5th November, 2026

The Listing Department, **The Calcutta Stock Exchange Ltd.** 7, Lyons Range, Kolkata – 700001 Scrip Code- 022035	The Manager Department of Corporate Services, **BSE Limited** P. J. Towers, Dalal Street, Mumbai - 400001 Scrip Code- 531241	The Manager, Listing Department, **National Stock Exchange of India Ltd.** Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400051 Symbol- LINC

Dear Sir / Madam,

Sub: Press Release

Please find enclosed herewith the Press Release relating to the Financial Results for the quarter / half year ended 30th September, 2026.

This is for your information and records.

Thanking You

Yours faithfully
For LINC LIMITED

DIPANKAR DE Digitally signed by DIPANKAR DE Date: 2026.11.05 20:11:33 +05'30'

DIPANKAR DE
Company Secretary

Press Release

Kolkata, West Bengal, 05th November, 2026: Linc Limited (Formerly Linc Pen & Plastics Limited), one of the most trusted names in the writing instruments & stationery business, announced its Q2 FY27 results today. The Board of Directors of Linc Limited at its meeting held on 05th November, 2026 took on record the unaudited Financial Results for the second quarter of the Financial Year 2026-27. Linc has a robust domestic and international presence spreading to more than 40 countries and the brand is respected for producing world-class and innovative products.

₹Lakhs

Financial Summary	Q2 FY27	Q2 FY26	YoY%	Q1 FY27	QoQ%	H1 FY27	H1 FY26	YoY%	FY26
Total Income	15,535	14,137	9.9%	13,940	11.4%	29,475	27,956	5.4%	55,130
EBITDA	1,254	1,797	(30.2%)	1,254	0.0%	2,508	3,232	(22.4%)	6,778
EBITDA Margin	*8.1%*	*12.7%*	*(464 bps)*	*9.0%*	*(93 bps)*	*8.5%*	*11.6%*	*(305 bps)*	*12.3%*
PAT*	419	846	(50.5%)	581	(27.9%)	999	1,551	(35.6%)	3,274
PAT Margin	*2.7%*	*6.0%*	*(329 bps)*	*4.2%*	*(147 bps)*	*3.4%*	*5.5%*	*(216 bps)*	*5.9%*
EPS (In ₹)	0.70	1.42	(50.5%)	0.98	(27.9%)	1.68	2.60	(35.6%)	5.50

*PAT is PAT attributable to the owners of the parent

Commenting on the results, Mr. Deepak Jalan, Managing Director, Linc Limited said*:*

"We are pleased to report healthy growth in Q2 FY27, supported by focused sales promotion initiatives and healthy growth in categories beyond writing instruments. Total income stood at ₹15,535 lakhs, representing growth of 9.9% year on year and 11.4% sequentially.

EBITDA for the quarter stood at ₹1,254 lakhs, with a margin of 8.1%, compared with 12.7% in Q2 FY26 and 9.0% in Q1 FY27. Operating EBITDA for the quarter stood at ₹1,131 lakhs, with a margin of 7.3%, compared with 11.3% in Q2 FY26 and 8.7% in Q1 FY27. Of the 393 basis point year-on-year contraction in Operating EBITDA margin, approximately 190 basis points were attributable to higher raw material costs and 200 basis points to increased sales promotion expenditure.

On the raw material front, geopolitical uncertainties drove price increases across certain inputs. The extent of these increases varied across materials, with some remaining relatively less affected. Our raw material mix therefore helped cushion the overall cost impact, although input cost pressures continued to weigh on margins.

We also increased sales promotion activities to stimulate demand while maintaining our underlying pricing structure. These initiatives helped stimulate demand and supported the double-digit growth achieved during the quarter. While the higher expenditure weighed on near-term margins, it reflects our focus on gaining market share and building sustained sales momentum

Profit after tax stood at ₹419 lakhs, translating into a PAT margin of 2.7%.

We continue to expand our presence in lifestyle drinkware through Tritonic, our brand of Tritan-based bottles catering to everyday use, active lifestyles and children. This category allows us to apply our expertise in polymers while drawing on our established brand and distribution capabilities to address a wider range of consumer needs.

Our Stackoo experience centres in Kolkata and Mumbai further support this broader portfolio strategy by bringing our writing instruments, stationery and allied products together in an engaging retail format.

Looking ahead, our priority is to sustain sales growth while improving the balance between growth investments and profitability. We will continue to monitor raw material costs, evaluate promotional spending and build on the encouraging performance of categories beyond writing instruments. Alongside these efforts, our new product launches and strategic partnerships remain central to strengthening the business over the long term."

Key Highlights in Q2 FY 27

- **Total Income:**
  - ₹ 15,535 Lakhs in Q2 FY27, registering a YOY increase of 9.9% over Q2 FY26
- **EBITDA:**
  - ₹ 1,254 lakhs in Q2 FY27 *& EBITDA Margin stood at* 8.1%
- **PAT:**
  - ₹ 419 lakhs in Q2 FY27. PAT Margin was at 2.7%
  - EPS stood at ₹0.70 in Q2 FY27
- **Net Debt:**
  - Net Debt stood at ₹ 2,237 lakhs in Sep'26
  - Net Debt / EBITDA stood at 0.45 in Sep'26

About Linc Limited

Linc Limited is one of India's most trusted Writing Instrument brands with a national and international presence in over 40 countries. Linc is considered among the top pen companies in India with a constant endeavour to bring out new innovative pens with innovative technologies and packaging. Established in 1976 by Mr. Suraj Mal Jalan, Linc is currently headed by Mr. Deepak Jalan, Managing Director. We have our manufacturing units in Serakole and Umbergaon, with a daily capacity of more than two million units with ISO 9001:2008 certification, guaranteeing top quality products. Linc has an exclusive license to distribute and market Uniball products. It is listed on NSE, BSE, and CSE. Linc is a dynamic company addressing the growing needs of the second-most populous country; it is a global organization striving to achieve greater heights through sustainable growth over the years.

For further information, please contact:

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