



BOSCH

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May 20, 2026

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015- Investor Presentation

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in continuation of our earlier letter dated May 11, 2026, intimating about the schedule of Investor Concall for Q4 FY 2025-26 scheduled on May 21, 2026, we enclose herewith the Investor Presentation to be made at the Investor Concall.

This is for your information and records.

Yours faithfully,
for Bosch Limited,

V. Srinivasan
Company Secretary & Compliance Officer

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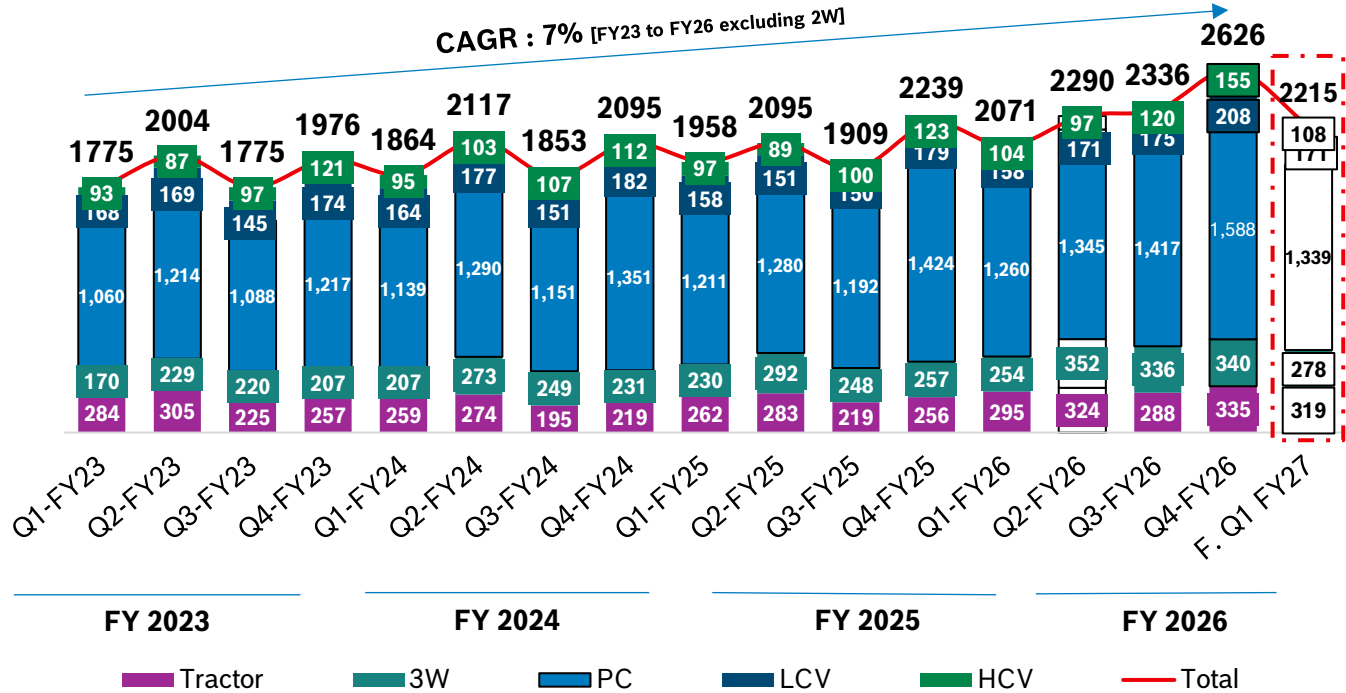
BOSCH LIMITED INVESTOR PRESENTATION

Quarterly Results March 31, 2026

May 21, 2026 | Bengaluru

Production

Volumes in '000s









	FY2025-26 Q4		FY2025-26 Q1-Q4 YTD		
	Volumes	%Change w. Q4-FY25	%Change w. Q3-FY26	Volumes	%Change w. Q1-Q4 YTD FY25
	155	+26%	+29%	476	+16%
	208	+16%	+19%	712	+11%
	1,588	+12%	+12%	5,611	+10%
	340	+32%	+1%	1,282	+25%
	335	+31%	+16%	1,242	+22%
Total	2,626	+17%	+12%	6,697	+12%
	7,081	+20%	+4%	26,856	+11%

The Indian automotive sector ended Q4 FY26 on a strong note, driven by robust rural demand, supportive policy measures (GST 2.0), year-end push, and buoyant consumer sentiment.

3W – Three-Wheeler, PC –Passenger Cars, HCV –Heavy Commercial vehicles, LCV - Light Commercial Vehicles

Automotive Market Prognosis | Production Outlook

	Peak	FY	FY25 Actual	FY26 Actual	FY2027 Low	FY2027 High
	5.61	2026	5.11	5.61	5.78	5.90
	0.71	2026	0.64	0.71	0.72	0.73
	0.48	2026	0.41	0.48	0.48	0.48
	1.24	2026	1.02	1.24	1.25	1.28
	1.28	2026	1.03	1.28	1.29	1.31
	26.86	2026	24.26	26.86	27.92	28.27

Unit of Measure in **Mio vehicles for FY (April-March)**

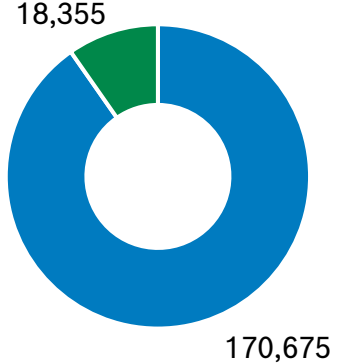
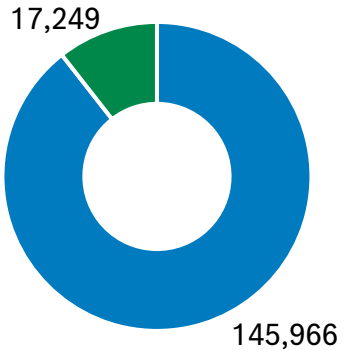
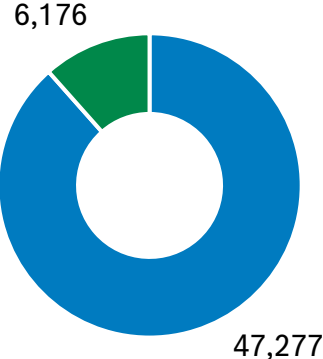
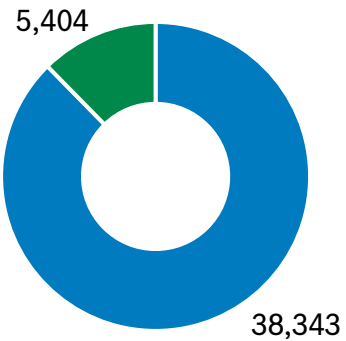
Sector-wise sales performance

Amounts in mINR

- Mobility solution
- Consumer Goods

Q-on-Q

FY'25 vs FY'26



Jan-Mar '25

Jan-Mar '26

Apr-Mar '25

Apr-Mar '26

Jan-Mar '25 vs Jan-Mar '26 (Q-on-Q)

Apr-Mar '25 vs Apr-Mar '25 (FY'25 vs FY'26)



Mobility business has grown by 23.3% driven by growth in:

- Power Solutions by 27.4%
- 2-Wheeler segment by 63.4%



Consumer goods segment grew by 14.3%



Mobility business has grown by 16.9% driven by growth in:

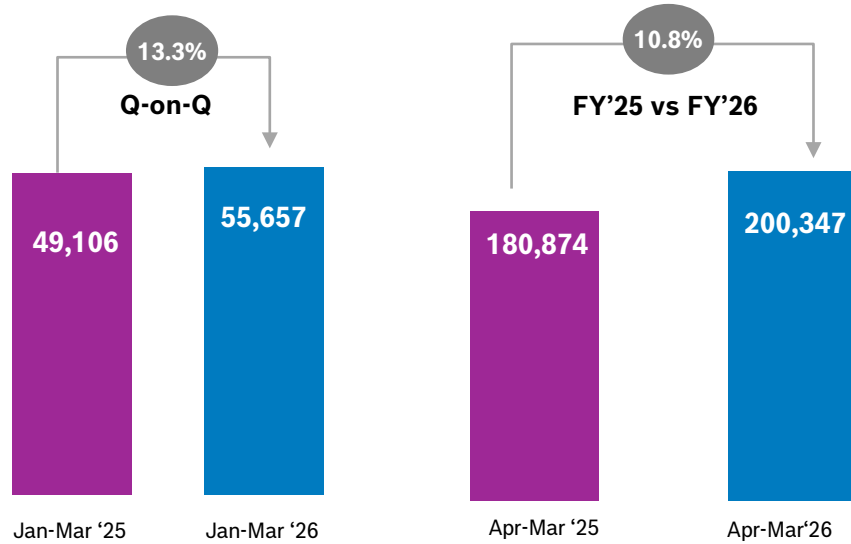
- Power Solutions by 17.6%
- Mobility Aftermarket by 3.7%
- 2-Wheeler segment by 69.1%



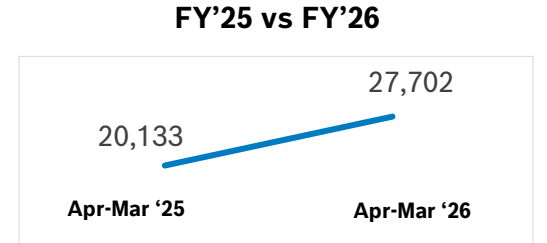
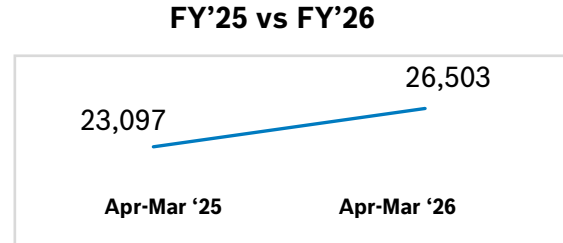
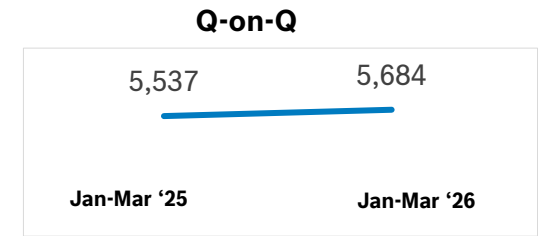
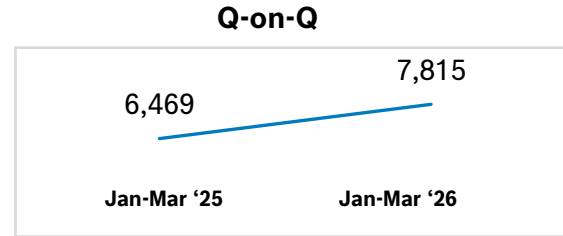
Consumer goods segment grew by 6.4%

Key Financial Highlights

Amounts in mINR



Revenue from Operations



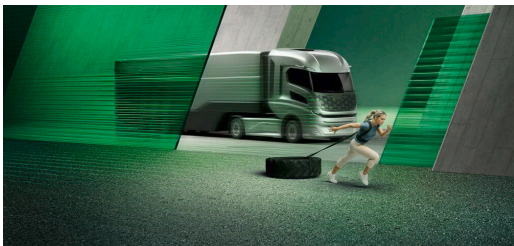
EBITDA

Profit After Tax

- **Revenue from operations grew +13.3% Q-o-Q**
Driven by growth in Power Solutions by 27.4% and 2-Wheeler powersports by 63.4%
- **Revenue from operations grew +10.8% FY'25 vs FY'26**
Driven by growth in Power Solutions by 17.6%, Mobility Aftermarket business by 3.7% and 2-Wheeler powersports by 69.1%

- **EBITDA grew +20.8% Q-o-Q and +14.7% FY'25 vs FY'26**
Absolute growth in EBITDA is mainly driven revenue growth & optimization of expenses
- **Profit After Tax (PAT) grew by +2.7% Q-o-Q and +37.6% FY'25 vs FY'26**
Increase mainly on account of improved EBITDA and profit on sale of "Video solutions, Access and Intrusions and Communication systems" business

Highlights



Power Solutions

Milestone achievement:

- Achieved ₹130+ Bn TNS in CY'25 and ₹14+ Bn in March'26 reflecting our shared commitment to performance, customer focus and future ready growth.

Continued focus on upcoming legislations:

- Focus has been on enabling our customers to meet upcoming legislations:
 - CAFÉ Phase 3 (Draft): Actively aligning OEMs for the likely roll out in April 2027.
 - CV ADAS: Spearheading the adoption of advanced driver-assistance systems for commercial vehicles which takes effect from Jan '27 for new models and from Oct '27 for all models.



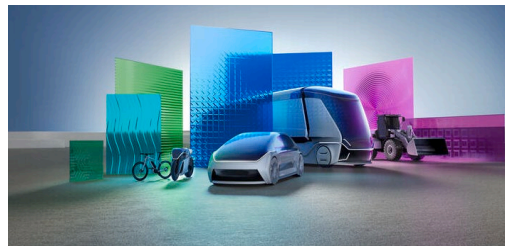
Two-Wheeler and PowerSports

Surge in market demand post-GST reforms

- Successfully met the surge in market demand and ensured zero production disruptions for all manufacturers, despite significant global supply chain pressures.

Continue to drive innovation excellence:

- Bosch Limited Recognized Among India's Top 50 Innovative Companies (CII Industrial Innovation Award).
- "Intelligent Puncture Detection System" (IPDS) commended this year, following last year's "Sensorless Quickshift" recognition.



Mobility Aftermarket

Performance Overview

- Independent aftermarket stagnated owing to supply chain pressures while Original Equipment (OE) Segment witness robust growth, fueled by exceptional performance in OEM Filters & Spark Plugs.
- Outstanding Performance in exports: ~17% growth with notable improvements in key markets – Nepal, Bangladesh and Sri Lanka.

Product Categories

- Sustained focus on go-to-market and market coverage initiatives drove steady growth across core product categories, including Filters, Lubricants, Rotating Machines, Braking Systems, Wipers, and Auto Electricals.



Power Tools

Achieved 'India's first' BIS Certification:

- Became the first power tool company in India to secure the mandatory BIS certification for key products like Angle Grinders, Drills and Hammers, creating a significant competitive advantage.

Launched first local finished good buyout product:

- Successful launch of first locally sourced product - new magnetic drill-GBM 30 catering to much awaited market requirement.

Continued double digit growth for Cordless:

Cordless 3.0 campaign for "battery lock-in" launched in 25 industrial clusters through both online and offline targeted promotions.

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THANK YOU