

May 26, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400051

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400001

Symbol: JUBLCPL

Scrip Code: 544355

Dear Sir/Madam,

Sub: Investor Presentation on the Audited Standalone and Consolidated Financial Results of the Company for quarter and financial year ended March 31, 2026.

Please find enclosed the Investor Presentation on the Audited Standalone and Consolidated Financial Results of the Company for quarter and financial year ended March 31, 2026.

The aforesaid presentation is also being made available on the website of the Company at www.jacpl.co.in

This is for your information and records.

Thanking you,
For and on behalf of
Jubilant Agri and Consumer Products Limited

Hariom Pandey
Company Secretary

Encl.: a/a

A Jubilant Bhartia Group Company

OUR VALUES



Jubilant Agri and Consumer Products Limited

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JUBILANT
AGRI & CONSUMER PRODUCTS



EARNINGS PRESENTATION

Q4/FY26

SNAPSHOT



OVERVIEW

- Jubilant Bhartia group company
- Wide Product Range – B2C & B2B
- Experience and capabilities built over 2 decades
- Focus to grow Consumer Products Business and product portfolio expansion through new product launches

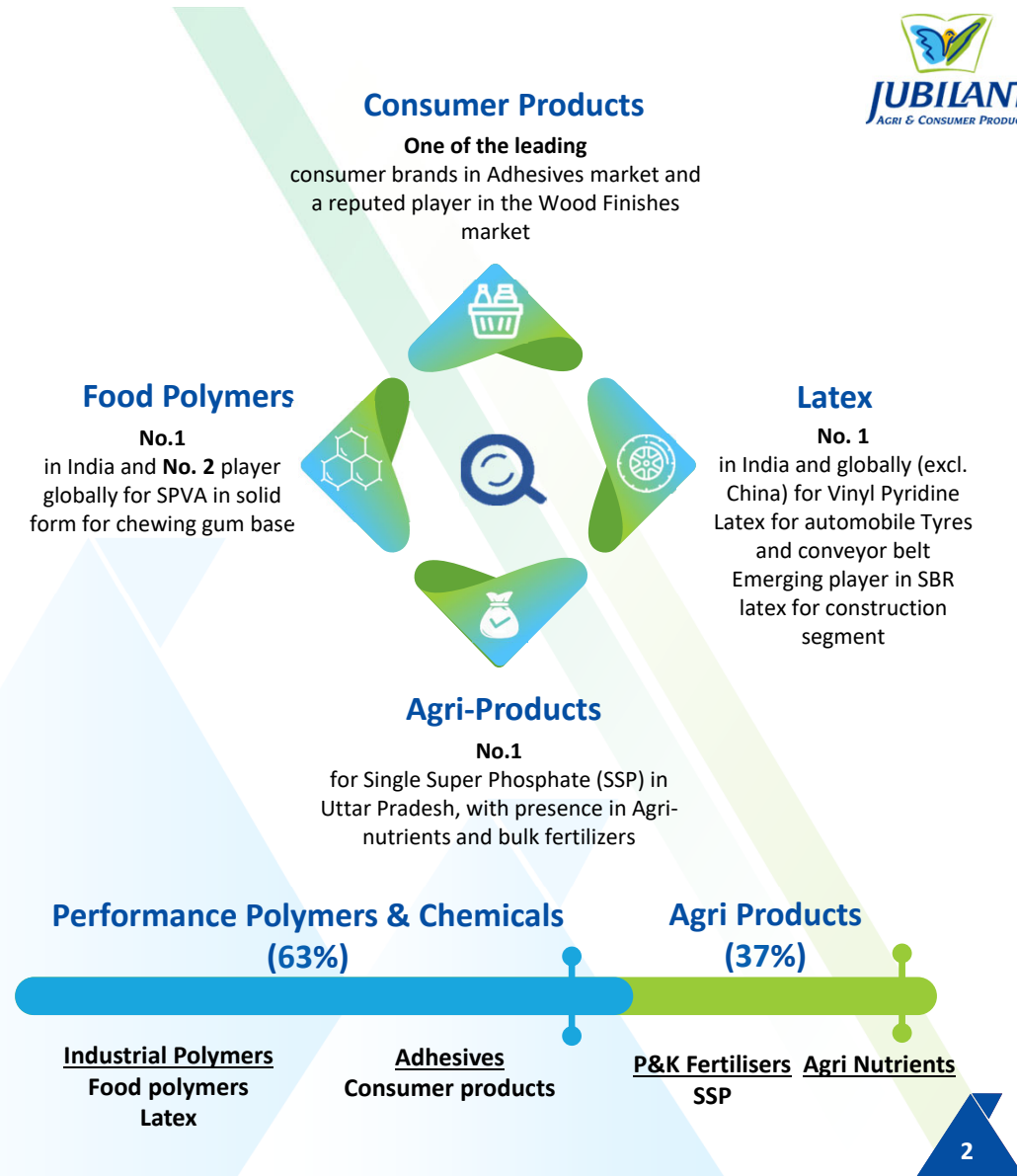
OPERATIONS

- 8 manufacturing facilities across India
- Pan India Distribution Network
- Marquee Client profile
- Strong inhouse R&D with high focus on innovation

FINANCIALS

4-year CAGR	FY26
• Revenues: ~13%	• ROCE - 37%
• EBITDA: ~18%	• D/E: 0.06

ROCE: calculate excluding exceptional items

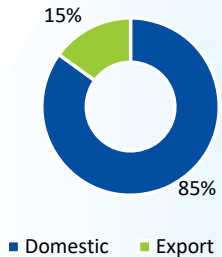


GEOGRAPHICAL PRESENCE

Strong diversified pan India presence along with exports in key markets



Geographical Revenue Breakup*



Consumer Products
Distributors: ~ 1,400
Retailers: ~ 30,000

*FY26

MANUFACTURING PLANTS



Gajraula, Uttar Pradesh

SSP, SPVA, Adhesive and Wood Finishes



Sahibabad, Uttar Pradesh

Adhesives



Samlya, Vadodara, Gujarat

Latex



Kapsan, Chittorgarh, Rajasthan

SSP

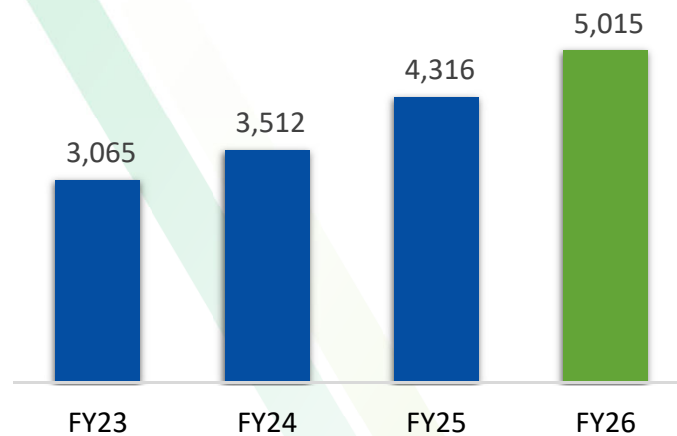
TOTAL CAPACITY

Polymers and Chemicals: 80,000 MTPA
Single Super Phosphate: 400,000 MTPA

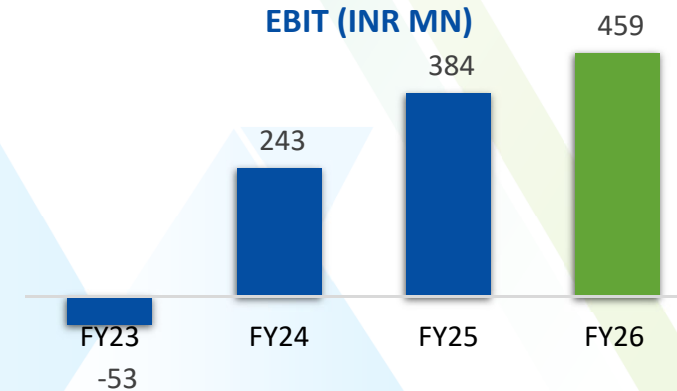
ADHESIVES



REVENUE (INR MN)



EBIT (INR MN)



* EBIT as per Segment

ADHESIVES: Q4/FY26 FINANCIAL HIGHLIGHTS

ADHESIVES (INR MN)	NET SALES	EBIT *
Q4 FY26	1,298	126
Q4 FY25	1,144	101
GROWTH	14%	24%

ADHESIVES (INR MN)	NET SALES	EBIT *
FY26	5,015	459
FY25	4,316	384
GROWTH	16%	20%

* EBIT as per Segment

ADHESIVES Q4-FY26 OPERATIONAL HIGHLIGHTS



Key Highlights

- The company sustained high double-digit revenue growth, driven by robust demand supported by GST rate reductions and a recovery in discretionary spending.
- Wider distribution reach with a stronger contractor loyalty ecosystem aided the growth momentum.
- Higher A&P spending boosted brand visibility and demand with increased digital-led brand building across social media platforms.
- Input cost pressures emerged in March 2026; however, timely pricing actions and higher raw material inventory levels enabled the company to effectively manage short-term supply disruption while managing the margins

Outlook

- Company will commence its state of the art Polymer (adhesive) manufacturing facility at Samlya (Gujarat) in Q1 of FY27.
- Stable domestic construction demand, supporting growth prospects
- Input cost inflation persists; mitigating impact through calibrated price increases and strategic sourcing
- Focus remains on profitable, volume-led growth through new innovative product launches & channel expansion
- Company to leverage its R&D capabilities to innovate and launch new products to meet customers emerging needs

ADHESIVES : Product Range



D3 certified
Waterproof
Anti bubble
Fast drying (1 Hour)



Anti bubble
20% higher Coverage
Fast Drying (2 Hours)



Heat Proof
Waterproof



Waterproof



Super Fast Bonding
Benzene Free
180 degree Temperature
resistance



PVC & acrylic Specialist



General Purpose
Adhesive



Multi substrate Spray
Adhesive

ADHESIVES: Marketing Activities

Dealer Meet



Contractor Engagement



Contractor training



PERFORMANCE POLYMERS & CHEMICALS



Performance polymer & chemicals business vertical product portfolio includes Consumer products, Food Polymers and Latex.

Consumer Products

Adhesives
Wood Finishes

Latex

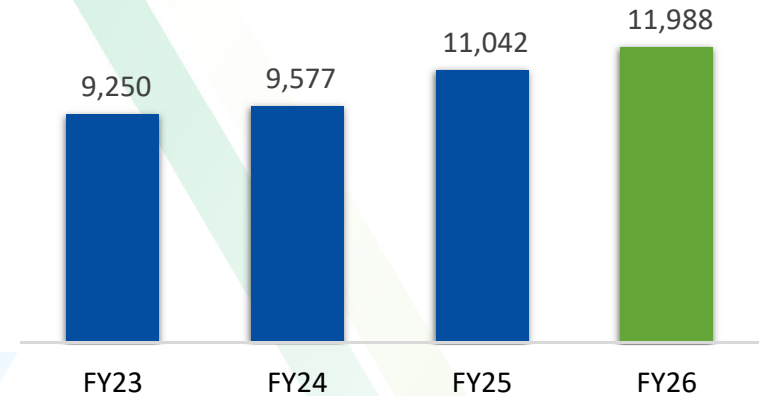
VP Latex
SBR Latex
NBR Latex



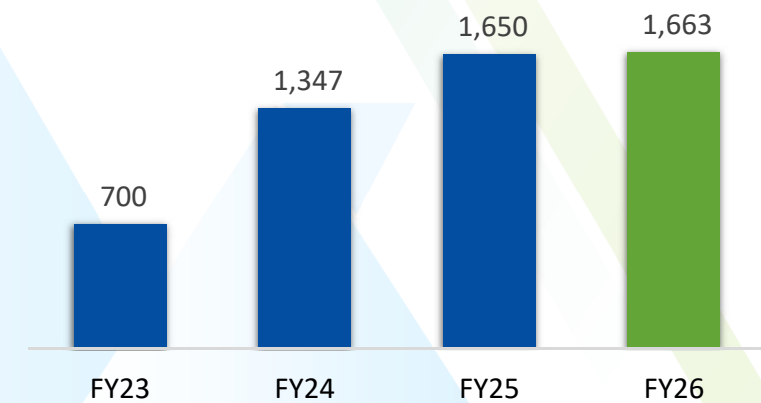
Food Polymers

Solid Poly Vinyl Acetate
(SPVA)

SEGMENT REVENUE (INR MN)



SEGMENT EBIT (INR MN)



PERFORMANCE POLYMERS & CHEMICALS: Q4/FY26 FINANCIAL HIGHLIGHTS

PERFROMANCE POLYMERS & CHEMICALS (INR MN)	NET SALES	EBIT *
Q4 FY26	3,240	422
Q4 FY25	2,872	392
GROWTH	13%	7%
FY26	11,988	1,663
FY25	11,042	1,650
GROWTH	9%	1%

* EBIT as per Segment
Including Adhesives

PERFORMANCE POLYMERS & CHEMICALS Q4-FY26

OPERATIONAL HIGHLIGHTS

Key Highlights

- Replacement tyres and tyre cord fabrics witnessed a slowdown in demand across both domestic and global markets
- Industrial polymers remained under pressure due to global weakness; focus continues on adding new customers and portfolio expansion
- Launched a new SBR Latex range through internal capabilities, supporting future market share gains
- World-class R&D center at the Samlya (Gujarat) plant facilitates the development of new range of SBR latex
- Industrial polymers, Food polymers and Industrial chemicals faced demand softness
- Higher input costs for certain raw materials and packing materials impacted EBIT margins

AGRI PRODUCTS

Agri business offers a range of products in Crop Nutrition, Crop Growth Regulator and Crop Protection.

No.1 for Single Super Phosphate (SSP) in Uttar Pradesh.



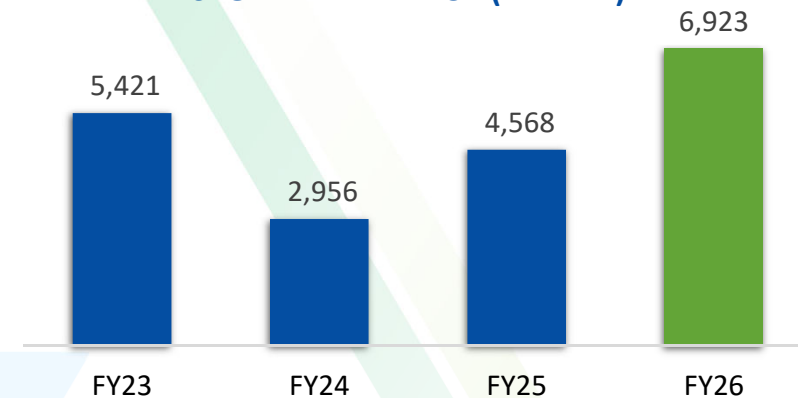
Products sold under the umbrella brand '**Ramaban**'.

Entered 8 new states in last 2 years

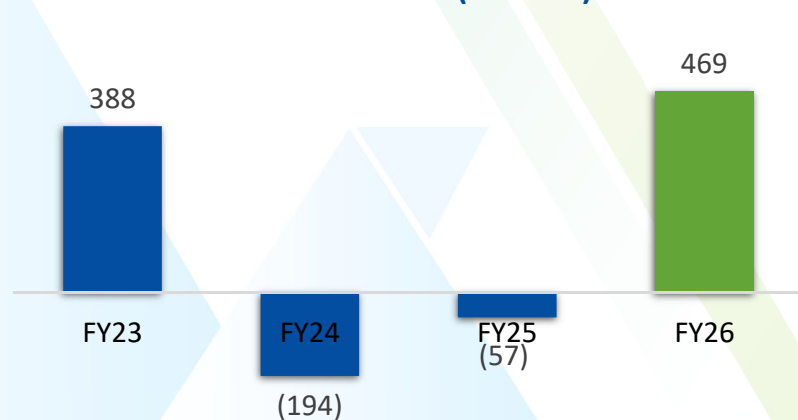
2 Manufacturing locations

AGRI PRODUCTS INCLUDES AGRI NUTRIENTS

SEGMENT REVENUE (INR MN)



SEGMENT EBIT (INR MN)



AGRI PRODUCTS: Q4/FY26 FINANCIAL HIGHLIGHTS

AGRI PRODUCTS (INR MN)	NET SALES	EBIT *
Q4 FY26	1,612	(42)
Q4 FY25	1,111	(79)
GROWTH	45%	NA
FY26	6,923	469
FY25	4,568	(57)
GROWTH	52%	NA

* EBIT as per Segment

AGRI PRODUCTS Q4-FY26 OPERATIONAL HIGHLIGHTS

Key Highlights

- Higher double digit revenue growth in Q4 FY26 due to better placement of SSP in the demand zones
- Better Product mix supported margins and revenue realisation
- Continued to drive product penetration in new territories through channel expansion
- Expanded product portfolio and entered the bulk fertilizer segment with NPK 20:20:0:13 to leverage the existing distribution network
- The Agri Nutrient business reported lower revenue and margins due to regulatory changes in FCO norms for Bio-stimulants
- Input costs saw a sharp increase in Sulphur and Acid, driven by ongoing geopolitical disruptions; however, the company is continuously monitoring the situation
- Increased working capital deployment for better placement during off season and expected to liquidation by Q1 FY27

Outlook

- Overall outlook remains positive, region wise disruption may occur due to uneven rain fall in operating states due to expected below normal monsoon season.
- Limited availability of other phosphatic fertilizers are likely to benefit SSP fertilizers during the season
- The Agri Nutrient business expected to grow in higher double-digit growth due to product portfolio expansion and FCO approval for other Bio-stimulants.
- Input costs may remain under pressure due to ongoing geopolitical uncertainty.

Q4-FY26 FINANCIAL OVERVIEW



CONSOLIDATED: Q4/FY26 FINANCIAL HIGHLIGHTS

CONSOLIDATED (INR MN)	NET SALES	EBITDA *	PBT **	PAT***
Q4 FY26	4,852	325	278	199
Q4 FY25	3,983	272	212	160
GROWTH	22%	20%	31%	24%
FY26	18,911	1,960	1,757	1,279
FY25	15,610	1,457	1,179	883
GROWTH	21%	34%	49%	45%

*EBITDA is before non-operating income & exceptional items

**PBT before exceptional items

***PAT – include one-time exceptional items (Rs. 11.9 MN in Q4 and 34.6 MN in FY26 (Exceptional items include loss arising from inventory damage (net of insurance claim) and the incremental impact of changes pursuant to the implementation of new Labour Codes)

QUARTERLY FINANCIAL PERFORMANCE



PARTICULARS (INR MN)	Q4-FY26	Q4-FY25	Y-o-Y	Q3-FY26	Q-o-Q
Revenue from Operations	4,852	3,983	22%	4,510	7.6%
Total Expenses	4,527	3,711	22%	4,138	9%
EBITDA	325	272	20%	372	(13%)
EBITDA Margins (%)	6.7%	6.8%		8.3%	
Depreciation and amortisation expenses	48	43	13%	46	4%
Finance costs	16	22	(29%)	20	(21%)
Other Income	17	5	210%	7	152%
Exceptional Item	12			23	(48%)
PBT	266	212	25%	290	(8%)
Tax	67	52	28%	75	(11%)
PAT from Continuing Business	199	160	24%	215	(7%)
PAT from Discontinued Operation					
PAT	199	160	24%	215	(7%)
PAT Margins (%)	4.1%	4.0%	2%	4.8%	(14%)
Other Comprehensive Income	8	(4)		(1)	
Total Comprehensive Income	207	156	32%	214	(3%)
Diluted EPS (INR)	12.90	10.46	23%	14.26	(9%)

YTD FINANCIAL PERFORMANCE

PARTICULARS (INR MN)	FY26	FY25	Y-o-Y
Revenue from Operations	18,911	15,610	21%
Total Expenses	16,951	14,153	20%
EBITDA	1,960	1457	34%
EBITDA Margins (%)	10.4%	9.3%	
Depreciation and amortisation expenses	178	161	11%
Finance costs	66	134	(51%)
Other Income	41	17	134%
Exceptional Item	35		
PBT	1722	1179	46%
Tax	443	296	50%
PAT from Continuing Business	1279	883	45%
PAT from Discontinued Operation	0	(5)	
PAT	1279	878	46%
PAT Margins (%)	6.8%	5.6%	
Other Comprehensive Income	10	(2)	
Total Comprehensive Income	1289	876	47%
Diluted EPS (INR)	83.31	57.17	46%

SEGMENT RESULTS

Sr. No.	Particulars	Q4			FY		
		Mar-25	Mar-26	Growth %	Mar-25	Mar-26	Growth %
1	Segment Sales *						
	A) Performance Polymers & Chemicals	2,872	3,240	13%	11,042	11,988	9%
	B) P&K Fertilizers	1,087	1,597	47%	4,415	6,812	54%
	C) Agri Nutrients	24	15	(37%)	153	111	(27%)
	Revenue from Operations	3,983	4,852	22%	15,610	18,911	21%
2	Segment Results						
	A) Performance Polymers & Chemicals	392	422	7%	1,650	1,663	1%
	B) P&K Fertilizers	(83)	(42)		(110)	462	
	C) Agri Nutrients	4	(0)		53	7	(87%)
	Total Segment Results	314	380	21%	1,593	2,132	34%
	Less : i) Finance Costs	22	16	(29%)	135	66	(51%)
	ii) Other unallocable expenditure net of unallocable income	79	86	10%	284	309	9%
	Profit/(Loss) before exceptional items and tax	213	278	30%	1,174	1,757	50%
	i) Exceptional items		(12)			(35)	
	Total Profit/(Loss) before tax	213	266	25%	1,174	1,722	47%

* Segment Sales: Net of Inter segment revenue

HISTORICAL FINANCIAL OVERVIEW



HISTORICAL INCOME STATEMENT

PARTICULARS (INR MN)	FY22	FY23	FY24	FY25	FY26
Revenue from Operations	11,658	14,671	12,533	15,610	18,911
Total Expenses	10,661	13,659	11,461	14,153	16,951
EBITDA	997	1,012	1,072	1,457	1,960
EBITDA Margins (%)	8.55%	6.90%	8.55%	9.33%	10.4%
Depreciation and amortisation expenses	(127)	(142)	(150)	(161)	(178)
Finance costs	(146)	(194)	(196)	(134)	(66)
Other Income	10	29	14	17	41
Exceptional Item	-	-	(335)		(35)
PBT	734	705	405	1,179	1722
Tax	(188)	(221)	(98)	(296)	(443)
PAT from Continuing Business	546	484	307	883	1279
PAT from Discontinued Operation	(10)	103	(10)	(5)	
PAT	536	587	297	878	1279
PAT Margins (%)	4.60%	4.00%	2.37%	5.62%	6.8%
Other Comprehensive Income	3	(2)	(5)	(2)	10
Total Comprehensive Income	539	585	294	876	1289
Diluted EPS (INR)	35.25	40.86	18.44	57.17	83.31

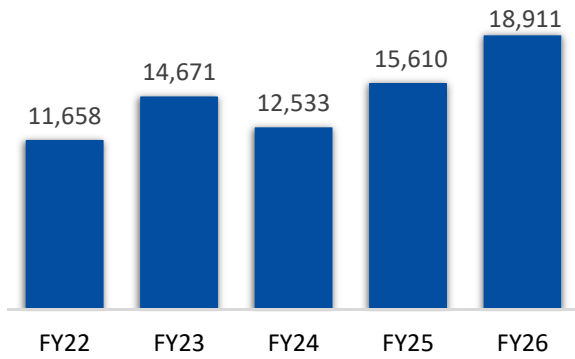
HISTORICAL BALANCE SHEET

PARTICULARS (INR MN)	FY22	FY23	FY24	FY25	FY26
Equity					
Share Capital	150	151	151	151	152
Other Equity	1,247	1,877	2,202	3,104	4447
Liabilities					
Non-current Liabilities					
Long term provision	128	127	120	130	185
Other Financial liabilities	55	67	79	96	105
Lease Liabilities	34	194	171	188	202
Borrowings	550	236	120	28	0
Deferred tax liabilities (net)			-	20	28
Current Liabilities					
Borrowings	909	1,461	1,315	528	279
Financial liabilities					
(i) Trade Payables	2,744	1,746	1,892	1,635	2117
(ii) Other Financial liabilities	574	628	894	1,054	1495
(iii) Lease Liabilities	20	27	14	27	31
Other Current liabilities	351	207	411	254	195
Provisions	71	57	74	116	105
Curent Tax Liabilities (net)	4	9	6	19	13
Total Liabilities	5,440	4,759	5,096	4,095	4755
Equity And Liabilities	6,837	6,786	7,449	7,350	9354

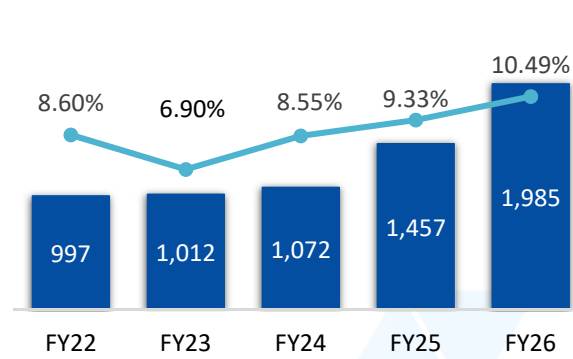
PARTICULARS (INR MN)	FY22	FY23	FY24	FY25	FY26
Non-current Assets					
Property, plant & equipment	1,516	1,685	1,707	1,799	1984
Other Intangible Assets	14	13	8	4	29
Capital Work-in-progress	4	48	46	195	270
Intangible assets under development			-	15	
Financial assets					
(i) Investments					
(ii) Loans & Advances	1	1	1	1	1
(iii) Other financial assets	10	14	14	15	58
Deferred Tax Asset	339	119	25		
Other non-current assets	26	32	26	25	108
Current Assets					
Inventories	2,327	1,874	2,351	1,905	2147
Financial assets					
(i) Investment	-	-	1	1	1
(ii) Trade Receivable	1,976	2,570	2,461	2,875	4088
(iii) Cash and cash equivalents	64	53	152	59	57
(iv) Other bank balances	1	2	2	1	1
(v) Loans	1	1	1	1	2
(vi) Other financial assets	7	16	6	5	5
Current tax assets (net)	5	3	52	24	29
Other current assets	532	356	596	425	574
Asset Held For Sale	14	-	-	-	-
Grand Total – Assets	6,837	6,787	7,449	7,350	9354

HISTORICAL KEY PERFORMANCE INDICATORS

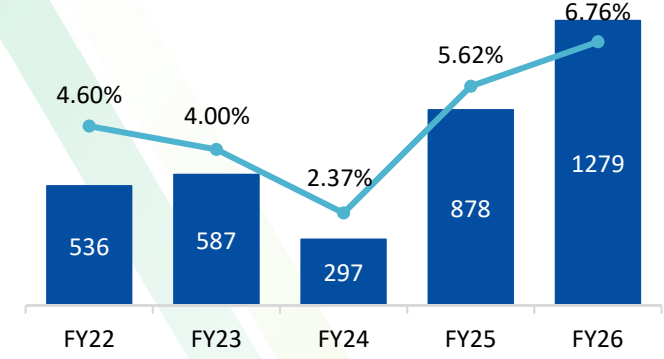
OPERATIONAL REVENUE (INR MN)



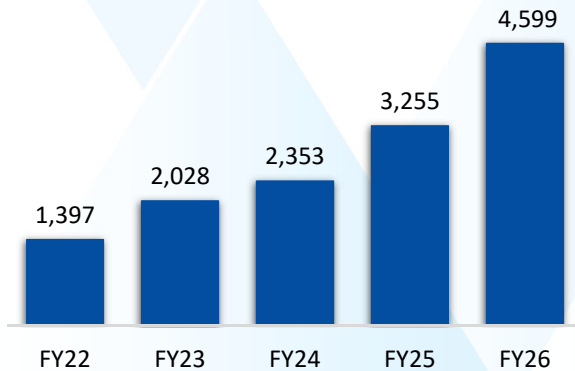
EBITDA (INR MN) & EBITDA MARGINS (%)



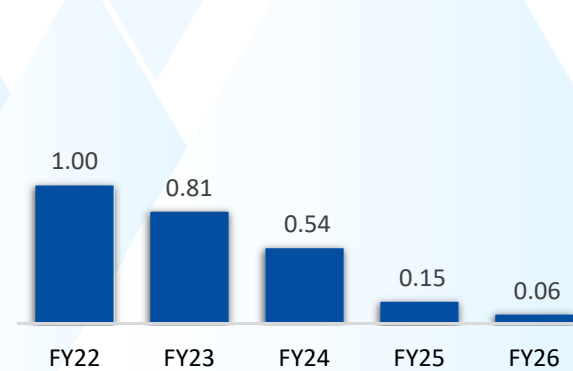
PAT (INR MN) & PAT MARGINS (%)



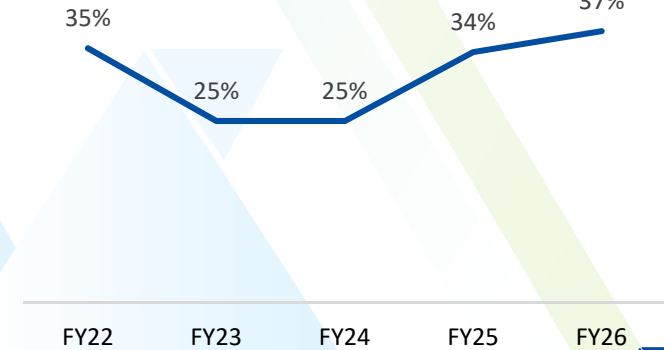
NETWORTH (INR MN)



NET DEBT TO EQUITY (X)



ROCE (%)



ROCE: calculate excluding exceptional items

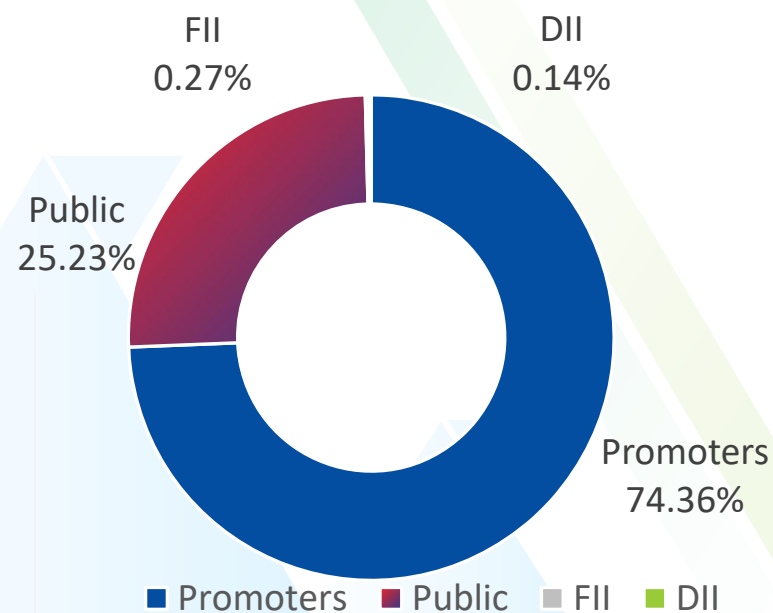
CAPITAL MARKET INFORMATION

MARKET DATA (As on Mar 31, 2026)

INR

Face Value	10.0
Market Price (NSE-closing)	1,483.0
Market Cap(Mn)	22,471.1
Equity Shares Outstanding (Mn)	15.2
Average Volume ('000)	7.0

SHAREHOLDING PATTERN (As on Mar 31, 2026)



UPDATE ON DEMERGER OF AGRI BUSINESS

- The Board of Directors of the Company at its meeting held on November 04, 2025, approved the Scheme of Arrangement for demerger between Jubilant Agri and Consumer Products Limited (“The Demerged Company”) and Jubilant Agri Solutions Limited (“The Resulting Company”) and their respective shareholders and creditors, under the provisions of Section 230-232 and other applicable provisions of the Companies Act, 2013 and the Rules made thereunder (“Scheme”).
- The Scheme, *inter alia*, provides for demerger, transfer and vesting of the Agri Division i.e. the Demerged Undertaking (as defined in the Scheme) from the Demerged Company into the Resulting Company on a going concern basis, and issue of equity shares by the Resulting Company to the equity shareholders of the Demerged Company as on Record date, in consideration thereof, in the following ratio: “1 (One) fully paid up equity share of face value of INR 10/- (Rupee Ten) each of the Resulting Company for every 1 (One) fully paid up equity share of face value of INR 10/- (Rupee Ten) each held in the Demerged Company.”
- The existing equity shares held by Demerged Company in the Resulting Company shall stand cancelled. The Scheme is subject to the receipt of requisite approvals from statutory and regulatory authorities and the respective shareholders and creditors, under applicable law. The appointment date Demerger will be the effective date.
- Further, the shares issued as consideration by Resulting Company to the shareholders of the Demerged Company pursuant to the Scheme shall be listed on BSE and NSE.
- *The Companies involved in the Scheme had obtained No Objection Certificates (Observation Letters) from the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) dated April 17, 2026. Pursuant to the receipt of the aforesaid NOCs, the Company is in the process of filing an application before the Allahabad Bench of the National Company Law Tribunal (NCLT) under Sections 230 to 232 of the Companies Act, 2013 read with the Companies (Compromises, Arrangements and Amalgamations) Rules, 2016, in relation to the aforesaid Scheme.*

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Investor Kit-link- <https://www.valoremadvisors.com/Jubilant>