MAFATLAL INDUSTRIES LIMITED

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CIN : L17110GJ1913PLC000035 Website : www.mafatlals.com

November 27, 2026

To,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001
BSE Code: 500264

Dear Sir / Madam,

Sub: Press Release – Appointment of Mr. Gagan Singh as President – Business Head, Uniforms

This is to inform you that pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a Press Release issued by the Company, on the above subject, the content of which is self-explanatory.

This is for information of the Exchange and the members.

Thanking you,

Yours faithfully,
FOR MAFATLAL INDUSTRIES LIMITED

Amish Kumar Shah
Digitally signed by Amish Kumar Shah
Date: 2026.11.27 18:52:56 +05'30'

AMISH SHAH
COMPANY SECRETARY

End: A/A

Press Release

MAFATLAL INDUSTRIES APPOINTS GAGAN SINGH AS PRESIDENT – BUSINESS HEAD, UNIFORMS

Brings over 16 years of experience in category building and service-led growth to strengthen MIL's Integrated Uniforms Solution business

Mumbai, November 27, 2026: Mafatlal Industries Limited ("MIL" or "the Company") (BSE: 500264), a 120-year-old diversified enterprise and integrated uniforms solution provider, today announced the appointment of Gagan Singh as President – Business Head, Uniforms. The appointment comes as MIL continues to strengthen its Integrated Uniforms Solution business and expand its capabilities from product supply towards end-to-end solutions for institutional customers.

In his new role, Singh will lead the growth and development of MIL's Integrated Uniforms Solution business, with a focus on customer understanding, category development, service capabilities, innovation and scalable execution. He brings over 16 years of experience across category leadership, brand management, business development and product strategy, with particular experience in building categories and scaling consumer-facing and service-led businesses.

Prior to joining Mafatlal Industries, Gagan Singh served as Head – Home Painting Services at JSW Paints, where his experience spanned category creation, service-led business development and scaling customer-facing offerings.

His experience in building customer-facing, service-led businesses will support MIL's focus on strengthening the end-to-end customer experience in uniforms, from product and design to service and fulfilment.

Welcoming him, Priyavrata H. Mafatlal, Managing Director & CEO, Mafatlal Industries Limited, said:

"Our uniform business has always been built around the customer. Schools, hospitals and companies trust us with something their people wear every day, and that trust is earned as much through fit, timely delivery and consistency as through the fabric itself. Gagan has spent his career close to the customer, most recently building a home painting service from the ground up, where the experience mattered as much as the product. That is the understanding we want to bring deeper into our uniform business as it grows."

ABOUT MAFATLAL INDUSTRIES LIMITED

Mafatlal Industries Limited, the flagship company of the Arvind Mafatlal Group, is one of India's most enduring and trusted diversified enterprises. Founded in 1905, the company has built a legacy spanning over 120 years, rooted in textiles and now extending across Integrated Uniforms Solution, digital infrastructure and consumer durables.

In textiles, Mafatlal's portfolio covers suiting, shirting, voiles, white fabrics and specialised uniform textiles. It serves schools, corporates, healthcare, manufacturing and hospitality across India and overseas. The company's Health & Hygiene division manufactures adult and baby care products, feminine hygiene essentials and medical disposables for consumer and institutional markets.

More recently, Mafatlal has expanded into Digital Infrastructure and Consumer Durables, in line with India's national growth priorities. Through its own direct-to-consumer platforms, Mafatlal MedFits and Mafatlal Home Fashion, it is also building closer relationships with the consumers it serves.

Guided by quality, reliability and trust, Mafatlal Industries continues to combine the strength of its heritage with the ambition of a modern enterprise.

For more information, visit: https://www.mafatlals.com/

For further information, please contact:

Company
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Safe Harbour Statement: *Statements in this document relating to future status, events or circumstances, including but not limited to statements about the Company's plans, objectives, business prospects and future performance, are forward-looking statements based on estimates and the anticipated effects of future events on current and developing circumstances. Such statements are subject to numerous risks and uncertainties and are not necessarily predictive of future results. Actual results may differ materially from those anticipated in the forward-looking statements. The Company assumes no obligation to update forward-looking statements to reflect actual results, changed assumptions or other factors.*