Ref. No. AL/SECT/2026-27/88

November 20, 2026

To,
BSE Limited
Listing Dept./ Dept. of Corporate Services
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai - 400001

To,
National Stock Exchange of India Limited
Listing Dept., Exchange Plaza, 5th Floor
Plot No. C/1, G. Block
Bandra-Kurla Complex, Bandra (E)
Mumbai - 400051

Security Code : 500101
Security ID : ARVIND

Symbol : ARVIND

Dear Sir / Madam,

Sub.: Submission of Media Release

With reference to the captioned subject, please find enclosed herewith the Media Release titled ***"Arvind Limited Becomes First Manufacturer to Deploy unspun's OneWeave™ 3D Weaving Technology".***

Kindly take the same on your records.

Thanking you,

Yours faithfully,
For, Arvind Limited

Pritesh M Shah
Digitally signed by Pritesh M Shah
Date: 2026.11.20 16:49:27 +05'30'

Pritesh Shah
Company Secretary

Encl. as above

Press Release

Arvind Limited Becomes First Manufacturer to Deploy unspun's OneWeave™ 3D Weaving Technology

Two industrial 3D weaving machines are expected to be operational at Arvind's Ahmedabad facility by December 2026, with a path to 30+ additional machines across India and the U.S. — a step toward more responsive, automated, and lower-waste apparel production at industrial scale.

AHMEDABAD, India & SAN FRANCISCO, November 20, 2026, unspun, the B Corp-certified fashion technology company behind OneWeave™ 3D weaving, and Arvind Limited, one of India's leading textile-to-retail conglomerates, today announced a strategic partnership to bring yarn-to-garment 3D weaving into industrial-scale apparel manufacturing.

The deployment marks Arvind Limited's first installation of OneWeave™ technology and the first time unspun's 3D weaving platform will move from its own microfactory into the production environment of a global Tier-1 manufacturer — an important step in the company's broader vision for more responsive, automated and lower-waste apparel supply chains.

The fashion industry's operating model still depends heavily on forecasting demand months in advance, committing to bulk orders, and correcting for inevitable misses through markdowns, deadstock and disposal. McKinsey has reported that U.S. retailers alone were sitting on approximately $740 billion in unsold goods in 2023. As of July 19, 2026, new EU rules prohibit large companies from destroying unsold clothes, clothing accessories and footwear across the EU — a policy shift that makes overproduction not just a sustainability problem, but a compliance and business-model risk. In apparel manufacturing, conventional cut-and-sew production also creates fabric offcuts before a garment ever reaches a customer — making waste, excess inventory and long lead times structural problems rather than edge cases.

Under the partnership, Arvind will deploy two OneWeave™ machines at its facility in Ahmedabad, India, with operations expected to begin by December 2026. The phased partnership includes a path to 30+ additional machines across India and/or North America in 2027–28, scaling with demand from global apparel brands. unspun will provide installation, commissioning, training, software, and ongoing service and support; brands will contract with Arvind to produce using the technology.

Demand for the new capacity is already building, with a pipeline of leading global apparel brands preparing programs. With initial capacity limited to the first two machines, production slots will be allocated on a first-come, first-served basis, giving early-moving brands priority access as the deployment scales.

"For decades, Arvind has helped define what scaled, high-quality apparel manufacturing can look like, and they have consistently been willing to invest in the technologies that move the industry forward. That makes them exactly the right partner for this next chapter. This partnership is about more than installing machines; it is about scaling our technology around the world with a world-class manufacturing partner, building the capacity to bring production closer to major markets in the U.S. and Europe, and helping solve some of the apparel industry's biggest problems in the process. Bringing OneWeave™ into an industrial Tier-1 manufacturing environment is a critical step toward the responsive, demand-led manufacturing model our technology is designed to unlock: one where brands can respond to demand in weeks instead of months, reduce waste and markdown exposure, and move closer to making only what is needed." - Arne Arens, CEO, unspun

Innovation has always been central to Arvind's growth journey, and our decision to deploy OneWeave™ reflects our conviction that the future of apparel manufacturing will be more automated, responsive and sustainable. This technology has the potential to significantly reduce manufacturing complexity, improve material utilisation and enable faster replenishment cycles for global apparel brands. As customer expectations continue to evolve, brands are seeking shorter lead times and greater flexibility without compromising quality or sustainability. Through this partnership with unspun, we are building capabilities that can help address these needs while strengthening our leadership in advanced textile manufacturing. We believe this is an important step towards a more demand-driven and resource-efficient apparel ecosystem. – Karan Ojha, CEO - Wovens Business & COE, Arvind Limited

OneWeave™ weaves yarn directly into three-dimensional garment forms, bypassing 2D fabric production, most cutting, and most sewing. A pant leg is woven in roughly 10 minutes, and each machine can produce approximately 20,000 pants per year — creating a new foundation for faster, more flexible apparel production. By moving OneWeave™ from unspun's microfactory into a global Tier-1 manufacturing environment, and by building a path toward additional capacity in India and the U.S., the partnership brings the industry closer to a future in which brands can replenish closer to demand, produce nearer to end markets, and rely less on long-range forecasting and bulk inventory bets.

That shift matters because unsold inventory remains one of fashion's most persistent financial and sustainability problems. Overproduction — locked in by long lead times and bulk ordering — ends in markdowns, deadstock and landfill. Responsive and nearshored manufacturing capacity gives brands a path to make smaller, smarter commitments; react to real consumer demand in-season; reduce overstock and waste; cut markdown exposure; and move closer to a true on-demand production model over time.

About unspun

unspun is a B Corp revolutionizing apparel supply chains with automated 3D weaving. Through its proprietary OneWeave™ system, unspun makes it possible to produce woven products locally, more responsively, and with significantly less waste — reducing the inventory, lead-time, and

material inefficiencies that define traditional apparel production. unspun gives manufacturers and brands a faster, cleaner, more efficient way to produce apparel.

unspun's technology and vision have been recognized by TIME's World's Top Greentech Companies, Vogue 100 Innovators, Newsweek's Climate Change Innovators, TIME's Best Inventions, and Fast Company's World-Changing Ideas. The company has worked with partners including Walmart and Decathlon and is backed by DCVC, Lowercarbon, SOSV, Fifty Years, and other leading climate-tech investors.

About Arvind Limited

Arvind Limited is a textile-to-retail conglomerate focused on textiles, apparel, advanced materials, environmental solutions, telecom, and omnichannel commerce. Arvind Limited is an integrated solutions provider in textiles with strong fiber-to-fashion capabilities for a global customer base. It is also a design powerhouse implementing innovative concepts and generating intellectual property. It ranks amongst the top suppliers of fabric worldwide. Arvind produces for some of the world's most well-known brands and retailers, including GAP, PVH, Zara, H&M, Levi's and more.