

Dev Accelerator Limited

(Formerly known as Dev Accelerator Private Limited)

C-01, The First Commercial Complex, B/h Keshavbaug Party Plot,
Nr. Shivalik High-street, Vastrapur, Ahmedabad- 380015, Gujarat

☎ +91 74348 83388 | ✉ connect@devx.work

CIN: L74999GJ2020PLC115984



August 13, 2026

To, BSE Limited Phiroze Jeejeebhoy Towers Dalal Street Mumbai 400 001	To National Stock Exchange of India Limited Exchange Plaza, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East) Mumbai 400 051
Script Code: 544513	Trading Symbol: DEVX

Dear Sir/ Madam,

Sub: Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Investor Presentation

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended from time to time), please find enclosed the investor presentation on the financial results (standalone and consolidated) of the Company for the quarter ended June 30, 2026.

The above information will also be available on the website of the Company viz.
<https://www.devx.work/investor-relations>

We request you to kindly take the same on record.

Thanking you

Yours faithfully,

For **Dev Accelerator Limited**

(Formerly Known as Dev Accelerator Private Limited)

Anjan Trivedi

Company Secretary & Compliance Officer

Encl: As above



(BSE: 544513 | NSE: DEVX)

Q1 FY27 Earnings Presentation

August 2026

Our Platform Connects Landlords, Clients and Vendor Partners – Creating a Powerful Network Effect for All

Who We Partner With

Non-institutional Landlords

One stop solution with guaranteed results

Vendor Partners

Access to assured footfalls and projects



Who We Serve

Enterprise Clients

Flexible, efficient offices in just 75-90 days

Client Employees

Access to world class amenities

12 Udaipur

2 Gandhinagar

1 Ahmedabad

10 Rajkot

3 Vadodara

9 Surat

6 Mumbai

8 Noida

7 Jaipur

11 Indore

4 Hyderabad

5 Pune

1.13 Mn Sq. ft. SBA

27 Centers

423 Clients

17,294 Seats

91.9% Occupancy

3.5 Yrs Avg. Client Tenure

2.3 Yrs Avg. Lockin Tenure

By Sq. ft.

Tier 1

Tier 2

Rs. 226 Cr
FY26 Revenue

Rs. 109 Cr
FY26 EBITDA

Rs. 9 Cr
FY26 PAT

14%
FY26 ROCE

Rs 89 Cr
FY26 Net Debt

Managed Office Space

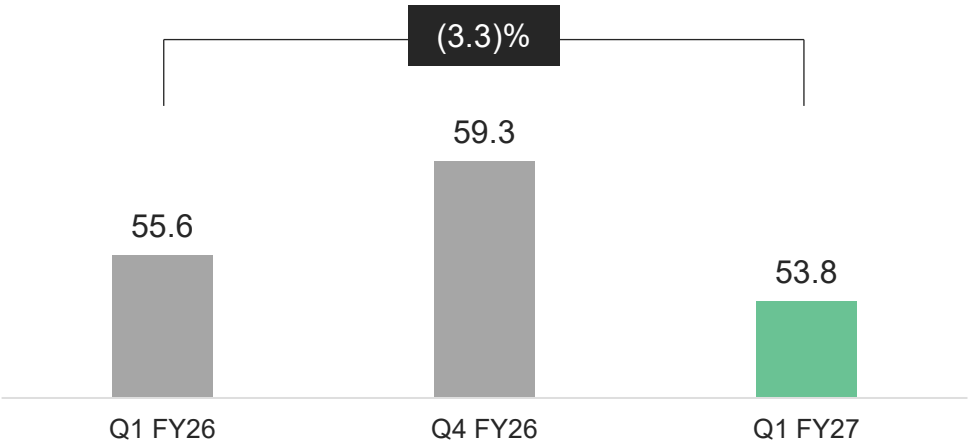
Design & Build

Development Management

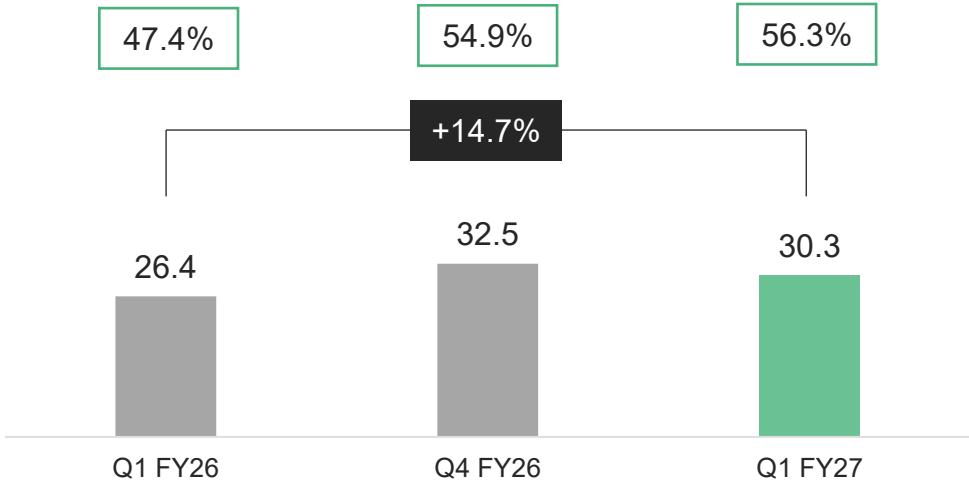
GCC

Consolidated Financial Metrics (IND AS)

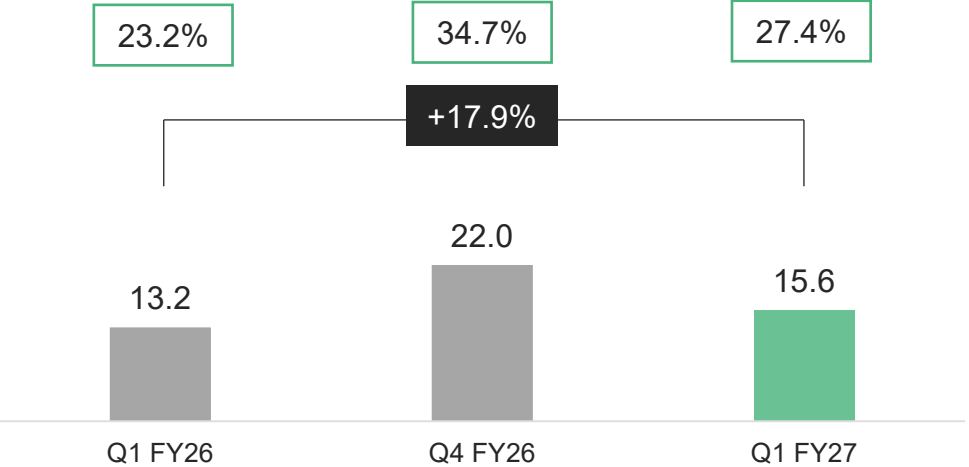
Revenue



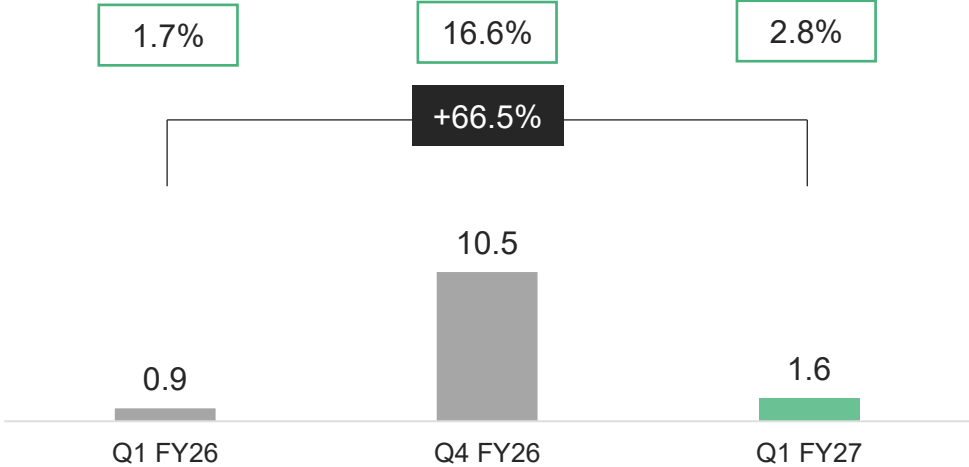
EBITDA and Margin %



EBIT and Margin %



PBT and Margin %

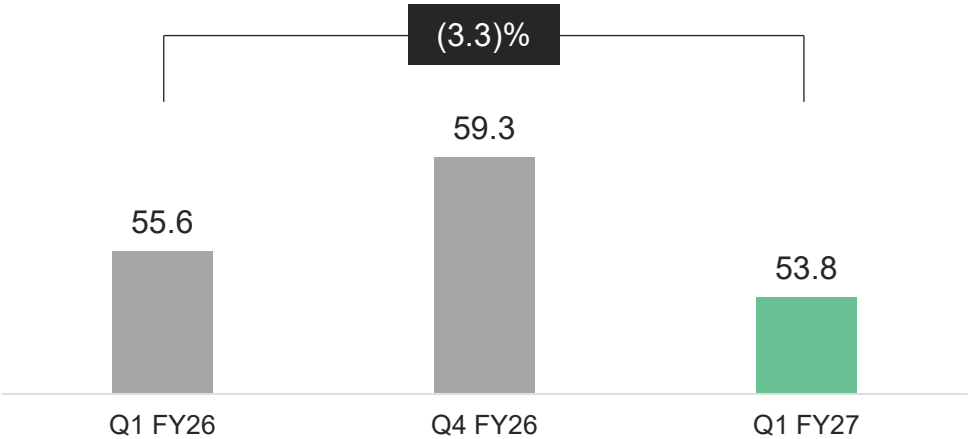


Margin %

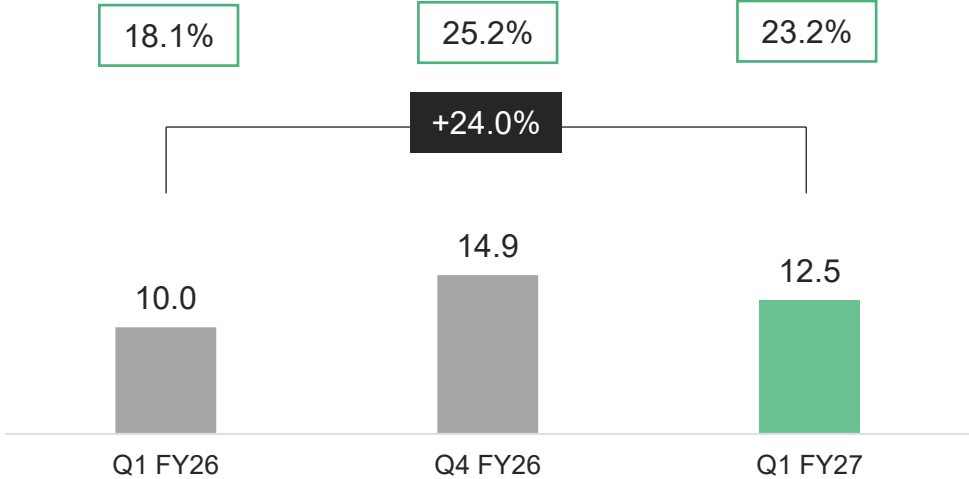
Note: EBITDA excludes Other Income; PBT after Exceptional Items and Share of Profit / (Loss) of Associates

Consolidated Financial Metrics (IGAAP)

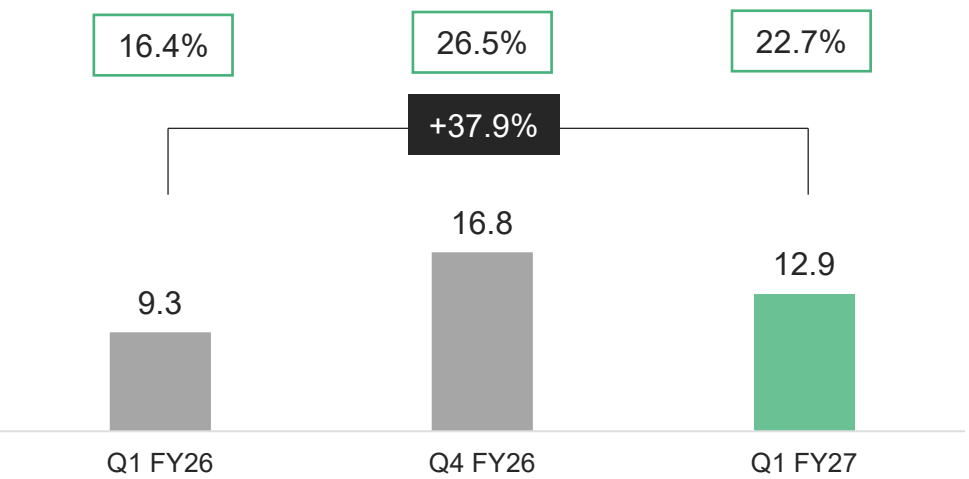
Revenue



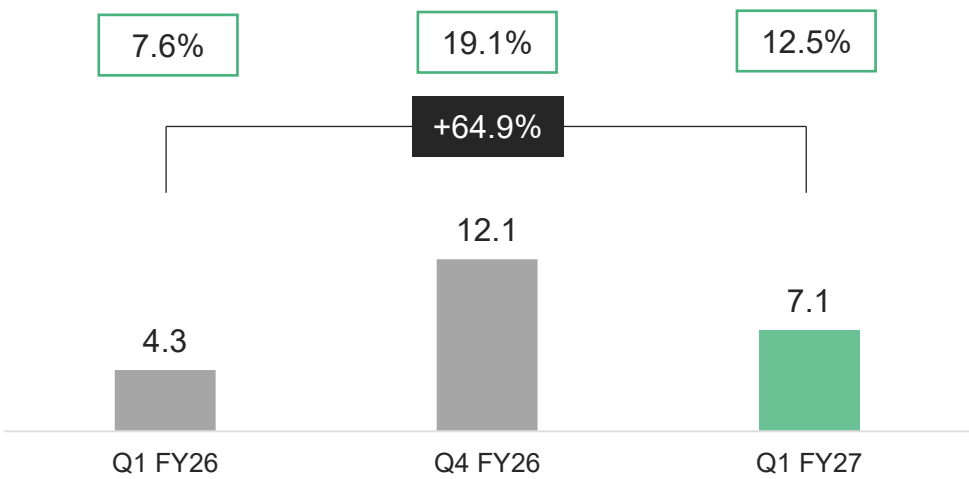
EBITDA and Margin %



EBIT and Margin %



PBT and Margin %



Margin %

Note: EBITDA excludes Other Income; PBT after Exceptional Items and Share of Profit / (Loss) of Associates



Mr. Parth Shah

Chairman and Wholetime Director

Rs. 53.8 Cr

Q1 FY27 Revenue

Rs. 30.3 Cr

Q1 FY27 EBITDA

Rs. 1.6 Cr

Q1 FY27 PBT

2.36x

Q1 FY27 Revenue / Rent

Dev Accelerator delivered a steady performance during the quarter, supported by continued demand for managed office spaces from enterprise clients in our core markets. The Company reported Revenue from Operations of Rs. 53.8 Cr crore compared to Rs. 55.6 crore in Q1 FY26. EBITDA was at Rs. 30.3 crore with a growth of 14.7% YoY and PAT of Rs. 1.5 crore, a growth of 15x compared to the same period last year.

The Company currently operates 27 centers across 12 tier 1 and tier 2 cities in India. The total managed office space increased to 1.13 Mn sq. ft., a growth of 31.4% YoY and with an overall occupancy of 91.9%. Enterprise clients continued to account for the majority of the Company's Revenues, with increasing demand for highly customised and technology-enabled workspaces.

We continue to develop a technology-led real estate ecosystem through the AI Infrastructure Launchpad, which invites AI and PropTech innovators to develop solutions aimed at improving operational efficiency, automating processes, enhancing customer experience and enabling data-driven decision-making. Recent building tokenisation initiatives and access to global capital are expected to support expansion plans in this area. The partnership with a leading pan-India media organisation will also provide access to a wider innovation network and help identify scalable technology solutions.

Dev Accelerator is also leveraging its investment in Eezily to gain access to broker networks, real estate market intelligence and demand insights, creating synergies between AI, data and its operating platform. With dedicated teams and resources in place, the Company remains focused on converting these initiatives into commercially viable business propositions while expanding its presence across identified markets and improving utilisation across its portfolio.

We have also raised Rs. 100 crore through non-convertible debt, further diversifying our sources of capital and providing additional resources to support our planned expansion. Further, upon conversion of the recently issued preferential warrants, the promoter shareholding is expected to increase from the current 36.81% to approximately 37.29%.

With its continued focus on expanding its presence across Tier 1 and Tier 2 cities, the Company is improving occupancy rates across recently operationalised centers and maintaining disciplined execution of its expansion plans. With sustained demand from corporates and Global Capability centers, Dev Accelerator remains focused on adding 2.38 Mn sq ft in the pipeline, in addition to the 0.11 Mn sq ft under fit out, taking the total to 3.62 Mn sq ft by FY29."

Operating KPIs

Operating KPIs	Units	Q1 FY27	Q1 FY26	Q4FY26
Total Super Built up Area (SBA)	Mn Sq. ft.	1.13	0.86	0.89
Mature Centers ¹ SBA	Mn Sq. ft.	0.79	0.58	0.58
Cities	No.	12	11	12
Managed Office Centers	No.	27	28	28
Operational Seats	No.	17,294	14,144	13,304
Occupied Seats	No.	15,899	12,534	12,019
Occupancy	%	91.9	88.6	90.3
Mature Center Occupancy	%	69.8	62.9	70.4
Revenue to Rent Ratio ²	x	2.36	2.38	2.28
Brokerage % Revenue from Operations	%	1.8	1.1	1.4
Enterprise Client % Revenue from Operations	%	70	52	55

¹ Mature Centers are office centers operating at a 100% occupancy

² Previously reported as 'Rent to Revenue'; underlying metric remains unchanged

Consolidated Capital Structure

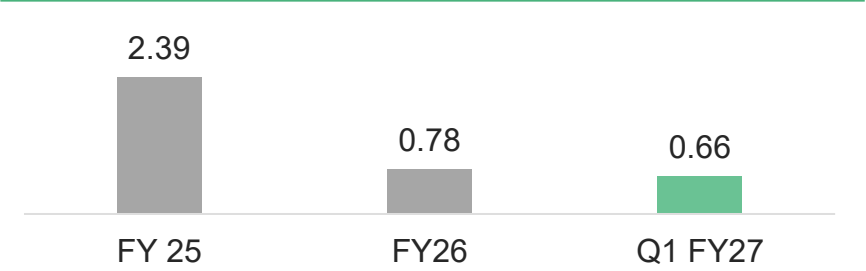
(Rs Cr)	FY25	FY26	Q1 FY27
Long Term Debt	99	81	88
Short Term Debt	32	64	46
Gross Debt	131	145	135
Less: Cash and Cash Equivalents	3	55	54
Net Debt / (Cash)	127	89	81

Credit Rating

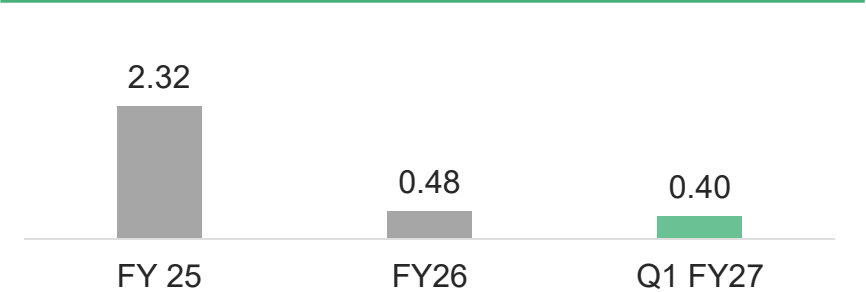
ACUITE BBB Stable Outlook

Long Term Borrowings

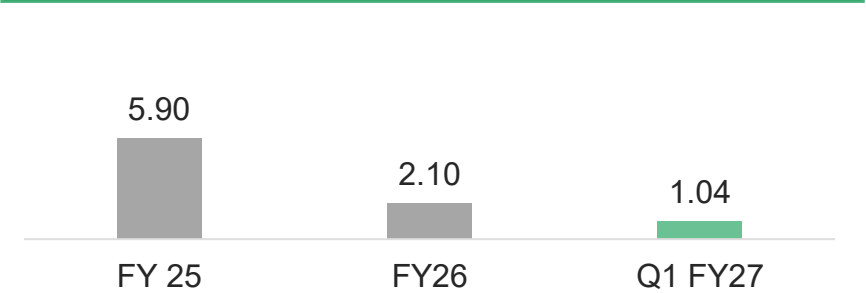
Gross Debt / Equity (x)



Net Debt / Equity (x)

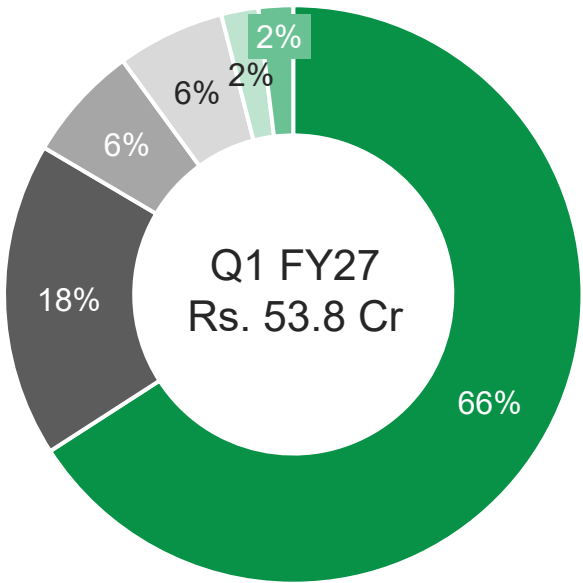


Net Debt / EBITDA (IGAAP) (x)



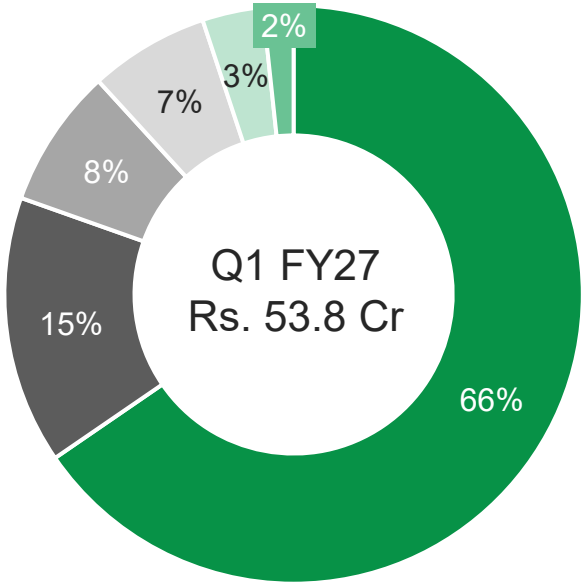
Q1 FY27 Revenue Contribution

By Segment



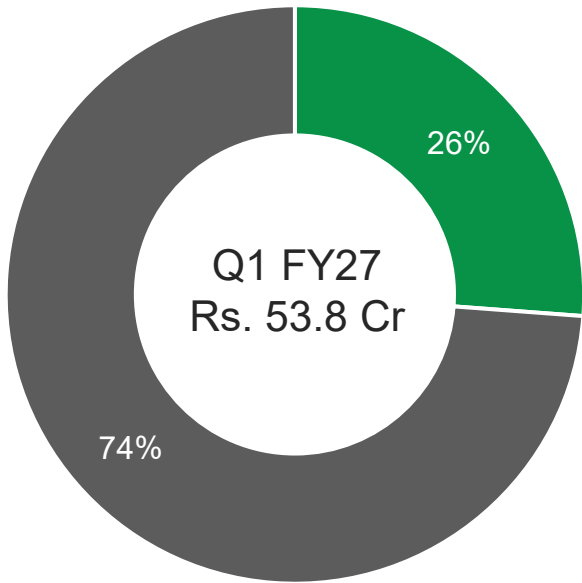
- Managed Space Services
- Designing & Execution
- Co-Working Space
- IT/ ITES Services
- Payroll Management Services
- Facility Management & Other Services

By State



- Gujarat
- Maharashtra
- Telangana
- Rajasthan
- Uttar Pradesh
- Madhya Pradesh

By Tier

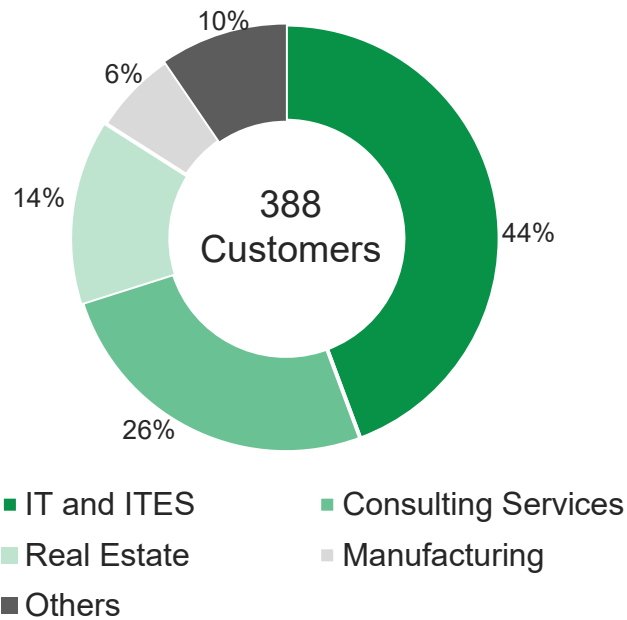


- Tier 1
- Tier 2

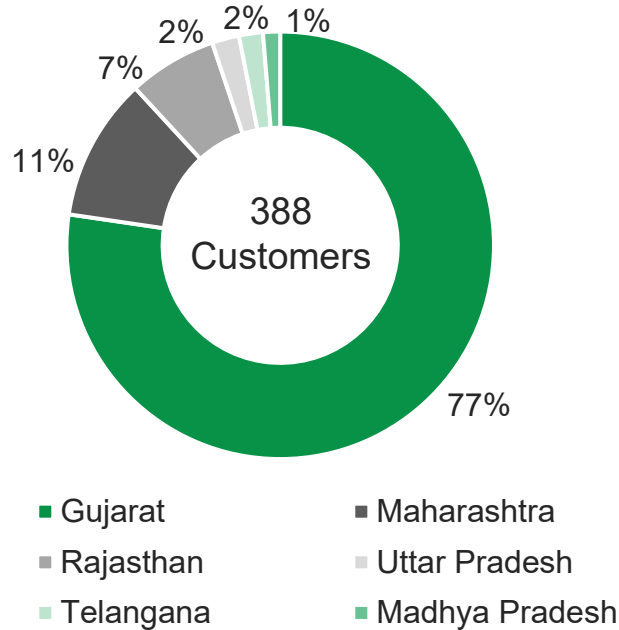
Q1 FY27 Core Workspace Customer Profiles

By No. of Customers

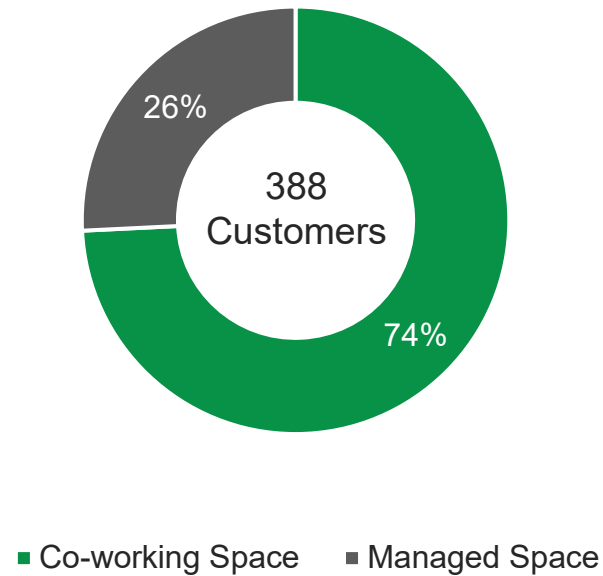
By Industry



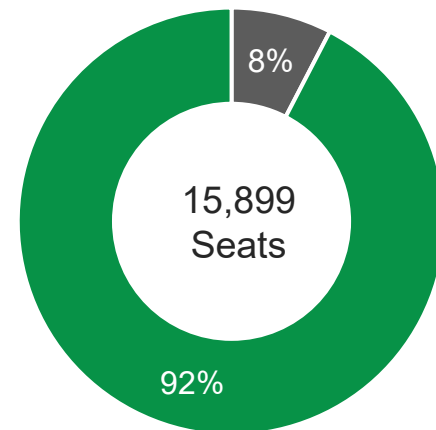
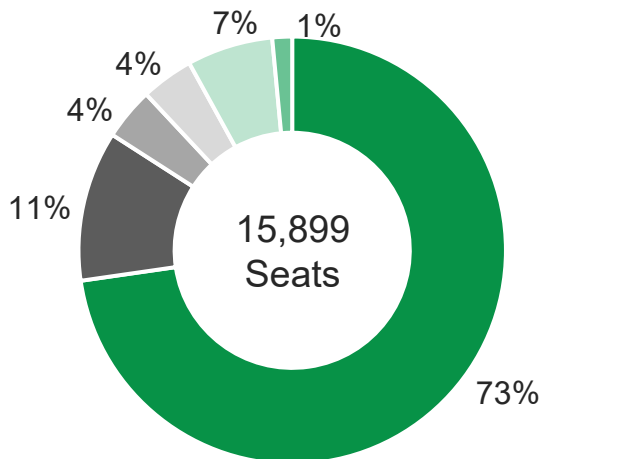
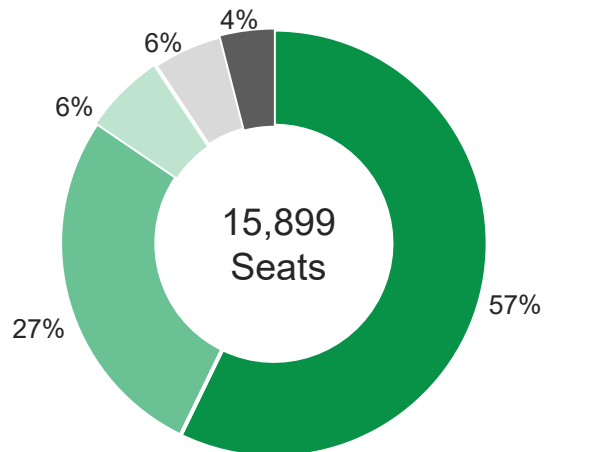
By Geography



By Usage



By Occupied Seats



Design & Build (18%)

End to End Interior Fit-Out Solutions

Services Offered:

Design and build solutions Including:

- Interior Design
- 3D Structuring
- Architecture
- Procurement

GCC (2%)

Customized Software Solutions

Services Offered:

- Software Development
- Data Analytics
- Product Development
- Cloud Services
- Digital Marketing
- Mobile & Web Applications



Managed Office Space + Development Management (80%)

Managed Office Solutions for Enterprises, GCCs & MNCs

Format Options:

- Private Managed Offices (Full Floor)
- Shared Floor Offices (Multi-tenant)
- Premium and Standard Grade

Lease Structure:

- Tenure: 5-9 years
- Lock-in: 3-5 years
- Straight Lease Model

Services Offered:

- IT Setup & Support
- Housekeeping & Security
- Community & Lifestyle
- Medical Room & Creche
- Smart Café & Store
- Workspace & Meetings



Managed Office Solutions = Managed Space + Co-working Space

Rs. 170.91 Cr FY26 Revenue	61.5% FY26 EBITDA Margin	3.5 Years Avg. Lease	388 Clients
1.13 Mn AUM (Sq. ft.)	17,294 Total Seats	15,899 Occupied	27 Centers



Neddle & Thread

Rs. 52.30 Cr FY26 Revenue	7.2% FY26 EBITDA Margin
71 Active Projects	4K – 7K Sq. ft. Avg. Size
27 Projects Completed	10 Mn Sq. ft. Area built
Rs. 2.2 Cr Avg. Value	75 - 90 days Avg. Time



SaaSJoy Solutions

Rs. 7.17 Cr FY26 Revenue	9.6% FY26 EBITDA Margin
12+ Active Clients	Rs. 1.25 Cr Total Contract Value

1. Enhancing Client Offerings

- One-stop solution for businesses setting up operations in India: Infrastructure, Interiors, Technology Enablement & Staffing
- Bespoke enterprise technology solutions: ERP integration, mobile and web apps tailored for GCC operations

2. Expansion into New and Existing Markets

- India's largest single managed office contract – 800,000 Sq. ft. in Ahmedabad
- Rs. 100 Cr Fit-out Furniture capex over 4 years for 8,500 seats, targeting Rs. 120 Cr annual revenue
- Partnering with landowners to build Grade A+ green buildings, zero land acquisition cost
- Scalable blueprint for Tier-II cities with fragmented land ownership

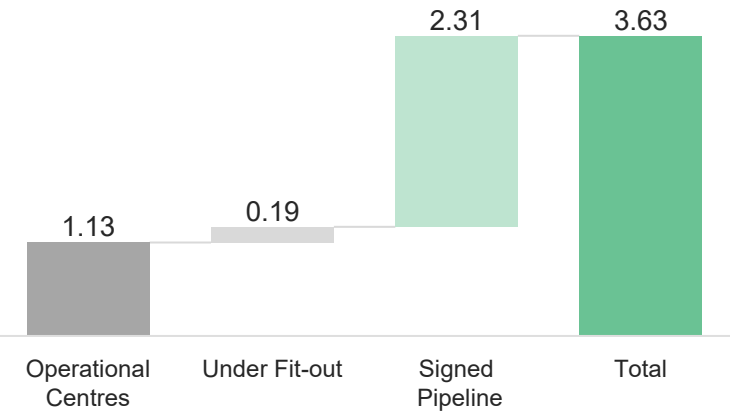
3. Leveraging the GCC Opportunity

- GCCs occupy ~34% of Grade-A office stock (~245 Mn Sq. ft.)
- Expected to exceed 2,350 units and 300+ Mn Sq. ft. in 3 years
- Offering facility management, payroll, talent sourcing and AI-based tools to GCC clients

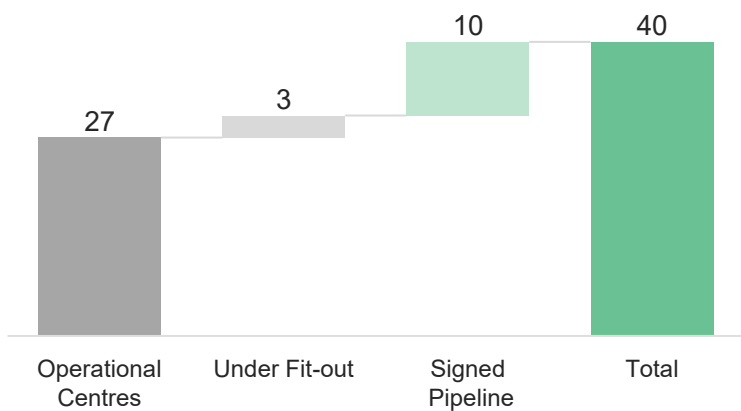
4. Expansion & Asset Strategy

- 10 new centers (~ 2.38 Mn Sq.ft) under straight lease model, 95% pre-leased before going operational, validates demand-led model
- Additional centers in Bangalore, Pune, Gurgaon and Ahmedabad deepening Tier-I and Tier-II footprint
- Commenced operations as the lessee of the JUPL/AEPL property and will continue to manage the office space under the OpCo-PropCo model
- Tokenization process has been started, law firm and related consultants on boarded and entity incorporation started

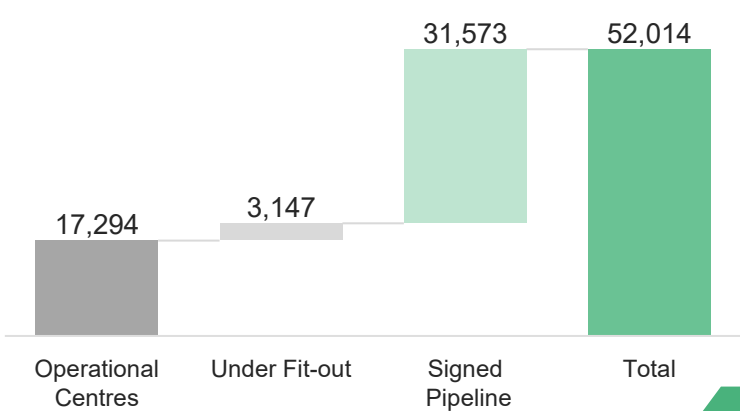
Area (Mn Sq. ft.)

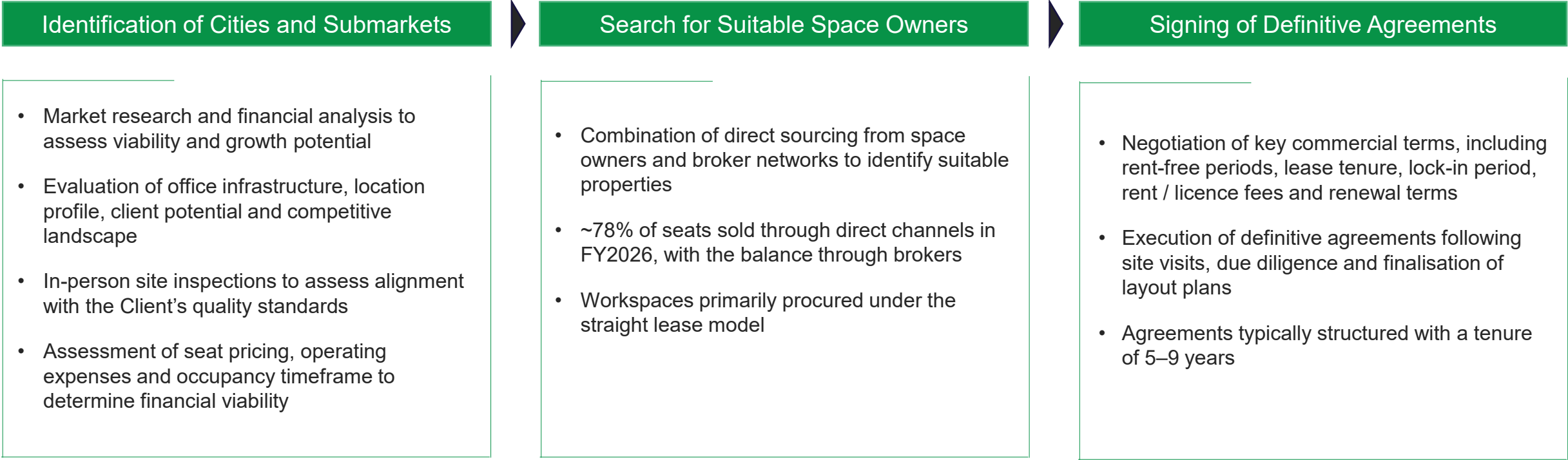


Centers (No.)



Seats (No.)





Client Acquisition

• Business Development • Property Consultants	• RFPs • Direct Enterprise Relationships
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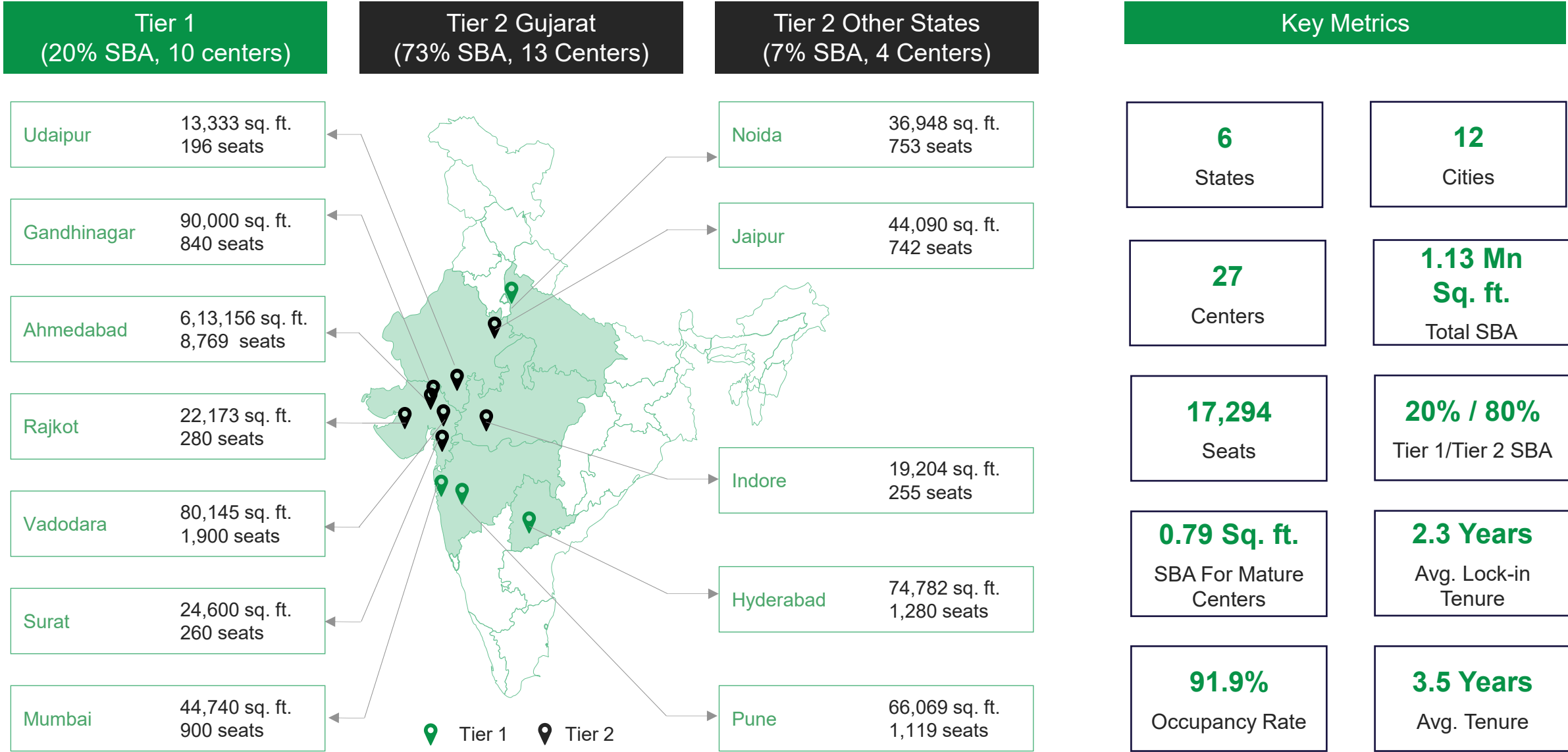


Key Clients

Fortune 500 Companies	MNCs & GCCs	Unicorns & SMEs
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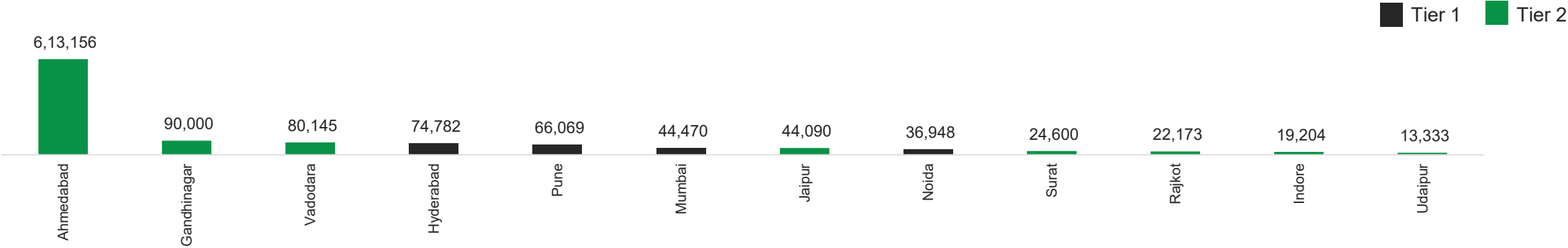
Flexible Business Models Optimizing Capital Efficiency and Risk Management

Straight Lease	Furnished by Landlord	OpCo / PropCo	Development Management
21 of 27 Centers (78%) • Traditional lease with fixed rental and market standard terms • Lease tenure: 5–9 years; capital expenditure for fit-outs borne entirely by DevX • Revenue linked to performance of the Office Center, including F&B and digital products	6 of 27 Centers (22%) • Landlord provides fully furnished and equipped spaces • Costs recovered via fixed rent or Revenue / Profit share	OpCo: Operations PropCo: Ownership • OpCo manages day-to-day operations, memberships, services, and community engagement • PropCo owns the physical property and leases to OpCo; generates Revenue through rent • Separates operational management from property ownership, enabling scalable and efficient operations	Additional Revenue • Landowners retain full ownership while the developer manages execution • Development Management model targets higher returns with lower costs • Asset-light expansion strategy across 860,000 sq. ft. of workspace • Advising non-institutional landlords on building structures creates a new revenue opportunity

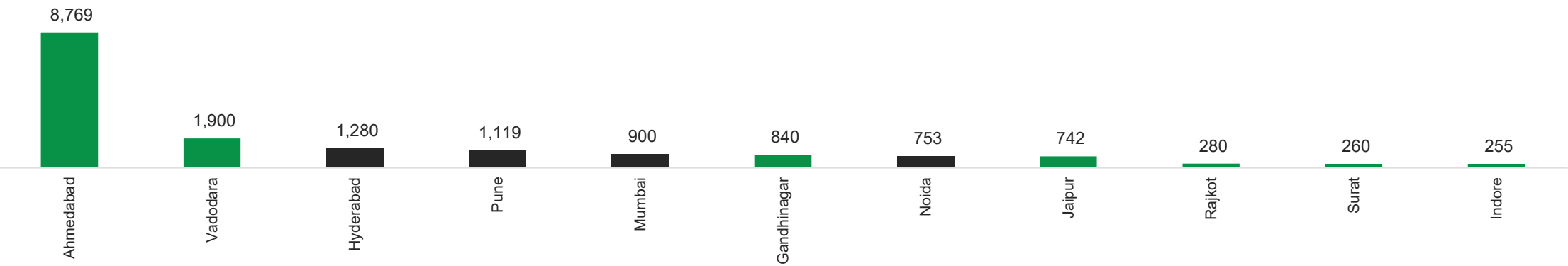


Office Center Portfolio (2/2)

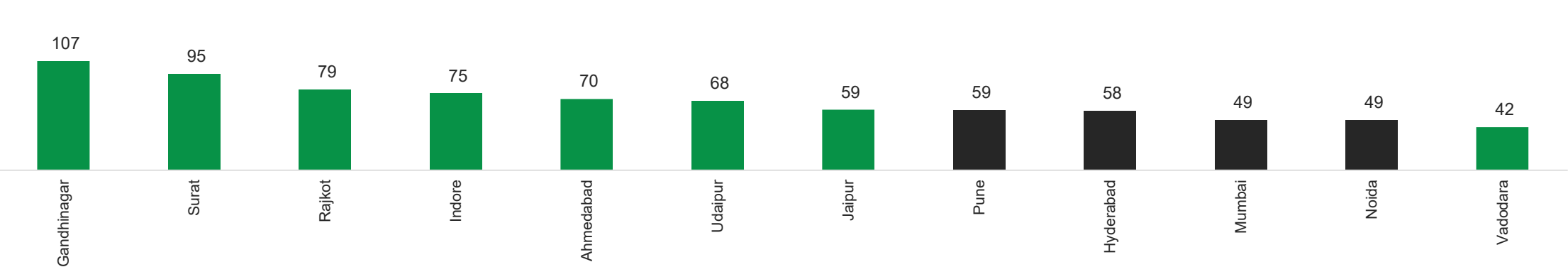
SBA (Sq ft.)



Seats (No.)



Area per Seat (Sq.ft.)



Board of Directors



Mr. Shah Parth Naimeshbhai

Chairman and
Wholetime Director



**Mr. Uttamchandani Umesh
Satishkumar**

Managing Director



Mr. Rushit Shardulkumar Shah

Whole time Director



Mr. Jaimin Jagdishbhai Shah

Non-Executive -
Nominee Director



Mr. Shah Yash Himanshu

Non-Executive
Non Independent Director



Mrs. Trivedi Gopi

Independent Director



Mr. Praveen Kumar

Independent Director



Mr. Pathik Shailesh Patwari

Independent Director



Mr. Anish Alerk Patel

Independent Director



Mr. Anand Anilbhai Patel

Independent Director



Parin Shah
Joint Chief Financial Officer

- Commerce graduate and Chartered Accountant
- 18+ years of financial-sector experience
- Oversees financial reporting, operations, fundraising, taxation, investor relations and the overall financial management of the Company



Parthiv Panchal
Joint Chief Financial Officer

- Commerce graduate with 7+ years of financial-sector
- Associated with the Company since 2018
- Manages the Company's financial functions and is responsible for developing and implementing financial strategies

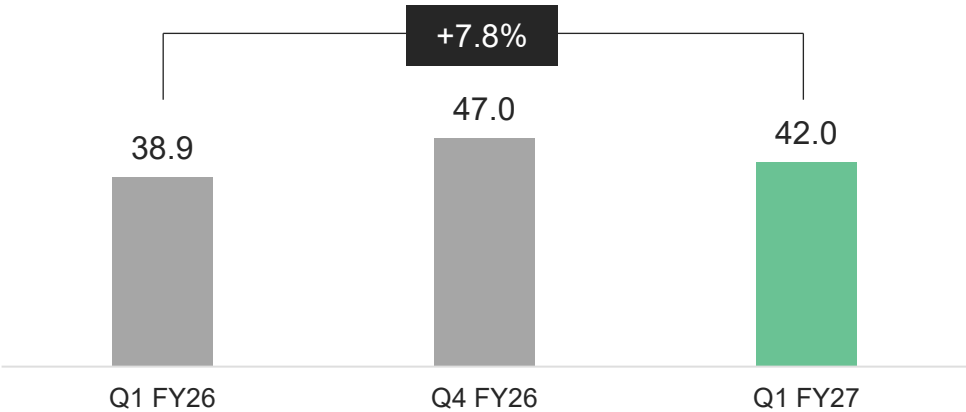


Anjan Trivedi
Company Secretary and Compliance Officer

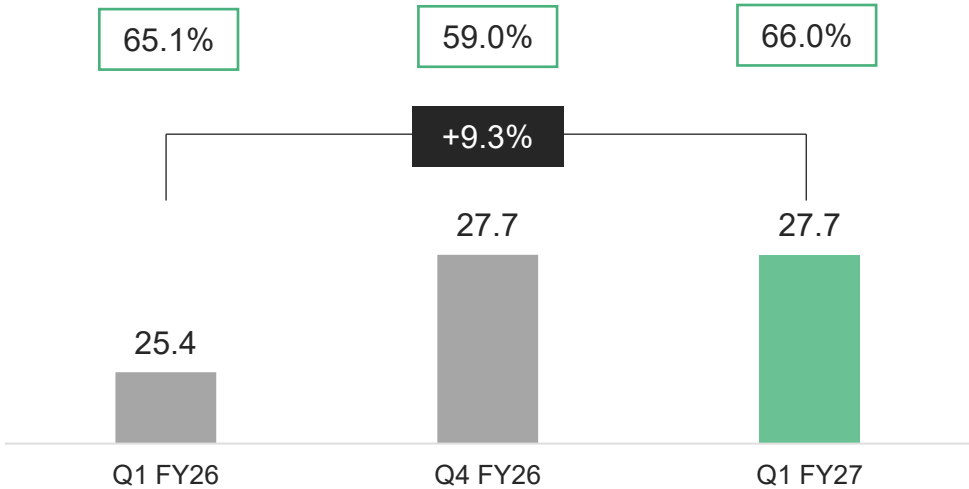
- Commerce and law graduate
- 6+ years of secretarial experience.
- Oversees company secretarial functions and ensures day-to-day legal and regulatory compliance

Standalone Financial Metrics (IND AS)

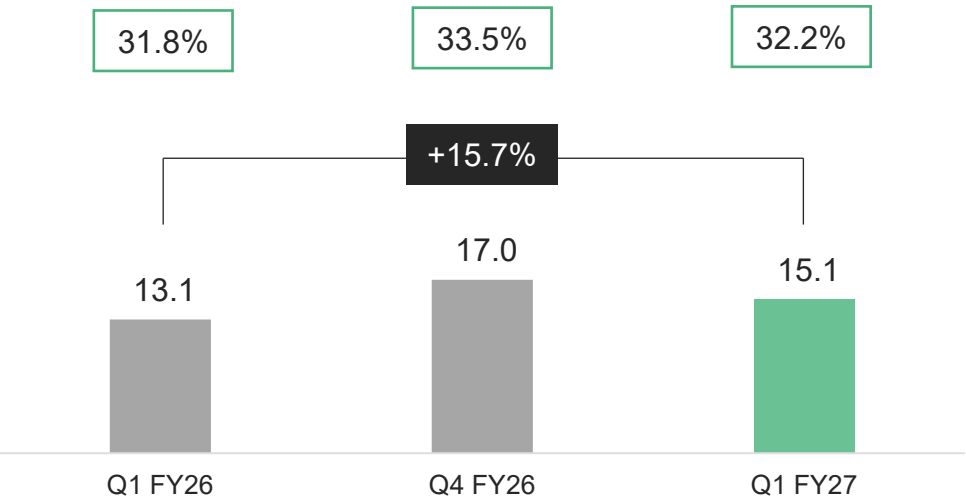
Revenue



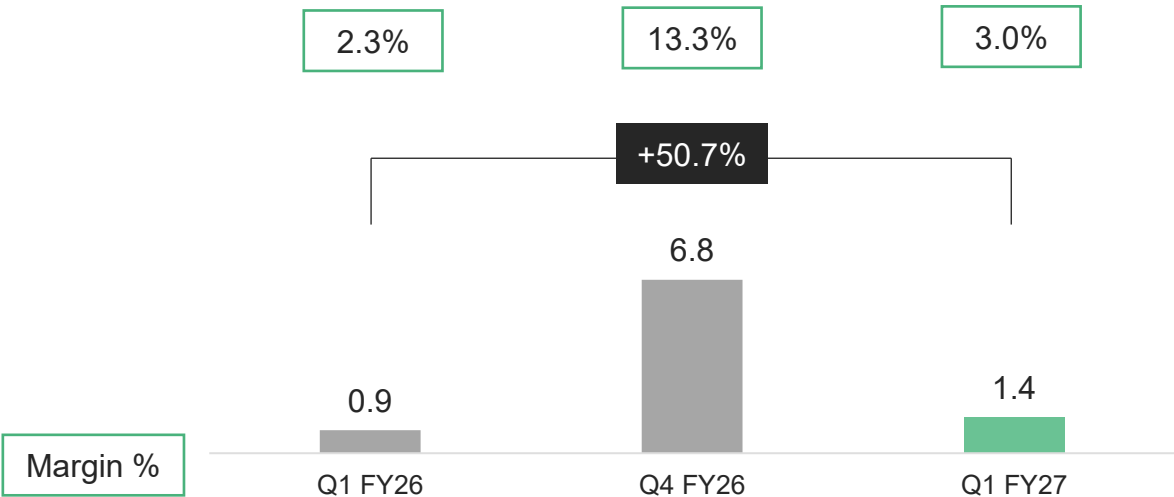
EBITDA and Margin %



EBIT and Margin %



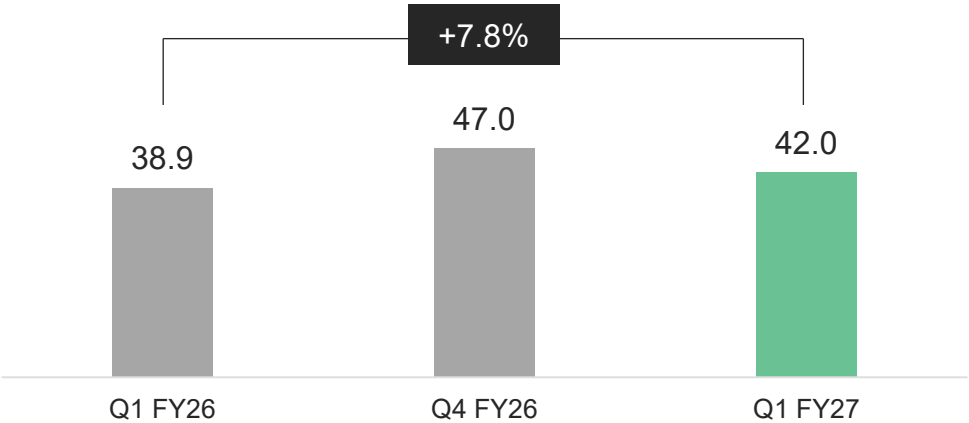
PBT and Margin %



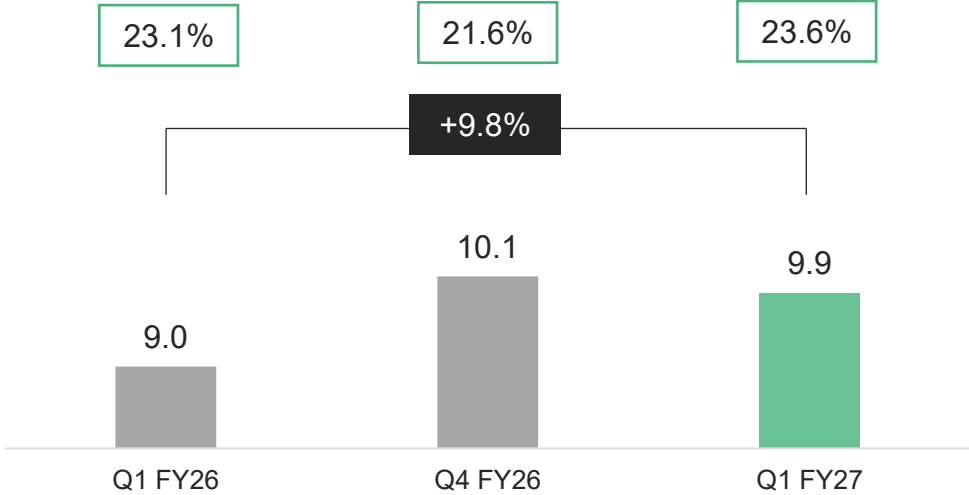
Note: EBITDA excludes Other Income; PBT after Exceptional Items

Standalone Financial Metrics (IGAAP)

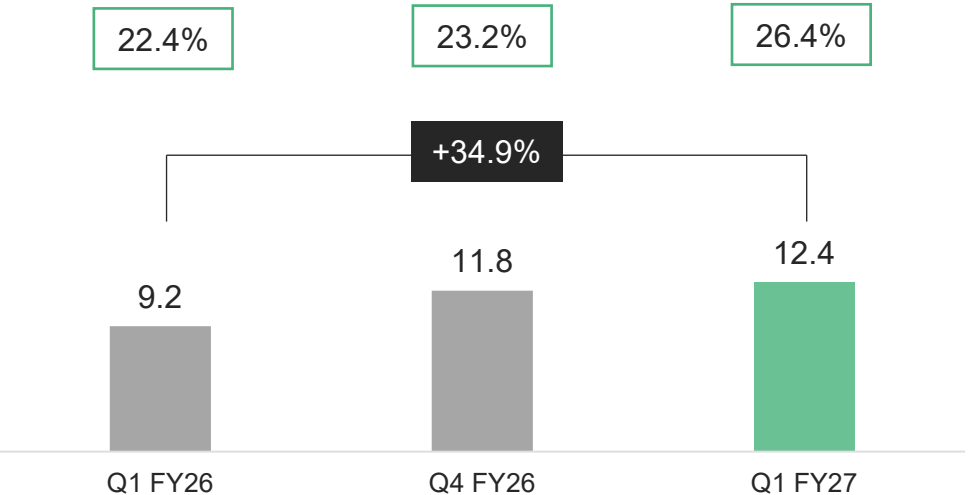
Revenue



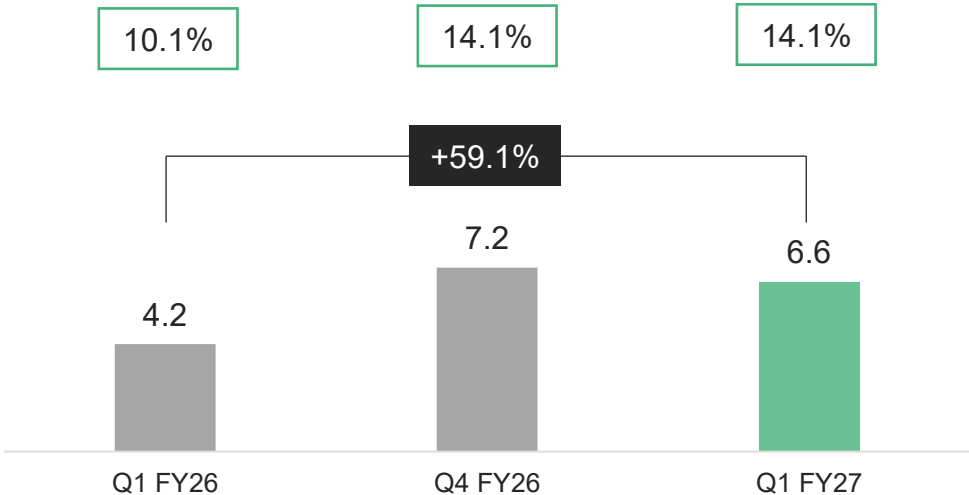
EBITDA and Margin %



EBIT and Margin %



PBT and Margin %



Margin %

Note: EBITDA excludes Other Income; PBT after Exceptional Items

Consolidated Income Statement (IND AS)

Particulars (Rs Cr)	Q1 FY27	Q1 FY26	YoY%	Q4 FY26	QoQ%
Revenue from Operations	53.8	55.6	(3.3)%	59.3	(9.3)%
Other Income	3.0	1.3	<i>nm</i>	4.1	(27.7)%
Total Income	56.7	56.9	(0.4)%	63.3	(10.4)%
Cost of Goods and Services	13.5	16.8	(19.6)%	17.5	(22.7)%
Employee Benefit Expenses	6.1	4.6	32.4%	4.7	29.6%
Other Expense	3.8	7.8	(50.7)%	4.5	(14.9)%
EBITDA	30.3	26.4	14.7%	32.5	(6.9)%
Margin (%)	56.3%	47.4%	886 bps	54.9%	141 bps
Depreciation and Amortization	17.7	14.5	21.9%	14.6	20.8%
EBIT	15.6	13.2	17.9%	22.0	(29.2)%
Margin (%)	27.4%	23.2%	424 bps	34.7%	(727) bps
Finance Costs	14.0	12.3	14.1%	10.3	36.1%
Profit/ (Loss) Before Exceptional Items and Tax	1.6	0.9	66.5%	11.7	(86.7)%
Exceptional Items	0.0	0.0	-	(1.1)	-
Share of Profit/(loss) of Associates	0.0	0.0	-	(0.1)	-
Profit Before Tax	1.6	0.9	66.5%	10.5	(85.0)%
Margin (%)	2.8%	1.7%	112 bps	16.6%	<i>nm</i>
Tax	0.1	0.8	(91.1)%	2.5	(97.2)%
Profit After Tax	1.5	0.1	<i>nm</i>	8.0	(81.1)%
Margin (%)	2.7%	0.2%	241 bps	12.6%	(992) bps
EPS	0.2	0.0	<i>nm</i>	1.0	(83.4)%

Note: EBITDA excludes other Income

Consolidated Income Statement (IGAAP)

Particulars (Rs Cr)	Q1 FY27	Q1 FY26	YoY%	Q4 FY26	QoQ%
Revenue from Operations	53.8	55.6	(3.3)%	59.3	(9.3)%
Other Income	3.0	1.3	Nm	4.1	(27.7)%
Total Income	56.7	56.9	(0.4)%	63.3	(10.4)%
Cost of Goods and Services	13.5	16.8	(19.6)%	17.5	(22.7)%
Employee Benefits Expenses	6.1	4.6	32.4%	4.7	29.6%
Other Expenses	3.8	7.8	(50.7)%	4.5	(14.9)%
Lease Liabilities (Rent out Flow)	17.8	16.3	9.0%	17.6	1.4%
EBITDA	12.5	10.0	24.0%	14.9	(16.7)%
EBITDA Margin %	23.2%	18.1%	511 bps	25.2%	(206) bps
Depreciation on PPE & Intangible Assets	2.6	2.0	25.8%	2.3	13.3%
EBIT	12.9	9.3	37.9%	16.8	(23.4)%
EBIT Margin %	22.7%	16.4%	629 bps	26.5%	(382) bps
Interest On Borrowings	5.8	5.0	14.8%	3.5	65.8%
Profit / (Loss) Before Tax and Exceptional Items	7.1	4.3	64.9%	13.3	(46.7)%
Share of Profit from JV / Associates	0.0	0.0	65.3%	(0.1)	-
Exceptional Items	0.0	0.0	-	(1.1)	-
Profit Before Tax	7.1	4.3	64.9%	12.1	(41.3)%
Margin %	12.5%	7.6%	496 bps	19.1%	(658) bps

Note: EBITDA excludes other Income

Standalone Income Statement (IND AS)

Particulars (Rs Cr)	Q1 FY27	Q1 FY26	YoY%	Q4 FY26	QoQ%
Revenue from Operations	42.0	38.9	7.8%	47.0	(10.6)%
Other Income	5.1	2.2	<i>nm</i>	3.9	28.9%
Total Income	47.1	41.2	14.3%	50.9	(7.5)%
Cost of Goods and Services	7.0	4.8	45.9%	13.8	(49.2)%
Employee Benefit Expenses	4.4	2.5	78.5%	3.1	41.7%
Other Expense	2.9	6.3	(54.1)%	2.4	22.2%
EBITDA	27.7	25.4	9.3%	27.7	(0.0)%
Margin (%)	66.0%	65.1%	87 bps	59.0%	697 bps
Depreciation and Amortization	17.6	14.5	21.7%	14.6	20.8%
EBIT	15.1	13.1	15.7%	17.0	(11.2)%
Margin (%)	32.2%	31.8%	38 bps	33.5%	(132) bps
Finance Costs	13.7	12.1	13.0%	10.3	33.6%
Profit/ (Loss) Before Exceptional Items and Tax	1.4	0.9	50.7%	6.8	(79.0)%
Exceptional Items	0.0	0.0	-	(1.1)	-
Profit Before Tax	1.4	0.9	50.7%	6.8	(79.0)%
Margin (%)	3.0%	2.3%	73 bps	13.3%	<i>nm</i>
Tax	(0.6)	0.5	<i>nm</i>	3.9	<i>nm</i>
Profit After Tax	2.0	0.4	<i>nm</i>	1.8	13.1%
Margin (%)	4.3%	1.0%	328 bps	3.5%	78 bps
EPS	0.2	0.0	<i>nm</i>	0.2	(4.1)%

Note: EBITDA excludes other Income

Standalone Income Statement (IGAAP)

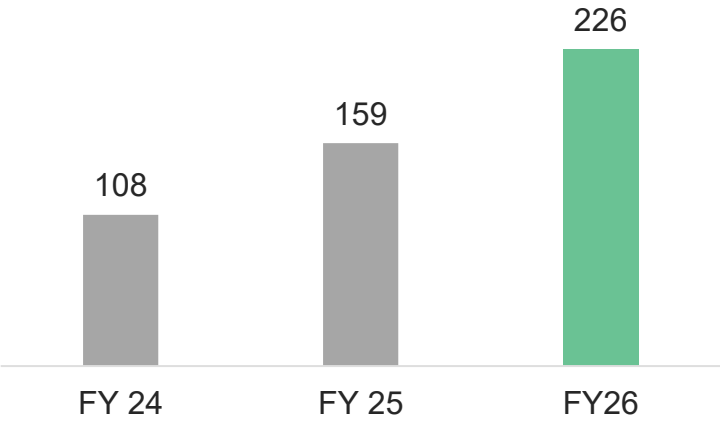
Particulars (Rs Cr)	Q1 FY27	Q1 FY26	YoY%	Q4 FY26	QoQ%
Revenue from Operations	42.0	38.9	7.8%	47.0	(10.6)%
Other Income	5.1	2.2	128.4%	3.9	28.9%
Total Income	47.1	41.2	14.3%	50.9	(7.5)%
Cost of Goods and Services	7.0	4.8	45.9%	13.8	(49.2)%
Employee Benefits Expenses	4.4	2.5	78.5%	3.1	41.7%
Other Expenses	2.9	6.3	(54.1)%	2.4	22.2%
Lease Liabilities (Rent out Flow)	17.8	16.3	9.0%	17.6	1.4%
EBITDA	9.9	9.0	9.8%	10.1	(2.4)%
Margin %	23.6%	23.1%	42 bps	21.6%	197 bps
Depreciation on PPE & Intangible Assets	2.6	2.0	25.8%	2.3	13.3%
EBIT	12.4	9.2	34.9%	11.8	5.0%
Margin %	26.4%	22.4%	402 bps	23.2%	315 bps
Interest On Borrowings	5.8	5.0	14.8%	3.5	65.8%
Profit / (Loss) Before Tax and Exceptional Items	6.6	4.2	59.1%	8.3	(20.4)%
Exceptional Items	0.0	0.0	-	(1.1)	-
Profit Before Tax	6.6	4.2	59.1%	7.2	(7.7)%
Margin %	14.1%	10.1%	397 bps	14.1%	(3) bps

Note: EBITDA excludes other Income

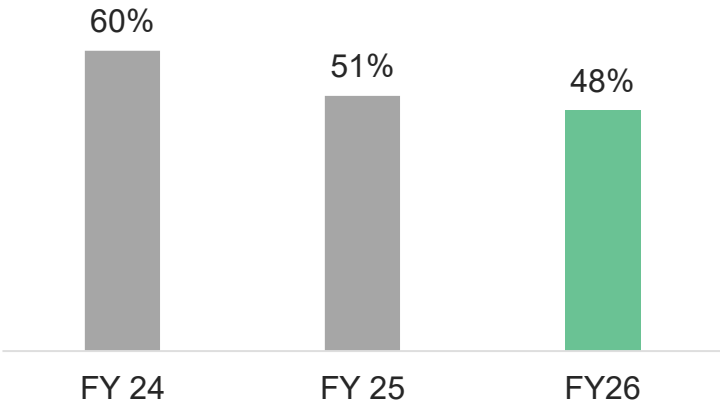
Historical Consolidated Financials

Rs Cr

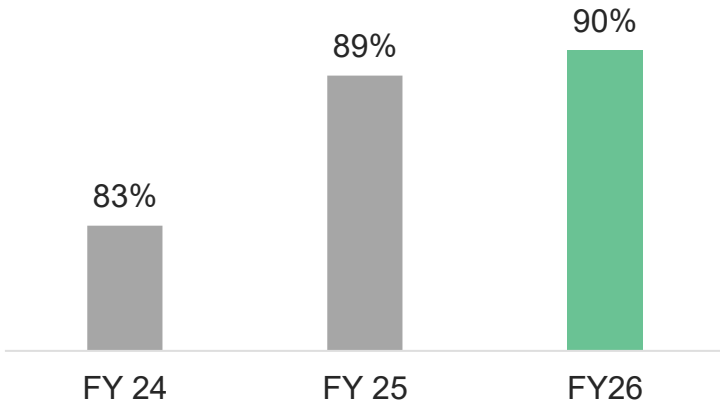
Revenue



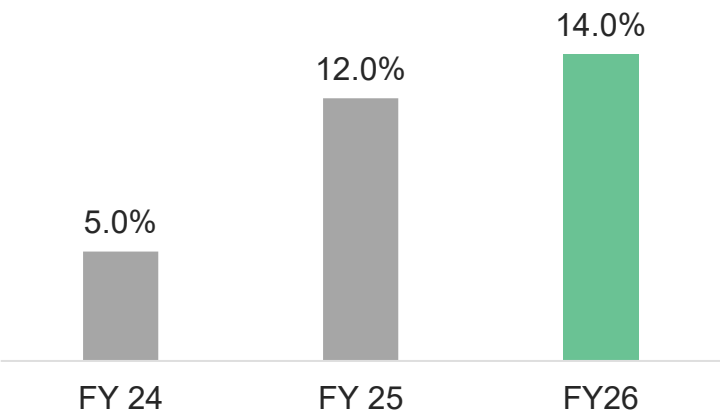
EBITDA Margin %



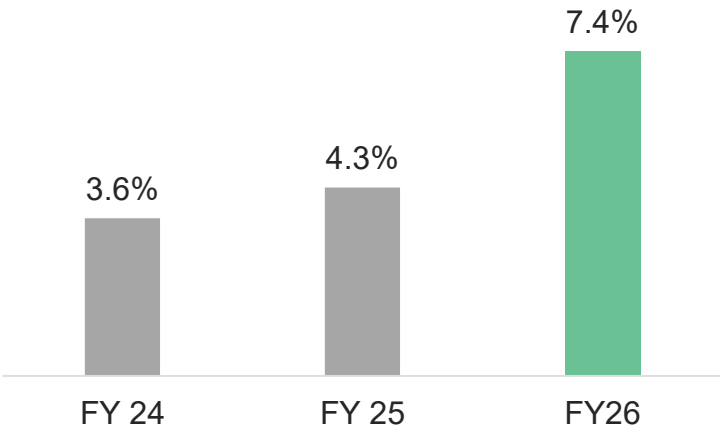
Occupancy Rate %



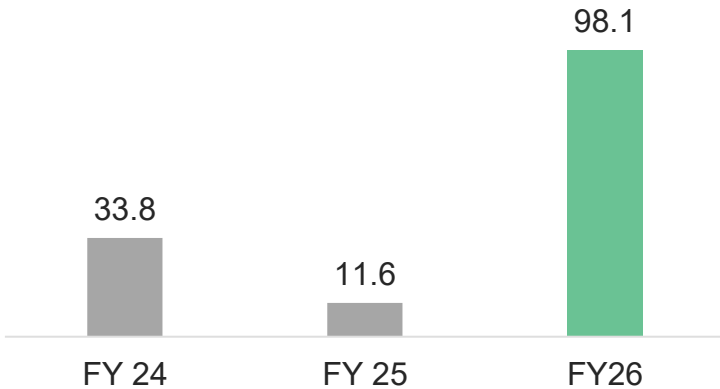
ROCE %



ROE %



Capex



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