3M India Limited
5th Floor Marksquare
61, St Marks Road
Bengaluru 560001, India
Tel: +91 80 22231414
www.3M.com/in

Corporate Relationship Department
BSE Limited
1st Floor, New Trading Ring, Rotunda Building
P.J. Towers, Dalal Street, Fort
Mumbai - 400 001

November 6, 2026

Scrip Code - 523395

The Secretary
National Stock Exchange of India Limited
Exchange Plaza, Bandra – Kurla Complex
Bandra (E), Mumbai – 400 051

Scrip Code – 3MINDIA

Dear Sirs,

Sub: Outcome of the Board Meeting held on November 6, 2026.
Ref: Reg. 30(2) and Reg. 33 of SEBI (LODR) Regulations, 2015.

In continuation of our letter dated October 14, 2026, we hereby inform you that the Board of Directors of the Company at its Meeting held on November 6, 2026 (Friday) has transacted the following business items *inter-alia* others:

1. The Un-audited Financial Results for the quarter and half year ended September 30, 2026 were approved by the Board of Directors and were signed by Mr. Jayanand Kaginalkar, Whole time Director of the Company; same are attached as **"Annexure-1".**

   We are arranging publication of financial results in the newspapers and on the website of the Company as required under Reg. 33 read with 47 of SEBI (LODR) Regulations, 2015.

2. The Limited Review Report by the Statutory Auditors on the Un-audited Financial Results is attached herewith as **"Annexure-2".**

3. 3. The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee, has:
   (a) Appointed Mr. Chun Hao Lok (DIN: 12029181) as an Additional Director of the Company, categorized as a Non-Executive, Non-Independent Director, with effect from November 7, 2026.

   (b) Taken note of the resignation of Ms. Kong Sau Wai Elizabeth (DIN: 10879418) as a Director of the Company, categorized as a Non-Executive, Non-Independent Director, with effect from November 6, 2026, as she has decided to pursue professional opportunities outside 3M.

   The relevant details in terms of SEBI (LODR) Regulations, 2015 is enclosed as **"Annexure-3"**

4. Approved the commencement of a Postal Ballot process to seek shareholder approval for the appointment of Mr. Chun Hao Lok (DIN:12029181) as Director of the Company.

5. In view of the induction of new Director and the resignation of Ms. Elizabeth Kong, the Board reconstructed the Committees of the Board as under effective November 7, 2026.

(A)	**Audit Committee**			**(B)**	**Stakeholders Relationship Committee**	
1)	Mr. NV Sivakumar	Chairman		1)	Mr. MD Ranganath	Chairman
2)	Mr. MD Ranganath	Member		2)	Mr. Aseem Joshi	Member
3)	Mr. Chua Hao Lok	Member		3)	Mr. Chua Hao Lok	Member
(C)	**Risk Management Committee**					
1)	Mr. NV Sivakumar (Chair)	Chairman				
2)	Ms. Kavita Nair	Member				
3)	Mr. Aseem Joshi	Member				
4)	Mr. Jayanand K	Member				
5)	Mr. Chua Hao Lok	Member				

6. Press Release is enclosed as - **"Annexure 4".**

The Meeting commenced at 11.15 A.M.(IST) and concluded at 12.20 P.M.(IST).

Please take all the above on record and kindly treat this as compliance with Regulations 30 and 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Thanking you
Yours faithfully
For 3M India Limited



Pratap Rudra Bhuvanagiri
Company Secretary & Compliance Officer

Encl: as above

3M INDIA LIMITED

REGISTERED OFFICE: PLOT NO. 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU - 560100

CIN:L31300KA1987PLC013543 | WEBSITE: WWW.3M.COM/IN | EMAIL: INVESTORHELPDESK.IN@MMM.COM

EXTRACT OF THE STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS PERIOD ENDED 30 SEPTEMBER 2026

(Rs. in Crores, except per share data, unless otherwise stated)

Particulars	3 months period ended 30 September 2026 (Unaudited)	6 months period ended 30 September 2026 (Unaudited)	3 months period ended 30 September 2025 (Unaudited)	12 months period ended 31 March 2026 (Audited)
Total income from operations (including other income)	1,463.66	2,898.51	1,278.81	5,138.50
Net Profit for the period (before tax, Exceptional and / or Extraordinary items)	212.32	441.35	250.81	928.36
Net Profit for the period before tax (after Exceptional and / or Extraordinary items)	212.32	514.48	250.81	894.03
Net (Loss) / Profit for the period after tax	158.48	391.55	191.34	522.32
Total comprehensive (loss) / income for the period [Comprising Profit / (Loss) for the period (after tax) and other comprehensive income/ (loss) (after tax)]	158.41	391.41	190.14	522.07
Equity share capital	11.27	11.27	11.27	11.27
Reserves (excluding revaluation reserves) as shown in the Audited Balance Sheet				1,756.88
Earnings per share (in Rs.) (of Rs. 10/- each)				
a) Basic (in Rs.)	140.58	347.58	169.85	463.66
b) Diluted (in Rs.)	140.58	347.58	169.85	463.66

Notes:

1. The above Statement of Unaudited Financial Results of 3M India Limited ("the Company") which includes Statement of Unaudited Financial Results for the quarter and six months period ended 30 September 2026, including the Unaudited Statement of Assets and Liabilities as at 30 September 2026 and the Unaudited Statement of Cash Flows for the six months period ended 30 September 2026, together with notes thereon ("Statement of Unaudited Financial Results") have been reviewed by the Audit Committee and thereafter approved by the Board of Directors and taken on record at their respective meetings held on 06 November 2026.

2. The above Statement of Unaudited Financial Results has been prepared in accordance with the recognition and measurement principles laid down in Ind AS 34 "Interim Financial Reporting" under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India, read with the relevant rules issued thereunder and in terms of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations, 2015").

3. The above is an extract of the detailed format for the unaudited financial results for the quarter and six months period ended 30 September 2026 filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format for the unaudited financial results for the quarter and six months ended 30 September 2026 are available on the Stock Exchange websites viz. www.bseindia.com, www.nseindia.com and on the Company's website (https://www.3mindia.in/3M/en_IN/company-in/about-3m/financial-facts-local/). The same can be accessed by scanning the QR code provided below.

QR CODE

For and on behalf of the Board
3M India Limited

Jayanand Kegnalkar
Whole-time Director

Place: Bengaluru
Date: 06 November 2026

3M INDIA LIMITED * BANGALORE-01 *

3M INDIA LIMITED
5th Floor Marksquare
61, St Marks Road
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India
Tele: +91 80 2223 1414
CIN No.: L31300KA1987PLC013543

3M INDIA LIMITED
REGISTERED OFFICE: PLOT NO. 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100
STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS PERIOD ENDED 30 SEPTEMBER 2026

Rs. in Crores (except in respect of per share data)

Sl No	Particulars	3 months period ended 30 September 2026 (Unaudited)	3 months period ended 30 June 2026 (Unaudited)	3 months period ended 30 September 2025 (Unaudited)	6 months period ended 30 September 2026 (Unaudited)	6 months period ended 30 September 2025 (Unaudited)	12 months period ended 31 March 2026 (Audited)
1	**Income**						
	(a) Revenue from operations	1,452.49	1,423.21	1,266.49	2,875.70	2,462.46	5,089.76
	(b) Other income	11.17	11.64	12.32	22.81	27.30	48.74
	Total income	**1,463.66**	**1,434.85**	**1,278.81**	**2,898.51**	**2,489.76**	**5,138.50**
2	**Expenses**						
	(a) Cost of materials consumed	526.12	549.76	439.84	1,075.88	871.32	1,790.68
	(b) Purchases of stock-in-trade	377.55	390.25	266.45	767.80	525.22	1,224.41
	(c) Changes in inventories of finished goods, stock-in-trade and work-in-progress	(1.33)	(65.05)	(1.10)	(66.38)	(12.51)	(81.77)
	(d) Employee benefit expenses	127.38	136.71	120.92	264.09	239.00	481.72
	(e) Finance costs	4.27	3.98	2.32	8.25	4.46	43.50
	(f) Depreciation and amortisation expense	17.61	16.68	15.04	34.29	30.23	62.64
	(g) Other expenses	199.74	173.49	184.53	373.23	341.84	688.96
	Total expenses	**1,251.34**	**1,205.82**	**1,028.00**	**2,457.16**	**1,999.56**	**4,210.14**
3	**Profit before exceptional items and tax (1-2)**	**212.32**	**229.03**	**250.81**	**441.35**	**490.20**	**928.36**
4	**Exceptional items (income) / expenses**						
	(a) Labour code impact	-	-	-	-	-	34.33
	(b) Sale of land (refer note 5)	-	(73.13)	-	(73.13)	-	-
	Total exceptional items	**-**	**(73.13)**	**-**	**(73.13)**	**-**	**34.33**
5	**Profit before tax (3-4)**	**212.32**	**302.16**	**250.81**	**514.48**	**490.20**	**894.03**
6	**Tax expense:**						
	(a) Current tax	55.50	70.26	60.46	125.76	122.84	374.24
	(b) Deferred tax (credit) / charge	(1.66)	(1.17)	(0.99)	(2.83)	(1.66)	(2.53)
	Total	**53.84**	**69.09**	**59.47**	**122.93**	**121.18**	**371.71**
7	**Profit after tax (5-6)**	**158.48**	**233.07**	**191.34**	**391.55**	**369.02**	**522.32**
8	**Other comprehensive income/(loss) (net of tax) -**						
	Items that will not be reclassified subsequently to statement of profit and loss						
	(a) Remeasurements of net defined benefit liability/ (asset)	(0.09)	(0.09)	(1.61)	(0.18)	(3.22)	(0.34)
	(b) Income tax relating to items not to be reclassified subsequently to statement of profit and loss	0.02	0.02	0.41	0.04	0.81	0.09
	Total other comprehensive income/(loss) (net of tax)	**(0.07)**	**(0.07)**	**(1.20)**	**(0.14)**	**(2.41)**	**(0.25)**
9	**Total comprehensive income (7+8)**	**158.41**	**233.00**	**190.14**	**391.41**	**366.61**	**522.07**
10	Paid up equity share capital (face value of Rs.10 each)	11.27	11.27	11.27	11.27	11.27	11.27
11	Reserves (excluding revaluation reserves) as shown in the Audited Balance Sheet						1,756.88
12	Earnings per share (in Rs.)						
	(face value of Rs. 10 each) (not annualised for the quarters)						
	(a) Basic	140.68	206.90	169.85	347.58	327.58	463.66
	(b) Diluted	140.68	206.90	169.85	347.58	327.58	463.66

Notes:

1. The above Statement of Unaudited Financial Results of 3M India Limited ("the Company") which includes Statement of Unaudited Financial Results for the quarter and six months period ended 30 September 2026, including the Unaudited Statement of Assets and Liabilities as at 30 September 2026 and the Unaudited Statement of Cash Flows for the six months period ended 30 September 2026, together with notes thereon ("Statement of Unaudited Financial Results") have been reviewed by the Audit Committee and thereafter approved by the Board of Directors and taken on record at their respective meetings held on 06 November 2026.
2. The above Statement of Unaudited Financial Results have been reviewed by the Statutory Auditors and they have issued an unmodified review opinion on the same. The review report of the Statutory Auditors is being filed with National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE") and is also available on the Company's website at https://www.3mindia.in/3M/en_IN/company-in/about-3m/financial-facts-local/.
3. The above Statement of Unaudited Financial Results has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34")under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India, read with the relevant rules issued thereunder and in terms of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations, 2015").
4. The Company has no subsidiary/ associate/ joint venture company(ies) for all the periods presented above.
5. Exceptional item for the 3 months period ended 30 June 2026 and six months period ended 30 September 2026 represent gain (net of cost of asset and related expenses) on sale of land located at Pimpri, Pune, pursuant to a conveyance deed executed on 29 June 2026 for a total consideration of Rs. 82.00 crores.
6. During the quarter ended 30 September 2026, pursuant to the approval of the shareholders at the Annual General Meeting held on 26 August 2026, the Company paid a dividend of Rs. 506 per equity share of face value Rs. 10 each, comprising of final dividend of Rs. 160 per equity share and a special dividend of Rs. 346 per equity share, for the financial year ended 31 March 2026.
7. The Company's annual financial statements for the year ended 31 March 2026, were presented in Rs. crores. Accordingly, the comparative figures for the corresponding 3 months period ended and 6 months period ended 30 September 2025, which were presented in Rs. lakhs, have been rounded off to Rs. crores for comparative purposes. The change in presentation has no impact on the unaudited financial results (including segment disclosure) or financial position or cash flows of the Company.
8. Subsequent to 30 September 2026, the Board of Directors of the Company, on 26 October 2026, approved the key commercial terms for proposed amendments to certain agreements relating to the Company's health care business. Under the proposed amendments, subject to satisfaction of the agreed conditions, certain rights and obligations relating to specified products will be terminated, for which the Company will receive a one-time compensation of US$13 million from Thermo Fisher Scientific Inc. and/or its nominated affiliate. The same has been considered as a non-adjusting event after the reporting period. Accordingly, no adjustment has been made to the unaudited financial results for the 3 months period ended and 6 months period ended 30 September 2026.
9. Refer subsequent page for disclosure of unaudited segment wise revenue, results, assets and liabilities for the quarter and six months period ended 30 September 2026.

Price Waterhouse & Co Chartered Accountants LLP
LLPIN AAC -4362
FRN 304026E/E300009
Bengaluru

3M INDIA LIMITED
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CIN No.: L31300KA1987PLC013543

3M INDIA LIMITED
REGISTERED OFFICE: PLOT NO. 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100
UNAUDITED SEGMENT-WISE REVENUE, RESULTS, ASSETS AND LIABILITIES FOR THE QUARTER AND SIX MONTHS PERIOD ENDED 30 SEPTEMBER 2026

(Rs. in Crores)

Particulars	3 months period ended 30 September 2026 (Unaudited)	3 months period ended 30 June 2026 (Unaudited)	3 months period ended 30 September 2025 (Unaudited)	6 months period ended 30 September 2026 (Unaudited)	6 months period ended 30 September 2025 (Unaudited)	12 months period ended 31 March 2026 (Audited)
Segment revenue						
(a) Safety & Industrial	452.31	465.33	404.61	917.64	782.79	1,640.04
(b) Transportation & Electronics	536.61	503.36	434.89	1,039.97	874.93	1,845.54
(c) Health Care	278.00	296.99	266.93	574.99	507.40	1,016.58
(d) Consumer	170.84	147.96	142.96	318.80	273.48	537.24
(e) Others	14.73	9.57	17.10	24.30	23.86	50.36
Revenue from operations	**1,452.49**	**1,423.21**	**1,266.49**	**2,875.70**	**2,462.46**	**5,089.76**
Segment results						
(a) Safety & Industrial	31.24	69.82	68.21	101.06	130.74	257.57
(b) Transportation & Electronics	76.72	67.72	83.43	144.44	173.41	347.79
(c) Health Care	60.22	58.92	59.70	119.14	109.68	209.82
(d) Consumer	29.44	23.13	24.06	52.57	47.03	94.11
(e) Others	7.80	1.78	5.41	9.58	6.50	13.83
Total	**205.42**	**221.37**	**240.81**	**426.79**	**467.36**	**923.12**
Less: Finance costs	4.27	3.98	2.32	8.25	4.46	43.50
Add: Other income	11.17	11.64	12.32	22.81	27.30	48.74
Add / Less: Exceptional item (income) / expenses	-	(73.13)	-	(73.13)	-	34.33
Profit before tax	**212.32**	**302.16**	**250.81**	**514.48**	**490.20**	**894.03**
Segment assets						
(a) Safety & Industrial	660.52	713.66	607.89	660.52	607.89	668.72
(b) Transportation & Electronics	844.28	813.40	658.17	844.28	658.17	834.27
(c) Health Care	307.43	306.84	321.36	307.43	321.36	324.06
(d) Consumer	182.44	163.56	139.48	182.44	139.48	147.67
(e) Unallocated segment assets	981.71	1,296.98	931.18	981.71	931.18	1,162.53
Total segment assets	**2,976.38**	**3,294.44**	**2,658.08**	**2,976.38**	**2,658.08**	**3,137.25**
Segment liabilities						
(a) Safety & Industrial	300.06	278.15	224.56	300.06	224.56	287.85
(b) Transportation & Electronics	324.35	270.84	214.45	324.35	214.45	311.66
(c) Health Care	149.49	162.68	125.80	149.49	125.80	156.05
(d) Consumer	74.39	57.75	57.63	74.39	57.63	64.06
(e) Unallocated segment liabilities	537.76	523.51	425.22	537.76	425.22	549.48
Total segment liabilities	**1,386.05**	**1,292.93**	**1,047.66**	**1,386.05**	**1,047.66**	**1,369.10**

Notes:

1. The assets and liabilities are allocable to the extent they are identifiable to the respective segments. All the others are grouped under 'Unallocated'.
2. Segment Reporting in the above financial results is based on the "management approach" as defined in Ind AS 108 - Operating segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Accordingly, information has been presented along these business segments. The accounting principles used in the preparation of these above financial results are consistently applied to record revenue and expenditure in individual segments.
3. Unallocated segment assets primarily comprise cash and cash equivalents, income tax assets (net) and other corporate assets, while unallocated liabilities primarily comprise of lease liabilities, provisions and other corporate liabilities, which are not directly attributable to the reportable segments.

For and on behalf of the Board
3M India Limited

Jayanand Kaginalkar
Whole-time Director

Place: Bengaluru
Date: 06 November 2026

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5th Floor Marksquare
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3M INDIA LIMITED
REGD OFFICE : 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100
UNAUDITED STATEMENT OF ASSETS AND LIABILITIES

Rs. in Crores

Particulars	As at 30 September 2026 (Unaudited)	As at 31 March 2026 (Audited)
ASSETS		
Non-current assets		
(a) Property, plant and equipment	335.55	320.24
(b) Right - of - use assets	171.67	162.96
(c) Capital work - in - progress	15.52	13.81
(d) Other intangible assets	1.21	1.40
(e) Financial assets		
(i) Loans	0.13	0.12
(ii) Other financial assets	11.41	10.11
(f) Deferred tax assets (net)	25.12	22.25
(g) Income tax assets (net)	26.61	19.06
(h) Other non - current assets	40.84	44.92
Total non - current assets	**628.06**	**594.87**
Current assets		
(a) Inventories	801.46	822.96
(b) Financial assets		
(i) Trade receivables	874.21	838.60
(ii) Cash and cash equivalents	597.33	812.14
(iii) Bank balances other than (ii) above	6.59	5.64
(iv) Loans	0.34	0.36
(v) Other financial assets	4.00	2.09
(c) Other current assets	64.39	52.98
(d) Asset held for sale	-	7.61
Total current assets	**2,348.32**	**2,542.38**
Total assets	**2,976.38**	**3,137.25**
EQUITY AND LIABILITIES		
Equity		
(a) Equity share capital	11.27	11.27
(b) Other equity	1,579.06	1,756.88
Total equity	**1,590.33**	**1,768.15**
Liabilities		
Non- current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	170.41	159.22
(b) Provisions	53.49	44.85
Total non - current liabilities	**223.90**	**204.07**
Current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	13.97	10.53
(ii) Trade payables		
- Total outstanding dues of micro and small enterprises	59.39	86.22
- Total outstanding dues of creditors other than micro and small enterprises	789.83	734.20
(iii) Other financial liabilities	119.14	91.01
(b) Other current liabilities	51.12	54.95
(c) Provisions	83.45	82.97
(d) Current tax liabilities (net)	45.25	105.15
Total current liabilities	**1,162.15**	**1,165.03**
Total liabilities	**1,386.05**	**1,369.10**
Total equity and liabilities	**2,976.38**	**3,137.25**

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3M INDIA LIMITED
REGISTERED OFFICE: 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100
UNAUDITED STATEMENT OF CASH FLOWS

Rs. in Crores

Particulars	Six months period ended	
	30 September 2026 (Unaudited)	30 September 2025 (Unaudited)
Cash flow from operating activities		
Profit before tax	514.48	490.21
Adjustments for:		
Depreciation and amortisation expense	34.29	30.23
(Reversal) / allowance for doubtful trade receivables (net)	1.63	(0.15)
Liabilities no longer required written back (net)	(0.20)	-
Share based payments, equity settled	0.78	-
Unrealised exchange loss/ (gain) on foreign currency transactions (net)	1.23	1.34
(Gain) / loss on disposal and write off of property, plant and equipment (net)	(73.52)	(0.70)
Interest income	(22.01)	(26.51)
Finance costs	8.25	4.46
	464.93	**498.88**
Movements in working capital:		
Increase / (decrease) in trade payables	27.74	(133.91)
Increase / (decrease) in provisions	8.95	11.54
(Decrease) / increase in other financial liabilities and other liabilities	22.31	0.55
(Increase) / decrease in trade receivables	(37.20)	21.19
(Increase) / decrease in inventories	21.50	2.59
(Increase) / decrease in loans, other financial assets, other current and non current assets	(15.13)	17.41
Cash generated from operating activities	**493.10**	**418.25**
Income tax paid (net of refund)	(193.23)	(136.07)
Net cash generated from operating activities (A)	**299.87**	**282.18**
Cash flow from investing activities		
Purchase of property, plant and equipment and intangible assets including capital work - in - progress	(34.26)	(16.12)
Proceeds from sale of property, plant and equipment	81.01	1.24
Interest received	22.00	26.51
Net cash generated from investing activities (B)	**68.75**	**11.63**
Cash flow from financing activities		
Payment of lease liability (including interest thereon)	(13.42)	(10.29)
Dividends paid	(570.01)	(602.68)
Net cash (used in) financing activities (C)	**(583.43)**	**(612.97)**
Net decrease in cash and cash equivalents (A+B+C)	(214.81)	(319.16)
Cash and cash equivalents at the beginning of the year	812.14	932.78
Cash and cash equivalents at the end of the year	**597.33**	**613.62**
Cash and cash equivalents comprise of :		
Balances with banks:		
- in current accounts	27.51	29.80
- deposits accounts (original maturity of three months or less)	569.82	583.82
	597.33	**613.62**

Waterhouse & Co Chartered Accountants LLP
LLPIN AAC -4362
FRN 304026E/E300009
Bengaluru

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3M INDIA LIMITED
BANGALORE-01

Price Waterhouse & Co Chartered Accountants LLP

Review Report

To
The Board of Directors
3M India Limited
Plot Nos. 48-51,
Electronics City, Hosur Road,
Bengaluru - 560100

1. We have reviewed the unaudited financial results of 3M India Limited (the "Company") for the quarter ended 30 September 2026 and the year to date results for the period 1 April 2026 to 30 September 2026, and the Unaudited Statement of Assets and Liabilities as on that date and the Unaudited Statement of Cash Flows for the half-year ended on that date which are included in the accompanying "Statement of Unaudited Financial Results for the quarter and six months period ended 30 September 2026" (the "Statement"). The Statement has been prepared by the Company pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations, 2015"), which has been initialled by us for identification purposes.

2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the Statement has not been prepared in all material respects in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India and has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, 2015 including the manner in which it is to be disclosed, or that it contains any material misstatement.

Price Waterhouse & Co Chartered Accountants LLP
LLPIN AAC -4362
FRN 304026E/E300009
Bengaluru

Price Waterhouse & Co Chartered Accountants LLP, 5th Floor, Tower 'D', The Millenia, 1 & 2 Murphy Road, Ulsoor
Bengaluru - 560 008
T:+91 (80) 40794188

Registered office and Head office: Plot No. 56 & 57, Block DN, Sector-V, Salt Lake, Kolkata - 700 091

Price Waterhouse & Co. (a Partnership Firm) converted into Price Waterhouse & Co Chartered Accountants LLP (a Limited Liability Partnership with LLP identity no: LLPIN AAC-4362) with effect from July 7, 2014. Post its conversion to Price Waterhouse & Co Chartered Accountants LLP, its ICAI registration number is 304026E/E300009 (ICAI registration number before conversion was 304026E)

Price Waterhouse & Co Chartered Accountants LLP

5. (a) The financial results of the Company for the quarters ended 30 June 2026 and 30 September 2025 and the year to date results for the period 1 April 2025 to 30 September 2025 were reviewed by another firm of Chartered Accountants who issued their unmodified conclusion, vide their reports dated 14 August 2026 and 3 November 2025, respectively.

   (b) The financial statements of the Company for the year ended 31 March 2026 were audited by another firm of Chartered Accountants, who issued an unmodified opinion vide their report dated 22 May 2026.

   Our conclusion is not modified in respect of these matters.

For Price Waterhouse & Co Chartered Accountants LLP
Firm Registration Number: 304026E/E300009

Prasanna Padar Mahabala
Partner
Membership Number: 206477
UDIN: 26206477OKGIRH7313

Place: Bengaluru
Date: 6 November 2026

"Annexure 3"

Details as required in terms of SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFDPOD2/I/3762/2026 dated January 30, 2026:

Sl.	Particulars	Details	Details
1	Name & DIN	**Mr. Chun Hao Lok** (DIN:12029181)	**Ms. Kong Sau Wai Elizabeth** (DIN: 10879418)
2	Reason for Change viz. appointment, re-appointment, resignation, removal, death or otherwise	Appointment as an Additional Director, categorized as Non-Executive and Non-Independent Director of the Company with effect from November 7, 2026.	Resignation as Director of the Company with effect from November 6, 2026. Letter of resignation is attached. The reason for resignation is as disclosed in the letter.
3	Date of appointment / cessation / Term of Appointment	November 7, 2026 Appointment	November 6, 2026 Cessation
4	Brief profile (in case of appointment)	Mr. Chun Hao Lok is Vice President of Asia Operations and Singapore Country Governance Leader, he joined 3M in July 2025. He has over 25 years working experience in USA and European multi-national companies. In his last role as Global VP for Supply Chain and Operations for Huntsman Textile Effects / Archroma, he was managing 23 factories globally. Mr. Chun Hao has held several senior leadership roles in Akzo Nobel and Flextronics. With expertise in Supply Chain Management and operations. Mr. Chun Hao holds a Masters (Hons) in Electrical and Electronics Engineering, INSEAD Supply Chain Management and APICS Certified Supply Chain Professional (CSCP).	Not Applicable
5	Disclosure of relationship between Directors (in case of appointment)	Mr. Chuan Hao is not related to any of the Directors of the Company	Not Applicable
6	Confirmation in compliance with SEBI Letter dated June 14, 2018 read along with Exchange Circular dated June 20, 2018	Not debarred from holding the office of Non-Executive and Non-Independent Director of the Company, by virtue of any SEBI order or any other authority.	Not Applicable
7	Shareholding, if any in the Company.	Nil	Nil

"Annexure 4"

3M India Limited
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61, St Marks Road
Bengaluru 560001, India
Tel: +91 80 22231414
www.3M.com/in

Bengaluru, November 6, 2026

Press Release

3M India Limited (the Company) held a meeting of its Board of Directors on November 6, 2026 and is pleased to announce the following highlights of results for the quarter ended September 30, 2026.

- The Company registered revenue growth in Q2 FY26 of 14.7% on a YoY basis.
- PBT declined by 15.3% on a YoY basis.
- All Businesses segments: Safety and Industrial, Transportation & Electronics, Health Care and Consumer registered revenue growth on a YoY basis.

Financial Results: (Rs. Crores)- YoY (vs prior year) *(Note: all figures are rounded off to nearest digit)*

Particulars	July - Sept 2026	July - Sept 2025	% Growth
Sales & Other Operating Income	1,452	1,266	14.7%
Other Income	11	12	-9.3%
EBITDA	234	268	-12.7%
PBT	212	251	-15.3%
PAT	158	191	-17.2%

Financial Results: (Rs. Crores)- QoQ (vs prior quarter)

Particulars	July - Sept 2026	April-June 2026	% Growth
Sales & Other Operating Income	1,452	1,423	2.1%
Other Income	11	12	-4.0%
EBITDA	234	250	-6.2%
PBT before exceptional items	212	229	-7.3%
PBT after exceptional items	212	302	-29.7%
PAT	158	233	-32.0%

Commenting on the financial results for current quarter, and half year ended September 30, 2026 Mr. Aseem Joshi, Managing Director of 3M India Limited, said "The Company delivered 14.7% sales growth in the second quarter versus Q2 of the prior year and delivered broad-based growth across business segments. For the quarter, Transportation & Electronics grew by 23.4%, Consumer segments by 19.5%, Safety & Industrial by 11.8% and Healthcare by 4.1% versus prior year.

We are encouraged with the continued Sales growth momentum in Q2 FY 26-27, driven by our continued focus on Commercial and Innovation excellence. The Company's profit after tax for Q2 FY 26-27 declined by 17.2% to INR 158 crores versus prior year, primarily due to the impact of Indian Rupee depreciation and the input cost inflation due to the Middle East crisis. I thank our teams for their disciplined execution during the quarter, and for maintaining a strong customer focus."

In October 2026, the Company approved amendments extending its healthcare distribution relationship with Solventum until March 31, 2031, subject to the provisions set forth in the agreement, and facilitating the transition of the rights to distribute the Purification & Filtration (P&F) portfolio previously acquired by Thermo Fisher in India from the scope of such distribution relationship to Thermo Fisher, subject to agreed closing conditions.

Commenting on the development, Mr. Aseem Joshi, Managing Director, 3M India Limited, said "The extended term reflects our successful ongoing commercial relationship with Solventum and provides a platform for the continued growth and focus on the healthcare product portfolio in India."

About 3M in India,

3M India Limited, an Indian Subsidiary of US based 3M Company, was established in 1987 and has its headquarters in Bengaluru with branch offices at Gurgaon. 3M leverages its global innovation expertise to develop homegrown solutions that addresses unique needs of diverse customers in India. 3M has invested in Innovation centers at Bengaluru and Gurgaon to boost local product development. Its manufacturing footprint is spread across Bengaluru, Pune, and Ahmedabad. From products that improve manufacturing efficiency and impact, improved healthcare delivery, to safety solutions that help increase road visibility, everyday kitchen aids and car care products, today, 3M science is improving the lives of millions of Indians.
Learn how we're working to improve lives and make what's next at 3m.com/news-center.

October 20, 2026

To,
The Board of Directors
3M India Limited
CIN: L31300KA1987PLC013543
Plot No.48-51, Electronic City, Hosur Road
Bangalore - 560 100

Subject: Resignation from the Board of Directors of 3M India Limited.

I am writing to inform you of my decision to resign from the position of Non-Executive Director of 3M India Limited from the close of India business hours on November 6, 2026, as I will soon be moving on to another professional opportunity outside the 3M Group.

Consequently, I will also step down from all the Committees of the Board of which I am a member, effective the said date.

I request that this resignation be placed before and noted by the Board of Directors at the meeting scheduled on November 6, 2026.

It was a great pleasure working with you all. I thank the Directors and the Management of the Company for all the support extended to me during my tenure.

I wish 3M India Limited continued success in the years ahead.

Thanking you,



Kong Sau Wai Elizabeth
Non-Executive Director
DIN: 10879418

Place: Singapore