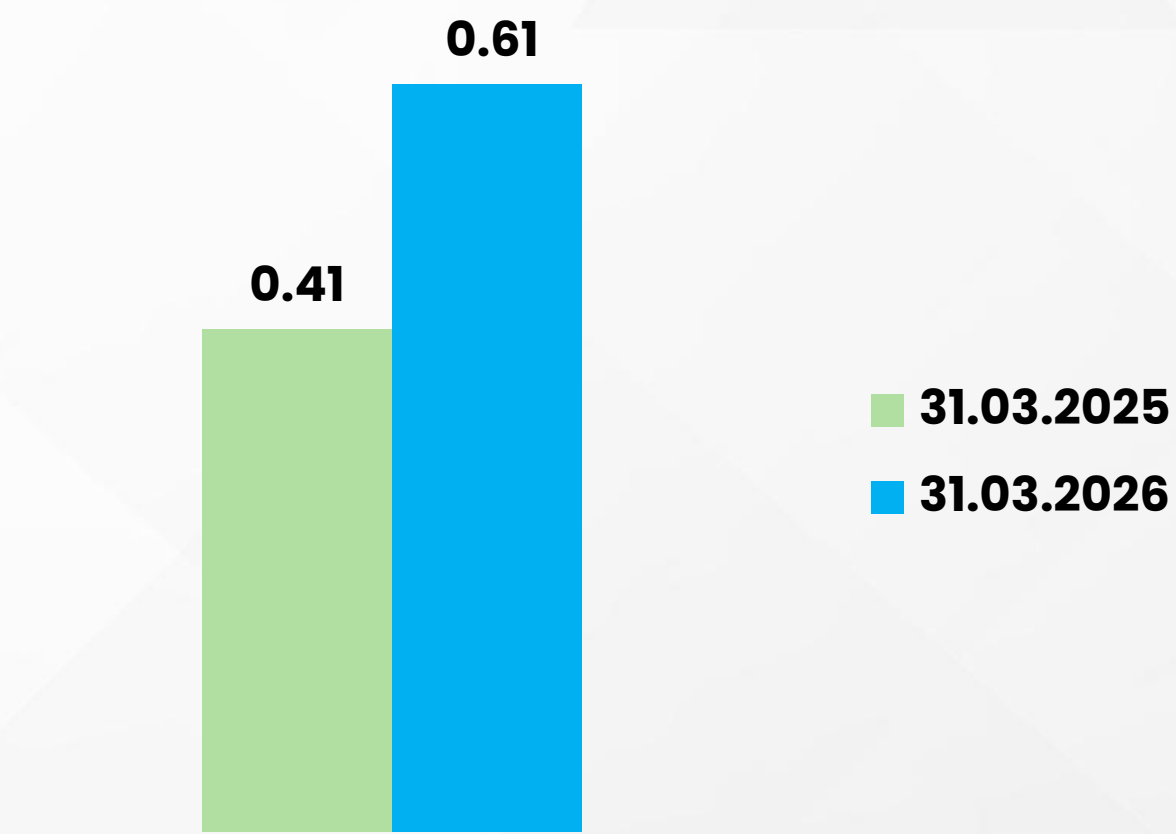
# Employee Productivity

Staff	No. of Employees	
	31.03.2025	31.03.2026
A & B	958	996
Operative Staff	214	148
<b>Total</b>	<b>1172</b>	<b>1144</b>



Revenue from operation per Employee (Rs. in Cr.)

14.5% Increase YoY



PAT per Employee (Rs. in Cr.)

48.8% Increase YoY

# Board of Directors



**Shri K. P Mahadevaswamy**  
Chairman & Managing Director

Mr. Mahadevaswamy has vast experience of 32+ years in handling many mega-value, critical, diversified and state-of-art civil engineering projects across the country



**Dr. Suman Kumar** Director (Commercial)

Dr. Kumar has over three decades of profound expertise in Civil Engineering and Project Management to this esteemed position.



**Shri Anjeev Kumar Jain** Director (Finance)

Shri Jain has nearly three decades of extensive experience in finance and accounts across various sectors such as Power, Railways infra, Infra Consultancy & renewable energy.



**Shri Ravi Kumar Arora** Govt. Nominee Director

Shri Ravi Kumar Arora (IAS), Joint Secretary (Land & Estates) in the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as Govt. Nominee Director on the Board of NBCC. Shri Arora is an Indian Administrative Service (IAS) officer of Gujarat cadre and joined the service in 2006.



**Shri Sanjeet**  
Govt. Nominee Director

Shri Sanjeet has around 24 years of rich, varied and multi-disciplinary experience and presently he is serving as Joint Secretary & Financial Advisor in the Ministry of Housing and Urban Affairs, Government of India.



**Shri Vishal Puri**  
Independent Director

Shri Vishal Puri Being a distinguished leader and Ex-Chairman of Chandigarh Branch of ICAI, Mr. Puri has 17 years of experience in Accountancy, Taxation, Audits and Financial Management.

# STRATEGIC EXPANSION & FUTURE PLAN

# Supertech Project

- Hon'ble Supreme Court upheld the NCLT order appointing NBCC to complete stuck Supertech housing projects.
- No of Houses to be Built: 50,000 stalled units
- Estimated Top-line: ₹10,000 crore
- Completion of projects within a span of 3 years.
- The company has been granted 8% PMC fee, which includes 1% marketing fee.
- 16 stalled Supertech projects spread across Uttar Pradesh, Haryana, Uttarakhand, and Karnataka.
- Project will be on self-sustainable without deploying NBCC's own balance sheet funds.



# OVERVIEW ON GHITORNI PROJECT: *Delhi Land Dispute Resolution*

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- NBCC successfully settled a long-standing land dispute in Delhi.
- ***This cleared the path to develop 21.23 acres (4.45 lakh sq. meters of built-up area), generating an estimated revenue potential of ₹8,500 crore.***
- Rs. 220 Cr. has been paid to the Govt. of NCT of Delhi towards the land premium and ground rent.
- Leasing of the land in favour of NBCC is in progress.
- Plans are underway to develop the land as per the norms.

- NBCC (India) Limited has entered the Dubai real estate market with a, ~15 million AED (approx. ₹37 crore) land purchase to develop a mixed-use project on 14,776 sq ft in Dubai Mainland and plans to provide quality, affordable housing aimed at the Indian diaspora and other residents.
- The land is purchased through NBCC Overseas Real Estate LLC (wholly owned subsidiary).
- ***Expected Sale: Rs. 175 Cr with Saleable Area of 51,716 sq ft***

- Refund along with interest & damages has been offered to all the allottees as per the NCDRC order and majority of the allottees have accepted the same.
- Also, reconstruction offer has also been extended to the allottees and around 80 nos. of homebuyers have accepted the same. Further, rentals are also being given to such homebuyers.
- Demolition of the project is under way in phases.
- Reconstruction of the project has also been planned, and contractor has been appointed for the same.

- **BCD Global Project Management Pact (April 2026):** Dubai-based real estate developer BCD Global appointed NBCC as the project management consultant (PMC) for its debut residential development in the Warsan district of Dubai.
- **Pantheon Elysee Real Estate Mega MoU (November 2025):** NBCC signed a broad framework MoU with Pantheon Elysee Real Estate Development LLC, a major Dubai property developer, to jointly construct residential, hospitality, and mixed-use projects across the UAE.
- **Republic of Seychelles Housing Order (April 2026):** NBCC was formally engaged as the Project Management Consultant in Seychelles to execute large-scale social housing and associated community infrastructure works.
- **Goldfields Australia Real Estate MoU (November 2025):** NBCC entered a strategic agreement with Goldfields Australia Pty Ltd (partnered via MedAchievers Pvt. Ltd.). This MoU establishes a framework to co-develop infrastructure, commercial real estate, and urban redevelopment initiatives across Australia.

# Way Forward: Opportunities

- **Outreach of Redevelopment Business:** NBCC is now expanding its Redevelopment Business to other metropolitan cities and states e.g. Re-Development of Kerala state Housing Board land parcel, Kochi Metro Land Parcels, Redevelopment Projects at Goa, Satellite City in J&K, MAHAPREIT, Maharashtra, Sahakari Awas Nirman Evam Vitt. Nigam Ltd, UP.
- **NBCC is envisaging to develop/redevelop PSU's vacant/under-utilized/un-utilized Land Parcels on self-sustainable basis** meeting their current demand and future expansion requirement of cash flows e.g. BSNL & MTNL.
- This model is also extended to sick PSU's to avoid the huge interest on the borrowings and also to make them running again into profitable ventures.

## **Domestic opportunities:**

- ❖ Redevelopment / Monetization – Govt. / State Govt.
- ❖ GPRA Colonies
- ❖ CPSE land Monetization
- ❖ Border Fencing Works
- ❖ Stalled Real Estate Projects
- ❖ Health Infrastructure Projects
- ❖ Ports, Highways , Road infrastructure

## **International opportunities:**

- ❖ Make in India - GOI thrust for boosting exports
- ❖ Multilateral Funding Agencies – Increasing commitments in South Asia & Africa

## **Strategic Actions**

- ❖ Execution is the Key
- ❖ Order Book Conversion into Running Projects
- ❖ Faster & Quality Construction with help of New technology
- ❖ Construction of Ghitrani Project (Real Estate)
- ❖ Fast Track Execution of GPRA & Amrapali Phase 2 Project
- ❖ Overseas Expansion
- ❖ Real Estate Sale/Marketing in Redevelopment Projects



**NBCC (INDIA) LIMITED**  
( A Government of India Enterprise )

# Towards Building a Viksit Bharat

**Corporate office: NBCC Bhawan, Lodhi Road ,  
New Delhi, INDIA 110003  
Phone: 011 - 24367314**



***Thank You***