L&T Technology Services Limited
A.M. Naik Tower,6th Floor, L&T Campus,
Gate No.3, Jogeshwari-Vikhroli Link Road,
Powai, Mumbai-400072.
www.ltts.com

June 29, 2026

National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra-Kurla Complex
Bandra (East), Mumbai – 400 051

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai- 400 001

NSE Symbol: LTTS

BSE Scrip Code: 540115

Dear Sir/Madam,

Subject: Disclosure pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Presentation of Analyst Meet

Pursuant to Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, and in continuation to our letter dated June 25, 2026, please find enclosed the copy of the presentation to be made to the analyst(s) during the "EI Live @ LTTS" to be held tomorrow i.e. June 30, 2026.

The said presentation is also being uploaded on the website of the Company at www.ltts.com.

Kindly take the above information on record.

Thanking You,

Yours sincerely,
For L&T Technology Services Limited

PRASAD VISHNU SHANBHAG
Digitally signed by PRASAD VISHNU SHANBHAG
Date: 2026.06.29 20:58:27 +05'30'

Prasad Shanbhag
Company Secretary & Compliance Officer
(M. No. A 30254)

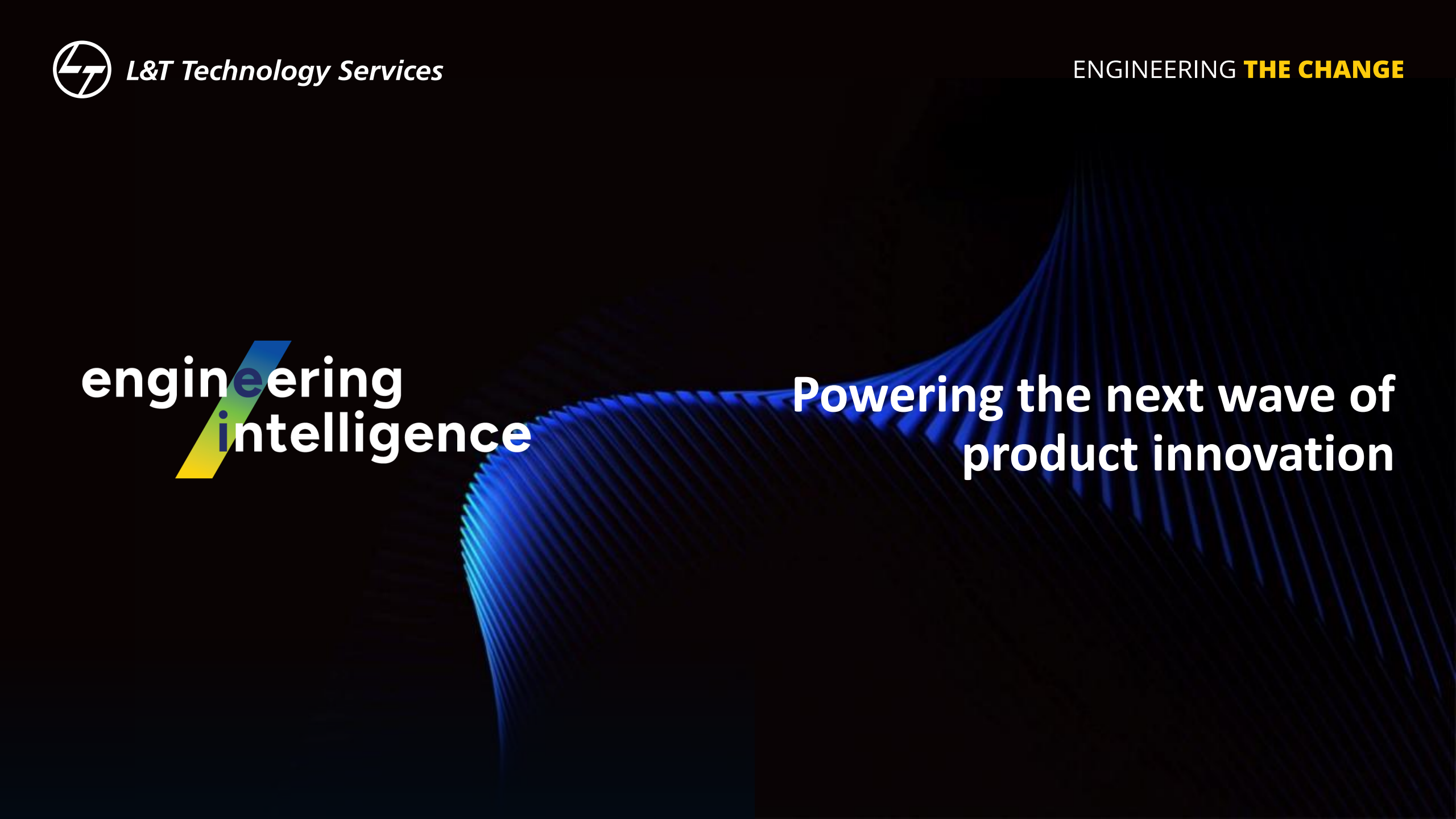
Encl.: As above

L&T Technology Services

ENGINEERING **THE CHANGE**

engineering intelligence

Powering the next wave of product innovation



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IAD 2024: Pioneering AI in Engineering, Consolidating Thought leadership

151+
Patents filled in AI

- 45 in Machine Learning
- 35 in Image Processing
- 55 in Natural Language Processing
- 8 in Embedded-AI
- 10 in Deep Learning
- 2 in Graph-ML

LTTS GENERATIVE AI CAPABILITIES

LTTS AI AND ANALYTICS SOLUTIONS

- Asset Health Framework
- Nouvis
- P&ID Digitization
- MLOps
- Video Analytics
- Medical imaging

- Gen-AI based complaints management
- Model Optimization
- GenAI Enabled Test Case Generation
- Chatbot/ Gen-AI based Document Q/A
- GenAI Assisted PLC Code Generation

LTTS TOOLS & PATENTS

- AiCE
- AnnotAI
- EvQUAL
- Chest-r AI
- AiKno
- DQ Validation Framework
- Predictive Analytics
- Generative AI

Industry Firsts

Solution	Year
AiKno	2017
AiCE	2020
eAI Framework	2021
AiTest	2022
LLM Benchmarking	2023
Use Case Complexity Configurator	2023
GEN-IQ	2023
MICRO SLM	2024

What is Engineering Intelligence?

The discipline of engineering intelligence — into *everything* we build, and *everything* we build with.

One discipline. Four lenses. AI engineered ***into*** the work — not bolted on top.

01 · Engineering AI

AI accelerating product design

The only AI that works inside the V-model and PDLC end-to-end.

02 · Agentic AI

Agents at scale

AgenticIQ agents governing manufacturing and engineering at scale.

03 · Physical AI

On-device intelligence

On-device AI that makes products think & learn for themselves — certified for safety-critical domains.

04 · Industrial AI

OT-anchored AI

OT-anchored AI — from shop-floor quality to autonomous robotics.

The Lay of Land

engineering intelligence

EI Maturity across industry, as we see it.

Six dimensions of engineering work, mapped across five levels of intelligence. **Today's frontier sits at Level 3.**

Dimension	L1 · Analog	L2 · Connected	L3 · Intelligent ★	L4 · Autonomous	L5 · Self-optimizing
Engineering data readiness	Siloed CAD, paper docs, no PLM	PLM live, Digital Twin initiated, IoT on	**Unified PLM + MES + IoT + CAE fabric**	Real-time data feeds AI agents	Field data re-trains all models
AI in PDLC	No AI in design / sim / V&V	AI pilots in 1–2 areas (PLxAI)	**AI across full V-cycle, traced**	Agents handle change + re-val	AI co-designs from field + simulations
Functional safety & compliance AI	Manual docs, human-only audits	AI assists; human review remains	**AI auto-produces compliance docs regulators require**	Agents monitor compliance drift	Self-certifying continuous posture
Embedded & edge AI	No edge AI; all cloud / batch	Edge pilots, uncertified	**Certified edge AI, safety sign-off**	Agents manage OTA + anomaly	Edge models self-adapt to field
Manufacturing & Ops AI	Manual shopfloor, reactive maintenance	OEE dashboards, basic anomaly	**Predictive maint + vision AI live**	LightsOut: autonomous fault resolution	Plant + product twins co-optimize

★ The AI-native frontier · Where LTTS is taking customers today — engineered, not retrofitted.

Why Engineering Intelligence matters now.

01 Every product is becoming intelligent.

Software is the new hardware.

- A modern car runs more software than a **spacecraft did in 2000**. The BMW Neue Klasse is defined by its software, not its engine.
- Medical devices now run AI on-device — imaging, monitoring, surgical guidance, all real-time.
- Industrial machines decide and act in milliseconds — a wood-cutting machine retracts its blade in **18ms**.

So what?

No longer *whether* to engineer intelligence in — but **who can do it safely, certifiably, and at scale.**

02 Factories becoming autonomous.

From assisted ops to self-running plants.

- AI is moving from software *assistance* into real-time **machine control** — OT systems that sense, decide, act on their own.
- Product cycles are shrinking from **3–5 years to 18 months**, powered by AI across design, sim, and manufacturing.
- Shop floors are digitising L0→L4 — an OT market **4–5× larger than IT**, and largely untapped by AI.

So what?

Lights-out manufacturing is no longer a vision — it's a competitive must.

03 Customer asks evolving beyond just capacity

From PoC to production. Accuracy to certifiability.

- AI is moving from pilots to production — but regulated industries need **certifiable** outputs, not just accurate ones.
- The skills gap is real — **75% of enterprises** want service partners to build their priority AI use cases (BCG 2026).
- IT-first competitors are entering engineering — but lack **embedded depth, safety certification, and V-model delivery history.**

So what?

Customers want **partners who understand both the domain and the AI**

What Engineering Intelligence means

engineering intelligence

to Mobility

Software-defined movement

- Software-defined product engineering (AgenticIQ)
- Autonomous & connected intelligence (AnnotAI)
- Certified safety — ASIL-B, DO-178C

to Sustainability

Engineered decarbonization

- Sustainable design engineering (Plant Design EI)
- Energy & emissions intelligence — no new meters
- Intelligent asset operations (PlantManage)

to Tech

Silicon-to-software

- AI-assisted SoC / VLSI PDLC; AI-native SaaS & apps
- Autonomous quality & compliance (AiTest)
- AIOps-driven operations & sustenance (AiViz)

to Software & AI Engineering

Code that writes itself

- Agentic software engineering — Claude Code, Cursor
- AI-driven decision intelligence — FMEA/DVP copilots
- Data, cloud & secured platforms — 24×7 SOC

to Digital Manufacturing

Plants that run themselves

- Digital & lights-out factory
- Smart sourcing, supply chain & materials
- Connected aftermarket & asset intelligence (Ltwin, IETM)

to Embedded Engineering

From schematic to shipped

- AI-accelerated hardware & silicon design
- AI-driven verification & physical validation
- Cost, compliance & lifecycle intelligence

The Engineering Intelligence Platform

engineering intelligence

Engineering AI

PLxAI by LTTS	AI Framework for PDLC Use Cases
AiTest	AI enabled Test solution for s/w applications & platforms
Ainfonix by LTTS	AI enabled P&ID document management solution
AINEXUS by LTTS	AI-powered applications for the SDLC
Nouvis	AI enabled Log Analyzer
GenIQ	Rapid GenAI Development Platform
SPECNOVA	AI enabled eBOM management platform
RevAI by LTTS	AI Solution for Code Review and Software Quality Management

Agentic AI

AgenticIQ by LTTS

A platform designed for AI-enabled autonomous workflows for engineering & manufacturing customer processes.

Agent Studio | Agent Market Place

Data Management/ Migration/ Engineering

Pre-Built Agents | Workflow Builder | A2A Protocol for 3rd party App Integration | MCP for 3rd party Tools Integration

Mobility	RetailTech	HealthTech	Fintech
Inventory Management and Freight Audit	Loyalty Management Workflow	Patient Clinical Follow-up Management Workflow	Payment Security Workflow

Predefined Workflow Templates

PDLC | SDLC | EMB | MFG | Industry | IT/OT

Industrial / Physical AI

On-device intelligence for safety-critical systems.

TrackEi™	Integrated AI-Powered Railway Safety Solution
HumanNoids	Intelligent Robotics Solutions for Humanoids
EmbedAI	AI framework for embedded systems
LightsOutFactory	A Framework for Autonomous & Automated Factory Operations
DigitalTwins	AI enabled Digital Twins for Product, Process and Plants
EmbedVIO	AI Framework for ECU Virtualization for SDV
Sima.ai	AI SoC enabled edge AI solutions

Strategic Partners: SiMa.ai | SIEMENS | aws | SymphonyAI | Microsoft | Qualcomm aware platform | Google | DASSAULT SYSTEMES

L&T Technology Services

ENGINEERING **THE CHANGE**

Ainfonix Launch

AI-powered Document Intelligence Platform Designed For Process Industries

Demos on Showcase

engineering intelligence

1	MIT AI Readiness Index	Benchmark assessment of organizational AI readiness and maturity
2	PLxAI	GenAI-driven Product Development Lifecycle (PDLC) acceleration platform
3	AINexus	Engineering-grade agentic AI framework for the software development lifecycle
	SDVoult.AI	Unified, certifiable tool chain for Software-Defined Vehicle (SDV) development
4	AI based Bronchoscopy	AI-powered respiratory digital twin for lung navigation and diagnostics
5	Digital Surgery Assist	Real-time AI-powered surgical analysis and decision-support system
6	QAssure.ai	AI-powered Quality Assurance & Regulatory Affairs (QARA) suite for MedTech
7	Integrated Agentic Development & Testing	Agentic AI-powered no-code software test automation platform

1	Agentic IQ	Engineering-native agentic AI platform for building and orchestrating autonomous AI agents
2	Quantum Sprint	AI-powered agentic SDLC platform that turns an idea into build-ready software artifacts
	AiTest	AI-powered automated software testing
	RevAI	AI-powered automated code review and security scanning platform
	Nouvis	AI-powered log analysis and observability accelerator (AIOps)
3	EnergiSensEI (ESM	AI-powered IIoT solution for real-time energy, water, and sustainability management
	Lights Out Factory	Digital-twin and agentic-AI platform for autonomous 24/7 factory operations
4	Asset Reliability Center	Centralized IoT/SCADA platform for predictive maintenance and asset performance
5	Asset Health Framework	AI-powered predictive and prescriptive asset health monitoring platform
6	Sima.AI based Worker Safety	Edge-based AI vision solution for real-time construction worker safety
7	TrackEi	AI-powered computer-vision platform for railway track defect detection

L&T Technology Services

ENGINEERING **THE CHANGE**

Purposeful.
Agile.
Innovation.

Thank You

LTTS recognized as a

Great Place to Work®

in **Japan** and in the **United States** **for the second time in a row**