

September 25, 2026

To National Stock Exchange of India Ltd Listing Compliance Department Exchange Plaza, 5th Floor, C. 1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai 400051 NSE SYMBOL: GLOBECIVIL	To BSE Limited Listing Compliance Department 1st Floor, Phiroze Jeejeebhoy Towers, Dalal Street Mumbai — 400001 SCRIP CODE: 544424
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**SUBJECT: CHAIRMAN SPEECH AT 24TH ANNUAL GENERAL MEETING (AGM) OF
 GLOBE CIVIL PROJECTS LIMITED HELD ON FRIDAY, 25TH SEPTEMBER, 2026.**

Dear Sir/Madam,

We are enclosing herewith a copy of the Speech made by Mr. Ved Prakash Khurana, Whole Time Director & Chairman of the 24th Annual General Meeting of the Company held on Friday, September 25, 2026 through Video Conferencing (VC)/Other Audio Visual Means (OAVM).

This is for your information and records please.

Thanking you,

**For and on behalf of
 GLOBE CIVIL PROJECTS LIMITED**

Vineet
 Rattan

Digitally signed
 by Vineet Rattan
 Date: 2026.09.25
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VINEET RATTAN
Company Secretary and Compliance Officer
Membership Number: F 11724

CHAIRMAN & WHOLE TIME DIRECTOR SPEECH AT THE 24TH ANNUAL GENERAL MEETING OF GLOBE CIVIL PROJECTS LIMITED.

Good afternoon, shareholders. Myself Ved Prakash Khurana, Whole-Time Director and Chairman of the company, and I am also a member of the Nomination and Remuneration Committee.

It is my distinct honour and privilege to welcome you all to the 24th Annual General Meeting of Globe Civil Projects. I thank all the shareholders, the Board of Directors and our employees for their dedicated commitment and support.

The Notice of this AGM and the Annual Report have been duly circulated to all shareholders, in accordance with the provisions of the Companies Act, 2013 and the relevant circulars issued by the Ministry of Corporate Affairs and SEBI.

I take the Notice as read.

The statutory auditors and the secretarial auditors of the company have expressed unqualified opinion in their respective audit reports for the Financial Year 25-26.

There were no qualifications, observations or adverse comments on the financial statements on the matters which have been which have any material bearing on the functioning of the company.

It gives me great pleasure to address you today and share a few thoughts on our Company, our industry and the road ahead.

India is witnessing a strong and sustained focus on infrastructure development. Investments in roads, railways, healthcare, education, housing and urban infrastructure are creating significant opportunities for the EPC sector.

For Globe Civil, this presents a good opportunity to grow our business and, at the same time, contribute to the development of the country.

Over the years, we have built experience in executing EPC projects across various sectors, including education, healthcare, institutional buildings, housing, railways and urban

infrastructure. Our association with reputed institutions and government and public-sector organisations reflects the confidence placed in our execution capabilities.

The diversity of our project portfolio is an important strength for the Company. It enables us to participate in opportunities across different segments of the infrastructure sector and provides a broader platform for future growth. We believe that our experience in handling projects with different technical and operational requirements will continue to support us as we pursue new opportunities.

During the year, our focus remained on timely and disciplined execution of projects, strengthening our order pipeline and improving our capabilities. We continue to place strong emphasis on quality, safety, compliance and timely completion of projects.

For an EPC company, successful execution is the foundation of sustainable growth. Our objective is therefore not merely to secure new projects, but also to execute them efficiently and responsibly. Effective planning, coordination, cost management, resource utilisation and continuous monitoring are essential to achieving this objective.

We remain focused on strengthening our execution systems and project management capabilities so that we can manage projects effectively from commencement to completion. The experience gained from our ongoing and completed projects continues to enhance our understanding of project requirements and helps us improve our execution approach.

Looking Ahead

Looking ahead, our approach will remain focused on sustainable and profitable growth. We will continue to strengthen our presence in areas where we have established expertise and, at the same time, selectively pursue larger and more complex EPC opportunities.

We will continue to evaluate opportunities across sectors where our technical capabilities, experience and execution strengths provide us with a suitable platform. At the same time, we will remain disciplined in our approach to project selection and will consider factors such as project complexity, execution requirements, financial commitments, risks and long-term value before taking up new assignments.

A healthy and sustainable order pipeline is important for an EPC company. We will therefore continue to pursue opportunities that can provide meaningful growth while maintaining a balanced and diversified portfolio.

The EPC industry is becoming increasingly competitive and demanding. Successful execution today requires strong project management, technical capabilities, financial discipline, quality systems and effective use of technology. We are therefore continuously working to strengthen our systems and improve project monitoring and operational efficiency.

Technology is also becoming an increasingly important part of modern construction. Better project monitoring, digital systems, data-based decision-making and improved coordination can contribute significantly to efficiency and transparency. We will continue to explore and adopt appropriate technology and systems that can support our project execution and management processes.

Quality and Safety

Quality and safety will continue to remain at the core of our operations.

In infrastructure projects, quality is not only important for successful completion of a project but also for building long-term credibility with clients and stakeholders. We therefore remain committed to maintaining appropriate quality standards throughout the project lifecycle.

Similarly, safety is an integral part of responsible EPC execution. Our endeavour is to maintain appropriate safety practices at project sites and to create greater awareness of safe working practices among our employees, workers and project partners.

We believe that a strong culture of quality, safety and compliance is essential for building a responsible and resilient EPC organisation.

Managing Industry Challenges

We are also conscious of the challenges faced by the EPC industry, including competition, input-cost fluctuations, working-capital requirements and project execution risks.

Infrastructure projects often involve long execution cycles and coordination with multiple stakeholders. Changes in project requirements, regulatory matters, availability of resources and other external factors can also affect execution.

We will therefore continue to remain selective and careful in evaluating new projects, with a clear focus on long-term value creation. Financial discipline and prudent risk management will remain important considerations in our growth strategy.

Our priorities for the coming years will remain simple and clear — to strengthen our execution capabilities, expand our order pipeline, diversify our business, improve operational efficiency and maintain strong corporate governance and financial discipline.

We will also continue to invest in our people and capabilities. I firmly believe that a company's ability to grow sustainably depends not only on its financial resources and order book, but also on the experience, commitment and capabilities of its people.

I firmly believe that the strength of Globe Civil lies in our people, experience, execution capabilities and the trust of our stakeholders. These strengths will continue to guide us as we move into the next phase of our growth.

Creating Sustainable Value

As we move forward, our objective will be to build a stronger, more efficient and more resilient EPC organisation.

We will continue to focus on strengthening our relationships with clients, improving our execution capabilities and maintaining high standards of governance and professional conduct. Our aim is to build a business that is capable of creating sustainable value over the long term rather than focusing only on short-term growth.

The infrastructure sector provides significant opportunities, but those opportunities also come with responsibilities. We remain committed to responsible execution, prudent financial management and maintaining the confidence of all our stakeholders.

On behalf of the Board of Directors, I sincerely thank our shareholders for their continued trust and support. I also thank our clients, government and institutional authorities, bankers, business associates, consultants, vendors and subcontractors for their continued association with us.

I would particularly like to appreciate our employees for their dedication and hard work. Their commitment and teamwork are an important part of our success, and I am confident that their continued efforts will help the Company achieve its objectives in the years ahead.

As India continues its journey of infrastructure development, Globe Civil Projects Limited remains committed to being a dependable EPC partner and to contributing meaningfully to this journey.

We look forward to the future with confidence and determination. Our commitment will remain to build with purpose, execute with discipline and create sustainable value for all our stakeholders.

I once again thank all our shareholders for their continued confidence in Globe Civil Projects Limited and for being a valued part of our journey.

Thank you, and I wish you and your families good health and continued prosperity.

Thanking you
Ved Prakash Khurana
Chairman & Whole Time Director