

July 21, 2026

The Secretary, Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai – 400 001
Scrip Code: 500850

The Manager, Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1,
Bandra Kurla Complex, Bandra (E)
Mumbai 400 051
Scrip Code: INDHOTEL

Sub: Outcome of the Board Meeting

Dear Madam, Sir,

This has reference to the intimation of meeting of Board of Directors ('Board') of The Indian Hotels Company Limited ('Company') dated July 13, 2026.

The Board at its meeting held today, i.e., Tuesday, July 21, 2026, *inter alia*, approved the Un-audited (Reviewed) Standalone and Consolidated Financial Results of Company along with the Limited Review Report for the quarter ended June 30, 2026.

A copy of the said Financial Results together with the Limited Review Report, thereon for the quarter ended June 30, 2026, is enclosed herewith.

The Board meeting commenced at 2:00 p.m. (IST) and concluded at 4:30 p.m. (IST).

The above disclosure is being made available on the website of the Company at <https://ir.ihcltata.com/financial-information/financial-results/>.

This disclosure is being made pursuant to Regulation 30, Schedule III and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

This is for your information and records.

Yours Sincerely,
For **The Indian Hotels Company Limited**

Melisa Alva
Senior Vice President & Company Secretary
Mem No: A34774

Place: Mumbai

THE INDIAN HOTELS COMPANY LIMITED

CIN L74999MH1902PLC000183

CORP Office: 10th Floor, Express Towers, Barrister Rajni Patel Marg, Nariman Point, Mumbai 400 021, Maharashtra, India
REGD Office: Mandlik House, Mandlik Road, Mumbai 400 001, Maharashtra, India

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A **TATA** Enterprise

BSR & Co. LLP

Chartered Accountants

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Nesco IT Park 4, Nesco Center
Western Express Highway
Goregaon (East), Mumbai – 400 063, India
Telephone: +91 (22) 6257 1000
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Limited Review Report on unaudited standalone financial results of The Indian Hotels Company Limited for the quarter ended 30 June 2026 pursuant to Regulation 33 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To the Board of Directors of The Indian Hotels Company Limited

1. We have reviewed the accompanying Statement of unaudited standalone financial results of The Indian Hotels Company Limited (hereinafter referred to as "the Company") for the quarter ended 30 June 2026 ("the Statement").
2. This Statement, which is the responsibility of the Company's management and approved by its Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "*Interim Financial Reporting*" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "*Review of Interim Financial Information Performed by the Independent Auditor of the Entity*", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Attention is drawn to the fact that the figures for the three months ended 31 March 2026 as reported in the Statement are the balancing figures between audited figures in respect of the full previous financial year and the published year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.
5. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it



B S R & Co. LLP

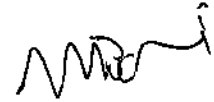
Limited Review Report (*Continued*)
The Indian Hotels Company Limited

contains any material misstatement.

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No.:101248W/W-100022



Farhad Bamji

Partner

Mumbai

21 July 2026

Membership No.: 105234

UDIN:26105234UUSHZG2139

IHCL

THE INDIAN HOTELS COMPANY LIMITED

Registered Office: Mandlik House, Mandlik Road, Mumbai 400 001

CIN: L74999MH1902PLC000183, Email: investorrelations@ihcltata.com, Website: www.ihcltata.com

STATEMENT OF STANDALONE FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2026

₹ lakhs

Particulars	Quarter Ended 30.06.2026 (Reviewed)	Quarter Ended 31.03.2026 (Audited) (Refer Note 4)	Quarter Ended 30.06.2025 (Reviewed)	Year Ended 31.03.2026 (Audited)
Revenue				
Revenue from Operations	123200	186063	104459	537955
Other Income	6560	6020	5466	26061
Total Income	129760	172083	109925	564016
Expenses				
Food and Beverages Consumed	8466	10407	7516	37570
Employee Benefit expenses and Payment to Contractors	25225	26675	25058	101971
Finance Costs	2479	2512	2460	9994
Depreciation and Amortisation expense	6985	7461	6679	27757
Other Operating and General Expenses	41853	49761	35615	170148
Total Expenses	85008	96816	77328	347440
Profit/ (Loss) before Exceptional Items and Tax	44752	75267	32597	216576
Exceptional Items (Refer Note 5)	-	(1159)	-	42187
Profit/ (Loss) Before Tax	44752	74108	32597	258763
Tax Expense				
Other than Exceptional Items:				
Current Tax	11939	18753	7149	53172
Deferred Tax expense/ (credit)	(905)	(409)	990	216
Exceptional Items:				
Tax on Exceptional Items (including Deferred Tax (net))	-	-	-	4181
Total Tax Expense	11034	18344	8139	57569
Profit/ (Loss) After Tax	33718	55764	24458	201194
Other Comprehensive Income				
Items that will not be reclassified subsequently to profit or loss				
Change in fair value of equity instruments	14712	(17403)	1541	(17503)
Remeasurement of defined benefit obligation	380	(676)	(1127)	(695)
Add/ (Less):- Income tax credit/ (expense)	(94)	125	275	134
Other Comprehensive Income, net of tax	14998	(17954)	689	(18064)
Total Comprehensive Income	48716	37810	25147	183130
Paid-up Equity Share Capital (Face value per share - ₹ 1 each)	14234	14234	14234	14234
Other equity				1262461
Earnings Per Share (Face value - ₹ 1 each) Basic and Diluted (* not annualised)	* 2.37	* 3.91	* 1.72	14.13
See accompanying notes to the financial results				



Notes

1. The financial results of the Company have been reviewed by the Audit and Compliance Committee of the Board and approved by the Board of Directors at its meetings held on July 21, 2026. The results have been reviewed by the Statutory Auditors of the Company.
2. The results for the quarter ended June 30, 2026 are available on the Bombay Stock Exchange website (URL: www.bseindia.com), the National Stock Exchange website (URL: www.nseindia.com) and on the Company's website (URL: www.ihcltata.com)
3. These financial results have been prepared in accordance with the recognition and measurement principles of Indian Accounting Standards ("Ind AS") prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder and the other accounting principles generally accepted in India.
4. The figures for the quarter ended March 31, 2026 are derived after taking into account the unaudited financial information for the period of nine months ended December 31, 2025.
5. Exceptional items comprise of the following:

	₹ lakhs			
Particulars	Quarter Ended 30.06.2026 (Reviewed)	Quarter Ended 31.03.2026 (Audited)	Quarter Ended 30.06.2025 (Reviewed)	Year Ended 31.03.2026 (Audited)
Profit on sale of entire equity stake in a joint venture company	-	-	-	55012
Key Money for securing of long-term management contracts	-	-	-	(2950)
Provision for contingencies for certain matters	-	-	-	(2500)
Impact on account of New Labour Codes	-	-	-	(4351)
Property tax paid under amnesty scheme for a hotel property	-	-	-	(1865)
Provision for impairment in a subsidiary that incurred losses	-	(1159)	-	(1159)
	-	(1159)	-	42187

6. On April 21, 2026, the Company, together with its step-down subsidiaries, ANK Hotels Private Limited ("ANK") and Pride Hospitality Private Limited ("Pride"), completed the acquisition of a 51% equity stake (on a fully diluted basis) in Brij Hospitality Private Limited ("Brij") for an aggregate consideration of ₹22182 lakhs (including contingent consideration of ₹2862 lakhs), comprising approximately ₹12682 lakhs by the Company, ₹3401 lakhs by ANK and ₹6099 lakhs by Pride.



The acquisition involved the purchase of shares from the existing shareholders of Brij, along with a primary investment in Brij through a combination of Compulsorily Convertible Preference Shares ("CCPS") and partly paid-up equity shares. Consequently, Brij has become a subsidiary of the Company.

7. Disclosure of segment-wise information is not applicable, as hoteliering is the Company's only business segment.

As per our report of even date attached

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No: 101248W/W-100022



Farhad Bamji

Partner

Membership No. 105234

For **THE INDIAN HOTELS COMPANY LIMITED**



Puneet Chhatwal

Managing Director and CEO

DIN: 07624616

Place: Mumbai

Date: July 21, 2026

Limited Review Report on unaudited consolidated financial results of The Indian Hotels Company Limited for the quarter ended 30 June 2026 pursuant to Regulation 33 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To the Board of Directors of The Indian Hotels Company Limited

1. We have reviewed the accompanying Statement of unaudited consolidated financial results of The Indian Hotels Company Limited (hereinafter referred to as "the Parent"), and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group") and its share of the net profit after tax and total comprehensive income of its associates and joint ventures for the quarter ended 30 June 2026 ("the Statement"), being submitted by the Parent pursuant to the requirements of Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").
2. This Statement, which is the responsibility of the Parent's management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "*Interim Financial Reporting*" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "*Review of Interim Financial Information Performed by the Independent Auditor of the Entity*", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the entities mentioned in Annexure I to the Statement.
5. Attention is drawn to the fact that the figures for the three months ended 31 March 2026 as reported in the Statement are the balancing figures between audited figures in respect of the full previous financial year and the published year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.
6. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of the other auditors referred to in paragraph 7 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



Limited Review Report (Continued)
The Indian Hotels Company Limited

7. We did not review the interim financial results of three Subsidiaries included in the Statement, whose interim financial results reflects total revenues (before consolidation adjustments) of Rs. 3,593 Lakhs, total net profit after tax (before consolidation adjustments) of Rs. 559 Lakhs and total comprehensive income (before consolidation adjustments) of Rs. 561 Lakhs, for the quarter ended 30 June 2026, as considered in the Statement. The Statement also include the Group's share of net loss after tax of Rs. 369 Lakhs and total comprehensive income of Rs. 115 Lakhs, for the quarter ended 30 June 2026 as considered in the Statement, in respect of one associate and one joint venture, whose interim financial results have not been reviewed by us. These interim financial results have been reviewed by other auditors whose reports have been furnished to us by the Parent's management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this associate and joint venture, is based solely on the reports of the other auditors and the procedures performed by us as stated in paragraph 3 above.

Our conclusion is not modified in respect of this matter.

8. The Statement includes the interim financial results of twenty six Subsidiaries which have not been reviewed, whose interim financial results reflects total revenues (before consolidation adjustments) of Rs.9,545 Lakhs, total net loss after tax (before consolidation adjustments) of Rs. 1,653 Lakhs and total comprehensive loss (before consolidation adjustments) of Rs. 1,653 Lakhs, for the quarter ended 30 June 2026, as considered in the Statement. The Statement also includes the Group's share of net profit after tax of Rs. 350 Lakhs and total comprehensive income Rs. 717 Lakhs, for the quarter ended 30 June 2026 as considered in the Statement, in respect of four associates and four joint ventures, based on their interim financial results which have not been reviewed. According to the information and explanations given to us by the Parent's management, these interim financial results are not material to the Group.

Our conclusion is not modified in respect of this matter.

For B S R & Co. LLP

Chartered Accountants

Firm's Registration No.:101248W/W-100022



Farhad Bamji

Partner

Mumbai

21 July 2026

Membership No.: 105234

UDIN:26105234BMEFVR2734

Limited Review Report (Continued)
The Indian Hotels Company Limited

Annexure I

List of entities included in unaudited consolidated financial results.

Sr. No	Name of component	Relationship
1	The Indian Hotels Company Limited	Holding
2	PIEM Hotels Limited	Subsidiary
3	Benares Hotels Limited	Subsidiary
4	United Hotels Limited	Subsidiary
5	Roots Corporation Limited	Subsidiary
6	Inditravel Limited	Subsidiary
7	Taj Trade and Transport Company Limited	Subsidiary
8	KTC Hotels Limited	Subsidiary
9	Northern India Hotels Limited	Subsidiary
10	Taj Enterprises Limited	Subsidiary
11	Skydeck Properties and Developers Private Limited	Subsidiary
12	Sheena Investments Private Limited	Subsidiary
13	ELEL Hotels and Investments Limited	Subsidiary
14	Luthria and Lalchandani Hotel and Properties Private Limited	Subsidiary
15	Ideal Ice Limited	Subsidiary
16	Genness Hospitality Private Limited	Subsidiary
17	Qurio Hospitality Private Limited	Subsidiary
18	Kadisland Hospitality Private Limited	Subsidiary
19	Suisland Hospitality Private Limited	Subsidiary
20	Zarrenstar Hospitality Private Limited	Subsidiary



Limited Review Report (Continued)
The Indian Hotels Company Limited

21	ANK Hotels Private Limited	Subsidiary (w.e.f 1 December 2025)
22	Pride Hospitality Private Limited	Subsidiary (w.e.f 1 Decemeber 2025)
23	Sparsh Infratech Private Limited	Subsidiary (w.e.f 16 January 2026)
24	Brahma Foundation ("The trust")	Controlled Entity (w.e.f 16 January 2026)
25	Brij Hospitality Private Limited	Subsidiary (w.e.f 21 April 2026)
26	United Overseas Holdings Inc and its subsidiaries	Subsidiary
27	St. James Court Hotel Limited	Subsidiary
28	Taj International Hotels Limited	Subsidiary
29	Taj International Hotels (H.K.) Limited	Subsidiary
30	PIEM International (H.K) Limited	Subsidiary
31	IHOCO BV	Subsidiary
32	IHMS Hotels (SA) Proprietary Limited	Subsidiary
33	Good Hope Palace Hotels Proprietary Limited	Subsidiary
34	Demeter Specialites Pte Ltd	Subsidiary
35	IH Hospitality GmbH	Subsidiary
36	Taj SATS Air Catering Limited	Subsidiary
37	Nekla Food Solutions Limited	Subsidiary
38	Rajscape Hotels Private Limited	Subsidiary
39	Taj Karnataka Hotels and Resorts Limited	Joint Venture



Limited Review Report (Continued)
The Indian Hotels Company Limited

40	Taj Kerala Hotels and Resorts Limited	Joint Venture
41	Taj Safaris Limited	Joint Venture
42	Kaveri Retreat & Resorts Limited	Joint Venture
43	TAL Hotels & Resorts Limited and its subsidiaries and an associate	Joint Venture
44	Oriental Hotels Limited	Associate
45	Taj Madurai Limited	Associate
46	Taida Trading & Industries Limited	Associate
47	Lanka Island Resorts Limited	Associate
48	TAL Lanka Hotels PLC	Associate



IHCL

THE INDIAN HOTELS COMPANY LIMITED

Registered Office: Mandlik House, Mandlik Road, Mumbai 400 001

CIN: L74999MH1902PLC000183, Email: investorrelations@ihcltata.com, Website: www.ihcltata.com

STATEMENT OF CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2026

₹ lakhs

Particulars	Quarter Ended 30.06.2026 (Reviewed)	Quarter Ended 31.03.2026 (Audited) (Refer Note 4)	Quarter Ended 30.06.2025 (Reviewed)	Year Ended 31.03.2026 (Audited)
Revenue				
Revenue from Operations	233919	276529	204108	968922
Other Income	8018	7949	6109	28221
Total Income	241937	284478	210217	997143
Expenses				
Food and Beverages Consumed	22891	25762	20815	95089
Employee Benefit Expenses and Payment to Contractors	66908	65646	59763	248665
Finance Costs	5698	5493	5455	22135
Depreciation and Amortisation Expenses	16258	16737	14275	60516
Other Operating and General Expenses	76849	87853	65927	305703
Total Expenses	188604	201491	166235	732108
Profit/ (Loss) Before Exceptional Items and Tax	53333	82987	43982	265035
Exceptional Items (Refer Note 5)	-	-	-	27551
Profit/ (Loss) Before Tax	53333	82987	43982	292586
Tax Expense				
Other than Exceptional Items:				
Current Tax	14646	21421	9567	65805
Deferred Tax expense / (credit)	(406)	(956)	2473	3264
Exceptional Items:				
Tax on Exceptional Items (including Deferred Tax (net))	-	-	-	4003
Total Tax Expense	14240	20465	12040	73072
Profit/ (Loss) After Tax Before Share of Associates and Joint Ventures	39093	62522	31942	219514
Share of Profit/(Loss) of Associates and Joint Ventures (net of tax)	(12)	2021	990	5211
Profit/ (Loss) for the period	39081	64543	32932	224725
Other Comprehensive Income				
Items that will not be reclassified subsequently to profit or loss				
Remeasurement of defined benefit obligation	444	(820)	(1278)	(773)
Change in fair value of equity instruments	16526	(17794)	4042	(13950)
Share of other comprehensive income of associates and joint ventures (net of tax)	755	(1064)	(42)	(682)
Add/(Less) : Income Tax credit/(expense) on the above	(354)	212	(58)	(354)
Net Other Comprehensive Income not to be reclassified subsequently to profit or loss	17371	(19466)	2664	(15759)
Items that will be reclassified subsequently to profit or loss				
Currency Translation Difference (net)	6350	9448	8694	33835
Share of other comprehensive income of associates and joint ventures (net of tax)	60	526	371	2062
Add/(Less) : Income Tax credit/(expense) on the above	-	-	-	-
Net Other Comprehensive Income to be reclassified subsequently to profit or loss	6410	9974	9065	35897
Other Comprehensive Income, net of tax	23781	(9492)	11729	20138
Total Comprehensive Income	62862	55051	44661	244863
Profit/ (Loss) for the period attributable to:				
Owners of the Company	35790	59986	29637	208438
Non-controlling Interests	3291	4557	3295	16287
	39081	64543	32932	224725
Other Comprehensive Income for the period, net of tax				
Owners of the Company	22663	(9896)	9457	16072
Non-controlling Interests	1118	404	2272	4066
	23781	(9492)	11729	20138
Total Comprehensive Income for the period attributable to:				
Owners of the Company	58453	50090	39094	224510
Non-controlling Interests	4409	4961	5567	20353
	62862	55051	44661	244863
Paid-up Equity Share Capital (Face value per share - ₹ 1 each)	14234	14234	14234	14234
Other Equity (including Non-controlling interests)				1479698
Earnings Per Share (Face value - ₹ 1 each)				
Basic and Diluted (* not annualised)	* 2.51	* 4.21	* 2.08	14.64
See accompanying notes to the financial results				



THE INDIAN HOTELS COMPANY LIMITED

CONSOLIDATED SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES FOR THE QUARTER ENDED JUNE 30, 2026

₹ Lakhs

Particulars	Quarter Ended 30.06.2026 (Reviewed)	Quarter Ended 31.03.2026 (Audited) (Refer Note 4)	Quarter Ended 30.06.2025 (Reviewed)	Year Ended 31.03.2026 (Audited)
Segment Revenue				
Hotel Services	204497	245202	175447	848663
Air and Institutional Catering	29624	31496	28845	121012
	234121	276698	204292	969675
Less: Inter segment revenue	(202)	(169)	(184)	(753)
Total Revenue from Operations	233919	276529	204108	968922
Segment Results				
Hotel Services	48804	77170	38715	241921
Air and Institutional Catering	4529	5817	5267	23114
Total Segment Results	53333	82987	43982	265035
Less: Net unallocated income/(expenditure)	-	-	-	-
Profit/ (Loss) Before Exceptional Items and Tax	53333	82987	43982	265035
Exceptional Items (Refer Note 5)	-	-	-	27551
Profit/ (Loss) Before Tax	53333	82987	43982	292586
Segment Assets				
Hotel Services	2002626	1871940	1696793	1871940
Air and Institutional Catering	158145	157758	143777	157758
Total Segment Assets	2160771	2029698	1840570	2029698
Add: Unallocated	-	-	-	-
Total Assets	2160771	2029698	1840570	2029698
Segment Liabilities				
Hotel Services	593366	494528	516851	494528
Air and Institutional Catering	38311	41238	37847	41238
Total Segment Liabilities	631677	535766	554698	535766
Add: Unallocated	-	-	-	-
Total Liabilities	631677	535766	554698	535766



Notes

1. The consolidated financial results of the Company for the quarter ended June 30, 2026 have been reviewed by the Audit and Compliance Committee of the Board and approved by the Board of Directors at its meetings held on July 21, 2026. The results have been reviewed by the Statutory Auditors of the Company.
2. The consolidated results for the quarter ended June 30, 2026 are available on the Bombay Stock Exchange website (URL: www.bseindia.com), the National Stock Exchange website (URL: www.nseindia.com) and on the Company's website (URL: www.ihcltata.com)
3. These consolidated financial results have been prepared in accordance with the recognition and measurement principles of Indian Accounting Standards ("Ind AS") prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder and the other accounting principles generally accepted in India.
4. The figures for the quarter ended March 31, 2026 are derived after taking into account the unaudited financial information for the period of nine months ended December 31, 2025.
5. Exceptional items comprise of the following:

Particulars	₹ lakhs			
	Quarter Ended 30.06.2026 (Reviewed)	Quarter Ended 31.03.2026 (Audited)	Quarter Ended 30.06.2025 (Reviewed)	Year Ended 31.03.2026 (Audited)
Profit on sale of entire equity stake in a joint venture company	-	-	-	39883
Key Money for securing of long-term management contracts	-	-	-	(2950)
Provision for contingencies for certain matters	-	-	-	(2500)
Impact on account of New Labour Codes	-	-	-	(5017)
Property tax paid under amnesty scheme for a hotel property	-	-	-	(1865)
	-	-	-	27551

6. On April 21, 2026, the Company, together with its step-down subsidiaries, ANK Hotels Private Limited ("ANK") and Pride Hospitality Private Limited ("Pride"), completed the acquisition of a 51% equity stake (on a fully diluted basis) in Brij Hospitality Private Limited ("Brij") for an aggregate consideration of ₹22182 lakhs (including contingent consideration of ₹2862 lakhs), comprising approximately ₹12682 lakhs by the Company, ₹3401 lakhs by ANK and ₹6099 lakhs by Pride.

The acquisition involved the purchase of shares from the existing shareholders of Brij, along with a primary investment in Brij through a combination of Compulsorily Convertible Preference Shares ("CCPS") and partly paid-up equity shares. Consequently, Brij has become a subsidiary of the Company.



The Group has accounted for the acquisition in accordance with Ind AS 103, *Business Combinations*, on a provisional basis. Accordingly, provisional goodwill of ₹19276 lakhs has been recognized, representing the excess of the aggregate consideration over the provisional fair value of the identifiable net assets acquired.

As per our report of even date attached

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No: 101248W/W-100022



Farhad Bamji

Partner

Membership No. 105234

Place: Mumbai

Date: July 21, 2026

For **THE INDIAN HOTELS COMPANY LIMITED**



Puneet Chhatwal

Managing Director and CEO

DIN: 07624616