



HORIZON RECLAIM (INDIA) LIMITED

MFRS. OF RECLAIM/CRUMB RUBBER, PYROLYSIS OIL & RECOVERED CARBON BLACK

CIN : U22199UP2006PLC032294

Formerly known as Horizon Reclaim (India) Private Limited

August 04, 2026

To,
The Manager - Listing Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort, Mumbai – 400 001

Scrip Code: 544794; ISIN: INE1SEO01013; SYMBOL: HORIZON

Subject: Disclosure Under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015- Investor Presentation.

Dear Sir/Madam,

Pursuant to the requirements of Regulation 30 and Schedule III of the Securities Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015, please find attached herewith investor presentation.

The above information is also being made available on the Company's website:
<https://horizonreclaim.com/investor>

Kindly take the above information on record.

Thanking you,
Yours faithfully

For HORIZON RECLAIM (INDIA) LIMITED
(Formerly known as Horizon Reclaim (India) Private Limited)

For Horizon Reclaim India Limited


MALIKA BAJAJ Director
Whole-Time Director
DIN: 02106118



Regd. Office : Khasra No. 9, Dehradun Road, Near Nirankari Bhawan, Vill. Kumarhera, Saharanpur-247001 (U.P.) INDIA | Call : +91 81710 00900 | e-mail : office@horizonworld.in

Works (Rubber Reclaim Facility) : Ground Floor, Plot No. 59 - 62, Shiv Ganga Lakeshri, Roorkee, Haridwar, Uttarakhand- 247667 INDIA | Call : + 91 81710 00900, 93594 70416, 73029 00003

Works (Waste to Energy Facility) : Plot no B 10, 12 B1, 11 ,23 OL (B) OL(C) / 1-6, C-2, 3, 4 R.K. International Park, Hirasar Airport, Kuvadva Road, Rajkot - 360023 (Gujarat) INDIA | Call : +91 81710 00900, 92196 00197

Toll Free : 1800-270-7006 | **e-mail :** support@horizonworld.in, info@horizonworld.in | **Visit us :** www.horizonreclaim.com



HORIZON RECLAIM (INDIA) LIMITED

INVESTOR PRESENTATION

*Recycling waste tyres into
reclaimed rubber & pyrolysis oil.*



DISCLAIMER



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These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.



COMPANY & BUSINESS OVERVIEW



INTRODUCTION



Incorporated in 2006, the company specializes in manufacturing reclaimed rubber – a cost-effective, eco-friendly alternative to natural and synthetic rubber derived from recycled materials like old tyres, tubes, tread peelings, and industrial scrap (including EPDM synthetic rubber). It produces three main categories: Natural Rubber Reclaim; Synthetic Rubber Reclaim (EPDM and Butyl); and Crumb Rubber. Products come in various grades tailored to customer needs. Raw materials are sourced domestically from tyre dismantlers and scrap dealers across India, plus imports, ensuring steady supply for uninterrupted production.

Capacity Expansion

Existing Capacity	Expanded Capacity*
14,100 MTPA	86,800 MTPA

**Upon full commissioning of the new facilities and completion of the ongoing ₹9.43 crore capex.*

4

Product Categories

1

Operational Manufacturing Facility (Unit I)

2

Expansion Units (Unit –II & Unit III)

19+ Years

Promoters Industry Experience

49.26%

Repetitive Customers (FY26)

81

Team Members



LEADERSHIP TEAM



Mr. Mohit Bajaj

Managing Director, Chief Financial Officer & Promoter
19+ Years Of Experience

Holds a Master's degree in Administration from the University of Pune and brings over 19 years of experience in the rubber industry. He leads the Company's strategy, operations, and finance, and is also a Promoter and Director of Horizon Recycling Private Limited and Horizon Infracon Private Limited.



Ms. Malika Bajaj

Chairman, Whole-time Director & Promoter
19+ Years Of Experience

Holds a Post Graduate Diploma in Management from Lal Bahadur Shastri Institute of Management, Delhi, and has over 19 years of experience. Associated with the Company since incorporation, she oversees manufacturing, finance, and operations for new expansions, playing a key role in driving operational excellence and financial stability.

BOARD OF DIRECTORS



Mr. Aman Pal

Non-Executive Director

Holds a Bachelor of Commerce degree from Chaudhary Charan Singh University, Meerut, and has been associated with the Company since 2007. He provides strategic guidance on business development and sales.



Mr. Lalit Kumar Parmar

Independent Director

B.Com (University of Delhi) and MBA (Sikkim Manipal University); appointed on August 18, 2025. Also a Director at Kazei Solutions Private Limited, Stambh Management and Growth Private Limited, and International Meditour Private Limited.



Ms. Harpreet Kaur

Independent Director

Diploma in Secretarial Practices; over 28 years of experience in finance and financial management. Appointed on August 18, 2025; currently CFO at JMD Limited and Director at Genact Global Private Limited.



MAJOR EVENTS & MILESTONES

2006

Incorporated as *Horizon Reclaim (India) Private Limited* on August 21, 2006.

2023

Obtained CPCB registration as a recycler of waste tyres under the Hazardous and Other Wastes (Management and Transboundary Movement) Amendment Rules, 2022.

2024

Registered with CPCB as a Producer-Importer of Waste Tyres under the Extended Producer Responsibility (EPR) framework.

2025

Converted into a Public Limited Company.

Initiated installation of plant & machinery at the Bhagwanpur, Haridwar manufacturing facility (Unit III), currently under process.

Acquired land & commenced construction, including installation of a pyrolysis reactor, for the pyrolysis oil manufacturing facility at Gundala, Rajkot, Gujarat (Unit II).

2026

Successfully listed on the BSE SME Platform on June 19, 2026.

Successfully commissioned the Rajkot Manufacturing Facility (Unit II), marking a major manufacturing expansion.



Successfully Listed on the BSE SME Platform
19th June 2026

From Vision to Value Creation



Listed on **BSE SME**
Platform



₹54.27 Cr
Successfully Raised



₹151
Listing Price



46.6% Premium over the
Issue Price

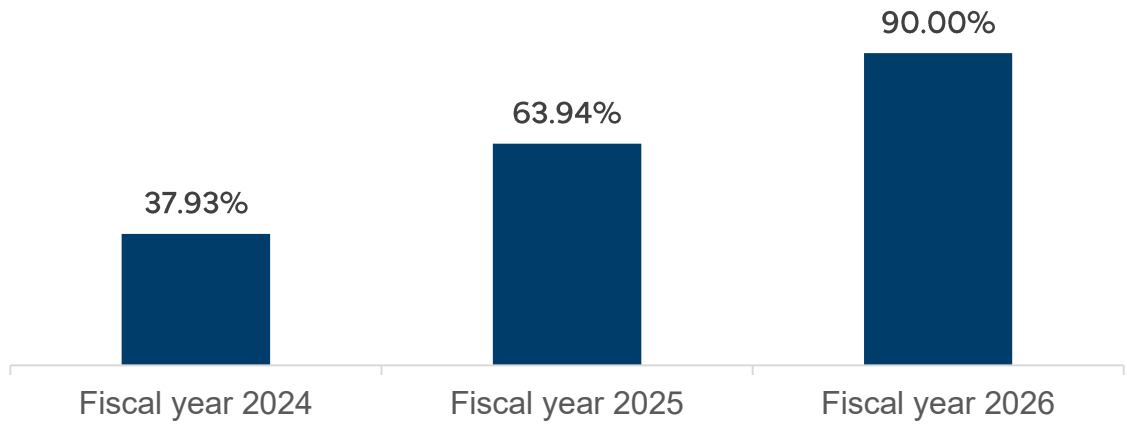


₹103
Issue Price



UNIT I – OPERATIONAL MANUFACTURING FACILITY

Capacity Utilization



Particulars	Fiscal Year 2026	Fiscal Year 2025	Fiscal Year 2024
Installed Capacity (MT)	14,100	14,100	14,100
Actual Production (MT)	12,690	9015.54	5348.13
Capacity Utilization	90%	63.94%	37.93%

Manufacturing facility



Plot Nos. 59–62, Shiv Ganga
Lakeshri, Roorkee - 247667,
Haridwar, Uttarakhand

SUCCESSFUL COMMISSIONING OF RAJKOT MANUFACTURING FACILITY – UNIT II

Operational Milestone

- Successfully commissioned the state-of-the-art Rajkot Manufacturing Facility in July 2026
-
- Recorded the first commercial sale on 20 July 2026
- Marks a significant milestone in Horizon Reclaim's manufacturing expansion journey



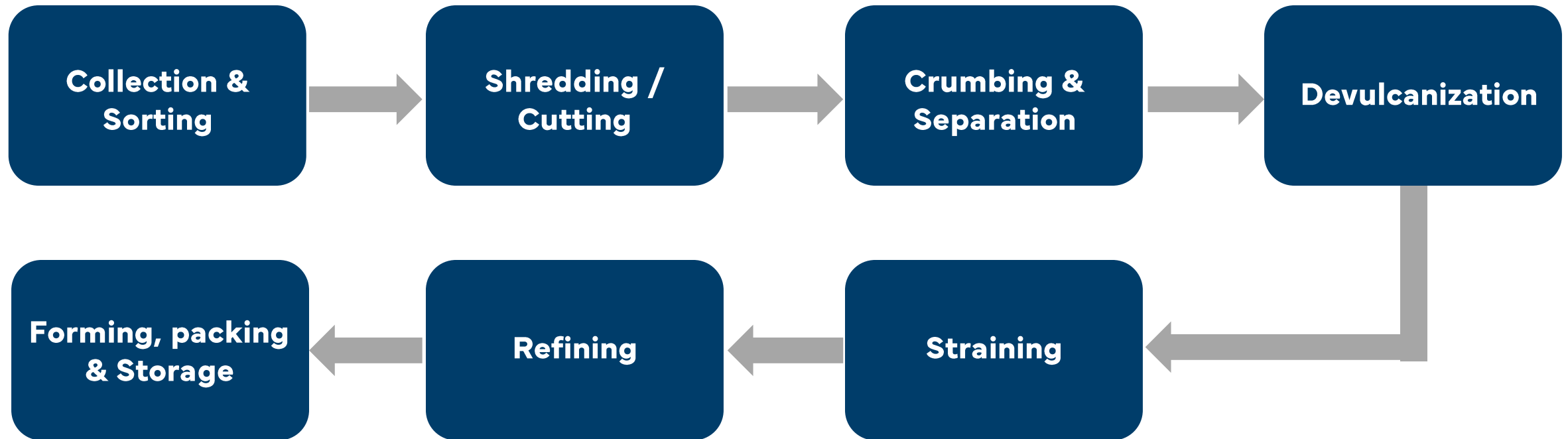
Unit III

Bhagwanpur, Haridwar



Equipped with the requisite civil infrastructure, the manufacturing facility is yet to commence operations and is expected to support higher reclaimed rubber capacity upon commissioning.

MANUFACTURING PROCESS



NATURAL RECLAIM RUBBER



WTR Reclaimed Rubber

Derived from whole scrap tyres, offering high toughness and flexibility.

Applications:

Tyre treads & retreading | Moulded products (gaskets, seals, soles) | Industrial uses (conveyor belts, vibration pads)



HR Reclaimed Rubber

High-resilience reclaimed rubber engineered for strength and durability, offering a cost-effective and sustainable alternative to virgin rubber.

Applications:

Conveyor belts | Automotive components (hoses, seals, vibration dampeners) | Industrial gaskets & seals



202 Reclaimed Rubber

A high-performance recycled rubber with fine texture, high elasticity, and durability, engineered for superior strength across demanding applications.

Applications:

Tyre retreading | Rubber mats & flooring | Automotive components (gaskets, seals, moulded parts) | Industrial products (conveyor belts, hoses, vibration pads)



Super Fine Reclaimed Rubber

A premium recycled rubber with refined texture, superior elasticity, and high durability, engineered for flexible and performance-driven applications.

Applications:

Tyre retreading | Rubber mats & flooring | Footwear soles | Automotive components (gaskets, seals, moulded parts)



Fine Reclaimed Rubber

Devulcanized and refined to deliver uniform texture, high strength, and excellent processability, enabling cost-efficient blending with natural & synthetic rubber.

Applications:

Tyre retreading | Rubber mats & flooring | Automotive components | Cushion gum & base rubber for retread compounds

SYNTHETIC RECLAIM RUBBER (EPDM AND BUTYL)



EPDM Reclaimed Rubber

Reclaimed from EPDM scrap, offering excellent weather resistance and thermal stability for demanding applications.

Applications:

Automotive seals & gaskets | Roofing & waterproofing membranes | Electrical insulation & cable sheathing



Butyl Reclaimed Rubber

Reclaimed from butyl rubber scrap, offering excellent air retention and chemical resistance for critical sealing applications.

Applications:

Tyre inner tubes | Sealants & adhesives | Pharmaceutical stoppers & seals

CRUMB RUBBER



Crumb Rubber

A recycled rubber material valued for durability, shock absorption, and environmental benefits, widely used across infrastructure, automotive, and industrial applications.

Applications:

Road construction (rubberised asphalt) | Sports & playground surfaces | Tyres & rubber goods | Construction materials | Footwear soles | Moulded rubber products | Automotive components | Industrial products | Pyrolysis feedstock for fuel & carbon black recovery

PYROLYSIS OIL & BY-PRODUCT RECOVERY



PYROLYSIS OIL

A sustainable alternative industrial fuel produced through the pyrolysis of end-of-life tyres. It offers an efficient energy solution while supporting resource recovery and circular economy initiatives.

Applications:

Industrial Boilers | Cement Plants | Industrial Furnaces | Kilns | Process Heating | Manufacturing Industries



RECOVERED CARBON CHAR

A value-added by-product recovered during the pyrolysis process, widely used as a sustainable raw material across rubber, construction and industrial applications.

Applications:

Rubber Products | Construction Materials | Carbon-Based Industrial Products | Alternative Carbon Source | Infrastructure Applications



STEEL SCRAP

Recovered high-quality steel extracted from waste tyres and supplied for recycling, supporting efficient resource utilisation and reducing dependence on virgin steel.

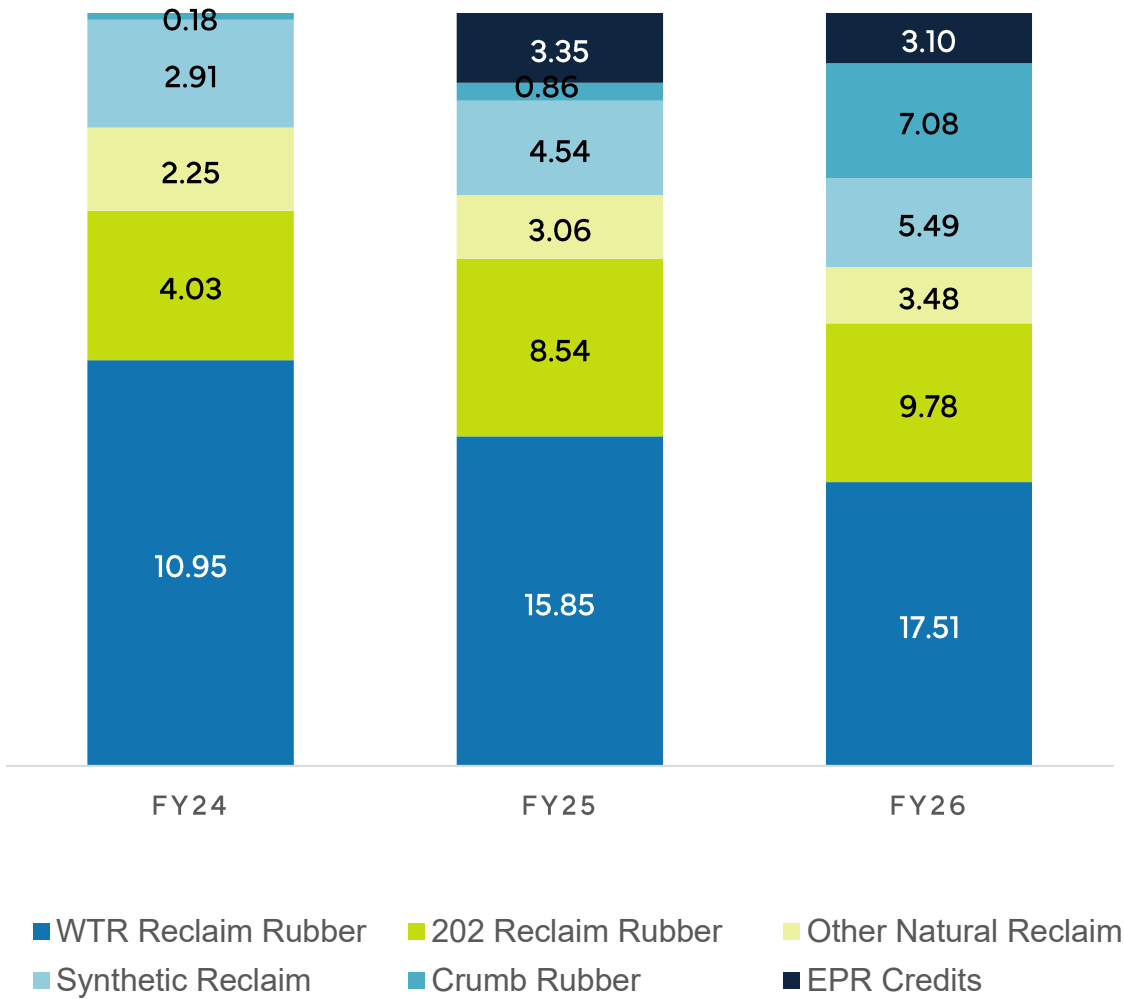
Applications:

Steel Manufacturers | Metal Recycling | Engineering Industries | Foundries | Infrastructure & Construction

PRODUCT PORTFOLIO



₹ in crores



Key Highlights:



Core revenue driven by Natural Reclaim Rubber
WTR and 202 grades contribute the majority of product revenues across periods.



Product mix diversification underway
Increasing contribution from synthetic reclaim rubber and crumb rubber.



Sustainability-led monetisation
EPR credits contribute 6.28% in FY26 and 9.25% in FY25, adding margin-accretive revenue.

SUSTAINABLE RESOURCE RECOVERY THROUGH PYROLYSIS TECHNOLOGY



Product	Application
Pyrolysis Oil	Alternative industrial fuel for boilers, kilns and industrial heating applications
Carbon Char	Used in rubber products, construction materials and as a substitute for fossil-based carbon inputs, contributing to lower carbon emissions
Steel Scrap	Recycled and supplied to steel manufacturers for reuse

GEOGRAPHICAL REVENUE MIX



₹ in lakhs

Particulars	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations
Haryana	849.34	17.19%	713.95	19.71%	598.81	29.46%
Maharashtra	519.83	10.52%	152.66	4.22%	53.31	2.62%
West Bengal	593.42	12.01%	602.83	16.65%	64.88	3.19%
Tamil Nadu	310.13	6.28%	335.13	9.25%	-	-
Gujarat	258.57	5.23%	30.96	0.86%	-	-
Delhi	719.95	14.57%	492.70	13.60%	408.56	20.10%
Uttarakhand	465.32	9.42%	423.88	11.70%	244.01	12.00%
Uttar Pradesh	626.93	12.69%	297.78	8.23%	239.01	11.76%
Punjab	341.03	6.90%	403.41	11.14%	376.07	18.50%
Telangana	105.09	2.13%	55.28	1.53%	14.58	0.72%
Rajasthan	122.51	2.48%	46.85	1.29%	1.8	0.09%
Chandigarh	16.66	0.34%	27.41	0.76%	23.16	1.14%
Himachal Pradesh	13.12	0.27%	6.17	0.17%	8.4	0.41%
Jharkhand	0.19	0.00%	-	-	-	-
Karnataka	-	-	0.49	0.01%	0.12	0.01%
Kerala	-	-	0.12	0.00%	-	-
Madhya Pradesh	-	-	31.99	0.88%	-	-
Total	4,942.08	100.00%	3,621.62	100.00%	2,032.71	100.00%



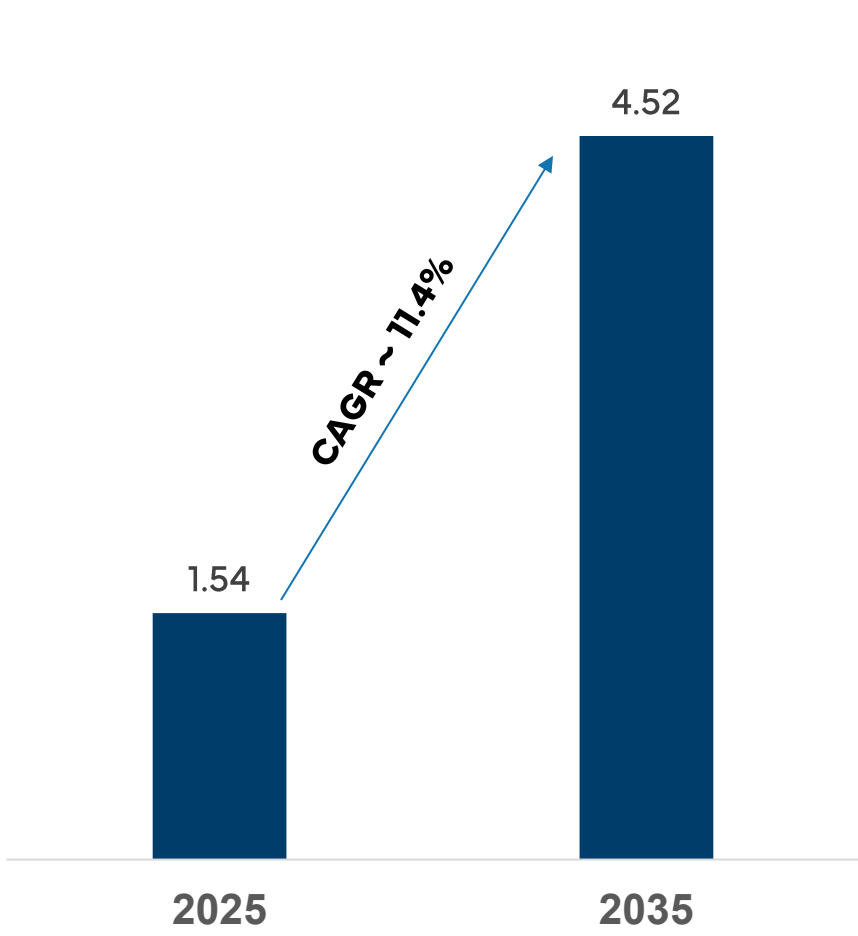
INDUSTRY OVERVIEW





Figures in Billion

Global Reclaimed Rubber Market Size



KEY GROWTH DRIVERS

Increasing environmental regulations in regions like the EU and North America promote recycling, restrict landfilling, and mandate recycled content, directly supporting reclaimed rubber demand.

Volatile and rising raw material costs for natural and synthetic rubber make reclaimed rubber an economically attractive input for manufacturers seeking to lower costs without significantly compromising performance.

Advances in devulcanization and micronization technologies have improved the quality and consistency of reclaimed rubber, enabling its use in more demanding industrial and automotive applications.

SEGMENT TRENDS

Automotive and aircraft tyres are the fastest-growing use case, with this segment expected to grow at about 12.5 percent CAGR as OEMs and tire makers push recycled content and lower lifecycle costs.

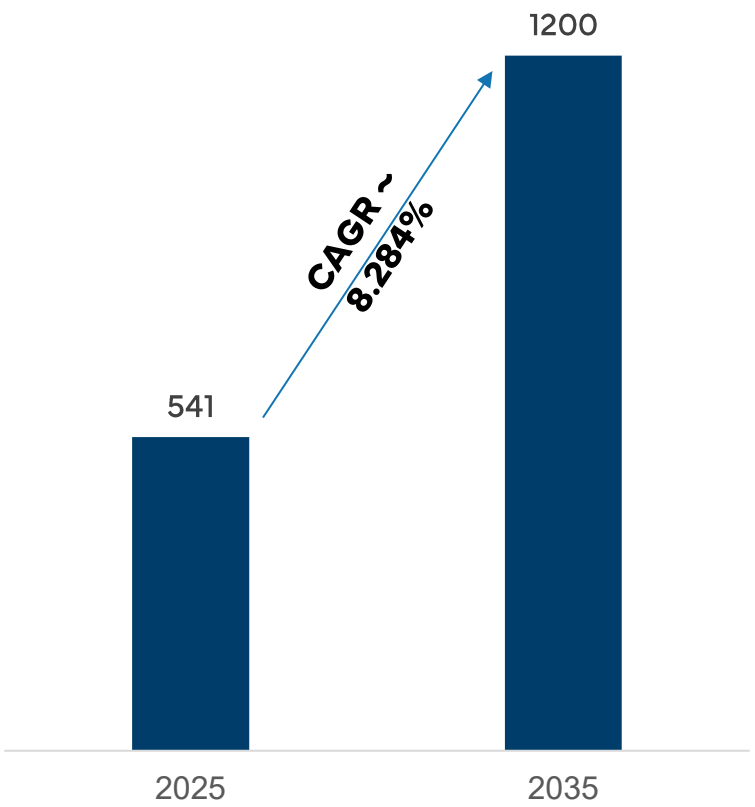
Other important applications include retreading, belts and hoses, footwear, and moulded rubber goods, where reclaimed rubber provides a blend of durability, flexibility, and cost savings.

Source: <https://www.industryarc.com/Research/Reclaimed-Rubber-Market-Research-503426>



Figures in Million

India's reclaimed rubber market size



DEMAND DRIVERS



Rising focus on sustainability and circular economy, with India generating ~9 million tonnes of scrap tyres annually, is pushing tyre and rubber players towards reclaim.



Higher and volatile prices of natural and synthetic rubber make reclaimed rubber an attractive cost-saving substitute in industrial applications.



Strong automotive growth (target ~30 million vehicles by 2026) and healthy demand from footwear, construction, mats/flooring, and retreading further support reclaimed rubber consumption.

POLICY AND REGULATORY SUPPORT

Government initiatives like Swachh Bharat, waste-to-energy policy, and the Waste Tyre EPR framework encourage recycling and formal tyre recovery, boosting reclaim volumes.

Imports of scrap tyres and rubber waste are regulated under Hazardous and Other Wastes Rules; reclaimers must obtain MoEFCC, SPCB and EPR approvals, which favours organised players.

(Source: <https://www.marketresearchfuture.com/reports/india-reclaimed-rubber-market-47624>)



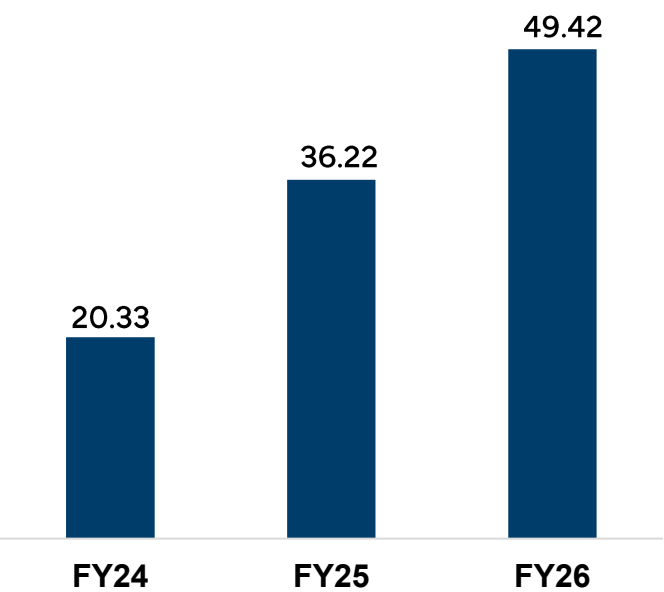
FINANCIAL OVERVIEW



KEY FINANCIAL HIGHLIGHTS

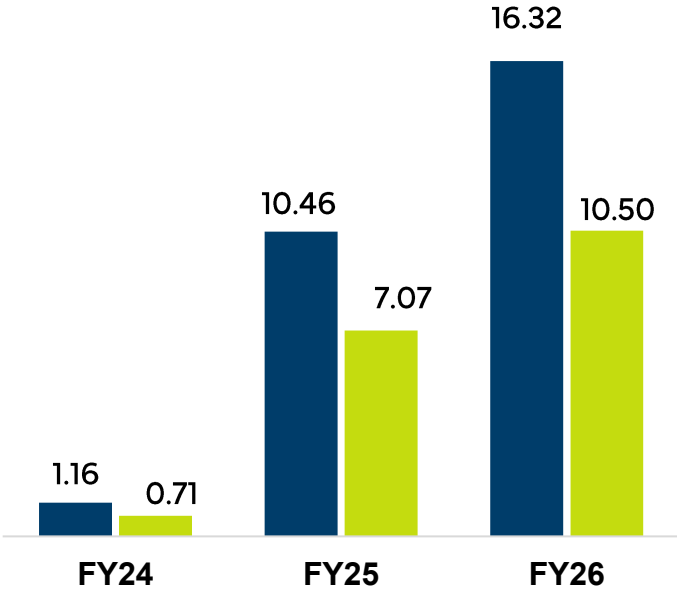


Revenue (In ₹ Cr)



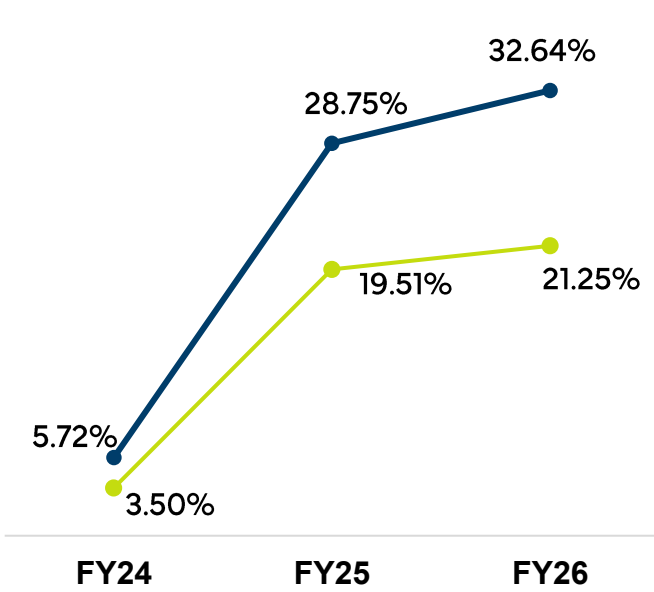
~ 55.90%
Revenue CAGR
₹20.33 Cr (FY24) to ₹49.42 Cr (FY26)

EBITDA PAT (In ₹ Cr)



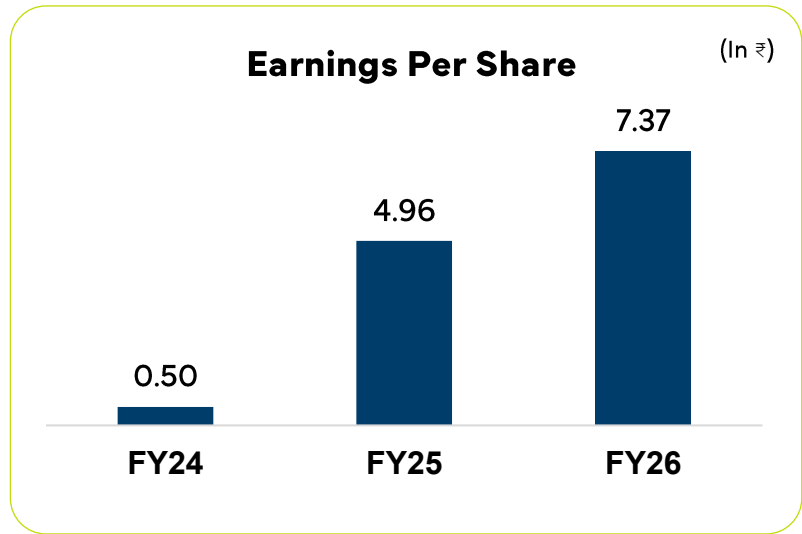
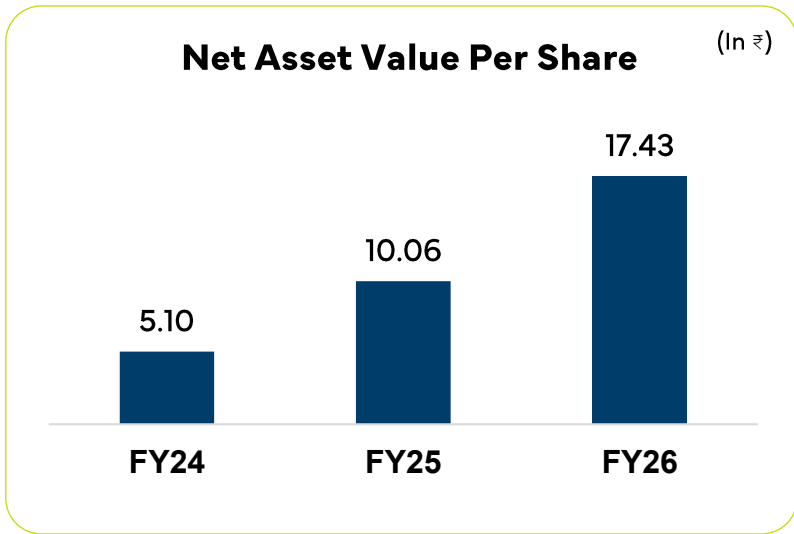
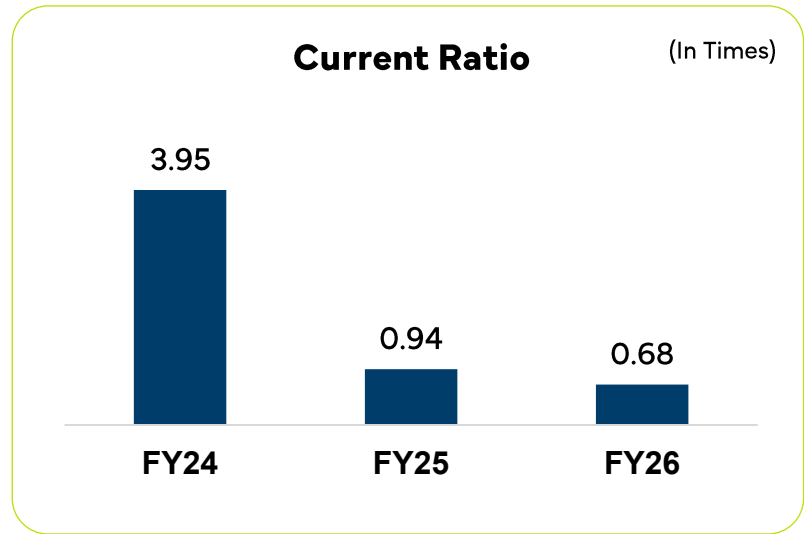
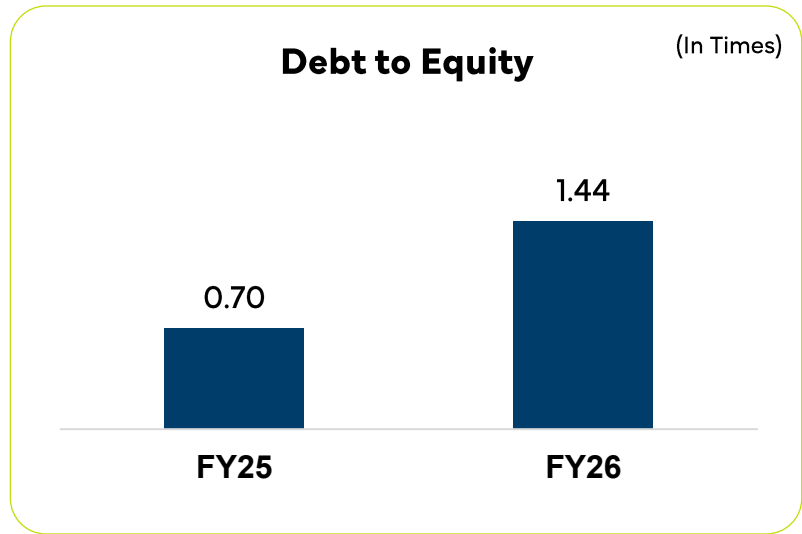
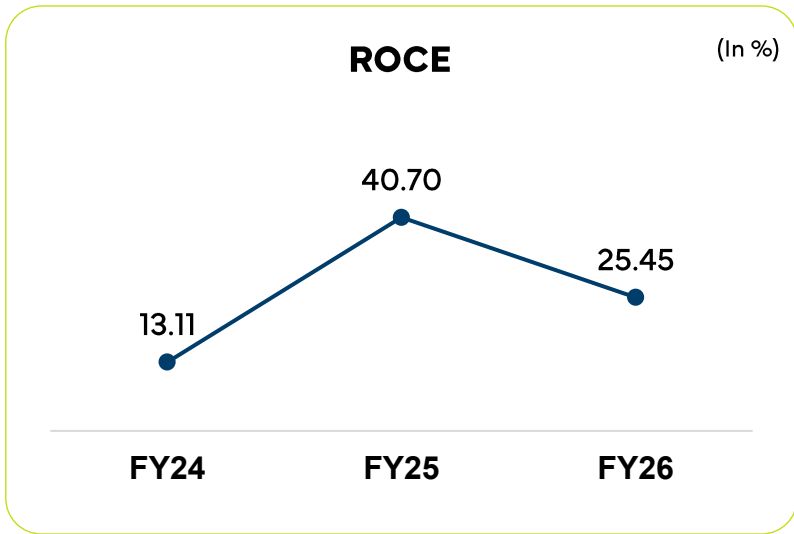
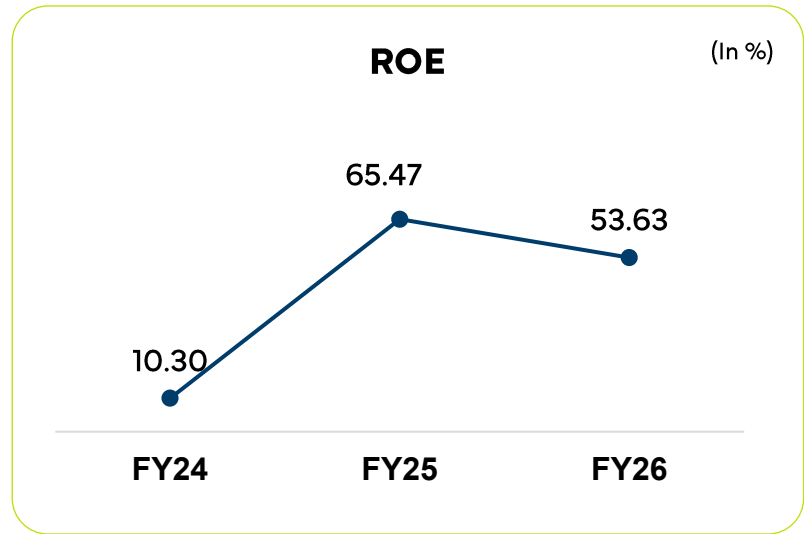
~275.10%
EBITDA CAGR
₹1.16 Cr (FY24) to ₹16.32Cr (FY26)

EBITDA Margin PAT Margin (In %)



~ 284.60%
PAT CAGR
₹0.71 Cr (FY24) to ₹10.50 Cr (FY26)

KEY RATIOS



PROFIT & LOSS STATEMENT



In ₹ Cr

Particulars	FY26	FY25	FY24
Revenues	49.42	36.22	20.33
Other Income	0.59	0.17	0.11
Total Income	50.01	36.39	20.44
Raw Material Expenses	30.78	24.32	17.91
Employee costs	1.38	0.87	0.80
Finance Costs	1.20	0.22	0.00
Depreciation	0.90	0.55	0.22
Other expenses	1.46	0.71	0.55
Total Expenditure	35.72	26.66	19.49
PBT	14.29	9.72	0.95
Tax	3.79	2.66	0.24
PAT	10.50	7.07	0.71

BALANCE SHEET



In ₹ Cr

Equity & Liabilities	FY26	FY25	FY24
Share Capital	14.25	14.25	0.75
Reserves & Surplus	10.58	0.08	6.51
Net Worth	24.83	14.33	7.26
Non-Current Liabilities			
Long Term Borrowings	17.97	0.55	-
Deferred Tax Liability	-	-	-
Long Term Provision	0.24	0.18	0.16
Other Current Liabilities	0.51	-	
Total Non-Current Liabilities	18.71	0.73	0.16
Current Liabilities			
Short Term Borrowings	17.79	9.48	-
Trade Payables	1.30	0.19	0.46
Short Term Provisions	0.52	0.18	0.17
Other Current Liabilities	1.73	1.17	0.39
Total Current Liabilities	21.33	11.01	1.02
Total Equity & Liabilities	64.88	26.08	8.45

Assets	FY26	FY25	FY24
Non-Current Assets			
Fixed Assets	42.01	7.76	4.02
Long-term Loans & Advances	7.09	7.58	-
Deferred Tax Assets (Net)	0.26	0.16	0.19
Other Non-Current Assets	1.08	0.22	0.21
Total Non-Current Assets	50.44	15.72	4.41
Current Assets			
Inventories	10.02	3.79	1.26
Trade Receivables	3.38	5.39	2.38
Cash & Bank Balance	0.15	0.10	0.29
Short Term Loans & Advances	0.89	1.07	0.10
Total Current Assets	14.44	10.35	4.04
Total Assets	64.88	26.08	8.45



THE WAY FORWARD



COMPETITIVE STRENGTHS



Technology-Driven In-House Manufacturing

- **Integrated in-house facility** with 14,100 MT capacity, enabling scale and quality control
- Energy-efficient, technology-led processes deliver **higher recovery and lower costs**
- Flexible infrastructure supports multiple scrap types and customised formulations
- Cost efficiency provides a **competitive pricing** advantage across industries



Stringent Quality Control & Standardized Output

- **End-to-end quality control** across raw materials, processing, and finished products
- **In-house testing laboratory** with batch-wise sampling and validation before dispatch
- **Consistent adherence to customer specifications**, ensuring reliability and repeat business
- **ISO 9001:2015 certified**, reinforcing robust quality management systems



Diversified Customer Base

- **Repeat customers** contributing 55.13% in FY24, 49.56% in FY25, and **49.26% in FY26**, reflecting sustained customer retention across periods.
- **Multi-industry presence** across automotive, footwear, sports surfaces, and construction
- **Pan-India reach** supported by a robust distributor and dealer network



Strategic Location Advantage

- **Proximity to key scrap and raw material suppliers**, reducing procurement lead times and logistics costs
- **Strong road connectivity** enables efficient distribution across multiple end-use industries
- **Logistics efficiency** supports timely deliveries and smooth supply chain operations



Experienced Promoter Leadership

- **19+ years of industry experience**, providing strong strategic and operational leadership
- **Hands-on oversight of manufacturing**, finance, and expansion, enabling efficient scale-up
- **Deep market understanding** supports long-term growth and business stability



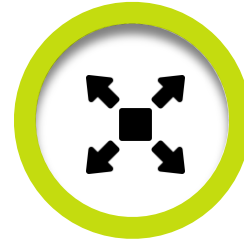
Established Track Record & Proven Financial Performance

- **Established Track Record & Financial Strength**
- **Strong industry presence** with deep process and technical expertise
- **Trusted supplier** across multiple end-use industries
- **Consistent growth** in revenue, profitability, and margins



Development of Application-Specific Reclaim Rubber Grades

Expanding into customised reclaim rubber grades for **footwear, automotive, and high-temperature applications** to deepen B2B customer stickiness and improve per-ton realisations, while leveraging the existing reclaim value chain and in-house quality and testing capabilities.



Geographic Expansion Across Key Consumption Markets

Expanding beyond a North-centric sales base into **Western and Central India** to access key tyre, footwear, and automotive clusters, reduce regional concentration risk, and support stable, pan-India demand.



EPR-Led, ESG-Aligned Growth

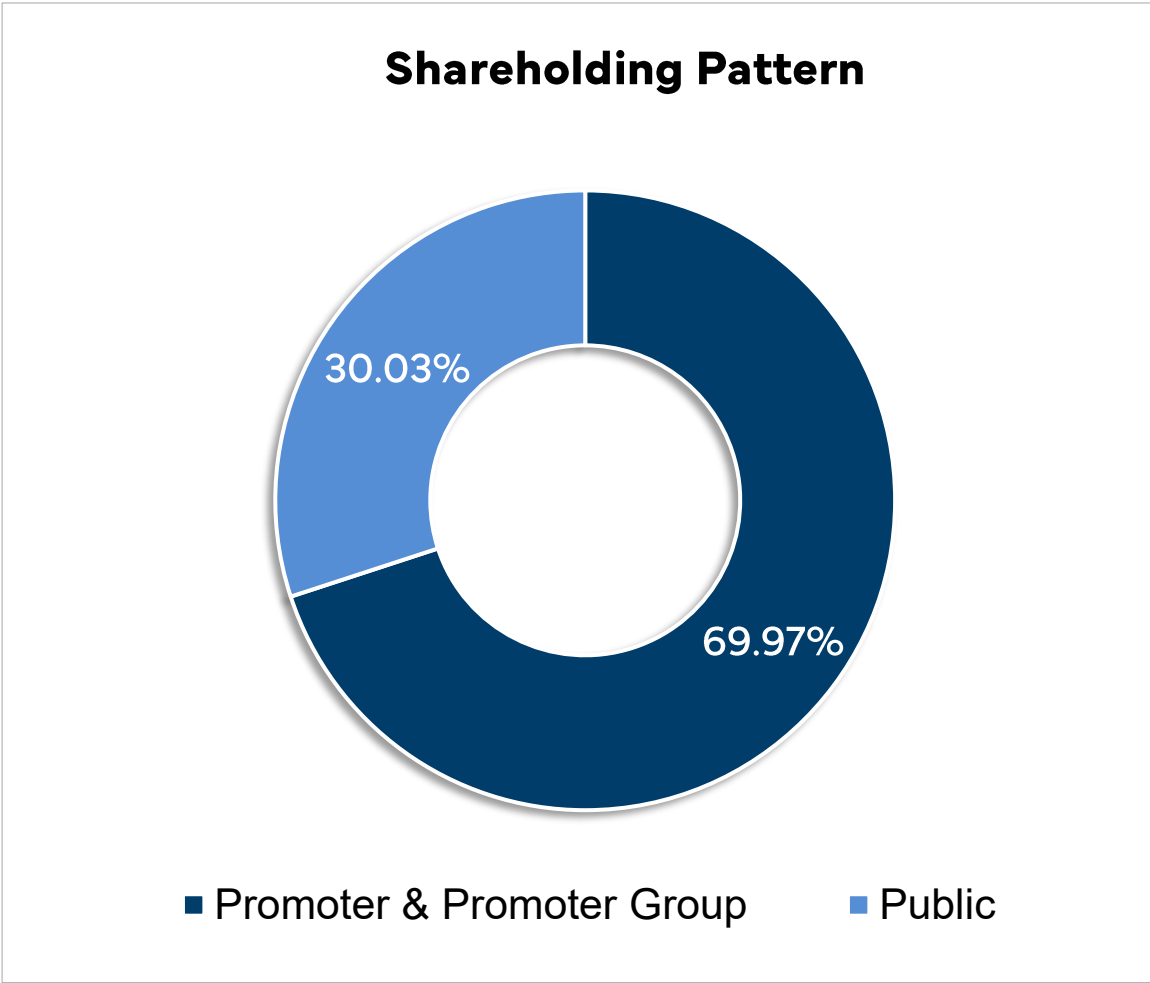
Positioned as a compliant recycler under the EPR framework, monetising EPR credits while supporting ESG-driven procurement through certified, traceable, and circular-economy-aligned operations.



As on 31/07/2026

BSE CODE: HORIZON - INEISEO01013	
Share Price (₹)	139.40
Market Capitalization (₹ Cr)	280.05
No. of Shares	1,95,15,400
Face Value (₹)	10.00
52 week High-Low (₹)	164.60 – 131.60

As on 30/06/2026



THANK YOU



HORIZON RECLAIM (INDIA) LIMITED

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Phone: +91 81710 00900

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Website: www.horizonreclaim.com

IR & PR Partner



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