

Date: May 27, 2026

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| <b>BSE Limited</b><br>25 <sup>th</sup> Floor, P. J. Towers,<br>Dalal Street,<br>MUMBAI – 400 001<br><br>(Company Code: 505714) | <b>National Stock Exchange of India Limited</b><br>Exchange Plaza, Bandra Kurla Complex,<br>Bandra (E),<br>Mumbai – 400 051<br><br>(Company Code: GABRIEL) |
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**Sub: Disclosure under Regulation 30(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”)**

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Dear Sirs,

We are enclosing herewith the Investors/Result presentation for the quarter and year ended March 31, 2026, in terms of Regulation 30(2) of SEBI Listing Regulations.

We request you to take the above information on record and kindly acknowledge the receipt.

Thanking you,

Yours faithfully,

**For Gabriel India Limited**

**Nilesh Jain**  
**Company Secretary**

Encl: a/a

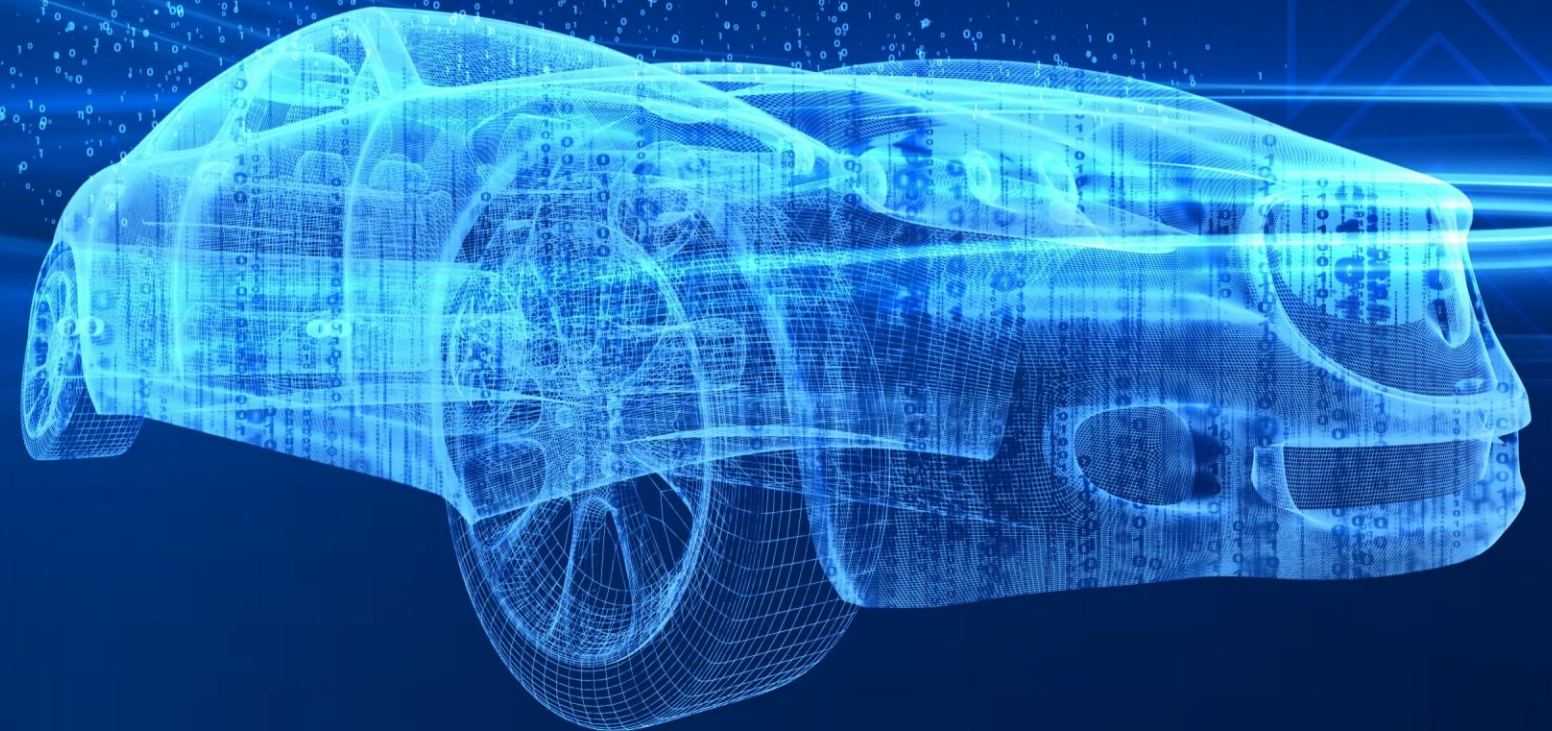
Email Id: [secretarial@gabriel.co.in](mailto:secretarial@gabriel.co.in)

# Gabriel India Limited

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## Investor Presentation

May 2026



## SAFE HARBOR

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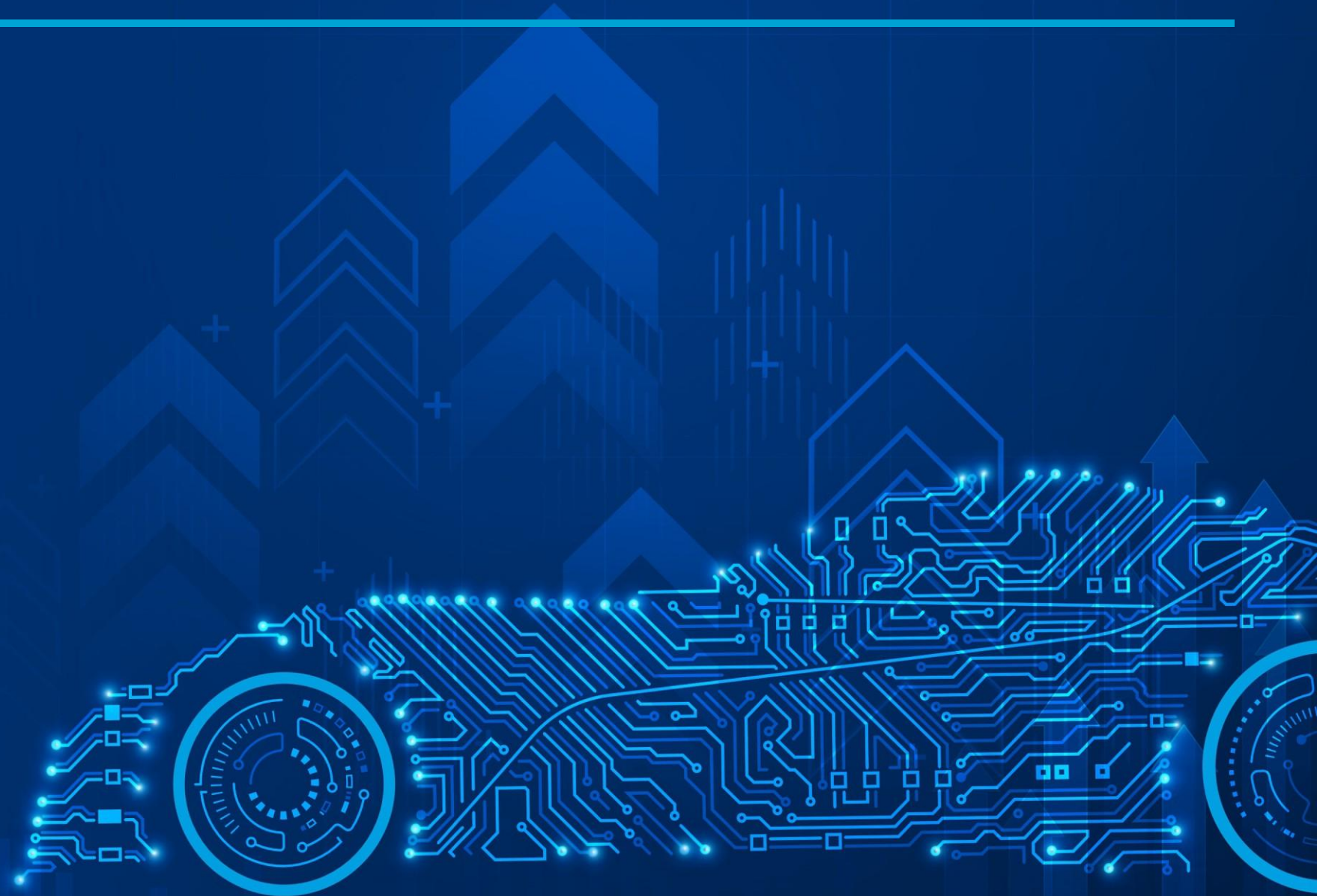
**01** Q4 & FY26 Result Update

**02** Corporate Overview

**03** Business Overview

**04** Strategy Going Forward

Slides with no changes from Q1 FY26 have been removed, (like corporate overview). The investors may refer the investor's presentation of Q1 FY26 for such slides.



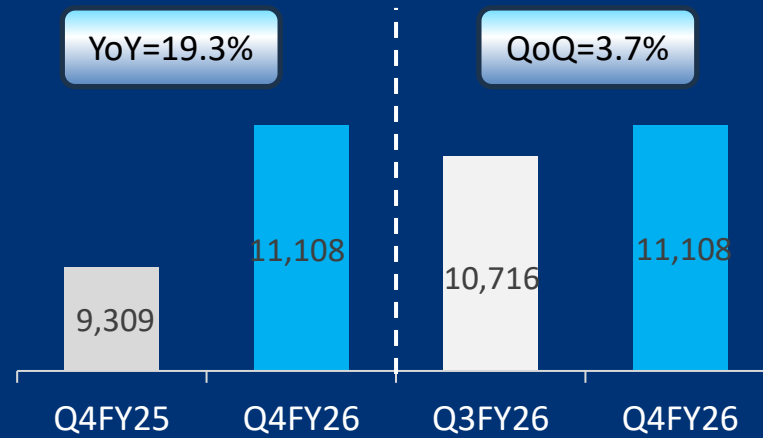


# Q4 & FY26 Standalone Results Update

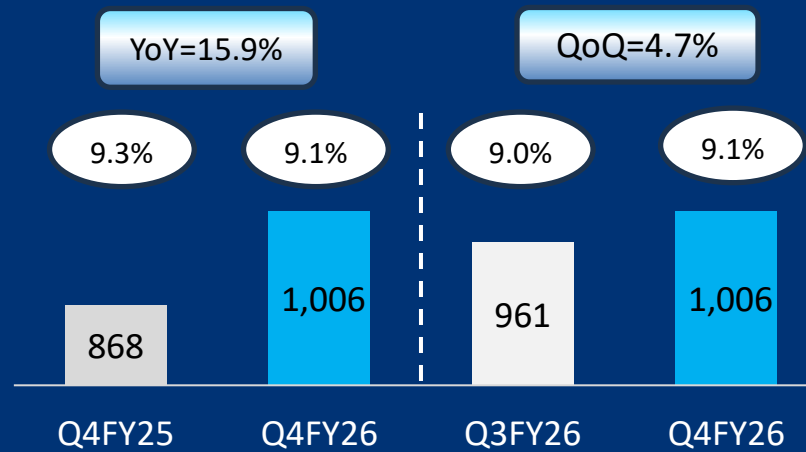
# STANDALONE FINANCIAL HIGHLIGHTS – Q4 & FY26

Quarterly

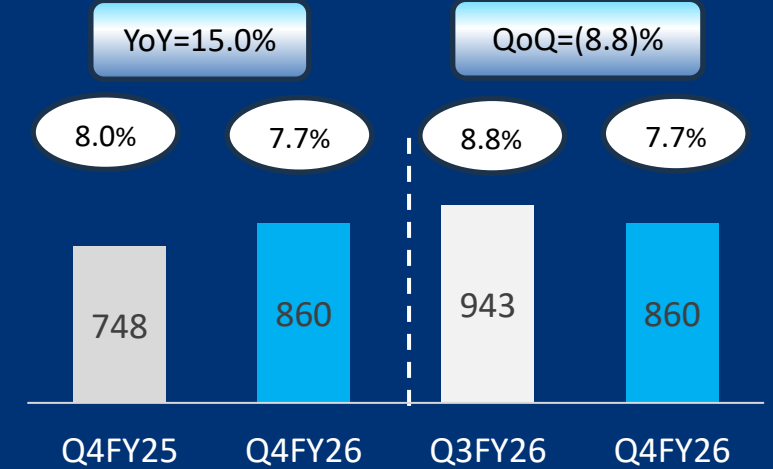
Revenue (Rs. Mn) and Revenue Growth (%)



EBITDA (Rs. Mn) and EBITDA margin (%)

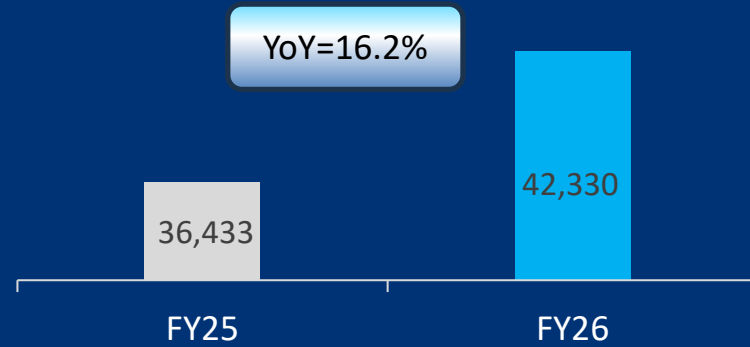


PBT (Rs. Mn) and PBT margin (%)

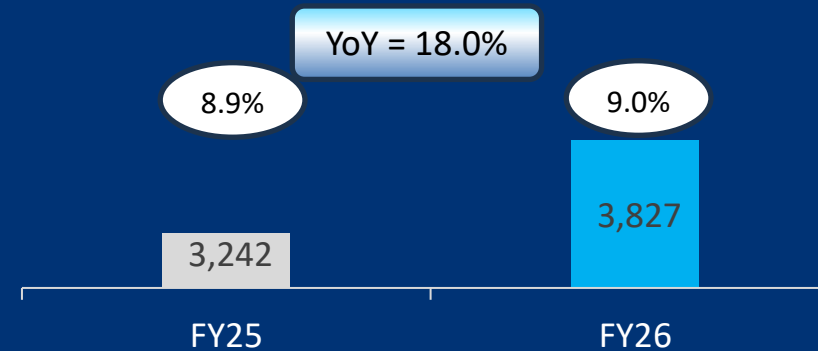


Full year

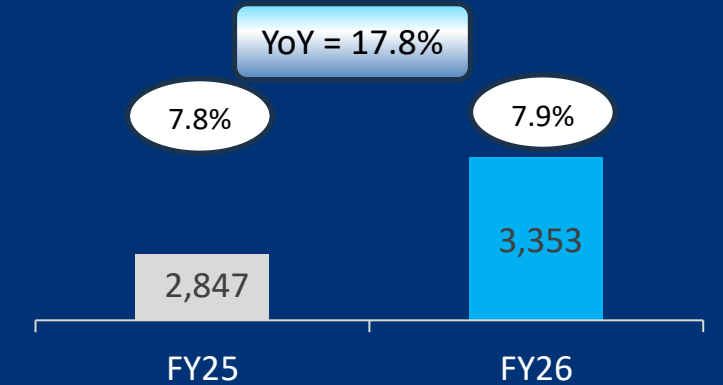
Revenue (Rs. Mn) and Revenue Growth (%)



EBITDA (Rs. Mn) and EBITDA Margin (%)



PBT (Rs. Mn) and PBT Margin (%)



Denotes growth (%)

Note: EBITDA has been computed after eliminating the non-operational expenses and one-time impact of wage code. PBT excludes one-time wage code impact.

# STANDALONE FINANCIAL HIGHLIGHTS – FY26

FY26

## Balance Sheet

Net cash position of Rs. 2,974 Mn as compared to Rs. 3,084 Mn in FY25

## Cash Flow

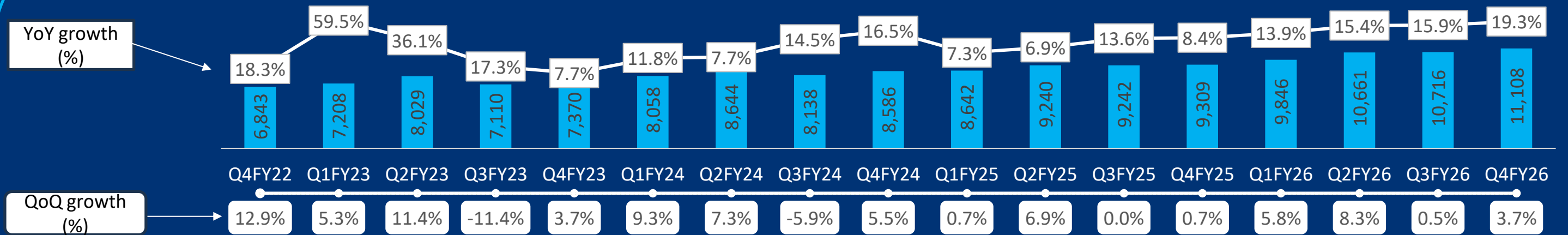
Cash Flow from operations to the tune of Rs.2,674 Mn as compared to Rs.1,465 Mn inflow in FY25

## Capex

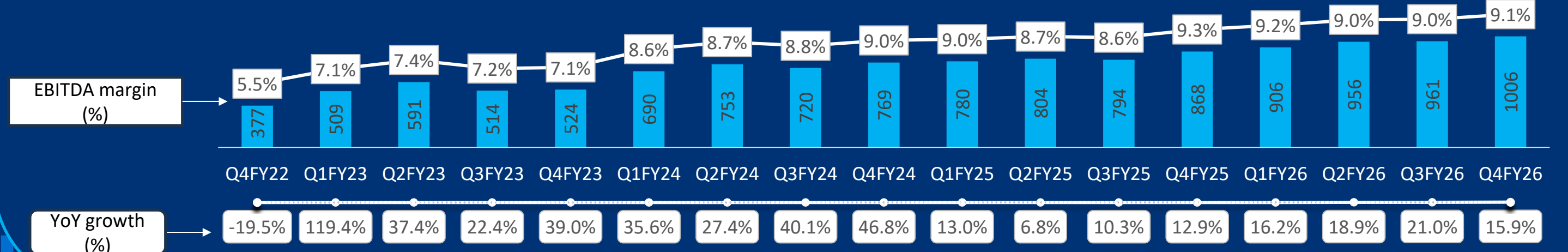
Capex incurred during the period Rs. 1,893 Mn as compared to Rs. 1,281 Mn in FY25

# STANDALONE QUARTERLY PERFORMANCE TREND

Revenue (Rs. Mn) and revenue growth (%)



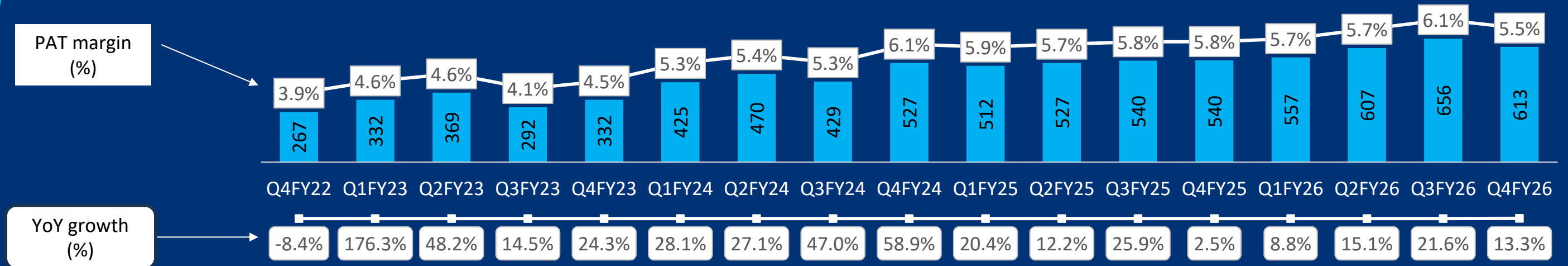
EBITDA (Rs. Mn) and EBITDA margin (%)



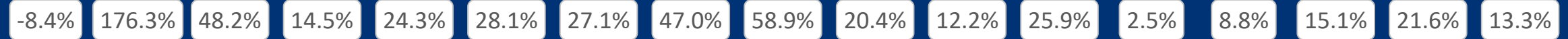
Note: EBITDA has been computed after eliminating the non-operational expenses and one-time impact of wage code.

# STANDALONE QUARTERLY PERFORMANCE TREND

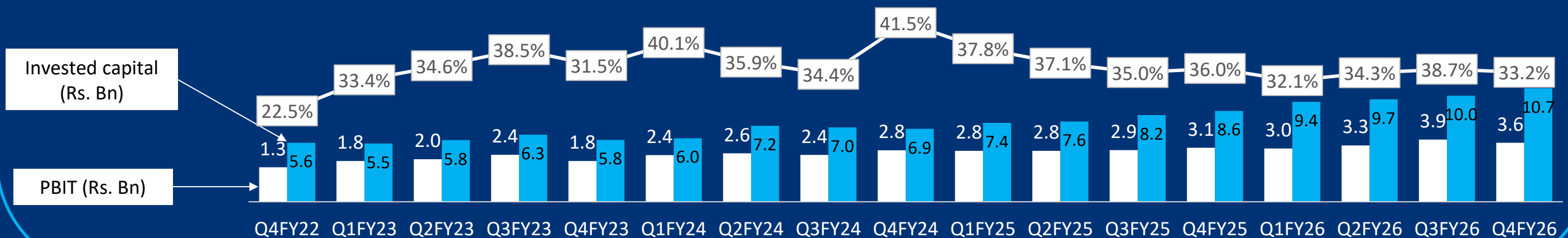
PAT (Rs. Mn) and PAT margin (%)



YoY growth (%)

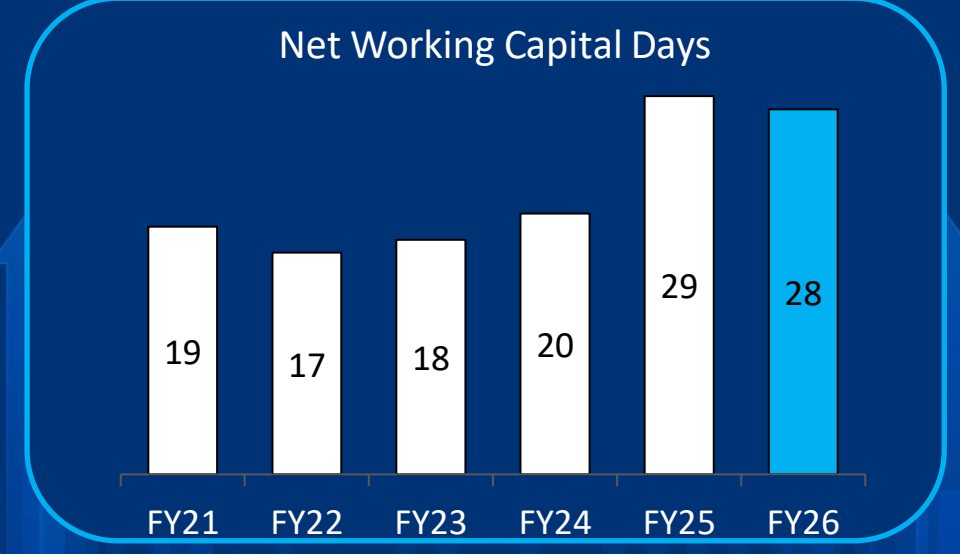
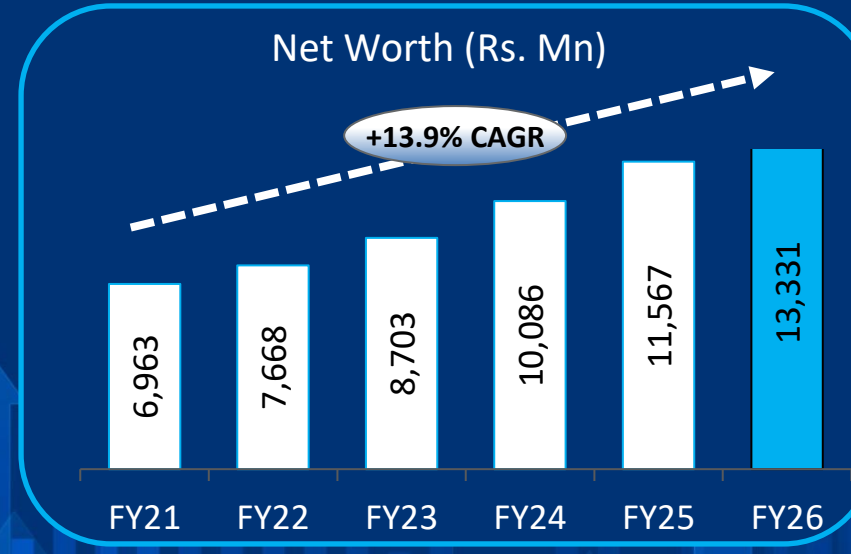
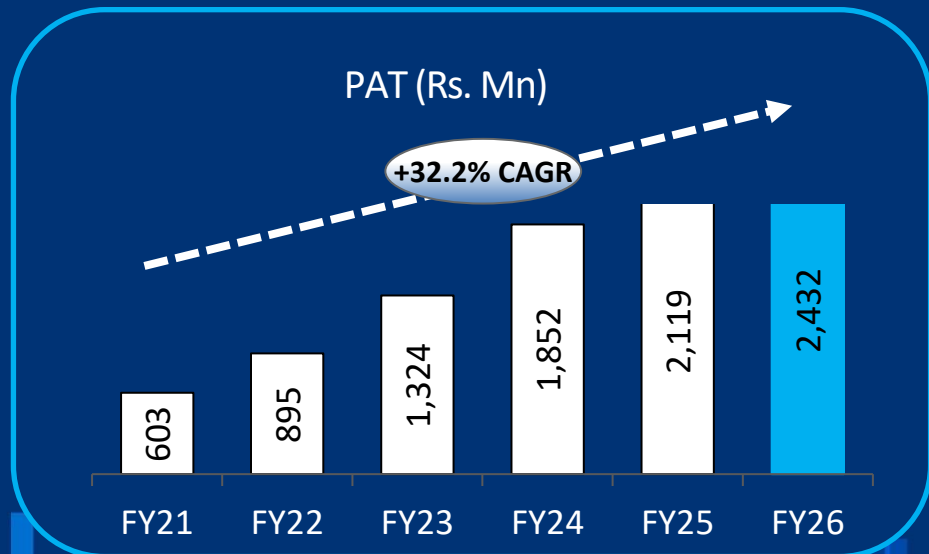
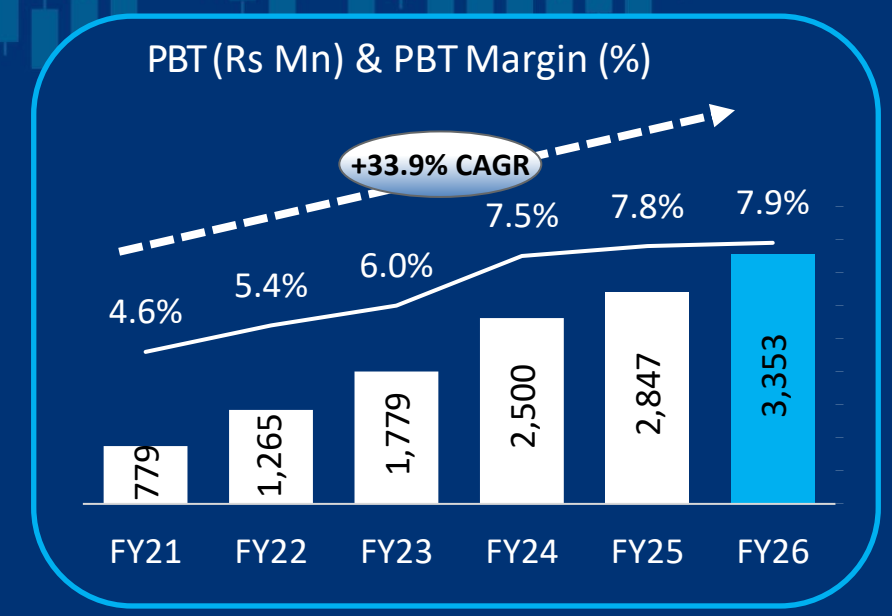
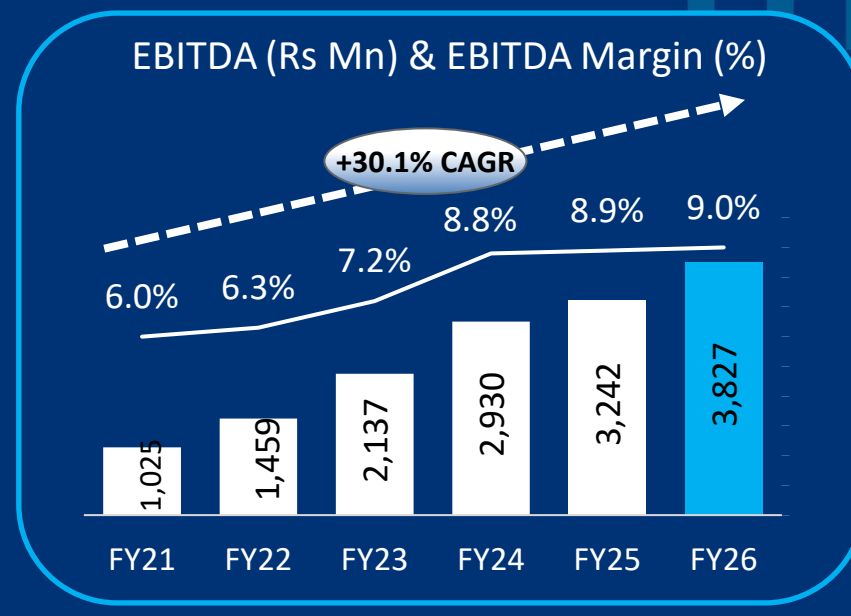
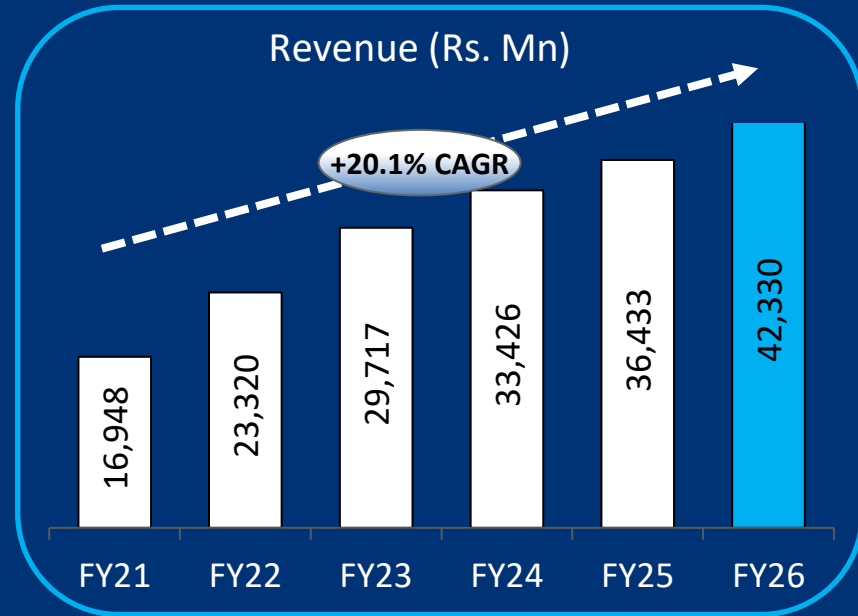


PBIT/ Invested capital (Rs. Bn) and ROIC(%)



Note: PBIT has been annualized based on present quarter performance for computation of Return on invested capital (ROIC)

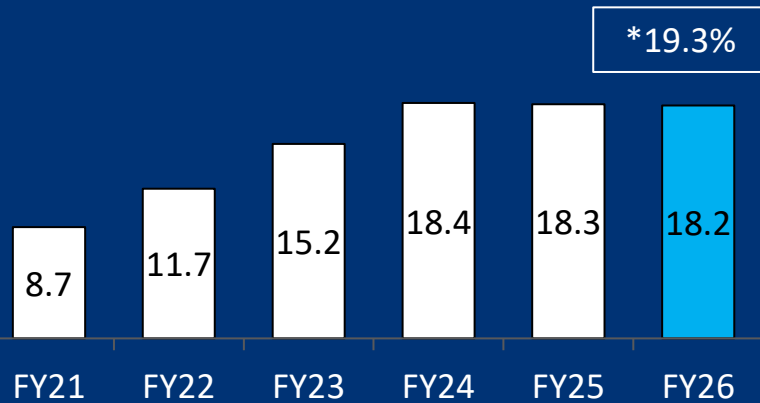
# STANDALONE FINANCIAL TRACK RECORD



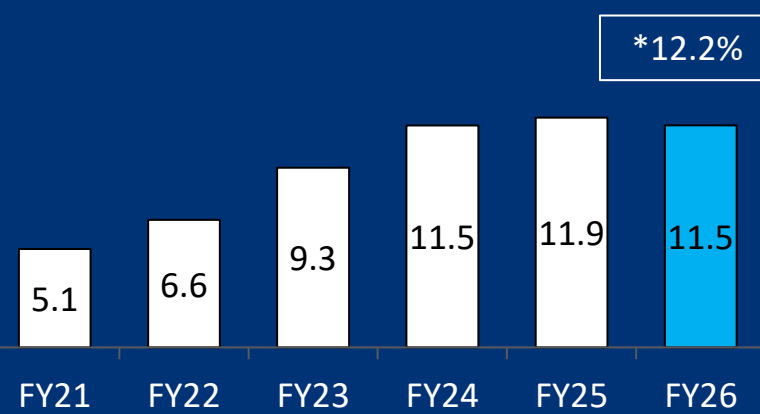
Note: EBITDA has been computed after eliminating the non-operational expenses and one-time impact of wage code.  
PBT excludes one-time wage code impact.

# STANDALONE KEY RATIOS

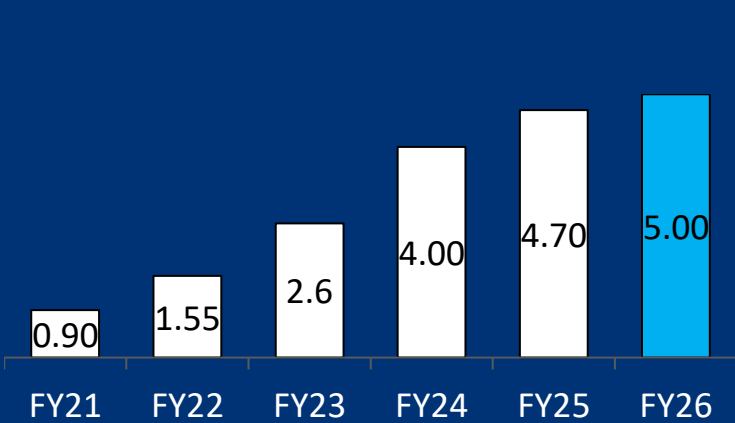
Return on Equity (ROE) (%)



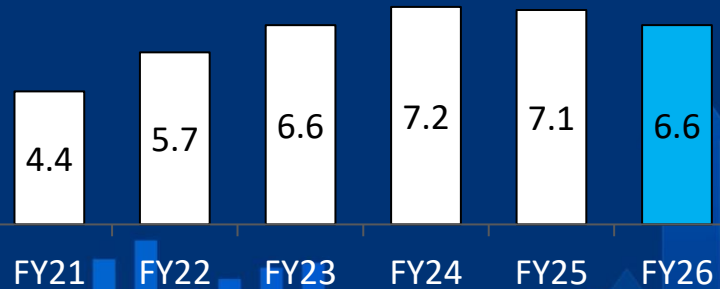
Return on Assets (ROA) (%)



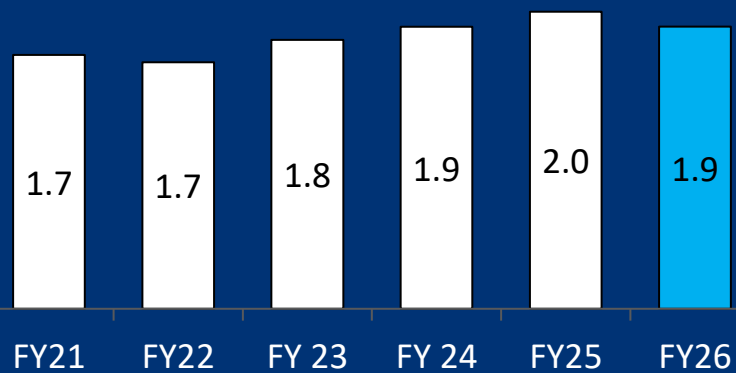
Dividend (Rs/share)



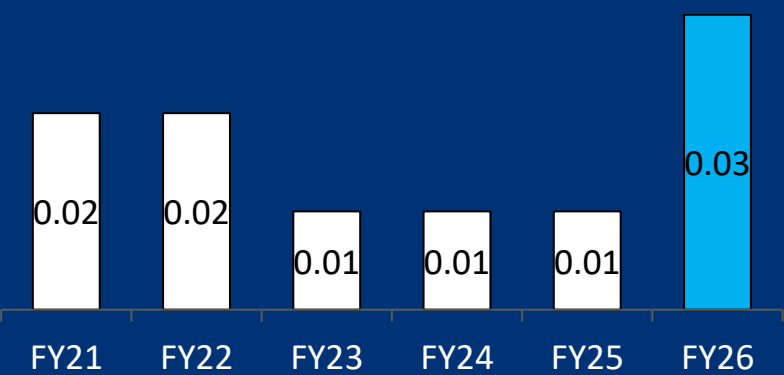
Fixed Asset Turnover (x)



Current ratio (x)



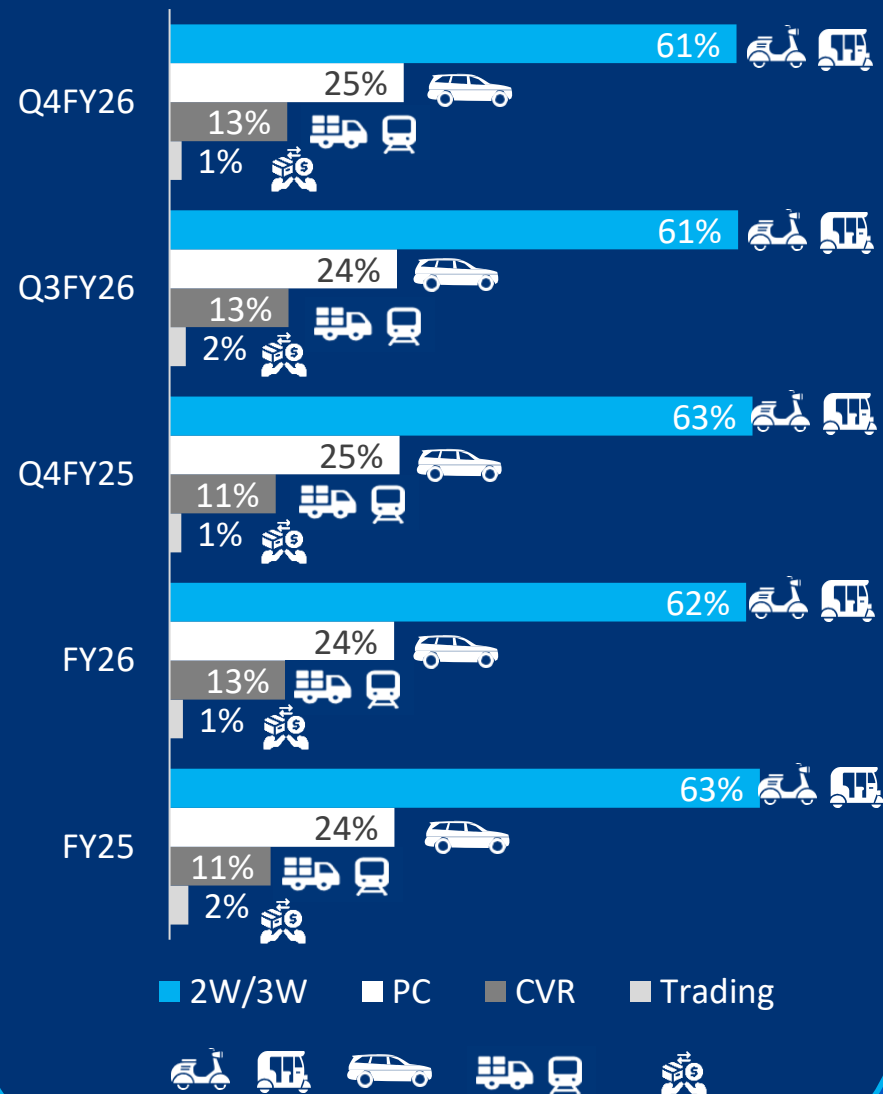
Debt : Equity Ratio



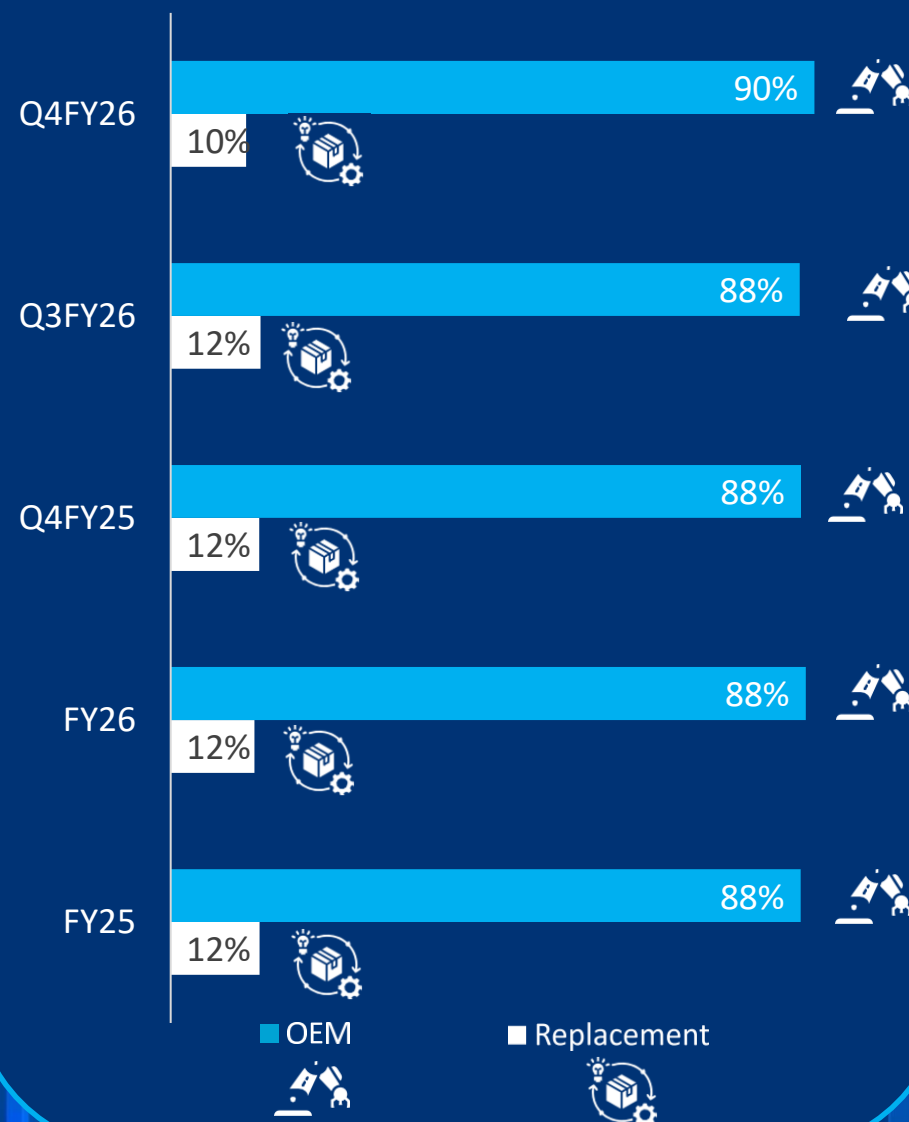
\* These numbers have been computed after eliminating one-time impact of wage code

# REVENUE MIX (INCLUDING TRADING)

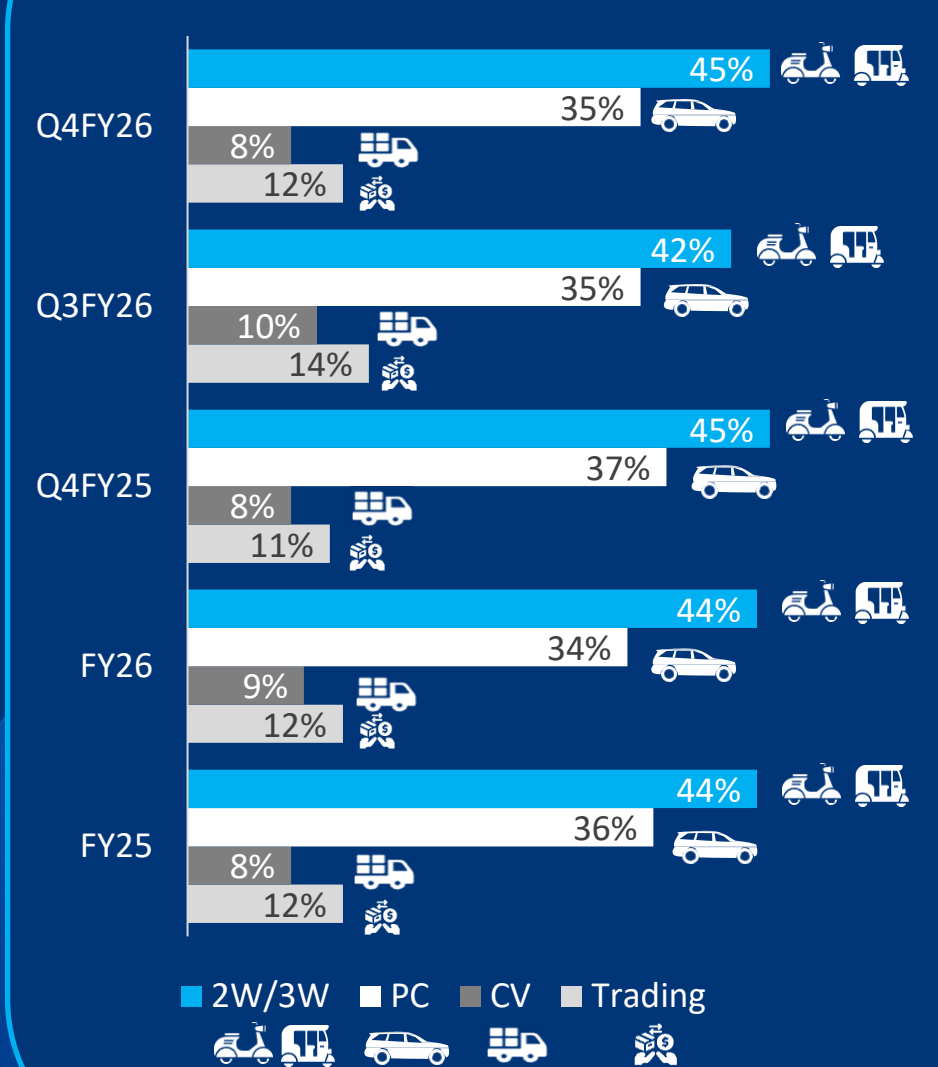
## Segment Mix



## Channel Mix



## Aftermarket Mix



## STANDALONE BALANCE SHEET

| Assets (Rs. Mn)     | Mar-26        | Mar-25        | Mar-24        |
|---------------------|---------------|---------------|---------------|
| Non-current assets  | 8,018         | 6,179         | 5,577         |
| Current assets      | 13,062        | 11,681        | 10,543        |
| <b>Total Assets</b> | <b>21,079</b> | <b>17,860</b> | <b>16,120</b> |

| Equity and Liabilities (Rs. Mn)     | Mar-26        | Mar-25        | Mar-24        |
|-------------------------------------|---------------|---------------|---------------|
| Equity                              | 13,331        | 11,567        | 10,086        |
| Non-Current Liabilities             | 703           | 350           | 356           |
| Current liabilities                 | 7,045         | 5,943         | 5,678         |
| <b>Total Equity and Liabilities</b> | <b>21,079</b> | <b>17,860</b> | <b>16,120</b> |

- Net Cash stood at Rs. 2,974 Mn at the end of Mar-26 as compared to Rs. 3,022 Mn at end of Dec-25, Rs. 3,084 Mn at Mar-25.
- Net Working Capital Days for FY26 stood at 28 days (reduced from 30 days in Q3 FY26 and 29 days from FY25).
- Capex for FY26 to the tune of Rs.1,893 Mn compared to Rs.1,281 Mn in FY25. Major capex spent on growth initiatives specifically on Chakan 2 plant, Hosur-2 land for expansion and other capex across GIL plants.

**VISION**

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TO BE  
AMONGST THE

**TOP 5**

SHOCK ABSORBER  
MANUFACTURERS IN THE WORLD

*REDEFINING*  
**RIDE COMFORT**



EXPORTS

MERGERS & ACQUISITIONS

DOMESTIC DOMINANCE

TECHNOLOGY ADVANCEMENT

# OUR STRATEGIC BUSINESS DRIVERS

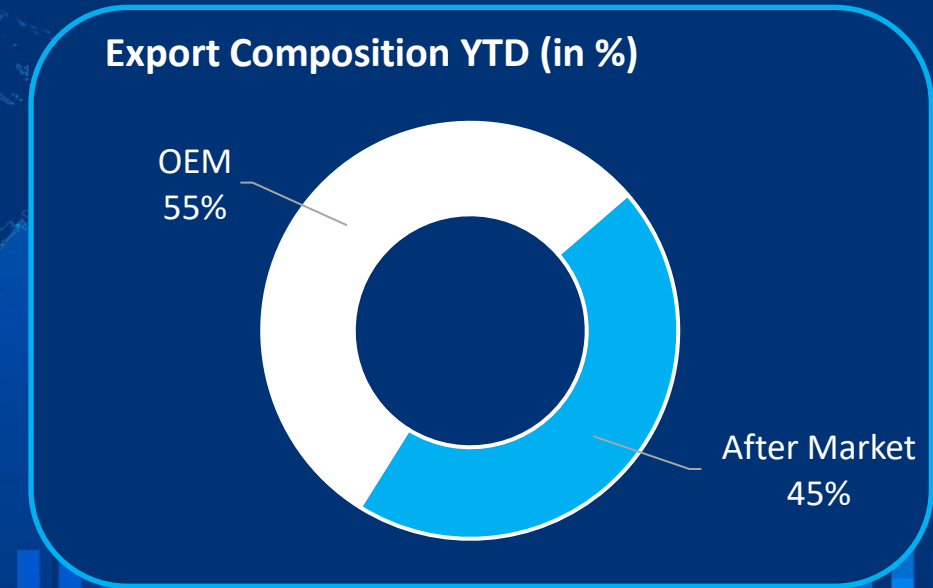
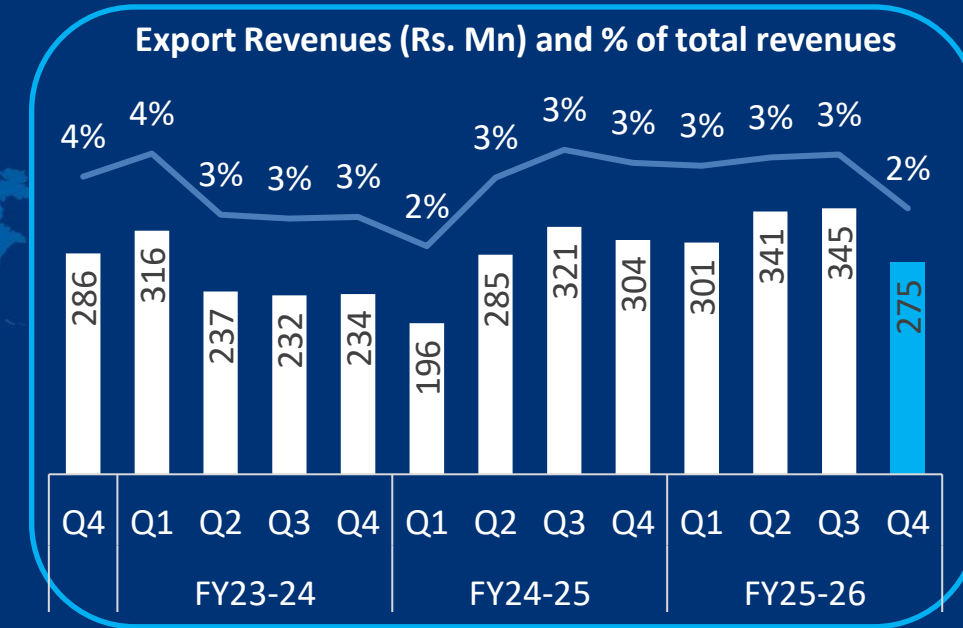
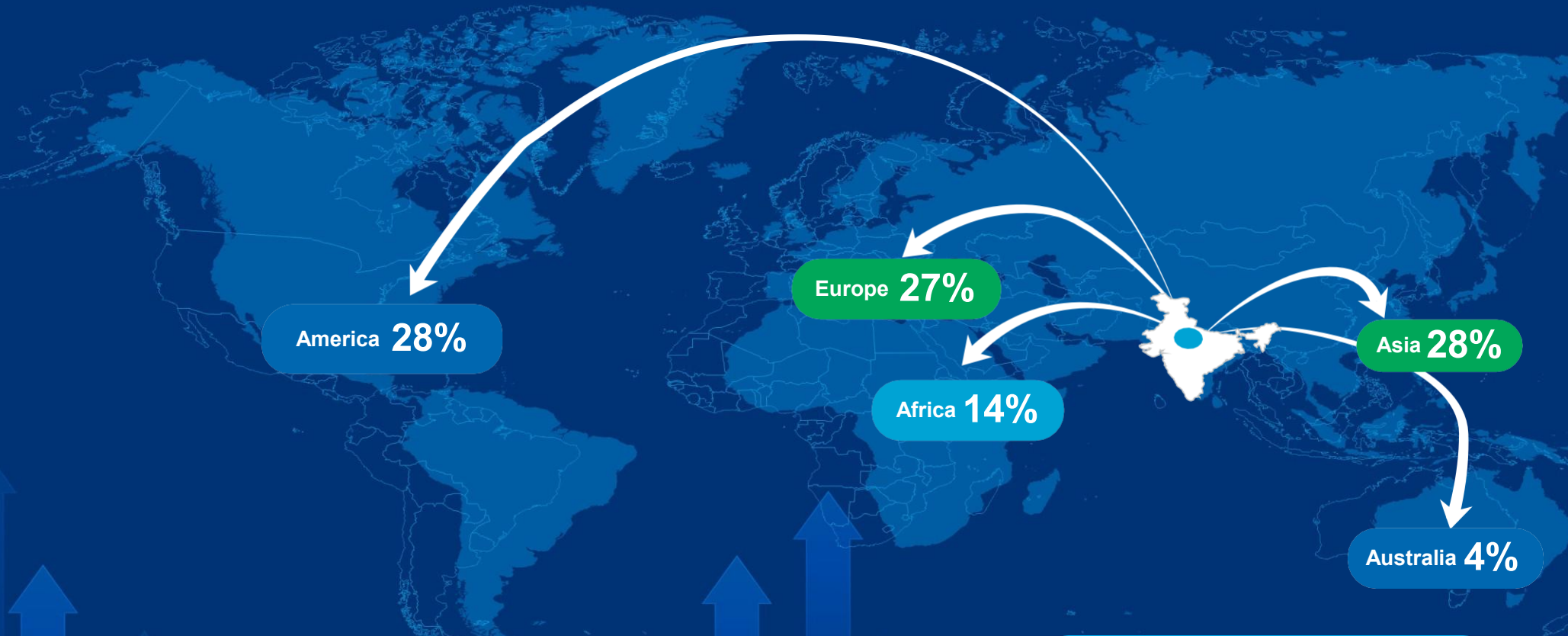
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**EXPORTS**



# ELEVATING GLOBAL PRESENCE THROUGH EXPORTS



- Leveraging relationship with Global OEMs in India to penetrate their Global Operations
- Focus on Latin American, Australia & African Markets for growth in Aftermarket Exports

- Focus on aftermarket and OEM customers
- Manufacturing of solar dampers and e-bike forks expected from FY27

- Consistent supply to DAF (Netherlands)
- RFQs from major global CV OEMs

# OUR STRATEGIC BUSINESS DRIVERS





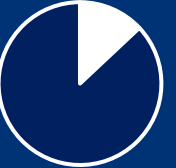

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**DOMESTIC  
DOMINANCE**



# GIL PERFORMANCE ACROSS SEGMENTS

| Segment   | FY26 Market Performance (As per SIAM)   | FY26 GIL Performance  | New Programs and SOP (Q4 FY26)   | Top Customers   | Total Sales contribution   | Market Share   |
|---|---|---|--|---|--|--|
| <b>2W/ 3W (including Aftermarket)</b>                           | <p><b>2W Industry:</b> 11.8% YoY growth in production</p> <ul style="list-style-type: none"> <li>- Scooters grew 17.2% YoY</li> <li>- Motorcycles grew 9.6% YoY</li> <li>- Mopeds grew 0.6% YoY</li> </ul> <p><b>3Ws Industry:</b> 23.9% YoY growth</p> | <ul style="list-style-type: none"> <li>- <b>Sales:</b> 14.2% YoY growth*</li> <li>- <b>Key drivers:</b> Strong demand from key customers</li> </ul>           | <ul style="list-style-type: none"> <li>- SOP-Suzuki Access ABS, Greaves Magnum Grand</li> <li>- LOI from River Mobility</li> </ul> | <ul style="list-style-type: none"> <li>- TVS</li> <li>- HMSI</li> <li>- Yamaha</li> </ul>               |  <p><b>62%</b> to Total sales</p>   |  <p><b>32%</b> Market share</p>   |
| <b>Passenger Vehicles (including Aftermarket)</b>               | <p><b>PV Industry:</b> 9.4% YoY growth</p> <ul style="list-style-type: none"> <li>- Cars grew 4.4% YoY</li> <li>- Utility Vehicles grew 12.2% YoY</li> <li>- Vans grew 9.9% YoY</li> </ul>  | <ul style="list-style-type: none"> <li>- <b>Sales:</b> 16.7% YoY growth*</li> <li>- <b>Key drivers:</b> Mainly strong traction in Utility Vehicles</li> </ul> | <ul style="list-style-type: none"> <li>- Constant Supplies to Key Customers</li> </ul>   | <ul style="list-style-type: none"> <li>- MSIL</li> <li>- M&amp;M</li> <li>- Skoda Volkswagen</li> </ul> |  <p><b>24%</b> to Total Sales</p>  |  <p><b>25%</b> Market share</p>  |
| <b>Commercial Vehicles (including Aftermarket and Railways)</b> | <p><b>CV Industry:</b> 13.1% YoY growth</p> <ul style="list-style-type: none"> <li>- Medium and Heavy Commercial vehicles (M&amp;HCVs) grew 16.1% YoY</li> <li>- Light Commercial Vehicles (LCVs) grew 11.2% YoY.</li> </ul>                            | <ul style="list-style-type: none"> <li>- <b>Sales:</b> 34.8% YoY growth*</li> <li>- <b>Key drivers:</b> Rising demand of cabin dampers</li> </ul>             | <ul style="list-style-type: none"> <li>- SOP commenced for multiple programs of AL</li> </ul>                                      | <ul style="list-style-type: none"> <li>- TML</li> <li>- M&amp;M</li> <li>- AL</li> </ul>                |  <p><b>13%</b> to Total Sales</p> |  <p><b>88%</b> Market share</p> |

AL-Ashok Leyland; HMSI- Honda Motorcycle and Scooters India; M&M- Mahindra & Mahindra Limited; MSIL- Maruti Suzuki India Limited; TML-Tata Motors Limited  
VECV-Volvo Eicher Commercial Vehicles

Balancing figure in total sales contribution represents the trading revenues.

\* FY26 includes sales from Chakan-2, that was acquired on 1<sup>st</sup> April 2025

# WELL- ENTRENCHED AMONG ALL EMERGING SEGMENT PLAYERS

| Segment                                   | Presence with Major OEMs   | GIL FY26 Performance  |  |
|---|--|---|--|
| <p><b>2W/3W EV Players</b></p>            |   |  <p>60%</p> <p>GIL E2W market share at 60% in FY26</p>                 |  <p>8%</p> <p>GIL E2W -E3W contribution to 2W/3W segment revenues in FY26</p> |
| <p><b>Utility Vehicles/ SUV-Coupe</b></p> |  |  <p>65%</p> <p>Share of utility vehicle sales in GIL PV business</p> |  <p>29%</p> <p>GIL share of business in total utility vehicle sales</p>     |

## GABRIEL ADVANCES INTO FUTURE MOBILITY-EBIKES

### Our Products

- 35 Air and Coil
- Dropper Post with light integration
- USD Fork



### Recent Updates

- One Patent Granted, new Patents filed.
- Samples delivered to European customers, followed by continued demand through additional sample orders.



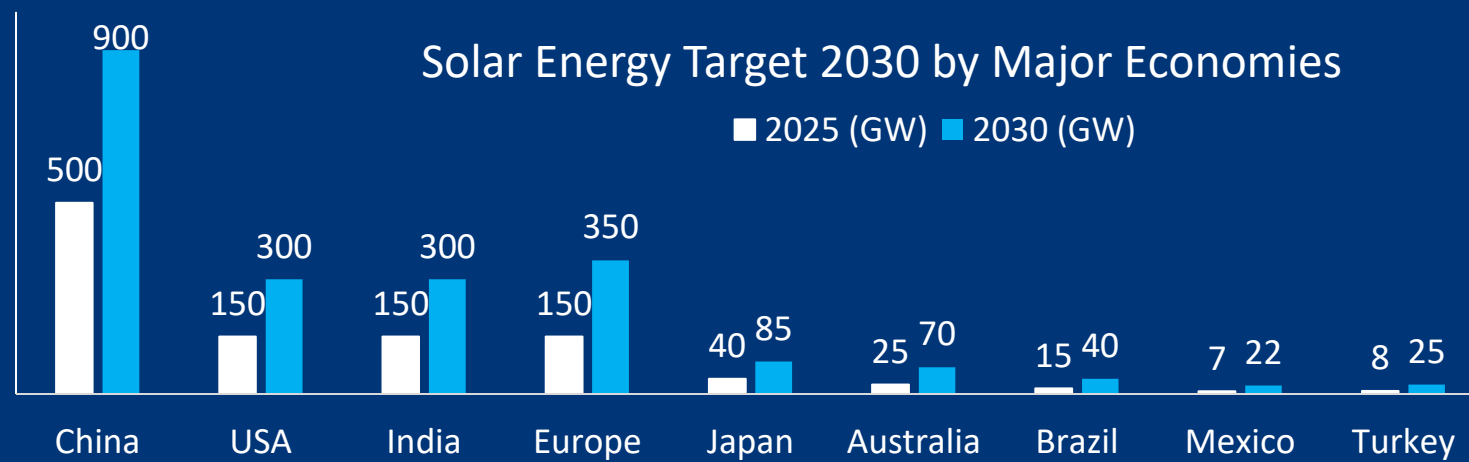
### Global Outreach

Gabriel showcased its latest innovations at Cycling World Europe (35,000 visitors, 3,000–4,000 industry professionals), unveiling a specially built bike featuring the first prototype of our Upside-Down Fork with integrated front light and 2-Lock interface. Also showcased 35 Air Fork and dropper post models.



# GABRIEL ENTRY INTO SOLAR DAMPERS

- As solar energy continues to play a crucial role in the global shift towards sustainable practices, the reliability and durability of solar panels become paramount.
- **Solar Tracker** - It is a device deployed along with solar panels, to direct it towards the sun. Trackers not only maximize the energy capture but also boost efficiency of overall power generation process.
- Solar damper market is estimated at USD160 Mn in 2026 which is expected to grow at a CAGR of 16% (2026-34).
- **Dampers** : Help to reduce motion, preventing damage to the tracker and ensuring stable operation.
- **Orders won:** 3 Customers catering to both domestic and export geographies. Sample submitted to export customers and feedback awaited.



Source of data-mordorintelligence.com



# GABRIEL PRESENCE- RAILWAYS



1978

2007

2016

2019

2021

2022

2024

**Conventional Coach**

**EMU Coach**

**LHB Coach**

**Train 18 Coach**

**WAG 9H Loco**

**Vande Bharat Coach**

**Siemens HP 9000 Loco**

Shox – 2 Variant  
4 Nos / Coach

Shox – 8 Variant  
8 Nos / Coach

Shox – 6 Variant  
18 Nos / Coach

Shox – 4 Variant  
20 Nos / Coach

Shox – 4 Variant  
20 Nos / Loco

Shox – 4 Variant  
20 Nos / Coach

Shox – 4 Variant  
16 Nos / Loco

## Government OEM

## Private OEM



ICF

RCF

MCF

ALL ZONAL RAILWAYS

PLW

BLW

CLW



VED SASSO

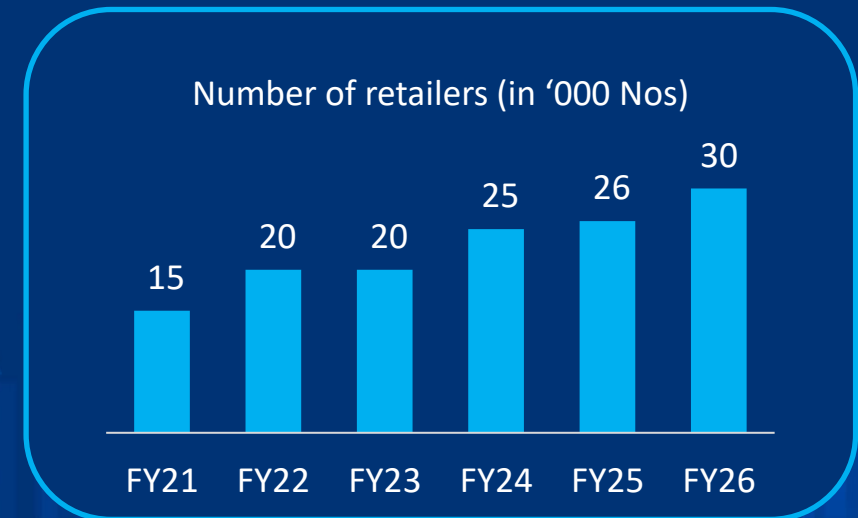
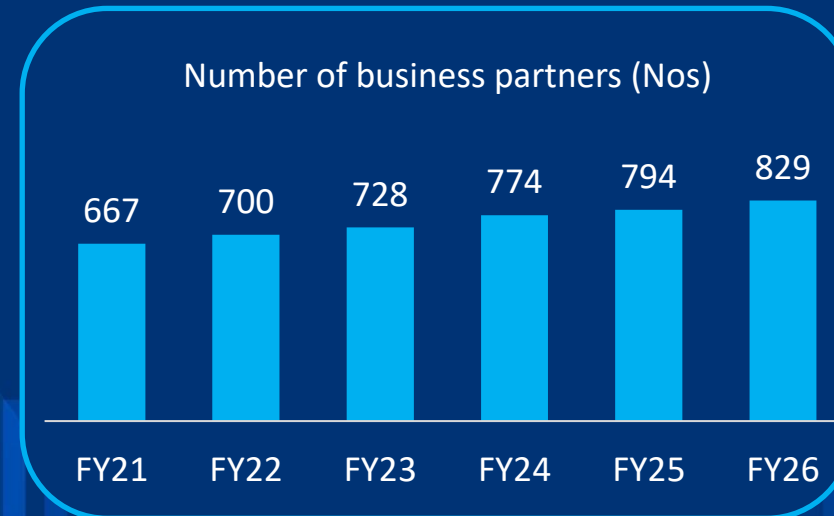
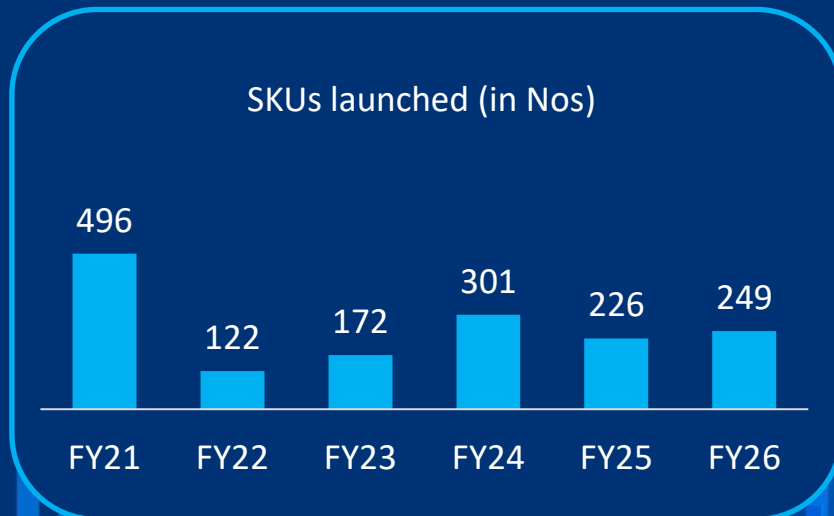
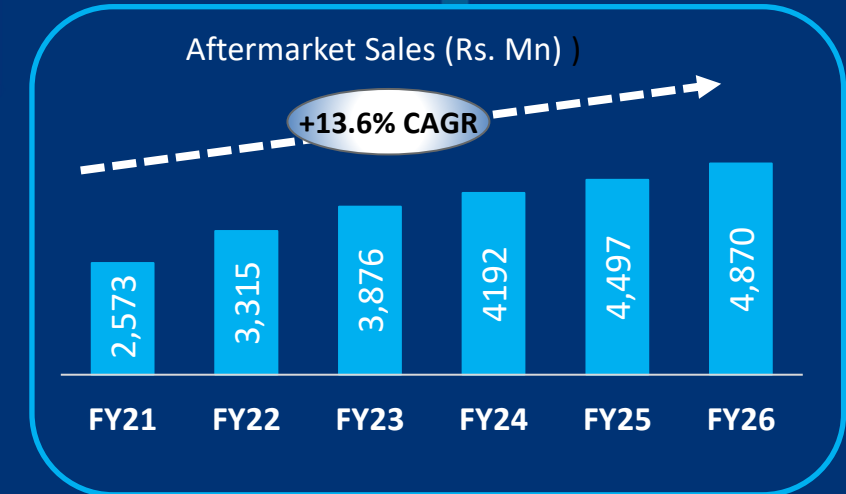
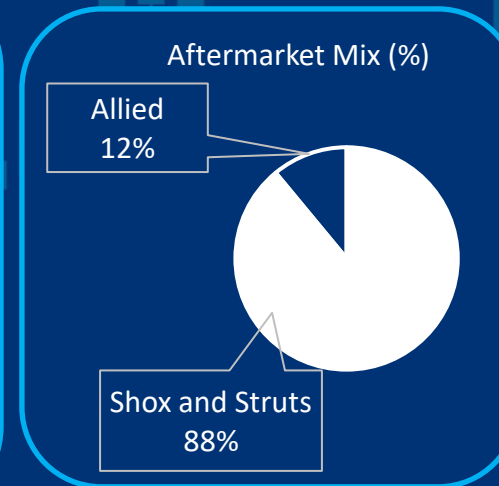
EC BLADE & TOOLS

Powered to Deliver Perfection

# AFTERMARKET

## FY26 Performance and Outlook:

- Achieved 8.3% YoY sales growth over FY24-25
- Launched new product lines-2W Drum Brake, 2W Clutch Pulley & PC Coil Spring Pads
- Launched 249 SKU's in FY26
- Major focus in B & C class towns.
- Focus on Latin American, Australia & African markets for growth in exports. New geographies added in Latin America.



# OUR STRATEGIC BUSINESS DRIVERS

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**MERGER &  
ACQUISITION**

# IGSSPL (INALFA GABRIEL SUNROOF SYSTEMS)



Entered into a JV with Netherland based Inalfa Roof systems in May'23. Inalfa is world no. 2 in automobile sunroof systems.



- 2 in every 5 utility vehicles now have a sunroof with penetration as high as 70% in some models.
- Domestic sunroof industry is expected to grow at a CAGR of 16% (FY24-27)



- Setup a plant in Chennai with an annual production capacity of 200,000 sunroofs for anchor customers Hyundai and Kia.
- Second line of another 2,00,000 units became operational from FY26 at same location.



Aspiration to hit Rs. 10 Bn in revenues by 2030



**Manufacturing Plant**



**Assembly Line**



**PU Line**

## Revised arrangement between Inalfa & Gabriel India for IGSSPL - Update

### Revised Joint Venture Agreement (JV Agreement)

- On November 12, 2025, the Board of Directors of the Gabriel India accorded their approval for initialization of Revised JV Agreement between the Company, Inalfa Roof Systems Group B.V. ('Inalfa') and Inalfa Gabriel Sunroof Systems Private Limited ('IGSSPL').
- Execution of the Revised JV Agreement is subject to obtaining requisite regulatory approvals for which Inalfa will initiate the application process.

### Key agreements to be executed

- **Amended and Restated Technical Collaboration and Alliance Agreement**
- **Addendum to the Corporate Service Agreement**
- **Brand License Agreement:** To grant IGSSPL exclusive license to use Inalfa's trademarks in India
- **Investment Agreement:** For infusion by Inalfa in equity shares of IGSSPL

### Proposed shareholding

Upon receipt of requisite corporate & regulatory approvals, Inalfa will subscribe to new equity shares for 35% shareholding in IGSSPL, and resultantly Gabriel India's ownership in IGSSPL will reduce from 100% to 65%.

# ASSET PURCHASE AGREEMENT



Asset purchase agreement (APA) between MMAS (Marelli Motherson Auto Suspension) and GIL with the aim of solidifying GIL's market position in suspension.



License agreement and technical assistance agreement signed with Marelli Suspension system Italy.



- Acquired additional capacity of 3.2 Mn shock absorbers and 1 Mn gas springs.
- Since all the conditions precedents of the aforesaid transaction are duly completed, GIL completed transaction on April 1, 2025 and accounted in its Standalone business.



**Manufacturing Plant**



**Plant inauguration**



**Plant inauguration**

# BUSINESS RESTRUCTURING - STRATEGIC RATIONALE

Update: The NCLT has vide its order dated May 11, 2026 sanctioned the Composite Scheme of Arrangement, and the Scheme has become operative effective from May 22, 2026.



**Transformation of Gabriel (through itself or through its investments)**

- Transformation of Gabriel (through itself or through its investments) from single product suspension manufacturing company into a diversified, technology driven mobility solutions provider, reducing the product concentration risk by entry into newer segments
- Enable direct collaboration with foreign strategic partners for investment and development of new technologies
- Achieve synergies through economies of scale, shared resources etc.



**Domestic Dominance and Global Presence**

- Expansion of customer base and increase in market share for existing customers and aftermarket segment, solidifying its leadership position
- Enhance supply chain synergies through exports and new customer acquisition by leveraging global relationships of foreign strategic partners
- Larger product portfolio open-up possibilities to focus and enhance after market presence; fortify / improve customer relationships



**Simplification of Group Structure**

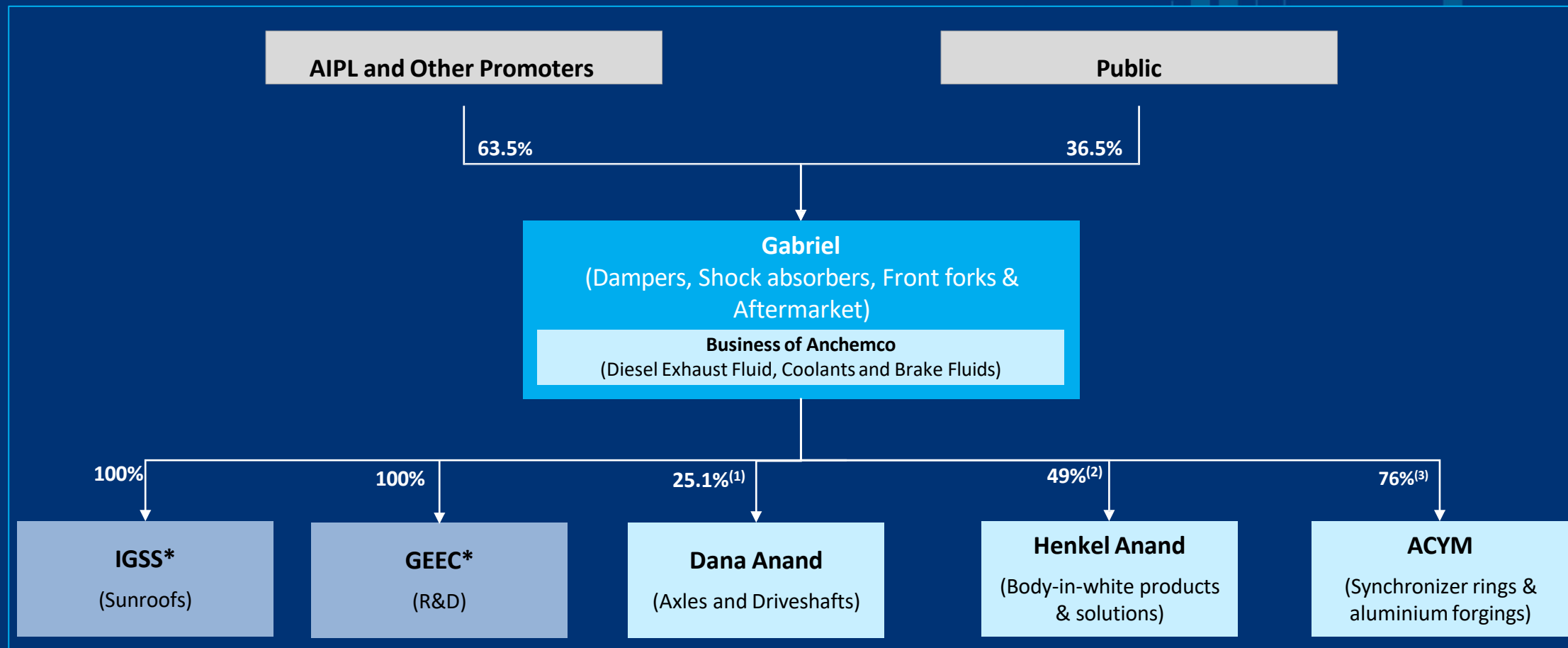
- This Scheme will consolidate the business of the Demerged Undertaking of AIPL in automotive components and products like Drive Train products including transmissions for EVs, Body in White and NVH Products and solutions, brass and steel synchroniser rings, aluminium forgings, brake fluids, radiator coolants and diesel exhaust fluids (DEF) / Ad-Blue for 2W, 3W and 4W vehicles and trucks and PU and PVC based adhesives in Gabriel, making Gabriel the main engine for growth of automotive businesses



**Responding to Shareholders' concerns and Value Creation**

- Addressing investor queries on product diversification and M&A strategy by bringing existing matured JVs under Gabriel's fold
- Increased scale of Gabriel without any leverage or cash outlay
- Enhanced ability to raise funds for future organic and inorganic growth

# BUSINESS RESTRUCTURING - TRANSACTION MECHANICS



| Scheme Steps   | Action & Mechanics   |
|--|--|
| Step 1: Appointed Date – 1 <sup>st</sup> April, 2025 | Merger of Anchemco into AIPL   |
| Step 2: Appointed Date – 1 <sup>st</sup> April, 2026 | Demerger of Business Undertaking (Business of Anchemco + Investments in ACYM, Dana Anand, Henkel Anand) from AIPL into Gabriel |
| Step 3: Issuance of shares                           | Gabriel to issue shares to AIPL's shareholders   |

- 1. 74.9% will continue to be held by JV partner Dana World Trade Corp., USA
- 2. 51% will continue to be held by JV partner Henkel AG & Co, Germany
- 3. 24% held by JV partner CY Myutec Co. Ltd, Korea

\* Existing subsidiaries

# JV BETWEEN GABRIEL AND JINHAP



An affiliate of JINOS



## About JINHAP

Global Player in Auto and Industrial Fastener Technology  
and  
Precision Forged Products



Year founded: 1978



Headquarter: Daejeon, South Korea



Revenue: ~ 594 Bn KRW (~USD 435 Mn) in CY24



Employees: ~1200



Plant locations: 3 plants in South Korea, 1 in China and 1 in USA

# DETAILS OF THE TRANSACTION



- JV announced between Gabriel India Limited (GIL) and Jinhap Korea (an affiliate of JINOS) to enter the business of fasteners.
- **GIL is holding 51% in the JV, making Jinhap Gabriel Auto India Private Limited a subsidiary of GIL, effective February 27, 2026**



## Rationale of this transaction:

- Entry into fasteners to address anchor customer's localization needs.
- Addressing larger fasteners market beyond anchor customers.

Automotive fasteners



Precision forged products



# JV BETWEEN GABRIEL AND SK Enmove



## About SK Enmove

### Global Player in Base Oil, Lubricants and Functional Fluids



- World's largest producer of premium base oil with 500 + blending formulations and global presence in Lubricants
- Part of SK Group, Korea's 2<sup>nd</sup> largest conglomerate



**Revenue:** USD 3.4 Bn (SK Enmove, 2024)  
USD 148 Bn (SK Group, 2024)



**Employees:** 36,500+ (SK Group, globally)



**HQ:** Seoul, South Korea

## DETAILS OF THE TRANSACTION



- JV between Gabriel India Limited (GIL) and SK Enmove (SKEN) to enter the business of lubricants and functional fluids.
- JVA was signed at SK HQ, Korea on 15<sup>th</sup> October 2025.
- **GIL is holding 49% in SK Enmove Gabriel India Private Limited, making it a JV effective February 27, 2026**



### Rationale of this transaction:

- Leverage OEM customer base as well as aftermarket channel of GIL.
- Synchronous with Anchemco's fluids business.
- Synergy with respect to captive consumption of industrial lubricants in the ANAND Group (e.g. Shock Absorber Oil in GIL)



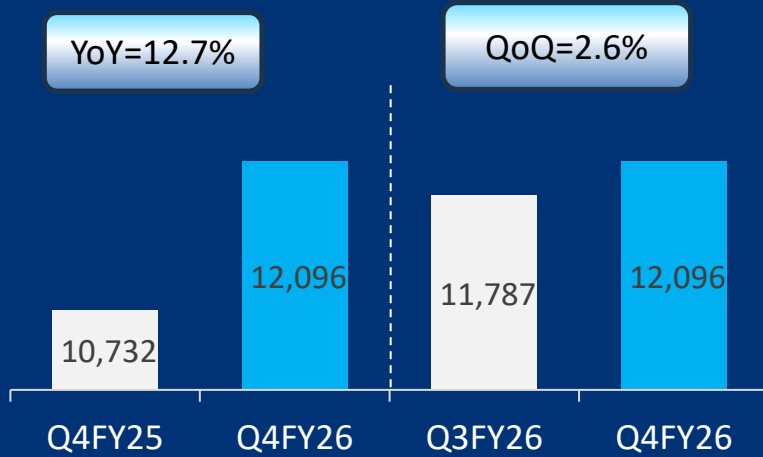
### Product Portfolio of JV Company:

- Engine Oils, E-fluids, Shock Absorber Oil, Industrial Lubricants, Greases, E-thermal Fluids
- Use of "ZIC" trademark (SK's current brand)
- Include "SK" and "GABRIEL" as endorsing corporate brands

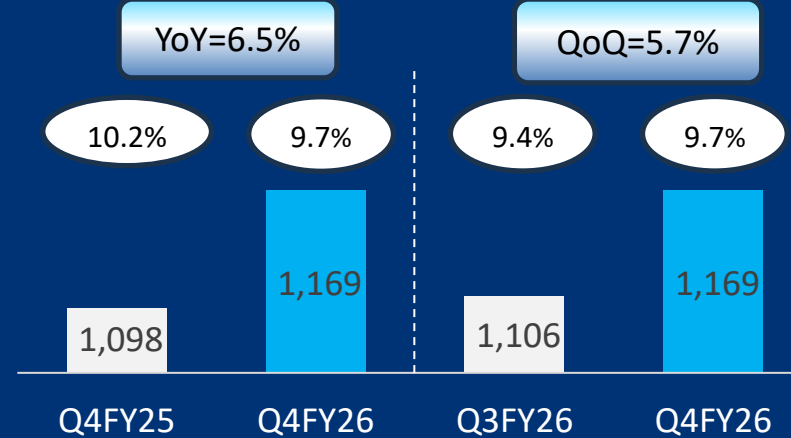
# CONSOLIDATED FINANCIAL HIGHLIGHTS – Q4 & FY26

Quarterly

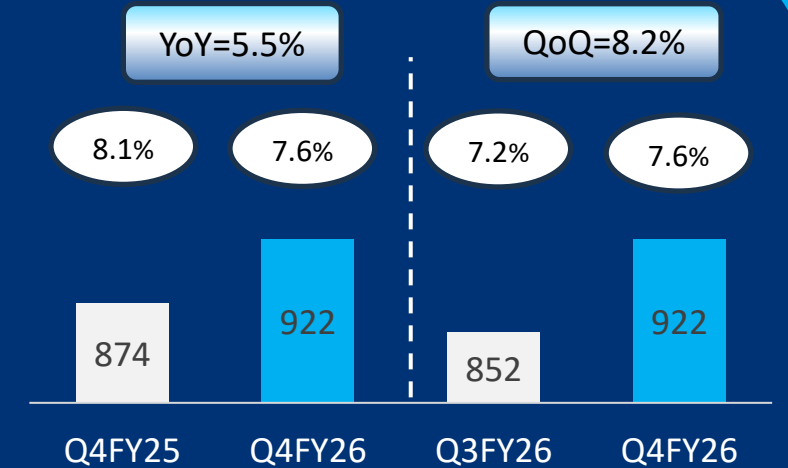
Revenue (Rs. Mn)



EBITDA (Rs. Mn) and EBITDA Margin (%)

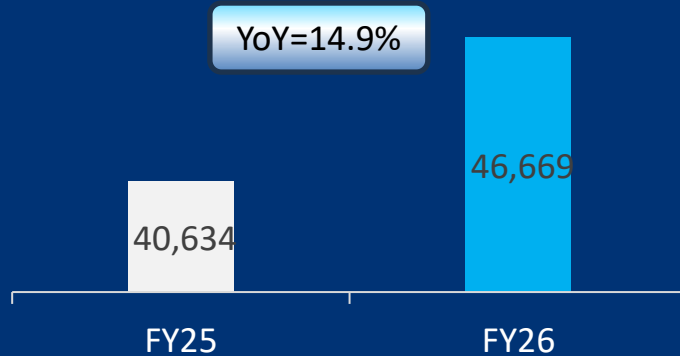


PBT (Rs. Mn) and PBT Margin (%)

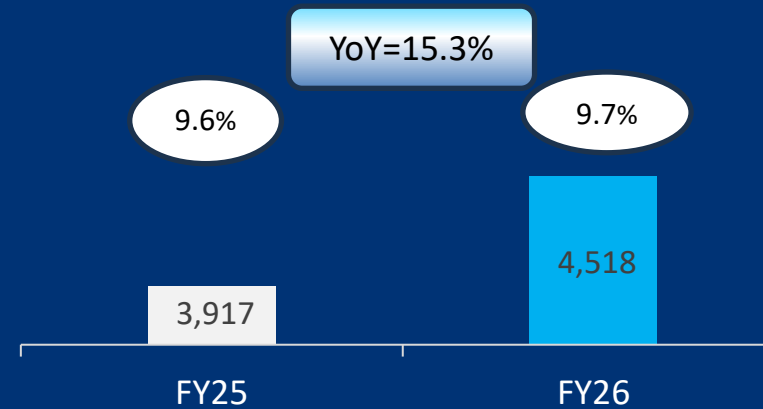


Full Year

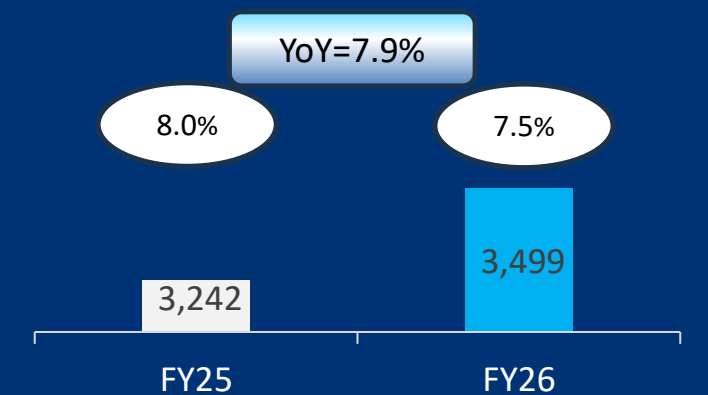
Revenue (Rs. Mn)



EBITDA (Rs. Mn) and EBITDA Margin (%)



PBT (Rs. Mn) and PBT Margin (%)



Denotes growth (%)

Note: EBITDA has been computed after eliminating the non-operational expenses and one-time impact of wage code. PBT excludes one-time wage code impact.

# CONSOLIDATED PROFIT & LOSS STATEMENT

|  |
|--|
| <b>Consolidated P&amp;L</b>                              |
| <b>Gabriel India Limited</b>                             |
| <u>Wholly Owned Subsidiary:</u>                          |
| • Inalfa Gabriel Sunroof Systems Private Limited         |
| • Gabriel Europe Engineering Centre                      |
| <u>Joint Venture:</u>                                    |
| • Jinhap Gabriel Auto India Private Limited (Subsidiary) |
| • SK Enmove Gabriel India Private Limited (JV)           |

| Particulars (Rs. Mn)                        | Q4 FY26      | Q3 FY26      | Q4 FY25      | FY26         | FY25         |
|---|--------------|--------------|--------------|--------------|--------------|
| Revenue from operations                     | 12,096       | 11,787       | 10,732       | 46,669       | 40,634       |
| <i>Raw material % to sales</i>              | 74.7%        | 73.9%        | 73.8%        | 73.9%        | 74.1%        |
| <i>Employee costs % to sales</i>            | 5.7%         | 6.1%         | 5.9%         | 6.2%         | 6.2%         |
| <i>Other expenses % to sales</i>            | 10.3%        | 10.9%        | 10.0%        | 10.5%        | 10.0%        |
| <b>EBITDA</b>                               | <b>1,169</b> | <b>1,106</b> | <b>1,098</b> | <b>4,518</b> | <b>3,917</b> |
| <b>EBITDA %</b>                             | <b>9.7%</b>  | <b>9.4%</b>  | <b>10.2%</b> | <b>9.7%</b>  | <b>9.6%</b>  |
| <i>Other income % to sales</i>              | 0.8%         | 0.6%         | 0.4%         | 0.6%         | 0.6%         |
| <i>Interest % to sales</i>                  | 0.4%         | 0.3%         | 0.3%         | 0.3%         | 0.3%         |
| <i>Depreciation % to sales</i>              | 2.0%         | 2.2%         | 2.2%         | 2.1%         | 2.0%         |
| <b>PBT Before Exceptional Items</b>         | <b>922</b>   | <b>852</b>   | <b>874</b>   | <b>3,499</b> | <b>3,242</b> |
| <b>PBT %</b>                                | <b>7.6%</b>  | <b>7.2%</b>  | <b>8.1%</b>  | <b>7.5%</b>  | <b>8.0%</b>  |
| Exceptional Items                           | 4.5          | 133          | -            | 138          | -            |
| Tax   | 253          | 173          | 231          | 840          | 792          |
| <b>PAT</b>                                  | <b>665</b>   | <b>547</b>   | <b>644</b>   | <b>2,522</b> | <b>2,450</b> |
| <b>PAT (Adjusted for Exceptional Items)</b> | <b>669</b>   | <b>680</b>   | <b>644</b>   | <b>2,660</b> | <b>2,450</b> |
| <b>PAT %</b>                                | <b>5.5%</b>  | <b>5.8%</b>  | <b>6.0%</b>  | <b>5.7%</b>  | <b>6.0%</b>  |
| EPS   | 4.6          | 3.8          | 4.5          | 17.5         | 17.0         |

Note: EBITDA has been computed after eliminating the non-operational expenses and one-time impact of wage code. PBT excludes one-time wage code impact.

# TECHNOLOGICAL ADVANCEMENT

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**TECHNOLOGICAL  
ADVANCEMENT**

# GABRIEL EUROPE ENGINEERING CENTRE (GEEC)

## R&D Competencies

Advanced Damper design

Material expertise Damper

Control Logics

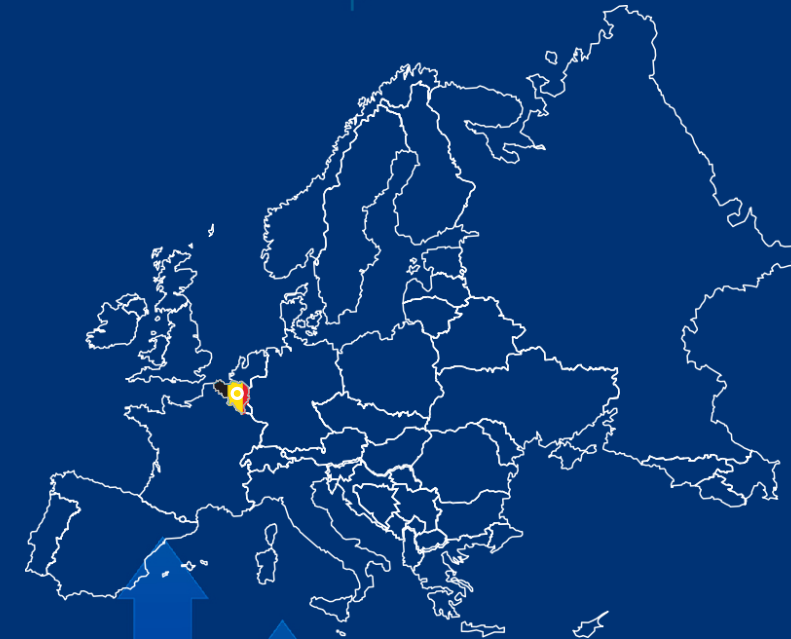
NVH damper test rig Comfort and NVH assessments

Vehicle dynamics on car and virtual engineering

R&D Location for Gabriel



Belgium





**GABRIEL PUNE TECH CENTRE:  
“IGBC” CERTIFIED  
GREEN BUILDING**

# GABRIEL TECH CENTRE: POWERING OUR FUTURE, DRIVING POSSIBILITIES



Chakan, Maharashtra

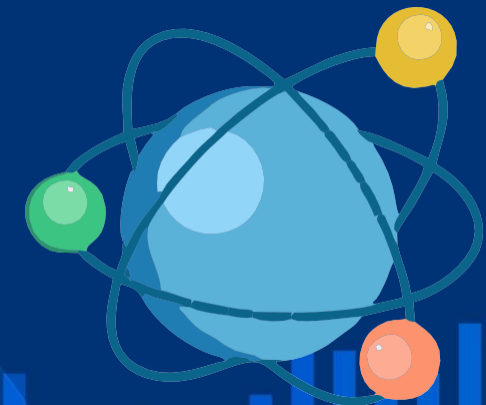


Hosur, Tamil Nadu

TECHNOLOGICAL  
COLLABORATION/  
ASSISTANCE



PATENTS FILED TILL DATE - 100  
PATENTS GRANTED TILL DATE - 34

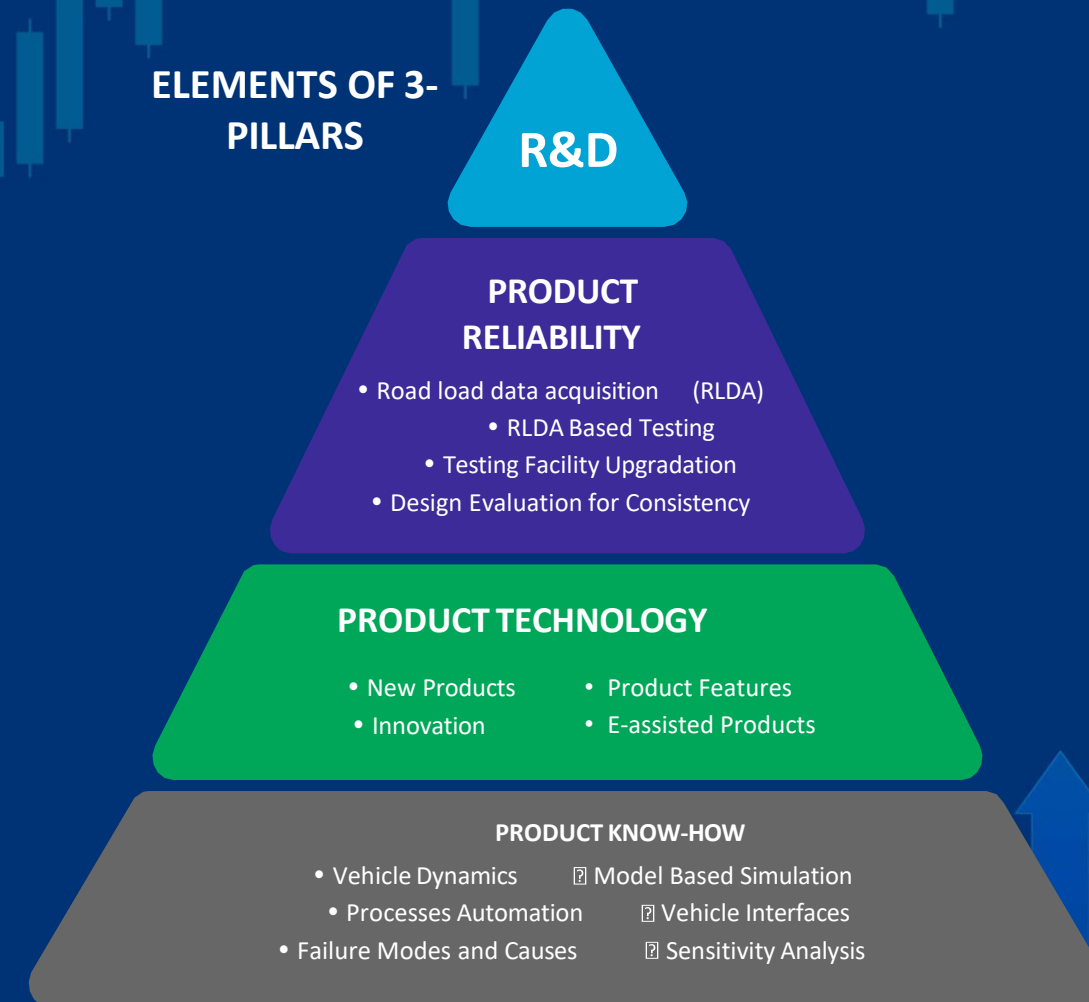


# R&D, INNOVATION AND TECHNOLOGY: ESSENTIAL COMPONENTS FOR STRATEGIC EVOLUTION

At Gabriel India, our constant endeavors towards investing in R&D, innovation and technology are considered integral to our continuous improvement process.

Our R&D technology centers at Hosur and Chakan ( recently launched) are recognized by the Department of Scientific and Industrial Research (DSIR), part of the Ministry of Science and Technology.

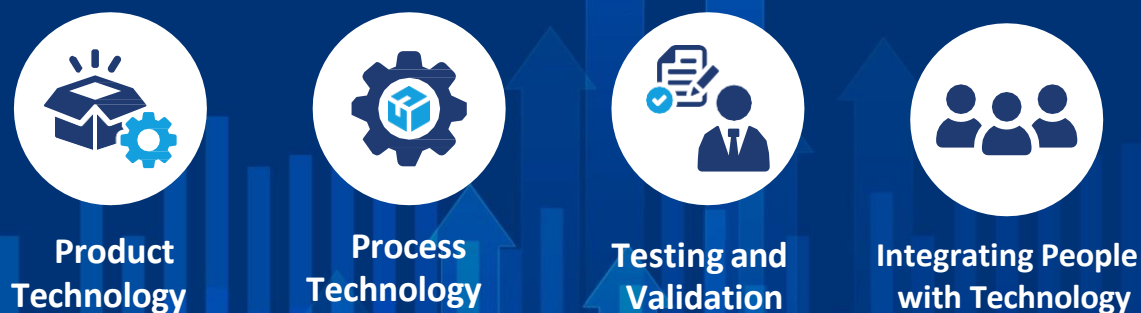
## ELEMENTS OF 3-PILLARS



## END-TO-END PRODUCT DEVELOPMENT CAPABILITIES



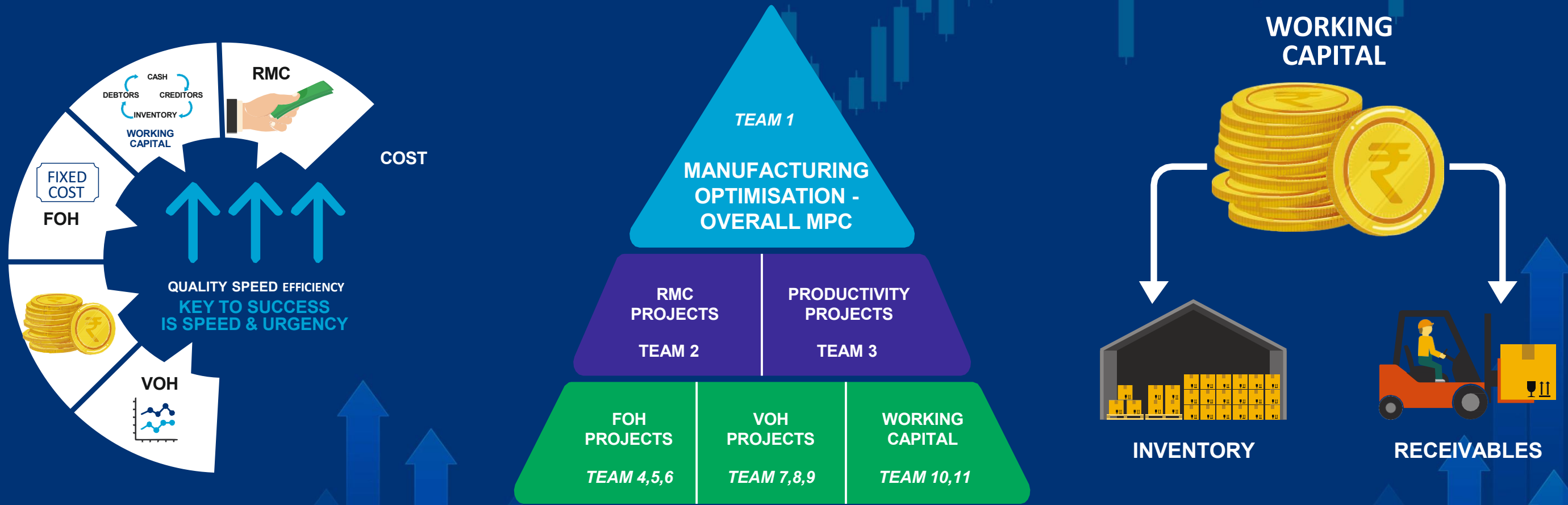
## KEY FOCUS AREAS



83 R&D Specialists

100 Patents Filed

# CORE 90 (COST REDUCTION IN 90 DAYS)



**CORE 90 COST REDUCTION DRIVE**

# AWARDS & ACCOLADES DURING Q4 FY26



**Fastest Development Award from Suzuki Motorcycles at the Annual Supplier Conference 2026**

# HUMAN RESOURCES



| Key Metrics                                | FY26 | FY25 | FY24 | FY23 | FY22 | FY21 |
|--|------|------|------|------|------|------|
| Average employee experience (person years) | 6.0  | 7.9  | 8.0  | 8.0  | 8.0  | 8.0  |
| Investment in training programs (Rs. Mn)   | 14.8 | 22.0 | 24.8 | 19.4 | 10.5 | 4.2  |
| Employees covered under training programs  | 98%  | 100% | 87%  | 70%  | 73%  | 78%  |

# SUSTAINABILITY MISSION



**TO BE CARBON & WATER NEUTRAL BY 2030  
WITH ZERO WASTE TO LANDFILL**

# SUSTAINABILITY

| Focus area                          | Ambition   | Status FY26                                       | Status FY25                                       |
|-------------------------------------|--|---|---|
| Waste Management/ Waste Stewardship | All sites to achieve zero waste to landfill (ZWTL) status by 2030    | 7 out of 7 plants achieved zero waste to landfill | 1 out of 7 plants achieved zero waste to landfill |
| Water Stewardship                   | To achieve water-neutral operations by 2030                          | 50%   | 51%   |
| Climate Resilience                  | 50% of the energy needs are to be met from renewable sources by 2030 | 18%   | 17%   |
|                                     | Carbon neutral operations by 2030                                    | 40%   | 38%   |
| Occupational Health and Safety      | Zero injuries  | 2 Lost Time & 10 Recordable Injuries              | 14 Lost Time & 17 Recordable Injuries             |
|                                     | To achieve 36 safety training hours per employee by 2027             | 19.92   | 18.15   |
| Responsible Procurement             | To audit all Tier I suppliers in by 2027                             | 90%   | 90%   |

# CORPORATE SOCIAL RESPONSIBILITY (CSR)

The SNS Foundation (SNSF), established in 1976, serves as the CSR arm of the ANAND Group and operates as an independent non-profit organization. It aligns its initiatives with the United Nations’ Sustainable Development Goals (SDGs), focusing on empowering communities through social transformation. Gabriel India supports SNSF’s efforts across its four key thematic areas:



### Education

- Since 2014, 8K+ government school students in 30 schools benefited from teaching support, educational tours & infra projects under GIL CSR.
- **28 scholarships** : 18 for diploma engineering & 10 for education at ANAND School (100% females).

### Skill Development

- 817 youth graduated from multiple NSDC approved skilling courses: 151 are under training.
- Family income increased by 40% after youth skilled at SNSF joined employment or started a business.

### Health & Hygiene

Water ATM installations in Thoduthepalli and Bathalapalli villages, (near GIL, Hosur) aims to improve access to safe drinking water for 4K+ families & reduce incidences of waterborne diseases like diarrhea & vomiting.

### Community & Environment

- Projects on renewable energy, rainwater harvesting, microfinance & development of community infra undertaken.
- Supported 1,968 rural women to access bank loans. 71 Women initiated livelihood activities.
- 3 Public Parks are maintained in Parwanoo having 3.2k plants
- Bus Stop constructed at Dewas city



# GI L Leadership

# BOARD OF DIRECTORS



**Anjali Singh**  
Executive Chairperson Gabriel India



**Mahendra K Goyal**  
Group President & Group CEO ANAND Group



**Atul Jaggi**  
Managing Director Gabriel India



**Mahua Acharya**  
Non-Executive Independent Director



**Pallavi Joshi Bakhru**  
Non-Executive Independent Director



**BVR Subbu**  
Non-Executive Independent Director

# EXECUTIVE LEADERSHIP



**Atul Jaggi**  
Managing Director



**Anand Sontakke**  
Chief Operating Officer



**Amitabh Srivastava**  
Chief Operating Officer-  
Railways and Aftermarket



**R. Vasudevan**  
Chief Commercial Officer



**Mohit Srivastava**  
Chief Financial Officer



**Koen Reybrouck**  
Chief Technical Advisor



**Vinod Razdan**  
Chief Human Resources



**Abdul Wahid**  
Head-Quality

## FOR FURTHER INFORMATION, PLEASE CONTACT:

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CIN : L34101PN1961PLC015735

Mr. Nilesh Jain  
[secretarial@gabriel.co.in](mailto:secretarial@gabriel.co.in)

### Company website:

<https://www.anandgroupindia.com/gabrielindia>

### Investor Relations Advisors :

Strategic Growth Advisors Pvt. Ltd.  
CIN : U74140MH2010PTC204285

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