JYOTI CNC AUTOMATION LIMITED

CIN: L29221GJ1991PLC014914
Regd. Off.: G – 506, Lodhika GIDC, Vill.: Metoda,
Dist.: Rajkot – 360 021. Gujarat India.

Date: November 03, 2026

To,
The Department of Corporate Services,
BSE Limited, Mumbai

BSE Script Code: 544081

To,
The Listing Compliance Dept.
National Stock Exchange of India Ltd, Mumbai

NSE Script Symbol: JYOTICNC

Sub.: Submission of Investor Presentation.

Respected Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 read with provisions of Part of Schedule III thereto, an Investor Presentation for earning call scheduled on Tuesday November 03, 2026ub, is enclosed and submitted herewith.

A copy of the Investor Presentation can also be accessed on website of the company at https://jyoti.co.in/investors/announcements/investor-meet-and-related-disclosures/.

You are requested to take the same on record.

Thanking You,
For Jyoti CNC Automation Limited

MAULIK BHARATKUMAR GANDHI

Digitally signed by MAULIK BHARATKUMAR GANDHI
DN: cn=MAULIK BHARATKUMAR GANDHI c=IN l=RAJKOT o=Personal e=MAULIK.GANDHI@JYOTI.CO.IN
Reason: I am the author of this document
Location:
Date: 2026-11-03 11:56+05:30

Maulik B. Gandhi
Company Secretary and Compliance Officer

Encl.: An Investor Presentation.


PROPELLING TECHNOLOGY
PROSPERING LIFE
JYOTI
Since 1857
HURON
Subsidiary of Jyoti CNC
JYOTI CNC AUTOMATION LIMITED
Update on Earnings for Q2 & H1 FY27
AEROSPACE
EMS
(Electronic Manufacturing Services)
ELECTRIC VEHICLES
GENERAL ENGINEERING

Safe Harbor

This presentation and the accompanying slides (the "Presentation"), which have been prepared by **Jyoti CNC Automation Limited** (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

All Maps used in the presentation are not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Contents

01 **Operational & Financial Performance**
Quarter and half year ended 30th September 2026

04 **About Us**
Who are we, Our Journey & Manufacturing Presence

02 **Industry Overview**
Global Machine Tool Industry, Industry Growth Drivers

03 **Road Ahead**
Strategies for next leap

05 **Annexures**
Historical Financials



01

Financial & Operational Performance

Key Highlights Q2 & H1FY27

Financial Highlights Standalone

	Q2FY27	H1FY27
REVENUE	INR 588 Cr ▲ +31%YoY	INR 1,097 Cr ▲ +34% YoY
EBITDA	INR 164 Cr ▲ +48% YoY *27.9% EBITDA Margin* *+320 bps YoY*	INR 303 Cr ▲ +45% YoY *27.6% EBITDA Margin* *+210 bps YoY*
PAT	INR 115 Cr ▲ +46% YoY *19.6% PAT Margin* *+200 bps YoY*	INR 202 Cr ▲ +34% YoY *18.5% PAT Margin* *+10 bps YoY*

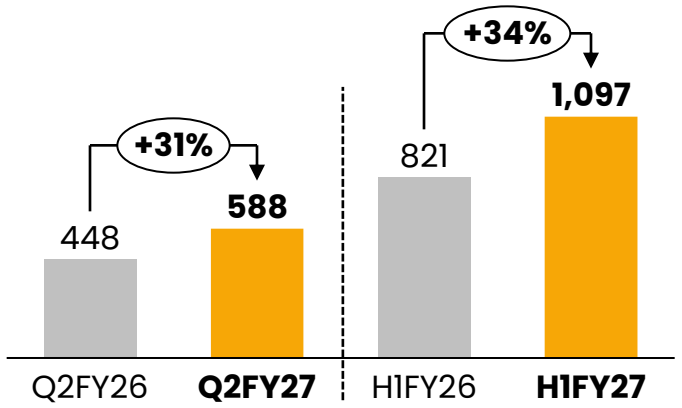
Key Updates

- ✓ **Record Quarterly Dispatches:** Dispatched 1,900 machines in Q2 FY27, highest-ever in a quarter; Optimistic of delivering sustained momentum going forward
- ✓ **Robust Order Book:** Order inflow of >INR 800 crores taking total outstanding orderbook to Rs. 5,000 Cr
- ✓ **Strong Cash Conversion:** Consolidated OCF to EBITDA of ~50%, momentum to continue going ahead
- ✓ **ECMS Approval:** Received approval for Rs. 1,020.65 Cr investment over five years at Rajkot facility, eligible for up to 25% capital subsidy under ECMS.

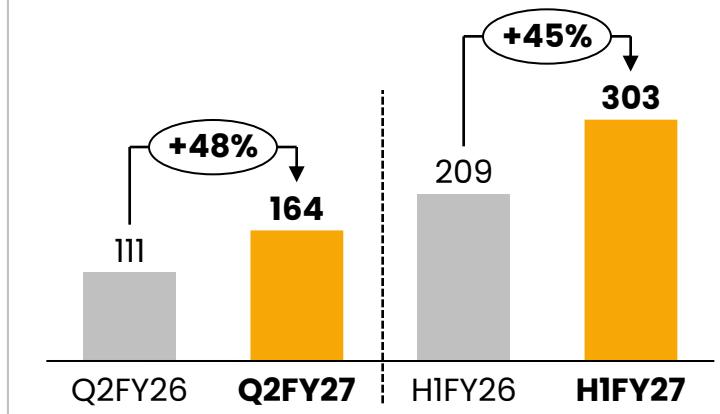
  Applied for additional matching subsidy under Gujarat Government scheme.

Q2 & H1FY26 Financial Highlights Standalone

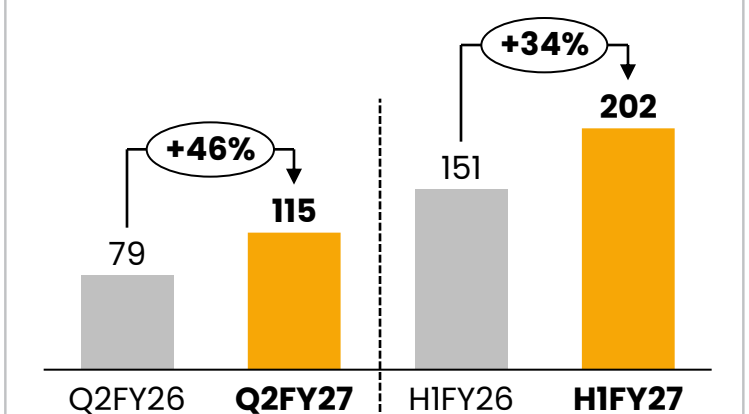
Revenue from Operations (INR Cr.)



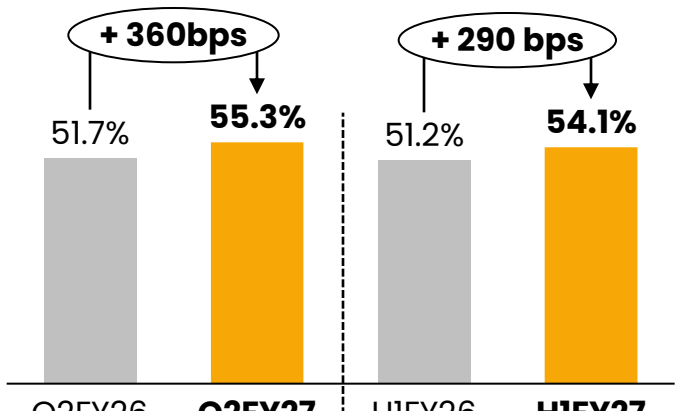
EBITDA (INR Cr.)



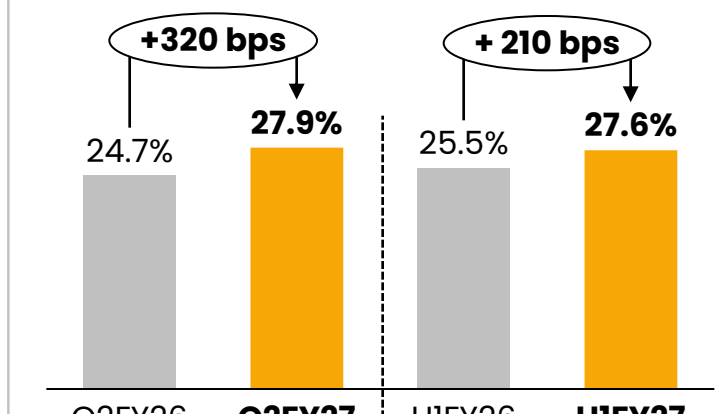
Profit After Tax (INR Cr.)



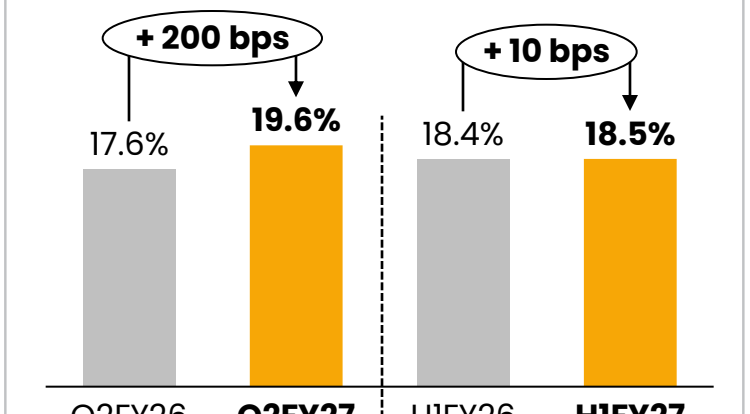
Gross Profit Margin (%)



EBITDA Margin (%)

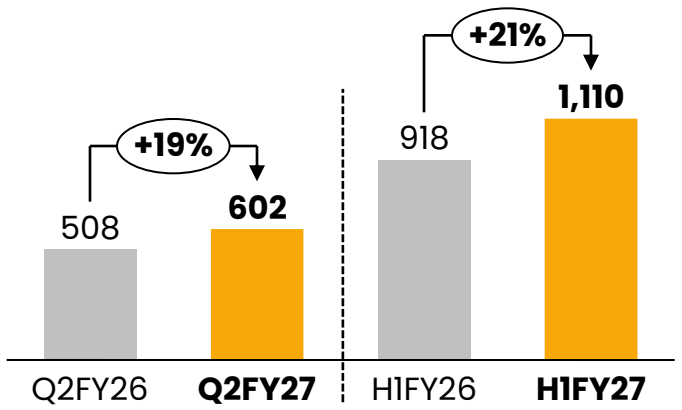


PAT Margin (%)

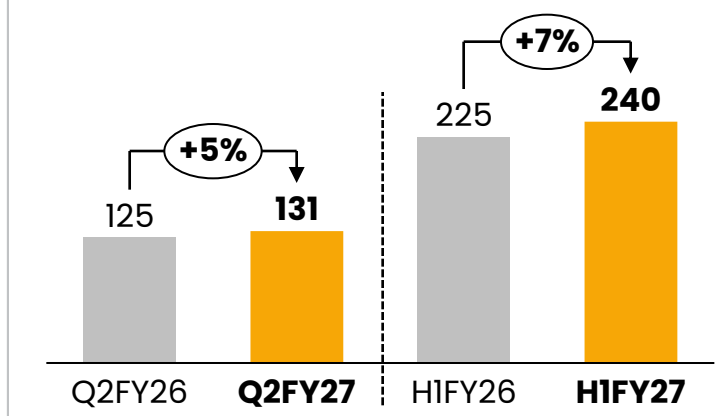


Q2 & H1FY26 Financial Highlights Consolidated

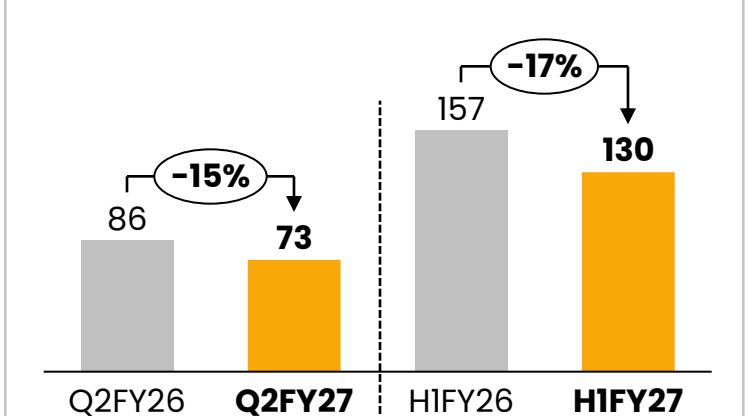
Revenue from Operations (INR Cr.)



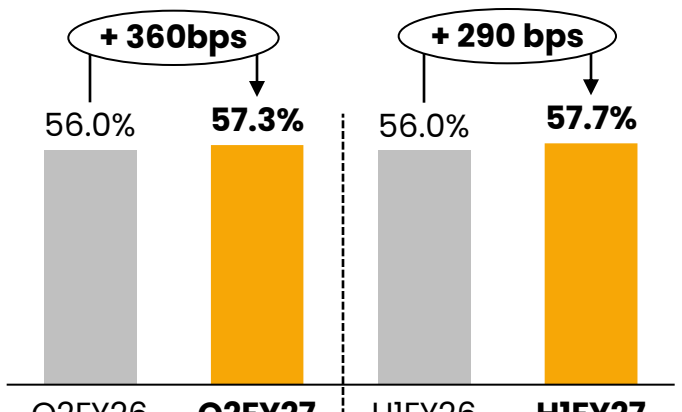
EBITDA (INR Cr.)



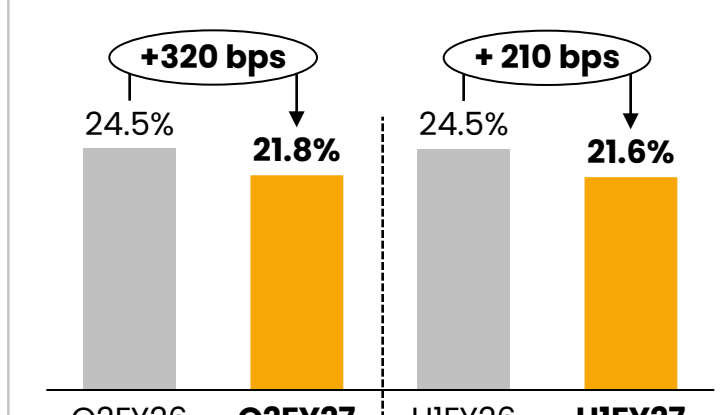
Profit After Tax (INR Cr.)



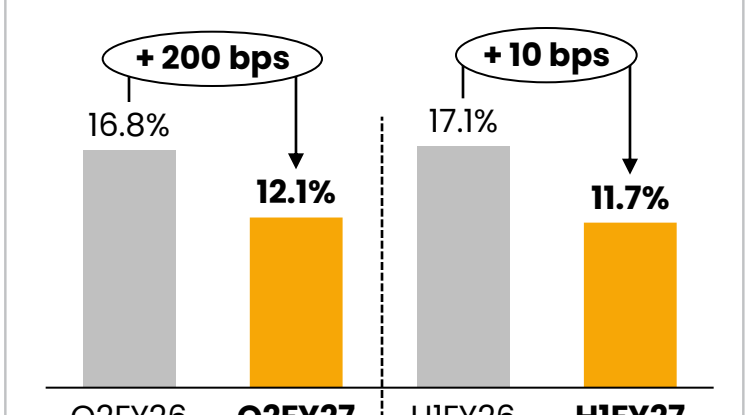
Gross Profit Margin (%)



EBITDA Margin (%)

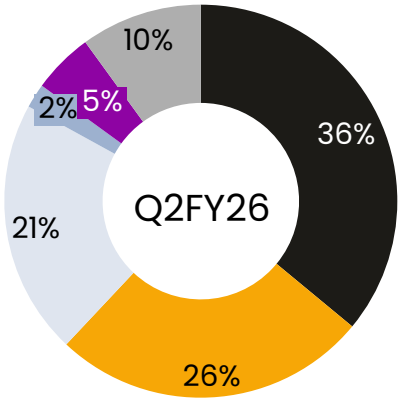


PAT Margin (%)

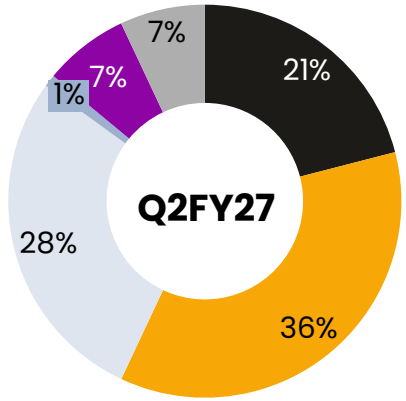


Revenue Mix from End User Industries

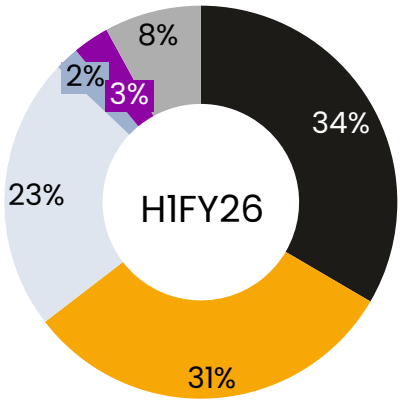
Revenue – INR 508 Cr



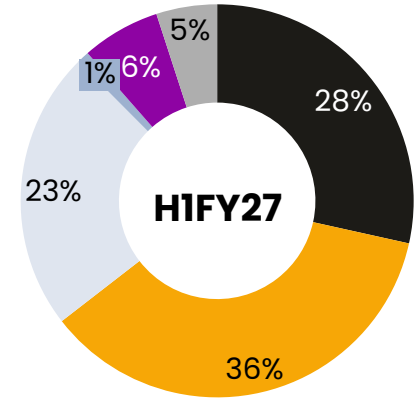
Revenue – INR 602 Cr



Revenue – INR 918 Cr



Revenue – INR 1,110 Cr

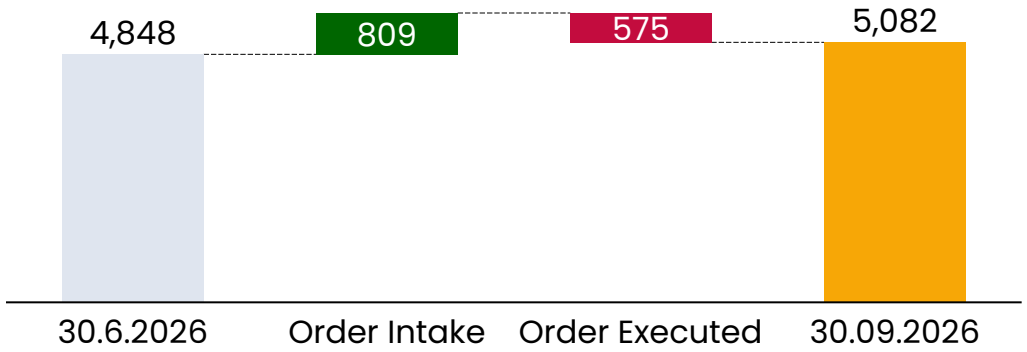


Aerospace & Defence | Auto & Auto Components | General Engineering | Die & Moulds | EMS | Others

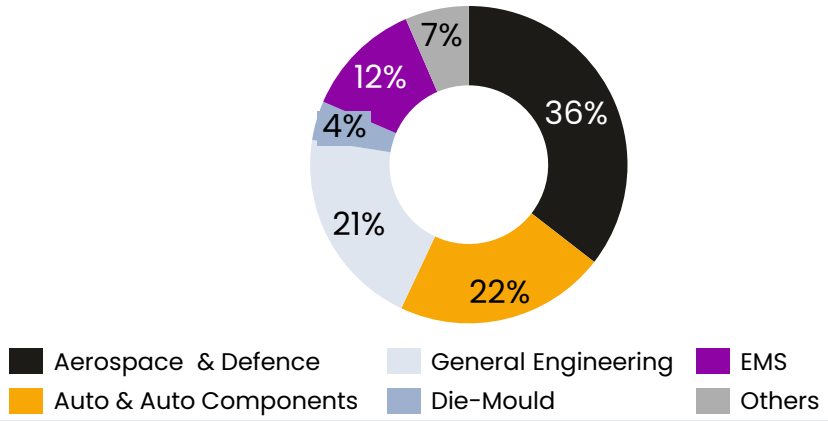
Consolidated Figures

Strong Order book Position

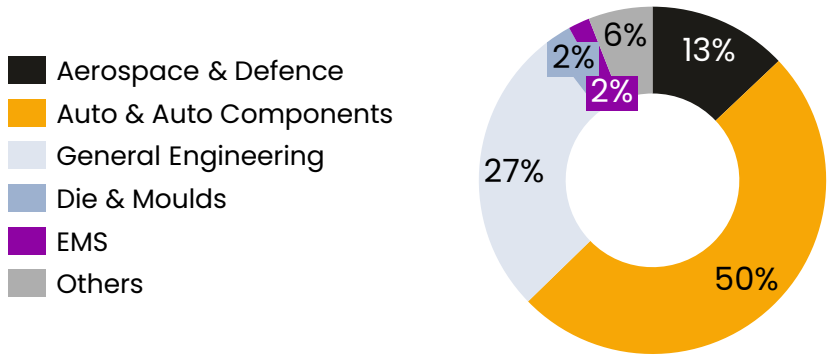
Order Book Build up (INR Cr)



Order Book Breakup



Order Intake Q2FY27



INR 5,082Cr

Total Order Book as of 30th September 2026

Healthy and well-diversified orderbook reflecting steady growth and strong customer trust across industries

Profit & Loss Statement Standalone

Profit and Loss (INR Cr.)	Q2FY27	Q2FY26	YoY	Q1FY27	QoQ	H1FY27	H1FY26	YoY
Revenue from Operations	**587.5**	**448.2**	***31.1%***	**509.1**	***15.4%***	**1,096.6**	**820.5**	***33.6%***
Cost of Goods Sold	262.7	216.4		240.3		503.1	400.6	
Gross Profit	**324.8**	**231.9**	***40.1%***	**268.7**	***20.9%***	**593.5**	**419.9**	***41.3%***
Gross Profit Margin	**55.3%**	**51.7%**		**52.8%**		**54.1%**	**51.2%**	
Employee Cost	76.4	60.9		57.8		134.2	105.2	
Other Expenses	84.6	60.5		72.3		156.8	105.7	
EBITDA	**163.9**	**110.5**	***48.3%***	**138.7**	***18.2%***	**302.5**	**209.1**	***44.7%***
EBITDA Margin	**27.9%**	**24.7%**		**27.2%**		**27.6%**	**25.5%**	
Depreciation	12.9	8.9		12.1		25.0	19.9	
Other Income	3.9	9.4		3.8		7.7	23.9	
EBIT	**154.8**	**111.0**	***39.5%***	**130.5**	***18.7%***	**285.2**	**213.2**	***33.8%***
EBIT Margin	**26.4%**	**24.8%**		**25.6%**		**26.0%**	**26.0%**	
Finance Cost	8.8	8.5		20.0		28.8	15.4	
Profit before Tax	**146.0**	**102.5**	***42.5%***	**110.4**	***32.2%***	**256.4**	**197.8**	***29.6%***
Profit before Tax Margin	**24.9%**	**22.9%**		**21.7%**		**23.4%**	**24.1%**	
Tax	31.1	23.5		23.0		54.1	46.8	
Profit After Tax	**114.9**	**78.9**	***45.6%***	**87.5**	***31.3%***	**202.3**	**151.1**	***34.0%***
Profit After Tax Margin	**19.6%**	**17.6%**		**17.2%**		**18.5%**	**18.4%**	
EPS	5.05	3.47		3.85		8.9	6.64	
Cash PAT	**127.8**	**87.9**		**99.5**		**227.3**	**170.9**	

Profit & Loss Statement Consolidated

Profit and Loss (INR Cr.)	Q2FY27	Q2FY26	YoY	Q1FY27	QoQ	H1FY27	H1FY26	YoY
Revenue from Operations	**602.0**	**507.9**	***18.5%***	**508.5**	***18.4%***	**1,110.5**	**918.1**	***21.0%***
Cost of Goods Sold	257.0	223.4		212.6		469.6	404.1	
Gross Profit	**345.1**	**284.5**	***21.3%***	**295.8**	***16.6%***	**640.9**	**514.0**	***24.7%***
Gross Profit Margin	**57.3%**	**56.0%**		**58.2%**		**57.7%**	**56.0%**	
Employee Cost	106.7	86.5		93.3		200.0	159.0	
Other Expenses	107.0	73.4		93.7		200.7	130.2	
EBITDA	**131.3**	**124.6**	***5.4%***	**108.8**	***20.7%***	**240.2**	**224.8**	***6.8%***
EBITDA Margin	**21.8%**	**24.5%**		**21.4%**		**21.6%**	**24.5%**	
Depreciation	16.0	10.5		15.1		31.0	22.7	
Other Income	2.3	9.1		4.0		6.3	29.6	
EBIT	**117.6**	**123.2**	***-4.5%***	**97.8**	***20.3%***	**215.4**	**231.7**	***-7.0%***
EBIT Margin	**19.5%**	**24.3%**		**19.2%**		**19.4%**	**25.2%**	
Finance Cost	13.9	14.2		24.3		38.3	26.4	
Profit before Tax	**103.7**	**109.1**	***-4.9%***	**73.4**	***41.3%***	**177.1**	**205.3**	***-13.7%***
Profit before Tax Margin	**17.2%**	**21.5%**		**14.4%**		**16.0%**	**22.4%**	
Tax	31.1	23.6		16.3		47.4	48.4	
Profit After Tax	**72.6**	**85.5**	***-15.1%***	**57.1**	***27.0%***	**129.7**	**156.9**	***-17.3%***
Profit After Tax Margin	**12.1%**	**16.8%**		**11.2%**		**11.7%**	**17.1%**	
EPS	3.19	3.76		2.51		5.7	6.9	
Cash PAT	**88.5**	**96.0**		**72.2**		**160.7**	**179.6**	

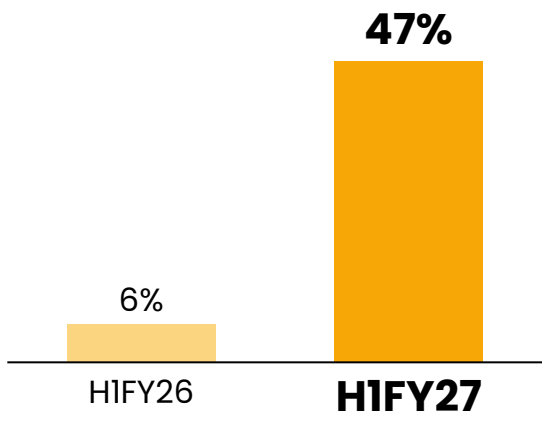
Balance Sheet Consolidated

Assets (INR Cr.)	Sep-26	Mar-26
Non - Current Assets	**1,114.1**	**957.5**
Property, Plant and Equipment	837.7	690.4
Capital work-in-progress	67.3	89.3
Right of Use Assets	2.8	3.1
Intangible assets	38.0	26.8
Intangible assets under development	29.3	25.7
Deferred tax assets (Net)	0.2	-
Financial Assets		
Investments	16.2	15.8
Other Financial Assets	6.8	13.7
Other non-current assets	115.9	92.8
Current Assets	**2,866.2**	**2,657.9**
Inventories	1,440.5	1,166.0
Financial Assets		
Trade receivables	506.0	599.1
Cash and Cash Equivalents	26.7	52.9
Other balances with bank	91.4	84.3
Loans	5.4	6.1
Other Financial Asset	645.5	624.4
Other current assets	150.6	124.7
Current Tax Asset (Net of Provision)	0.1	0.4
Total Assets	**3,980.3**	**3,615.3**

Equity & Liabilities (INR Cr.)	Sep-26	Mar-26
Total Equity	**2,138.2**	**2,001.3**
Share Capital	45.5	45.5
Other Equity	2,092.7	1,955.9
Non - Current Liabilities	**542.9**	**435.6**
Financial Liabilities		
Borrowings	511.9	410.2
Lease Liabilities	2.3	2.6
Provisions	28.7	22.2
Deferred tax liabilities (Net)	0.0	0.6
Current Liabilities	**1,299.3**	**1,178.4**
Financial Liabilities		
Borrowings	431.0	439.5
Lease Liabilities	0.5	0.5
Trade payables	566.9	509.8
Other Financial Liabilities	25.9	11.6
Other Current liabilities	237.9	191.7
Provisions	4.7	3.6
Current Tax Liabilities	32.3	21.8
Total Equity & Liabilities	**3,980.3**	**3,615.3**

Abridged Cash Flow Statement Consolidated

Particulars (INR Crs)	Sep-26	Sep-25
Net Profit Before Tax	**177.1**	**205.3**
Adjustments for: Non -Cash Items / Other Investment or Financial Items	80.5	22.6
Operating profit before working capital changes	**257.6**	**227.9**
Changes in working capital	-108.7	-184.1
Cash generated from Operations	**149.0**	**43.8**
Direct taxes paid (net of refund)	-37.3	-30.6
Net Cash from Operating Activities	**111.7**	**13.2**
Net Cash from Investing Activities	**-193.5**	**-144.7**
Net Cash from Financing Activities	**55.5**	**201.6**
Net Decrease in Cash and Cash equivalents	**-26.3**	**70.1**
Add: Cash & Cash equivalents at the beginning of the period	53.0	13.4
Cash & Cash equivalents at the end of the period	**26.7**	**83.4**



Strong OCF to EBITDA Conversion, momentum to continue



02

About US

Who are we, Our Journey &
Manufacturing Presence

Jyoti CNC Automation at a Glance



1989
Year of inception

CNC
Leading manufacturer of CNC machines

5
Foreign subsidiaries: France, Germany, Canada, Turkey, China

3
Plants: 2 at Rajkot, India and 1 at Strasbourg, France

200+
Product variants

1,40,000+
Machines installed across the globe

6,000*
Machines p.a. installed capacity in India

INR 5,082 Cr
Robust order book as on 30th September 2026

*Additional 10,000 machines capacity being put to use, foundry operations to be commenced in coming days

Our Journey over the Years

1991

Incorporated as AMB Engineering Company Private Limited

2007

- Acquired Huron Graffenstaden SAS
- Increased installed capacity to 1,500 machines p.a.

2008

Inaugurated R&D facility at Rajkot, Gujarat

2016

MOU with a Govt. of India research institution to develop a 5-Axis CNC Multi-Tasking Machine

2017

- Launched 7th SENSE, an Industry 4.0 initiative automating sophisticated and repetitive functions
- Launched KX300 for the aerospace industry

2019

Launched 'PreciProtect', an AI collision-prevention system that senses collisions in real time and protects the machine

2022

Developed VST 160 with integrated auto loading and unloading for Electric Vehicles

2024

Listed on NSE and BSE

2025

- Launched GU 8, AWT 20, BTM 200, ATM 200, HP 6000, Tachyon Beta and HUMA
- 2X capacity expansion at French subsidiary

...with Niche R&D Capabilities

LEONARDO DA VINCI R&D CENTER

250+

R&D employees in Rajkot, Gujarat & Strasbourg, France







Product Portfolio

Designed and developed a portfolio of CNC machines in India with **200+ variants** across **44 product verticals**

PreciProtect

An **Artificial Intelligence (AI) tool** developed through our **in-house R&D facility**, preventing machine collisions in real time

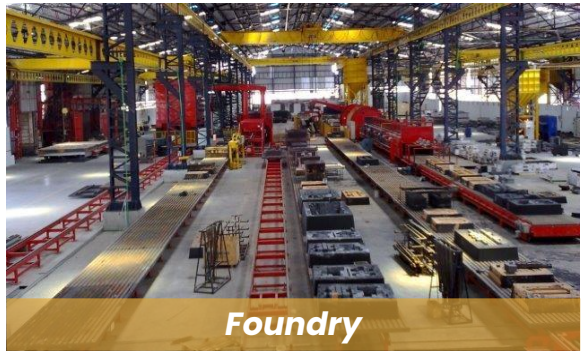
7th Sense

An **Industry 4.0** initiative geared towards **automating sophisticated and repetitive functions**

Customized Solutions

Ability to provide **customized solutions** to our customers

Vertically Integrated Manufacturing...


Foundry


Machine Shop Building


Sheet Metal Unit


Paint Shop, Rajkot


Assembly Building


Assembly Line 1


Assembly Line 2


Manufacturing Facility, France

Our **integrated operations** enables us manufacture some of the critical machine components which **reduces dependence on third parties**, **streamlines production process and improves operational efficiencies**

...with State of the Art Manufacturing Units



Manufacturing Facility, India

Rajkot · 2 plants

234,408.50
sq. meters of industrial land

6,000*
machines p.a. installed capacity

Manufacturing Facility, France

Strasbourg · Huron Graffenstaden SAS

46,442
sq. meters of industrial land

240
Machines p.a. installed capacity



*Additional 10,000 machines capacity being put to use, foundry operations to be commenced in coming days

Product Portfolio Across The Value Chain...

200+ product variants across industry segments



Entry Level Machines
upto ₹50 lakh



Mid-range Machines
₹50 lakh – ₹2 crore



High-end Machines
Above ₹2 crore

ACROSS FIVE MACHINE CATEGORIES

- **CNC Turning / Turn Mill Centers**
- **CNC Vertical Machining Centers**
- **CNC Horizontal Machining Centers**
- **CNC 5 Axis Machining Centers**
- **CNC Multi Tasking Machines**

...Catering to Diversified Industries



AEROSPACE



DEFENCE



AUTOMOBILE



ELECTRONICS



RAILWAY



DIE & MOULD

- **Expertise Across Key Sectors**
- **Customized Solutions for Every Industry**
- **Strong In-House & Backward Integration**
- **Global Standards, Local Fit**
- **Driven by Tech & Innovation**



INFRASTRUCTURE



OIL & GAS



HEALTHCARE



PUMP & VALVES

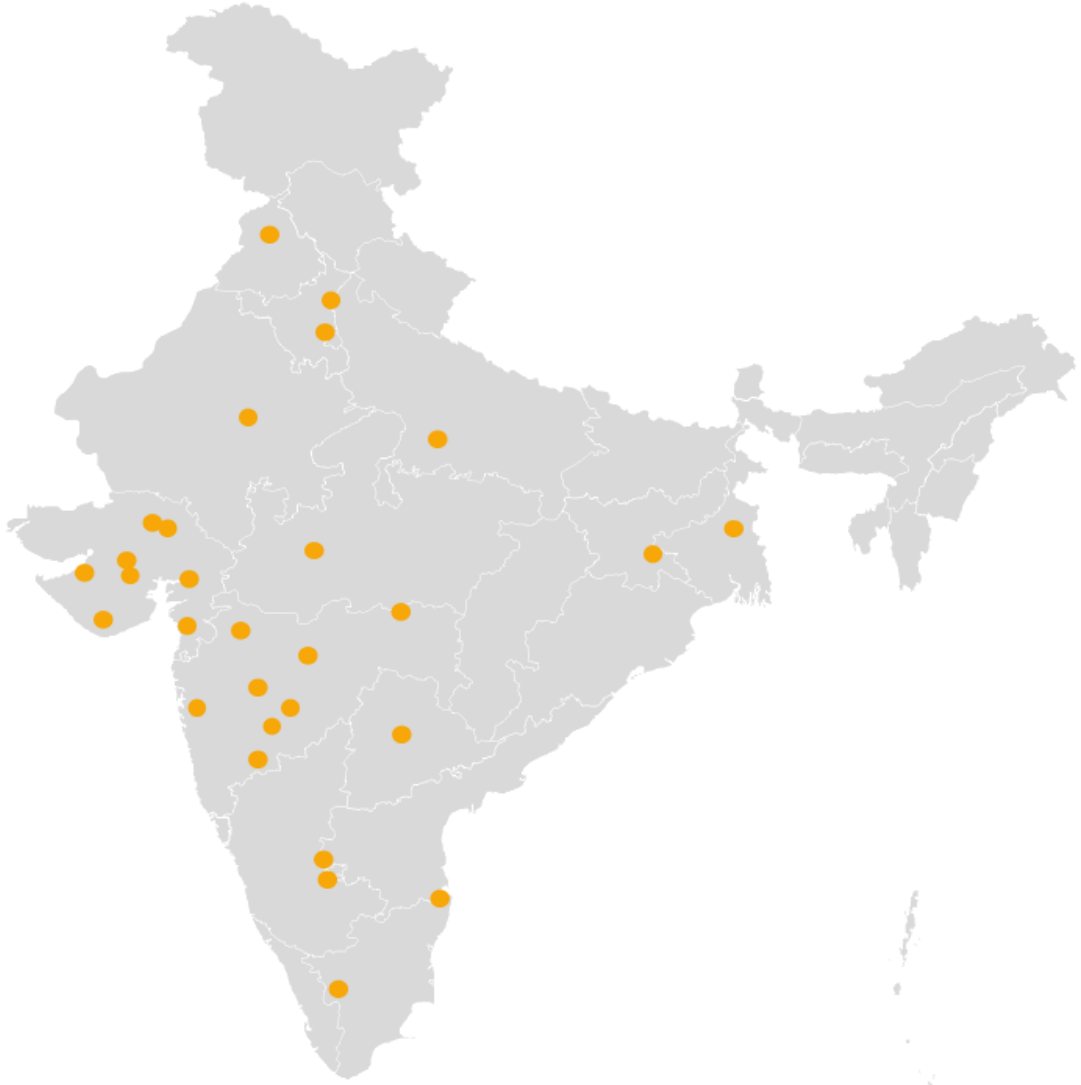


POWER



AGRICULTURE

Sales & Distribution Network...



Sales & service centre

Map is for representation only and not an accurate geopolitical representation

29 Sales & service centres

12 States in India

2 Domestic distributors / dealers

11 International distributors / dealers

Selling through our **dealer network** and **directly to customers**

...with Global Customer Base



1,40,000+ Machines Installations across more than **62 Countries**

This map is only for the purpose of representation and is not to be considered an accurate geopolitical representation

...and Marquee Clientele



Experienced Board of Directors



Parakramsinh Ghanshyamsinh Jadeja

Promoter, Chairman & Managing Director

- Associated with Jyoti Enterprise as a partner since 1989
- Director on the board of the Indian Machine Tool Manufacturers' Association (since Dec 2015) and Neo Rajkot Foundation (since June 2016)

AWARDS & RECOGNITION

2003 - Presidential Award – "Best Entrepreneurship Award" (Small Scale), Ministry of Small Industries

2003 - 'Small Scale Entrepreneur Third Award', Ministry of Small-Scale Industries

2004-05 - "CII Best Entrepreneurship of the Year" award

2013 - "Premier Outstanding Entrepreneurship Award", IMTMA

2013 - Hercules Award – "Converting SSI into Indian MNC", Gujarat Innovation Society



PROMOTER

Sahdevsinh Lalubha Jadeja

Promoter & Whole-time Director

Associated with Jyoti Enterprise as a partner since 1989



PROMOTER

Vikramsinh Raghuvirsinh Rana

Promoter & Whole-time Director

Appointed as director on March 26, 2003



INDEPENDENT

Pravinchandra Ratilal Dholakia

Independent Director

Sr. Partner at PR Dholakia & Co., Chartered Accountants. Chartered Accountant and member of the ICAI



INDEPENDENT

Dr. Jignasa Pravinchandra Mehta

Independent Director

Professor of Mechanical Engineering & Dean of Engineering & Technology, Darshan University, Rajkot. B.E. & M.E. (Mechanical), PhD



INDEPENDENT

Mrs. Prafulla P. Shenoy

Independent Director

36 years of experience in development banking; now a consultant who serves on interview boards and supports education and NGOs in Mumbai

4,500+ employees in our total workforce, led by a team with deep experience at Jyoti

Management Team at Helm



Kamlesh Sureshbhai Solanki
Chief Financial Officer

Joined in 2004 as Manager – Finance; CFO since April 2015. B.Com, Saurashtra University, Rajkot



Maulik Bharatbhai Gandhi
CS and Compliance Officer

Heads the secretarial department; Compliance Officer since July 2023. BBA, Member of ICSI



Vijaysinh Pravinsinh Zala
Executive Head – Design

With the Company since 2004. B.E. (Mechanical)



Hitesh Chhaganbhai Patel
Chief Operating Officer – EMS

With the Company since 2004. B.E. (Electronics & Telecom), MBA (Newport University, CA)



Hiren Mahipatsinh Jadeja
President – Marketing

With the Company since 2004. B.E. (Electronics & Telecom), MBA (Newport University, CA)



Vikas Raj Taneja
President – Sales

With the Company since 2008. B.E. (Production), PG Diploma in Business Administration



Philippe Kapps
CEO - Huron Graffenstaden SAS

Prior experience with SITEK Insulation, ESTELEC Groupe, DBK France, ISRI France SAS and Siemens SAS. He is an MBA, a Process Automation Engineer, and has an Associate Degree in Electronics.



Shivangi Bipinbhai Lakhani
Executive Head – Corporate Communication

With the Company since 2007. B.Com, MBA



Vijay Pratap Singh
Chief Strategy & Transformation Officer

B Tech. (Electrical)
Prior experience with Siemens India Ltd.



Alay Dave
Chief Operating Officer

PG Diploma in Industrial Safety, B.E Mechanical, Management Dev. Programme – IIM Indore. Prior experience with Tega Industries Ltd., GE Renewable Energy, ABB India Ltd. among others.

Recent Awards & Accolades

*A Hat Trick of Trust : Jyoti CNC is awarded the **ICONIC BRAND OF INDIA 2026** again – by ET Edge, Times Group*



*Jyoti CNC is honored with **2 Gold Awards at the QCFI 2026 Convention** organized by the Quality Circle Forum of India under the theme, "Innovate and Improve Everyday, Everyone, Everywhere."*



*Jyoti CNC has been recognized with the **Bharat SME Excellence Award for Innovation and Excellence in CNC Machinery** by Trade India.*



*Jyoti CNC has been awarded the **Gold Medal at the QCFI Safety Convention 2026**, organized by the Quality Circle Forum of India (QCFI).*





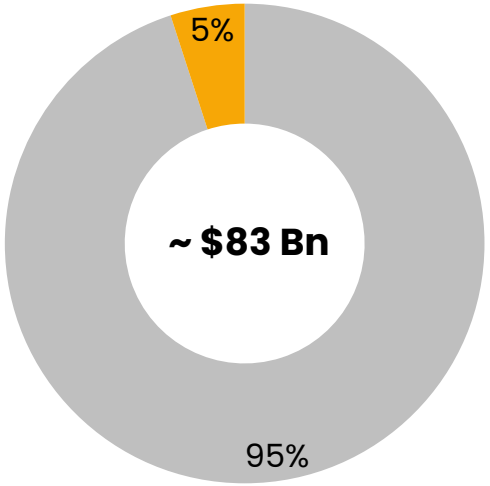
03

Industry Overview

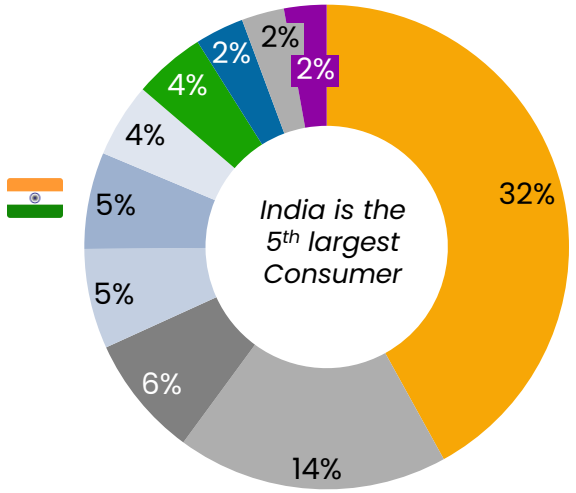
Global Machine Tool Industry,
Industry Growth Drivers

Global Machine Tool Industry

Global Consumption



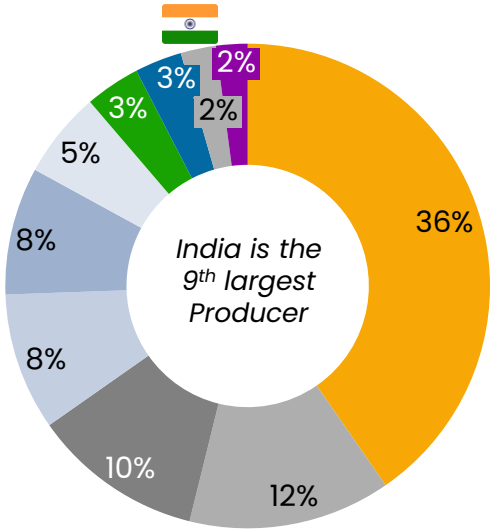
Top 10 Consumers



China, India, Vietnam, USA, South Korea, Turkey, Germany, Japan, Italy, Mexico

Figures are % of Global Consumption

Top 10 Producers



China, Italy, India, Germany, South Korea, Spain, Japan, Taiwan, USA, Switzerland

Figures are % of Global Production

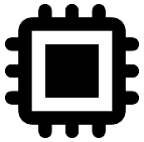
Source : Gardner Intelligence World Machine Tools Survey 2025

Our Growth Drivers



Electric Vehicles

- ✓ Global EV market size is expected to reach ~USD 4886 bn and will grow at 20.43% CAGR by 2034. *(source : IBEF)*
- ✓ The Electric Vehicle market in India is expected to grow to USD 191 billion at a ~55% CAGR during 2026–2034. *(source : IBEF)*
- ✓ GOI has established an objective to increase the proportion of EV sales to 30% in private cars, 70% in commercial vehicles, 40% in buses, and 80% in two and three-wheelers by the year 2030. This equates to an ambitious objective of 80 million EVs on Indian roads by 2030 as per the estimates of CII.



Semiconductor

- ✓ The Indian Semiconductor market will grow from USD 52 bn in FY 2024-25 to USD 103.4 bn by 2030, at a CAGR of 13%. *(source : indbiz.gov.in)*
- ✓ Deloitte study projects India's semiconductor market reaching USD 120 billion by 2030 at a CAGR of 20%, driven largely by AI-linked demand.
- ✓ Mobile handsets, IT, and Industrial Applications continue to be the primary drivers of growth, contributing nearly 70% of the sector's revenue.



EMS

- ✓ The market is projected to grow from USD 648.11 Bn in 2025 to USD 1,033.17 Bn by 2032, exhibiting a CAGR of 6.9% during the forecast period. *(source : Fortune Business Insights)*
- ✓ India's demand for electronic components is projected to be $240 billion by 2030, fueled by the rising domestic production of cell phones. - *CII report*
- ✓ The potential CNC Machine demand for EMS industry in India is over 1,00,000 machines within the span of next 5 years. *(source : IBEF)*



Aerospace & Defence

- ✓ The Global Aerospace and Defence market size is expected to reach ~USD 2037 bn (@ 8.6% CAGR) by 2034.
- ✓ Increase in Aerospace and Defence spendings globally due to Geo-Political circumstances, modernization and increased spending budgets.



04

Road Ahead

Strategies for Next Leap

Strategies for the Next Leap

01



People Development

Skill development of existing manpower and new entrants through our Centre of Excellence

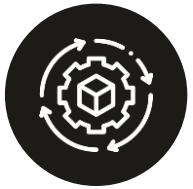
02



Market Expansion

Growing in aerospace & defence and diversifying our presence across sectors

03



Product Development

New product variants from in-house R&D, including the patented HUMA panel

04



Manufacturing Capacity Expansion

6,000 machines p.a. added, with a further 10,000 machines p.a. planned

1. People Development

Extensive focus on **skill development of existing manpower** and **new entrants** through COE (Center Of Excellence)

To Imbibe Growth Mindset

To Foster Technology and Innovation

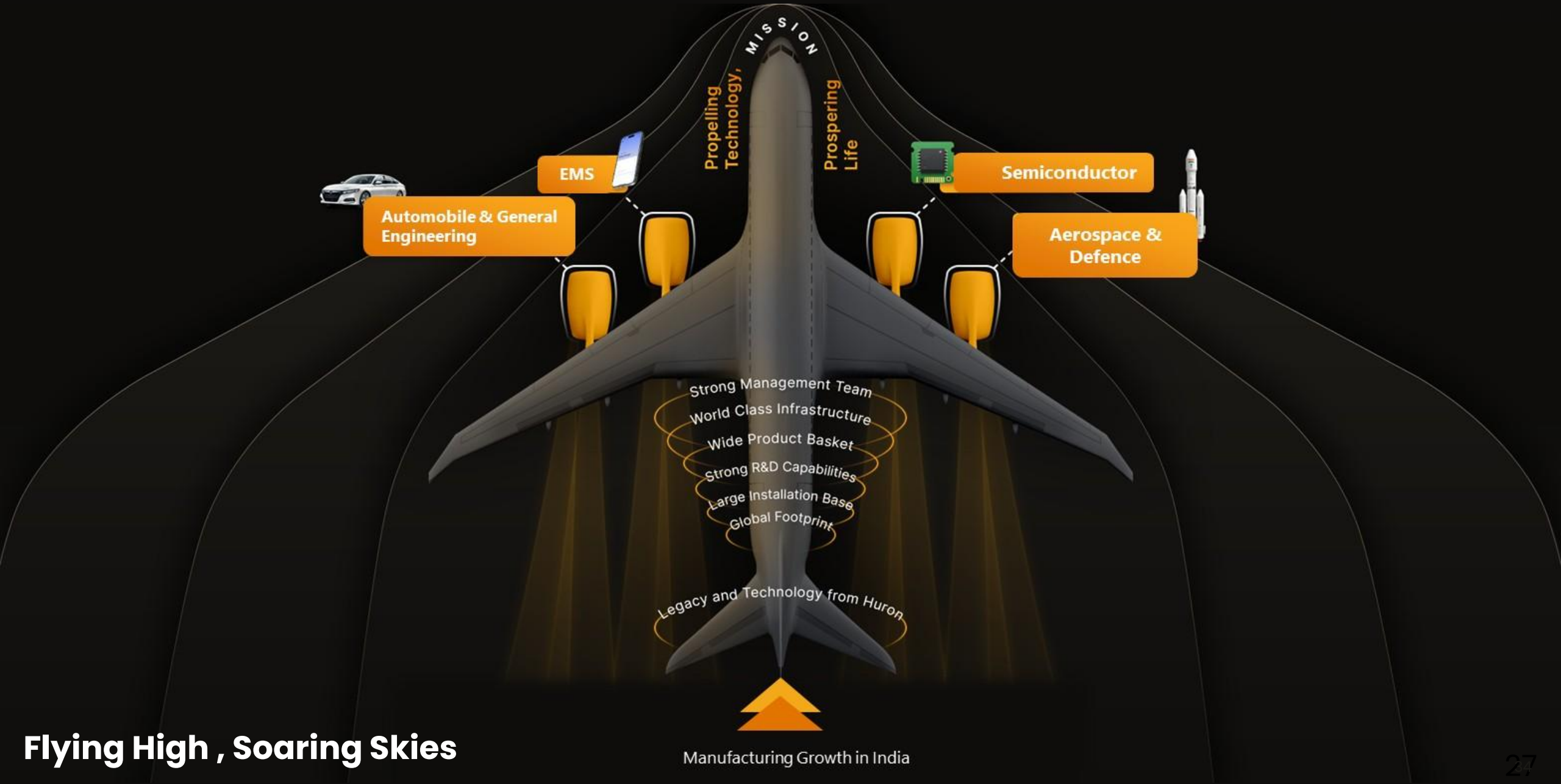
To Ensure Quality

To Enhance Productivity

To make JYOTI, a Great Place to Work



2. Market Expansion



Flying High , Soaring Skies

3. Product Development in Recent Past



MTX 100

Compact 5-axis multi-tasking turn-mill center

The compact MTX 100 is designed for

- **Productivity**
- **Reliability and**
- **High Precision Machining**

The machine is targeted to cater the End User Industry Segments like :

Aerospace | **Defense**

Automotive & EV | **Oil & Gas**

Leveraging **R&D strength** to design and develop new product variants in line with **global industry demands**

3. Product Development in Recent Past



GU 8

5 Axis Gantry Type Machining Center

Automobile · Aerospace · Die & Mould · Healthcare · Power



HP 4000 & HP 6000

High Performance Horizontal Machining Centers

Automobile · Textile · Pump & Valves · Agriculture

Productivity · High Dynamics · Reliability



Tachyon Beta

5-Axis High Dynamics Machining Center

EMS · Aerospace · Healthcare · General Engineering

Market ~USD 3.7 B → ~USD 5.1 B by 2030

Linear motor: most compact, fastest



AWT 22

Alloy Wheel Turning Machine

Automobile (incl. EV)



BTM 100

Twin Spindle with Gantry Automation

Automobile · General Engineering



ATM 200

Inverted Turning Center with Automation

Automobile · Aerospace · General Engineering

Leveraging **R&D strength** to design and develop new product variants in line with **global industry demands**

4. Capacity Expansion to Fuel Future Growth



Newly Developed Foundry



Newly Developed Assembly, Sheet Metal, Paintshop & Store



Reliability Test Center & Customer Support

4. Capacity Expansion to Fuel Future Growth



Current Capacity to manufacture 6,000* machines annually

*Additional 10,000 machines capacity being put to use, foundry operations to be commenced in coming days

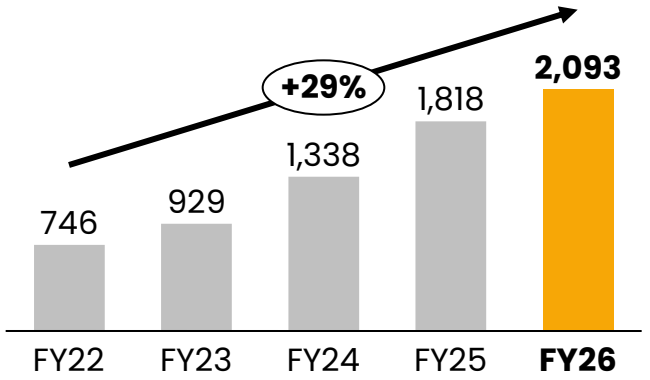


05

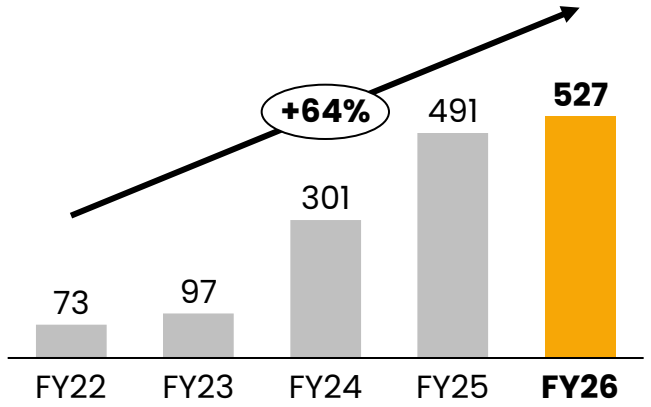
Annexures

Historical Financial Snapshot

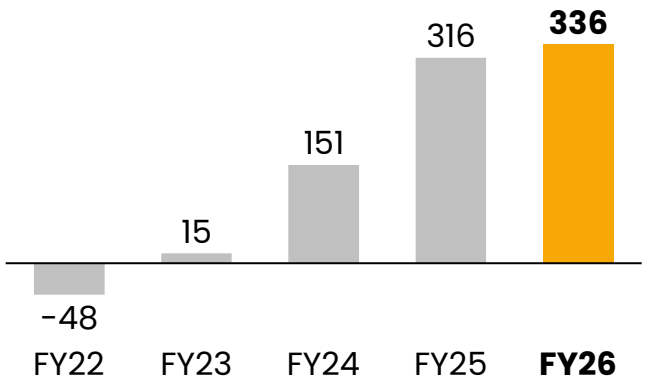
Revenue from Operations



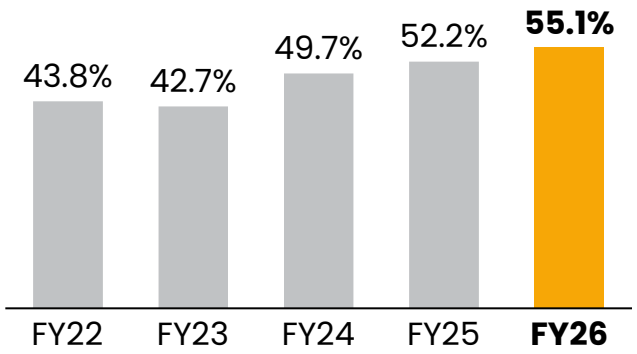
EBITDA



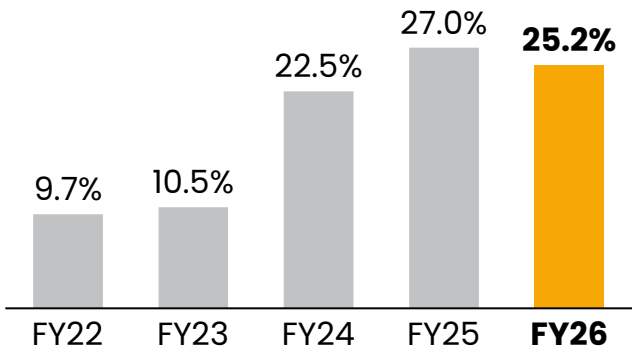
Profit After Tax



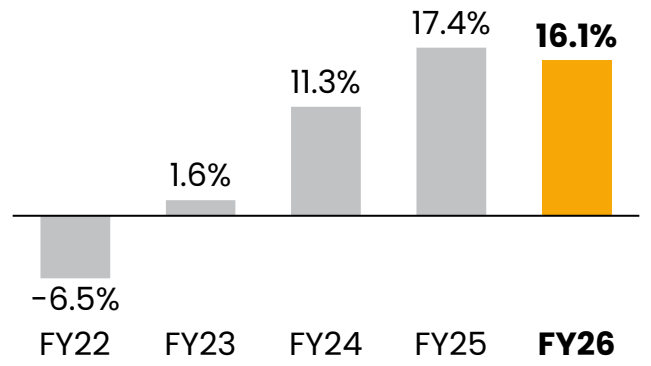
Gross Profit Margin (%)



EBITDA Margin (%)

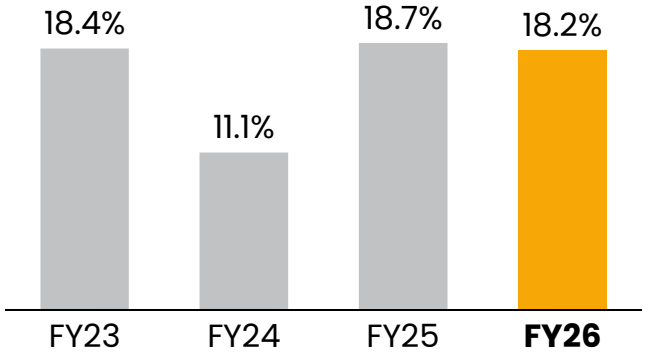


PAT Margin (%)



Historical Profit & Loss Statement

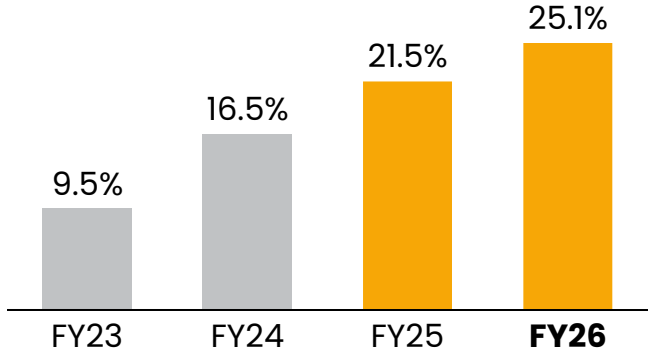
ROE



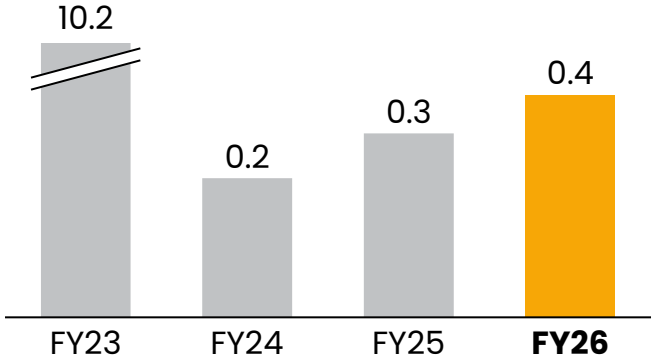
ROA



ROCE



Debt / Equity (x)



Historical Profit & Loss Statement To be updated

Profit and Loss (INR Cr)	FY26	FY25	FY24	FY23
Revenue from Operations	**2,093.1**	**1,817.7**	**1,338.5**	**929.3**
Cost of Goods Sold	939.3	868.8	673.7	532.6
Gross Profit	**1,153.8**	**948.9**	**664.8**	**396.6**
Gross Profit Margin	**55.1%**	**52.2%**	**49.7%**	**42.7%**
Employee Cost	330.0	258.2	204.5	166.2
Other Expenses	297.1	199.8	159.3	133.0
EBITDA	**526.8**	**490.9**	**300.9**	**97.4**
EBITDA Margin	**25.2%**	**27.0%**	**22.5%**	**10.5%**
Depreciation	50.2	36.5	32.8	33.6
Other Income	60.5	14.5	6.5	23.3
EBIT	**537.0**	**468.9**	**274.7**	**87.1**
EBIT Margin	**25.7%**	**25.8%**	**20.5%**	**9.4%**
Finance Cost	69.8	42.1	89.7	89.7
Exceptional Item Gain / (Loss)	0.0	9.1	0.0	30.5
Profit before Tax	**467.2**	**417.74**	**184.9**	**27.8**
Profit before Tax Margin	**22.3%**	**23.0%**	**13.8%**	**3.0%**
Tax	131.2	101.7	34.1	12.8
Profit After Tax	**336.0**	**316.0**	**150.9**	**15.1**
Profit After Tax Margin	**16.1%**	**17.4%**	**11.3%**	**1.6%**
EPS	14.78	13.9	7.89	1.02
Cash PAT	**386.2**	**352.5**	**183.6**	**48.7**

Historical Balance Sheet To be updated

Assets (in Rs. Crs)	Mar-26	Mar-25	Mar-24	Mar-23
Non - Current Assets	**957.5**	**672.2**	**416.0**	**336.0**
Property, Plant and Equipment	690.4	456.4	308.6	268.9
Capital work-in-progress	3.1	167.7	47.8	8.3
Right of Use Assets	89.3			
Intangible assets	25.7	12.3	13.7	14.2
Intangible assets under development	26.8	16.2	9.8	7.1
Deferred tax assets (Net)	0.0	0.5	0.6	0.0
Financial Assets				
Investments	15.8	0.0	3.7	3.4
Other Financial Assets	13.7	3.1	0.0	10.0
Other non-current assets	92.8	16.0	31.8	24.1
Current Assets	**2,657.9**	**2,119.8**	**1,762.3**	**1,179.4**
Inventories	1,166.0	900.5	866.0	819.9
Financial Assets				
Trade receivables	599.1	486.5	249.1	145.9
Cash and Cash Equivalents	52.9	13.4	302.3	16.1
Other balances with bank	84.3	111.9	83.3	12.2
Loans	6.1	9.7	3.9	5.9
Other Financial Asset	624.4	538.2	180.7	141.1
Other current assets	124.7	55.4	72.8	33.6
Current Tax Asset (Net of Provision)	0.4	4.2	4.2	4.7
Total Assets	**3,615.3**	**2,792.0**	**2,178.3**	**1,515.4**

Equity & Liabilities (in Rs. Crs)	Mar-26	Mar-25	Mar-24	Mar-23
Total Equity	**2,001.3**	**1,686.2**	**1,364.6**	**82.1**
Share Capital	45.5	45.5	45.5	32.9
Other Equity	1,955.9	1,640.7	1,319.1	49.1
Non - Current Liabilities	**435.6**	**121.1**	**99.8**	**160.5**
Financial Liabilities				
Borrowings	410.2	102.6	84.5	127.5
Lease Liabilities	2.6			
Provisions	22.2	18.5	15.3	12.8
Deferred tax liabilities (Net)	0.6	0.0	0.0	20.2
Current Liabilities	**1,178.4**	**984.8**	**713.9**	**1,272.9**
Financial Liabilities				
Borrowings	439.5	394.3	219.3	707.5
Lease Liabilities	0.5	0.0	0.0	0.0
Trade payables	509.8	410.1	371.5	413.0
Other Financial Liabilities	11.6	70.6	58.7	39.8
Other Current liabilities	191.7	79.0	51.0	97.8
Provisions	3.6	3.1	2.6	1.7
Current Tax Liabilities	21.8	27.6	10.9	13.0
Total Equity & Liabilities	**3,615.3**	**2,792.0**	**2,178.3**	**1,515.4**

Historical Abridged Cash Flow Statement

Particulars (INR Cr)	Mar-26	Mar-25	Mar-24	Mar-23
Net Profit Before Tax	**467.2**	**417.7**	**10.3**	**27.9**
Adjustments for: Non -Cash Items / Other Investment or Financial Items	54.5	86.1	65.5	68.0
Operating profit before working capital changes	**521.7**	**503.9**	**75.8**	**95.9**
Changes in working capital	-309.1	-522.5	-152.5	-77.2
Cash generated from Operations	**212.7**	**-18.7**	**-76.7**	**18.7**
Direct taxes paid (net of refund)	-125.4	86.8	0.3	7.1
Net Cash from Operating Activities (Before Exceptional Item)	**87.3**	**-105.4**	**-77.0**	**11.7**
Exceptional Item	-32.9	0.0	0.0	0.0
Net Cash from Operating Activities	**54.4**	**-105.4**	**-77.0**	**11.7**
Net Cash from Investing Activities	**-302.1**	**-329.0**	**-36.4**	**-31.6**
Net Cash from Financing Activities	**287.2**	**145.4**	**105.9**	**33.6**
Net Decrease in Cash and Cash equivalents	**39.5**	**-289.0**	**-7.5**	**13.6**
Add: Cash & Cash equivalents at the beginning of the period	13.4	302.3	16.1	2.4
Cash & Cash equivalents at the end of the period	**52.9**	**13.4**	**8.6**	**16.1**

Thank You

Company

Jyoti CNC Automation Limited

CIN: L29221GJ1991PLC014914

Mr. Maulik Gandhi

maulik.gandhi@jyoti.co.in

Investor Relations Advisor

Strategic Growth Advisors Private Limited

CIN: U74140MH2010PTC204285

Mr. Sagar Shroff / Mr. Ayush Haria

+91 98250 19303 / +91 98204 62966

sagar.shroff@sgapl.net / ayush.haria@sgapl.net