Nestlé India Limited
(CIN : L15202DL1959PLC003786)
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'M'Block, DLF City, Phase – II
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E-mail: investor@in.nestle.com
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Nestlé
Good Food, Good Life

PKR:SG: 39:2026-27 **12th August 2026**

BSE Limited (BSE)
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001
BSE Scrip Code: 500790

National Stock Exchange of India Limited (NSE)
Exchange Plaza, Plot No. C-1,
G Block, Bandra Kurla Complex,
Bandra (East), Mumbai - 400 051
NSE Symbol: NESTLEIND

Subject: Newspaper advertisement – Public Notice regarding intimation to the shareholders about opening of another Special Window by SEBI for Transfer and Dematerialisation of Physical Securities

Dear Madam/ Sir,

Further to our letter PKR:SG: 4:2026-27 dated 14th April 2026 and PKR:SG: 22:2026-27 dated 17th June 2026, please find enclosed copy of newspaper advertisement published in the columns of English Daily "Financial Express" Delhi and Mumbai editions on 12th August 2026, intimating shareholders holding shares in physical form regarding SEBI's special window for Transfer and Dematerialisation of physical securities. The same is also being uploaded on the Company's website at www.nestle.in.

This is for your information and record.

Thanking you,
Yours truly,

NESTLÉ INDIA LIMITED

PRAMOD KUMAR RAI
Digitally signed by PRAMOD KUMAR RAI
Date: 2026.08.12 17:06:11 +05'30'

PRAMOD KUMAR RAI
COMPANY SECRETARY AND COMPLIANCE OFFICER

Encl.: *as above*

ONLY 7 FOREIGN INVESTMENT PROPOSALS APPROVED SINCE 2016

Higher FDI limit for CCEA nod seen to quicken M&As

● No visible rush of deals above ₹5k-cr over past decade

MUKESH JAGOTA
New Delhi, August 11

ONLY SEVEN FOREIGN Direct Investment (FDI) proposals have required approval of the Cabinet Committee on Economic Affairs (CCEA) since the floor above which projects need clearance from the top decision-making body was raised to ₹5,000 crore in March 2016.

Other than the FDI transaction of ₹25,000 crore regarding Vodafone Idea's fully subscribed rights issue, no single inflow exceeded the new threshold of ₹15,000 crore for CCEA approval which the government is reportedly going to introduce.

According to government sources, the floor for CCEA nod is being reviewed given the prevailing economic conditions and India's increasing attraction as an investment destination for large scale projects in key strategic sectors amidst liberal government support. But a look at the FDI proposals of the last few years doesn't indicate a visible rush of poposals requiring CCEA approvals

Analysts flag issues of inflation and rupee depreciation. The last revision that raised the floor to ₹5,000 crore from ₹3,000 crore was 10 years ago. At that time, a sum of ₹5,000 crore amounted to $750 million, but at current exchange rate, it is worth about $525 million only.

The proposed increase in CCEA threshold does not change how much an investor can invest in India, or the sectoral caps, in the small set of areas where they exist.

"It changes the process once the investment gets large enough. That distinction matters, particularly in Mergers and Acquisitions (M&A), where an additional approval can become part of the closing timetable and add uncertainty to the deal," Managing Partner at SVAS Business Advisors Vishwas Panjiar said.

"The reshaping of global supply chains gives India an opportunity, but it also means India has to compete harder for that capital. The recent changes to FDI, capital markets and regulatory approvals are broadly moving in the same direction: reducing the friction around bringing capital into India," he added.

Before 2010, all FDI proposals worth more than ₹600 crore went to CCEA for approval. In February 2010 it was raised to ₹1,200 crore and then by April 2015 to ₹3,000 crore.

This liberalisation in limits was accompanied by abolition of Foreign Investment Promotion Board (FIPB) in May 2017.

India needs foreign capital, the rupee has been under pressure and global investors have more choices than they did a few years ago.

This latest proposal follows in a series of steps taken by the government to boost foreign investment inflows. While debt raising overseas has brought in substantial funds in the short-term, FDI will deliver long-term investments.

Recently the government operationalised FDI in e-commerce for export. Reports suggest that it is also considering a proposal to exempt foreign companies from obtaining fresh approvals for downstream investments.

In May the Department for Promotion of Industry and Internal Trade (DPIIT) had revised the Standard Operating Procedure (SOP) for Processing FDI proposals. This was done to streamline and digitise the approval framework for FDI proposals requiring government nod.

The SOP replaces the earlier framework of 2017 and introduced expanded compliance, disclosure and monitoring requirements. It extends the disposal time line to 12 weeks from 10 weeks.

It, however, puts a fixed time frame for even the security clearance from the Ministry of Home Affairs (MHA) and approvals from the Ministry of External Affairs (MEA) and Reserve Bank of India (RBI).

Under the new procedure for FDI clearance, all Ministries and Departments consulted on any proposal, including RBI, MHA and MEA shall provide their comments within the prescribed timeline. In case comments are not received within the prescribed time, it shall be presumed that they have no comments to offer.

In 2025-26 India received gross FDI of $94.53 billion. According to Invest India leadership the country is on track to attract an average of $100 billion in annual FDI over the next seven years if present trends sustain.

LARGE FDI PROPOSALS APPROVED BY CCEA SINCE 2016

Year	Proposal	Transaction	FDI value unlocked (₹ cr)
April 2016	Viom Networks	ATC Asia Pacific acquires 51% of Viom Networks	5,857
May 2016	YES Bank	Foreign investment limit raised from 41.87% to 74%	6,885
July 2016	Axis Bank	Foreign investment limit raised from 62% to 74%	12,973
May 2017	Twin Star Technologies	Investment from Twin Star Overseas, Mauritius	Up to 9,000
February 2019	Vodafone Idea*	Proposed rights issue/ equity-linked securities	5,000-25,000
November 2020	ATC Telecom Infrastructure	ATC Asia Pacific acquires 12.32% stake	5,417 **
Septmber 2023	Suven Pharmaceuticals	Berhyanda, Cyprus acquires up to 76.1%	Up to 9,589

Note: In March 2016, the government raised the threshold for FDI proposals requiring CCEA approval to ₹5,000 crore from ₹3,000 crore; * Company already had approval for 100% foreign equity ** Total cumulative FDI

PARLIAMENT QUESTIONS

One billion polymer notes of ₹10, ₹20 get field-trial approval

THE GOVERNMENT HAS approved the introduction of 1 billion polymer banknotes of ₹10 and ₹20 for field trials, Parliament was informed on Tuesday. The RBI had sent a proposal to the government in terms of Section 25 of the Reserve Bank of India Act, 1934, for introduction of 1 billion pieces each of ₹10 and ₹20 polymer banknotes for field trials and for regular issuance of polymer banknotes in these two denominations, Finance Minister said in a reply to the Rajya Sabha. PTI

'VB-GRAM-G generates 96.9 mn person-days'

OVER 96.9 MILLION person-days have been generated within a month of the rollout of the Viksit Bharat-Guarantee for Rozgar and Aajeevika Mission (Gramin) Act (VB-GRAM-G) which replaced MGNREGA, the Centre informed Lok Sabha on Tuesday. PTI

Over ₹10k- cr spent on rice buffer costs:FCI

THE FOOD CORPORATION of India (FCI) has incurred ₹10,171 crore in FY25 for buffer carrying cost of surplus rice, the food ministry said in Rajya Sabha on Tuesday. In FY23, the FCI had incurred only ₹739 crore as buffer carrying cost for rice. FE BUREAU

95 SEZs remain non-operational as on July: Govt

AS MANY AS 277 special economic zones (SEZs) are operational and 95 are non-operational in the country as on July 31 this year, Parliament was informed on Tuesday. MoS for Commerce and Industry Jitin Prasada said that 372 such zones, out of 436 approved, are notified. PTI

LS approves Bill to rename Kerala as Keralam

THE LOK SABHA on Tuesday passed a Bill to rename Kerala as 'Keralam' without a debate, with the government taking a swipe at Congress MPs from the state for not participating in a discussion on the matter.

The Kerala Assembly passed a resolution in 2024 urging the Centre to bring a law to change the name of the state to Keralam. The Kerala (Alteration of Name) Bill, 2026, moved by Union Minister of State for Home, Nityanand Rai, was passed by a voice vote without any debate amid sloganeering.

"It seems the Congress MPs are not in favour of the renaming," Rai said, taking a swipe at the party that governs Kerala.

NCDC Bill passed

The Lok Sabha on Tuesday passed a Bill to broaden the mandate of the National Cooperative Development Corporation (NCDC) to give loans and grants directly to cooperative societies without a debate.

MoS for Cooperation, Murlidhar Mohol, moved the National Co-operative Development Corporation (Amendment) Bill, 2026. —PTI

RS passes Tribunals Reforms Bill, 2026

THE RAJYA SABHA on Tuesday passed a bill to set up a National Tribunal Commission to select chairpersons and members for various tribunals across India.

The Bill, passed by the Lok Sabha on Monday, seeks to improve efficiency, ensure independence, transparency, and uniformity in the qualifications, appointment, terms and conditions of service of Chairpersons and Members of various Tribunals. —PTI