

M&M/SEC/2026-27/127

22nd September 2026

National Stock Exchange of India Ltd.
Scrip Code: M&M

BSE Limited
Scrip Code: 500520

Dear Sir/Ma'am,

Sub: Disclosure for sale of Equity Shares of the Company

We wish to inform you that Dr. Anish Shah, Group CEO and Managing Director of the Company has sold 76,357 Equity Shares of the Company.

The majority of proceeds from the sale will be used by him to fund the tax payable upon exercise of ESOPs that have vested or will vest during the financial year 2026-27.

This is for your information and record.

Yours sincerely,
For **Mahindra & Mahindra Limited**

Sailesh Kumar Daga
Company Secretary
FCS: 4164

CC: **Luxembourg Stock Exchange**
London Stock Exchange Plc
ISIN: USY541641194