July 20, 2026

To,
The Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.

Dear Sir/Madam,

Scrip Code-543543

Sub: Outcome of the Board Meeting held on Monday, July 20, 2026.

In continuation of our letter dated July 16, 2026 (date of prior intimation of the Board meeting), we wish to inform you that the Board of Directors of B-Right Realestate Limited ("the Company") at its meeting held on July 20, 2026 i.e., today at 05:30 P.M. at the registered office of the Company, inter alia, following agendas were taken into consideration and duly approved:

1. Considered and adopted the Directors Report for The Financial Year 2025-2026.
2. Based on the recommendation and approval of the Nomination and Remuneration Committee of the Company, subject to the approval of members, to regularize Additional (Non-Executive Non-Independent) Director, Mr. Prashant Shirsat (DIN: 05212829), as the director of the company.
3. Considered and adopted the Secretarial Audit Report for the Financial Year 2025-2026.
4. Based on the recommendation of the Audit Committee of the Company & approved by the Board of Directors, M/s. DSM & Associates, Practicing Company Secretary, appointed as the Secretarial Auditor of the Company.
   The details required under Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation 2015 are given in **Annexure A**.
5. Appointment of M/s. DSM & Associates, Company Secretary as a Scrutinizer to ascertain Voting process of 19th Annual General Meeting.

6. Appointment of DMS & Co., Chartered Accountant Firm (FRN: 001169C) as an Internal Auditor of the Company.
7. Considered and approved the closure of the Fixed Deposit Scheme of the Company, subject to the approval of members.
8. Considered and adopted Employee Stock Option Scheme called "BRRL – Employee Stock Option Scheme 2026" ("ESOP 2026 or the Scheme"), subject to the approval of members.

   The details required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 9, 2015, and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-l/P/CIR/2023/123 dated July 13, 2023, are given in **Annexure B.**
9. Considered and adopted Employee Stock Option Scheme called "BRRL – Employee Stock Option Scheme 2026" ("ESOP 2026 or the Scheme") to the employees of subsidiary, holding and associate companies of the Company, subject to the approval of members.

   The details required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 9, 2015, and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-l/P/CIR/2023/123 dated July 13, 2023, are given in **Annexure B**.
10. Considered and adopted 'BRRL - Performance Based Stock Unit Scheme, 2026' ("PSU 2026 or the Scheme") for grant of Performance-Based Stock Units to the eligible employees of the Company limited under Scheme 2026, subject to the approval of members.

    The details required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 9, 2015, and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-l/P/CIR/2023/123 dated July 13, 2023, are given in **Annexure C**.
11. Considered and adopted 'BRRL - Performance Based Stock Unit Scheme, 2026' ("PSU 2026 or the Scheme") for grant of Performance-Based Stock Units to the eligible employees of the subsidiary and associate company under Scheme 2026, subject to the approval of members.

The details required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 9, 2015, and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-l/P/CIR/2023/123 dated July 13, 2023, are given in **Annexure C**.

12. Approved the notice of 19th Annual General Meeting (AGM) and to decide the date, time and venue of the AGM.

Please note that the meeting was concluded at 06:15 P.M.

This is for your information and record.

Kindly take the above information on your record.

Thank you,

Yours faithfully,

For B-Right Realestate Limited

BHAGYASHREE MEHADIA
Digitally signed by BHAGYASHREE MEHADIA
Date: 2026.07.20 18:32:48 +05'30'

CS Bhagyashree Mehadia
Company Secretary & Compliance Officer
ACS: 77087

Place: Mumbai

ANNEXURE A

Information as required in terms of the Circular under Regulation 30 of Listing Regulations:

Name of the Auditor	DSM & Associates, Company Secretaries
COP	9394
Brief Profile	DSM Associates, Company Secretaries, an embryonic firm of Practicing Company Secretaries, brings in the diverse experience in Corporate Law matters and assurance of timely compliance, advisory services for its various clients. As a part of their duties as Corporate Compliance Consultants, DSM & Associates, Company Secretaries, has extended its knowhow, expertise and good relationships with local authorities, to its various clients.
Disclosure of Relationships between Directors & KMP	Not related to any Directors or KMP of the Company.

ANNEXURE B

Details required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 9, 2015 and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-l/P/CIR/2023/123 dated July 13, 2023:

Details of BRRL – Employee Stock Option Scheme 2026 ("ESOP 2026 or the Scheme")

Sr No.	Particular	Remarks
1.	brief details of options granted;	The Scheme shall be called "BRRL – Employee Stock Option Scheme 2026" (hereinafter referred to as the "Scheme" or "ESOP 2026") with the objective rooted in the Company's belief, "where Commitment Leads to Ownership", which embodies the idea that sustained employee contribution is best encouraged through a sense of shared success and ownership.

<table>
<tr><td></td><td></td><td>The Scheme shall be administered by the Nomination and Remuneration Committee ("Committee") and the Board of the Company.</td></tr>
<tr><td>2.</td><td>whether the scheme is in terms of SEBI (SBEB) Regulations, 2021 (if applicable);</td><td>Yes, the ESOP Scheme is in terms of SEBI (SBEB) Regulations, 2021.</td></tr>
<tr><td>3.</td><td>total number of shares covered by these options;</td><td>The total number of shares covered under these Options shall be 10,33,120 (Ten Lakh Thirty-Three Thousand One Hundred and Twenty Only)</td></tr>
<tr><td>4.</td><td>pricing formula;</td><td>The exercise price shall not be less than the face value and shall not be more than fair market value (FMV) of an equity share of the company at the time of grant of option as determined by NRC from time to time and shall be in conformity with the applicable accounting policies, if any.</td></tr>
<tr><td>5.</td><td>options vested;</td><td>Not applicable at this stage</td></tr>
<tr><td>6.</td><td>time within which option may be exercised;</td><td>The Exercise period shall not be more than 5 (Five) years from the vesting date of option for an Exercise Price as may be decided by the Committee and in any case.

The Options granted may be exercised by the Option Grantee at one time or at various points of time within the exercise period as determined by the Committee from time to time. The Vested Options shall be exercisable by the employees by a written application (or by electronic means) to the Company expressing his/ her desire to exercise such Options in such manner and such format as may be prescribed by the Committee from time to time. The Options shall lapse if not exercised within the specified Exercise Period.</td></tr>
<tr><td>7.</td><td>options exercised;</td><td rowspan="3">Not applicable at this stage</td></tr>
<tr><td>8.</td><td>money realized by exercise of options;</td></tr>
<tr><td>9.</td><td>options lapsed;</td></tr>
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10.	the total number of shares arising as a result of exercise of option;	1 (One) equity share of face value of Rs. 10/- each, for each single Option exercised under the ESOP Scheme from time to time.
11.	variation of terms of options;	The Nomination and Remuneration Committee ("Committee") and the Board of the Company may vary the terms of ESOP 2026 subject to the terms thereof and applicable laws.
12.	brief details of significant terms;	As mentioned in the BRRL – Employee Stock Option Scheme 2026 ("ESOP 2026 or the Scheme"), which includes: 1. The Scheme shall be administered by the Nomination and Remuneration Committee ("Committee") and the Board of the Company. 2. The Options granted under this Scheme shall vest after a minimum Vesting Period of 1 (One) year and not later than 5 (Five) years from the date of Grant of such Option and would be subject to continued employment with the Company. 3. The Exercise period shall not be more than 5 (Five) years from the vesting date of option for an Exercise Price as may be decided by the Committee and in any case.
13.	subsequent changes or cancellation or exercise of such options;	Not applicable at this stage
14.	diluted earnings per share pursuant to issue of equity shares on exercise of options.	

ANNEXURE C

Details required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 9, 2015 and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-l/P/CIR/2023/123 dated July 13, 2023:

Details of BRRL - Performance Based Stock Unit Scheme, 2026 ("PSU 2026 or the Scheme")

Sr No.	Particular	Remarks
1.	brief details of options granted;	The Scheme shall be called "BRRL - Performance Based Stock Unit Scheme, 2026" (hereinafter

		referred to as the "PSU 2026 or the Scheme") with the objective rooted in the Company's belief, "where Commitment Leads to Ownership", and is designed to attract, retain, motivate and reward eligible employees, as defined under the Scheme, by providing them with an opportunity to participate in the long-term growth and value creation of the Company through equity ownership and to recognize and reward the efforts of employees and their continued association with the Company and its subsidiary and associate company(ies). The Scheme shall be administered by the Nomination and Remuneration Committee ("Committee") and the Board of the Company.
2.	whether the scheme is in terms of SEBI (SBEB) Regulations, 2021 (if applicable);	Yes, the PSU Scheme is in terms of SEBI (SBEB) Regulations, 2021.
3.	total number of shares covered by these options;	The total number of shares covered under these PSUs shall be 5,16,560 (Five Lakh Sixteen Thousand Five Hundred and Sixty Only)
4.	pricing formula;	The exercise price shall not be less than the face value and shall not be more than fair market value (FMV) of an equity share of the company at the time of grant of PSUs as determined by NRC from time to time and shall be in conformity with the applicable accounting policies, if any.
5.	options vested;	Not applicable at this stage
6.	time within which option may be exercised;	The exercise period would commence from the date of vesting of PSUs and will expire at the end of 5 (Five) years from the date of vesting of PSUs.
7.	options exercised;	Not applicable at this stage
8.	money realized by exercise of options;	
9.	options lapsed;	

<table>
<tr><td>10.</td><td>the total number of shares arising as a result of exercise of option;</td><td>1 (One) equity share of face value of Rs. 10/- each, for each single PSU exercised under the Scheme from time to time.</td></tr>
<tr><td>11.</td><td>variation of terms of options;</td><td>The Nomination and Remuneration Committee (“Committee”) and the Board of the Company may vary the terms of scheme 2026 subject to the terms thereof and applicable laws.</td></tr>
<tr><td>12.</td><td>brief details of significant terms;</td><td>As mentioned in the “BRRL - Performance Based Stock Unit Scheme, 2026” (hereinafter referred to as the “PSU 2026 or the Scheme”), which includes:
1. The Scheme shall be administered by the Nomination and Remuneration Committee (“Committee”) and the Board of the Company.
2. The PSUs granted under this Scheme shall vest after a minimum Vesting Period of 1 (One) year and not later than 10 (Ten) years from the date of Grant of such PSUs and would be subject to continued employment with the Company.
3. The exercise period would commence from the date of vesting of PSUs and will expire at the end of 5 (Five) years from the date of vesting of PSUs.</td></tr>
<tr><td>13.</td><td>subsequent changes or cancellation or exercise of such options;</td><td rowspan="2">Not applicable at this stage</td></tr>
<tr><td>14.</td><td>diluted earnings per share pursuant to issue of equity shares on exercise of options.</td></tr>
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