SEC/SE/016/2026-27
Coimbatore, July 20, 2026

BSE Limited
Phiroze Jeejeeboy Towers
Dalal Street
Mumbai – 400 001

Scrip Code: 533007

Sub: Intimation regarding Submission of Notice of the 20th Annual General Meeting and Annual Report for the financial year 2025-26.

Dear Sir / Madam,

Further to our letter dated May 15, 2026, intimating the date of the 20th Annual General Meeting ("AGM") of the Company, and pursuant to Regulation 34 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we hereby submit the Annual Report of the Company for the financial year 2025–26, along with the Notice convening the 20th AGM of the Company dated May 15, 2026, setting out the business to be transacted thereat.

In accordance with the relevant circulars issued by the Ministry of Corporate Affairs ("MCA") and the Securities and Exchange Board of India ("SEBI"), the dispatch of the Notice of AGM along with Annual Report for the financial year 2025-26 is being sent by electronic mode today i.e., July 20, 2026 to the members of the Company at their email addresses as registered with the Company / Depository Participants. The same is also being uploaded on the Company's website i.e., https://www.lgbforge.com/images/pdfss/LGBFL2526final.pdf

The details pertaining to the 20th AGM of the Company are set out below

Event	Day, Date and Time
Date & Time of AGM	Friday, August 14, 2026
Cut-off Date for E-voting	Friday, August 07, 2026
Commencement of Remote e-voting	Tuesday, August 11, 2026 at 09.00 a.m. (IST)
End of Remote e-voting	Thursday, August 13, 2026 at 05.00 p.m. (IST)

LGB FORGE LIMITED
Admin Office : 8/1238, Trichy Road,
Coimbatore - 641 018.
Tel : 0422 4951884

Further, we wish to inform you that pursuant to Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (LODR) Regulations, 2015, the Company has provided e-voting facility to all its Members to enable them to exercise their right to vote by electronic means on the resolutions proposed in the Notice of 20th AGM.

Kindly take the same on record.

Thanking you,

Yours faithfully,
For LGB Forge Limited

Narmatha G K
Digitally signed by Narmatha G K
Date: 2026.07.20 17:57:59 +05'30'

Narmatha G K
Company Secretary

Encl: As above.

LGB FORGE LIMITED

20th Annual Report 2025-202

www.lgbforge.com

CORPORATE INFORMATION

BOARD OF DIRECTORS

Sri. B. Vijayakumar
Chairman and Non-Executive Director

Smt. Rajsri Vijayakumar
Managing Director

Sri. A. Sampath Kumar
Whole Time Director

Sri. Prem Kumar Parthasarathy
Independent Director

Sri. Sajeev Mathew Rajan
Independent Director

Sri. Murugesa Saravana Marthandam
Independent Director

Sri. S Ganesh
Independent Director

Sri. C Rajaram
Independent Director

CHIEF FINANCIAL OFFICER

Smt. Geetha Manjari (upto March 10, 2026)

Sri. Venkatesan N (w.e.f March 11, 2026)

COMPANY SECRETARY AND COMPLIANCE OFFICER

Smt. Narmatha G K

BANKERS & FINANCIAL INSTITUTIONS

Axis Bank Limited

ICICI Bank Limited

IDBI Bank Limited

STATUTORY AUDITORS

M/s. N.R. Doraiswami & Co
Chartered Accountants
No. 48, “MANCHILLU”,
Race Course, Coimbatore – 641018.
Phone No.: 0422 - 2223780

SECRETARIAL AUDITORS

M/s. P. Eswaramoorthy and Company
No. 44 & 44/1, 5th Street,
Ramalinga Jothi Nagar,
Near Corporation Office,
Nanjundapuram Road,
Ramanathapuram, Coimbatore - 641045.
Phone No.: 0422 - 2322333

INTERNAL AUDITORS

Sri. G. Jawaharlal
Chartered Accountant,
“Aishwaryamz”, No. 5/172/1, Raja Rajan Nagar,
Alagapuram, Periapudur, Salem - 636016.
Phone No.: 0427 – 2332249

REGISTRAR AND SHARE TRANSFER AGENT

M/s. Cameo Corporate Services Limited
“Subramanian Building”,
No. 1, Club House Road,
Chennai - 600002.
Phone No.: 044 - 28460390

REGISTERED OFFICE

6/16/13, Krishnarayapuram Road,
Ganapathy, Coimbatore - 641006.
Email: *secretarial@lgbforge.com*
Website: *www.lgbforge.com*
Phone.: 0422 - 2532325

LISTED - STOCK EXCHANGE

BSE Limited

CIN: L27310TZ2006PLC012830

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20TH ANNUAL GENERAL MEETING

Day, Date and Time of AGM: Friday, August 14, 2026 at 03.00 P.M. (IST)	**Remote e-voting start time and date:** Tuesday, August 11, 2026 at 09.00 A.M. (IST)

Mode: Video Conference (VC) / Other Audio-Visual Means (OAVM)	**Remote e-voting end time and date:** Thursday, August 13, 2026 at 05.00 P.M. (IST)

Participation through VC / OAVM:

Members can login from 02.45 P.M. on the date of the AGM at *https://www.evotingindia.com*

NOTICE OF 20TH ANNUAL GENERAL MEETING

Notice is hereby given that the Twentieth (20th) Annual General Meeting ("AGM") of LGB Forge Limited will be held on **Friday, August 14, 2026, at 03:00 P.M. (IST)** through Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM") to transact the following businesses:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended March 31, 2026 with the reports of the Board of Directors' and Auditor's thereon.

2. To appoint a Director in place of Smt. Rajsri Vijayakumar (DIN: 00018244), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 at this Annual General Meeting and being eligible offers herself for re-appointment.

SPECIAL BUSINESS:

3. **Approval of Material Related Party Transactions between the Company and M/s. L.G. Balakrishnan & Bros Limited.**

   To consider and if thought fit, with or without modification(s), to pass following resolution as an **Ordinary Resolution:**

   "RESOLVED THAT pursuant to the provisions of Section 2(76), 188 and other applicable provisions of Companies Act, 2013 ("the Act") read with the Companies (Meetings of Board and its Powers) Rules, 2014, and provisions of Regulation 2(1)(zc) and 23 (4) and other applicable regulations, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") as amended from time to time, other applicable laws / statutory provisions, if any, the Company's Policy on Related Party Transactions as well as subject to such approval(s), consent(s) and/or permission(s), as may be required and based on the recommendation of the Audit Committee and Board, consent of the Members of the Company be and is hereby accorded, to the Board of Directors of the Company (hereinafter referred to as the "Board", which term shall be deemed to include the Audit Committee), to the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) / Agreement(s) entered into / proposed to be entered into (whether by way of an individual transaction or transactions taken together or a series of transactions or otherwise), between the Company and M/s. L.G. Balakrishnan & Bros Limited, a related party (as defined under the Act), on such terms and conditions as may be mutually agreed for an aggregate value not exceeding ₹ 75 Crores (Rupees Seventy Five Crores only) for a period until the conclusion of the 21st Annual General Meeting of the Company, with respect to sale, purchase or supply of any goods or materials, selling or otherwise disposing of or buying, leasing of property of any kind including movables, availing or rendering of any services or any other transaction of whatever nature, provided that such transaction(s) / contract(s) / arrangement(s) / agreement(s) is being carried out at an arm's length pricing basis and in the ordinary course of business on such principal terms as further explained in the statement under Section 102 of the Act annexed hereto.

   RESOLVED FURTHER THAT the Board be and is hereby severally authorized to do and perform all such acts, deeds, matters and things, as may be necessary, including but not limited to, finalizing the terms and conditions, methods and modes in respect of executing necessary documents, including contract(s) / arrangement(s) / agreement(s) and other ancillary documents, seeking necessary approvals from the authorities, settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all such decisions from powers herein conferred; and delegate all or any of the powers herein conferred to any Director, Chief Financial Officer, Company Secretary or any other Officer / Authorised Representative of the Company, without being required to seek further consent from the Members and that the Members shall be deemed to have accorded their consent thereto expressly by the authority of this Resolution.

   RESOLVED FURTHER THAT all actions taken by the Board in connection with any matter referred to or contemplate in this Resolution, be and is hereby approved, ratified and confirmed in all respect.

STATEMENT OF MATERIAL FACTS CONCERNING ITEMS OF AGM NOTICE [Annexed to notice pursuant to Section 102 of the Companies Act, 2013 and Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ('Act'), given hereunder sets out all material facts relating to the special business mentioned at ItemNo.3 of the accompanying Notice dated May 15, 2026. As an additional information, the Explanatory Statement also contains material facts pertaining to ordinary business mentioned at Item No. 2 of the said Notice.

Item No.3:

Approval of Material Related Party Transactions between the Company and M/s. L.G. Balakrishnan & Bros Limited.

Pursuant to Section 188 of the Act, read with Rule 15 of the Companies (Meetings of Board and its Powers) Rules, 2014, no company shall enter into any contract or arrangement with a related party with respect to transactions specified therein except with the consent of the Board of Directors given by a resolution at a meeting. Similarly, irrespective of quantum of paid up share capital, no Company shall enter into any contract or arrangement with a related party for sale, purchase or supply of goods or materials, availing and rendering of any services, transfer of resources, services or obligations, leasing of property of any kind and appointment of agent for purchase or sale of goods, materials, services or property amounting to ten per cent or more of the turnover of the Company except with the consent of the Board of Directors given by a resolution at a meeting and prior approval of shareholders. However, approval requirements as stipulated under Section 188 shall not apply to any transactions entered into by the Company which are entered in its ordinary course of business and are at arm's length.

Pursuant to the Explanation to Regulation 23(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), effective from April 1, 2022, a transaction with a related party shall be considered material if the transaction(s), to be entered into individually or taken together with previous transactions during a financial year, exceed ₹1,000 crore or 10% of the annual consolidated turnover of the listed entity as per its last audited financial statements, whichever is lower. Further, in terms of Regulation 23(4) of the SEBI Listing Regulations, all Material Related Party Transactions require the prior approval of the Members of the Company by way of an Ordinary Resolution, and no related party shall vote to approve such resolution, irrespective of whether such related party is a party to the particular transaction or not.

M/s. L.G. Balakrishnan & Bros Limited (LGB) is a Related Party as defined under Section 2(76) of the Act read with Regulation 2(1)(zb) of the Listing Regulations. Though exempted under Section 188(1) of the Act, Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") mandates prior approval of the Audit Committee for all Related Party Transactions and prior approval of the Members by way of an Ordinary Resolution for all Material Related Party Transactions.

At the Annual General Meeting held on August 21, 2025, the Members had accorded approval for entering into Material Related Party Transactions with LGB in respect of sale, purchase or supply of goods or materials, leasing of property of any kind, availing or rendering of services, transfer of resources, services or obligations, and appointment of an agent for the purchase or sale of goods, materials, services or property, for an aggregate amount not exceeding ₹60 crore, which approval is valid up to the conclusion of the 20th Annual General Meeting of the Company.

The Company now proposes to continue entering into business transactions with LGB, for a period of one year from the conclusion of this 20th Annual General Meeting to until the conclusion of the 21st Annual General Meeting of the Company. The nature of transactions shall be in the form of sale, purchase or supply of any goods or materials, selling or otherwise disposing of or buying, leasing of property of any kind including movables, availing or rendering of any services or any other transaction of whatever nature, as may be undertaken in the ordinary course of business and at arm's length basis. The aggregate value of such transactions is estimated not to exceed ₹75 crore (Rupees Seventy-Five Crore only).

The Audit Committee and the Board of Directors have reviewed the proposed transactions and granted their requisite approvals in accordance with the applicable provisions of the Act and the SEBI Listing Regulations. Considering that the aggregate value of the proposed transactions, together with other related party transactions of the Company, exceeds the materiality threshold prescribed under Regulation 23 of the SEBI Listing Regulations, the proposed transactions qualify as Material Related Party Transactions and therefore require the prior approval of the Members by way of an Ordinary Resolution.

The particulars of the proposed transaction pursuant to para 3 of Explanation (1) to Rule 15 of the Companies (Meetings of Board and its Powers) Rules, 2014 and the information to be provided to the Shareholders for consideration of Related Party Transactions as per SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026 is as under:

S. No.		**Particulars**	**M/s. L.G. Balakrishnan & Bros Limited**
a)		A summary of the information provided by the management of the listed entity to the audit committee as specified in Ordinary Resolution in S. No. 3 above for approval of the proposed RPTs	
	1	Name of the related party	M/s. L.G. Balakrishnan & Bros Limited
	2	Name of the Director or Key Managerial Personnel who is related	(a) Sri. B. Vijayakumar, Chairman and Non-Executive Director and (b) Smt. Rajsri Vijayakumar, Managing Director
	3	Nature of Relationship	Promoter Group Company holding 12.17% of share capital.
	4	Price	As may be mutually discussed and on arm's length basis.
	5	Nature, Type, Material Terms, Tenure and Particulars of the contract or arrangement	The Contract will be for sale, purchase or supply of any goods or materials, selling or otherwise disposing of or buying, leasing of property of any kind including movables, availing or rendering of any services or any other transaction and will be valid for a period of one year from the conclusion of 20th Annual General Meeting till the conclusion of the 21st Annual General Meeting and shall be renewed thereafter, subject to approval of Audit Committee and the Board of Directors.
	6	Value of the Proposed Transaction	Overall aggregate limit of ₹ 75 Crores with respect to the transactions as detailed hereunder: 1. Purchase of any goods or materials or services. 2. Sale of any goods or materials or services. 3. Selling or otherwise disposing of property of any kind.* 4. Buying of property of any kind.* 5. Rent/Leasing of Property of any kind.* 6. Any other transactions. *Property of any kind includes movables.

	7	Percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year (2025-26), that is represented by the value of the proposed transaction (and for a RPT involving a subsidiary, such percentage calculated on the basis of the subsidiary's annual turnover on a standalone basis shall be additionally provided).	72.81%
b)		Justification as to why the RPT is in the interest of the listed entity	RPT Pricing mechanism would be as per arm's length criteria based on the market price or alternative pricing method or relevant materials and/or services. Arrangements is commercially beneficial.
c)		Where the transaction relates to any loans, inter-corporate deposits, advances or investments made or given by the listed entity or its subsidiary, the details as specified below:	
	i)	details of the source of funds in connection with the proposed transaction.	Not Applicable
	ii)	where any financial indebtedness is incurred to make or give loans, inter-corporate deposits, advances or investments, • nature of indebtedness; • cost of funds and • tenure	Not Applicable
	iii)	applicable terms, including covenants, tenure, interest rate and repayment schedule, whether secured or unsecured, if secured the nature of security and	Not Applicable
	iv)	the purpose for which the funds will be utilised by the ultimate beneficiary of such funds pursuant to the RPT	Not Applicable
d)		A statement that the valuation or other external report, if any, relied upon by the listed entity in relation to the proposed transaction will be made available through the registered email address of the shareholders.	Nil
e)		Any other information that may relevant or important for the members to take a decision on the proposed transaction.	Nil

Pursuant to Rule 15(3) of the Companies (Meetings of Board and its Powers) Rules, 2014, the nature of transactions with the related parties is provided in the said resolution. The Audit Committee has approved the above said transaction and recommended to the Board. The Board has approved the same and recommends the Ordinary Resolution set out at Item No. 3 of the Notice for approval by the Members.

The members are further informed that none of the related parties irrespective of whether the entity is a party to the above said transaction shall be entitles to vote on this Ordinary Resolution.

Except Sri. B. Vijayakumar, Chairman and Non-Executive Director and Smt. Rajsri Vijayakumar, Managing Director, no other Directors and/or Key Managerial Personnel of the Company and/or their relatives is concerned or interested, financial or otherwise in the Ordinary Resolution set out at Item No.3 of the Notice.

The Board recommends the Ordinary Resolution set out at Item No. 3 of the accompanying Notice for the approval of the Members.

By Order of the Board

NARMATHA G K
COMPANY SECRETARY
ACS NO: 47498

Place: Coimbatore
Date : May 15, 2026

NOTES:

1. Pursuant to the General Circular No. 09/2024 dated September 19, 2024 read with Circular No. 14/2020 dated April 8, 2020 read with Circular No. 17/2020 dated April 13, 2020, Circular No. 20/2020 dated May 5, 2020, Circular No. 02/2021 dated January 13, 2021, Circular No. 2/2021 dated May 5, 2022 and Circular No. 09/2023 dated September 25, 2023 issued by the Ministry of Corporate Affairs (MCA) and Further, Securities and Exchange Board of India ('SEBI'), vide its circulars dated May 12, 2020, January 15, 2021, May 13, 2022, January 5, 2023, October 7, 2023 and October 3, 2024 ('SEBI Circulars') (hereinafter collectively referred to as "the Circulars"), companies are allowed to hold AGM through VC/OAVM, without the physical presence of members at a common venue. Hence, in compliance with the Circulars, the AGM of the Company is being held tfhrough VC/OAVM only.
2. **Since this AGM will be held through Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM"), (a) Members will not be able to appoint proxies for the meeting and (b) Attendance Slip & Route Map are not annexed to this Notice.**
3. Institutional/ Corporate shareholders (i.e., other than individuals, HUF, NRI, etc.) intending to attend and vote at the meeting through VC/OAVM by their Authorised Representative are requested to send a duly certified copy of the Board Resolution / Power of Attorney to the Company through email to *eswarfcs@gmail.com* with a copy marked to the Company at *secretarial@lgbforge.com* and to its RTA at *https://wisdom.cameoindia.com* authorising their representatives to attend and vote at the meeting.
4. In terms of Section 101 and 136 of the Companies Act, 2013 read together with the Rules made thereunder, and in compliance with the Circulars mentioned above, electronic copy of the Notice of the 20th Annual General Meeting of the company, inter-alia, indicating the process and manner of e-voting along with the Annual Report 2025-26 will also be made available on the Company's website: *www.lgbforge.com*, websites of the Stock Exchange i.e., BSE Limited at *www.bseindia.com*. The AGM Notice is also disseminated on the website of Central Depository Services (India) Limited ("CDSL") (agency for providing the remote e-voting facility and e-voting system during the AGM) i.e., *www.evotingindia.com*.
5. An Explanatory Statement pursuant to Section 102(1) of the Act, forming part of the Notice setting out the material facts and rationale concerning the special business under Item No. 3 of the Notice, is annexed hereto. The relevant details, pursuant to Regulation 36(3) of the SEBI (LODR) Regulations, 2015 and Secretarial Standards on General Meetings issued by the Institute of Company Secretaries of India, in respect of Director seeking appointment at this AGM are also annexed.

6. Participants, i.e. Members and other eligible persons to whom this notice is being circulated are allowed to submit their queries / questions etc. mentioning their name, DP ID and Client ID / Folio Number and Mobile Number at least 7 days before the AGM in advance to the e-mail address of the Company: *secretarial@lgbforge.com*. Further, queries / questions may also be posted concurrently during the AGM.

7. The facility of joining the 20th AGM through VC / OAVM will be opened 15 minutes before and after the scheduled time of the commencement of the 20th AGM by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to atleast 1,000 members on a first-come first-serve basis. This will not include large shareholders (shareholders holding 2% or more shareholding), promoters, institutional investors, directors, key managerial personnel, the Chairperson of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc. who are allowed to attend the AGM without restriction on account of first-come first-serve basis.

8. Participation of members through VC will be reckoned for the purpose of quorum for the AGM as per Section 103 of the Act.

9. The Company reserves the right to restrict the number of questions and number of speakers depending on the availability of time for the AGM.

10. In compliance with the aforementioned MCA and SEBI Circulars, the Annual Report for 2025-26, the Notice of the 20th AGM and instructions for e-voting are being sent through electronic mode to those members whose email addresses are registered with the Company / Depository Participant(s) (DP). Therefore, those members whose email address is not registered with the Company or with their respective Depository Participants and who wish to receive the Notice of the 20th AGM and the Annual Report for the year 2025-26, can get their email address registered by following the steps as given below:

    a. For Members holding shares in physical form, please send an email request mentioning your folio number, complete address, email address to be registered along with scanned self-attested copy of the PAN and any document (such as Driving License, Passport, Bank Statement, Aadhaar) supporting the registered address of the Member to the Company's email address: *secretarial@lgbforge.com* .

    b. For the Members holding shares in demat form, please update your email address through your respective Depository Participants.

11. The Register of Members and Share Transfer Books of the Company will remain closed from **Saturday, August 08, 2026 to Friday, August 14, 2026** (both days inclusive) for annual closing.

12. The information under Regulation 36 of the SEBI (LODR) Regulations, 2015 as amended, in respect of the Director seeking appointment / re-appointment at the Annual General Meeting forms integral part of the notice. The Directors have furnished the requisite declaration for appointment / re-appointment.

13. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participant(s) with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN and Bank Account details to the Company / Cameo Corporate Services Limited.

14. All documents referred to in the Notice requiring the approval of the Members at the Meeting and other statutory registers shall be available for inspection without any fees in electronic mode by the Members by writing an email to *secretarial@lgbforge.com* during normal business hours on working days except Saturdays, Sundays and public holidays, from the date hereof up to the date of the annual general meeting. The register of

directors and key managerial personnel (KMP) and their shareholding maintained under Section 170 of the Act, and the register of contracts or arrangements in which the directors are interested maintained under Section 189 of the Act will be available electronically for inspection by the members during the AGM.

15. As per Section 72 of the Act, members holding shares in physical mode may submit their nomination by submitting Form SH-13 which can be downloaded from the Company's website at *www.lgbforge.com*. Members holding shares in demat mode may contact their respective DPs to update the nomination.

16. SEBI vide its notification dated January 24, 2022 has amended Regulation 40 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and accordingly, as per the amended regulation all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialized form. In this regard, Members are requested to dematerialize / demat their shares or securities held in physical form.

17. All communications relating to shares may please be addressed to the Company's Registrar and Share Transfer Agent at the following address:

    M/s. Cameo Corporate Services Limited
    "Subramanian Building" No.1, Club House Road, Chennai – 600 002
    Tel: +91 44 4002 0700
    Online Investor Portal: *https://wisdom.cameoindia.com*
    Website: *www.cameoindia.com*

18. Any person who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as on the cut-off date, may obtain the login ID and password by sending a request at *helpdesk.evoting@cdslindia.com*. However, if he / she is already registered with CDSL for remote e-voting then he / she can use his / her existing user ID and password for casting the vote. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the AGM. As per the provisions of the Companies Act, 2013, it may be noted that Voting by show of hands will not be available to the members.

19. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (LODR) Regulations, 2015 (as amended), and MCA & SEBI Circulars, the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e- voting system on the date of the AGM will be provided by CDSL.

20. As per the provisions of Clause 3.A.II. of the General Circular No. 20/ 2020 dated May 5, 2020, the matters of Special Business as appearing at Item No. 3 of the accompanying Notice, are considered to be unavoidable by the Board and hence, forming part of this Notice.

The Instructions for shareholders for e-voting and joining virtual meetings are as under:

Step 1 : Access through Depositories CDSL / NSDL e-voting system in case of individual shareholders holding share in demat mode.

Step 2 : Access through CDSL e-voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

1. The e-voting period **begins on Tuesday, August 11, 2026 (09.00 a.m. IST) and ends on Thursday, August 13, 2026 (5.00 p.m. IST)**. During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on **the cut-off date of Friday, August 07, 2026,** may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

2. Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

3. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 09, 2020, under Regulation 44 of SEBI (LODR) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple User IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1: Access through Depositories CDSL/NSDL e-voting system in case of individual shareholders holding shares in demat mode.

In terms of SEBI Circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-voting and joining virtual meetings for Individuals shareholders holding securities in Demat mode with CDSL / NSDL is given below:

Type of shareholders	Login methods
Individual Shareholders holding securities in Demat mode with **CDSL Depository**	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit CDSL website *www.cdslindia.com* and click on Login icon and New System Myeasi (Token) Tab.
	2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website *www.cdslindia.com* and click on Login & New System Myeasi (Token) Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on *www.cdslindia.com* home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with **NSDl depository**	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: *https://eservices.nsdl.com* either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Type of shareholders	Login methods
Individual Shareholders holding securities in demat mode with **NSDL Depository**	2) If the user is not registered for IDeAS e-Services, option to register is available at *https://eservices.nsdl.com.* Select "Register Online for IDeAS "Portal or click at *https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp* . 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: *https://www.evoting.nsdl.com/* either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/ OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on *https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp.* You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/ mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants (DP)**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for individual members holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL:

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at *helpdesk.evoting@cdslindia.com* or contact at toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at *evoting@nsdl.com* or call at 022 - 4886 7000 and 022 - 2499 7000 and toll free no. 1800 1020 990 and 1800 22 44 30

Step 2: Access through CDSL e-voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

Login Method for e-voting and joining virtual meetings for Physical Shareholders and Shareholders other than Individuals holding in Demat Form.

1) The shareholders should log on to the e-voting website *www.evotingindia.com*
2) Click on “Shareholders” module.
3) Now enter your User ID:
   a. For CDSL: 16 digit beneficiary ID
   b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID
   c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4) Next enter the Image Verification as displayed and click on Login.
5) If you are holding shares in demat form and had logged on to *www.evotingindia.com* and voted on an earlier e-voting of any company, then your existing password is to be used.
6) If you are a first-time user follow the steps given below:

For Physical shareholders and other than individual shareholders holding shares in Demat	
PAN	Enter your 10-digit alpha-numeric PAN issued by Income Tax Department (Applicable for demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company / Depository Participant are requested to use the sequence number sent by Company / RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

7) After submitting these details appropriately, click on “SUBMIT” tab.
8) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach “Password Creation” menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
9) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
10) Click on the EVSN for LGB FORGE LIMITED on which you choose to vote.
11) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
12) Click on the “RESOLUTION FILE LINK” if you wish to view the entire Resolution details.
13) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.

14) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

15) You can also take a print of the votes by clicking on "click here to print" option on the Voting page.

16) If a demat account holder has forgotten the login password then Enter the User Id and the image verification code and click on Forgot Password & enter the details as prompted by the system.

17) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

18) **Notes for Non – Individual Shareholders and Custodians –For Remote Voting only:**

- Non-Individual Shareholders (i.e., other than Individuals, HUF, NRI, etc.) and Custodians are required to log on to *www.evotingindia.com* and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to *helpdesk.evoting@cdslindia.com*
- After receiving the login details, a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delinked in case of any wrong mapping.
- It is mandatory that a scanned copy of the Board Resolution and Power Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non-Individual Shareholders are required mandatory to send the relevant Board Resolution / Authority Letter, etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote to the Scrutinizer and to the Company at the email address viz., *eswarfcs@gmail.com* or *secretarial@lgbforge.com* if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for remote e-voting.
3. Shareholders who have voted through Remote e-voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the meeting through Laptops/IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least 7 (seven) days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at *secretarial@lgbforge.com* The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance 7 (seven) days

prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at *secretarial@lgbforge.com* These queries will be replied to by the company suitably by email.

8. Those shareholders who have registered themselves as a speaker will only be allowed to express their view/ ask questions during the meeting.
9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through e-voting system available during the AGM.
10. If any votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/ DEPOSITORIES:

a) For Physical Shareholders – please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN Card), Aadhar (self attested scanned copy of Aadhar Card) by email to Company at *secretarial@lgbforge.com* / RTA at *investors@ cameoindia.com* .

b) For Demat Shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP).

c) For Individual Demat Shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-voting from the CDSL e-voting system, you can write an email to *helpdesk.evoting@cdslindia.com* or contact a toll free no. 1800 21 09911.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, Central Depository Services (India) Limited (CDSL), A Wing, 25th Floor, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai – 400 013 or send an email to *helpdesk.evoting@cdslindia.com* or call toll free no. 1800 21 09911

Other Instructions:

1. You can also update your mobile number and email ID in the user profile details of the folio which may be used for sending future communication(s).
2. The e-voting periods commences on **Tuesday, August 11, 2026 (09.00 a.m. IST) and ends on Thursday August 13, 2026 (5.00 p.m. IST) (both days inclusive)**. During this period members of the Company holding shares either in physical form or in dematerialised form, as on the **cut-off date i.e., Friday, August 07, 2026,** may cast their vote electronically in the manner and process set out herein above. The e-voting module shall be disabled for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently.
3. The voting rights of shareholders shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date Friday, August 07, 2026. A person who is not a member as on the cut-off date should treat this Notice for information purposes only. Any person, who acquires shares of the Company and becomes a members after dispatch of the Notice but before the cut-off date for voting i.e., Friday, August 07, 2026, may kindly refer to the notice uploaded in the Company's website at *www.lgbforge.com* and website of BSE Limited (BSE) at *www.bseindia.com* and CDSL Website at *www.evotingindia.com* .

4. The Members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again.
5. The Board of Directors on 15th May 2026, has appointed Mr. P. Eswaramoorthy, M/s. P. Eswaramoorthy and Company, Practising Company Secretaries (Membership No. FCS 6510 and CP No. 7069) as the Scrutiniser to scrutinise the e-voting process in a fair and transparent manner.
6. The scrutiniser shall immediately after the conclusion of voting at the general meeting, first count the votes cast at the meeting, thereafter unblock the votes cast through e-voting in the presence of at least two witnesses who are not in the employment of the Company and within 2 working days from the conclusion of the meeting make a consolidated Scrutinizer Report of the total votes cast in favour or against, if any, to the Chairman or person authorised by the Chairman or person authorised by the Chairman in writing for counter signature.
7. The results shall be declared either by Chairman or Managing Director or by any person authorised by the Chairman in writing and the resolution will be deemed to have been passed on the AGM date subject to the receipt of the requisite number of votes in favour of the resolution(s).
8. Immediately after declaration of the results, the same shall be placed along with the Scrutiniser Report on the Company's website *www.lgbforge.com* and on the website of CDSL and communicated to BSE Limited, where the shares of the Company are listed for placing the same in their website.

Additional information on Directors recommended for appointment/re-appointment at the Annual General Meeting as required under Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards on General Meetings (SS-2) issued by ICSI:

Name	**Smt. Rajsri Vijayakumar**
Director Identification Number (DIN)	00018244
Age/Date of Birth	45 years / 11-09-1981
Qualification	BBA
Nationality	Indian
Date of first appointment on the Board	October 27, 2021
Brief Profile including areas of expertise and experience	She has over 20 years of business experience and has strong organizational and leadership skill. She has gained varied experience and exposure in working with different businesses and divisions of the same group of companies. This qualifies her for the managing directorship of LGB Forge Limited.
Skills/Expertise/ Competency	Refer point no.2 (vi) of Corporate Governance Report
Terms and Conditions of appointment / re-appointment	Re-appointment as Managing Director who is liable to retire by rotation.
Details of Remuneration last drawn (FY 2025-26)	₹ 24.21 Lakhs
Details of Remuneration sought to be paid	As per Item No. 2 of the resolution annexed to the Notice.
List of Directorships held in other companies (excluding foreign companies)	1. L.G. Balakrishnan & Bros Ltd 2. ELGI Automotive Services Private Ltd 3. LGB Auto Products Private Ltd 4. LG Farm Products Private Ltd 5. Super Transports Private Ltd 6. Silent Chain India Private Ltd 7. Super Speeds Private Ltd 8. Paatimaachi Private Ltd 9. Rajvirdhan Private Ltd
Chairmanship / Membership of Committees in other listed companies (excluding foreign companies)	**Member of Corporate Social Responsibility Committee** L.G. Balakrishnan & Bros Ltd
Names of listed companies from which the Director has resigned from Directorship in the past three years	Nil
No. of Board Meetings attended during the FY 2025-26	5 (five)
Inter-se relationship with other Directors and Key Managerial Personnel of the Company	Daughter of Sri. B. Vijayakumar, Chairman
Number of shares held in the Company	1,50,18,445 Equity Shares
Summary of Performance Evaluation of Independent Director to be re-appointed	Not Applicable
Justification for appointment of Independent Director	Not Applicable

DIRECTORS' REPORT

DEAR SHAREHOLDERS,

The Board of Directors of your Company are pleased to present the 20th Annual Report together with the Audited Statement of Accounts of LGB Forge Limited ("the Company") for the year ended March 31, 2026.

1. **Financial Results:**

The financial performance of the company on a standalone basis for the Financial Year ended on March 31, 2026, as compared with the previous year is summarized as below:

₹ in Lakhs

Particulars	FY 2025-26	FY 2024-25
Total Income	**10,495.03**	9,475.28
Profit / (Loss) before tax and exceptional items	**(152.39)**	(122.45)
Add/Less: Exceptional Item	**(69.34)**	-
Profit / (Loss) before tax	**(221.73)**	(122.45)
Current Tax	**-**	-
Deferred Tax	**-**	-
Profit for the year after tax	**(221.73)**	(122.45)
Other Comprehensive Income		
Re-measurement of defined benefit plans	**20.09**	(65.64)
Total Comprehensive income for the year, net of tax	**(201.64)**	(188.09)

2. **Review of Operations:**

During FY 2025–26, the Company showed growth in its operating performance. The revenue from operations and other income for the financial year under review increased from ₹ 9,475.28 Lakhs during the FY 2024-25 to ₹ 10,495.03 Lakhs in the FY 2025-26 reflecting improved business activity and enhanced revenue generation.

The Company's EBITDA witnessed a significant improvement, from ₹ 203.65 lakhs in FY 2024–25 to ₹ 482.29 lakhs in FY 2025–26. This substantial growth indicates better operational efficiency and stronger earnings from core business operations. Despite the improvement in revenue, the loss after tax increased to ₹ 221.73 lakhs during the year under review from ₹ 122.45 lakhs in the previous financial year. New Labour Codes implication has resulted in estimated one-time increase in provision for employee benefits of ₹ 69.34 Lakhs.

Overall, the financial performance during the year reflects encouraging growth in revenue and operating profitability. The significant improvement in EBITDA demonstrates the Company's efforts toward operational strengthening and this year our focus will be to strengthen our core manufacturing teams in planning, executing and managing efficient operational systems specifically aligned with our customers requirements, without hampering production and delivery.

3. **Share Capital:**

During the year under review, the Company has not issued/allotted shares with differential voting rights, sweat equity shares, neither has it granted any employee stock options nor issued any convertible securities. The authorised share capital of the Company as on March 31, 2026 was ₹ 25,00,00,000/- comprising of 25,00,00,000 equity shares of Re.1/- each. The issued, subscribed and paid-up equity share capital as on March 31, 2026 was ₹ 23,82,02,463/- comprising of 23,82,02,463 equity shares of Re.1/- each.

4. **Transfer to Reserve:**

   The Company has not transferred any amount to General Reserves for the year under review.

5. **Change in the Nature of Business, if any:**

   There has been no change in the nature of business of the Company during the year.

6. **Dividend:**

   The Board of Directors does not recommend any dividend for the year 2025-26.

7. **Transfer to Investor Education and Protection Fund ("IEPF"):**

   Pursuant to the provisions of Section 124 of the Companies Act, 2013 ("the Act") and Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (IEPF Rules), the declared dividends, which remain unpaid or unclaimed for a period of 7 (seven) years from the date of its transfer to unpaid dividend account is required to be transferred by the Company to Investor Education and Protection Fund (IEPF).

   During the year under review, the Company was not required to transfer any dividend to Investor Education and Protection Fund (IEPF).

8. **Particulars of loans, guarantees or investments:**

   There are no loans given guarantees issued, investments made or securities provided by your Company in terms of Section 186 of the Act, read with the Rules issued thereunder.

9. **Particulars of contracts or arrangements with related parties:**

   All transactions entered with related parties during the Financial Year were on arm's length pricing basis and in the ordinary course of business as per Section 188 of the Act and were reviewed and approved by the Audit Committee. Necessary approvals of the Audit Committee were obtained for transactions that are repetitive in nature and foreseen, in accordance with the applicable provisions. A statement containing details of all Related Party Transactions undertaken pursuant to such omnibus approvals is placed before the Audit Committee on a quarterly basis for its review.

   During the reporting period, the Company has entered into material related party transactions with M/s. L.G. Balakrishnan & Bros Limited as approved by the shareholders at the Annual General Meeting dated August 21, 2025. The same is provided as **"Annexure A"** in Form AOC-2 and forms part of this Report. Related Party disclosures as per Ind AS 24 have been provided in Notes to financial statements.

   There are no materially significant related party transactions entered into by the Company with its Directors, Key Managerial Personnel, Senior Management Personnel, or other designated persons that may have a potential conflict with the interests of the Company at large except as said above.

   In terms of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company submits details of Related Party Transactions on a consolidated basis to the Stock Exchanges on a half-yearly basis. The details of transactions with related parties are also disclosed in the accompanying Financial Statements in accordance with the applicable Indian Accounting Standards. The policy on Materiality of Related Party Transactions, as approved by the Board of Directors, is available on the Company's website at *https://www.lgbforge.com/images/pdf/PolicyonRelatedPartyTransactions.pdf*

10. Material changes and commitments, if any, affecting the financial position of the Company:

There were no material changes, events and commitments affecting the financial position of your Company between the end of the Financial Year and the date of this report.

11. Policy for determining material subsidiaries:

The Company does not have any subsidiary and accordingly, the requirement to formulate a policy for determining material subsidiaries is not applicable.

12. Risk management:

The Company has established a structured risk management framework to monitor, identify, assess, prioritize and mitigate key risks across its operations. The requirement for the constitution of a Risk Management Committee is not applicable to the Company.

13. Adequacy of Internal Financial Controls:

The Company has established an internal control framework commensurate with the nature, size and complexity of its operations. These control systems are designed to safeguard the Company's assets, ensure the accuracy and reliability of financial transactions, and promote compliance with applicable laws, accounting standards and internal policies. The adequacy and effectiveness of these internal controls are periodically reviewed and strengthened.

The Company has implemented effective budgetary control system to monitor income and expenditure against approved budgets on an ongoing basis. To assess the adequacy and effectiveness of its internal control systems, the Company has established an internal audit function, which is conducted with the support of an external expert. The scope of internal audit covers key processes across locations, and deviations from prescribed standards are regularly reviewed to ensure compliance and corrective action.

The internal audit plan is also aligned with the business objectives of the Company which is reviewed and approved by the Audit Committee. The Audit Committee reviews significant audit observations, including recommendations and their implementation status, and reports key matters to the Board. Statutory Auditors Report on Internal Financial Controls as required under Clause (i) of sub-section 3 of Section 143 of the Act is annexed with the Independent Auditors' Report.

14. Annual Return:

In terms of Section 134(3)(a) read with Section 92(3) of the Act, the copy of Annual Return for the Financial Year 2025-26 is placed on the website of the Company at the link

https://www.lgbforge.com/images/pdf/Annual%20Retturn-25-26.pdf

15. Board and Committee Meetings:

The Board is constituted in accordance with the requirements of the Act read with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). The Board met five (5) times during the financial year 2025–26, and a separate meeting of the Independent Directors was also held. Details of these meetings are provided in the Report on Corporate Governance, which forms part of this Annual Report. The maximum interval between any two meetings did not exceed the limits prescribed under the Act and the Listing Regulations as amended.

The Board has constituted committees in compliance with the requirements of the Act. Details regarding the composition and meetings of the Audit Committee, Nomination and Remuneration Committee, and Stakeholders Relationship Committee are included in the Corporate Governance Report.

16. Compliance with Secretarial Standards:

The Directors have devised proper system to ensure compliance with the provisions of all applicable Secretarial Standards and that such systems are adequate and operating effectively. Further, the Company has duly complied with all the applicable provisions of Secretarial Standards on the meeting of the Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India (ICSI).

17. Directors' Responsibility Statement

The Board of Directors acknowledges the responsibility for ensuring compliance with the provisions of Section 134(3)(c) read with Section 134(5) of the Act, in the preparation of annual accounts for the year ended on March 31, 2026 and confirm that:

a. In the preparation of the annual accounts, for the financial year 2025-26, the applicable accounting standards had been followed along with proper explanation relating to material departures;

b. the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year March 31, 2026, and of the profit of the Company for that period;

c. the directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d. the directors have prepared the annual accounts on going concern basis;

e. the directors have laid down Internal Financial Controls to be followed by the Company and that such Internal Financial Controls are adequate and were operating effectively; and

f. the directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

18. Directors and Key Managerial Personnel:

Re-appointment of Director liable to retire by rotation

In terms of Section 152 of the Act and the Articles of Association of the Company, Smt. Rajsri Vijayakumar (DIN: 00018244), Director of the Company, who has served longest in the office, retires by rotation at the ensuing Annual General Meeting ("AGM") and being eligible, has offered herself for re-appointment.

A resolution seeking members' approval for her re-appointment along with other required details forms part of the Notice convening the 20th AGM of the Company.

Appointment of Directors

There were no appointment of Directors during the year under review,

Cessation of Directors

Sri. V Ragupathi (DIN: 01712288), Non-Executive Non-Independent Director of the Company, retired from the duties of the Board w.e.f. close of business 27th October 2025. The Board recalled the efforts and valuable contributions rendered by him during his association with the Company and placed on record their sincere appreciation to Sri. V Ragupathi.

Key Managerial Personnel:

Pursuant to the provisions of Section 203 of the Act, the Key Managerial Personnel of the Company are as given herein below:

- Smt. Rajsri Vijayakumar (DIN: 00018244) – Managing Director
- Sri. A. Sampath Kumar (DIN: 00015978) – Whole Time Director
- Smt. Geetha Manjari – Chief Financial Officer upto March 10, 2026
- Sri. Venkatesan N – Chief Financial Officer w.e.f March 11, 2026
- Smt. Narmatha G K – Company Secretary and Compliance Officer

During the year under review, Smt. Geetha Manjari who was appointed as the Chief Financial Officer of the Company, had relinquished her position from the Company with effect from March 10, 2026 due to personal reasons and Sri. Venkatesan N has been appointed as the Chief Financial Officer of the Company with effect from March 11, 2026. There has been no change in the Key Managerial Personnel, except the changes mentioned herein above.

19. Declaration of Independent Directors:

The Company has received the necessary declarations from each Independent Director in accordance with Section 149(7) of the Act and Regulations 16(1)(b) and 25(8) of the Listing Regulations, that he/she meets the criteria of independence as laid out in Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations. And there has been no change in the circumstances affecting their status as independent directors of the Company.

20. Familiarization Programme:

The Familiarization programme enable the Independent Directors to understand the Company's business and operations in depth and to familiarize them with the process and functionaries of the Company and to assist them in performing their role as Independent Directors of the Company.

The Company regularly provides orientation and business overviews to its Directors by way of detailed presentations. The details of the familiarisation programmes for Independent Directors are posted on the website of the Company and can be accessed at: *https://www.lgbforge.com/images/pdf/FamPrgFY2025-26.pdf*

21. Statement Regarding Opinion of the Board with regard to Integrity, Expertise and Experience (including the proficiency of the Independent Director):

The Board of Directors has evaluated the performance of the Independent Directors appointed during the financial year 2025–26 and is of the opinion that they possess the requisite integrity, expertise, experience (including proficiency), and independence, and that they fulfil the conditions specified under the Act and the applicable rules made thereunder.

22. Annual Evaluation of the Performance of the Board, its Committees and of Individual Directors:

Pursuant to the provisions of Section 134(3)(p) and other applicable provisions of the Act and the Listing Regulations, annual evaluation of the performance of the Board, its Committees and of individual Director was done.

The evaluation of performance for the financial year 2025-26 was carried out through structured questionnaires (based on various aspects of the Board's functioning, composition, its committees, culture, governance, execution and performance of statutory duties and obligations). The questionnaire covers all aspects prescribed by SEBI vide its circular no. SEBI/HO/CFD/CMD/ CIR/P/2017/004 dated 5th January 2017. Further, the Independent Directors, at their separate meeting held on 24th January 2026, evaluated the performance of Non-Independent Directors, the Chairperson and the overall functioning of the Board.

The Committees of the Board were evaluated based on the terms of reference specified by the Board, the frequency and effectiveness of Committee meetings, and the quality of interaction between the Committees and the Management, among other factors. Further, Schedule IV of the Act, provides that the performance evaluation of Independent Directors shall be carried out by the entire Board, excluding the Director being evaluated. The Board of Directors is satisfied that the evaluation process is robust and ensures that the performance of the Board, its committees, and individual Directors, including Independent Directors, is assessed in accordance with the applicable criteria.

23. Company's Policy on Directors' appointment and remuneration:

The Nomination and Remuneration Policy of the Company, inter alia, provides that the Nomination and Remuneration Committee shall formulate the criteria for appointment of Directors on the Board of the Company and persons holding Senior Management positions in the Company, including their remuneration and other matters as provided under Section 178 of the Act and Listing Regulations. The Policy is also available on the Company's website

https://www.lgbforge.com/images/pdf/Policy%20on%20Nomination%20&%20Remuneration%20Committee.pdf

24. Criteria for making payment to Non-Executive Directors:

The Non-Executive Directors were not paid any remuneration except Sitting Fees for attending the Board Meetings and Audit Committee Meetings. The criteria for the same is also available in the company website at *https://www.lgbforge.com/images/pdf/criteria-for-the-remuneration-of-non-executive-directors.pdf*

25. Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo

The particulars relating to the conservation of energy, technology absorption, foreign exchange earnings and outgo, as required to be disclosed under Section 134(3)(m) of the Act, read with Rule 8 of the Companies (Accounts) Rules, 2014 are appended as **"Annexure B"** to this report.

26. Subsidiaries, Branches and Joint Ventures:

The Company does not have any subsidiary, joint venture and /or associate company during the year under review.

27. Corporate Social Responsibility:

The provisions of Section 135 of the Act, relating to Corporate Social Responsibility (CSR) are not applicable to the Company, as it does not meet the prescribed criteria in terms of net worth, turnover, or net profit during the financial year under review. Accordingly, the Company has not constituted a Corporate Social Responsibility Committee, nor has it formulated a CSR Policy.

28. Public Deposits:

The Company has not accepted any deposits from the public within the meaning of Sections 73 to 76 of the Act, and the rules made thereunder during the financial year under review. Accordingly, no amount of principal or interest was outstanding as on the date of the Balance Sheet.

29. Significant and Material Orders passed by the Regulators, Courts or Tribunals impacting the Going Concern Status and Company's Operations in Future.

There were no significant or material orders passed by any regulatory authorities, courts, or tribunals that could impact the going concern status of the Company or its future operations.

30. Details in respect of frauds reported by Auditors under Section 143(12) of the Companies Act, 2013 other than those which are reportable to the Central Government:

During the year under review, the Statutory Auditors and the Secretarial Auditors have not reported any instances of fraud as specified under Section 143(12) of the Act to the Audit Committee.

31. Auditors:

Statutory Auditors

Pursuant to the provisions of Section 139 of the Act, read with the Companies (Audit and Auditors) Rules, 2014, the Members of the Company, at their 17th Annual General Meeting (AGM) held on September 25, 2023, approved the re-appointment of M/s. N.R. Doraiswami & Co., Chartered Accountants (Firm Registration No. 000771S), as the Statutory Auditors of the Company for a second term of five consecutive years, from the conclusion of the 17th AGM till the conclusion of the 22nd AGM. Accordingly, no resolution relating to the appointment of Statutory Auditors is included in the Notice convening the 20th AGM. As required under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Statutory Auditors have confirmed that they hold a valid certificate issued by the Peer Review Board of the Institute of Chartered Accountants of India.

Secretarial Auditor:

Pursuant to Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) (Third Amendment) Regulations, 2024, and Section 204 the Act, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Members of the Company, at their 19th Annual General Meeting (AGM) held on August 21, 2025, approved the appointment of M/s. P. Eswaramoorthy and Company, Company Secretaries in Practice (CoP No. 7069), as the Secretarial Auditors of the Company for a period of five consecutive years, from the conclusion of the 19th AGM till the conclusion of the 24th AGM. The Secretarial Audit Report in Form No. MR-3 for the financial year 2025–26 is annexed as **“Annexure C”** to this Report and forms an integral part thereof.

Further, the Secretarial Compliance Report for the year ended March 31, 2026, issued by the Practicing Company Secretary pursuant to Regulation 24A of the Listing Regulations, has been filed with BSE Limited. A copy of the same is also available on the Company’s website.

Internal Auditor:

Pursuant to the provisions of Section 138 of the Act read with Rule 13 of the Companies (Accounts) Rules 2014, Sri. G Jawaharlal, Chartered Accountant (Membership. No: 200/27173) has been appointed as the Internal Auditor of the Company. The Internal Auditor monitors and evaluates the efficacy and adequacy of the internal control system in the Company, its compliance with operating systems, accounting procedures and policies of the Company and makes periodic reporting of its findings to the Audit Committee of the Company.

32. Comments on Auditors’ Report:

The reports issued by M/s. N.R. Doraiswami & Co., Chartered Accountants, Statutory Auditors of the Company, and M/s. P. Eswaramoorthy and Company, Company Secretaries in Practice (CoP No. 7069), for the financial year 2025–26 form part of this Annual Report. The Notes to the Financial Statements referred to in the Statutory Auditor’s Report are self-explanatory and do not call for any further comments.

The Statutory Auditor’s Report and the Secretarial Auditor’s Report do not contain any qualification, reservation, adverse remark, or disclaimer.

33. Maintenance of Cost Records:

Pursuant to the provisions of Section 148(1) of the Act read with the Companies (Cost Records and Audit) Rules, 2014, the Company is required to maintain cost records and has accordingly maintained the same as prescribed by the Central Government. However, based on the applicable thresholds under the said Rules, the requirement for appointment of a Cost Auditor is not applicable to the Company for the financial year ended March 31, 2026.

34. Particulars of Employees and Related Disclosures:

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Act read with Rule 5(1) and 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are forming part of the Directors' Report for the year ended March 31, 2026 and are attached to this Report and marked as **"Annexure D"**.

In terms of the provisions of Section 197(12) of the Act read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Management Personnel) Rules, 2014, there are no employees drawing remuneration in excess of the limits set out in the said rules.

35. Details of Application made or any proceedings pending under the Insolvency and Bankruptcy Code, 2016 during the year:

The Company has neither made any application nor is there any proceeding pending under the Insolvency and Bankruptcy Code, 2016 ("IBC Code") during the financial year under review, and there are no proceedings relating to the IBC Code involving the Company.

36. Management Discussion and Analysis Report:

As per Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate section on Management Discussion and Analysis Report outlining the business of your Company forms part of this Report as **"Annexure E".**

37. Corporate Governance Report:

In our continued commitment to uphold the highest standards of Corporate Governance and transparency, LGB Forge Limited diligently adheres to all the provisions of the SEBI Listing Regulations, as amended from time to time.

As per Regulation 34(3) Read with Schedule V of the Listing Regulations, a separate report on corporate governance, together with a certificate from the Company's Secretarial Auditor confirming compliance with the conditions of Corporate Governance as stipulated under the aforesaid Regulations, forms part of the Report as **"Annexure F".**

38. Vigil Mechanism/Whistle Blower Policy:

Pursuant to the provisions of Sections 177(9) and (10) of the Companies Act, 2013 read with Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has established a Vigil Mechanism through a Whistle Blower Policy.

The details of the Whistle blower Policy have been disclosed in the Corporate Governance Report and the same is available on the website of the Company at *https://www.lgbforge.com/images/pdf/whistle-blower-policy.pdf.*

39. Human Resource:

The Company considers its employees to be its most valuable resource and recognizes that a conducive work environment is key to achieving organizational objectives and sustaining competitiveness. The Human Resources function focuses on ensuring equitable compensation and benefits, while actively fostering employee engagement and retention.

Employee safety and well-being continue to be of paramount importance to the Company. Ongoing efforts are undertaken to implement and strengthen safety standards and precautionary measures across all plant locations.

40. Insurance:

The Company's plants, properties, equipment's and stocks are adequately insured against all major risks. The Company has insurance cover for product liability. The Company has also taken Directors' and Officers' Liability Policy to provide coverage against the liabilities arising on them.

41. Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

The Company has adopted a Policy on Prevention, Prohibition, and Redressal of Sexual Harassment at the Workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the rules made thereunder. An Internal Complaints Committee has been duly constituted in compliance with the Act.

The Policy provides a robust framework for the prevention and redressal of sexual harassment, thereby promoting a safe, secure, and respectful workplace environment. During the financial year 2025–26, no complaints of sexual harassment were received by the Company.

42. Acknowledgment:

The Board of Directors places on record its sincere appreciation for the unwavering commitment, dedication, and hard work of the Company's employees. It also gratefully acknowledges the continued support and co-operation extended by banks, government authorities, customers, and all stakeholders. The Board expresses its deep gratitude to the shareholders for their continued trust, confidence and support in the Company.

For and on behalf of the Board of Directors

Place : Coimbatore	**B. VIJAYAKUMAR** Chairman & Non-Executive Director DIN: 00015583	**RAJSRI VIJAYAKUMAR** Managing Director DIN: 00018244
Date : May 15, 2026		

ANNEXURE – A

Form No. AOC-2

[Pursuant to clause (h) of sub-section (3) of Section 134 of the Companies Act, 2013 and Rule 8(2) of the Companies (Accounts) Rules, 2014]

Details of Related Party Transactions

1. **Details of Contracts or Arrangements or Transactions not at Arm's Length Basis:** Nil
2. **Details of Material Contracts or Arrangements or Transactions at Arm's Length Basis:**

a)	Name of the Related Party	M/s. L.G. Balakrishnan & Bros Limited
b)	Nature of Relationship	Two of the Directors of the Company (i.e., Sri. B. Vijayakumar and Smt. Rajsri Vijayakumar) are Directors and Shareholders of M/s. L.G. Balakrishnan & Bros Limited.
c)	Nature of Contracts / Arrangements / Transactions	i. Purchase and Sale of Goods and Materials ii. Purchase and Sale of Assets iii. Payment of Rent for Leased Property iv. Payment of Electricity Bill for Leased Property
d)	Duration of the Contracts / Arrangements / Transactions	On going basis
e)	Salient Terms of the Contracts / Arrangements / Transactions including the value, if any	i. Purchase of Materials – ₹ 2330.96 Lakhs ii. Sale of Goods – ₹ 1666.22 Lakhs iii. Rent Payment – ₹ 64.15 Lakhs
f)	Date(s) of approval by the Board, if any	May 07, 2025
g)	Amount paid as advances, if any	Nil

For and on behalf of the Board of Directors

Place : Coimbatore
Date : May 15, 2026

B. VIJAYAKUMAR
Chairman & Non-Executive Director
DIN: 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN: 00018244

ANNEXURE - B

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

[Pursuant to provisions of Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014]

A. CONSERVATION OF ENERGY:

1. **Steps taken or impact on conservation of energy:**

   The Company is always committed to the efficient use of energy and continuously works to reduce energy consumption across its operations. Through the use of energy-efficient equipment, routine preventive maintenance of machinery, and optimization of energy consumption throughout its operations, the company endured in implementing energy conservation measures.

2. **Steps taken by the company for utilizing alternate sources of energy:**

   The Company is utilizing solar power at one of its plants, keeping in view the growing need for sustainable energy and reduced dependence on conventional power sources.

   In addition, the Company entered into an agreement with a solar power supplier for the procurement of renewable energy to meet a portion of its electricity requirements during June 2026. This initiative is expected to reduce dependence on conventional energy sources and contribute to sustainable business operations.

3. **Capital investment on energy conservation equipment:**

   No specific investment made during the financial year in energy conservation equipment.

B. TECHNOLOGY ABSORPTION:

1. **Efforts made towards technology absorption:**

   The Company has not undertaken any specific initiatives toward technology absorption. However, in-house research and development activities at the factory continue, with a focus on improving product quality and achieving cost reduction.

2. **Benefits derived like product improvement, cost reduction, product development or import substitution:**

   The Company has adopted a continuous improvement program aimed at enhancing product quality and performance, thereby achieving better business outcomes.

3. **In case imported technology (imported during the last three years reckoned from the beginning of the Financial year):**

a.	The details of technology imported	Nil
b.	The year of import	
c.	Whether the technology has been fully absorbed	
d.	If not fully absorbed, areas where has not taken place and reasons thereof	

4. **The expenditure incurred on Research and Development:** Nil

C. FOREIGN EXCHANGE EARNINGS AND OUTGO:

Foreign Exchange earnings	: ₹ 1027.43 Lakhs
Foreign Exchange used	: ₹ 8.21 Lakhs

For and on behalf of the Board of Directors

Place : Coimbatore
Date : May 15, 2026

B. VIJAYAKUMAR
Chairman & Non-Executive Director
DIN: 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN: 00018244

ANNEXURE - C

Form No. MR – 3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members
LGB Forge Limited
(CIN: L27310TZ2006PLC012830)
No 6/16/13, Krishnarayapuram Road,
Ganapathy Post, Coimbatore – 641 006

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **LGB Forge Limited** (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the Audit period covering the financial year ended **31st March, 2026,** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the period ended 31st March, 2026 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

   a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

   b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

   c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 [Not applicable as the Company has not issued any security during the Financial Year under review];

   d. The Securities and Exchange Board of India (Share based Employee benefits) Regulations, 2014 [Not applicable as the Company does not have any Scheme for share based employee benefits during the Financial Year under review];

e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 [Not applicable as the Company has not issued and listed any debt securities during the Financial Year under review];

f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993, regarding the Companies Act and dealing with client [Not applicable as the Company is not registered as Registrar to an Issue and Share Transfer Agent during the Financial Year under review];

g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 [Not applicable as the Equity Shares of the Company have not been delisted during the Financial Year under review];

h. The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 [Not applicable as the Company has not bought back / proposed to buy back any of its securities during the Financial Year under review]

i. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

(vi) Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016.

I have relied on the representation made by the Company and its officers, relating to systems and mechanisms framed by the Company, for ensuring compliance with the other Laws and Regulations as applicable to the Company. The management has confirmed that there is no industry specific law applicable to the Company, and that the Company is primarily governed by general laws applicable to all entities, with which the Company has complied.

I have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards issued by The Institute of Company Secretaries of India.

(ii) The Listing Agreements entered into by the Company with BSE Limited.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines and Standards wherever applicable.

I further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate Notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and with shorter notice wherever required, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

I am informed that there were no dissenting members, on any of the matters, discussed at the Board Meetings during the Financial Year under review, whose views were required to be captured and recorded as part of the minutes.

I further report that based on the information provided by the Company, its officers and authorized representatives during the conduct of the audit and on the review of the quarterly compliance reports submitted by the respective department heads and the Company Secretary which is taken on record by the Board of Directors at their meeting(s), I am of the opinion that there are adequate systems and processes in place in the Company which is commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the period covered under the Audit, the Company has not made any specific events / actions having a major bearing on the Company's affairs in pursuance of laws, rules, regulations and guidelines referred to above

P. ESWARAMOORTHY AND COMPANY
Company Secretaries

P. ESWARAMOORTHY
Proprietor
FCS No.: 6510, CP No.: 7069
Peer Review Cert. No.6794/2025
UDIN: F006510H000366859

Place: Coimbatore
Date: May 15, 2026

ANNEXURE TO SECRETARIAL AUDIT REPORT OF EVEN DATE ISSUED BY COMPANY SECRETARY IN PRACTICE

To

The Members
LGB Forge Limited
(CIN: L27310TZ2006PLC012830)
No 6/16/13, Krishnarayapuram Road,
Ganapathy Post, Coimbatore – 641 006

My Secretarial Audit Report of even date is to be read along with this letter.

1. Maintenance of Secretarial Records, devising proper system to ensure compliance with the provisions of all applicable laws and regulations and ensuring that systems are adequate and operate effectively, are the responsibilities of the Management of the Company. My responsibility is to express an opinion on these Secretarial Records based on Audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial Records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial Records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, I have obtained the Management's representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of Management. My examination was limited to the verification of procedures on a test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company

P. ESWARAMOORTHY AND COMPANY
Company Secretaries

P. ESWARAMOORTHY
Proprietor
FCS No.: 6510, CP No.: 7069
Peer Review Cert. No.933/2020
UDIN: F006510H000366859

Place: Coimbatore
Date: May 15, 2026

ANNEXURE - D

Statement pursuant to Section 197(12) of the Companies Act 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Mangerial Personnel) Rules, 2014

1. **Ratio of Remuneration of Each Director to the Medium Remuneration of the Employees of the Company for the financial year ended March 31, 2026, and the percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year ended March 31, 2026:**

S. No.	Directors / KMP	Category	Remuneration (₹ in Lakhs)	Median Remuneration	Ratio	% Increase
1	Sri. B. Vijayakumar	Chairman and Non-Executive Director	-	-	-	-
2	Smt. Rajsri Vijayakumar	Managing Director	24.21	3.06	8.08:1	-
3	Sri. A. Sampath Kumar	Whole Time Director	24.21	3.06	8.08:1	-
4	Sri. V. Ragupathi	Non-Executive Director	-	-	-	-
5	Sri. C Rajaram	Independent Director	-	-	-	-
6	Sri. S Ganesh	Independent Director	-	-	-	-
7	Sri. Prem Kumar Parthasarathy	Independent Director	-	-	-	-
8	Sri. Sajeev Mathew Rajan	Independent Director	-	-	-	-
9	Sri. Murugesa Saravana Marthandam	Independent Director	-	-	-	-
10	Smt. Geetha Manjari	Chief Financial Officer (upto March 10,2026)	8.63	NA	NA	-
11	Smt. Narmatha G K	Company Secretary and Compliance Officer	8.30	NA	NA	-
12	Sri. Venkatesan N	Chief Financial Officer (w.e.f March 11,2026)	0.97	NA	NA	-

Notes:

For this purpose, sitting fees paid to the Directors have not been considered as remuneration.

2. Percentage decrease in the median remuneration of employees in the financial year: 5 %

3. Number of permanent employees on the rolls of Company as on March 31, 2026 : 221

4. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

   Average percentile increase in remuneration other than managerial personnel is 5% and average percentile increase / (decrease) in remuneration for managerial personnel is 7%.

5. Affirmation that the remuneration is as per the remuneration policy of the Company:

   Your Directors' affirm that the remuneration is as per the Nomination and Remuneration Policy of the Company.

a. Top 10 Employees in terms of Remuneration drawn during the financial year 2025-26:

S. No.	Name	Designation	Remuneration (₹ in lakhs)	Qualification	No. of Years Experience (overall experience including LGB Forge Limited)	Date of Commencement of Employment	Age (Years)	Last Employment held by such employee before joining the Company (with designation)	Percentage of Equity Shares held*	Whether any such employee is a relative of any director or manager of the company and if so, name of such director or manager
1	Rajsri Vijayakumar	Managing Director	24.21	B.B.A.,	21	16-02-2023	46	Super Tranports Private Limited – Manging Director	6.30%	Daughter of Sri. B. Vijayakumar, Chairman and Non-Executive Director
2	A. Sampath Kumar	Whole Time Director	24.21	M.B.A.,	39	16-02-2023	64	Super Transports Private Limited - Director	0.00%	None
3	Geetha Manjari (upto 10.03.2026)	Chief Financial Officer	8.65	B.Com.,	30	17-10-2003	62	Ugra Precision Engineering Private Limited	Nil	None
4	Madhankumar S	Senior Manager – HR	8.30	M.S.W	16	25-10-2021	39	Texmo Industries	Nil	None
5	Narmatha G K	Company Secretary	8.30	M.Com, CS	8	11-02-2025	42	Super Spinning Mills Limited	0.00%	None
6	C. Satheesh Kumar	Manager – Press Forging	7.61	I.T.I.,	26	01-02-2022	47	TVS Suzuki Automobiles Private Limited	Nil	None
7	N Nagaraj	Assistant Manager - Maintenance	7.54	DEEE	25	14-03-2025	44	Satya Auto	Nil	None
8	Rajesh Kumar E	Manager	7.50	DME	20	12-02-2025	42	Redlands Ashlyn Motor	Nil	None
9	Arishjith Aravindhan	Deputy Manager - Quality Assurance	7.01	DME	18	20-12-2021	39	Koyas Fasteners P Ltd	Nil	None
10	Prabhu Y	Deputy Manager - Tool Room	6.63	DME	26	26-03-2015	48	Kinitic Forging	Nil	None

* The percentage of equity shares held by the employee in the Company within the meaning of clause (iii) of sub-rule (2) of Rule 5 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Note: All the employees mentioned above were on the rolls of the Company as on March 31, 2025.

b. Employed through the financial year, was in receipt of remuneration for that year which, in the aggregate was not less than Rupees One Crore and Two Lakhs:

S. No.	Name	Designation	Remuneration (in ₹)	Qualification	No. of Years Experience (overall experience including LGB Forge Limited)	Date of Commencement of Employment	Age (Years)	Last Employment held by such employee before joining the Company (with designation)	Percentage of Equity Shares held	Whether any such employee is a relative of any director or manager of the company and if so, name of such director or manager
Nil										

c. Employed for a part of the financial year, was in receipt of remuneration for any part of that year, at a rate which, in the aggregate was not less than Rupees Eight Lakhs and Fifty Thousand Only per month:

S. No.	Name	Designation	Remuneration (in ₹)	Qualification	No. of Years Experience (overall experience including LGB Forge Limited)	Date of Commencement of Employment	Age (Years)	Last Employment held by such employee before joining the Company (with designation)	Percentage of Equity Shares held	Whether any such employee is a relative of any director or manager of the company and if so, name of such director or manager
Nil										

d. Employed throughout the financial year or part thereof, was in receipt of remuneration in that year, which is in excess of that drawn by the Managing Director or Whole Time Director or Manager and hold himself or along with his spouse and dependent children not less than two percent of the equity shares of the Company:

S. No.	Name	Designation	Remuneration (in ₹)	Qualification	No. of Years Experience (overall experience including LGB Forge Limited)	Date of Commencement of Employment	Age (Years)	Last Employment held by such employee before joining the Company (with designation)	Percentage of Equity Shares held	Whether any such employee is a relative of any director or manager of the company and if so, name of such director or manager
Nil										

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non-Executive Director
DIN: 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN: 00018244

Place : Coimbatore
Date : May 15, 2026

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

[Pursuant to Regulation 34(2)(e) read with Schedule V Para B of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

Economic Overview:

During FY2025–26, the global economy continued on a moderate recovery path, shaped by persistent geopolitical tensions, inflationary pressures, and evolving government policies. Businesses across industries remained cautious in making fresh investments amid economic uncertainty. Although global economic activity remained resilient, the pace of growth continued to stay below historical averages, reflecting ongoing uncertainties across major economies.

India continued to be one of the world's fastest-growing major economies, supported by strong domestic fundamentals and a stable macroeconomic environment. In the July 2026 the IMF revised the FY2026–27 forecast down to 6.4% from previous 6.5%, mainly reflecting higher energy prices and increased global uncertainty. Despite an uncertain global environment marked by geopolitical tensions, evolving trade patterns and intermittent volatility in energy and commodity prices, India's medium-term growth outlook remains positive. The country's economic resilience continues to be anchored by its large domestic market and favourable demographic profile, further strengthening its role in the global economy.

Industry Overview and Business Structure:

Recent geopolitical tensions, rising energy costs, and persistent inflation continue to pressure global manufacturing and supply chains, including the forging industry. These challenges highlight the need for a balanced policy approach that supports both global competitiveness and domestic industry. The forging industry is expected to grow steadily, driven by recovering automotive demand, expanding industrial applications, and ongoing capital investments. India's strong manufacturing capabilities and supply chain diversification position it as an attractive global sourcing hub.

In this context, our company is focused on serving both automotive and industrial segments. Equipped with a comprehensive manufacturing facility, we specialize in the production of semi-finished and fully machined steel forged components. Our facilities feature a diverse array of hot and cold forging presses and open-die hammers, supported by in-house tool rooms.

Business Environment Outlook & Prospects:

We have achieved a 10% growth in revenue despite rising input costs and volatile forecasts, and this is mainly due to the various measures taken to improve process and resource optimisation. We are working closely with our customers in mitigating the rising input costs so that there is mutual benefit in the long term.

Your company is continuing to strengthen its manufacturing footprint with continuous focus on various operational drivers, long term strategic partnership with customers, and special focus on high value engineered forgings.

The Chennai facility is poised to start operations by the end of the second quarter of 2026, which will greatly help in keeping up with our customer demands. Sustained focus on asset management, maintenance and technological upgradation has been key in improving our operational efficiency and meeting customer demands.

This year our focus will be to strengthen our core manufacturing teams in planning, executing and managing efficient operational systems specifically aligned with our customers requirements, without hampering production and delivery.

Opportunities and Threats:

The long term opportunities for the Forging Industry are well positioned across various industry sectors, though automotive sector remains at the forefront. The government support through various initiatives as well as strong push on infrastructure investments are demand drivers for various forging components. Emerging markets for high value forging such as precision forging or machined components across all sectors indicate long term opportunities and growth.

The on-going West Asia energy crisis is fuelling disruption of raw material availability leading to rising input prices and processing costs. These factors pose significant challenges in the short to mid term period and will affect manufacturing efficiency and on time delivery of products. Your company is diligently monitoring these evolving conditions and working closely with all stakeholders to ensure consistent delivery of high quality products and services.

Segment-wise or Product-wise Performance:

The Company operates in only one segment viz., Forging and Machining. The performance of the Company is detailed in the Directors Report.

Risks and Concern:

The Company has established a robust and proactive risk management framework designed to ensure thorough evaluation and monitoring of its operations. This framework facilitates the timely identification, assessment, and mitigation of potential risks arising from both internal and external factors. Key risk areas for the Company include fluctuations in input costs along with availability, recruitment and retention of workforce and cyber security threats. To address these risks effectively, the Company continuously implements appropriate strategies and control measures, ensuring resilience, operational stability, and sustained business performance.

Internal Control Systems and their Adequacy:

The Company has established adequate internal financial control systems to ensure the orderly and efficient conduct of its business operations. To further strengthen these controls, the Company has engaged independent Internal Auditors, who periodically evaluate the effectiveness and adequacy of the existing systems and recommend necessary improvements. The findings and corrective actions are regularly reviewed and monitored by the Audit Committee and the Board, ensuring continuous enhancement of the overall control environment.

Human Resources / Industrial Relations:

Your Company employs a total of 221 personnel. LGB Forge Limited continues to prioritize the development and retention of a skilled workforce by implementing structured training programs and HR initiatives that enhance employee engagement, motivation, and overall effectiveness. Industrial relations remained consistently peaceful and harmonious, underscoring a stable and cooperative workplace environment.

Health & Safety:

The Company remains strongly committed to safeguarding the health and well-being of its employees by providing a safe and conducive working environment. It conducts regular health and safety training sessions to promote awareness and preparedness, along with periodic inspections and reviews to ensure that appropriate safety standards and measures are consistently maintained across its facilities.

Discussion on Financial Performance with respect to Operational Performance:

The revenue from operations and other income for the financial year under review increased from ₹ 9,475.28 Lakhs during the FY 2024-25 to ₹ 10,495.03 Lakhs in the FY 2025-26 reflecting improved business activity and enhanced revenue generation. The profit/loss after tax amounted to (₹ 221.73) Lakhs for the year under review, as against (₹ 122.45) Lakhs in the preceding year with the one time increase in provision for employee benefits of ₹ 69.34 Lakhs due to New Labour Codes implication.

The summary of the Company's results of operations, expenditure details, and cash flow position is provided below:

Results of Operations: (₹ in Lakhs)

Particulars	FY 2025-26	FY 2024-25	Growth (in %)
Net Sales	10,318.66	9,403.78	9.73
Other Income	176.37	71.52	146.60
Total Income	**10,495.03**	**9,475.30**	**10.76**

Major heads of Expenditures: (₹ in Lakhs)

Particulars	FY 2025-26	FY 2024-25	Growth %
Costs of material consumed	4429.52	4,300.96	2.28
Changes in Inventory of Finished Goods,Work-in-progress and Stock-in-trade	(75.34)	(12.09)	523.17
Employee Benefit Expenses	2281.23	2,042.49	11.69
Finance Cost	285.55	250.42	14.03
Depreciation and Amortisation Expenses	349.12	291.03	19.96
Other Expenses	3377.34	2,910.27	16.05
Total Comprehensive Income Before Tax	**(152.39)**	**(337.80)**	**(54.89)**
Total Comprehensive Income After Tax	**(152.39)**	**(337.80)**	**(54.89)**

Cash Flows: (₹ in Lakhs)

Particulars	FY 2025-26	FY 2024-25
Operating Cash and Cash Equivalents	0.39	0.31
Net Cash from Operating Activities	494.56	1559.84
Net Cash from Investing Activities	(267.21)	(289.62)
Net Cash from Financing Activities	(227.38)	(1,269.80)
Closing Cash and Cash Equivalents	0.36	0.39

Details of Significant Changes in Key Financial Ratios (along with detailed explanation therefor):

There is significant change in some key financial ratios when compared with previous years and below are the ratios:

Particulars	FY 2025-26	FY 2024-25	Variance (%)	Reason
Debtors Turnover Ratio	3.98	3.34	19.16	
Inventory Turnover Ratio	6.36	4.17	52.52	The ratio increased due to a significant reduction in closing inventory.
Interest Coverage Ratio	0.47	(0.35)	234.29	The ratio improved due to reduced financial losses relative to its debt obligations.

Particulars	FY 2025-26	FY 2024-25	Variance (%)	Reason
Current Ratio	1.53	1.83	(16.39)	
Debt Equity Ratio	1.70	1.45	17.24	
Operating Profit Margin %	1.29	(0.93)	238.71	The ratio improved due to reduced financial losses.
Net Profit Margin %	(2.15)	(1.30)	(65.38)	The ratio worsened due to substantial losses from exceptional items.

Further, the Company confirms that there is no different accounting treatment that has been followed than prescribed in accounting standard while preparing financial statements.

Cautionary Statement:

The statements in the Management Discussion and Analysis Report describing the Company's view, projections, estimates and expectations may constitute "forward looking statements" within the meaning of applicable laws and regulations. Actual results may differ materially from those either expressed or implied. Any investment by shareholders / investors should therefore be based on their individual analysis.

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non-Executive Director
DIN: 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN: 00018244

Place : Coimbatore
Date : May 15, 2026

ANNEXURE - F

CORPORATE GOVERNANCE REPORT

The Directors present to you the Company's Report on Corporate Governance for the Financial Year ended March 31, 2026, in terms of Regulation 34(3) read with Part C of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

1. Company's Philosophy on Corporate Governance:

The Company is committed to upholding fair, transparent, and ethical governance practices. It believes that strong corporate governance stems from the adoption of best management practices, compliance with applicable laws and adherence to the highest standards of integrity, accountability and ethics in all business activities. The Company remains fully dedicated to implementing sound governance principles and maintaining the highest standards in the conduct of its business.

2. Board of Directors:

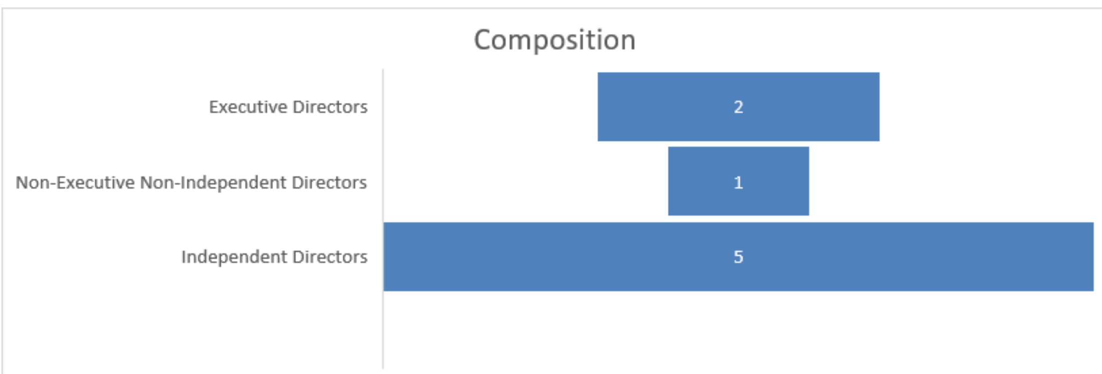
The Board of Directors of the Company play a pivotal role in overseeing the overall functioning of the Company. They provide strategic direction, guidance, and leadership to the management, while also monitoring the Company's performance with the objective of fostering long-term relationships with its stakeholders.

(i) Composition:

The Board comprises an optimal mix of Executive, Non-Executive, and Independent Directors in compliance with Regulation 17 of the Listing Regulations and Section 149 and other applicable provisions of the Companies Act, 2013 ("Act"). The Independent Directors, with their diverse expertise and experience, and the Non-Executive Director provide objective judgment and valuable guidance, while their active participation in Board and Committee meetings strengthens the Company's governance and decision-making process.

As on March 31, 2026, the Board comprised eight Directors, including two Executive Directors (one Managing Director (Female) and one Whole-Time Director), one Non-Executive Director, and five Independent Directors. The Board possesses an appropriate balance of skills, experience, and expertise to effectively discharge its responsibilities. A certificate from M/s. P. Eswaramoorthy and Company, Practising Company Secretaries, confirming that none of the Directors has been debarred or disqualified by the Securities and Exchange Board of India (SEBI), the Ministry of Corporate Affairs (MCA), or any other statutory authority forms part of this Annual Report.

The composition of the Board as on March 31, 2026, is given below.



The particulars relating to the attendance of each Director at the Board Meetings held during the financial year ended March 31, 2026 and the last Annual General Meeting, along with details of their Directorships, Memberships and Chairpersonship in Committees, computed in accordance with Regulation 26 of the Listing Regulations and the Companies Act, 2013, are provided below.

Name & DIN of the Directors	Category of Director	Number of Board Meetings during the year 2025-26		Whether attended last AGM held on August 21, 2025	No. of Directorships in other companies*	Number of Committee positions held in other public companies **	
		Held after appointment/ before resignation	Attended			Chairmanship	Membership
Sri. B. Vijayakumar DIN: 00015583	Promoter – Non-Executive Director	5	5	Yes	1	-	1
Smt. Rajsri Vijayakumar DIN: 00018244	Promoter – Managing Director	5	5	Yes	1	-	-
Sri. A. Sampath Kumar DIN: 00015978	Whole Time Director	5	5	Yes	-	-	-
Sri. V. Ragupathi DIN: 01712288 (Upto 27.10.2025)	Non-Executive Director	2	2	Yes	-	-	-
Sri. Prem Kumar Parthasarathy DIN: 07126673	Non-Executive – Independent Director	5	4	Yes	1	-	-
Sri. Sajeev Mathew Rajan DIN: 01252269	Non-Executive – Independent Director	5	5	Yes	-	-	-
Sri. Murugesa Saravana Marthandam DIN: 09623736	Non-Executive – Independent Director	5	5	Yes	1	-	-
Sri. C Rajaram $ DIN: 01972102	Non-Executive – Independent Director	5	5	Yes	-	-	-
Sri, S Ganesh DIN: 08617166	Non-Executive – Independent Director	5	5	Yes	-	-	-

* Excludes foreign companies, private limited companies (not being subsidiary or holding company of a public company), alternate Directorship and companies registered under Section 8 of the Companies Act, 2013.

** Chairmanship / Membership of Board Committees include Audit Committee and Stakeholders' Relationship Committees.

(ii) Details of Directorship of Directors in other Listed Entities and Category of their Directorship as on March 31, 2026:

Name of the Director	Details of the other listed entities where the Directors hold directorship	
	Name of the listed entity	Designation
Sri. B. Vijayakumar	L.G. Balakrishnan & Bros Limited	Executive Chairman
Smt. Rajsri Vijayakumar	L.G. Balakrishnan & Bros Limited	Non-Executive Director

* None of the other directors of the Company hold directorship in any other listed entity.

None of the Directors of the Company holds directorships in more than seven listed entities, nor does any Director serve as an Independent Director in more than seven listed entities. Furthermore, none of the Executive Directors of the Company hold Independent Directorships in more than three listed entities. In accordance with

Regulation 26 of the Listing Regulations, none of the Directors of the Company is a member of more than ten committees or serves as Chairperson of more than five committees across all listed entities and public limited companies in which he/she holds a directorship. All requisite disclosures pertaining to committee chairmanships and memberships, as of March 31, 2026, have been duly submitted to the Company by the respective Directors.

(iii) Details of Board Meetings held during the financial year 2025-26:

The Board meets regularly to review the Company's strategic, operational and financial matters and has also delegated specific responsibilities to its Committees. Detailed agendas, together with relevant information, are circulated in advance to facilitate informed deliberations. Action Taken Reports on decisions of previous meetings, minutes of Board/Committee meetings, and all material information, including those specified under Part A of Schedule II to the Listing Regulations, are placed before the Board. Prior to approving the quarterly and annual financial results, the Board receives detailed presentations on the Company's financial performance and other key business matters.

The Board meets at least once every calendar quarter, with a minimum of four meetings annually, and additional meetings are convened as required. Resolutions by circulation are passed in urgent cases in accordance with applicable laws and are subsequently noted by the Board. During the financial year, the gap between any two consecutive Board meetings did not exceed 120 days. The requisite quorum was present at all meetings and video conferencing facilities were used, wherever required, to enable Directors to participate.

During the Financial Year 2025-26, the Board met Five (5) times on May 07, 2025, August 07, 2025, November 10, 2025, February 05, 2026 and March 10, 2026. The details of the Board meetings are as follows:

S. No.	Date of Meeting	Board Strength	No. of Directors Attended
1	May 07, 2025	9	9
2	August 07, 2025	9	9
3	November 10, 2025	8	8
4	February 05, 2026	8	7
5	March 10, 2026	8	8

In compliance with Regulation 27(2) of the Listing Regulations, the Company submits a quarterly Corporate Governance compliance report to the Stock Exchange. Additionally, the Managing Director and the Chief Financial Officer provide quarterly certifications attesting to the accuracy of the financial statements and the adequacy of internal financial controls. This is carried out in accordance with Regulation 17(8) of the Listing Regulations, read in conjunction with Part B of Schedule II thereof, pertaining to the CEO and CFO certification for the Financial Year ended March 31, 2026.

Directors Inter-se Relationship:

Sri. B. Vijayakumar, Chairman and Non-Executive Director is the father of Smt. Rajsri Vijayakumar, Managing Director of the Company. None of the other Directors on the Board are related to each other.

(iv) Number of shares and convertible instruments held by the Non-Executive Directors:

The details of shares held by the Non-Executive Directors as on March 31 2026, are given under the table below:

S. No.	Name	No. of shares held	% of Holding
1	Sri. B. Vijayakumar	1,50,00,000	6.30
2	Sri. Prem Kumar Parthasarathy	-	-
3	Sri. Sajeev Mathew Rajan	-	-

S. No.	Name	No. of shares held	% of Holding
4	Sri. Murugesa Saravana Marthandam	-	-
5	Sri. C Rajaram	-	-
6	Sri. S Ganesh	-	-

The Company has not issued any type of convertible instruments to Non-Executive Directors. None of the Directors were issued any stock options.

(v) Independent Directors

The Independent Directors play a pivotal role in the Board's deliberations and decision-making processes by providing objective judgment, independent oversight, and diverse expertise. Their active participation in the Board and its Committees ensures balanced decision-making and safeguards the interests of all stakeholders, particularly in matters involving actual or potential conflicts of interest.

The Independent Directors comply with the requirements of Regulation 16(1)(b) of the Listing Regulations and Section 149(6) of the Act. Based on the declarations received, the Board is satisfied that all Independent Directors meet the prescribed criteria of independence and are independent of the management. They have also confirmed compliance with Regulation 25(8) of the Listing Regulations and have registered themselves with the Independent Directors Data Bank maintained by the Indian Institute of Corporate Affairs in accordance with Section 150 of the Act and the Companies (Appointment and Qualification of Directors) Rules, 2014. In the opinion of the Board, all Independent Directors fulfil the applicable conditions of independence. The Directors expressed satisfaction with the evaluation process.

Meeting of Independent Directors:

Pursuant to Schedule IV of the Companies Act, 2013 and Regulation 25 of the Listing Regulations, the Independent Directors held a separate meeting on January 24, 2026, without the presence of the Executive Directors or management. All the Independent Directors attended the meeting. They reviewed the affairs of the Company and evaluated the performance of the Non-Independent Directors, the Board as a whole, and the Chairman. The views of the Independent Directors were subsequently communicated to the Chairman of the Board by the Chairperson of the meeting.

Familiarisation Programme for Independent Directors:

The Company has an ongoing familiarization programme for all its directors, including Independent Directors. During the financial year 2025–26, the Independent Directors were provided with familiarization sessions covering the Company's operations, the industry in which it operates, its business model, and their roles, rights, and responsibilities, along with other relevant matters. The details of familiarisation programmes imparted to Independent Directors during the financial year 2025-26 are disclosed on the Company's website at *https://www.lgbforge.com/images/pdf/FamPrgFY2025-26.pdf*

(vi) Board and Directors' Evaluation and Criteria for Evaluation

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17 of the Listing Regulations, the Board has undertaken an annual evaluation of its own performance, that of individual Directors, as well as the functioning of its Committees, namely the Audit Committee, Stakeholders' Relationship Committee, Nomination and Remuneration Committee, Risk Management Committee and Corporate Social Responsibility Committee.

Structured questionnaires were designed, taking into account inputs received from the Directors, covering key aspects such as the adequacy of the composition of the Board and its Committees, Board culture, execution of roles, discharge of duties and governance practices.

A separate evaluation was carried out for individual Directors, including the Chairman, based on parameters such as participation in meetings, contribution to deliberations, and exercise of independent judgment in safeguarding the interests of the Company and its stakeholders. The performance of the Independent Directors was evaluated by the entire Board, excluding the Director being evaluated. The performance of the Chairman and Non-Independent Directors was assessed by the Independent Directors.

(vii) Skills / Expertise / Competencies of the Board of Directors:

The Board consists of qualified members who possess the necessary proficiency, skills, and competencies, enabling them to make effective contributions to the Board, its committees, and the management. The Board has identified the following skills, expertise, and competencies essential for the effective functioning of the Company, which are presently available with the Board:

Area of Expertise	Description
Industry Knowledge/ Experience	• Knowledge / Experience in the manufacturing and sale of Automobile Components and other technical products. • Knowledge of the automotive industry and the products, business model and the market. • Understanding of government policies and legislative processes pertaining to the Industry.
Strategy & Business Planning	• Ability to think strategically; identify and assess business opportunities and threats. • Ability to understand and plan based on the business environment in which it is operating.
Board Service and Governance Skills	• Knowledge / Experience in the governance, legal and compliance areas and the ability to identify key risks in a wide range of areas including legal and compliance risks. • Ability to constructively manage crisis, provide leadership around solutions and contribute to communications strategy with stakeholders.
Finance	• Qualifications and experience in finance and the ability to analyse key financial statements, critically assess financial viability and performance, contribute to strategic financial planning and oversee budgets and the efficient use of resources and oversee funding arrangements and accountability.
Human Resource	• Ability to understand the role and fulfilment of the duties and responsibilities of a Director. • Ability to have integrity, leadership, social responsibilities, ethical values and good communication skills.

The current composition of the Board comprises of following skills and expertise:

Name of the Directors	Industry Knowledge/ Experience	Strategy & Business Planning	Board Service and Gover-nance Skills	Finance	Human Resource
Sri. B. Vijayakumar	✓	✓	✓	✓	✓
Smt. Rajsri Vijayakumar	✓	✓	✓	✓	✓

Name of the Directors	Industry Knowledge/ Experience	Strategy & Business Planning	Board Service and Governance Skills	Finance	Human Resource
Sri. A. Sampath Kumar	✓	✓	✓	✓	✓
Sri. Prem Kumar Parthasarathy	✓	✓	✓		✓
Sri. Sajeev Mathew Rajan	✓	✓	✓		✓
Sri. Murugesa Saravana Marthandam	✓	✓	✓	✓	✓
Sri. C Rajaram	✓	✓	✓	✓	
Sri. S Ganesh	✓	✓	✓	✓	✓

Resignation of Independent Director(s) before expiry of tenure, if any:

None of the Independent Directors has resigned before the expiry of his tenure during the year under review.

3. COMMITTEES OF THE BOARD

(i) Audit Committee:

The Audit Committee has been duly constituted in accordance with the Companies Act, 2013 and Listing Regulations. The Committee assists the Board in overseeing the integrity of the Company's financial reporting process, the effectiveness of internal controls, audit functions, and compliance with applicable legal and regulatory requirements. It also reviews the financial statements, supported by internal and statutory audit reports, to ensure transparency, accountability, and the reliability of financial disclosures. All members of the Audit Committee are financially literate, and the majority possess accounting or financial management expertise.

Terms of Reference:

The Committee plays a key role in enhancing shareholder confidence by promoting transparency and accountability, while also serving as a catalyst for effective financial reporting and robust auditing practices. The terms of reference of Audit Committee are in accordance with Section 177 of the Companies Act, 2013, read with the Companies (Meetings of Board and its Powers) Rules, 2014, and Regulation 18 of Listing Regulations and, inter alia, include:

- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- Recommendation for appointment, remuneration and terms of appointment of Auditors of the Company;
- Approval of payment to Statutory Auditors for any other services rendered by the Statutory Auditors;
- Reviewing with the management, the quarterly and annual financial statements and auditor's report thereon before submission to the Board for approval;
- Reviewing with the management, the statement of uses/application of funds raised through an issue; and
- Approval or any subsequent modification of transactions of the Company with related parties.

The detailed roles and responsibilities of the Audit Committee are in line with the provisions of Section 177 of the Act and Regulation 18 read with Part C of Schedule II of Listing Regulations apart from such other functions as may be specifically assigned to it by the Board from time to time.

Composition & Meetings:

The Audit Committee consists of four members, including three Independent Directors and one Executive Director. An Independent Director serves as the Chairman of the Committee, and all members have expertise in accounting and financial management. Executive Directors, the Chief Financial Officer, and representatives of the Statutory and Internal Auditors attend the Committee's meetings as invitees, as and when required. The Company Secretary acts as the Secretary to the Committee.

During the financial year 2025-26, the Audit Committee has met Five (5) times on May 07, 2025, August 07, 2025, November 10, 2025, February 05, 2026 and March 10, 2026 and the time gap between any two consecutive meetings did not exceed the interval of 120 days. The composition of the Audit Committee as of March 31, 2026 and details of the attendance of its Members are as under:

S. No.	Name of the Members	Category	Designation	No. of Meetings Held after Appointment / before Resignation	No. of Meetings Attended
1	Sri. S Ganesh	Non-Executive Independent Director	Chairman	5	5
2	Sri. Murugesa Saravana Marthandam	Non-Executive Independent Director	Member	5	5
3	Sri. C Rajaram	Non-Executive Independent Director	Member	5	5
4	Smt. Rajsri Vijayakumar	Managing Director	Member	5	5

The Chairman of the Audit Committee attended the Company's 19th Annual General Meeting held on August 21, 2025. The Company Secretary serves as the Secretary to the Committee.

The Chairman of the Committee apprises the Board about the significant discussions that takes place in the respective Audit Committee meetings. The minutes of the Audit Committee meetings were circulated to all members of the Board, and the Board reviews and takes note of the same. The Committee also examined and reviewed the annual financial statements for the financial year 2025–26 prior to their submission to the Board. During the year under review, all recommendations made by the Audit Committee were duly accepted by the Board.

(ii) Nomination and Remuneration Committee:

The Nomination and Remuneration Committee ("NRC") has been constituted in accordance with Section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). The Committee comprises entirely of Non-Executive Directors, with a majority being Independent Directors.

The NRC assists the Board in identifying and recommending candidates for appointment as Executive, Non-Executive, and Independent Directors, overseeing succession planning, promoting Board diversity, and evaluating the qualifications and effectiveness of Directors. The Committee also oversees the Company's remuneration framework, ensuring that compensation policies are fair, performance-driven, aligned with the Company's long-term objectives, and compliant with applicable regulatory requirements.

Terms of Reference:

The terms of reference of the Nomination and Remuneration Committee broadly includes the roles, powers and duties as vested under Section 178 of the Act and Regulation 19 of the Listing Regulations, alongwith any amendments thereof. The Nomination and Remuneration Committee (NRC) shall, inter alia, perform the following functions:

- Identify and recommend to the Board individuals qualified to become Directors (Executive, Non-Executive and Independent) and to be appointed in senior management, in accordance with the criteria laid down by the Company.
- Formulate the criteria for determining qualifications, positive attributes and independence of Directors.
- Recommend to the Board a policy relating to the remuneration of Directors, Key Managerial Personnel (KMP) and other employees.
- Ensure that the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors and senior management, and that it is aligned with the Company's performance and long-term objectives.
- Devise a policy on Board diversity.
- Formulate and oversee succession plans for the Board and senior management.
- Evaluate the performance of the Board, its Committees and individual Directors, and recommend appropriate actions based on such evaluation.
- Review and recommend to the Board the appointment, re-appointment and removal of Directors and senior management personnel.

Composition & Meetings:

The Nomination and Remuneration Committee consists of four members, all of whom are Non-Executive Directors with majority being Independent Directors. The Chairman of the Nomination and Remuneration Committee is an Independent Director.

During the financial year 2025-26, the Nomination and Remuneration Committee has met two (2) times on May 06, 2025 and March 10, 2026 The composition of the Committee as of March 31, 2026 and details of the attendance of its members are as under:

S. No.	Name of the Members	Category	Designation	No. of Meetings Held after Appointment / before Resignation	No. of Meetings Attended
1	Sri. C Rajaram	Non-Executive Independent Director	Chairman	2	2
2	Sri. Murugesa Saravana Marthandam	Non-Executive Independent Director	Member	2	2
3	Sri. Prem Kumar Parthasarathy	Non-Executive Independent Director	Member	2	2
4	Sri. B Vijayakumar	Chairman Non-Executive Director	Member	2	2

None of the Non-Executive Directors, have any material pecuniary relationship or transactions with the Company, apart from receiving director's sitting fees for attending the Board and Audit Committee Meetings.

The Chairman of the Nomination and Remuneration Committee attended the Company's 19th Annual General Meeting held on August 21, 2025. The Company Secretary serves as the Secretary to the Committee. The minutes of the Nomination and Remuneration Committee were placed before the Board Meeting for ratification and approval.

(iii) Stakeholders' Relationship Committee:

The Company has constituted a Stakeholders Relationship Committee (SRC) in accordance with Section 178 of the Act and Regulation 20 of the Listing Regulations. The Committee primarily addresses matters relating to the interests of equity shareholders of the Company. It reviews and resolves shareholders' grievances, including issues related to transfer and transmission of shares, non-receipt of declared dividends and other concerns raised by shareholders from time to time.

Terms of Reference:

The Stakeholders' Relationship Committee has been constituted in line with the provisions of 178(5) of the Companies Act, 2013, read with the Companies (Meetings of Board and its Powers) Rules, 2014, and Regulation 20 along with Schedule II, Part D of the SEBI Listing Regulations. The Stakeholders Relationship Committee is responsible for the following:

- Redressal of the investors' complaints like non-receipt of annual reports, dividend payments, change or deletion of name, issue of new/duplicate share certificates,general meetings etc.;
- Dematerialization, re-materialization, transfer, transmission, consolidation, sub-division of shares, debentures and securities and other allied transactions;
- Delegation of power to the executives of the Company and to the Registrar and Transfer Agent of the Company to accomplish aforesaid objectives;
- Review of measures taken for effective exercise of voting rights by shareholders;
- Review of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent;

Composition & Meetings:

The committee consists of three Directors and the Chairman of the Committee is an Independent Director. During the financial year 2025-26, the Stakeholders Relationship Committee has met nine (9) times on April 16, 2025, May 15, 2025, August 08, 2025, August 26, 2025, September 17, 2025, November 26, 2025, January 23, 2026, March 11, 2026 and March 31, 2026. The composition of the Committee as of March 31, 2026 and details of the attendance of its Members are as under:

S. No.	Name of the Members	Category	Designation	No. of Meetings Held after Appointment / before Resignation	No. of Meetings Attended
1	Sri. Prem Kumar Parthasarathy	Non-Executive Independent Director	Chairman	9	9
2	Smt. Rajsri Vijayakumar	Managing Director	Member	9	9
3	Sri. A. Sampath Kumar	Whole Time Director	Member	9	9

The Chairman of the Stakeholders Relationship Committee attended the Company's 19th Annual General Meeting held on August 21, 2025. The Company Secretary serves as the Secretary to the Committee and is the Compliance Officer who is the designated official of the Company as per Regulation 46 of the Listing Regulations, responsible for assisting and handling investor grievances. The minutes of the Stakeholders Relationship Committee were placed before the Board Meeting for ratification and approval.

Details of Investors Complaints

The details and status of complaint from the April 01, 2025 up to March 31, 2026 is as follows:

Opening Complaints as on 1st April 2025	-	0
Number of complaints received	-	0
No. of complaints resolved	-	0
No. of Complaints not solved to the satisfaction of the Shareholders	-	0
Closing As on 31st March 2026	-	0

The Company has adopted an "Internal Code of Conduct for Regulating, Monitoring and Reporting of Trades by Insiders" ("the Code") in accordance with the requirements of the SEBI (Prohibition of Insider Trading) Regulations, 2015.

The Company has also formulated the Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information ("UPSI") in compliance with SEBI (Prohibition of Insider Trading) Regulations, 2015.

(iv) Risk Management Committee:

The Company has not constituted Risk Management Committee as it is not mandatory and is not falling under the Top 1000 listed entities determined on the basis of market capitalisation as prescribed under Regulation 21 of the Listing Regulations.

(v) Corporate Social Responsibility Committee:

The Company has not constituted Corporate Social Responsibility Committee as it had not crossed the threshold limit as specified in Section 135 of the Companies Act, 2013.

4. Remuneration Policy:

Criteria for making payments to the Non-Executive Directors, Key Managerial Personnel and Senior Management of the Company has been set out in the Nomination and Remuneration Policy of the Company. The Remuneration Policy is available on the website of the Company and can be accessed at *https://www.lgbforge.com/images/pdf/Policy%20on%20Nomination%20&%20Remuneration%20Committee.pdf.*

Details of Remuneration for the year ended March 31, 2026:

The disclosure on the remuneration of directors as required under Schedule V(c)(6) of SEBI Listing Regulations, as amended, are as follows:

Remuneration to Executive Directors:

Remuneration paid to Smt. Rajsri Vijayakumar, Managing Director and Sri. A. Sampath Kumar, Whole Time Director for the financial year ended March 31, 2026 is given as under:

(₹. In Lakhs)

S. No.	Particulars of Remuneration	Smt. Rajsri Vijayakumar, Managing Director	Sri. A. Sampath Kumar, Whole Time Director
1	Salary & Allowances	24.21	24.21
2	Stock Options	-	-
3	Sweat Equity	-	-
4	Commission	-	-
	Total	**24.21**	**24.21**

Salary includes salary and company's contribution to provident fund. All elements of remuneration package have been summarised under major groups viz., Salary & Allowances/Perquisites and Commission and there is no other benefits, bonuses, stock options, pension, etc. other than the details disclosed in the above table.

The remuneration to the Key Managerial Personnels comprised of fixed components viz., salary and other allowances and perquisites and there are no performance linked incentives.

Remuneration to Non-Executive Directors:

The Non-Executive Directors were not paid any remuneration except Sitting Fees for attending the meetings of the Borad of Directors and/or Committees thereof. The details of the sitting fees paid to the non-executive directors are as under:

(₹ in lakhs)

S. No.	Name of the Director	Sitting Fees	Commission	Employees Stock Option	Total
1	Sri. B. Vijayakumar	0.75	-	-	0.75
2	Sri. V. Ragupathi#	0.30	-	-	0.30
3	Sri. Prem Kumar Parthasarathy	0.60	-	-	0.60
4	Sri. Sajeev Mathew Rajan	0.75	-	-	0.75
5	Sri. Murugesa Saravana Marthandam	1.00	-	-	1.00
6	Sri. C Rajaram	1.00	-	-	1.00
7	Sri. S Ganesh	1.00	-	-	1.00

Sitting Fees paid to Sri. V Raghupathi till the expiry of his term i.e. 27th October 2025.

The Non-Executive, Independent Directors do not have any material pecuniary relationship or transaction with the Company. The criteria for payment to Non-Executive Directors are available on the Company's website at: *https://www.lgbforge.com/images/pdf/criteria-for-the-remuneration-of-non-executive-directors.pdf*

The Company does not have any Employee Stock Option Scheme and hence the disclosure of the details of stock option, if any and whether issued at a discount as well as the period over which accrued and over which exercisable does not arise.

5. Disclosures with respect to the Demat Suspense Account / Unclaimed Suspense Account:

Pursuant to Regulation 39(4) of the Listing Regulations, read with Schedule VI thereto, the Company has opened a demat account titled "LGB Forge Limited Unclaimed Suspense Account". The particulars of the demat suspense account are set out below:

Particulars	Number of Shareholders	Number of equity shares
Aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year	435	3,22,960
Number of shareholders who approached the Company for transfer of shares from suspense account during the year	-	-
Number of shareholders to whom shares were transferred from suspense account during the year	-	-
Aggregate number of shareholders and outstanding shares in the suspense account lying as on March 31, 2026.	435	3,22,960

The voting rights attached to the outstanding unclaimed shares as on March 31, 2026, shall remain frozen until the rightful owners claim such shares by submitting the requisite documentary proof of identity to the Company's Registrar and Share Transfer Agent.

All corporate benefits arising on such shares shall be credited to the Unclaimed Suspense Account for a period of seven years, as applicable. Thereafter, such benefits shall be transferred in accordance with the provisions of Section 124(5) and Section 124(6) of the Act, read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016.

6. Management Discussion and Analysis Report:

Management Discussion and Analysis Report covering matters in Schedule V of the Listing Regulations for the year under review forms part of this Annual Report.

7. General Body Meetings:

Details of the last three Annual General Meetings are given as under:

Year	Date	Time	Venue	Special Resolution Passed
2022-23	September 25, 2023	04.00 p.m.	Held through Video Conferencing (VC) or Other Audio-Visual Means (OAVM). Deemed Venue: 6/16/13, Krishnarayapuram Road, Ganapathy, Coimbatore – 641 006.	NIL
2023-24	August 14, 2024	11:00 a.m	Held through Video Conferencing (VC) or Other Audio-Visual Means (OAVM). Deemed Venue: 6/16/13, Krishnarayapuram Road, Ganapathy, Coimbatore – 641 006.	a. Appointment of Sri. S. Ganesh (DIN: 08617166) as an Independent Director (Non-Executive) of the Company. b. Appointment of Sri. C. Rajaram (DIN: 01972102) as an Independent Director (Non-Executive) of the Company.

Year	Date	Time	Venue	Special Resolution Passed
2024-25	August 21, 2025	03:00 pm	Held through Video Conferencing (VC) or Other Audio-Visual Means (OAVM). Deemed Venue: 6/16/13, Krishnarayapuram Road, Ganapathy, Coimbatore – 641 006.	a. Re-appointment of Smt. Rajsri Vijayakumar (DIN: 00018244) as Managing Director of the Company for a period of 3 years w.e.f 16th February 2026. b. Re-appointment of Sri. A. Sampath Kumar (DIN: 00015978) as Whole Time Director of the Company for a period of 3 years w.e.f 16th February 2026.

Extra-Ordinary General Meeting:

No Extra-ordinary General Meeting of the Members of the Company was convened and held during the financial year 2025-2026.

Postal Ballot:

In the current financial year, the Company has conducted a Postal Ballot vide Notice dated March 10, 2026, for seeking approval of the shareholders by way of the ordinary resolution only through remote e-voting. The details of ordinary resolution passed through Postal Ballot and the voting results are disclosed as under:

1. Approval of Material Related Party Transaction(s) proposed to be entered into between the Company for sale or otherwise dispose of the Non – core assets of the Company to M/s. LGB Educational Institution a Trust belonging to the Promoter Group of the Company (Ordinary Resolution)

Particulars	Number of Valid Votes		Percentage of votes cast
	Number of members voted	Number of votes cast	
Assent	96	7,71,009	99.7442
Dissent	8	1,977	0.2558
Total	**104**	**7,72,986**	**100.0000**

The Board of Directors had appointed Mr. P. Eswaramoorthy of M/s. P. Eswaramoorthy and Company, Practising Company Secretaries (Membership No. FCS 6510 and CP No. 7069) as the Scrutinizer to conduct the Postal Ballot through remote e-voting process in a fair and transparent manner and for ascertaining the requisite majority.

Procedure for postal ballot:

Pursuant to the provisions of Section 108 & 110 of the Act read with Rule 22 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of Listing Regulations, read with the relevant MCA and SEBI Circulars, the resolution as specified in the Notice of the Postal Ballot dated March 10, 2026 were proposed to be transacted by means of voting through electronic means only (e-voting). The Company had engaged the services of M/s. Central Depository Services (India) Limited ("CDSL") for providing e-voting facility to the members.

The Members holding shares (either in physical form or dematerialised form) as on Friday, March 13, 2026 ("Cut-off date"), were provided the option of exercising their right to vote on the said resolution through e-voting only during the period from Tuesday, March 17, 2026 at 09.00 a.m. to Wednesday, April 15, 2026 at 05.00 p.m. Upon completion of the voting period, the scrutinizer completed the scrutiny of votes cast and submitted his report to the Chairman. The results of the voting were declared on Thursday, April 16, 2026 on the website of the Company, Stock Exchanges and CDSL.

Postal Ballot proposed to be conducted:

As on date of this report, the Company does not foresee the need for conducting postal ballot to pass any resolution in the current financial year. However, if required, the Company shall conduct the postal ballot process in compliance with the provisions of the Companies Act, 2013, and its relevant Rules and as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

8. Means of Communication:

During the year, quarterly, half-yearly and annual financial results of the Company were submitted to the Stock Exchange soon after they were approved by the Board of Directors. The Financial Results are also published in two leading newspapers viz., Business Standard (English) and Maalai Murasu / Maalai Malar (Tamil). Results are displayed under Financial Information Category in the Company's website at *https://www.lgbforge.com/financial_results.html.*

All material information about the Company is promptly disclosed through electronic platform to the Stock Exchange where the Company's shares are listed. There was no specific news releases / presentation made to the Investors or Analysts during the year under review.

9. General Shareholders' Information:

Annual General Meeting (Date, Time and Venue)	Friday, August 14, 2026 at 03:00 p.m
Financial Year	April, 01 2025 to March, 31 2026
Venue	The meeting is being convened through video conferencing/ other audio-visual means and hence the registered office of the Company will be deemed to be the venue of the AGM.
Date of Book Closure	August 08, 2026 - August 14, 2026 (both days inclusive)
Dividend Payment Date	Not Applicable
Listing on Stock Exchanges	BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort Mumbai – 400 001
Payment of Listing Fees	Annual Listing fees for the financial year 2026-27 have been duly paid
Stock code / International Security Identification Number (ISIN)	533007 / INE201J01017

Market Price Data:

The closing market price of equity shares on March 30, 2026 (last trading day of the year) was ₹ 5.05/- on BSE.

Monthly Share Price Movement during 2025-26 at BSE:

The high and low prices during each month in the last financial year on BSE are given below:

Period	BSE		
	High (₹)	**Low (₹)**	**Quantity**
April 2025	11.79	8.86	11,31,003
May 2025	14.00	9.85	38,19,530
June 2025	12.90	10.52	12,32,388
July 2025	11.65	10.29	13,09,895

Period	BSE		
	High (₹)	Low (₹)	Quantity
August 2025	11.00	8.88	10,54,094
September 2025	10.02	8.88	21,13,861
October 2025	11.79	8.88	42,34,090
November 2025	10.50	9.00	15,02,154
December 2025	9.70	6.12	61,31,150
January 2026	8.13	6.00	23,51,502
February 2026	8.47	6.03	19,54,581
March 2026	6.99	4.80	33,28,572
Total			**3,40,96,853**

Performance of the equity share price of the Company vis-à-vis the SENSEX at BSE is as under:

	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25
LGBFORGE	10.40	12.81	11.33	10.70	9.55	9.10
SENSEX	80242.24	81451.01	83606.46	81185.58	79809.65	80267.62

	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
LGBFORGE	10.39	9.46	7.89	6.18	6.84	5.05
SENSEX	83938.71	85706.67	85220.60	82269.78	81287.19	71947.55

The shares of the Company are regularly traded and in no point of time, the shares were suspended for trading in any of the Stock Exchanges.

Registrar & Transfer Agent:

The Registrar & Share Transfer Agent deals with all shareholders communications regarding change of address, transfer of shares, change of mandate, dematerialisation of shares, non-receipt of dividend, etc. The address of the Registrar & Share Transfer Agent is as under:

Name and Address of Registrar and Share Transfer Agent	M/s. Cameo Corporate Services Limited Subramanian Building No.1, Club House Road, Chennai – 600 002.
Telephone	+91 44 4002 0700
Email ID	*investor@cameoindia.com*
Website	*https://www.cameoindia.com*

Share Transfer System:

As per amended Regulation 39 and 40 of Listing Regulations, the Company shall issue securities in dematerialised form only while processing any requests from shareholders holding shares in physical mode in respect of i. Issue of duplicate securities certificate; ii. Claim from Unclaimed Suspense Account; iii. Renewal / Exchange of securities certificate; iv. Endorsement; v. Sub-division / Splitting of securities certificate; vi. Consolidation of securities certificates/folios; vii. Transmission and viii. Transposition (“service requests”).

Accordingly, the Company has stopped accepting any fresh transfer requests for securities held in physical form. Share Transfer System of the Company is computerised and M/s. Cameo Corporate Services Limited is the Company’s Registrar and Share Transfer Agent (RTA) for equity shares (kept in physical as well as electronic mode).

Distribution of Shareholding:

The shareholding distribution of the equity shares as on March 31, 2026 is given below:

Range	No. of Holders	% of Shareholders	No. of Shares	% of Shares
Up to 5000	37,216	95.02	1,96,66,391	8.26
5001 – 10000	957	2.45	72,36,321	3.04
10001 – 20000	470	1.20	68,12,799	2.86
20001 – 30000	201	0.51	49,80,900	2.09
30001 – 40000	87	0.22	30,05,729	1.26
40001 – 50000	66	0.17	30,54,496	1.28
50001 – 100000	95	0.24	66,23,069	2.78
100001 and above	73	0.19	18,68,22,758	78.43
Total	**39,165**	**100.00**	**23,82,02,463**	**100.00**

Shareholding Pattern as on March 31, 2026:

S. No.	Category	No. of Shares	% of holding
1	Promoters	17,36,30,061	72.89
2	Clearing Members	0	0.00
3	Bodies Corporate	20,59,159	0.86
4	Non-Resident Indians	7,98,847	0.34
5	Unclaimed Suspense Account	3,22,960	0.14
6	Public and Others	6,13,91,436	25.77
	Total	**23,82,02,463**	**100.00**

Dematerialization of Shares and Liquidity:

Particulars	No. of Shares	% of holding
National Securities Depository Limited	20,68,28,189	86.83
Central Depository Services (India) Limited	3,01,03,366	12.64
Physical	12,70,908	0.53
Total	**23,82,02,463**	**100.00**

The promoter and promoter group hold their entire shareholding only in dematerialised form.

Outstanding GDRs/ADRs/Warrants or any convertible instruments, conversion date and likely impact on equity:

The Company has not issued Global Depository Receipts or American Depository Receipt or Warrants or any Convertible Instruments.

Commodity Price Risk / Foreign Exchange Risk and Hedging:

The Company did not engage in hedging activities.

Plant Location & Addresses:

The Company has three plant locations viz., Mysore and Coimbatore. The addresses of these plant location are as follows:

LGB Forge Limited **Hot Forging Unit** Mysore Plant, Plot No. 80 & 81, 5th Mile, KRS Road, Metagalli Post, Mysore – 570 016.	**LGB Forge Limited** **Cold Forging Unit** K.Palayam Plant, Pillayar Kovil Street, Near Power House, Kondaampalayam, Kottaipalayam (Post), Coimbatore – 641 110.	**LGB Forge Limited** **Hot Forging Unit** SF 308/2B, Kondampatti Village, Kinathukadavu, Coimbatore – 642 109

Details of unpaid dividends:

Since, the Company has not declared dividends in the previous years, the requirement for transferring the unpaid / unclaimed dividend to the Investor Education and Protection Fund (IEPF) as established by the Government does not arise.

Address for Correspondence:

Narmatha G K
Company Secretary and Compliance Officer
LGB Forge Limited
6/16/13, Krishnarayapuram Road, Ganapathy Post, Coimbatore – 641 006
Telephone: +91 422 - 2532325 | Fax: +91 422 - 2532333
Website: *www.lgbforge.com* | Email: *secretarial@lgbforge.com*

Credit Rating:

Credit ratings of the Company has been assigned from CRISIL Ratings Limited, intimation for which was given to the Stock Exchange on October 14, 2025 by the Company. The Company's credit ratings have been reaffirmed by CRISIL Limited ("CRISIL") during the year:

Instrument	Rating	Outlook
Long-term fund based facilities	CRISIL BBB-	Stable (Reaffirmed)
Short-term non-fund based facilities	CRISIL A3	

10. Other Disclosures:

a. Disclosure on materially significant Related Party Transactions

Your Company places the statement of the related party transactions at every Audit Committee meeting. The Register of Contracts containing the transactions in which the Directors are interested is placed at the Board meetings. The disclosures of the related party transaction in compliance with Ind AS-24 are set out in the Standalone Financial Statements.

There were no materially significant related party transaction except those given in the Annual Report. All related party transactions are in the ordinary course of business and at an arm's length basis and are intended to further the Company's interest as defined under the Act and Listing Regulations, during the financial year 2025-26. The Board approved policy on materiality of related party transactions and on dealing with related party transactions and the same is available on the website of the Company at *https://www.lgbforge.com/images/pdf/PolicyonRelatedPartyTransactions.pdf*

b. Vigil Mechanism/ Whistle Blower Mechanism –

In accordance with the provisions of Section 177(9) of the Act and Regulation 22 of the Listing Regulations, the Company has formulated Whistle Blower Policy for vigil mechanism of Directors and Employees. The Policy provides a formal framework for reporting concerns relating to unethical behaviour, actual or suspected fraud, and violations of the Company's Code of Conduct. The mechanism includes adequate safeguards against victimisation and ensures direct access to the Chairman of the Audit Committee.

During the financial year 2025–26, no complaints were received under the Whistle Blower Mechanism. The details of establishment of Whistle Blower Policy are posted on the Company's website *https://www.lgbforge.com/images/pdf/Policy%20on%20Whistle%20Blower.pdf*

c. Details of Non-Compliance etc.

There were no instances of non-compliance, and no strictures or penalties were imposed on the Company either by Securities and Exchange Board of India (SEBI), Stock Exchanges or any statutory authorities on any matter related to capital markets during the last three years.

d. Compliance of mandatory requirements

The Company has complied with the mandatory requirements of the Corporate Governance norms and Clauses (2) to (10) of Part C in Schedule V, as per Listing Regulations during the financial year ended March 31, 2026. Some of the non-mandatory requirements have also been adopted and complied with in Listing Regulations. Pursuant to Schedule V of the Listing Regulations, the Practicing Company Secretary's Certificate regarding compliance of conditions of Corporate Governance is annexed to this report.

e. Subsidiary Companies

Since the Company does not have a subsidiary, there is no policy for determining material subsidiary.

f. The Company has not declared Dividend during the previous years and also there is no such policy for dividend distribution framed by the Company.

g. Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company has constituted an Internal Complaints Committee. During the financial year 2025-26, no complaint was received by the Committee. As such, there are no complaints pending as at the end of the financial year.

h. Details of recommendations of any committee of the Board which are not accepted by the Board

There was no instance of any non-acceptance by the Board of Directors of the recommendations of any Committee of the Board, where it is mandatorily required, during the financial year under review.

i. The total fees for all the services paid by the Company to the statutory auditor have been included in the notes to financial statements which forms integral part of the Annual Report.

j. Certificate from company secretary in practice that none of the Directors have been debarred or disqualified from being appointed or continuing as directors –

A certificate from a company secretary in practice, stating that none of the directors on the board of the company has been debarred or disqualified from being appointed or continuing as directors of companies by the Board or Ministry of Corporate Affairs or any such statutory authority is annexed to the report.

k. Details of utilization of funds raised through preferential allotment or qualified institutions Placement

During the financial year 2025-26, the Company did not raise funds through preferential allotment or qualified institutional placement as specified under Regulation 32(7A) of Listing Regulations

l. Details of Loans and Advances in the nature of loans to firms/companies in which Directors are interested by name and amount

During the financial year 2025-26, the Company has not given any loans or advances to any firm/company in which its directors are interested.

m. **Details of material subsidiaries of the listed entity (based on the financial for the year ended March 31, 2025) including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries.**

   The Company does not have any material subsidiary company as on 31 March, 2026. Also, during the financial year 2025-26, the Company did not have any material unlisted subsidiary companies which are subject to special governance norms in terms of SEBI Listing Regulations.

n. During the financial year 2025-26, the Company has not engaged in commodity hedging activities.

o. Apart from the above, the Company has not adopted any of the discretionary requirements as specified in Part E of Schedule II of SEBI Listing Regulations.

p. In the preparation of the Financial Statements, the Company has followed the applicable Indian Accounting Standards referred to in Section 133 of the Companies Act, 2013. The significant accounting policies which are consistently applied are set out in the Notes to the Financial Statements**.**

q. Business risk evaluation and Management is an ongoing process within the Company. The assessment is periodically examined by the Board.

r. The Company has complied with all the mandatory requirements specified in Regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of SEBI Listing Regulations.

s. The Company submits a quarterly compliance report on corporate governance signed by the Compliance Officer to the Stock Exchange within twenty-one (21) days from the close of every quarter. Such quarterly compliance reports on corporate governance are also posted on the website of the Company

CEO / CFO Certification:

Certification for the financial year 2025-26 has been submitted to the Board of Directors in its meeting held on May 15, 2026 as required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Code of Conduct for Prevention of Insider Trading:

The Company has implemented a comprehensive Code of Conduct for the Prevention of Insider Trading and the Fair Disclosure of Unpublished Price Sensitive Information (UPSI), in line with the SEBI (Prohibition of Insider Trading) Regulations, 2015. This Code is applicable to all Directors, Promoters, Key Managerial Personnel, Officers and Designated Employees and is intended to prevent trading in the Company's securities by persons in possession of UPSI.

The Company has also adopted a Code of Practices and Procedures for Fair Disclosure of UPSI in compliance with the said Regulations. Further, a Structured Digital Database (SDD) is maintained to ensure adherence to the requirements of the SEBI (PIT) Regulations, 2015 and the Company's Code of Conduct for prevention of insider trading.

Code of Conduct:

The Company is committed to compliance with all laws and regulations that apply to it, with the spirit and intent of high business ethics, honesty and integrity.

The Board of Directors have laid down a code of conduct for all Board Members and Senior Management of the Company. The same has been posted on the website of the Company. All Board Members and Senior Management personnel have affirmed their compliance with the code of conduct for the year under review.

Declaration – Code of Conduct:

We declare that all the Members of the Board of Directors and Senior Management have, for the year ended March 31, 2026 affirmed compliance with the Code of Conduct laid down by the Board of Directors and Senior Management in terms of Regulation 26(3) & (5) read with Schedule V of Listing Regulations.

For and on behalf of the Board of Directors

Place : Coimbatore	**B. VIJAYAKUMAR**	**RAJSRI VIJAYAKUMAR**
Date : May 15, 2026	Chairman & Non-Executive Director	Managing Director
	DIN: 00015583	DIN: 00018244

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE

To

The Members of LGB Forge Limited
(CIN: L27310TZ2006PLC012830)
No. 6/16/13, Krishnarayapuram Post,
Ganapathy Post
Coimbatore – 641 006

I have examined all the relevant records of **LGB FORGE LIMITED** ("hereinafter called as the "Company") for the purpose of certifying compliance with the conditions of Corporate Governance stipulated in Chapter IV of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the Financial Year ended 31st March, 2026. I have obtained all the information and explanations which to the best of my knowledge and belief were necessary for the purpose of certification.

The compliance with the conditions of Corporate Governance is the responsibility of the Management. My examination was limited to the procedure and implementation process adopted by the Company for ensuring compliance with the conditions of Corporate Governance.

This certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

In my opinion and to the best of my information and according to the explanations given to me, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

P. ESWARAMOORTHY AND COMPANY
Company Secretaries

P. ESWARAMOORTHY
Proprietor
FCS No.: 6510, CP No.: 7069
Peer review Cert. No.933/2020
UDIN: F006510H000366903

Place: Coimbatore
Date: May 15, 2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Under Regulation 34(3) read with Part C (10) (i) of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To

The Members of LGB Forge Limited
(CIN: L27310TZ2006PLC012830)
No 6/16/13, Krishnarayapuram Road,
Ganapathy Post, Coimbatore – 641 006

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **LGB Forge Limited** having CIN L27310TZ2006PLC012830 and having registered office at No 6/16/13, Krishnarayapuram Road, Ganapathy Post, Coimbatore – 641 006 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications including Directors Identification Number (DIN) status at the portal (*www.mca.gov.in*) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

S. No.	DIN	Full Name	Designation	Date of Appointment
1	00015583	BALAKRISHNAN VIJAYAKUMAR	Chairman and Director	28/05/2022
2	00018244	RAJSRI VIJAYAKUMAR	Managing Director	27/10/2021
3	00015978	AMBAYIRAM SAMPATHKUMAR	Whole Time Director	27/10/2021
4	07126673	PREM KUMAR PARTHASARATHY	Director	28/05/2022
5	09623736	MURUGESA SARAVANA MARTHANDAM	Director	28/05/2022
6	01972102	CHANDRASEKARAN RAJARAM	Director	22/05/2024
7	01252269	SAJEEV MATHEW RAJAN	Director	28/05/2022
8	08617166	GANESH SRINIVASAN	Director	22/05/2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

P. ESWARAMOORTHY AND COMPANY
Company Secretaries

P. ESWARAMOORTHY
Proprietor
FCS No.: 6510, CP No.: 7069
Peer review Cert. No.933/2020
UDIN: F006510H000366892

Place: Coimbatore
Date: May 15, 2026

CEO / CFO Certificate

To the Board of Directors of LGB Forge Limited,

We, Rajsri Vijayakumar, Managing Director and Venkatesan N, Chief Financial Officer of LGB Forge Limited, certify that:

a. We have reviewed the financial statements and the cash flow statement for the year ended 31st March 2026 and to the best of our knowledge and belief:

   i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.

   ii) These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

b. There are, to the best of our knowledge and belief, no transactions entered into by the company during the year ended 31st March 2026, which are fraudulent, illegal or in violation of the Company's Code of Conduct.

c. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such the internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

d. We have indicated to the Auditors and the Audit Committee

   i. There have not been any significant changes in internal control over financial reporting during the year ended 31st March 2026.

   ii. There have not been any significant changes in accounting polices during the year ended 31st March 2026.

   iii. There have been no instances during the year ended 31st March 2026 of significant fraud of which We have become aware and the involvement therein, of management or an employee having a significant role in the Company's internal control system over financial reporting.

For and on behalf of the Board of Directors

Place : Coimbatore

Date : May 15, 2026

RAJSRI VIJAYAKUMAR
Managing Director
DIN: 00018244

VENKATESAN N
Chief Financial Officer

Particulars of Senior Management Personnel:

- Smt. Rajsri Vijayakumar, Managing Director
- Sri. A. Sampath Kumar, Whole Time Director
- Smt. Geetha Manjari, Chief Financial Officer (upto 10.03.2026)
- Sri. Venkatesan N, Chief Financial Officer (w.e.f 11.03.2026)
- Smt. Narmatha G K, Company Secretary and Compliance Officer

INDEPENDENT AUDITOR'S REPORT

To the Members of LGB Forge Limited

Report on the Audit of the Ind AS Financial Statements:

Opinion:

We have audited the accompanying Ind AS financial statements of **LGB FORGE LIMITED** ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date and notes to the IND financial statements, including a summary of material accounting policies and other explanatory information(hereinafter referred to as the "Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS Financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the company as at March 31, 2026 and its loss, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion:

We conducted our audit of the Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified u/s 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Ind AS Financial Statements section of our report. We are Independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics.

We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

Key Audit Matters:

Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the Ind AS financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the Key Audit Matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response
1	**Allowance for Credit Loss:** The Company determines the allowance for credit losses based on historical loss experience adjusted to reflect current and estimated future economic conditions. In calculating expected credit loss, the Company has also considered other related credit information for its customers to estimate the probability of default in future. We identified allowance for credit losses as a key audit matter because the Company exercises significant judgment in calculating the expected credit losses.	Our audit procedures related to the allowance for credit losses for trade receivables include the following, among others : We tested the effectiveness of controls over the (1) development of the methodology for the allowance for credit losses, including consideration of the current and estimated future economic conditions (2) computation of the allowance for credit losses.

S. No.	Key Audit Matter	Auditor's Response
2.	**Adoption of IND AS 116 – Leases:** As per IND AS 116, a right of use asset and lease liability was recognized in the balance sheet. Lease liability is initially recognized at the present value of future lease payment during the lease term. This standard requires usage of significant judgments and estimation in recognizing the leases. The standard mandates detailed note on impact of leases. Reference is drawn to note 39 to the Ind AS financial statements.	**Principal Audit Procedures :** We have performed the following audit procedures: a) We have reviewed various judgments and controls applied by the management in classifying the leases based on contractual agreements. b) We have verified the reconciliation prepared between short term or low value leases and leases where IND AS 116 was applied. c) We have verified the recognition of right of use assets and lease liability including the estimates such as discount rates and lease term. d) Assessed and verified the presentation and disclosures of leases as per IND AS 116 including the disclosure requirements of transition period.

Information other than the Financial Statements and the Auditor's report thereon

The Company's Board of directors is responsible for preparation of other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance Report and Shareholder's information, but does not include the Ind AS financial statements and our auditor's report thereon.

Our opinion on the Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report the fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Ind AS Financial Statements :

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Ind AS financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India ,including Ind AS specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Ind AS Financial Statements:

Our objectives are to obtain reasonable assurance about whether the Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Ind AS Financial Statement in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Ind AS financial statements, including the disclosures, and whether the Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Ind AS Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Ind AS Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) Planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Ind AS Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements:

1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, we enclose in Annexure 1, a statement on the matters specified in Paragraphs 3 and 4 of the Order, to the extent applicable.

2) As required by Section 143 (3) of the Act, based on our audit we report that :

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

   c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.

   d) In our opinion, the aforesaid Ind AS Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) rules, 2014.

   e) On the basis of the written representations received from the directors as on March 31, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164(2) of the Act.

   f) With respect to the adequacy of the internal financial controls with reference to Ind AS Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with the reference to Ind AS Financial Statements.

   g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of Section 197 of the Act.

   h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

      i. The Company has disclosed the impact of pending litigations on its financial position in its Ind AS Financial Statements. Refer Note No.37 on Contingent Liability to the Ind AS Financial statements.

      ii. The company did not have any long-term contracts including derivative contracts. Hence, the question of any material foreseeable losses does not arise;

      iii. There is no amount required to be transferred to the Investor Education and Protection Fund by the Company. The question of delay in transferring such sums does not arise.

iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. The Company has not declared or paid any dividend during the year ended March 31, 2026.

vi. Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of account using accounting software which has a feature of recording audit trail (edit log) facility is applicable to the Company with effect from April 1, 2023, and accordingly, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 is applicable for the financial year ended March 31, 2026.

Based on our examination which included test checks and in accordance with the requirements of the Implementation Guide on Reporting on Audit Trail under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014, it was observed that the company has used accounting systems software for maintaining its books of account, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective systems software. The audit trail feature has been consistently preserved and retained as per legal requirements. Further, during the course of our audit, we did not come across any instances of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **N.R.DORAISWAMI & CO.**
Chartered Accountants
Firm Registration No. : 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No. : 207893
UDIN: 26207893XCVPSC2173

Place: Coimbatore
Date : May 15, 2026

ANNEXURE 1 TO INDEPENDENT AUDITOR'S REPORT

[Referred to in paragraph 1 under 'Report on other Legal and Regulatory Requirements' in the Independent Auditor's report of even date to the members of **LGB Forge Limited** on the financial statements for the year ended March 31, 2026.]

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that :

i) In respect of the company's property,plant and equipment ,right-of-use assets and intangible assets :

(a) (i) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.

(ii) The Company has maintained proper records showing full particulars of intangible assets.

(b) During the year, the Property, Plant and Equipment of the Company have been physically verified by the management at regular intervals; as informed no material discrepancies were noticed on such verification. In our opinion, the frequency of physical verification is reasonable having regard to the size of the Company and the nature of its assets.

(c) The title deeds of immovable properties (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the financial statements are held in the name of the Company.

(d) The Company has not revalued its Property, Plant and Equipment (including right of use assets) and Intangible Assets during the year.

(e) No proceedings have been initiated or are pending against the company as at March 31,2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder. Hence reporting under this clause (i)(e) of Paragraph 3 of the Order is not required.

ii) (a) As explained to us, inventories have been physically verified by the management at regular intervals during the year.

(b) In our opinion and according to the information and explanations given to us, the procedures of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business.

(c) In our opinion and according to the information and explanations given to us, the Company has maintained proper records of its inventories and no material discrepancies were noticed on physical verification as compared to the book records.

(d) According to the information and explanations given to us, the Company has been sanctioned working capital limits in excess of ₹ 5 crores, in aggregate, during the year from banks or financial institutions on the basis of security of current assets and the quarterly returns or statements filed by the Company with such banks or financial institutions are in agreement with the books of accounts of the Company.

iii) The Company has not made any investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or other parties including promoters and related parties during the financial year and hence sub-clauses (a) to (f) of clause 3(iii) of the Order are not applicable to the Company.

iv) During the year, Company has not made any loans or investments or given any guarantees and hence disclosure under this clause related to compliance with the provisions of Section 185 and 186 of the Act does not arise.

v) The Company has not accepted any deposits from the public or amounts which are deemed to be deposits during the year to which directives issued by the Reserve Bank of India and the provisions of Section 73 and 76 of the Act are applicable and as such clause 3(v) of the Order is not applicable.

vi) We have broadly reviewed the cost records maintained by the Company specified by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013, as applicable to the Company, and are of the opinion that prima facie the specified cost records have been maintained. We have, however, not made a detailed examination of the cost-records with a view to determine whether they are accurate or complete.

vii) (a) According to the information and explanations given to us, the Company is regular in depositing undisputed statutory dues including Provident Fund, Employees' State Insurance, Income Tax, GST, and any other statutory dues with the appropriate authorities during the year.

(b) According to the information and explanations given to us, no undisputed amounts payable in respect of Provident fund, Employees' state insurance, Income tax, Goods and Service tax, Customs duty, Cess and any other material statutory dues applicable to it, were outstanding, at the year end, for a period of more than six months from the date they became payable.

viii) During the year there were no transactions not recorded in the books of account that have been surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 and hence reporting under this clause whether the previously unrecorded income has been properly recorded in the books of account during the year does not arise.

ix) (a) In our opinion and according to the information and explanation given to us during the course of the audit, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender including banks, financial institutions and government.

(b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.

(c) In our opinion and according to the information and explanations given to us, the Company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.

(d) On an overall examination of the financial statements of the company, funds raised on short term basis have, prima facie, not been used during the year for long term purposes by the Company.

(e) The company does not have any subsidiaries, associates or joint ventures and hence reporting on the funds taken by the Company from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures does not arise.

(f) The company does not have any subsidiaries, associates or joint ventures and hence reporting on the loans raised by the Company during the year on the pledge of securities held in its subsidiaries, associates or joint ventures does not arise.

x) (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under this clause is not applicable.

(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under this clause is not applicable.

xi) (a) To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year that causes the financial statements to be materially misstated.

(b) To the best of our knowledge and belief and according to the information and explanations given to us during the course of the audit, no report under sub-section (12) of Section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year and upto the date of this report.

(c) As represented to us by the management and on the basis of our audit procedures, there are no whistle blower complaints received by the Company during the year.

xii) The company is not a Nidhi Company and hence reporting under clause (xii) (a), (b) and (c) of Paragraph 3 of the order does not arise.

xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial Statements as required by the applicable accounting standards.

xiv) (a) In our opinion and based on our examination, the company has adequate internal audit system commensurate with the size and nature of its business

(b) We have considered the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.

xv) In our opinion and according to the information and explanations given to us, during the year the Company has not entered into any non-cash transactions with its directors or persons connected to its directors and hence provisions of Section 192 of the Companies Act,2013 are not applicable to the company.

xvi) (a) According to the information and explanations given to us during the course of the audit and on the basis of our examination of the financial statements of the Company in our opinion the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934.

(b) In our opinion on the basis of our examination of the financial statements and representatives made by the Company it has not conducted any Non-Banking Financial or Housing Finance activities during the year.

(c) According to the information and explanations given to us during the course of the audit and on the basis of our examination of the financial statements of the Company and representations made by the Company, in our opinion the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.

(d) According to the information and explanations given to us during the course of the audit and as represented to us by the Company in our opinion, there is no Core Investment Company within Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under this clause is not applicable.

xvii) Based on our audit procedures and the information and explanations given by the management, we are of the opinion that the company has not incurred any cash losses in the both current financial year 2025-26 and also in the preceding financial year 2024-25.

xviii) There has been no resignation of statutory auditors during the year and hence reporting under clause (xviii) of Paragraph 3 of the Order is not applicable.

xix) (a) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, and our knowledge of the Board of Directors and management plans, and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that the company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

(b) We however state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx) Section 135 of the Act does not apply to the company, therefore reporting under clause (xx)(a) and (b) of Paragraph 3 of the Order is not applicable to the company.

xxi) The company does not have any Indian Subsidiary and hence reporting under clause (xxi) of Paragraph 3 of the Order is not applicable to the Company.

For **N.R.DORAISWAMI & CO.**
Chartered Accountants
Firm Registration No. : 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No. : 207893
UDIN: 26207893XCVPSC2173

Place: Coimbatore
Date : May 15, 2026

ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT

[Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of **LGB Forge Limited** on the Financial Statements for the year ended 31-03-2026]

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act"):

We have audited the internal financial controls over financial reporting of LGB Forge Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's and Board of Directors' Responsibilities for the Internal Financial Controls

The Management and the Board of directors of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility:

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness.

Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting:

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and

3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting:

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion:

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For **N.R.DORAISWAMI & CO.**
Chartered Accountants
Firm Registration No. : 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No. : 207893
UDIN: 26207893XCVPSC2173

Place: Coimbatore
Date : May 15, 2026

(All amounts are in ₹ in lakhs. Unless otherwise stated)

BALANCE SHEET AS AT MARCH 31, 2026

Particulars	Note No.	As at March 31, 2026	As at March 31, 2025
A. ASSETS			
(1) Non-Current Assets			
(a) Property, Plant and Equipment	2	1,009.64	1,012.64
(b) Right of Use Assets	3	567.57	704.76
(c) Capital Work-in-Progress	5	141.29	-
(d) Intangible Assets	4	22.75	20.14
(e) Financial Assets			
(i) Other Financial Assets	6	169.71	160.24
(f) Other Non-Current Assets	7	23.55	20.94
Total Non-Current Assets		**1,934.51**	**1,918.72**
(2) Current Assets			
(a) Inventories	8	1,539.99	1,702.87
(b) Financial Assets			
(i) Trade Receivables	9	2,686.90	2,499.65
(ii) Cash and Cash Equivalents	10	0.36	0.39
(iii) Bank Balances other than (ii) above	11	50.37	48.47
(iv) Loans	12	2.38	2.71
(c) Current Tax Assets (Net)	13	24.28	23.43
(d) Other Current Assets	14	47.12	55.90
Total Current Assets		**4,351.40**	**4,333.42**
Non-Current Assets held for sale	4	-	-
Total Assets		**6,285.91**	**6,252.14**
B. EQUITY AND LIABILITIES			
(1) Equity			
(a) Equity Share Capital	15	2,382.02	2,382.02
(b) Other Equity	16	(754.90)	(553.26)
Total Equity		**1,627.12**	**1,828.76**
(2) Liabilities			
A. Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	17	1,028.75	1,223.75
(ii) Lease Liabilities	39	613.77	724.37
(b) Provisions	18	173.30	103.85
Total Non - Current Liabilities		**1,815.82**	**2,051.97**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

BALANCE SHEET AS AT MARCH 31, 2026 (CONTD..)

Particulars	Note No.	As at March 31, 2026	As at March 31, 2025
B. Current Liabilities			
(a) Financial Liabilities			
i) Borrowings	19	1,118.90	703.33
ii) Trade Payables			
- total outstanding dues of micro & small enterprises	20	178.89	213.93
- total outstanding dues other than micro & small enterprises	20	889.61	709.30
iii) Other Financial Liabilities	21	614.75	646.05
(b) Other Current Liabilities	22	18.06	76.50
(c) Provisions	23	22.76	22.30
Total Current Liabilities		**2,842.97**	**2,371.41**
Total Liabilities		**4,658.79**	**4,423.38**
Total Equity and Liabilities		**6,285.91**	**6,252.14**

Significant Accounting Policies 1

Notes to the Financial Statements 2-66

The significant accounting policies and the accompanying notes form an integral part of the financial statements.

As per our Report of even date
For **N.R.Doraiswami & Co.,**
Chartered Accountants
Firm Registration No.: 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No.: 207893

Place : Coimbatore
Date : May 15, 2026

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non Executive Director
DIN : 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN : 00018244

VENKATESAN N
Chief Financial Officer

NARMATHA G K
Company Secretary
ACS No. 47498

(All amounts are in ₹ in lakhs. Unless otherwise stated)

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026

	Particulars		Note No.	For the year ended March 31, 2026	For the year ended March 31, 2025
I.	Revenue from Operations		24	10,318.66	9,403.76
II.	Other Income		25	176.37	71.52
III.	**Total Revenue (I + II)**			**10,495.03**	**9,475.28**
IV.	**Expenses:**				
	a)	Cost of material consumed	26	4,429.52	4,330.96
	b)	Changes in inventories of finished goods, stock-in-trade and work in progress	27	(75.34)	(12.09)
	c)	Employee benefits expense	28	2,281.23	2,042.50
	d)	Finance costs	29	285.55	250.42
	e)	Depreciation and amortisation expense	30	349.12	291.03
	f)	Other expenses	31	3,377.34	2,910.26
	Total Expenses			**10,647.42**	**9,813.08**
V.	Profit/(Loss) before exceptional item and tax (III-IV)			(152.39)	(337.80)
VI.	Exceptional items			(69.34)	215.35
VII.	**Profit/(Loss) before tax (V-VI)**			**(221.73)**	**(122.45)**
VIII.	Tax expense:				
	a)	Current tax		-	-
	b)	Deferred tax		-	-
IX.	**Profit / (loss) for the period. (VII - VIII)**			**(221.73)**	**(122.45)**
X.	**Other Comprehensive Income (Net of taxes)**				
	(i)	Items that will not be reclassified to profit or loss account		-	-
	a)	Re-measurement of defined benefit plans		20.09	(65.64)
	b)	Income tax relating to items that will not be reclassified to profit or loss		-	-
	(ii)	Items that will be reclassified to profit or loss account		-	-
	Total other comprehensive income / (loss) (Net of taxes)			20.09	(65.64)
XI.	**Total comprehensive income for the period (XIII+XIV)**			**(201.64)**	**(188.09)**
XII.	**Paid up Equity Share Capital (Face Value Re. 1/-)**			**2,382.02**	**2,382.02**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026 (CONTD..)

Particulars	Note No.	For the year ended March 31, 2026	For the year ended March 31, 2025
XIII. Earning per equity share (In ₹)	32		
Basic (Face Value of ₹ 1 each)		**(0.09)**	(0.05)
Diluted (Face Value of ₹ 1 each)		**(0.09)**	(0.05)

Significant Accounting Policies 1

Notes to the Financial Statements 2-66

The significant accounting policies and the accompanying notes form an integral part of the financial statements.

As per our Report of even date
For **N.R.Doraiswami & Co.,**
Chartered Accountants
Firm Registration No.: 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No.: 207893

Place : Coimbatore
Date : May 15, 2026

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non Executive Director
DIN : 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN : 00018244

VENKATESAN N
Chief Financial Officer

NARMATHA G K
Company Secretary
ACS No. 47498

(All amounts are in ₹ in lakhs. Unless otherwise stated)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2026

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Cash Flows from Operating Activities:		
Profit before income tax	**(221.73)**	**(122.45)**
Adjustment for		
Depreciation and amortisation expense	349.12	291.03
Net (gain)/ loss on foreign exchange restatement	(61.29)	(9.58)
Profit on sale of assets	(66.76)	(12.85)
Loss on sale of assets	0.06	-
Provision for Doubtful Debts	23.03	25.87
Net proceeds from sale of Discontinued Operations Division	-	(215.35)
Assets Condemned / Written off	-	26.06
Interest Income	(20.82)	(8.93)
Lease payment	162.39	40.76
Finance Cost (Leases)	70.38	31.50
Finance Cost (Others)	215.17	218.92
	671.28	**387.43**
Operating Profit before working capital changes	**449.55**	**264.98**
Change in operating assets and liabilities		
(Increase) / Decrease in Inventories	162.88	1,109.72
(Increase) / Decrease in Trade Receivables	(148.99)	607.89
(Increase) / Decrease in Other Assets	(2.97)	121.00
Increase / (Decrease) in Trade Payables	145.27	(1,249.68)
Increase / (Decrease) in Other liabilities	(110.34)	705.94
Cash Generated from operations	**495.40**	**1,559.83**
Less: Income Tax paid (net of refunds)	(0.85)	(0.33)
Net Cash from/ (used in) operating activities (A)	**494.56**	**1,559.50**
Cash Flows from Investing Activities		
Purchase of PPE (including changes in CWIP)	(386.13)	(846.22)
Proceeds from sale of Discontinued Operation Division (Pondy)	-	535.53
Proceeds from sale of PPE	100.00	12.85
Fixed Deposit with Banks	(1.90)	(0.71)
Interest income	20.82	8.93

(All amounts are in ₹ in lakhs. Unless otherwise stated)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2025 (CONTD..)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Net Cash from/ (used in) investing activities (B)	**(267.21)**	**(289.62)**
Cash Flows from Financing Activities		
Availed/ (Repayment) of Borrowings	220.57	(978.63)
Lease payment	(162.39)	(40.76)
Lease Finance charges	(70.38)	(31.50)
Finance Cost	(215.17)	(218.92)
Net Cash from/ (used in) financing activities (C)	**(227.38)**	**(1,269.80)**
Net increase/decrease in cash and cash equivalents (D) = (A+B+C)	(0.03)	0.08
Cash and cash equivalents at the beginning of the financial year	**0.39**	**0.31**
Cash and cash equivalents at the end of the financial year	**0.36**	**0.39**

The above statement of cash flows has been prepared under indirect method prescribed in Ind AS 7 "Statement of Cash Flows". The significant accounting policies and the accompanying notes form an integral part of the financial statements."

As per our Report of even date
For **N.R.Doraiswami & Co.,**
Chartered Accountants
Firm Registration No.: 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No.: 207893

Place : Coimbatore
Date : May 15, 2026

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non Executive Director
DIN : 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN : 00018244

VENKATESAN N
Chief Financial Officer

NARMATHA G K
Company Secretary
ACS No. 47498

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

STATEMENT OF CHANGES IN EQUITY:

A. Equity Share Capital:

Particulars	As at March 31, 2026	As at March 31, 2025
Balance as at the beginning of the year	**2,382.02**	**2,382.02**
Changes in equity share capital due to prior period errors	-	-
Restated balance at the beginning of the year	**2,382.02**	**2,382.02**
Changes in equity share capital during the year	-	-
Balance as at the end of the year	**2,382.02**	**2,382.02**

B. Other Equity:

For the year ended March 31, 2026

Particulars	Reserves & Surplus			Other Comprehensive Income	Total
	Securities Premium Reserve	Capital Reserve	Retained Earnings	Defined Benefit Plans	
Balance as at April 01, 2025	**2,639.03**	**2,898.85**	**(6,091.14)**	**-**	**(553.26)**
Changes in accounting policies and prior period errors	-	-	-	-	-
Restated balance as at April 01, 2025	**2,639.03**	**2,898.85**	**(6,091.14)**	**-**	**(553.26)**
Profit for the year	-	-	(221.73)	-	(221.73)
Other comprehensive income or (losses)	-	-	20.09	20.09	40.18
Dividends	-	-	-	-	-
Transfer to Reserves	-	-	-	(20.09)	(20.09)
Balance as at March 31, 2026	**2,639.03**	**2,898.85**	**(6,292.78)**	**-**	**(754.90)**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

For the year ended March 31, 2025

Particulars	Reserves & Surplus			Other Comprehensive Income	Total
	Securities Premium Reserve	Capital Reserve	Retained Earnings	Defined Benefit Plans	
Balance as at April 01, 2024	**2,639.03**	**2,898.85**	**(5,903.05)**	**-**	**(365.17)**
Changes in accounting policies and prior period errors	-	-	-	-	-
Restated balance as at April 01, 2024	**2,639.03**	**2,898.85**	**(5,903.05)**	**-**	**(365.17)**
Profit for the year	-	-	(122.45)	-	(122.45)
Other comprehensive income or (losses)	-	-	(65.64)	(65.64)	(131.28)
Dividends	-	-	-	-	-
Transfer to Reserves	-	-	-	65.64	65.64
Balance as at March 31, 2025	**2,639.03**	**2,898.85**	**(6,091.14)**	**-**	**(553.26)**

Significant Accounting Policies 1

Notes to the Financial Statements 2-66

The significant accounting policies and the accompanying notes form an integral part of the financial statements.

As per our Report of even date
For **N.R.Doraiswami & Co.,**
Chartered Accountants
Firm Registration No.: 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No.: 207893

Place : Coimbatore
Date : May 15, 2026

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non Executive Director
DIN : 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN : 00018244

VENKATESAN N
Chief Financial Officer

NARMATHA G K
Company Secretary
ACS No. 47498

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Note No. 1:

A Corporate Information:

LGB Forge Limited was incorporated on 07.06.2006. The company is into manufacturing of Cold and Hot forged components and has its manufacturing unit at Tamilnadu, Karnataka, and formerly in Pondicherry. The Pondicherry division has been sold pursuant to a Business Transfer Agreement effective April 1, 2024. As an addition to its Tamil Nadu operations, a new Hot Forging Plant has been opened at Kinathukadavu, Coimbatore, with operations commencing from January 2025. The company concentrates in manufacturing high volume Auto, Electrical & Transmission forged components for automobiles, non automotive segments like Valve Industry and infrastructure equipment industry including machining for customers in automotive, off-road and non-automotive segments.

B MATERIAL ACCOUNTING POLICIES :

I. Statement of compliance

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs ('MCA') under Section 133 of the Companies Act, 2013 (''the Act'') read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other relevant provisions of the Act. The Company has uniformly applied the accounting policies during the periods presented.

II. Basis of Preparation and Presentation:

The financial statements have been prepared on going concern basis in accordance with accounting principles generally accepted in India.

The financial statements have been prepared on historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes in to account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

III. Use of Estimates:

The preparation of financial statements is in conformity with generally accepted accounting principles which require the management of the Company to make judgements, estimates and assumptions that affect the reported amount of revenues, expenses, assets and liabilities and disclosure of contingent liabilities at the end of the reporting period. Although these estimates are based upon the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future period. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Application of accounting policies that require "Material accounting estimates involving complex and subjective judgements and the use of assumptions" in these financial statements have been disclosed separately under the heading "Material accounting Judgements, estimates and assumption".

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Estimates and underlying assumptions are reviewed at each balance sheet date. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods affected.

IV. Functional and Presentation Currency:

These financial statements are presented in Indian Rupees (INR), which is the company's functional currency. All financial information presented in INR has been rounded to the nearest lakhs (upto two decimals). These financial statements are approved for issue by the Company's Board of Directors on 15th May, 2026.

V. Current versus Non - Current Classification:

The entity presents assets and liabilities in the balance sheet based on current / non-current classification.

An asset is classified as current, when:

- It is expected to be realised or intended to be sold or consumed in normal operating cycle. It is held primarily for the purpose of trading.
- It is expected to be realised within twelve months after the reporting period, or
- It is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.
- All other assets are classified as non-current.

A liability is classified as current, when:

- It is expected to be settled in normal operating cycle.
- It is held primarily for the purpose of trading.
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.
- The entity classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

VI. Revenue Recognition:

Sale of Goods:

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue on sale of goods is recognized when the risk and rewards of ownership is transferred to the buyer, which generally coincides with the despatch of the goods or as per the inco-terms agreed with the customers.

Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment. It comprises of invoice value of goods including excise duty and after deducting discounts, volume rebates and applicable taxes on sale. It also excludes value of self-consumption.

Income from Service:

Income from sale of services is recognized when the services are rendered as per the terms of the agreement and when no significant uncertainty as to its determination or realisation exists.

In respect of the exports made by the Company, the related export entitlements from Government authorities are recognized in the statement of profit and loss when the right to receive the incentives / entitlements as per the terms of the scheme is established and where there is no significant uncertainty regarding the ultimate collection of the relevant export proceeds.

Interest Income:

Interest income is recorded using the effective interest rate (EIR) method. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses.

Dividend Income:

Dividend income is recognized when the company's right to receive dividend is established by the reporting date, which is generally when shareholders approve the dividend.

VII. Property, Plant and Equipment:

Property, Plant and Equipment (PPE) being fixed assets are tangible items held for use or for administrative purposes and are measured at cost less accumulated depreciation and accumulated impairment, if any. Freehold land is measured at cost and is not depreciated. Cost comprises of the purchase price including import duties and non-refundable purchase taxes after deducting trade discounts and rebates and any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Management.

Subsequent expenditure relating to property, plant and equipment is capitalised only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and maintenance costs are recognized in the statement of profit and loss when incurred.

Financing costs relating to acquisition of assets which take substantial period of time to get ready for intended use are also included to the extent they relate to the period up to such assets are ready for their intended use. Items of stores and spares that meet the definition of PPE are capitalized at cost and depreciated over its useful life.

The carrying amount of an item of PPE is derecognized on disposal or when no future economic benefits are expected from its use or disposal. Depreciation on Property, Plant and Equipment (PPE) are provided under straight line method as per the useful lives and manner prescribed under Schedule II to the Companies Act, 2013, except for building and medical equipments, which are depreciated over the useful life as estimated by the management.

The management believes that the useful life adopted reflect the expected pattern of consumption of future economic benefit:

Particulars	Useful life
Factory Building	30 Years
Plant and Equipment	7.5 Years (Triple Shift)
Furniture and Fittings	10 Years
Vehicles	8 Years
Other Equipment	15 Years

An item of property, plant and equipment is derecognized on disposal. Gains or losses arising from de-recognition of Property, Plant and Equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statementof profit and loss when the asset is derecognized.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Where the cost of a part of the PPE is significant to the total cost of the PPE and if that part of the PPE has a different useful life than the main PPE, the useful life of that part is determined separately for depreciation.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

The depreciation method applied to an asset is reviewed at each financial year end and if there has been a significant change in the expected pattern of consumption of future economic benefits embodied in the asset, depreciation is charged to reflect the changed pattern.

VIII. Intangible Assets:

Intangible assets are recognized only if it is probable that future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably.

Computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Operating software is capitalised and amortised along with the related fixed asset. Other software is amortised, on a straight line method, over a period of three years based on management’s assessment of useful life.

Useful lives of Intangible Assets:

Class of Assets	Useful life
Software	3 Years
Goodwill	5 Years
Intellectual Property Rights	5 Years

IX. Impairment of Property, Plant and Equipment and Intangible Assets:

The carrying amounts of its tangible and Intangible assets are reviewed, as at each balance sheet date, to determine if there is any indication of impairment based on internal / external factors. An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. The recoverable amount is greater of the asset’s net selling price and value in use. In assessing value in use, the estimated future cash flows as a cash generating unit are discounted to the present value. An impairment loss is charged to the Statement of Profit and Loss in the year in which an asset is identified as impaired. An impairment loss for an asset is reversed if, and only if, the reversal can be related objectively to an extent occuring after the impairment loss was recognized. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortization or depreciation) had no impairment loss been recognized for the asset in prior years.

X. Inventories:

Inventories are valued at lower of cost and net realizable value. Cost includes all direct costs and applicable production overheads, to bring the goods to the present location and condition.

i) Costs of raw materials, packing materials, tools and dies and Store & Spare Parts are computed on weighted average basis.

ii) Costs of finished goods and semi-finished goods are computed on weighted average basis.

iii) Agriculture Produce is valued at estimate realizable value.

iv) Cost of stock held for trading are computed on weighted average basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

XI. Financial Instruments:

Recognition

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Trade receivables and debt securities issued are initially recognised when they are originated. All other financial instruments are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

a) Financial Assets:

Initial Measurement:

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Subsequent Measurement:

For purposes of subsequent measurement, financial assets are classified in four categories:

(i) Debt instruments at amortized cost;

(ii) Debt instruments at fair value through other comprehensive income (FVTOCI);

(iii) Debt instruments and equity instruments at fair value through profit or loss (FVTPL);

(iv) Equity instruments measured at fair value through other comprehensive income (FVTOCI).

Debt Instruments at Amortized Cost:

A 'debt instrument' is measured at the amortized less any impairment losses if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognized in the profit or loss. This category generally applies to trade and other receivables.

Debt Instrument at FVTOCI:

A 'debt instrument' is classified as at the FVTOCI if both of the following criteria are met:

- The objective of the business model is achieved both by assets held for collection of contractual cash flows on specified dates and selling the financial assets, and
- The asset's contractual cash flows represent Soley Payments of Principal and Interest.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI) apart from any expected credit losses or foreign exchange gains or losses, which are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Debt Instrument at FVTPL:

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL. Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit and loss. In addition, the Company may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Equity instrument at FVTOCI

These include financial assets that are equity instruments and are designated as such upon initial recognition irrevocably.

When a financial instrument is derecognised, the cumulative gain or loss in equity is transferred to the statement of profit and loss unless it was an equity instrument electively held at fair value through other comprehensive income. In this case, any cumulative gain or loss in equity is transferred to retained earnings. Financial assets are written off when there is no reasonable expectation of recovery. The Company reviews the facts and circumstances around each asset before making a determination. Financial assets that are written off could still be subject to enforcement activities.

Subsequently, these are measured at fair value and changes therein are recognised directly in other comprehensive income, net of applicable income taxes. Dividends from these equity investments are recognised in the statement of Profit and Loss when the right to receive payment has been established. When the equity investment is derecognised, the cumulative gain or loss in equity is transferred to retained earnings.

De-recognition of Financial Assets:

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily de-recognized when:

- The rights to receive cash flows from the asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset and substantially all the risks and rewards of ownership of the asset to another entity or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass through' arrangement and either:

(a) the Company has transferred substantially all the risks and rewards of the asset, or

(b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a passthrough arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership.

When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognize the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

When a financial instrument is derecognised, the cumulative gain or loss in equity is transferred to the statement of profit and loss unless it was an equity instrument electively held at fair value through other comprehensive income. In this case, any cumulative gain or loss in equity is transferred to retained earnings. Financial assets are written off when there is no reasonable expectation of recovery. The

Company reviews the facts and circumstances around each asset before making a determination. Financial assets that are written off could still be subject to enforcement activities.

b) Financial Liabilities:

Initial Measurement:

All financial liabilities are recognized initially at fair value and transaction cost (if any) that is attributable to the acquisition of the financial liabilities is also adjusted.

Subsequent Measurement:

The measurement of financial liabilities depends on their classification, as described below:

i. Loans and Borrowings:

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the Effective Interest Rate (EIR) method. Gains and losses are recognized in profit or loss when the liabilities are de-recognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

ii. Trade and Other Payables:

These amounts represent liabilities for goods or services provided to the Company which are unpaid at the end of the reporting period. Trade and other payables are presented as current liabilities when the payment is due within a period of 12 months from the end of the reporting period. For all trade and other payables classified as current, the carrying amounts approximate fair value due to the short maturity of these instruments. Other payables falling due after 12 months from the end of the reporting period are presented as non-current liabilities and are measured at amortized cost unless designated as fair value through profit and loss at the inception.

iii. Other Financial Liabilities at Fair Value through Profit or Loss:

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading are recognized in the profit or loss.

De-recognition of Financial Liabilities:

A financial liability is de-recognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or Modification is treated as the de- recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit or loss.

c) Offsetting of Financial Instruments:

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty

d) Compound Financial Instruments:

A financial instrument that comprises of both the liability and equity components are accounted as compound financial instruments. The fair value of the liability component is separated from the compound instrument and is subsequently measured at amortized cost. The residual value is recognized as equity component of other financial instrument and is not re-measured after initial recognition.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The transaction costs related to compound instruments are allocated to the liability and equity components in the proportion to the allocation of gross proceeds. Transaction costs related to equity component is recognized directly in equity and the cost related to liability component is included in the carrying amount of the liability component and amortized using effective interest method.

XII. Impairment of Financial Assets:

The Company assesses at each date of balance sheet whether a financial asset or a group of financial assets is impaired. Ind AS 109 requires expected credit losses to be measured through a loss allowance. The Company recognizes lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month expected credit losses or at an amount equal to the life time expected credit losses, if the credit risk on the financial asset has increased significantly since initial recognition.

XIII. Fair Value Measurement:

The Company measures financial instruments at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participant's would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable,

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

XIV. Foreign Currencies:

a) Initial Recognition:

Foreign currency transactions are recorded in the functional currency, by applying to the exchange rate between the functional currency and the foreign currency at the date of the transaction.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

b) Conversion:

Foreign currency monetary items are converted to functional currency using the closing rate. Non-monetary items denominated in a foreign currency which are carried at historical cost are reported using the exchange rate at the date of the transaction; and non-monetary items which are carried at fair value or any other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined.

Foreign currency monetary items are reported using closing foreign exchange rate.

Non-monetary items, which are carried in terms of historical cost denominated in foreign currency are reported using the exchange rate at the date of transaction.

Exchange differences arising on the settlement of monetary items or on reporting company's monetary items at rates different from those at which they were initially recorded during the year or reported in previous financial statements are recognized as income or as expenses in the year in which they arise.

XV. Borrowing Costs:

Borrowing costs attributable to the acquisition or construction of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use.

All the other borrowing costs are recognized in the statement of profit and loss in the period in which they are incurred.

XVI. Employee Benefits:

a) Retirement Benefit Costs and Termination Benefits:

i) Gratuity :

The Company provides for gratuity, a defined benefit plan (the 'Gratuity Plan"") covering eligible employees in accordance with the Payment of Gratuity Act, 1972. The Gratuity Plan provides a lump sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary.

Payments to defined contribution retirement benefit plans are recognized as an expense when employees have rendered service entitling them to the contributions.

Liabilities with regard to the gratuity plan and long term compensated absences are determined by actuarial valuation, performed by an independent actuary, at each balance sheet date using the projected unit credit method. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they occur. Re-measurement recognized in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognized in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorized as follows:

- Service cost (including current service cost, past service cost, as well as gains/losses on curtailments and settlements);
- Net interest expense or income; and Re-measurement of actuarial gain/losses.

The Company presents the first two components of defined benefit costs in the statement of Profit and Loss in the line item 'Employee benefits expense'.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The retirement benefit obligation recognized in the balance sheet represents the actual deficit or surplus in the Company's defined plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

ii) Provident Fund :

Contribution towards provident fund is made to the regulatory authorities, where the Company has no further obligations. Such benefits are classified as Defined Contribution Schemes as the Company does not carry any further obligations, apart from the contributions made on a monthly basis which are charged to the Statement of Profit and Loss.

iii)Employee's State Insurance Scheme:

Contribution towards employees' state insurance scheme is made to the regulatory authorities, where the Company has no further obligations. Such benefits are classified as Defined Contribution Schemes as the Company does not carry any further obligations, apart from the contributions made on a monthly basis which are charged to the Statement of Profit and Loss.

b) Short-term and Other Long-term Employee Benefits:

A liability is recognized for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service. Liability recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service. Liabilities recognized in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

XVII. Leases:

The company has adopted Ind AS 116 "Leases" with effect from 1st April, 2019. The Company has measured Right-to-use Asset and Lease Liability based on the remaining lease period and payments discounted using the incremental borrowing rate as at the date of initial application. The Company's lease asset classes primarily consist of leases for Land and Buildings. The Company assesses whether a contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an idendified asset, the Company assesses whether:

(i) the contract involves the use of an identified asset;

(ii) the Company has substantially all of the economic benefits from use of asset through the period of the lease; and

(iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and corresponding lease liabilitity for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short term leases) and leases of low value assets. For these short term and leases of low value assets, the Company recognises the lease payments as an operating expense on a straightline basis over the term of the lease.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future least payments.

The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made. A lease liability is remeasured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The remeasurement normally also adjusts the leased assets. Lease liability and ROU asset have been separtely presented in the balance sheet and lease payments have been classified as financing cashflows.

XVIII. Taxation:

Income tax expense comprises current tax and the net change in the deferred tax asset or liability during the year. Income tax expense is recognised in the statement of Profit and Loss except when they relate to items that are recognised outside of profit and loss (whether in other comprehensive income or directly in equity), in which case tax is also recognised outside profit and loss.

a) Current Tax:

Tax on income for the current period is determined on the basis of taxable income and tax credits computed in accordance with the provisions of the Income Tax Act, 1961, and based on the expected outcome of assessments/appeals.

b) Deferred Tax:

Deferred tax is recognised for the future tax consequences on temporary differences between the accounting income and the taxable income, unutilised business loss, depreciation carry-forwards and tax credits for the year and quantified using the tax rates and laws enacted or substantively enacted as on the Balance Sheet date.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exist to set off current tax assets against current tax liabilities and deferred tax assets/deferred tax liabilities relate to same taxable entity and same taxation authority.

Deferred tax assets are recognised to the extent it is probable that future taxable income will be available against which the deductible temporary differences, unused tax losses, depreciation carry-forwards and unused tax credits could be utilised.

The carrying amount of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognized as an asset in the Balance Sheet when it is highly probable that future economic benefit associated with it will flow to the Company.

XIX. Provisions:

A provision is recognized when the Company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value unless otherwise required by the standard and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

XX.Earnings per share:

a) Basic earnings per share are computed by dividing profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the year. Partly paid up shares are included as fully paid equivalents according to the fraction paid up.

b) For the purpose of calculating diluted earnings per share, the profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

XXI.Cash and Cash Equivalents:

Cash and cash equivalents for the purposes of cash flow statement comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

XXII. Non-Current Assets Held for Sale:

Non-Current Assets are classified as Held for Sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and sale is considered highly probable. A sale is considered as highly probable when decision has been made to sell, assets are available for immediate sale in its present condition, assets are being actively marketed and sale has been agreed or is expected to be concluded within 12 months of the date of classification. Non-current assets held for sale are neither depreciated nor amortised. Assets and liabilities classified as Held for Sale are measured at the lower of their carrying amount and fair value less cost of disposal and are presented separately in the financial statement.

MATERIAL ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS:

The preparation of financial statements in conformity with the recognition and measurement principles of Ind AS requires management to make judgements, estimates and assumptions that affect the reported balances of revenues, expenses, assets and liabilities and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the areas of estimation uncertainty and critical judgements that the management has made in the process of applying the company's accounting policies :

a) Useful lives of depreciable assets:

Management reviews the useful lives of depreciable assets at each reporting period. As at March 31, 2026 management assessed that the useful lives represent the expected utility of the assets to the Company. Such lives are dependent upon an assessment of both the technical lives of the asset and also their economic lives based on various internal and external factors including efficiency and operating costs. Accordingly depreciation lives are reviewed annually using the best information available to the management.

b) Evaluation of indicators for impairment of Financial and Non-Financial Assets

The impairment provisions for Financial Assets are based on assumptions about risk of default and expected cash loss rates. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Company's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period. In case of non-financial assets, assessment of impairment indicators involves consideration of future risks. Further, the Company estimates asset's recoverable amount, which is higher of an asset's or Cash Generating Units (CGU's) fair value less costs of disposal and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account, if no such transactions can be identified, an appropriate valuation model is used.

The evaluation of applicable indicators of impairment of assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

c) **Recognition of deferred tax liability:**

Significant management judgement is required to determine the amount of deferred tax asset that can be recognized based on the likely timing and the level of future taxable profits together with future tax planning strategies.

d) **Provision and contingent liability:**

Provisions and liabilities are recognized in the period when it becomes probable that there will be future outflows of funds from past events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change.

On an ongoing basis, the Company reviews pending cases, claims by third parties and other contingencies. For contingent losses that are considered probable, an estimated loss is recorded as an accrual in financial statements. Loss contingencies that are considered possible are not provided for but disclosed as contingent liabilities in the financial statements. Contingencies, the likelihood of which is remote, are not disclosed in the financial statements.

e) **Defined benefit obligation:**

Management's estimate of the defined benefit obligation is based on a number of underlying assumptions such as standard rates of inflation, mortality, discount rate and anticipation of future salary increases. Variation in these assumptions may impact the obligation amount and the annual defined benefit expenses.

f) **Fair value measurements:**

Management applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available). This involves developing estimates and assumptions consistent with how market participants would price the instrument.

Recent Accounting Pronouncements:

The Ministry of Corporate Affairs ("MCA") issues notifications from time to time introducing new accounting standards or amending existing ones under the Companies (Indian Accounting Standards) Rules.

On May 9, 2025, MCA notified the amendments to Ind AS 21 - Effects of Changes in Foreign Exchange Rates. These amendments aim to provide clearer guidance on assessing currency exchangeability and estimating exchange rates when currencies are not readily exchangeable. The amendments are effective for annual periods beginning on or after April 1, 2025.

Ind AS 1(Presentation of Financial Statements) was amended on 13 August 2025 (effective 1 April 2025) to revise liability classification strictly based on rights existing at the reporting date, introduce the concept of a "substantive right", and enhance covenant-related disclosures. Under the revised rules, loan covenants are considered at the reporting date—if a covenant is breached, the liability is classified as current.

Effective from 1 April 2025, Ind AS 7(Statement of Cash Flows) was amended to require disclosure of supplier finance (reverse factoring) arrangements, including their impact on cash flows and liquidity risk to improve transparency of financial liabilities.

Ind AS 107 – Financial Instruments was amended via: Disclosures was amended MCA notification dated 13 August 2025 (effective 1 April 2025) to introduce additional disclosures on supplier finance arrangements and liquidity risk.

Ind AS 12 – Income Taxes was amended via MCA notification dated 13 August 2025 (effective 1 April 2025) to introduce a temporary exception for recognition of deferred tax arising from OECD Pillar Two (global minimum tax). It also requires entities to provide additional disclosures regarding exposure to Pillar Two income taxes, ensuring greater transparency in tax reporting.

The Company has reviewed the new pronouncements and based on its evaluation has determined that it is not likely to have any significant impact in its financial statements.

Commitments and contingencies

In the ordinary course of business, the Company faces claims and assertions by various parties. The Company assesses such claims and assertions and monitors the legal environment on an ongoing basis, with the assistance of external legal counsel, wherever necessary. The Company records a liability for any claims where a potential loss is probable and capable of being estimated and discloses such matters in its financial statements, if material. For potential losses that are considered possible, but not probable, the Company provides disclosure in the financial statements but does not record a liability in its accounts unless the loss becomes probable.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

NON CURRENT ASSETS:

2. PROPERTY, PLANT AND EQUIPMENT:

Particulars	Tangible Assets								
	Land	Building	Plant and Equipment	Furniture and Fittings	Electrical Fittings	Vehicles	Office Equipment	Other Assets	Total
Cost as at March 31, 2025	**263.73**	**71.34**	**1,079.40**	**12.21**	**82.59**	**14.68**	**42.49**	**25.22**	**1,591.66**
Additions	-	-	156.59	0.46	3.26	6.50	2.93	18.72	188.46
Disposals	-	-	(192.19)	-	(0.85)	-	-	-	(193.04)
Cost as at March 31, 2026	**267.73**	**71.34**	**1,043.80**	**12.67**	**85.00**	**21.18**	**45.42**	**43.94**	**1,587.08**
Depreciation as at March 31, 2025	-	23.61	419.40	10.98	82.59	4.20	16.14	22.10	579.02
Charge for the year	-	2.56	142.20	1.03	0.25	1.33	1.22	9.56	158.15
Disposals/ Transfers	-	-	(159.27)	-	(0.46)	-	-	-	(159.73)
Depreciation as at March 31, 2026	-	**26.17**	**402.33**	**12.01**	**82.38**	**5.53**	**17.36**	**31.66**	**577.44**
Net Block									
As at March 31, 2025	263.73	47.73	660.00	1.23	-	10.48	26.35	3.12	1,012.64
As at March 31, 2026	**263.73**	**45.17**	**641.47**	**0.66**	**2.62**	**15.65**	**28.06**	**12.28**	**1,009.64**

3 RIGHT OF USE ASSETS

The changes in carrying value of right-of-use assets for the year ended March 31, 2026, are as follows :

Particulars	Category of ROU Asset		Total
	Plant & Machinery	Building	
Balance as on 01.04.2025	**20.48**	**684.28**	**704.76**
Additions	-	51.78	51.78
Deletions	-	(47.08)	(47.08)
Depreciation	(8.94)	(132.95)	(141.89)
Balance as at 31.03.2026	**11.54**	**556.03**	**567.57**

The changes in carrying value of right-of-use assets for the year ended March 31, 2025, are as follows :

Particulars	Category of ROU Asset		Total
	Plant & Machinery	Building	
Balance as on 01.04.2024	**4.77**	**46.83**	**51.60**
Additions	26.81	734.55	761.36
Deletions	-	(133.23)	(133.23)
Depreciation	11.09	13.94	25.03
Balance as at 31.03.2025	**20.48**	**684.28**	**704.76**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

4 INTANGIBLE ASSETS & NON-CURRENT ASSET HELD FOR SALE

Particulars	Computer Software	Goodwill	IP Rights	Total Intangible Assets	Non-current asset held for sale
As at March 31, 2025	**23.66**	**-**	**-**	**23.66**	**-**
Additions	4.60			4.60	
Disposals					
As at March 31, 2026	**28.26**			**28.26**	
Depreciation as at March 31, 2025	**3.52**	**-**	**-**	**3.52**	**-**
Charge for the year	1.99			1.99	
Withdrawals					
Depreciation as at March 31, 2026	**5.51**	**-**	**-**	**5.51**	**-**
Net Block					
As at March 31, 2025	**20.14**	**-**	**-**	**20.14**	**-**
As at March 31, 2026	**22.75**	**-**	**-**	**22.75**	**-**

Particulars	As at March 31, 2026	As at March 31, 2025
5. CAPITAL WORK IN PROGRESS:		
Capital work-in-progress	141.29	-
Total	**141.29**	**-**

Ageing Schedule as on March 31, 2026:

Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	141.29	-	-	-	-
Projects temporarily suspended	-	-	-	-	
Total	**141.29**	**-**	**-**	**-**	**-**

Ageing Schedule as on March 31, 2025:

Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in Progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**

6. FINANCIAL ASSETS:

Other Financial Assets

Security and other Deposits	169.71	160.24
Total	**169.71**	**160.24**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Particulars	As at March 31, 2026	As at March 31, 2025
7. OTHER NON CURRENT ASSETS:		
Rent and other advances	23.55	20.94
Preliminary Expenses	-	-
Total	**23.55**	**20.94**

CURRENT ASSETS:

8. INVENTORIES:

Raw Materials	616.07	886.73
Work-in-progress	645.55	506.51
Finished goods	141.18	204.88
Others		
Stores and spares	111.27	83.77
Loose Tools	25.92	20.98
Total	**1,539.99**	**1,702.87**

Notes:

a) The above amount includes Goods in Transit of ₹ 3,98,080.40, while the balance at the vendor's end is ₹ 18,15,028.56.

b) For method of valuation of inventories, refer Note No.1. B. IX

c) Inventories with the above carrying value, pledged as security against borrowings, are stated in Note No.19.

d) Cost of Inventory recognised as expenditure.

Raw Materials	4,429.52	4,330.96
Others *	842.54	695.87
Total	**5,272.06**	**5,026.83**

* Others include Stores and Spares, Loose Tools

9. FINANCIAL ASSETS

Trade Receivables

Unsecured, considered good	2,686.90	2,499.65
Unsecured, considered doubtful	88.18	84.39
Less: Allowance for doubtful debts (Amount due to related parties Refer Note No. 46)	(88.18)	(84.39)
Total	**2,686.90**	**2,499.65**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Trade Receivables Ageing Schedule as on March 31, 2026:

Particulars	Outstanding for the following periods from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade receivables - considered good	2,312.00	273.67	48.84	45.65	94.92	**2,775.08**
(ii) Undisputed trade receivables - considered doubtful	-	-	-	-	-	**-**
(iii) Disputed trade receivables - considered good	-	-	-	-	-	**-**
(iv) Disputed trade receivables - considered doubtful	-	-	-	-	-	**-**
Less: Provision for bad & doubtful debts	(88.18)	-	-	-	-	**(88.18)**
Total Trade Receivables	**2,223.82**	**273.67**	**48.84**	**45.65**	**94.92**	**2,686.90**

Trade Receivables Ageing Schedule as on March 31, 2025:

Particulars	Outstanding for the following periods from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade receivables - considered good	2,283.18	129.19	59.20	112.47	-	2,584.04
(ii) Undisputed trade receivables - considered doubtful	-	-	-	-	-	**-**
(iii) Disputed trade receivables - considered good	-	-	-	-	-	**-**
(iv) Disputed trade receivables - considered doubtful	-	-	-	-	-	**-**
Less : Provision for bad & doubtful debts	(84.39)	-	-	-	-	**(84.39)**
Total Trade Receivables	**2,198.79**	**129.19**	**59.20**	**112.47**	**-**	**2,499.65**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Particulars	As at March 31, 2026	As at March 31, 2025
10. FINANCIAL ASSETS: CASH AND CASH EQUIVALENTS:		
Cash on hand	0.09	0.12
Balance with Bank		
-In current accounts	0.27	0.27
Total	**0.36**	**0.39**
11. FINANCIAL ASSETS: BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS:		
-In Earmarked balances		
Margin money deposit	50.37	48.47
Total	**50.37**	**48.47**

* Earmarked bank balances are restricted in use in the form of margin money towards Letter of Credit and Bank Guarantee.

Particulars	As at March 31, 2026	As at March 31, 2025
12. FINANCIAL ASSETS: LOANS:		
Unsecured, considered good		
Loans and advances to Employees	2.38	2.71
Total	**2.38**	**2.71**
13. CURRENT TAX ASSETS:		
Advance taxes (net of provision)	24.28	23.43
Total	**24.28**	**23.43**
14. OTHER CURRENT ASSETS:		
Prepaid Expenses	45.86	55.90
Balances with statutory authorities	1.26	-
Total	**47.12**	**55.90**

15. EQUITY SHARE CAPITAL:

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number of shares	₹ in Lakhs	Number of shares	₹ in Lakhs
Authorized Share Capital				
Equity shares of ₹ 1/- each	25,00,00,000	2,500.00	25,00,00,000	2,500.00
	25,00,00,000	**2,500.00**	**25,00,00,000**	**2,500.00**
Issued, Subscribed and paid up capital	23,82,02,463	2,382.02	23,82,02,463	2,382.02
Total	**23,82,02,463**	**2,382.02**	**23,82,02,463**	**2,382.02**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Notes:

15(i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year:

Particulars	Opening Balance	Fresh Issue	Bonus / Rights Issue	Conversion / Buyback	Closing Balance
Equity shares with voting rights Year ended March 31, 2026					
Number of shares	23,82,02,463	-	-	-	23,82,02,463
Amount (₹ in lakhs)	2,382.02	-	-	-	2,382.02
Year ended March 31, 2025					
Number of shares	23,82,02,463	-	-	-	23,82,02,463
Amount (₹ in lakhs)	2,382.02	-	-	-	2,382.02

a. Terms/ Rights attached to the Equity Shares:

i. The Company has only one class of equity shares having par value of ₹ 1/- per share. Each holder of Equity Shares is entitled to one vote per share. The company declares and pays dividend in Indian Rupees.

ii. The dividend proposed is as recommended by the Board of Directors and subject to the approval of the Shareholders in the Annual General Meeting.

iii. In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

b. The Company does not have any holding company or ultimate holding company as on March 31, 2026.

15(ii) Details of shares held by each shareholder holding more than 5% shares:

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of shares held	% of holding	No. of shares held	% of holding
Equity shares with voting rights				
Sri. V. Rajvirdhan	6,77,63,768	28.45	6,77,63,768	28.45
M/s. L.G. Balakrishnan & Bros Limited	2,90,00,000	12.17	2,90,00,000	12.17
M/s. Elgi Automotive Services Private Limited	2,26,66,666	9.52	2,26,66,666	9.52
Sri. B. Vijayakumar	1,50,00,000	6.30	1,50,00,000	6.30
Smt. Rajsri Vijayakumar	1,50,18,445	6.30	1,50,18,445	6.30
M/s. L G B Auto Products Private Limited	1,41,58,510	5.94	1,41,58,510	5.94

(All amounts are in ₹ in lakhs. Unless otherwise stated)

15(iii) Details of shares held by promoters:

Name of the Promoter	As at March 31, 2026		As at March 31, 2025		% Change during the Year
	No. of shares held	% of holding	No. of shares held	% of holding	
Smt. Rajsri Vijayakumar	1,50,18,445	6.30	1,50,18,445	6.30	-
Sri. V. Rajvirdhan	6,77,63,768	28.45	6,77,63,768	28.45	-
Sri. B Vijayakumar	1,50,00,000	6.30	1,50,00,000	6.30	-
M/s. LG Sports Private Ltd	-	-	5,06,800	0.21	(0.21)
M/s. LG Farm Products Private Ltd	83,24,466	3.50	83,24,466	3.50	-
M/s. Super Transports Private Ltd	16,80,206	0.70	16,80,206	0.70	-
M/s. Super Speeds Private Ltd	-	-	16,39,235	0.69	(0.69)
M/s. LGB Auto Products Private Ltd	1,41,58,510	5.94	1,41,58,510	5.94	-
M/s. Silent Chain India Private Ltd	18,000	0.00	18,000	0.00	-
M/s. LG Balakrishnan & Bros	2,90,00,000	12.17	2,90,00,000	12.17	-
M/s. Elgi Automotive Services Private Ltd	2,26,66,666	9.52	2,26,66,666	9.52	-

16. OTHER EQUITY:

Particulars	As at March 31, 2026	As at March 31, 2025
(a). Securities Premium	2,639.03	2,639.03
(b). Capital Reserve	2,898.85	2,898.85
(c). Other Comprehensive Income	0.00	0.00
(d). Retained Earnings	(6,292.78)	(6,091.14)
Total	**(754.90)**	**(553.26)**
(a). Securities Premium		
Opening Balance	**2,639.03**	**2,639.03**
Add: Additions during the year	-	-
Less: Deletions during the year	-	-
Closing Balance	**2,639.03**	**2,639.03**
(b). Capital Reserve		
Opening Balance	**2,898.85**	**2,898.85**
Add: Additions during the year	-	-
Less: Deletions during the year	-	-
Closing Balance	**2,898.85**	**2,898.85**
(c). Other Comprehensive Income		
Opening Balance	**-**	**-**
Add: Additions during the year	-	-
Add: Remeasurement of Post Employment defined benefit obligations [Actuarial gains / (losses)] (net of taxes)	(20.09)	(65.64)
Less: Transferred to Retained Earnings	(20.09)	(65.64)
Closing Balance	**-**	**-**
(d). Retained Earnings		
Opening Balance	**(6,091.14)**	**(5,903.05)**
Profit/(Loss) During the Year	(221.73)	(122.45)
Transfer from Other Comprehensive Income	20.09	(65.64)
Closing Balance	**(6,292.78)**	**(6,091.14)**
Total	**(754.90)**	**(553.26)**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Capital Reserves:

LGB Forge Limited was demerged from M/s. L.G. Balakrishnan and Bros Limited in the year 2008. At the time of demerger on April 21, 2008, reserves on the date of demerger were transferred to Capital Reserves to the extent of the demerged portion.

NON CURRENT LIABILITIES:

17. FINANCIAL LIABILITIES:

BORROWINGS:

Particulars	As at March 31, 2026	As at March 31, 2025
(i) Secured at amortised cost		
Term loans from Others - TATA Capital	828.75	1,023.75
Less: Unamortised interest	-	
Total (I)	**828.75**	**1,023.75**
(ii) Unsecured at amortised cost		
From Related parties		
Term Loan from Smt. Rajsri Vijayakumar	200.00	200.00
Total (II)	**200.00**	**200.00**
Total (I+II)	**1,028.75**	**1,223.75**

1) The company has not defaulted in the repayment of loans and interest as at the balance sheet date.

2) Repayment and interest terms:

   a) Term Loan from TATA Capital ₹ 13,00,00,000 has been received in 4 tranches of ₹ 3,00,00,000, ₹ 4,50,00,000, ₹ 1,00,00,000 and ₹ 4,50,00,000 disbursed on following dates 06-06-2023,15-09-2023, 08-02-2024 and 29-03-2024 respectively. The loan is repayable within 84 Months including moratorium period of 6 months.

   b) The term loan from Tata Capital is secured by way of:

      i. First and exclusive charge by way of mortgage over on land and building located at Plot Nos.80/A, 80, 81 Part, 82, 83 & 84, Belgola Industrial area, Sy No. 66, 67, 68, 69 & 70, Hebbal village, Kasaba, Hobla, Mysore, Karnataka -570001 in the name of M/s LGB Forge ltd.

      ii. Hypothecation charge on the movable fixed assets located in the above factory at Mysore

      iii. Lien on fixed deposit amounting to ₹ 16,77,000 with IDBI Bank

3) Pursuant to the Addendum to the Loan Agreement dated 30 September 2024, the repayment period of the term loan from Smt. Rajsri Vijayakumar, disbursed on 30 September 2022, has been extended to 6 years from the date of disbursement, with the moratorium period extended to 5 years. Accordingly, repayment of the principal has not yet commenced.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

18. LONG TERM PROVISIONS:

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for Gratuity (Refer Note No. 47)	145.09	73.55
Provision for Leave encashment (Refer Note No. 47)	8.11	10.20
Provision for Decommissioning Liability	20.10	20.10
Total	**173.30**	**103.85**

CURRENT LIABILITIES:

19. FINANCIAL LIABILITIES: BORROWINGS:

Secured Loans repayable on demand		
- From banks	923.90	534.33
- From others	-	-
Current maturities of long-term debt	195.00	169.00
Total	**1,118.90**	**703.33**

Terms and conditions of short term loans taken from banks and financial institutions:

1) Cash Credit from Axis Bank carries an interest rate of "3 Months MCLR +1 %" payable at monthly intervals and are secured by first pari passu charge on entire current assets and second pari passu charge on the entire movable fixed assets of the Company, both present and future.

2) Cash Credit from ICICI Bank carries interest rate of "6 Months MCLR + 1 %" payable at monthly intervals and are secured by first pari passu charge of the entire current assets of the company, including but not limited to (i) book debts (ii) receivables (iii) bills whether documentary or clean (iv) outstanding monies (v) stocks of raw materials, semi-finished and finished goods, consumable stores and spares and (vi) receivables, both present and future.

3) Cash Credit from IDBI bank carries interest rate of "9.45%" payable at monthly intervals and are secured by pari passu first charge over the current assets of the Company, Collateral pari passu second charge over the entire fixed assets of the company except those that are exclusively charged to term lenders.

20. FINANCIAL LIABILITIES: TRADE PAYABLES:

Dues to Micro & Small Enterprises (Refer Note No. 36)	178.89	213.93
Dues to creditors other than Micro & Small Enterprises (Amount due to related parties – Refer Note No. 46)	889.61	709.30
Total	**1,068.50**	**923.23**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Trade Payables Ageing Schedule as on March 31, 2026:

Particulars	Outstanding for the following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	178.89	-	-	-	**178.89**
(ii) Others	845.58	43.85	0.18	-	**889.61**
(iii) Disputed dues - MSME	-	-	-	-	**-**
(iv) Disputed dues - Others	-	-	-	-	**-**
Total	**1,024.47**	**43.85**	**0.18**	**-**	**1,068.50**

Trade Payables Ageing Schedule as on March 31, 2025:

Particulars	Outstanding for the following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	377.98	-	-	-	**377.98**
(ii) Others	560.77	9.11	*(5.76)	*(18.87)	**545.25**
(iii) Disputed dues - MSME	-	-	-	-	**-**
(iv) Disputed dues - Others	-	-	-	-	**-**
Total	**938.75**	**9.11**	***(5.76)**	***(18.87)**	**923.23**

*Negative balances are due to credit notes issued by suppliers and advance payments made to vendors.

21. OTHER FINANCIAL LIABILITIES:

Particulars	As at March 31, 2026	As at March 31, 2025
Interest accrued but not due on borrowings	4.91	3.55
Accrued Employee Benefits	225.60	292.45
Expense payable	384.24	350.05
Total	**614.75**	**646.05**

22. OTHER CURRENT LIABILITIES:

Statutory Remittances	18.06	76.50
Total	**18.06**	**76.50**

23. SHORT TERM PROVISIONS:

Provision for Gratuity (Refer Note No. 47)	21.80	20.62
Provision for leave encashment (Refer Note No.47)	0.96	1.68
Total	**22.76**	**22.30**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

24. REVENUE FROM OPERATIONS:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
A. Sale of Products:		
Domestic	8,619.59	7,864.57
Exports	1,027.43	843.09
B. Other Operating Revenue:		
Scrap Sales	671.64	696.10
Other Operating Revenue	-	-
Revenue from operations	**10,318.66**	**9,403.76**

25. OTHER INCOME:

Interest Income	20.82	8.93
Profit on Sale of Assets (Net)	66.76	12.85
Foreign Exchange Gain (Net)	61.29	9.58
Export Incentive	27.50	40.16
Total	**176.37**	**71.52**

26. COST OF MATERIALS CONSUMED:

Raw Materials Consumption:		
Opening Stock	886.73	1,171.78
Add: Purchases	4,158.86	4,045.91
Less: Closing Stock	616.07	886.73
Total	**4,429.52**	**4,330.96**
Details of Raw Materials and Components Consumed:		
Rods, Coils and bars:		
- Imported	-	-
- Indigenous	4,429.52	4,330.96
Total	**4,429.52**	**4,330.96**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

27. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK-IN-TRADE:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Inventory at the end of the year		
Finished Goods	141.18	204.88
Work-in-Progress	645.55	506.51
Total Inventory at the end of the year	**786.73**	**711.39**
Inventory at the beginning of the year		
Finished Goods	204.88	200.07
Work-in-Progress	506.51	499.23
Total Inventory at the beginning of the year	**711.39**	**699.30**
Total increase / (decrease) in inventories	**(75.34)**	**(12.09)**

28. EMPLOYEE BENEFIT EXPENSES:

Salaries, Wages and Bonus	2,062.46	1,861.43
Contributions to Provident Fund and Other Funds	62.63	51.42
Staff Welfare Expenses	156.14	129.65
Total	**2,281.23**	**2,042.50**

29. FINANCE COST:

Interest Expense		
a) On Borrowings	215.17	218.92
b) Lease liability	70.38	31.50
Total	**285.55**	**250.42**

30. DEPRECIATION AND AMORTISATION EXPENSE:

Depreciation & Amortization	349.12	291.03
Total	**349.12**	**291.03**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

31. OTHER EXPENSES:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Consumptions of Store and Spare Parts	842.54	695.87
Processing Charges	625.07	423.39
Power and Fuel	796.42	755.90
Rent (Including lease rentals)	32.42	39.06
Repairs and Maintenance		
- Buildings	175.23	142.42
- Machinery	108.13	142.06
- Others	71.36	41.38
Insurance	48.28	70.09
Rates and Taxes	27.96	42.15
Travelling and Conveyance	53.78	32.66
Printing and Stationery	8.02	10.25
Postage, Telegram and Telephone	26.67	15.48
Freight, packing and forwarding	311.69	271.21
Advertisement, publicity and selling expenses	8.92	2.02
Bank Charges	27.60	14.13
Legal and Professional Charges	66.78	56.72
Payment to Auditors (Refer Note No. 31 A)	10.12	8.87
Seminar Expenses	0.46	-
Assets Condemned & written off	-	26.06
Loss on Sale of Assets	0.06	-
Sitting Fees	5.40	4.30
Watch and Ward	95.13	81.35
Miscellaneous Expenses	12.26	9.02
Provision for Doubtful Debts	23.04	25.87
Total	**3,377.34**	**2,910.26**

31 A. AUDITORS' REMUNERATION:

Statutory Audit	7.61	6.92
Other Certification Charges	2.51	1.95
Total	**10.12**	**8.87**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

32. EARNINGS PER SHARE:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Profit/(Loss) for the year attributable to owners of the Company	(221.73)	(122.45)
Weighted Average Number of Equity Shares outstanding during the year for the purpose of Basic Earnings/Diluted Earnings per Share (Nos. in Lakhs)	2,382.02	2,382.02
Basic & Diluted Earnings Per Share	**(0.09)**	**(0.05)**

33. DEFERRED TAX ASSET:

Deferred tax asset has not been recognised in respect of the following items because it is not probable that future taxable profits will be available against which the company can use the benefits thereon.

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Losses that shall expire		
Business Loss	845.55	1,143.74
Losses that shall not expire		
Depreciation Loss	2,043.57	2,048.41
Total	**2,889.12**	**3,192.15**

a) The above figures are based on the last publised balance sheet

34. EARNINGS IN FOREIGN CURRENCY:

- FOB Value of Exports	1,027.43	843.09
Total	**1,027.43**	**843.09**

35. EXPENDITURE IN FOREIGN CURRENCY:

Others	8.21	21.98
Total	**8.21**	**21.98**

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

36. DETAILS OF DUES TO MICRO, SMALL AND MEDIUM ENTERPRISES AS DEFINED UNDER THE MSME ACT, 2006:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
a) Principal amount remaining unpaid to any supplier as at the end of each accounting year.	178.89	213.93
b) Interest due thereon remaining unpaid to any supplier as at the end of the accounting year.	NIL	NIL
c) The amount of interest paid by the buyer in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 along with the payment made to the supplier beyond the appointed day during the year.	NIL	NIL
d) Amount of interest due and payable for the period of delay in making payment but without adding interest as specified in the Micro, Small and Medium Enterprises Development Act, 2006.	NIL	NIL
e) The amount of interest accrued and remaining unpaid at the end of each accounting year.	NIL	NIL
f) The amount of further interest remaining due and payable even in the succeeding years, until such date when the dues are actually paid for the purpose of disallowance under Section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	NIL	NIL

* This information has been determined to the extent such parties have been identified on the basis of information available with the Company and relied upon by the Auditors.

37. COMMITMENTS AND CONTINGENT LIABILITIES:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Bank Guarantees	117.12	98.56
**Claims anticipated towards termination of Employee challenged by appeal	-	-
Letter of credits	64.43	66.00
***Income -Tax Assessments for A.Y. 2011-12 & 2012-13	-	-

** A legal case filed by 22 employees of the Company, represented by their union, is currently pending before the Hon'ble High Court of Karnataka, Bangalore. The case was filed during the earlier financial years

As of 31.03.2026:

15 of the 22 employees have rejoined the company.

1 employee has passed away.

5 employees have not rejoined.

1 employee has retired.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The legal proceedings are ongoing, and the final outcome remains uncertain. Accordingly, the quantum of potential compensation or financial liability, if any, arising from the litigation cannot be reasonably estimated at this stage. The company continues to monitor the progress of the case and will assess the implications as developments unfold. The above information has been confirmed by the management.

***Based on the information and explanations provided to us, appeal orders under section 201(1) and 201(1A) for AY 2011-12 and AY 2012-13 have been partly allowed by CIT(A). A request for the order giving effect has been submitted, and therefore, the undisputed amount remains unquantifiable.

38. OPERATING SEGMENTS:

The Company is engaged in the business of "Manufacture of Forged and Machined Components" and therefore, has only one reportable segment in accordance with IND AS 108 'Operating Segments'

a) Revenue from External customers	**31.03.2026**	**31.03.2025**
Within India	9,291.23	8,560.67
Outside India	1,027.43	843.09
Total	**10,318.66**	**9,403.76**
b) Non Current Assets		
All the noncurrent assets of the Company are located in India	-	-
c) Information about major customers		
Number of external customers each contributing more than 10% of Total Revenue	4 Nos	2 Nos
Total Revenue from the above customers	**6,689.97**	**4,039.39**

39. LEASES:

The changes in carrying value ROU assets and lease liabilities for the year ended March 31, 2026 are as follows:

Particulars	ROU Assets as at March 31, 2026	Lease Liabilities as at March 31, 2026	ROU Assets as at March 31, 2025	Lease Liabilities as at March 31, 2025
Opening balance	**704.76**	**724.37**	**51.60**	**68.21**
Add : Additions during the year	51.78	51.78	761.36	754.54
Add : Interest cost during the year	-	70.38	-	31.50
Less : Deletions during the year	(47.08)	-	(133.23)	-
Less : Depreciation during the year	(141.89)	-	25.03	-
Less : Payment of Lease Liabilities	-	(232.76)	-	(129.88)
Closing Balance	**567.57**	**613.77**	**704.76**	**724.37**

On application of Ind AS 116, the nature of expenses has changed from lease rent in previous periods to depreciation cost for the ROU asset, and finance cost for interest accrued on lease liability.

Lease payments of ₹ 27.54 lakhs relating to leases with a term of 12 months or less and low value leases are charged to statement of profit and loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

40. GOVERNMENT GRANTS:

Particulars	For the Year ended March 31, 2026	For the Year ended March 31, 2025
Duty Drawback on Exports	16.14	12.73
RoDTEP on Exports	11.36	27.43
Total	**27.50**	**40.16**

41. CORPORATE SOCIAL RESPONSIBILITY:

The provisions of Section 135 of the Companies Act, 2013 relating to Corporate Social Responsibility (CSR) are not applicable to the Company, as it does not satisfy the prescribed criteria of net worth of ₹ 500 crore or more, turnover of ₹ 1,000 crore or more, or net profit of ₹ 5 crore or more. Accordingly, no CSR expenditure was required to be incurred during the Financial Year 2025-26.

42. DISCLOSURE AS REQUIRED UNDER REGULATION 34(3) AND 53(F) OF SEBI (LODR) REGULATIONS, 2015:

Loans and advances to firms / companies in which directors are interested - Nil (Previous year - Nil).

43. DISCLOSURE IN RELATION TO SECTION 186(4) OF THE COMPANIES ACT, 2013:

Nil (Previous year - Nil).

44. CAPITAL MANAGEMENT:

The Company manages its capital to ensure that entities in the Company will be able to continue as going concern, while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The Company determines the amount of capital required based on annual operating plans and long-term product and other strategic investment plans. The funding requirements are met through equity, long term and short-term borrowings.

For the purposes of the Company's capital management, capital includes issued capital, share premium and all other equity reserves attributable to the equity holders. Debt includes long term loans and Short term loans.

The following table summarizes the capital of the Company:

Particulars	As at March 31, 2026	As at March 31, 2025
Debts	2,147.65	1,927.08
Less: Cash and Bank Balances	0.36	0.39
Net Debt	**2,147.29**	**1,926.69**
Total Equity	**1,627.12**	**1,828.76**
Gearing Ratio	131.96%	105.35%

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

45. FINANCIAL INSTRUMENTS

Categories of Financial Instruments:

Particulars	Note No.	As at March 31, 2026		As at March 31, 2025	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial Assets					
a. Measured at amortised cost					
Other financial assets	6	169.71	169.71	160.24	160.24
Trade receivables	9	2,686.90	2,686.90	2,499.65	2,499.65
Cash and cash equivalents	10	0.36	0.36	0.39	0.39
Bank balances other than above	11	50.37	50.37	48.47	48.47
Loans and advances to employees	12	2.38	2.38	2.71	2.71
b. Measured at fair value through P&L		-	-	-	-
c. Measured at fair value through OCI		-	-	-	-
Financial Liabilities					
a. Measured at amortised cost					
Long term borrowings	17	1,028.75	1,028.75	1,223.75	1,223.75
Short term borrowings	19	1,118.90	1,118.90	703.33	703.33
Trade payables	20	1,068.50	1,068.50	923.23	923.23
Other financial liabilities	21	614.75	614.75	646.06	646.06
b. Measured at fair value through P&L		-	-	-	-
c. Measured at fair value through OCI		-	-	-	-

Financial Risk Management Objectives:

The Company's businesses are subject to several risks and uncertainties including financial risks.

The Company's activities expose it to credit risk, liquidity risk, market risk - interest rate risk and foreign currency risk. The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

Risk	Exposure arising from	Measurement
Credit risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Ageing analysis, Credit ratings
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts
Market risk –Interest rate risk	Long-term borrowings at variable rates	Cash flow forecasting, Sensitivity analysis
Foreign Currency risk	Recognised financial assets and liabilities not denominated in functional currency	Cash flow forecasting, Sensitivity analysis

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

i. Credit Risk:

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of credit worthiness as well as concentration risks. The company's credit risk generally arises from cash and cash equivalents, trade receivables, and other financial assets.

Credit Risk Management:

The Company assesses and manages credit risk of financial assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of financial assets.

A: Low credit risk
B: Moderate credit risk
C: High credit risk

Assets Group	Description of category	Particulars	Provision for expected credit loss *
Low credit risk	Assets where the counter-party has strong capacity to meet the obligations and where the risk of default is negligible or nil.	Cash and cash equivalents, other bank balances, investments, loans, trade receivables and other financial assets.	12 month expected credit loss/life time expected credit loss.
Moderate credit risk	Assets where the probability of default is considered moderate counter-party where the capacity to meet the obligations is not strong.	Nil	12 month expected credit loss/life time expected credit loss.
High credit risk	Assets where there is a high probability of default.	Nil	12 month expected credit loss/life time expected credit loss.

*Life time expected credit loss/fully provided for trade receivables.

Provision for Expected Credit Losses for Trade Receivables:

The company provides for expected credit loss based under simplified approach:

Particulars	Year ended March 31, 2026
Opening Expected loss as at April 01, 2025	84.39
Less : Reduction in Provision	3.79
Closing Expected loss as at March 31, 2026	88.18

Based on business environment in which the Company operates, a default on a financial asset is considered when the counter-party fails to make payments within the agreed time period as per contract. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions. Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognized in statement of profit and loss.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Classification of Financial Assets among Risk Categories:

Credit rating	Particulars	March 31, 2026	March 31, 2025
Low Credit risk	Cash and cash equivalents, other bank balances, loans, trade receivables and other financial assets.	2,909.72	2,711.46
Moderate Credit risk	Nil	-	-
High Credit risk	Nil	-	-

The loss allowances for trade receivables using expected credit lossess for different ageing periods as at March 31, 2026 are as follows :

Particulars	Less than 6 months	More than 6 months	Total
Gross carrying amount	2,311.98	463.10	**2,775.08**
Loss allowance provision	-	-	**(88.18)**
Net	**-**	**-**	**2,686.90**

The loss allowances for trade receivables using expected credit lossess for different ageing periods as at March 31, 2025 are as follows :

Particulars	Less than 6 months	More than 6 months	Total
Gross carrying amount	2,283.18	300.86	**2,584.04**
Loss allowance provision	-	-	**(84.39)**
Net	**-**	**-**	**2,499.65**

Exposure to Customers having more than 5% of outstanding in respect of Trade Receivables:

Particulars	March 31, 2026	March 31, 2025
M/s. Denso India Private Limited	353.65	305.67
M/s. Lucas TVS Limited	332.09	319.59
M/s. Danfoss Industries, S.A DE C.V.	346.00	422.21
M/s. L.G. Balakrishnan & Bros Limited	544.58	281.16
M/s. SEG Automotive India Private Limited	384.35	560.45
M/s. DSV Solutions	315.57	226.78
Total	**2,276.24**	**2,115.86**

As per simplified approach, the Company makes provision of expected credit losses on trade receivables based on past experiences to mitigate the risk of default in payments and makes appropriate provision at each reporting date wherever outstanding is for longer period and involves higher risk.

ii. Liquidity Risk:

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements. The Company invests its surplus funds in bank fixed deposit. The Company also constantly monitors funding options available in the debt and capital markets with a view to maintaining financial flexibility.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Liquidity Risk Management

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay.

Particulars	Less than 1 Year	1 - 5 years	More than 5 years	Carrying amount
March 31, 2026				
Financial Liabilities				
Trade Payables	1,024.47	44.03	-	1,068.50
Borrowings	195.00	1,028.75	-	1,223.75
Total	**1,219.47**	1,072.78	**-**	**2,292.25**
March 31, 2025				
Financial Liabilities				
Trade Payables	938.75	(15.52)	-	923.23
Borrowings	169.00	1,223.75	-	1,392.75
Total	**1,107.75**	**1,208.23**	-	**2,315.98**

iii. Market Risk:

Market risk is the risk of any loss in future earnings, in realizable fair values or in future cash flows that may result from a change in the price of a financial instrument. The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The Company actively manages its currency and interest rate exposures through its finance division and uses derivative instruments such as forward contracts and currency swaps, wherever required, to mitigate the risks from such exposures. The use of derivative instruments is subject to limits and regular monitoring by appropriate levels of management.

iv. Interest Rate Risk:

A) Assets:

The Company holds interest bearing assets in the form of fixed deposits with banks. The variation in interest risk not material as the balance in deposits is not significant.

Interest Rate Sensitivity Analysis:

Particulars	March 31, 2026	March 31, 2025
Fixed Deposits with Bank	50.37	48.47
Impact on profit – increase of 25 basis points	0.13	0.12
Impact on profit – decrease of 25 basis points	(0.13)	(0.12)

B) Liabilities:

The Company is exposed to interest rate risk because it borrows funds at both fixed and floating interest rates. The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Particulars	March 31, 2026	March 31, 2025
Floating rate loans	1,947.65	1,727.08
Fixed rate loans	200.00	200.00
Total Borrowings	**2,147.75**	**1,927.08**

Interest Rate Sensitivity Analysis:

If interest rates had been 100 basis points higher / lower and all other variables were held constant, the Company's profit for the year ended 31 March 2026 would decrease / increase by ₹ 19.47 Lakhs (for the year ended 31 March 2025: decrease / increase by ₹ 17.27 Lakhs). This is mainly attributable to the Company's exposure to interest rates on its variable rate borrowings.

v. Foreign Currency Risk Management:

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. The Company actively manages its currency rate exposures through a centralised treasury division and uses natural hedging principles to mitigate the risks from such exposures. The use of derivative instruments, if any, is subject to limits and regular monitoring by appropriate levels of management.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

Particulars	Liability exposure on the Currency	Asset exposure on the Currency	Net asset / (liability) exposure on the currency
As on March 31, 2026:			
USD	0.09	7.88	7.79
SGD	-	-	-
In INR	8.36	729.41	721.05
As on March 31, 2025:			
USD	0.26	8.22	7.97
SGD	-	-	-
In INR	21.95	703.80	681.85

Foreign Currency Sensitivity Analysis:

The following tables demonstrate the sensitivity to a reasonably possible change in foreign currency rates, with all other variables held constant.

Particulars	Impact on Profit before tax			
	March 31, 2026		March 31, 2025	
	+0.50%	-0.50%	+0.50%	-0.50%
USD	3.60	(3.60)	3.41	(3.41)
SGD	--	--	--	--

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

(all amounts are in equivalent INR Lakhs)

Fair Value Hierarchy:

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

In addition, for financial reporting purposes, fair value measurements are categorised into level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety. The three levels are explained as follows:

Quoted prices in an active market Level 1

Inputs are quoted prices in active markets for identical assets or liabilities that the company can access at the measurement date. These quoted prices are unadjusted.

Valuation techniques with observable inputs Level 2

Inputs are inputs, other than quoted prices included in level 1, that are observable for the asset or liability, either directly or indirectly. This level of hierarchy includes financial assets and liabilities, measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e; as prices) or indirectly (i.e; derived from prices). This level of hierarchy includes Company's over-the-counter (OTC) derivative contracts.

Valuation techniques with significant unobservable inputs Level 3

Inputs are unobservable inputs for the asset or liability.

The table below categorises financial instruments and analyses those measured at fair value by the level into which the fair value measurement is categorised.

This level of hierarchy includes financial assets and liabilities measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. The main items in this category are investments in certain unquoted debentures and equity.

Categories of Financial Instruments	Level	As at March 31, 2026	As at March 31, 2025
Financial Liabilities			
a. Measured at amortised cost			
Long term borrowings	2	1,028.75	1,223.75
Short term borrowings	2	1,118.90	703.33

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

46. RELATED PARTY DISCLOSURE:

a) Name of Related Parties and Nature of Relationship:

Holding Company	The Company does not have any holding company
Subsidiaries and Associates	The Company does not have any Subsidiaries, associates and joint ventures
Other Related Companies	Enterprises over which the Directors are interested
	M/s. L.G. Balakrishnan & Bros Limited
	M/s. Super Transports Private Limited
	M/s. South Western Engineering India Private Limited
	M/s. BV Medical Foundation
	M/s. L G Farm Products Private Limited
	M/s. L G B Auto Products Private Limited
	M/s. Silent Chain India Private Limited
	M/s. Super Speeds Private Limited
	M/s. Elgi Automotive Services Private Limited
	M/s. Rajvirdhan Private Limited
	M/s. Paatimaachi Private Limited
Key Management Personnel	Smt.Rajsri Vijaykumar – Managing Director
	Sri.A.Sampath Kumar - Executive Director
	Smt Geetha Manjari - Chief Financial Officer (Upto 10/03/2026)
	Sri Venkatesan N – Chief Financial Officer (From 11/03/2026)
	Smt Narmatha G.K.- Company Secretary
Relatives of Key Management Personnel	Sri. B. Vijayakumar
	Smt. D. Sasikala

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

b) Transactions during the year:

S. No.	Nature of Transactions	Name of the Payee	Description of Relationship	2025-26	2024-25
1	Managerial Remuneration	Smt. Rajsri Vijaykumar	Key Management Personnel	24.21	24.00
		Sri. A. Sampath Kumar		24.21	22.00
		Smt.Geetha Manjari#		8.63	7.66
		Sri Venkatesan N#		0.97	-
		Sri. K. Kousalya#		-	6.27
		Smt. Narmatha G.K.#		8.30	1.34
2	Rent Payment	M/s. L.G. Balakrishnan & Bros Limited	Companies in which Directors are interested	64.15*	57.87*
3	Purchase of Power, Spares, Processing, Conversion, Service Charges Payments	M/s. L.G. Balakrishnan & Bros Limited	Companies in which Directors are interested	2,330.96*	1,966.20*
4	Purchase of Oil	M/s. L G B Auto Products Private Limited	Companies in which Directors are interested	-	4.48*
		M/s. Super Transports Private Limited		97.59*	78.09*
5	Sales of Power, Stores, Materials and Service Charges	M/s. L.G. Balakrishnan & Bros Limited	Companies in which Directors are interested	1,666.22*	1,426.22*
6	Sale of RODTEP	M/s. L.G. Balakrishnan & Bros Limited	Companies in which Directors are interested	11.36*	27.43*
7	Sale of Pondicherry Machining Division	M/s. L.G. Balakrishnan & Bros Limited	Companies in which Directors are interested	-	1,500.00
8	Lease Payments	M/s. Elgi Automotive Services Private Limited	Companies in which directors are interested	12.04*	15.93*
		M/s. Super Transports Private Limited		127.60*	38.63*
9	Interest on Unsecured Loan	Smt. Rajsri Vijayakumar	Key Management Personnel	16.00	16.00
10	Sitting Fees	Sri. B. Vijayakumar	Relative of Key Management Personnel	0.75	0.60
11	Reimbursement of Capital Expenditure of Land	M/s.Super Speeds Private Limited	Key Management Personnel	-	45.58

Notes:

1. # Managerial remuneration does not include contribution made by the company towards Gratuity and Leave Encashment as the incremental liability has been accounted by the company as a whole and separate details for individual employee is not available.
2. ## Marked (*) Above figures includes GST, wherever it is applicable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

c) Balances at the end of the year:

S. No.	Particulars	2025-26	2024-25
1	Other Related Companies		
	Amount Payable as on 31.03.2026 / 31.03.2025	669.03	417.84
	Amount Receivable as on 31.03.2026 / 31.03.2025	544.58	281.22

47. RETIREMENT BENEFIT PLANS:

Defined Contribution Plans:

In accordance with Indian law, eligible employees of the Company are entitled to receive benefits in respect of provident fund, a defined contribution plan, in which both employees and the Company make monthly contributions at a specified percentage of the covered employees' salary. The contributions, as specified under the law, are made to the Provident fund as well as Employee State Insurance Fund.

The expense recognized during the period towards this defined contribution plan is 50.30 Lakhs (March 31, 2025 – 38.33 Lakhs).

Defined Benefit Plans:

(a) Gratuity:

Gratuity is payable as per Payment of Gratuity Act, 1972. In terms of the same, gratuity is computed by multiplying last drawn salary (basic salary including dearness allowance, if any) by completed years of continuous service with part thereof in excess of six months and again by 15/26. The Act provides for a vesting period of 5 years for withdrawal and retirement and a monetary ceiling on gratuity payable to an employee on separation, as may be prescribed under the Payment of Gratuity Act, 1972, from time to time. However, in cases where an enterprise has more favourable terms in this regard the same has been adopted.

These plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk and salary risk.

Investment risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to the market yields on government bonds denominated in Indian Rupees. If the actual return on plan asset is below this rate, it will create a plan deficit.
Interest risk	A decrease in the bond interest rate will increase the plan liability. However, this will be partially offset by an increase in the return on the plan's debt investments.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
Salary risk	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

The principal assumptions used for the purposes of the actuarial valuations of all divisions (other than Pondicherry Division) were as follows:

Particulars	March 31, 2026	March 31, 2025
Mortality Table	Indian Assured Lives Mortality (2012-14) Ultimate	
Attrition Rate	5.00%	5.00% p.a.
Discount Rate	7.53%	6.84% p.a.
Rate of increase in compensation level	13.00% p.a. F5Y	13.00% p.a. F5Y
	& 7.00% p.a. TA	& 7.00% p.a. TA
Rate of Return on Plan Assets	6.84%	7.25% p.a.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

Amounts recognised in profit and loss in respect of these defined benefit plans are as follows:

Particulars	March 31, 2026	March 31, 2025
Current service cost	21.80	12.06
Net interest expense on defined benefit obligations	12.58	7.94
Return on plan assets (excluding amounts included in net interest expense)	(6.29)	(6.92)
Components of defined benefit costs recognised in profit or loss	97.43	13.04
Remeasurement on the net defined benefit liability comprising:		
Return on plan assets (excluding amounts included in net interest expense)	0.35	0.94
Actuarial gains/losses arising from Demographic assumption changes	-	-
Actuarial gains/losses arising from changes in financial assumptions	(12.88)	8.42
Actuarial gains/losses arising from experience adjustments	(7.56)	56.28
Immediate recognition in Profit and Loss	-	-
Components of defined benefit costs recognised in other comprehensive Income	(20.09)	65.64
Total Defined Benefit Cost	**77.34**	**78.72**

The current service cost and the net interest expense for the year are included in the 'employee benefits expense' in profit or loss.

Net Asset/Liability recognised in Balance sheet in respect of defined benefit plans are as follows:

Particulars	March 31, 2026	March 31, 2025
Present value of defined benefit obligation	262.39	188.63
Fair value of plan assets	(95.49)	(94.46)
Net liability / (asset) arising from defined benefit obligation	166.89	94.18
Funded	166.89	94.18
Unfunded		-
Total	**166.89**	**94.18**

The above provisions are reflected under 'Provision for employee benefits- gratuity' (long-term provisions) [Refer note 18] and 'Provision for employee benefits- gratuity' (short-term provisions) [Refer note 23].

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Movements in the present value of the defined benefit obligation in the current year were as follows:

Particulars	March 31, 2026	March 31, 2025
Defined benefit obligation as at the beginning of the year	**188.63**	**115.23**
Current service cost	21.80	12.06
Plan Amendments Past Service Cost	69.34	-
Interest on Defined benefit Obligation	12.57	7.94
Actuarial (gains)/losses on plan obligation	(20.44)	64.70
Benefits paid	(9.52)	(11.30)
Defined benefit obligation as at the end of the year	**262.39**	**188.63**

Movements in the fair value of the plan assets in the current year were as follows:

Particulars	March 31, 2026	March 31, 2025
Fair value of plan assets as at the beginning of the year	**94.45**	**90.33**
Interest Income	6.29	6.92
Contributions	4.62	21.43
Divestures	-	(11.98)
Benefits paid	(9.52)	(11.30)
Actuarial gains/(loss)	(0.35)	(0.94)
Fair value of plan assets as at the end of the year.	**95.49**	**94.46**

Sensitivity Analysis:

Assumptions	Change	% Increase / (Decrease) in DBO	Impact on Liability	Increase / (Decrease) in DBO
Discount rate	+100 basic points	(7.08%)	2,43,81,347	(18,57,754)
	-100 basic points	8.00%	2,83,37,178	20,98,077
Salary growth	+100 basic points	7.58%	2,82,29,319	19,90,218
	-100 basic points	(6.84%)	2,44,43,540	(17,95,561)
Attrition rate	+100 basic points	(0.88%)	2,60,07,454	(2,31,647)
	-100 basic points	0.93%	2,64,82,944	2,43,843
Mortality rate	+ 10 percentage up	(0.03%)	2,62,30,491	(8,610)
	- 10 percentage down	0.03%	2,62,47,740	8,639

The Company's best estimate of pay-outs is as under:

Discounted / Present values

Particulars	March 31, 2026	March 31, 2025
Within one year	24.76	11.30
After one year but not beyond five years	65.66	42.56
Beyond five years upto ten years	109.31	52.81
Payments beyond ten years	230.17	81.96

Note: The above values are present values as on 31.03.2026 & 31.03.2025 respectively.

The weighted average duration of the defined benefit obligation is 12.58 years (31^{st} March, 2025 – 11.85 years).

b) Compensated absences:

The leave scheme is a final salary defined benefit plan, that provides for a lumpsum payment at the time of separation; based on scheme rules the benefits are calculated on the basis of last drawn salary and the leave count at the time of separation and paid as leave encashment.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

The design entitles the following risk:

Interest rate risk	The defined benefit obligation calculated uses a discount rate based on government bonds. If bond yields fall, the defined benefit obligation will tend to increase.
Salary inflation risk	Higher than expected increases in salary will increase the defined benefit obligation.
Demographic risk	This is the risk of volatility of results due to unexpected nature of decrements that include mortality attrition, disability and retirement. The effects of these decrement on the DBO depend upon the combination salary increase, discount rate, and vesting criteria and therefore not very straight forward. It is important not to overstate withdrawal rate because the cost of retirement benefit of a short caring employees will be less compared to long service employees.

Amounts recognised in Profit and loss in respect of these defined benefit plans are as follows:

Particulars	March 31, 2026	March 31, 2025
Present Value of Defined Benefits Obligation At Beginning (Opening)	11.88	14.08
Present Value of Defined Benefits Obligation At Beginning (Closing)	9.06	11.88
Net Increase in Liability over the valuation period	(2.81)	(2.20)
Benefit payments from employer	-	-
Benefits Pay-outs from plan	-	-
Cost of Termination Benefits/Acquisitions/Transfers	-	-
Less actual return on Plan Assets	-	-
Re-measurement Effect Recognized in OCI	-	--
Defined Benefits cost included in P&L	(2.81)	(2.20)
Total Defined Benefit Cost	**(2.81)**	**(2.20)**

The current service cost and the net interest expense for the year are included in the ‘employee benefits expense’ in profit or loss.

The amount included in the balance sheet arising from the Company’s obligation in respect of its defined benefit plans is as follows:

Particulars	March 31, 2026	March 31, 2025
Present value of defined benefit obligation	9.06	11.88
Fair value of plan assets	-	-
Net liability / (asset) arising from defined benefit obligation	9.06	11.88
Funded	-	-
Unfunded	9.06	11.88
Total	**9.06**	**11.88**

The above provisions are reflected under ‘Provision for employee benefits- leave encashment’ (long-term provisions) [Refer note 18] and ‘Provision for employee benefits - leave encashment’ (short-term provisions) [Refer note 23].

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

Movements in the present value of the Defined Benefit Obligation in the current year were as follows:

Particulars	March 31, 2026	March 31, 2025
Net Liability/(Asset) recognized at the beginning of the period	**11.88**	**14.25**
Employer expense	(2.82)	(2.20)
Employer contribution		-
Employer direct benefit payments		-
Acquisitions/Divestures		-
Effect of the Limit in Para 59(b)		-
Net Liability/(Asset) recognized at the end of the period	**9.06**	**11.88**

Sensitivity Analysis - Leave Salary:

Assumptions	Change	% Increase / (Decrease) in DBO	Impact on Liability	Increase / (Decrease) in DBO
Discount rate	+100 basic points	(9.71)%	8,18,123	(88,000)
	-100 basic points	11.48%	10,10,186	1,04,063
Salary growth	+100 basic points	10.61%	10,02,271	96,148
	-100 basic points	(9.15)%	8,23,189	(82,934)
Attrition rate	+100 basic points	(0.54)%	9,01,257	(4,866)
	-100 basic points	0.57%	9,11,249	5,126
Mortality rate	+ 10 percentage	0.00%	9,06,096	(26)

48. Figures have been rounded of to the nearest Lakh and two decimals thereof.

49. The amounts and disclosures included in the financial statements of the previous year have been reclassified / regrouped wherever necessary to conform to current year's classification.

50. FINANCIAL RATIOS:

S. No.	Particulars	Numerator	Denominator	Year ended March 31, 2026	Year ended March 31, 2025	% Increase / (Decrease)
1	Current Ratio (In times)	Current Assets	Current Liabilities	1.53	1.83	(16.39%)
2	Debt – Equity Ratio (In times)	Total Debt (including lease liabilities)	Shareholders' Equity	1.70	1.45	17.24%
*3	Debt Service Coverage Ratio (In times)	Earnings available for debt service	Debt Service	0.56	1.14	(50.88%)
*4	Return on Equity Ratio (In percentage)	Net profit after taxes-Preference dividend(if any)	Average Shareholders' Equity	(12.83%)	(6.37%)	(101.41%)
*5	Inventory Turnover Ratio (In times)	Net Sales	Average Inventory	6.36	4.17	52.52%
6	Trade Receivables Turnover Ratio (In times)	Credit Sales	Average Accounts Receivable	3.98	3.34	19.16%

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

S. No.	Particulars	Numerator	Denominator	Year ended March 31, 2026	Year ended March 31, 2025	% Increase / (Decrease)
*7	Trade Payables Turnover Ratio (In times)	Credit Purchases	Average Accounts Payable	4.18	2.61	60.15%
8	Net Capital Turnover Ratio (In times)	Net Sales	Working Capital	6.84	4.79	42.80%
*9	Net Profit Ratio (In percentage)	Net Profit after taxes (PAT)	Net Sales	(2.15%)	(1.30%)	(65.38)%
*10	Return on Capital Employed (In percentage)	Earnings before Interest & Tax	Capital Employed	3.05%	(1.96%)	255.61%
* 11	Return on Investment (In percentage)	Income generated from the investments	Time weighted average investments	9.72%	9.10%	6.81%

Details of the items included in numerator and denominator for computing the above ratios.

a) Capital employed refers to sum of [Share Capital + Other equity - Intangible Assets + Lease Liabilites + Deferred Tax liabilities + Total Debt]

b) Earnings before interest and taxes and Exceptional Items = [Profits after current & deferred taxes + Finance Costs + Current Taxes + Deferred Taxes + Exceptional Items]

c) Earnings available for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + Loss on sale of Fixed assets

d) Debt service = Interest & Lease payments + Principal repayments

* The following ratios show a change of more than 25% as compared to last year. The reasons for the high variance are as under:

a) Debt Service Coverage Ratio:

The ratio reduced due to decrease in earning available for debt service and increase in debt service.

b) Return on Equity Ratio:

The ratio reduced due to substantial losses from both normal and exceptional items.

c) Inventory Turnover Ratio:

The ratio increased due to a significant reduction in closing inventory and Increase in Net Sales

d) Trade Payables Turnover Ratio:

The ratio increased due to a significant decrease in Average trade payables.

e) Net Capital Turnover Ratio:

The ratio increased due to a significant reduction in Working Capital and Increase in Net Sales

f) Net Profit Ratio:

The ratio worsened due to substantial losses from both normal and exceptional items.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

g) Return on Capital Employed Ratio:

The ratio improved due to reduced losses (Before interest and Exceptional items)and lower capital employed.

51. a) The title deeds of immovable properties (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the financial statements are held in the name of the Company.

b) The Company has not revalued its Property, Plant and Equipment (including right of use assets) and Intangible Assets during the year.

52 The company has no proceeding initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

53 No Scheme of Arrangement is approved u/s.230 to 237 of the Companies Act for the company.

54 The Company's borrowings from banks or financial institutions on the basis of security of current assets and the quarterly returns or statements of current assets filed by the Company with banks or financial institutions are in agreement with the books of accounts.

55 The Company is not declared as a wilful defaulter by any bank or financial institution.

56 The Company has complied with the number of layers prescribed under clause (87) of Section 2 of the Act read with Companies (Restriction on number of layers) Rules, 2017.

57 The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment had released draft rules for the Code on Social Security, 2020 on November 13, 2020, and invited suggestions from stakeholders which are under consideration by the Ministry. The Company will assess the impact and its evaluation once the subject rules are notified. The Company will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

58 The Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to or in any other person or entity, including foreign entities (intermediaries) with the understanding (whether recorded in writing or otherwise) that the intermediary shall whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

59 The Company has not been received any funds from any person or entity, including foreign entity ("Funding Parties") with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

60 The Company has no income which has been surrendered or disclosed as income during the year in any of the Tax assessments under the Income Tax Act, 1961.

61 The Company has not traded/invested in Crypto currency, virtual currency during the financial year.

62 Loans and advances in the nature of loan granted to promoter, KMP and related parties - Nil.

(All amounts are in ₹ in lakhs. Unless otherwise stated)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2026

63 There are no charges or satisfaction of charges that are yet to be registered with Registrar of Companies beyond the statutory period.

64 The Company has not issued any securities for a specific purpose.

65 The Company has utilised the borrowings from banks and financial institutions for the purpose for which it was availed.

66 As per the information available with the company, the company has no transactions with the companies struck off under Section 248 of the Companies Act, 2013 or Section 560 of the Companies Act, 1956.

Significant Accounting Policies	1
Notes to the Financial Statements	2-66

The significant accounting policies and the accompanying notes form an integral part of the financial statements.

As per our Report of even date
For **N.R.Doraiswami & Co.,**
Chartered Accountants
Firm Registration No.: 000771S

SUGUNA RAVICHANDRAN
Partner
Membership No.: 207893

Place : Coimbatore
Date : May 15, 2026

For and on behalf of the Board of Directors

B. VIJAYAKUMAR
Chairman & Non Executive Director
DIN : 00015583

RAJSRI VIJAYAKUMAR
Managing Director
DIN : 00018244

VENKATESAN N
Chief Financial Officer

NARMATHA G K
Company Secretary
ACS No. 47498

LGB FORGE LIMITED

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