

Amber Enterprises India Limited
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Focal Point, Rajpura, Patiala-140401,
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Corporate Office: Universal Trade Tower,
1st Floor, Sector 49, Sohna Road,
Gurgaon-122018, Haryana, India



Date: 16th May 2026

To
Secretary
Listing Department

To
Secretary
Listing Department

BSE Limited

Department of Corporate Services
Phiroze Jeejeebhoy Towers Dalal Street,
Mumbai – 400 001

Scrip Code: 540902
ISIN: INE371P01015

National Stock Exchange of India Ltd.

Exchange Plaza, C-1, Block G, Bandra Kurla
Complex, Bandra (E) Mumbai – 400 051

Symbol: AMBER
ISIN: INE371P01015

Dear Sir/Ma'am,

Subject: Investor Presentation on the Audited Financial Results (Standalone and Consolidated) of the Company for the quarter and financial year ended 31st March 2026

Pursuant to the Regulation 30 and other relevant provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith Investor Presentation on the Audited Financial Results (Standalone and Consolidated) of the Company for the quarter and financial year ended 31st March 2026.

This information is also being hosted on the Company's website, at <https://www.ir.ambergrouppindia.com/investor-information/investor-presentations/> for your information and for information of members/participants and public at large.

Kindly take the same into your records and oblige.

Thanking You,
Yours faithfully
For **Amber Enterprises India Limited**

Konica Yaadav
(Konica Yaadav)
Company Secretary and Compliance officer
Membership No. : A30322





Q4FY26 & FY26

Result Presentation

May 2026

This presentation and the accompanying slides (the “Presentation”), which have been prepared by **Amber Enterprises India Limited** (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

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Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

A decorative graphic consisting of multiple thin, parallel red lines that form a series of overlapping, wavy curves across the lower half of the slide. The lines are more densely packed in some areas, creating a sense of depth and movement.

Key Highlights

Business Highlights - FY26



Electronics Division Strengthened with Value-Driven Acquisitions

Shogini Technoarts



Stake %
80%

Manufacturer of Bare PCB

Unitronics (1989) (R"G)



Stake %
50.4%
(Current)*

PLCs and HMIs for Industrial Automation

Power-One Microsystem



Stake %
60%

Solar Inverters, UPS Systems, EV Chargers, BESS



Expansion

- ECMS approval obtained for
 - Ascent-K Circuit (JV with Korea Circuits) for HDI PCB application of ₹3,200 Cr;
 - Ascent and Shogini Technoarts for multi-layer PCB of ₹991 and ₹500 Cr respectively
- Facility Expansion
 - Ascent Circuit: Construction progressing well at Hosur, T.N, and trial production expected by Q2FY27
 - Ascent-K Circuit: Construction to begin in June'26 of 16 acres facility at YEIDA (U.P), near Jewar Airport (U.P)
- Land Allotment
 - Amber Enterprises secured 100 acres land for setting up manufacturing facilities in YEIDA (U.P)



Balance Sheet Strengthened

- Amber Enterprises raised equity funds of ~₹1,000 Cr through Qualified Institutions Placement
- ILJIN Electronics raised funds of ₹1,750 Cr from marquee investors



YEIDA stands for Yamuna Expressway Industrial Development Authority; ECMS stands for Electronic Manufacturing Component Scheme

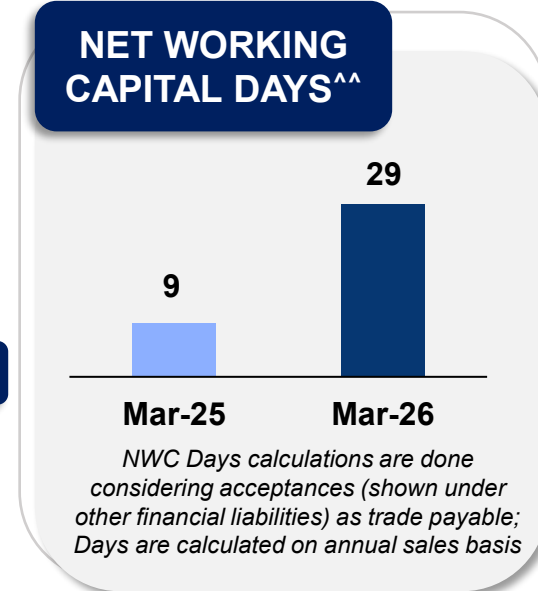
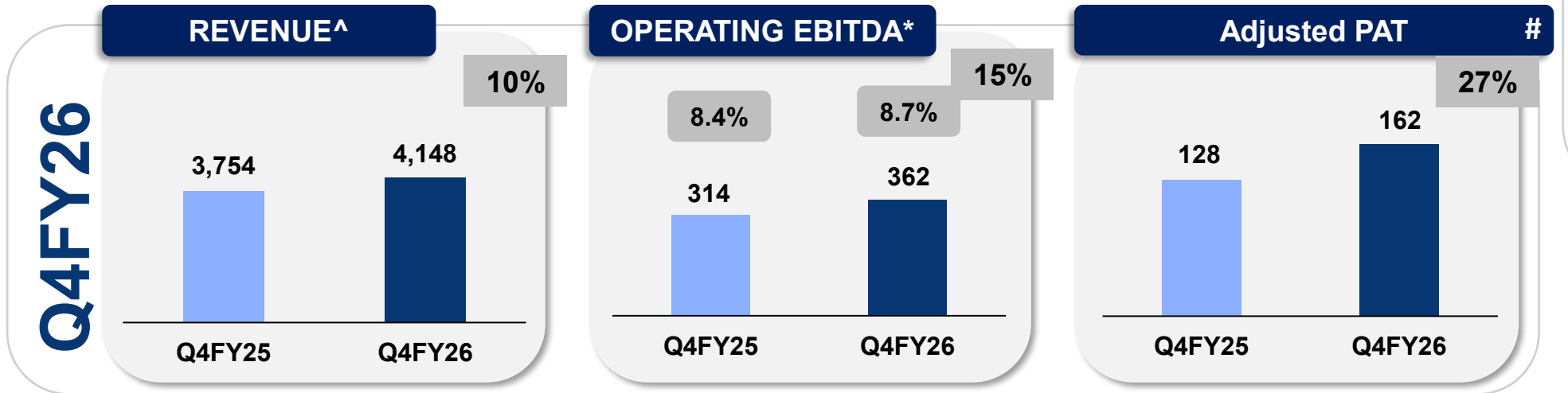
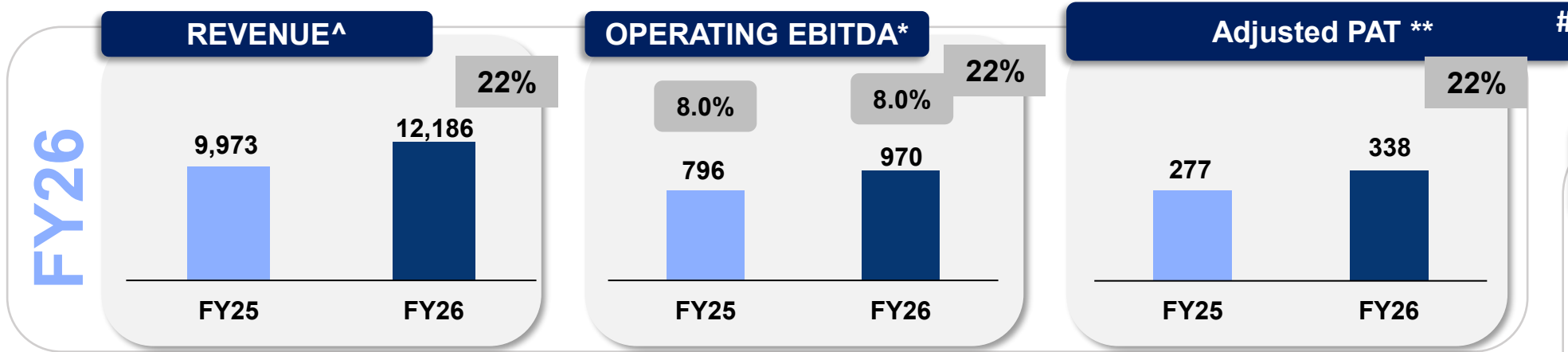
*Current stake as of May'25; Initial stake bought in Unitronics on 9th Oct 2025 was 40.2% and subsequently increased over period; As of 31st March'26 stake was 49.7%

FY26 & Q4 Consolidated Performance



In ₹ Crore

Consolidated Revenue Surpasses ₹ 12,000 Cr Milestone for FY26



NWC days: Increased largely by pro-active inventory positioning amid supply chain disruptions due to geopolitical uncertainty

Adjusted PAT is prior to the exceptional one-off impairment of investment in Shivalik and share of loss of JV amounting to FY26: ₹ (112) Cr; FY25: ₹ (26) Cr; Q4FY26: ₹ 0 Cr and Q4FY25: ₹ (9) Cr Refer FY26 published financials for details

** FY26 PAT is after considering the one-off provision of ₹ 9 Cr on account of New Labour Code ^ Revenue: Does not include other income *Op. EBITDA: Before impact of ESOP expense and other non-operating income and expenses

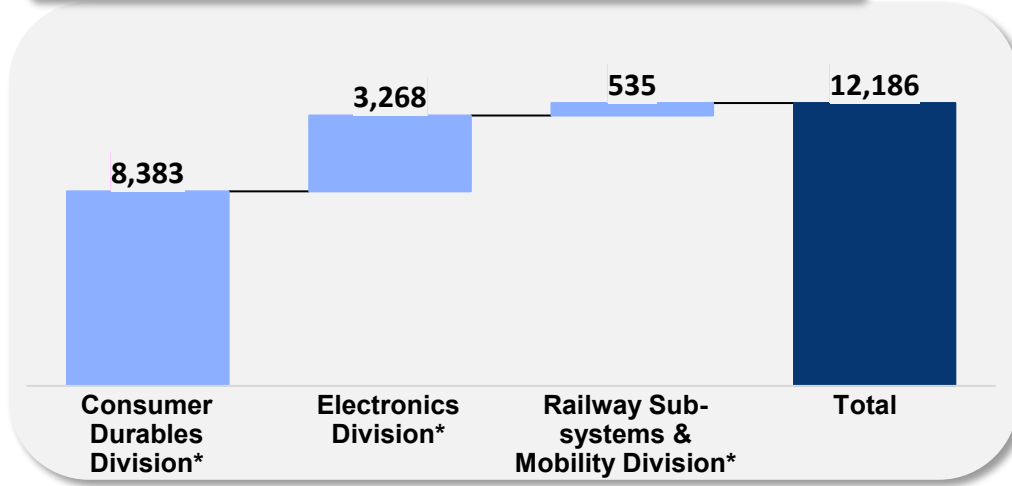
Consolidated Operating EBITDA & Revenue Build-up



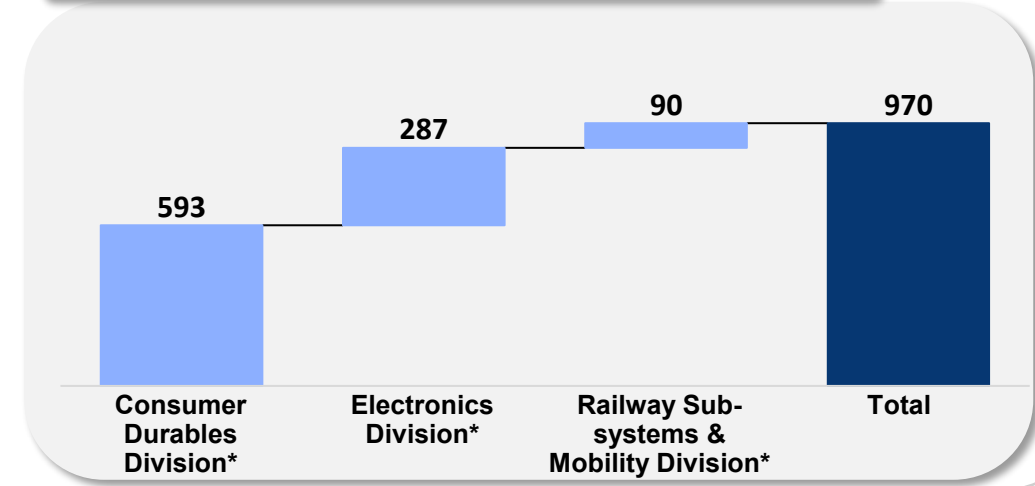
In ₹ Crore

FY26

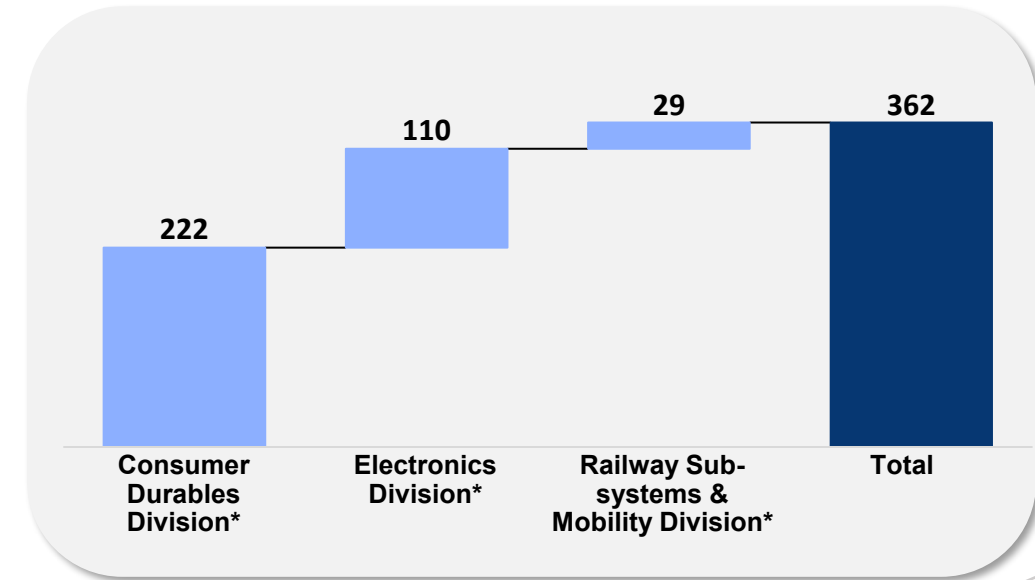
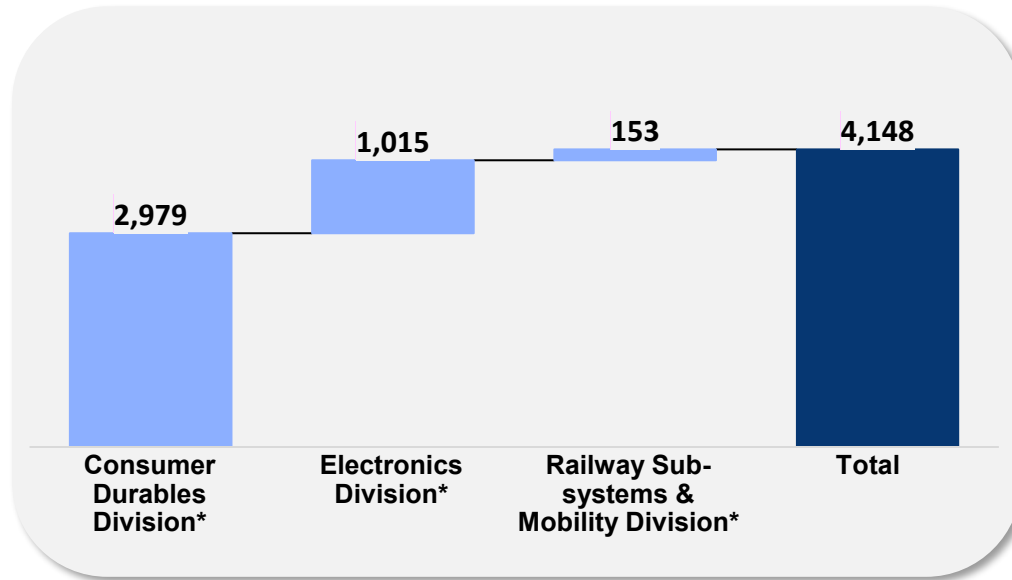
REVENUE[^]



OPERATING EBITDA*

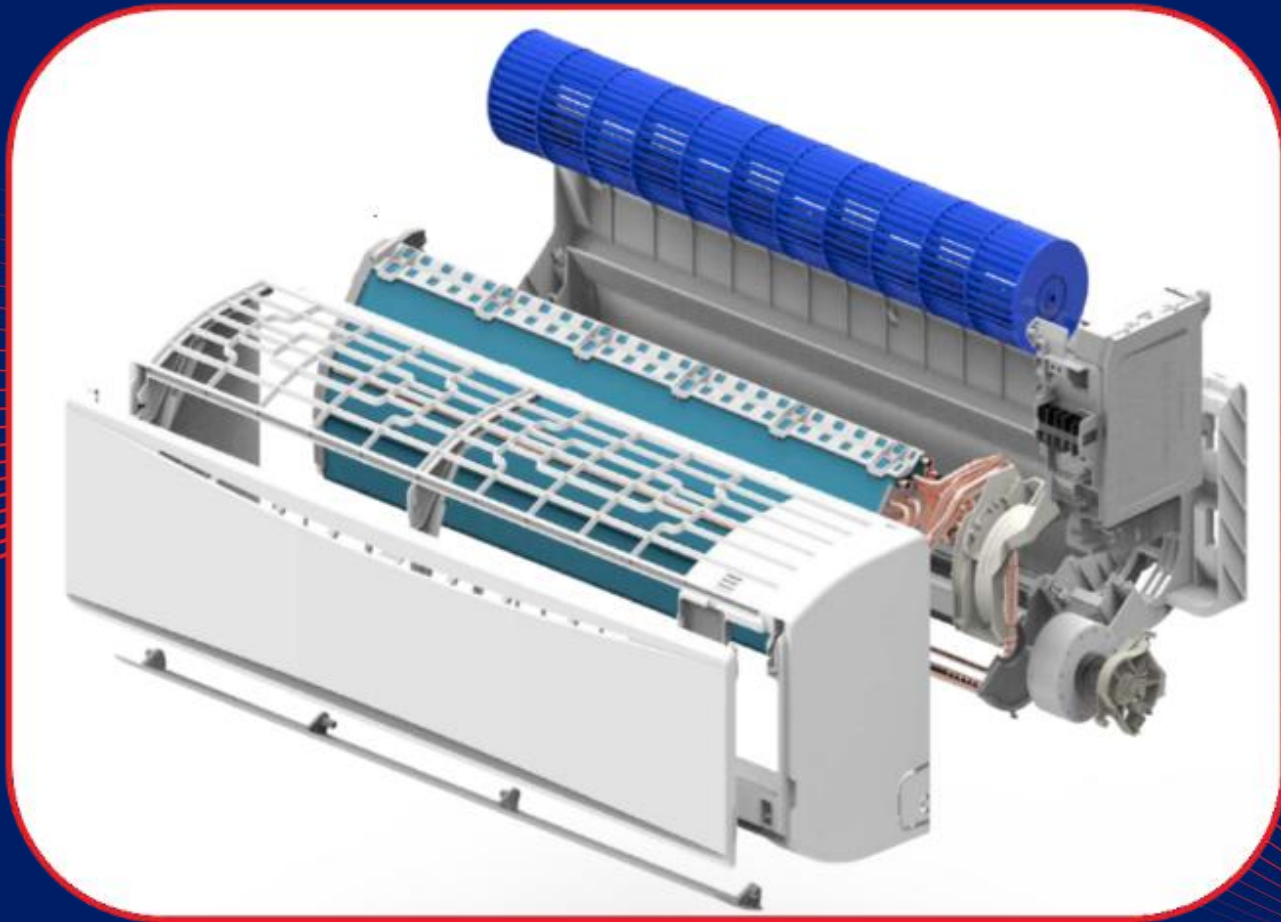


Q4FY26



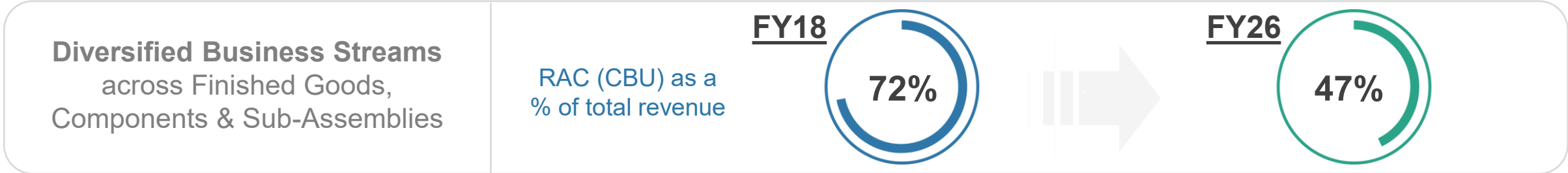
[^] Revenue: Does not include other income

*Operating EBITDA: Before impact of ESOP expense and other non-operating income and expenses



Consumer Durables Division

Division Overview



 <p>24 Facilities</p>		<p>~70% BoM Catering Capability</p>
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<p>Business Verticals</p>	<p>RAC</p>	<p>CAC</p>	<p>Components</p>
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Consumer Durables Product Portfolio



Diversification into Various Applications

Products

FG

- IDU
- ODU
- Commercial AC
- Window AC

Components

- Copper Tube
- Sheet Metal
- Injection Moulding
- Motor
- Tools
- Heat Exchanger
- CFF

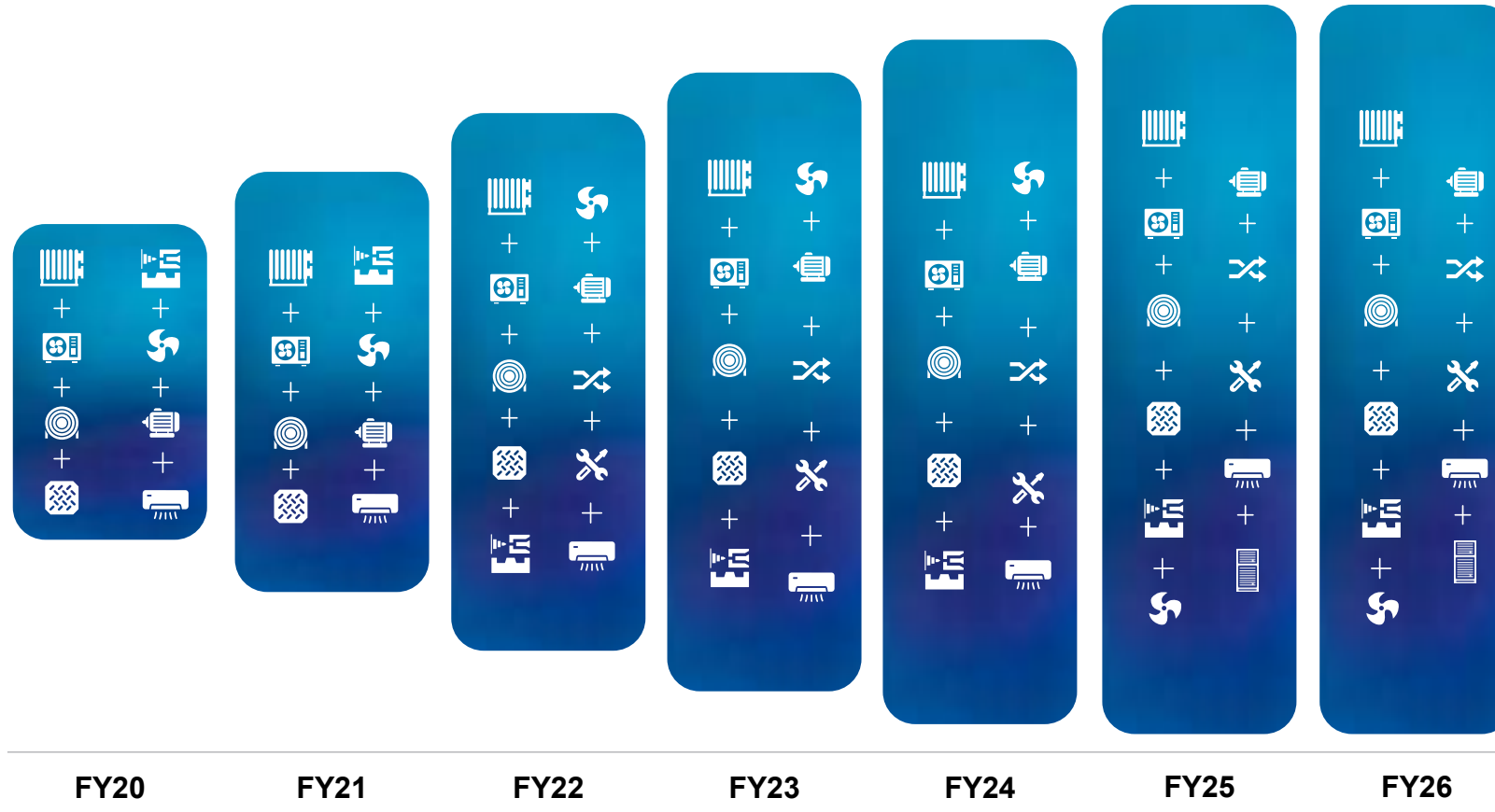
Target Segments

AC & Components

- Split AC, Window AC, Inverter AC
- Cassette AC, Tower AC and Ductable

Non-AC Components

- Refrigerators
- Washing Machine
- Microwave
- Water Purifiers
- Automobile
- Energy Meters
- Set Top Boxes, etc.



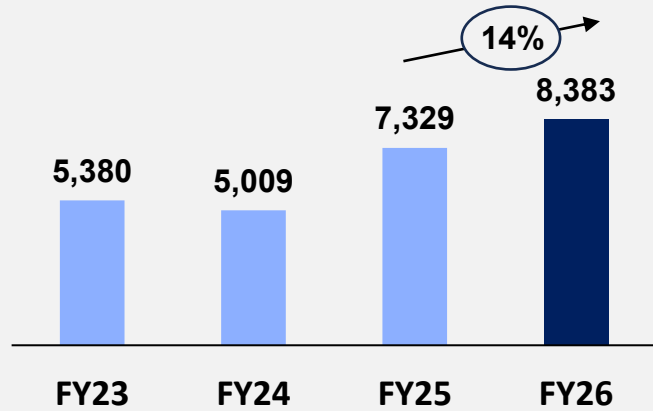
Consumer Durables Division Performance



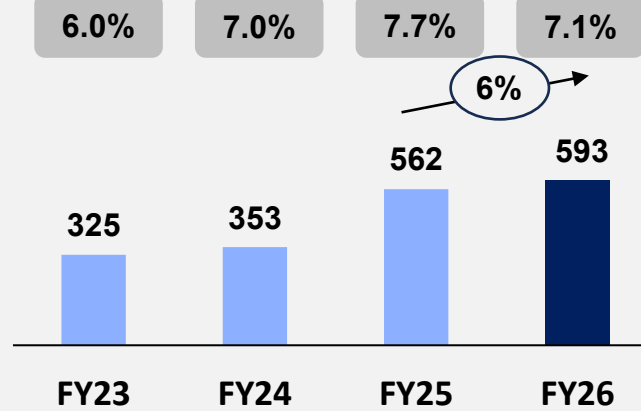
In ₹ Crore

FY26

REVENUE

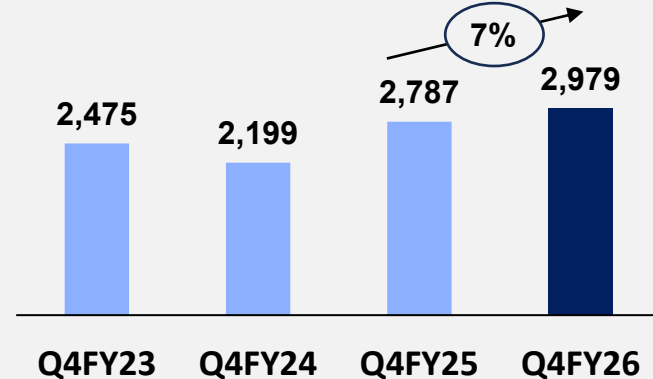


OPERATING EBITDA*

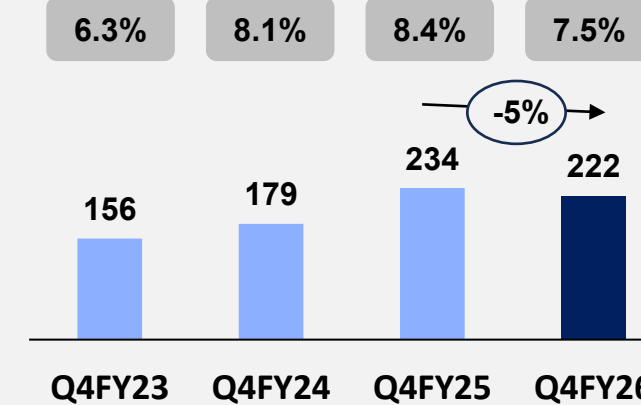


Q4FY26

REVENUE



OPERATING EBITDA*

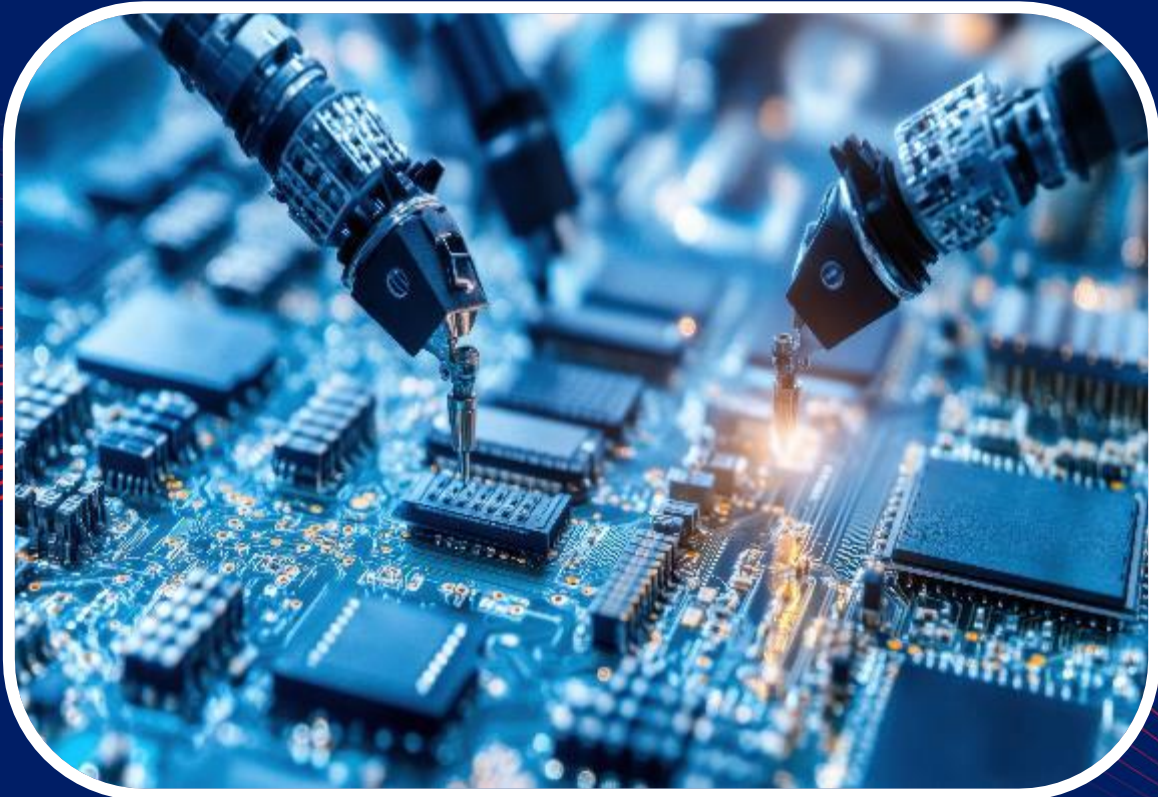


COMMENTS

- Division outperformed the industry growth:
 - Revenue grew by 14% YoY to ₹ 8,383 Crore in FY26, In-line with the division guidance
 - Operating EBITDA grew by 6% YoY in FY26
 - Margins for the Q4FY26 were impacted by the surge in commodity prices and currency depreciation
- The division growth driven by the diversified product offering, adding wallet share within existing customers, expanding product baskets
- Strengthened Light Commercial AC vertical with product expansion of Inverter range in Ductable AC, introduction of One-Way Cassette AC and customers additions during the year
- Augmented RAC (CBU) production capacity at the Sri City facility, Andhra Pradesh

* Operating EBITDA: Before impact of ESOP expense and other non-operating income and expenses

Note: Revenue & Operating EBITDA are not comparable with published segment results



Electronics Division

Division Overview



08

Facilities*



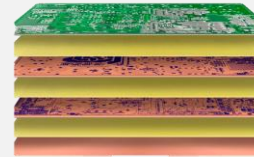
03

Expansions

Business Verticals

PCB-A &
Box Build

Bare PCB



Power Electronics &
Industrial Automation
(Box Build)



STELLTEK

ASCENT
CIRCUITS

SHOGINI
TECHNOARTS PVT. LTD.

Korea Circuit

POWER-ONE[®]
MICRO SYSTEMS PVT. LTD.

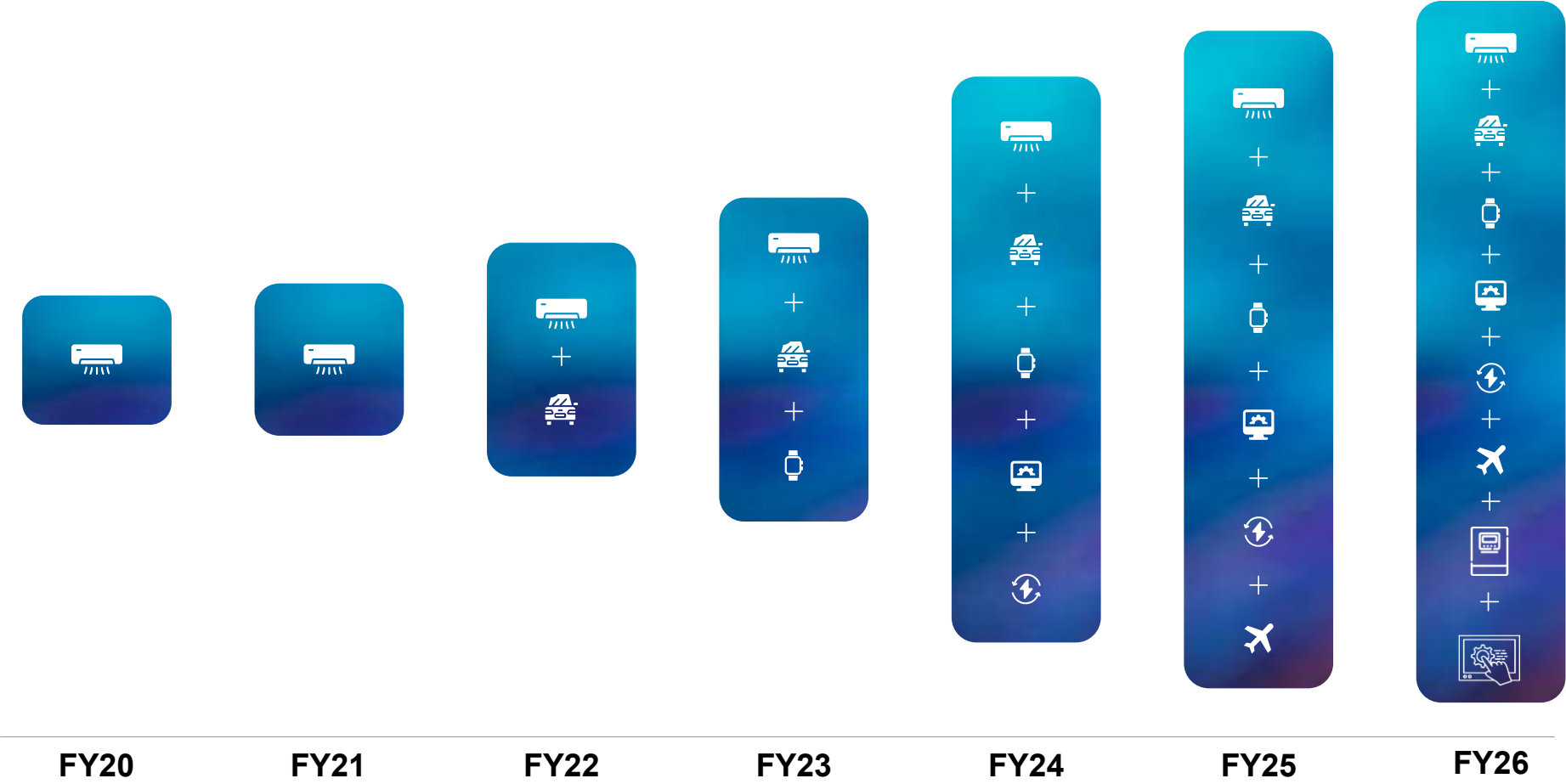
UNITRONICS[®]

Product Portfolio Expansion

Target Segments

-  Consumer Durables
-  Automobile
-  Smart Watches
-  IT & Telecom
-  Defence & Aerospace
-  Industrials
(Including Energy)
-  Industrials
(Power-One)
-  Industrial Automation
(Unitronics)

Product Portfolio for PCBA's and Bare PCBs

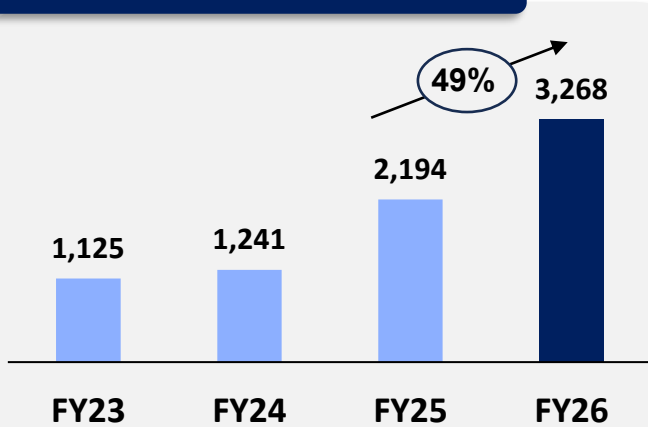


Electronics Division Performance

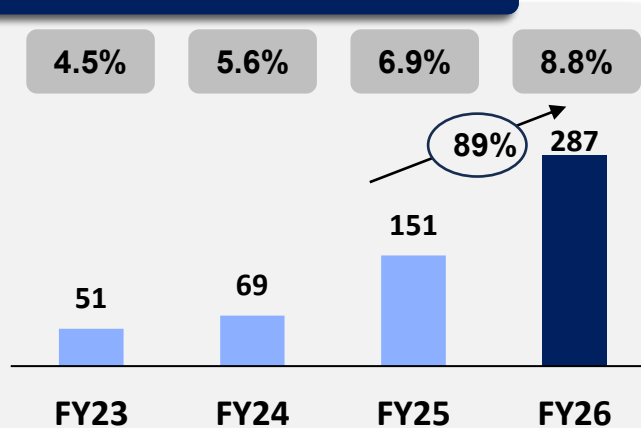


FY26

REVENUE

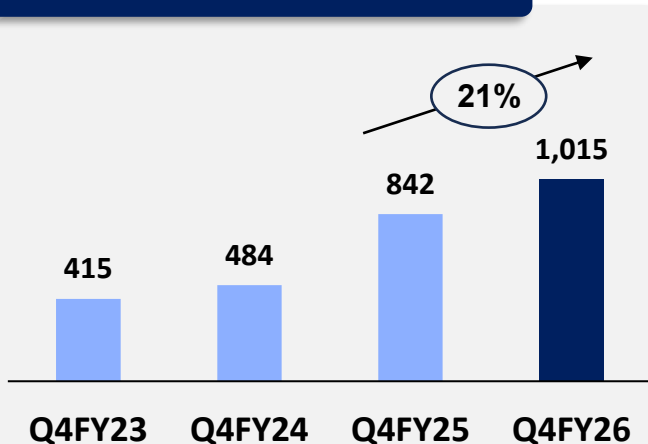


OPERATING EBITDA*

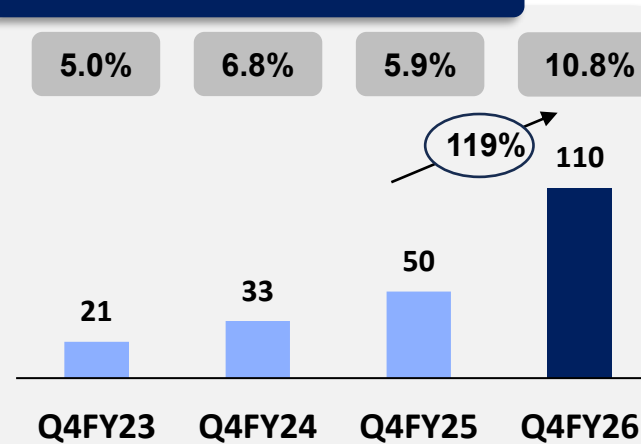


Q4FY26

REVENUE



OPERATING EBITDA*



COMMENTS

In ₹ Crore

- Division performance:
 - Revenue grew by 49% YoY and Operating EBITDA grew by 89% YoY in FY26
- Power-One, Unitronics, and Shogini acquisitions accelerates the Division's journey towards balancing value and volume play
- Raised Unitronics stake to 50.4% as of date from an initial stake of 40.2% in Oct'25, reached the majority ownership
- Strategic alliance with Sumitronics (Japan) & ILJIN to expand EMS solutions for Japanese and global customers in India, leveraging ILJIN's footprint and manufacturing excellence
- Continuing the strong growth momentum, Electronic Division is expected to record revenue growth of around 40% in FY27

Electronics Division: Expansion



Ascent Circuits Facility Expansion – Hosur, T.N



- Construction progressing well for new multi-layer PCB facility at Hosur, T.N
- ECMS approval received for Multi-layer PCBs application
- Trial production expected to commence by Sep/Oct'26

Ascent-K Circuit Facility Expansion – Jewar, U.P

- Ascent-K Circuit: JV between ILJIN and Korea Circuit for HDI, Flex and Semiconductor Substrates PCBs
- ECMS approval received for HDI PCB application
- Received land allotment of 16 acres in YEIDA, near Jewar Airport (U.P)
- Planned investment of ₹ 3,200 Cr over the scheme tenure
- Construction to commence by June'26; And trial production expected by Q3FY28

PCB-Assembly Expansion



- Pune Facility Expansion:
 - Construction progressing well for a facility expansion in Pune



Railway Sub-systems & Defense Division

Division Overview

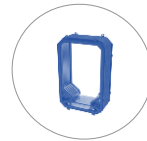
 **03**
Facility

 **₹ 2,600+** cr
Order Book Visibility

Collaborations and Product Expansion



Doors



Gangways

Technology Transfer (ToT)

Greenfield Expansion



Coupler



Pantograph



Driving Gears



Brakes

JV with Yujin Machinery

New Facility Expansion

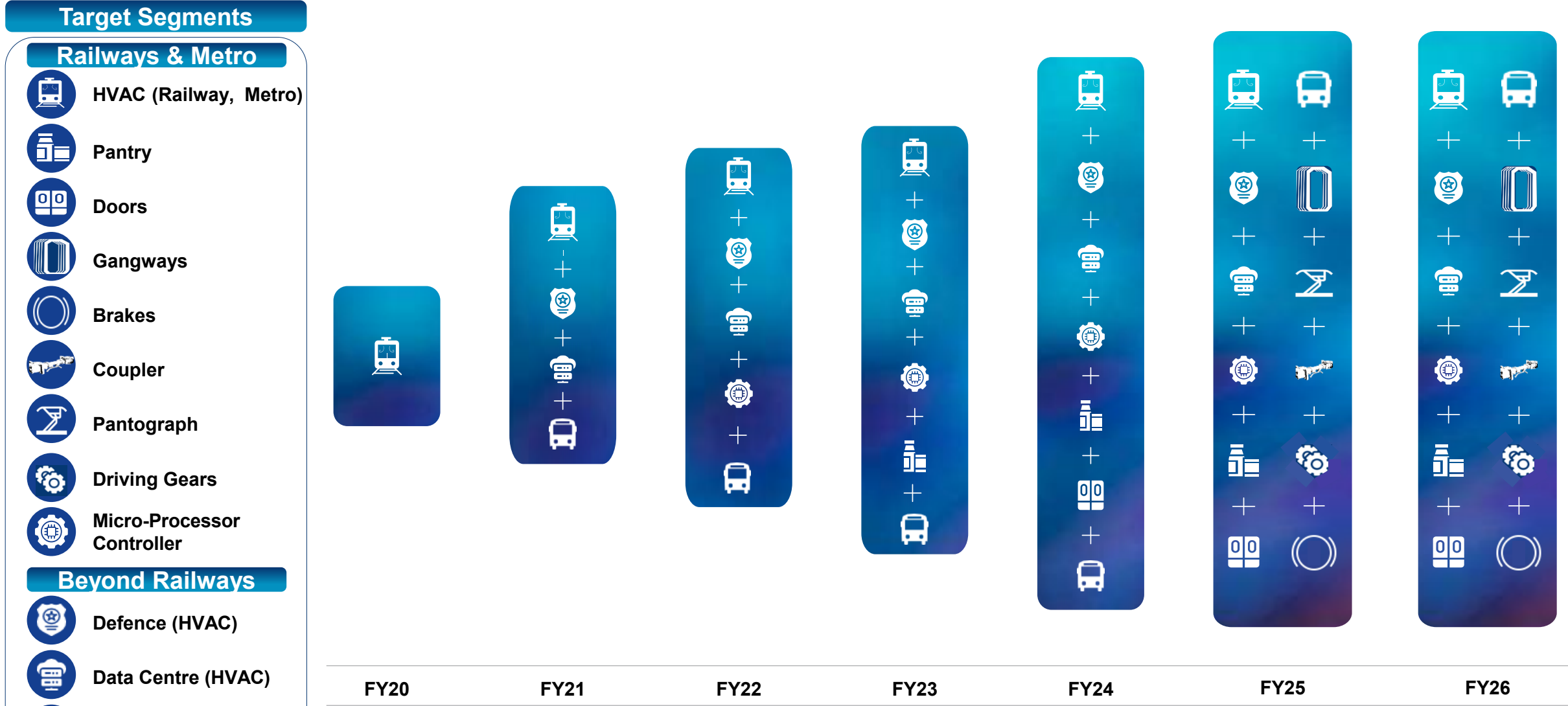


- Wallet share further enhanced by addition of brakes into Yujin Machinery JV product line-up
- Sidwal Greenfield Facility: Trail production is underway and commercial production to begin in Q1FY27
- Yujin JV: New JV facility is ready; Product development and design is underway, and commercial production is anticipated to commence, following requisite RDSO approval, in H2FY27

Railway Sub-systems & Defense Product Portfolio



Diversification of Product Portfolio



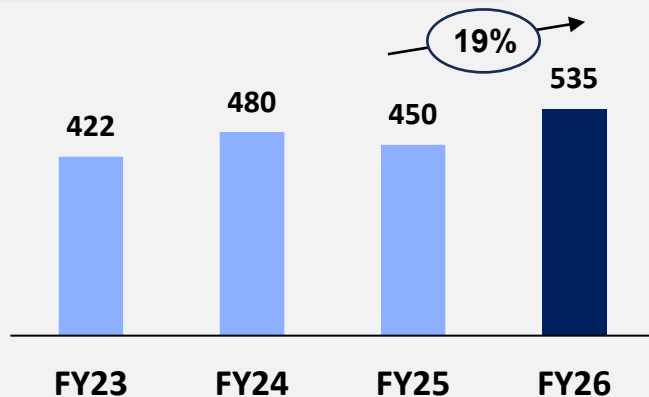
Railway Sub-systems & Defense Division Performance



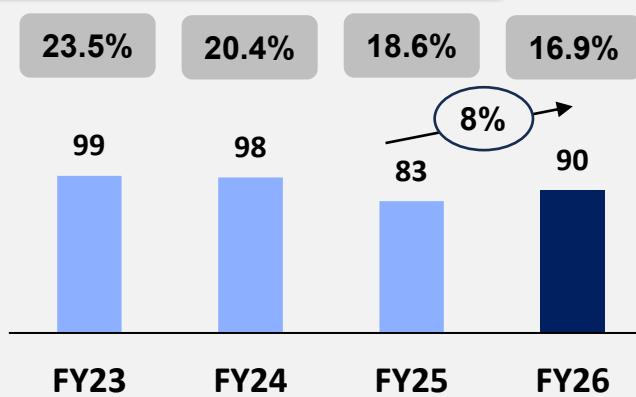
In ₹ Crore

FY26

REVENUE



OPERATING EBITDA*

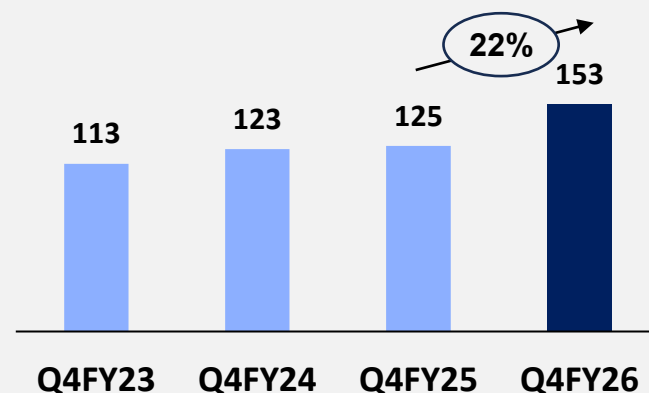


COMMENTS

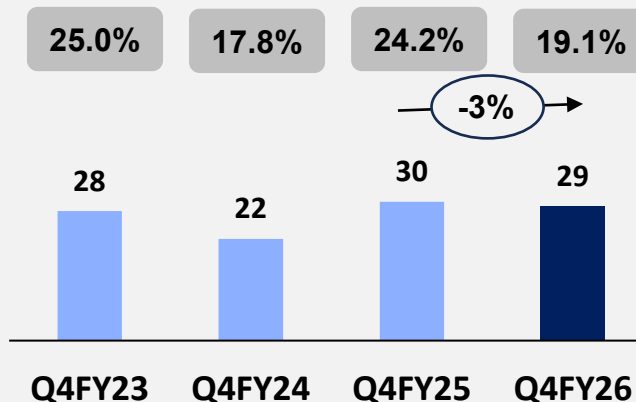
- Division performance:
 - Revenue grew by 19% YoY and Operating EBITDA grew by 8% YoY in FY26
- Greenfield facility to enable capacity expansion and scalable space for future business growth
- Outlook: Division is expected to deliver 30-35% revenue growth in FY27
- Defense projects gaining robust traction

Q4FY26

REVENUE



OPERATING EBITDA*



* Operating EBITDA: Before impact of ESOP expense and other non-operating income and expenses

Note: Revenue & Operating EBITDA are not comparable with published segment results



Consolidated Financial Performance



Consolidated Financial Performance

Consolidated Profit & Loss Statement



Particulars (₹ in Crs.)	Q4FY26	Q4FY25	YoY	FY26	FY25	YoY
Revenue from Operations	4,148	3,754	10%	12,186	9,973	22%
Raw Material Consumption (RMC)	3,368	3,131		9,948	8,186	
Gross Profit	779	622	25%	2,239	1,787	25%
Gross Margins (%)	18.8%	16.6%		18.4%	17.9%	
Employee Expenses (excluding ESOP expenses)	151	90		449	316	
Other Expenses (excluding MTM loss on forward contracts, Loss on sale of FA and FA written off)	266	218		819	675	
Total Expenses (including RMC)	3,786	3,440		11,217	9,177	
Operating EBITDA	362	314	15%	970	796	22%
Operating EBITDA Margins (%)	8.7%	8.4%		8.0%	8.0%	
Depreciation & Amortization	99	58		323	228	
ESOP expenses	4	2		10	9	
Other Income (Including forex gain, adjustment of forex loss, loss on sale of FA and FA written off)	21	2		112	50	
EBIT	279	256	9%	750	609	23%
Finance Cost	65	55		284	209	
Profit before tax and share of profit/(loss) from JV and exceptional items	214	201	6%	466	400	16%
Exceptional item	64	-		-39	-	
Share of (loss) of JV	-67	-13		-90	-30	
PBT	211	189	12%	336	370	-9%
Tax	49	70		110	119	
PAT	162	118	37%	226	251	-10%
PAT Margins (%)	3.9%	3.2%		1.9%	2.5%	
Loss of impairment of investment in Shivalik and share of loss of JV	-	9		112	26	
Adjusted PAT	162	128	27%	338	277	22%

Consolidated Balance Sheet



Particulars (₹ in Crs.)	Mar-26	Mar-25
Non-Current Assets	7,317	3,780
Property, plant and equipment (including Right-of-use assets)	3,182	2,268
Investment property	-	16
Capital work-in-progress	500	115
Goodwill	1,678	361
Other intangible assets	773	395
Intangible assets under development	246	83
Financial assets		
(i) Investments	37	119
(ii) Loans	37	33
(iii) Other financial assets	617	231
Non-current tax assets (net)	32	18
Deferred tax assets (net)	7	2
Other non-current assets	207	141
Current Assets	6,450	4,648
Inventories	2,452	1,655
Financial assets		
(i) Investments	-	117
(ii) Trade receivables	2,246	1,750
(iii) Cash and cash equivalents	231	213
(iv) Bank balances other than (ii) above	234	514
(v) Loans	6	3
(vi) Other financial assets	959	251
Other current assets	321	145
Assets classified as held for sale	-	-
Total Assets	13,767	8,428

Particulars (₹ in Crs.)	Mar-26	Mar-25
Equity	5,802	2,310
Equity share capital	35	34
Other equity	4,337	2,252
Non controlling interest	1,430	25
Non-Current Liabilities	2,264	1,561
Financial liabilities		
(i) Borrowings	861	959
(ii) Lease liabilities	351	97
(iii) Other financial liabilities	699	303
Provisions	47	23
Deferred tax liabilities (net)	300	177
Other non-current liabilities (including Government grants)	6	3
Current liabilities	5,701	4,556
Financial liabilities		
(i) Borrowings	1,445	981
(ii) Trade payables	2,839	2,478
(iii) Lease liabilities	45	22
(iv) Other financial liabilities	1,231	914
Other current liabilities (including Government grants)	86	144
Provisions	32	10
Current tax liabilities (net)	24	8
Total Equity & Liabilities	13,767	8,428

Consolidated Cash Flow



Particulars (₹ in Crs.)	FY26	FY25
Operating profit before working capital changes	942	755
Changes in working capital	(700)	27
Cash generated from operations	243	782
Direct taxes paid (net of refund)	(2)	(71)
Net Cash from Operating Activities (A)	240	711
Net Cash from Investing Activities (B)	(3,074)	(953)
Net Cash from Financing Activities (C)	2,683	323
Net Change in cash and cash equivalents	(151)	81

Contact Us



Company :



CIN: L28910PB1990PLC010265

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SGA Strategic Growth Advisors

CIN: U74140MH2010PTC204285

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