POWER MECH

Growth Unlimited

Date: September 28, 2026

To
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400 051
Symbol/Security ID: **POWERMECH**

To
Dept. of Corp. Services
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai- 400001
Security Code: **539302**

Dear Sir/Madam,

Sub: Investor Presentation

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Pursuant to Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of the Investor Presentation.

This presentation will be shared and discussed with analysts and institutional investors during the upcoming Non-Deal Roadshow (NDRS) scheduled to be held tomorrow at Mumbai.

The same is also made available on the website of the Company:
https://powermechprojects.com/investor-presenations/

Kindly take the same on record and acknowledge the receipt of the same.

Yours faithfully,
For Power Mech Projects Limited

Movva Raghavendra Prasad

Digitally signed by Movva Raghavendra Prasad
Date: 2026.09.28 22:33:46 +05'30'

M. Raghavendra Prasad
Company Secretary and Compliance officer

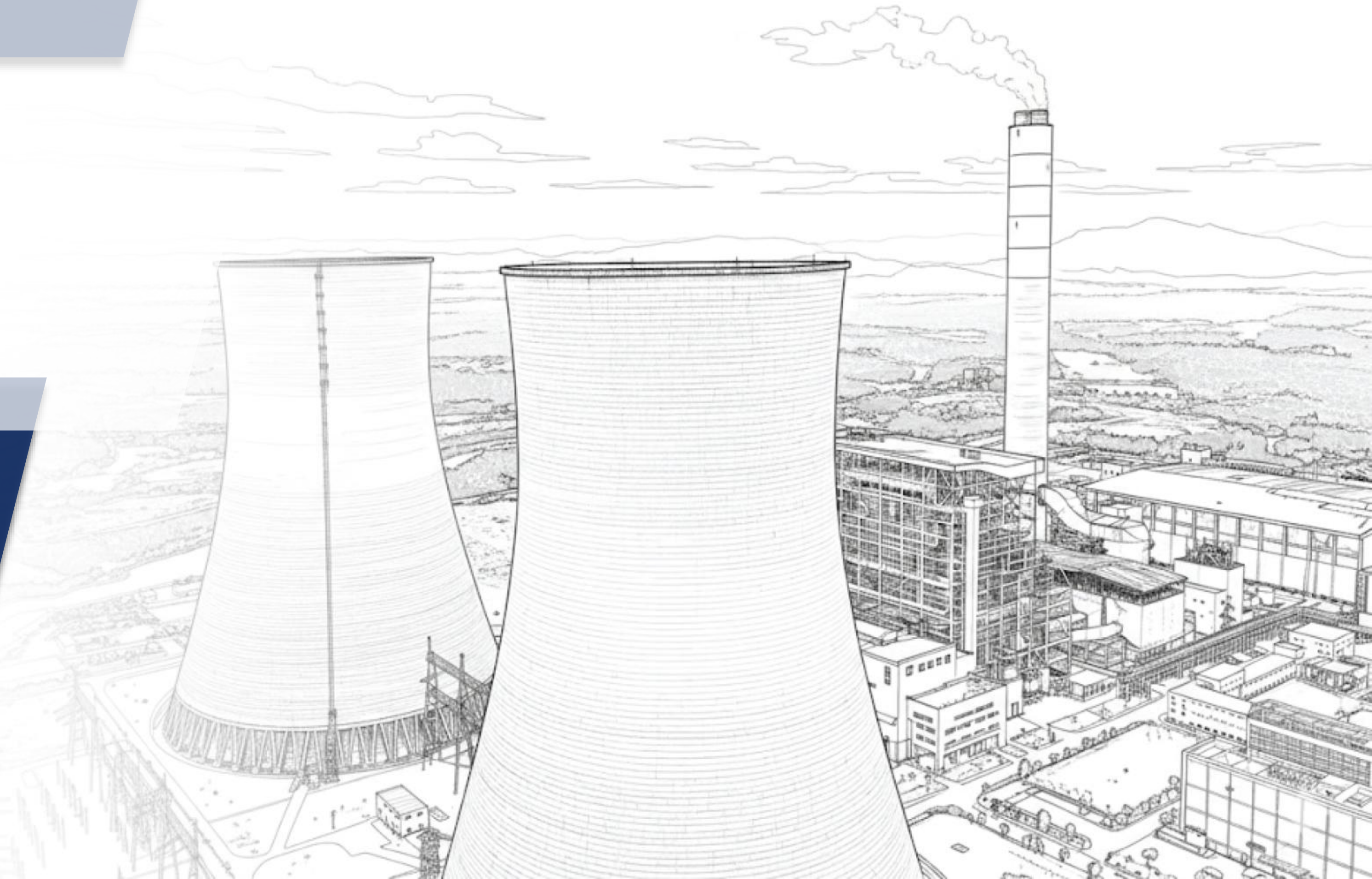
Encl: as above

Power Mech Projects Limited

Investor Presentation
September 2026

Strong execution, strong visibility, disciplined capital allocation
to build long-term shareholder value.

I. PMPL at a glance



Power Mech: A leading at-scale industrial and infra services provider

Execution Expertise: End to end project delivery across multi-sectors

1

Executing complex projects across power, rail and metro, roads, water and mining sectors, backed by 27 years of construction expertise and robust project management.

Scale and Leadership: One of Asia's market leaders in Power O&M services

2

Managing 42+ GW of power-plant O&M globally (and approx. one fifth of India's thermal base), enabled by standardized processes, a dedicated technical cell equipped with digital tools to enable remote upkeep and improve reliability.

Global Footprint: Proven execution capabilities and Expanding presence

3

Contributed ~9.8 GW to international grids and currently managing ~6.3 GW of O&M across MENA and West Africa, positioning Power Mech as a trusted overseas execution partner and expanding international revenue streams across nations.

Disciplined Financials: Sustained revenue momentum and profitability

4

Revenue grew ~3.2x over five years (17%+ CAGR) alongside a 67 b.p.s expansion(11.62% → 12.29%) in EBITDA margins over the last 5 years. The ₹17,317 Cr order book (excl. MDO) covers 2.5+ years of revenue, with further margin expansion expected via capital discipline and profitable growth in MDO and O&M segments.

Multi segment presence backed by strong technical execution

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Industrial Construction[1]

Execute full-scope EPC of BOP systems and erection, testing and commissioning of BTG systems (including FGD/ SCR) across power, nuclear, oil-&-gas, petrochemicals, steel and minerals

>80.3 GW
Capacity added to grid

>31.22 Lakhs MT
Erection works completed

>2.71 Lakhs MT
Structural fabrication completed

Industrial Services[2]

Provide comprehensive O&M - mechanical, electrical and C&I services including control-room/desk operations, boiler/turbine/auxiliary overhauls, long-term AMCs for utility and captive plants

>42 GW
Capacity under O&M Care globally

>24,000 Manpower
Dedicated O&M manpower

Technical Cell
live troubleshooting & PM

Infrastructure Construction

Deliver civil/structural construction for power, industrial and urban infrastructure – foundations, decks, cooling towers, CHPs, roads and coal-handling plants

>33.47 Lakhs m3
Concreting works executed

>756 TKM
Overhead electrification executed

11.8 lakh inch mts
Of piping at single project - Nigeria

Mining, Development and Operations

Develop mine infrastructure, mineral processing operations and manage full contract mining leveraging PMPL's execution and O&M strengths

9 Mn MT/ annum
Peak rated mining capacity

>39,500 Crs
Long-term contract value

>25 years
Multi-decade contract tenure

[1] *EPC of BOP systems and Erection, Testing and Commissioning (ETC) of BTG/BOP systems*
[2] *Operations and Maintenance*

Clients

Domestic

International

Board of Directors

Sajja Kishore Babu (Founder, CMD)
- 37+ years experience in Power and Infrastructure sector
- Serves on Board of subsidiary and joint venture companies
- Holds a Bachelor degree in Mechanical Engineering

J P Chalasani (Independent Director)
- 40+ years experience in the Indian infrastructure industry
- He is a member of the Group Executive Council at Suzlon Energy
- Previous associations include NTPC, Reliance Power, Punj Lloyd and others

Sajja Rohit (Executive Director)
- Leads Overseas Operations, Business Development, Corporate Strategy and digital initiatives for Power Mech group of companies
- MBA from University of Oxford & Master's Engineering Management degree from USC

B Prasada Rao (Independent Director)
- 37+ years experience at BHEL, including over 6 years as Chairman & MD & holds directorship in 5 companies
- He is also a member of 2 committees constituted by Government of India

M Rajiv Kumar (Non-Executive Director)
- 38+ years experience in BHEL
- Rose to the level of Executive Director, Power Sector, Eastern Region
- Mr. Kumar is a graduate in Electrical Engineering from the BIT, Sindri

Vasundhara Sinha (Independent Director)
- A distinguished 1988-batch officer of the Indian Revenue Service (IRS) who retired as Principal Chief Commissioner - Income Tax.
- She was the Additional Director General of Foreign Trade under the Ministry of Commerce, Government of India, in New Delhi

Audit Committee | CSR Committee | Nomination and Remuneration Committee | Risk Management Committee | Stakeholder Relationship Committee | Executive Committee

Leadership Team

N Nani Aravind
Group Chief Financial Officer

M Raghavendra Prasad
Group Company Secretary & Compliance Officer

S.K. Kodandaramaiah
Director (Non-Board)
Business Development

G Srinivasulu
Executive Director (Non-Board)
Head – Facility Engineering Services & Stores

L Sai Shankar
Executive Director (Non-Board)
Head – Engineering

Srinivasan Selvaraj
Executive Director (Non-Board)
Head – Industrial EPC

D.S.G.S. Srinivas Babji
Executive Director (Non-Board) – O&M
Head - O&M 1

N Srinivasa Rao
Director (Non-Board)
Head – Gas Power

K Sekhar Babu
Sr. Vice President – O&M
Head - O&M 2

T Srinivasa Prasad
Senior Vice President – Civil Infra
Head – Civil Infra

M Ramesh
Vice President – Civil Infra
Head – Civil Infra Subcontracts

Abdul Basheer
Vice President – Industrial Construction
Head – Industrial Construction

R Murali Krishna
Vice President – Industrial Construction
Head – Commercial Subcontracts

Uppada Subbarao
Vice President
Head – HR & Admin

Anand Vishwanath Bhushan
Vice President – Mobility
Head - Operations

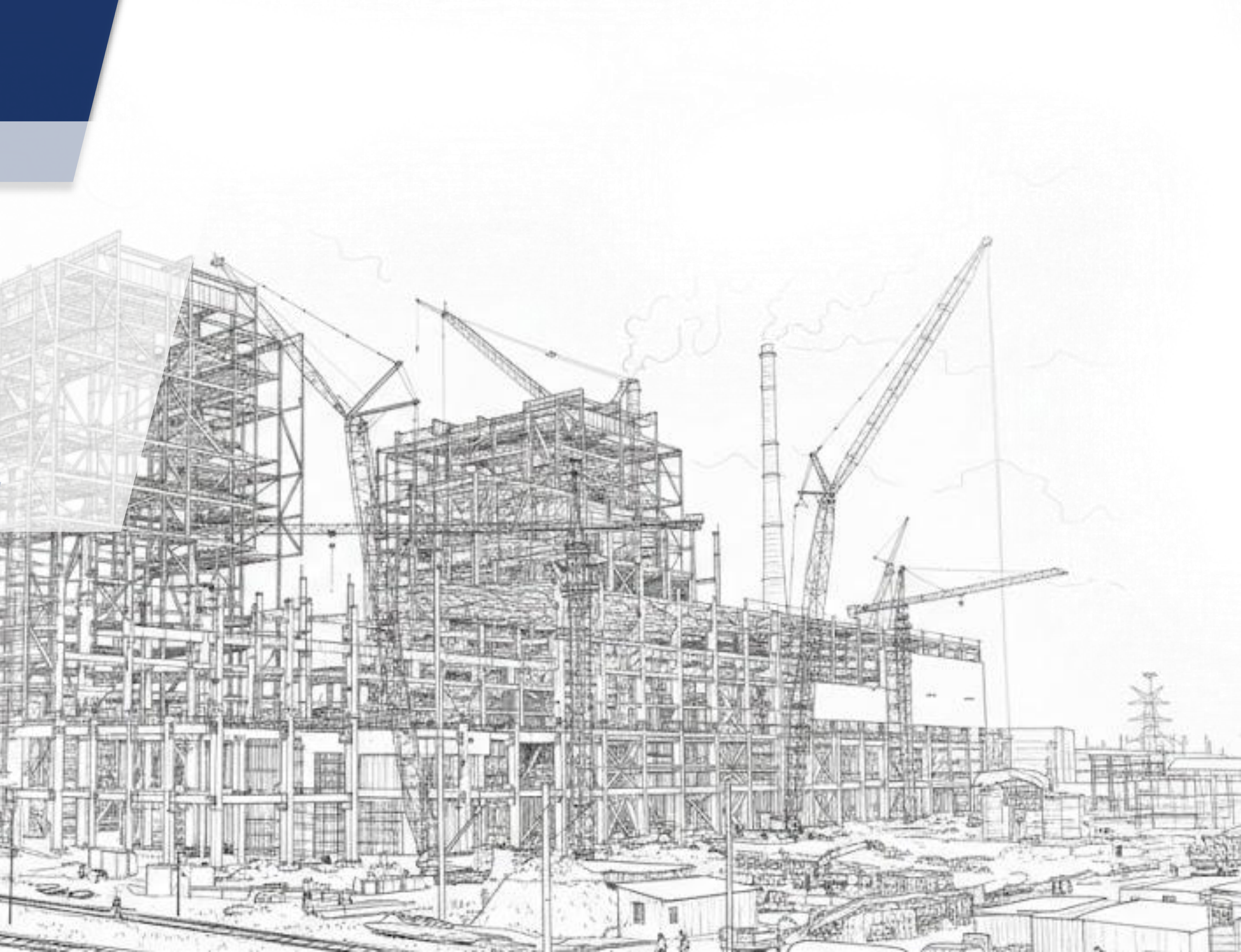
P Dileep Kumar
Senior General Manager
Head – UAE Operations

T Ramesh
Whole-Time Director – KTMPL
Head - Operations

K Suresh Babu
Whole-Time Director - KBP Mining
Head - Operations

K Sai Krishna Prasad
Whole-Time Director – PM Green Pvt. Limited

II. Industry Dynamics



Building on a strong multi-sector foundation to convert industry tailwinds into scalable, profitable growth

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Segment	Industry Tailwinds	Positioning & Strategy
Industrial Construction[1]	• CEA's generation adequacy plan takes coal capacity from **231 GW to 291 GW by FY32** — ~60 GW of new build and the mechanical erection scope that comes with it. • Owners are buying schedule certainty, so awards are **moving to integrated BOP-EPC packages**; the SHANTI Act, 2025 adds nuclear turbine island and BOP to the addressable pipeline.	• **84 GW** of boiler, turbine, generator and BOP erected to date, up to 800 MW unit size. • Singareni **₹2,550 Cr BOP EPC** sets the 800 MW turnkey credential, with 2 additional BOP EPC projects targeted to be won during the year.
Industrial Services[2]	• Utilities and IPPs are outsourcing plant operations through long-term comprehensive O&M, taking the addressable fleet to **~231 GW (~₹15,000 Cr per annum)**. • Revised SHAKTI policy lets C&I generators sell un-requisitioned surplus power, improving utilisation and adding **~55 GW (~₹3,500 Cr per annum)** to the O&M opportunity.	• **₹2,032 Cr** of H1 FY27 O&M wins — Athena ₹970 Cr, Butibori ₹266 Cr — all five-year contracts. • Mumbai Monorail (**₹296 Cr**, 19.5 km) takes O&M into urban mobility; FY27 pipeline exceeds **₹4,000 Cr**.
Infrastructure Construction (Power and Non-Power)	• Power civil paces every thermal unit — foundations and structures govern when erection can start — and the ~60 GW coal build carries **₹16,000 Cr of civil and structural scope**. • FY27 railway capex of **₹2.93 lakh Cr (+10.5%)** and metro extending from 26 cities to ~20 more, with depots and workshops the principal construction scope.	• H1 FY27 added **₹855 Cr** for BTG-area civil at JSW Salboni (2×800 MW) and **₹228 Cr** for the Vande Bharat sleeper depot at Thanisandra. • Actively leaning towards higher margin opportunities in **railways, metro depots and specialised civil** infrastructure.
Mining Development and Operations	• Coal demand reaches **~1.5 bn tonnes by 2030** against 1,043 MT produced in FY26, with the MDO model the main route to unlocking new reserves. • Steel capacity goes from **220 to 300 MTPA by 2030**, requiring ~437 MTPA of iron ore and the mining and handling systems that serve it.	• Scaling MDO capacity **~15 MTPA over the next decade; ₹39,253 Cr** of the order book sits in mining. • KBP began earning in Nov 2025 and Tasra is in steady state; Coking coal washery expected to be commissioned in Dec ‘26 leading to higher revenues in FY 28.

“Power Mech is transitioning into a digitally enabled technical services platform to improve uptime of assets and scale execution globally”

[1] *EPC of BOP systems and Erection, Testing and Commissioning (ETC) of BTG/BOP systems*
[2] *Operations and Maintenance*

III. Growth Accelerators and Scaling Market Leadership

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1. Leadership in Power Construction | Strategic pivot planned - Horizontal integration from construction services to high value EPC delivery

	Engineering	Procurement	Construction: Civil works	Construction: ETC
Current capability: Construction led execution			✓	✓
Enhanced capability: Integrated BOP EPC player + BTG ETC Player	✓	✓	✓	✓

Increase in opportunity size and revenue and improvement in margins

Execution-focused and limited-value capture

2. Leadership in Power O&M within India| Scaling into higher-margin Field & Comprehensive O&M

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	AMC	Field O&M	Comprehensive O&M
Existing capacity handled by PMPL	*Supply of semi-skilled blue-collar and white-collar personnel* **13.48 GW**	*AMC plus operations of various BTG units in power plants* **14.98 GW**	*End-to-end Operations and Maintenance including control room operations* **8.74 GW**
Our Strategy	Scale through manpower contracts by leveraging execution track record across plants	Standardize Field O&M delivery models to enable faster ramp-up across multiple plants and geographies	Invest selectively in digital tools, predictive maintenance, and specialized talent to support higher-complexity O&M delivery
Current market size	**~ 231 GW** (~46,000 Cr)		
Projected market size(5 yrs)	**~ 291 GW** (~58,000 Cr)		
Target capacity in 5 years (75 GW)	**~ 15 GW**	**~ 35 GW**	**~ 25 GW**
		Higher margin O&M segments	

3. Sustainable, recurring long term revenue | High margin, multi-decade MDO contracts under execution

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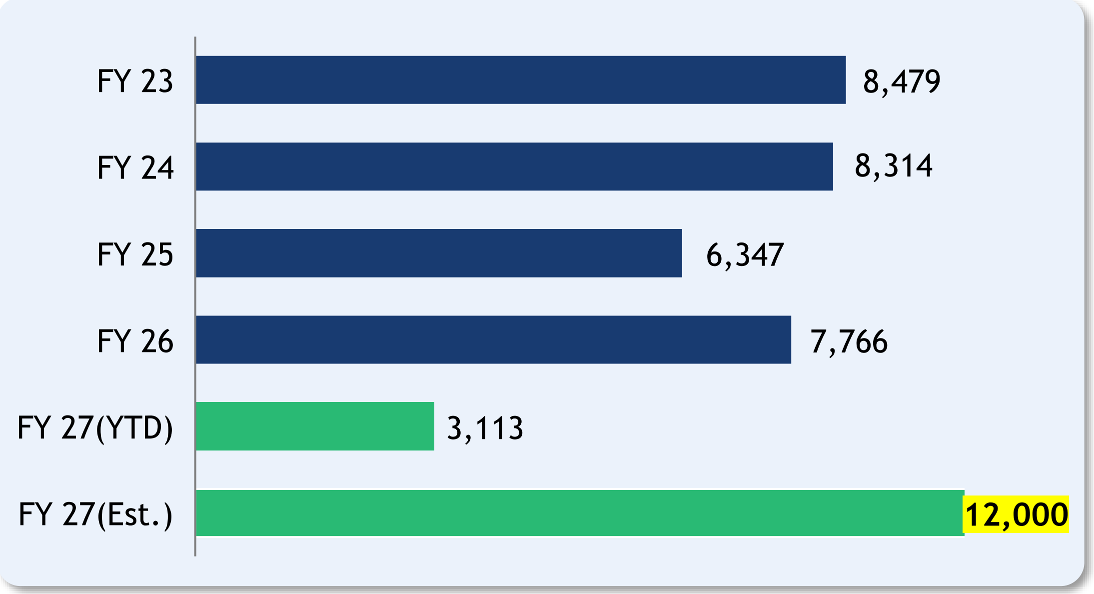
	Central Coalfields (CCL) (KBP Mine)	SAIL(KTMPL Mine)
Agreement Date	26th June 2021	8th September 2023
Contract Period	25 Years from Appointed Date (Includes 2 years Construction and 3 years Production Build up Period)	26 Years from Appointed Date (Includes 2 years of production build up period)
Investment	INR 330 Cr (Coal Handling Plants and Mine Infrastructure like Buildings, Roads, Township Development)	Rs. 1,350 Cr (Coal Handling Plant, Washery, Rapid Loading System and Railway Sliding: Rs 950 Cr PMPL, R&R Colony: Rs 400 Cr)
PRC/ Minable Reserves	5 MTPA /108.77 MT	4 MTPA / 96.78 MT
Project Value	INR 9,294 Cr	INR 30,300 Cr
Projected EBITDA Margin	16% at peak rated capacity(PRC)	25% at peak rated capacity(PRC)
Scope	Mine infrastructure development covering land acquisition, infrastructure creation, equipment mobilization, operations and maintenance of the mines, excavation and delivery of coal to the delivery point	Mine infrastructure development covering land acquisition, infrastructure creation, R&R colony construction, equipment mobilization, construction of coal handling plant & coal washery, operations and maintenance of the mines, overburden removal, coal extraction, washing of the coal and delivery of washed coal to delivery point

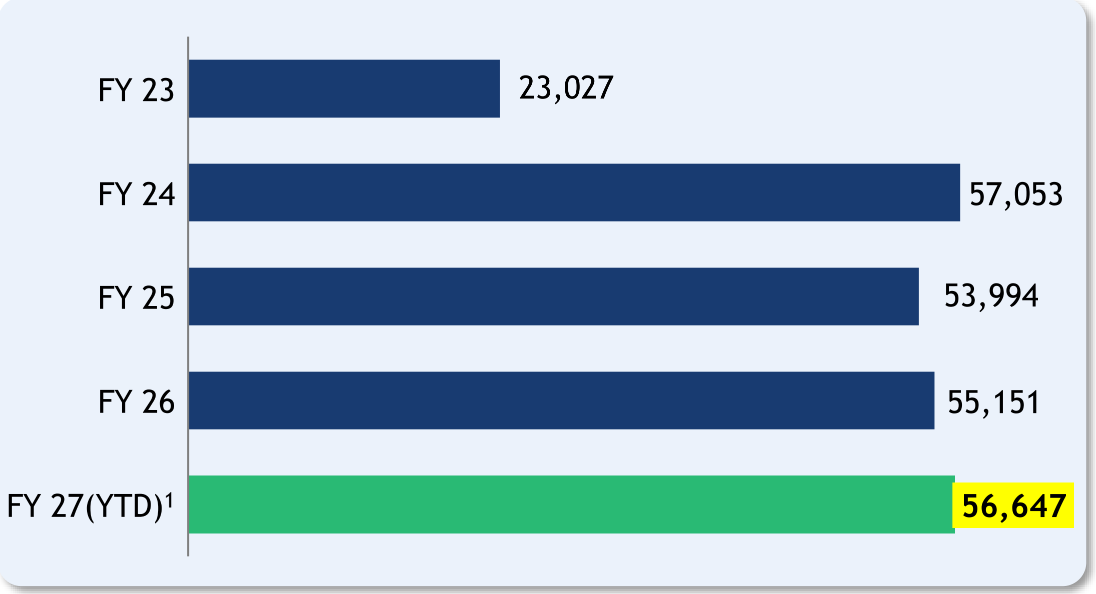
4. Order inflow & position | Strong order momentum till date worth INR 3,113 Cr; Driving towards INR 12,000 Cr milestone in FY 27

Amounts in INR Cr

Order Inflow (Exc. MDO)



Order backlog (Inc. MDO)



- **Record order inflows INR 3,113 Cr in FY 27 YTD, including Rs 970 Cr comprehensive O&M order and Rs 855 Cr infrastructure construction order**, driven by major wins across O&M, civil and metro/railway projects
- **Diversified order base** spanning **thermal, civil, solar, and township infrastructure**, with marquee clients such as **BHEL, Adani Group, SJVN & TGgenco** providing multi-sector growth visibility

[1] *Based on Q1 results*

5. Growth momentum and visibility | Marquee order wins with blue-chip customers reinforcing scale, quality and Power Mech's strategic positioning

Date	Region	Customer	Scope of Work	Strategic Significance	Order Value (INR Cr)	Execution Period (Months)
Apr 27	India	South Western Railways	Development of Vande Bharat Sleeper Trains Maintenance Depot at Thanisandra (THSA) between Channasandra and Yelahanka Stations, Karnataka on Engineering Construction and Procurement (EPC) mode.	Strengthens position in EPC execution and Reinforces presence with a marquee PSU client, along with opening up bidding opportunities in other railway projects	228	30
Jun 20	India	JSW Thermal Energy Limited	Civil, Structural and Architectural works of BTG area at 2x800 MW Ultra Super Critical Coal Fire Thermal Power Project at Salboni, Paschim Medinipur District, West Bengal	Strengthens presence in large-scale power construction and Enhances civil and structural execution capability	855	36
Apr 10	India	Maha Mumbai Metro Operation Corporation Limited (MMMOCL)	Operations and Maintenance of the Mumbai Monorail route - Sant Gadge Maharaj Chowk to Chembur	Enhances O&M portfolio scale and opens up bidding opportunities in other railway projects	296	60
Jun 03	India	Adani Infrastructure Management Services Limited	Cost-Plus Basis O&M Services for BTG, BOP, AHP, CHP, Environment & Horticulture Systems at 2 x 300 MW Butibori Thermal Power Plant for 5 years.	Enhances O&M portfolio scale and visibility	266	60
Sep 09	India	Vedanta Power Limited	Comprehensive O&M of 2 x 600 MW Athena Chhattisgarh Power Limited for a period of 5 years.	Enhances O&M portfolio scale and visibility	970	60
Sep 29	India	Telangana Power Generation Corporation Limited	Operation & Maintenance of AHP and CHP at Yadadri Thermal Power Station 5 x 800 MW for a period of 3 years.	Enhances O&M portfolio scale and visibility	279	36

Erection, testing and Commissioning | Industrial Construction | Civil & Other Works

IV. Financial highlights

Annual financial highlights

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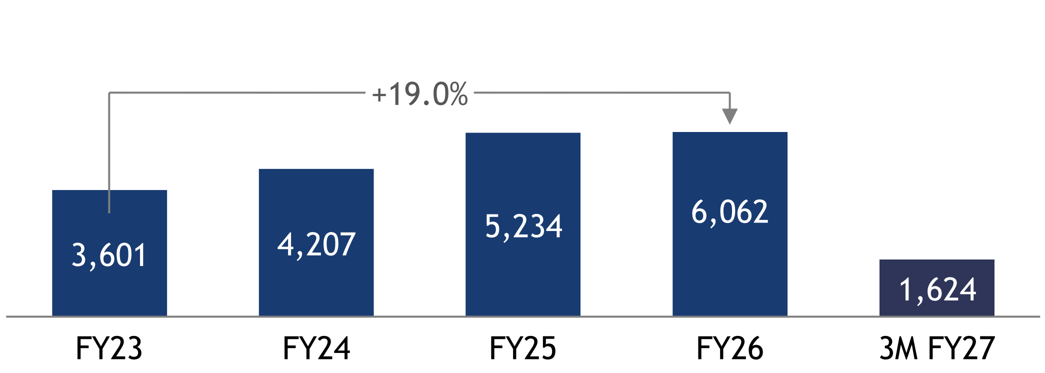
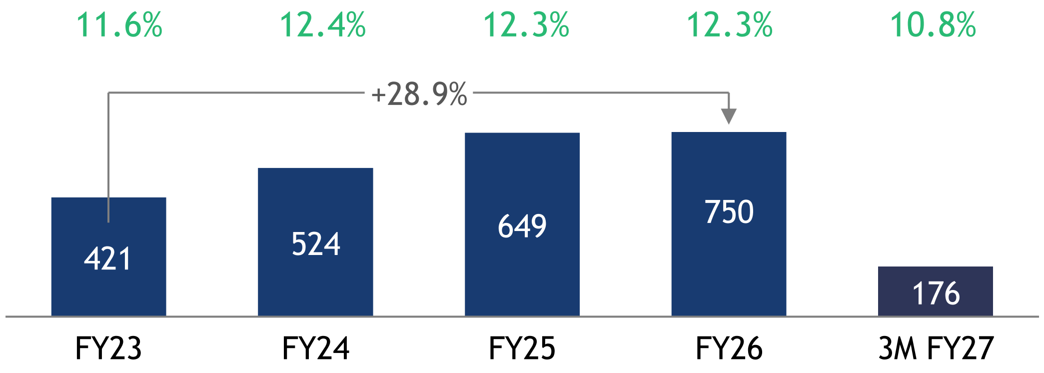
Amounts in INR Cr

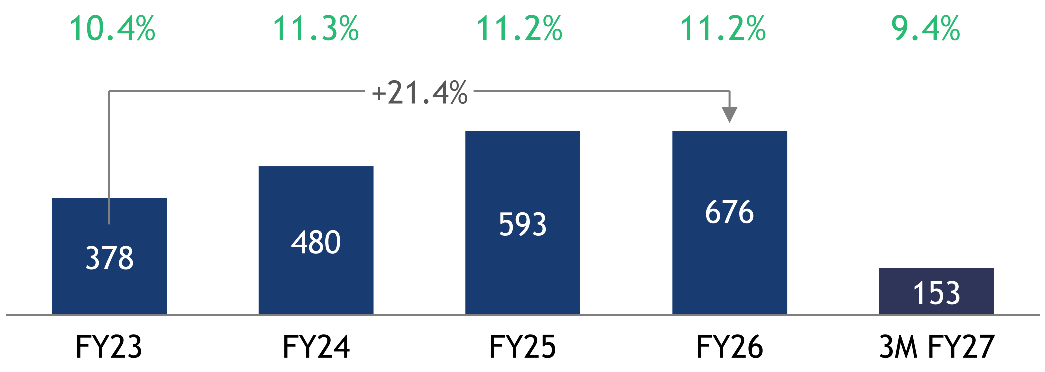
Revenue from Operations



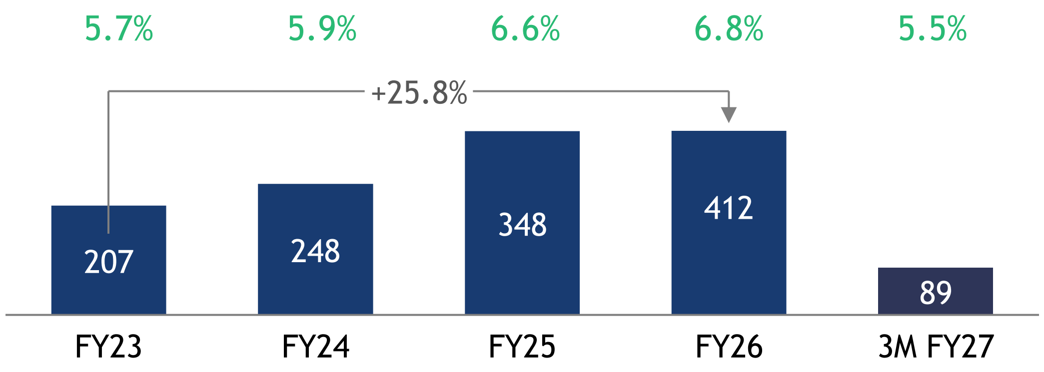
EBITDA and Margin



EBIT and Margin

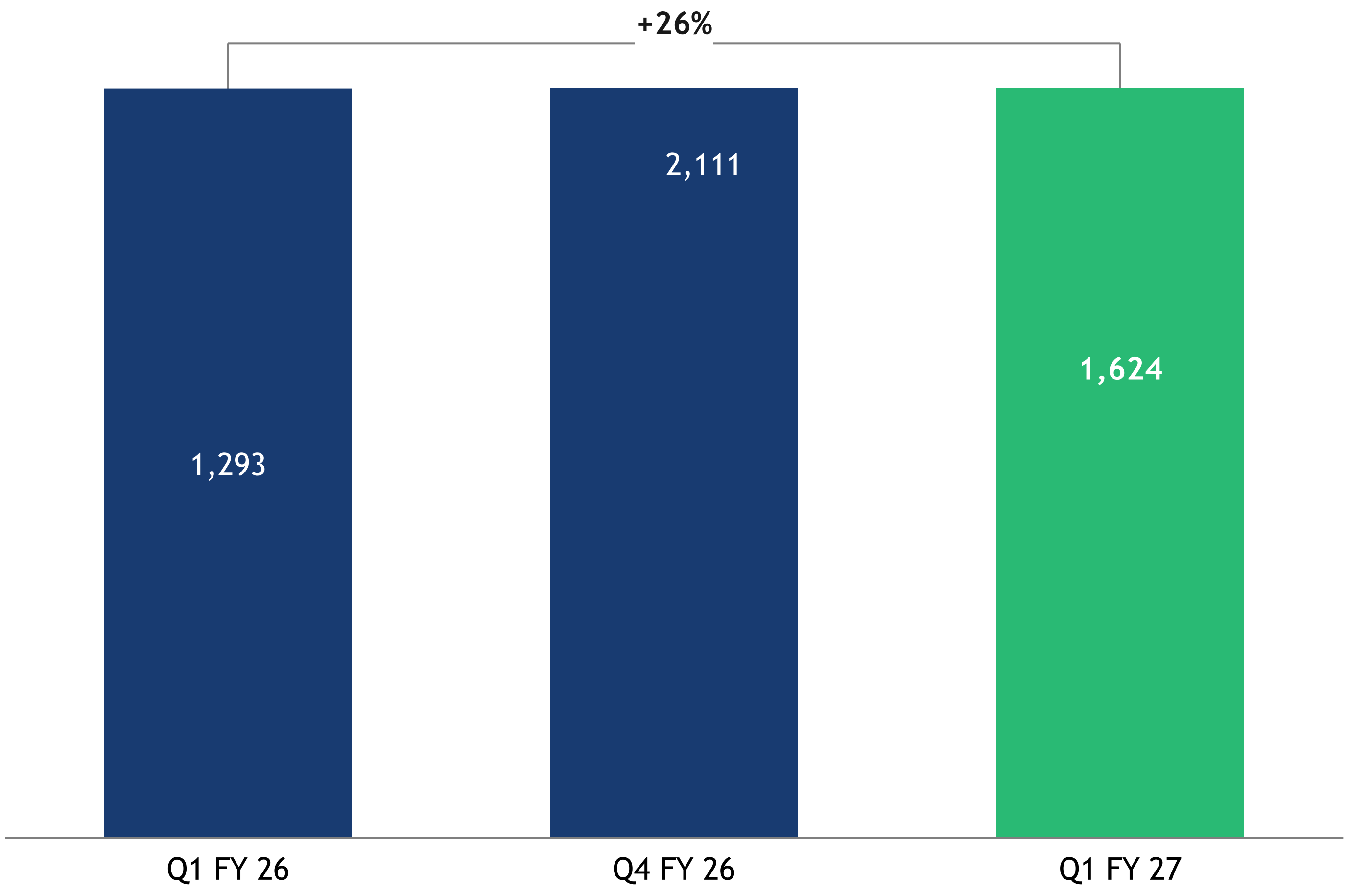


PAT and Margin



Revenue | Strong and sustained revenue momentum continues, with 26% growth over last year

Amounts in INR Cr

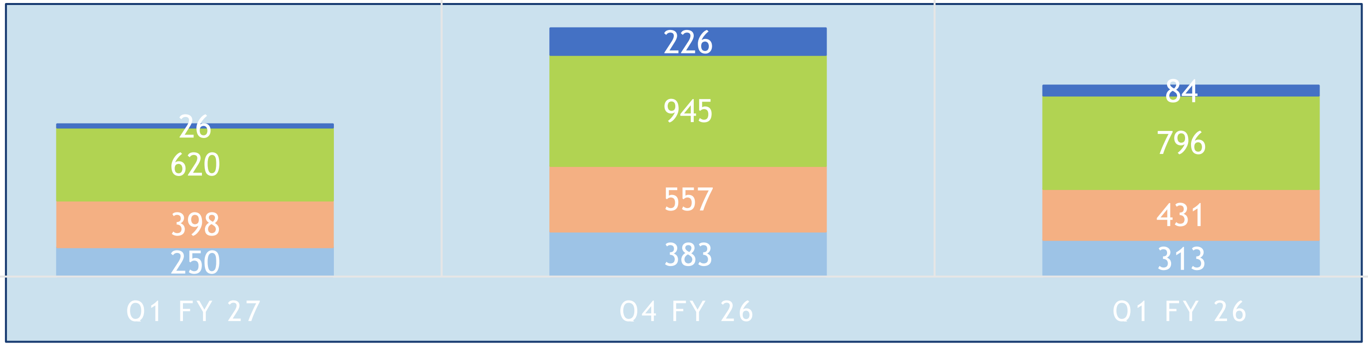


- **Revenue stood at INR** 1,624 Cr, registering strong 26% YOY growth.
- Q1 performance was supported by higher execution in Civil Infra, Industrial EPC, JJM water, O&M and International projects
- Overall trajectory remains positive.

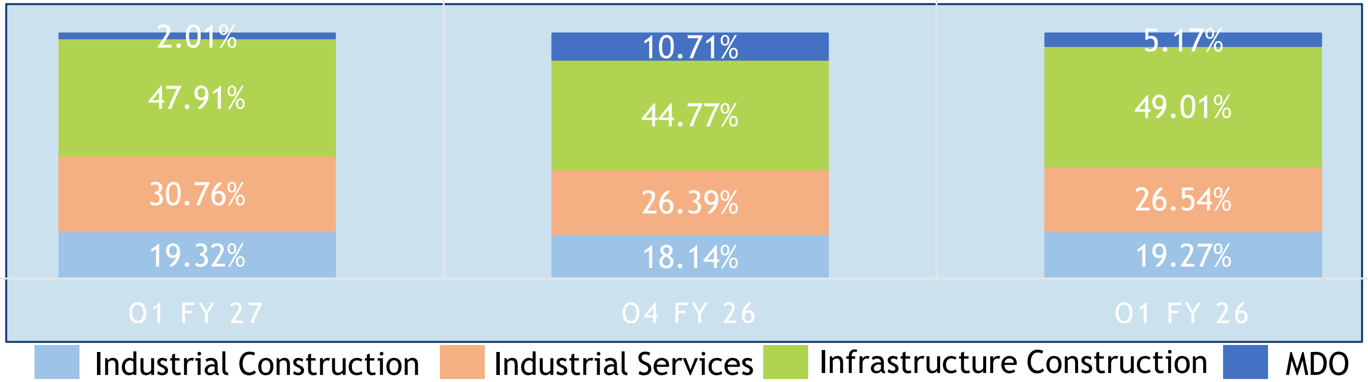
Segment revenue | Consistent momentum with strong execution in core segments & emerging MDO growth

Amounts in INR Cr

Segment wise revenue (INR Cr)



Segment wise revenue (In %)

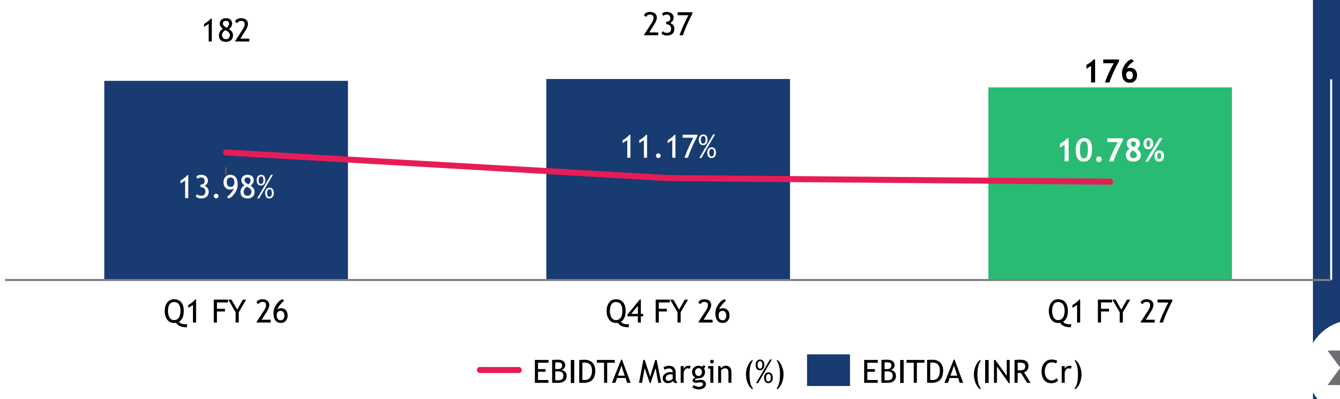


- Power segment momentum sustained - Strong traction in Civil Infra projects
- O&M growth gaining pace - Supported by new order inflows during the year
- MDO share rising - Share in total revenue up due to ramp up production at KBP mine.

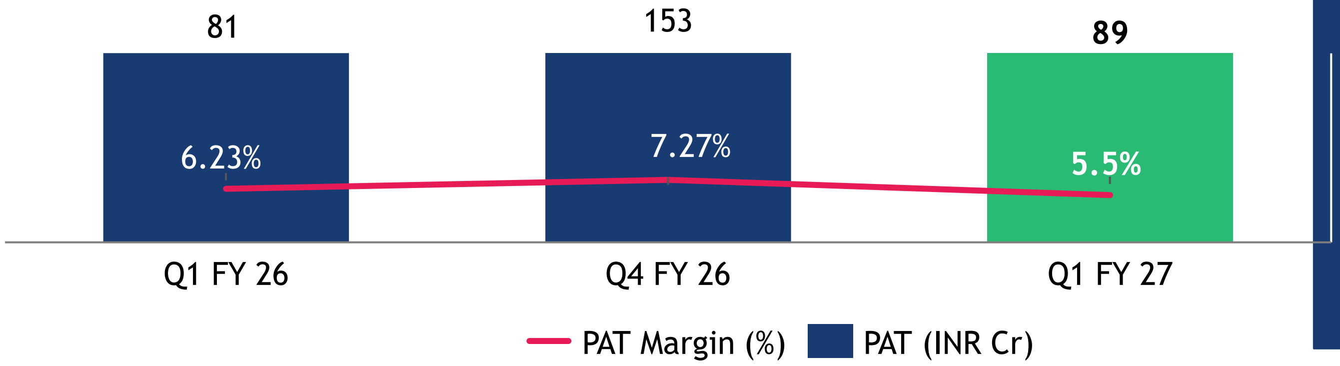
Margins | margins declined ; Uptrend expected in coming quarters as MDO revenue scales up

Amounts in INR Cr

EBITDA margins



PAT margins

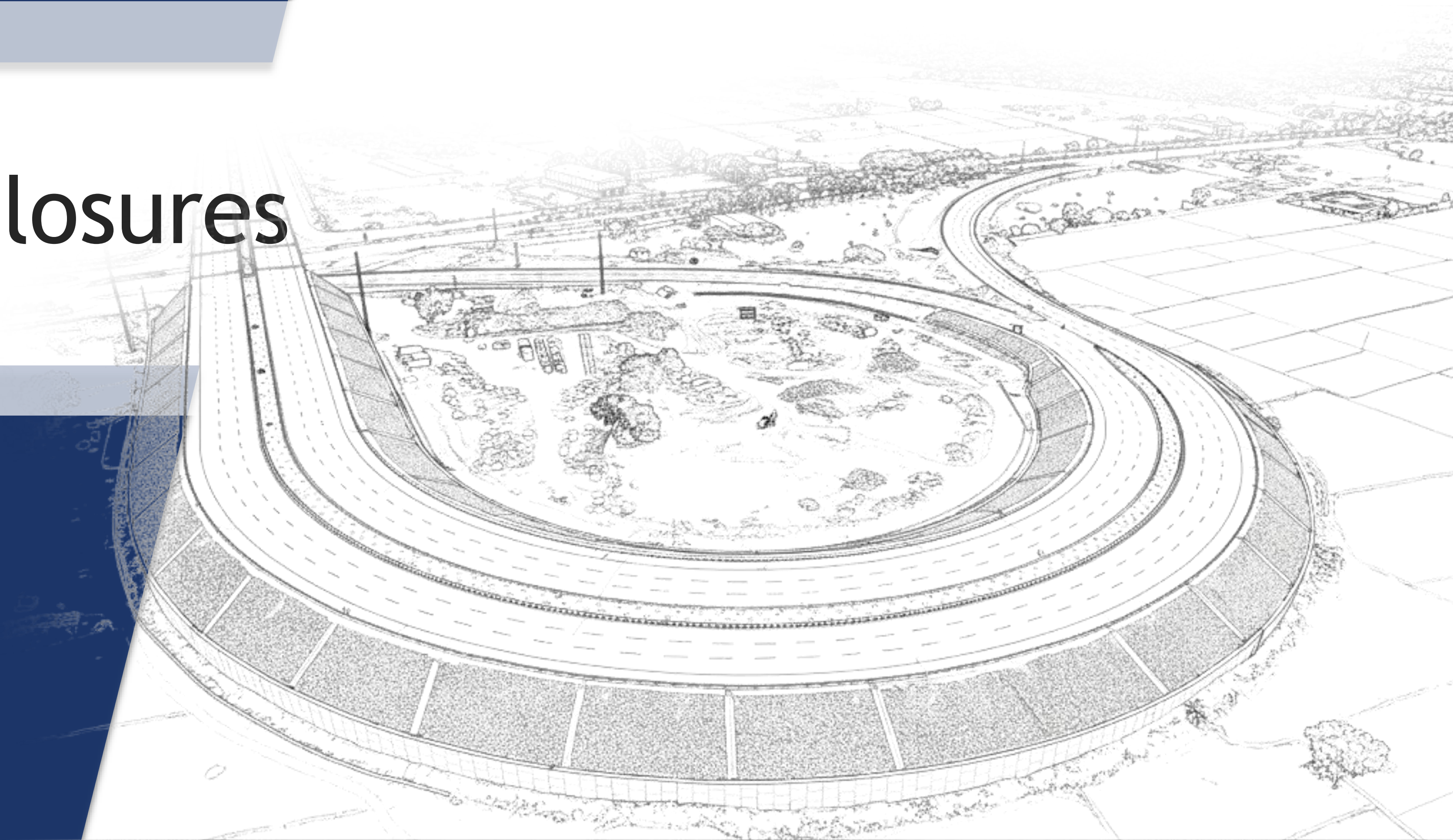


Margins declined YoY mainly due to higher material costs arising from the Middle East conflict and a significant increase in royalty sharing for river dredging in the KRBM project.

KBP Mining margins were impacted by higher OB removal costs to make new seams accessible for future production and ramp-up.

- PAT margin declined primarily due to the lower EBITDA margin during the quarter.
- EBITDA and PAT margins are expected to improve, supported by the scale-up of MDO operations and continued growth in the core business.

V. Financial disclosures



Consolidated profitability statement

Amounts in INR Cr

Particulars	Q1 FY27	Q4 FY26	Q1 FY26	YOY	FY26	FY25	YOY
Revenue from Operations	**1,623.68**	**2,110.73**	**1293.41**	**26%**	**6061.57**	**5234.14**	**16%**
Other Income	8.68	9.94	11.38		45.68	45.18	
Total Revenue	**1,632.36**	**2,120.67**	**1,304.79**	**25%**	**6,107.25**	**5,279.32**	**16%**
Material Consumed	89.34	329.03	96.5259		869.02	802.17	
Contract Execution Expenses	1,130.45	1310.92	820.47		3611.9	3078.02	
Employee Cost	215.12	216.59	170.88		755.26	663.36	
Other Expenses	21.45	27.31	34.54		120.78	86.61	
EBITDA	**176.00**	**236.82**	**182.37**	**(3)%**	**750.29**	**649.16**	**16%**
EBITDA Margin	**10.78%**	**11.17%**	**13.98%**	**(320) bps**	**12.29%**	**12.30%**	**(1) bps**
Depreciation	23.01	21.34	16.43		74.51	55.8	
EBIT	**152.99**	**215.48**	**165.94**	**(8)%**	**675.78**	**593.36**	**14%**
EBIT Margin	**9.42%**	**10.21%**	**12.83%**	**(341) bps**	**11.15%**	**11.34%**	**(19) bps**
Finance Cost	26.62	27.92	29.43		115.65	99.42	
Share of profit of Associates	0.00	0.87	0.92		2.634	2.7	
Profit before Tax	**126.38**	**186.69**	**135.58**	**(7)%**	**557.50**	**491.24**	**13%**
PBT Margin	**7.78%**	**8.84%**	**10.48%**	**(270) bps**	**9.20%**	**9.39%**	**(19) bps**
Tax	37.05	33.27	55.05		145.82	143.69	
PAT	**89.32**	**153.42**	**80.53**	**11%**	**411.68**	**347.55**	**18%**
PAT Margin %	**5.50%**	**7.27%**	**6.23%**	**(73) bps**	**6.79%**	**6.64%**	**15 bps**
Non Controlling Interest	9.5488	10.86	28.01		47.69	21.07	
PAT after Non Controlling Interest	**79.77**	**142.56**	**52.52**	**52%**	**363.99**	**326.48**	**11%**
PAT Margin %	**4.91%**	**6.75%**	**4.06%**	**85 bps**	**6.00%**	**6.24%**	**(24) bps**
EPS	25.23	45.09	16.61		115.12	103.26	

Consolidated Balance sheet

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Amounts in INR Cr

Assets	Mar-26	Mar-25
Non - Current Assets	**1,480.87**	**889.61**
Property Plant & Equipment	405.24	303.43
CWIP	181.66	27.91
Right-of-Use Assets	14.21	12.56
Goodwill	0.00	0.00
Other Intangible Assets	9.31	7.36
Financial Assets		
(i) Investments	33.22	35.28
(ii) Loans	0.00	0.00
(iii) Other Financial Assets	650.30	455.88
Deferred Tax Assets	24.98	18.31
Other Non Current Assets	161.95	28.88
Current Assets	**4,108.49**	**3,724.80**
Inventories	264.27	197.96
Financial Assets		
(i) Investments	0.52	0.56
(ii) Trade Receivables	1,546.79	1,462.22
(iii) Cash and cash equivalents	106.71	91.99
(iv) Bank	386.21	500.78
(v) Loans	47.51	15.45
(vi) Other financial assets	1,113.72	890.45
Income Tax Assets	13.41	0.00
Other Current Assets	629.35	565.39
Total Assets	5,589.36	4,614.41

Equity & Liabilities	Mar-26	Mar-25
Total Equity	**2,589.05**	**2,182.63**
Share Capital	31.62	31.62
Reserves & Surplus	2,486.77	2,128.30
Non-Controlling Interest	70.66	22.71
Non-Current Liabilities	**601.43**	**365.83**
Financial Liabilities		
(i)Borrowings	108.25	63.21
(ii) Other Financial Liabilities	181.19	128.62
(iii) Lease Liabilities	9.29	8.33
Provisions	15.80	4.11
Other Non Current Liabilities	286.90	161.56
Current Liabilities	**2,398.88**	**2,065.95**
Financial Liabilities		
(i) Borrowings	543.05	660.03
(ii) Trade Payables	1,174.48	929.98
(iii) Lease Liabilities	3.05	3.45
Other Financial Liabilities	250.51	229.28
Other Current Liabilities	424.77	224.62
Provisions	3.02	0.96
Current tax Liabilities	0	17.63
Total Equity & Liabilities	5,589.36	4,614.41

Consolidated cash flow statement

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Amounts in INR Cr

Particulars	Mar-26	Mar-25
Net Profit Before Tax	**557.50**	**491.23**
Adjustments for: Non -Cash Items / Other Investment or Financial Items	147.77	122.97
Operating profit before working capital changes	**705.27**	**614.20**
Changes in working capital	(130.71)	(462.03)
Cash generated from Operations	**574.56**	**152.17**
Direct taxes paid (net of refund)	(187.11)	(151.43)
Net Cash from Operating Activities	**387.45**	**0.74**
Net Cash from Investing Activities	**(184.16)**	**(192.59)**
Net Cash from Financing Activities	**(188.57)**	**232.00**
Net Decrease in Cash and Cash equivalents	**14.72**	**40.15**
Add: Cash & Cash equivalents at the beginning of the period	91.99	51.84
Cash & Cash equivalents at the end of the period	**106.71**	**91.99**

Disclaimer

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