THACKER AND CO. LTD.

25th August, 2026

To,
The Manager,
Corporate Relationship Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001.

Ref: Scrip Code- 509945

Dear Sir/Ma'am,

Sub: Proceedings of the 148th Annual General Meeting of Thacker and Company Limited (the Company) pursuant to the Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

We have enclosed the summary of the proceedings of 148th Annual General Meeting of the Company held on **Tuesday, 25th August, 2026** through Video Conferencing (VC) / Other Audio Visual Means (OAVM) without physical presence of the Members at a common Venue, for your information and record.

Thanking you,

Yours faithfully,
For **Thacker and Company Limited**

Siddhi Dilip Kul
Digitally signed by Siddhi Dilip Kul
Date: 2026.08.25 17:12:16 +05'30'

Siddhi Kul
Company Secretary and Compliance Officer
ICSI Membership No.: A76672
Encl: As above.

THACKER AND CO. LTD.

SUMMARY OF PROCEEDINGS OF THE 148th ANNUAL GENERAL MEETING

The 148th Annual General Meeting (AGM) of the Members of Thacker and Company Limited (the Company) was held on Tuesday, 25th August, 2026 at 11:30 a.m. through Video Conference (VC) / Other Audio Visual Means (OAVM) without physical presence of the Members at a Common Venue.

Mr. Arunkumar Mahabirprasad Jatia, Chairman of the Board, was present at the meeting. However, he informed that he would not be chairing the meeting and requested Mr. Surendra Kumar Bansal, Non-executive Non-Independent Director, to conduct and chair the proceedings of the meeting. Accordingly, with the consent of the Directors present, Mr. Surendra Kumar Bansal was elected to chair the meeting. Mr. Surendra Kumar Bansal, accordingly, took the Chair and presided over the proceedings of the meeting.

The Chairman informed that, the 148th Annual General Meeting of the Company was held through Video Conference (VC) / Other Audio Visual Means (OAVM) in Compliance with the MCA Circulars & SEBI Circulars and the relevant provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the proceedings of this AGM was deemed to be conducted at the Corporate Office of the Company namely Jatia Chambers, 60 Dr. V. B. Gandhi Marg, Mumbai-400001 which was the deemed Venue of the AGM.

The Chairman ascertained that the requisite quorum was present and called the Meeting to order.

Thereafter he requested, the Board Members of the Company who are also participating the AGM through Video Conference from their respective locations to identify themselves and the location from where they are participating. At the request of the Chairman, the Directors attending the AGM from their respective locations introduced themselves to the Members. All Directors of the Company, including the Chairmen of the Audit Committee, the Nomination & Remuneration Committee and the Stakeholders Relationship Committee attended the AGM, except Ms. Vrinda Jatia, Non-executive and Non-Independent Director, who was unable to attend the AGM due to unavoidable circumstances.

The Chairman informed the Members that, in addition to the Directors, members of the Company's management team were also present at the meeting.

Further, Mr. Nishit Agarwal, on behalf of M/s. V K Beswal & Associates, the Statutory Auditor and Ms. Sarvari Shah, on behalf of the Parikh and Associates, the Secretarial Auditor of the Company were also present at the AGM.

Thereafter, at the request of the Chairman, Ms. Siddhi Kul, Company Secretary of the Company briefed the regulatory matters and general instructions pertaining to the AGM to the Members.

Thereafter, the Chairman informed to the Members that, the Notice convening the Annual General Meeting, the Directors' Report and the Audited Accounts for the year ended 31st March, 2026 and the Auditor's Report thereon were taken as read.

He further informed that, the former Statutory Auditors, M/s. P. R. Agarwal & Awasthi and Secretarial Auditor, M/s. Parikh and Associates, have not expressed any qualification, observation or comments on financial transactions or matters which have any adverse effect on the functioning of the Company, in their respective audit reports for the financial year ended on 31st March, 2026. Therefore, the same was not required to be read out at the AGM.

The Chairman further informed that, the Company has provided to its Members, facility to exercise their right to vote on all resolutions set forth in the Notice of AGM through remote e-voting and the timeline for the said remote e-voting has already concluded at 5:00 p.m. on 24th August, 2026. It was further informed that, Members attending the AGM who have not cast their vote by remote e-voting may cast their vote electronically during the meeting. The Company had appointed, Ms. Sarvari Shah, Practicing Company Secretary as the Scrutinizer to supervise the e-voting process and voting at this AGM in a fair and transparent manner.

Thereafter, the Chairman addressed the Members and delivered his speech.

The Chairman, thereafter, briefed the below mentioned items of Resolutions to be transacted at the AGM as specified in the Notice of the AGM.

Ordinary Business:

1) Adoption of the Audited Standalone and Consolidated Financial Statements of the Company for the Financial Year ended 31st March, 2026, including the Audited Balance Sheet as at 31st March, 2026 and the Statement of Profit and Loss and Cash Flow Statement for the year ended on that date and the Reports of the Board of Directors and Auditors' thereon.

2) Appointment of Director in place of Mr. Arunkumar Mahabirprasad Jatia (DIN: 01104256) who retires by rotation and being eligible, offers himself for re-appointment.

He further informed that, since the remote e-voting was already concluded and Members had cast their vote, the Resolutions as set out in the Notice of AGM need not be proposed and seconded.

The Chairman invited the Members to ask questions or seek information on the Company's accounts for the year ended 31st March, 2026 using the live chat box facility provided by NSDL. However, no queries were raised by the members.

THACKER AND CO. LTD.

The Chairman informed to the members that, the e-voting window was activated to enable the Members attending the AGM who have not already cast their vote by remote e-voting to cast their vote electronically within 15 minutes from the conclusion of this AGM and that thereafter the voting shall be closed.

The Chairman announced that, on receipt of the reports of the Scrutinizers, the results of remote e-voting and e-voting at the AGM shall be declared and put on the Company's website and also sent to the BSE and NSDL for information within 48 hours from the conclusion of this meeting.

The Chairman thanked all the Members and declared the meeting as concluded.

The AGM concluded at 12:02 p.m. (IST) [including time allowed for e-voting at AGM]

For Thacker and Company Limited

Siddhi Dilip Kul

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Date: 2026.08.25 17:12:43 +05'30'

Siddhi Kul
Company Secretary and Compliance Officer
ICSI Membership No.: A76672