

June 10th, 2026

BSE Limited PJ. Towers, Dalal Street Mumbai-400001 Script Code: 532668	National Stock Exchange of India Ltd, Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai-400051 Script Code: AURIONPRO
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Dear Sir/ Madam,

Sub: Investor Presentation - June 2026

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Investor Presentation Presented at Investor Day held on Wednesday, June 10, 2026 at Trident Hotel, BKC, Mumbai.

Thanking you.

Yours faithfully,

For Aurionpro Solutions Ltd

**Ninad Kelkar
Company Secretary**

BUILD THE



INVESTOR DAY

JUNE 2026

Safe Harbor

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Agenda & Speakers

Group CEO keynote	Ashish Rai
Transit & Smart mobility	Puneet Kale
Data center services	Bhaskar Bhattacharya
AI-native software	Alban Bellenger, Chloe Wang
Enterprise AI	Deekshith Marla
Aurionpro 2030	Ashish Rai
Q&A	Ashish R, Sanjay B, Sanjay V, Shekhar M

Corporate Overview

Group CEO Keynote

Ashish Rai

Group CEO



What drives us

01

Atoms + Bits

We master the convergence of hardware and code.

02

AI-Native

We build autonomous systems that run mission-critical workflows.

03

IP over Hours

We sell IP, outcomes and ownership, not time.

04

Invent the Missing

We build for needs the market hasn't named yet.

05

Lead the Next

We engineer the future that replaces the status quo.

We rearchitect the DNA of tech

FROM

Servicing the spec



TO

Owning the solution

One identity: **builders, not vendors**

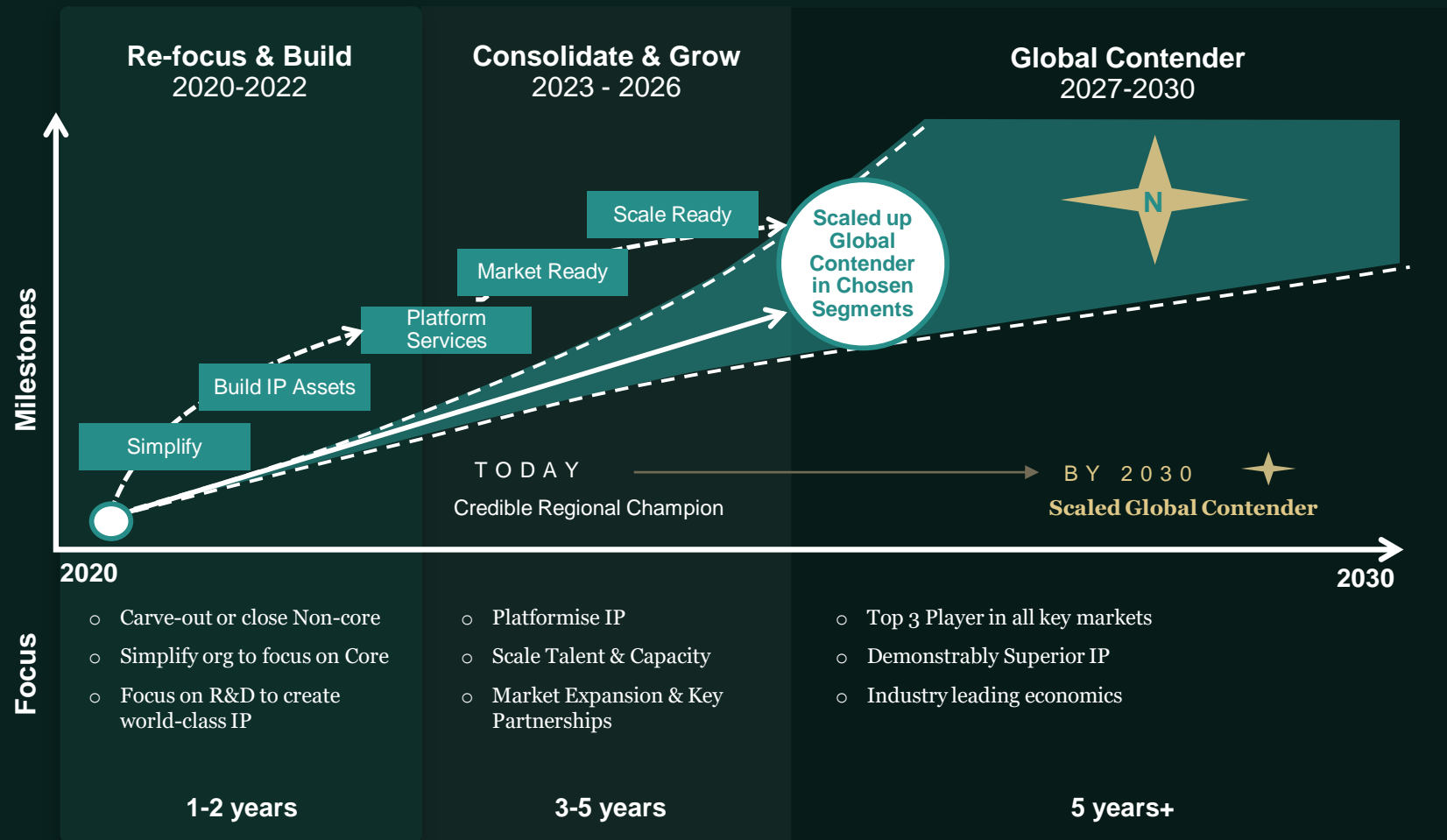


Vision 2030

THE PIVOT

FROM Small & Diverse player **TO** Global products & Platform leader

CHOOSING WHERE TO PLAY



HOW WE GOT HERE — FIVE DISCIPLINES

01

Hard R&D

World-class IP, built in-house.

02

Buy & Build

Disciplined M&A plus organic platform builds.

03

Top Talent

Attracting and retaining mission-driven leaders.

04

Global Playbook

One disciplined operating model, repeated.

05

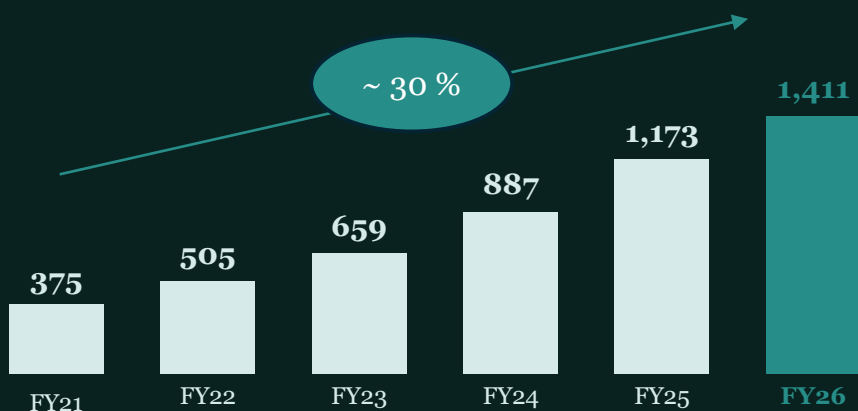
Capital Allocation

Careful, returns-led deployment of cash.

Vision 2030: Where we are today

FIVE-YEAR TRAJECTORY

INR Cr revenue, FY22 → FY26



- **FY26 grew across all three fronts, revenue, order book and new logos.**
- **The order book gives us a strong foundation for FY27.**
- **The foundation is in place and our team is ready to deliver.**

INR **1411** Cr

REVENUE FY26

+20.3% YoY · FY25 base 1,173 Cr

INR **282** Cr

EBITDA FY26

20.0% margin · FY25 base 262 Cr

INR **1800+** Cr

ORDER BOOK

Forward visibility into FY27

50+

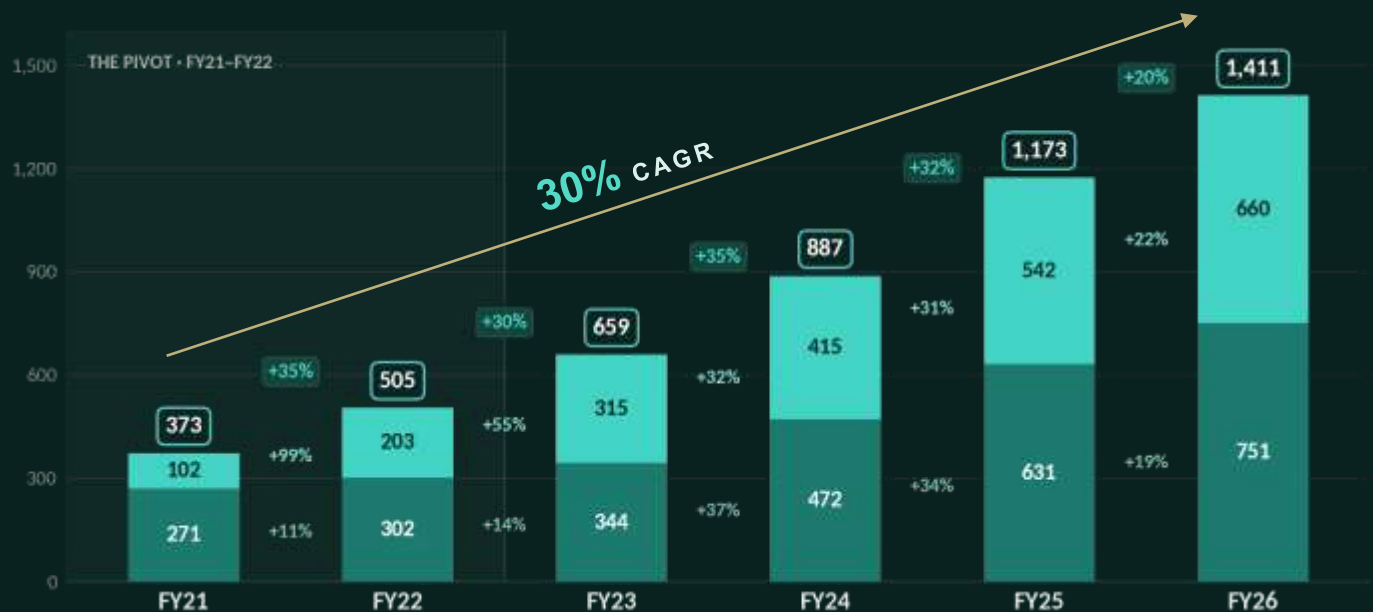
NEW LOGOS

Strong new logo addition

Growth since the pivot

REVENUE BY SEGMENT · ₹ CRORE

■ Banking ■ TIG Segment CAGR FY22–26: **Banking ~26%** · **TIG ~34%**



PRODUCT INVESTMENTS

₹1,000 Cr+

Cumulative investment in product & platform since the pivot

Product R&D

₹470 Cr

M&A

₹530 Cr

ANALYST ACCOLADES

■ IBSi Global FinTech Awards 2025

Best-in-Class Trade Finance (DFCC Bank) | Best-in-class Debt Collections System (Namdev Finvest) | Sales League Table (TB)

■ Gartner

Market Guide for Commercial Banking Trade Finance | Cash Management and three key AI reports

■ Chartis

Category Leader in five quadrants: Limits Management Systems | Loan Origination Systems | Loan Management Systems | Collateral Management Systems | Alternative Finance
Ranked in RiskTech100 2026

■ IDC

Leaders Category in Worldwide Corporate Loan Origination System Vendors

OPERATING MOMENTUM

FY26: order book +29% — bookings leading revenue

Customers	100	100	150	250	350	400
Order book (₹Cr)	NA	NA	820	1,000	1,400	1,800
Employees	1,300	1,700	2,000	2,300	2,700	3,000
Rev / employee (₹Cr)	0.29	0.30	0.33	0.39	0.43	0.47 ↑ 64%

KEY ACQUISITIONS

Interact

Aurotoshi

Arya.ai

Omnifin

Fenixys

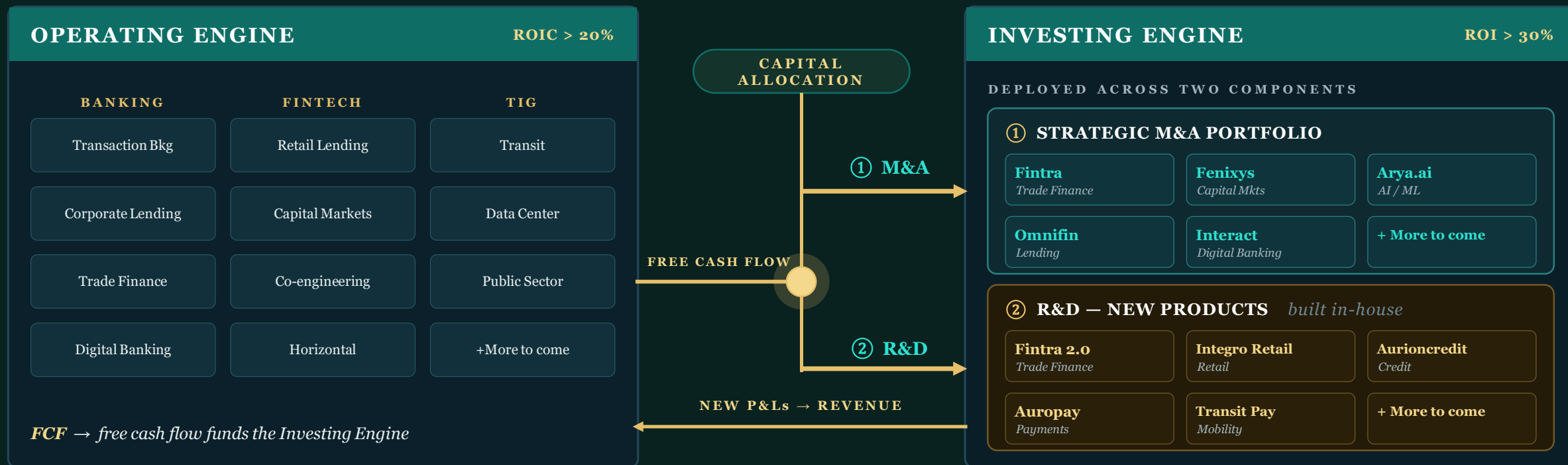
Fintra

InfraRisk

The engine powering our growth

Operating engine generates FCF. The **Investing Engine** deploys it two ways — **M&A** and **R&D for new products**, compounding back as new P&Ls and revenue.

STRATEGIC ARCHITECTURE



LONG RANGE GOALS (EXAMPLE BU METRICS)

<p>REVENUE GROWTH</p> <p>25-30%</p>	<p>EBITDA</p> <p>20%+</p>	<p>CASH CONVERSION</p> <p>65 - 75%</p>
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Our growing installed base is the strength behind the operating engine

Strong installed base creates an economic moat:



5 > 35

Tier-1 banks: Core systems of record at the heart of operations



8 > 25

Transit networks: City scale payment systems with multi decade mandates



1 > 4

Hyperscale/ Neoscale DC programmes trusted for mission-critical digital infrastructure



75%

of FY27+ revenue already in the installed base

Economic moat:

High Retention

Mission-critical systems are hard to replace

Expansion

More modules, workflows and users over time

Cross-Sell

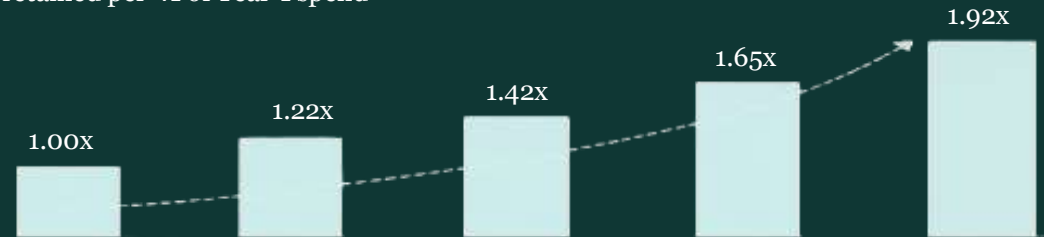
Wider platform adoption across customer group

Revenue compounding

Each customer spends more with us, every year

Outcome: Revenue compounds strongly

Revenue retained per ₹1 of Year-1 spend



Platform, product breadth and partnerships each lift the compounding rate

Embedded products keep customers in place

Our products run our customers' core operations: once they're in, they stay for years.

Cross-sell makes us a strategic partner

A broader portfolio turns single deals into multi-product relationships and us into a partner they plan around.

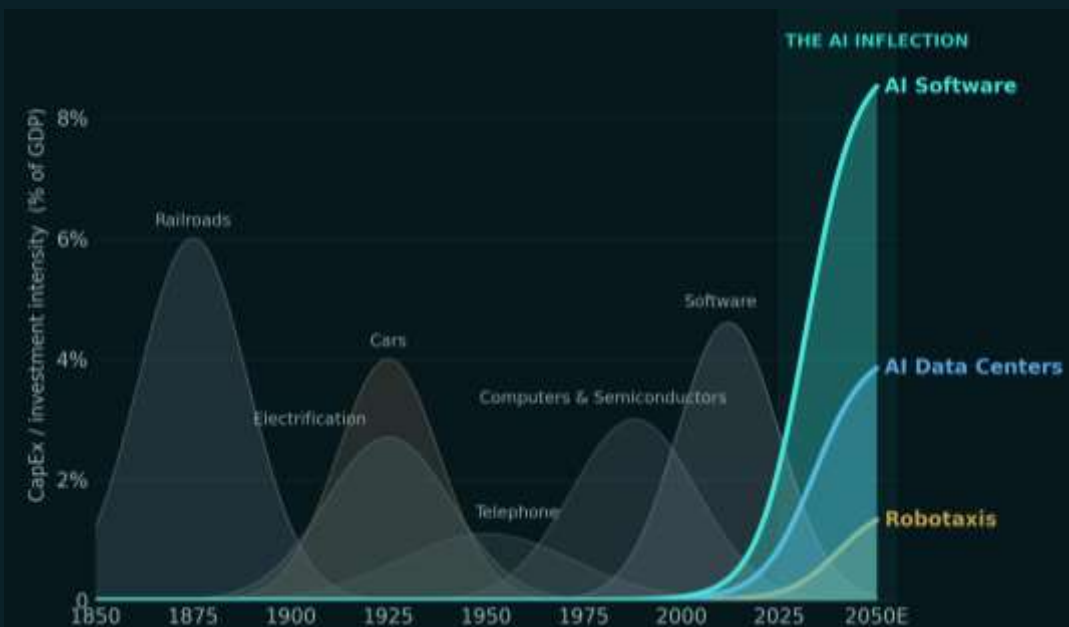
What's **changing** in the world?

The next technology investment cycle is broadening across software, DC infrastructure, mobility and banking

A macro investment wave is now converging with four steepening domain curves

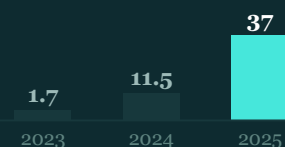
HISTORICAL AND EMERGING TECHNOLOGY INVESTMENT WAVES

Capital expenditure / investment intensity over time



AI-NATIVE SOFTWARE

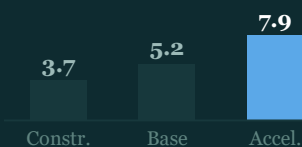
AI software spend, \$B



\$460B by 2030

DATA CENTER CAPEX

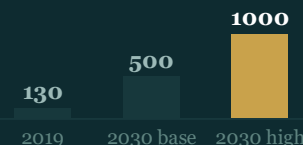
AI data-centre capex by 2030, \$T



\$3T-\$8T build-out by 2030

TRANSIT & SMART MOBILITY

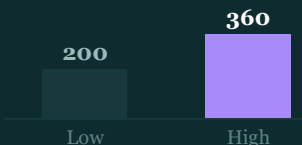
Shared-mobility spend, \$B



Up to \$1T by 2030

ENTERPRISE AI

Enterprise AI value in banking, \$B / yr



\$3.7T by 2030

THE STRATEGIC IMPLICATION

The winners will emerge from AI-native software, infrastructure, mobility, payment rails and domain distribution. *Aurionpro is positioned at this intersection — Banking Software 2.0, Transit Payments, Hyperscale Data Centres and Enterprise AI.*

Every super cycle creates new champions

The last three platform shifts each produced a new generation of winners. The fourth - AI is underway now

1980s

MAINFRAME → PC

DISPLACED

IBM · DEC · Wang

NEW CHAMPIONS

Microsoft · Intel · Compaq

Computing moved from the basement to the desktop. Hardware-software bundles became the dominant model.

1995 - 2005

THE INTERNET

DISPLACED

AOL · Yahoo · CompuServe

NEW CHAMPIONS

Google · Amazon · eBay

Distribution and data network effects displaced curated portals. New consumer and commerce giants emerged.

2007 - 2020

MOBILE & CLOUD

DISPLACED

BlackBerry · Nokia · Oracle on-prem

NEW CHAMPIONS

Apple · AWS · Salesforce · ServiceNow

Touch + always-connected + SaaS rewrote enterprise and consumer software. ~\$2T+ in new value created.

2023 →

THE AI SUPERCYCLE

DISPLACED

Legacy systems of record

NEW CHAMPIONS

Next AI-native, agentic, full-stack winners

\$400B+ annual AI infra spend by 2027. New leaders will own the AI-native stack from chips to applications.

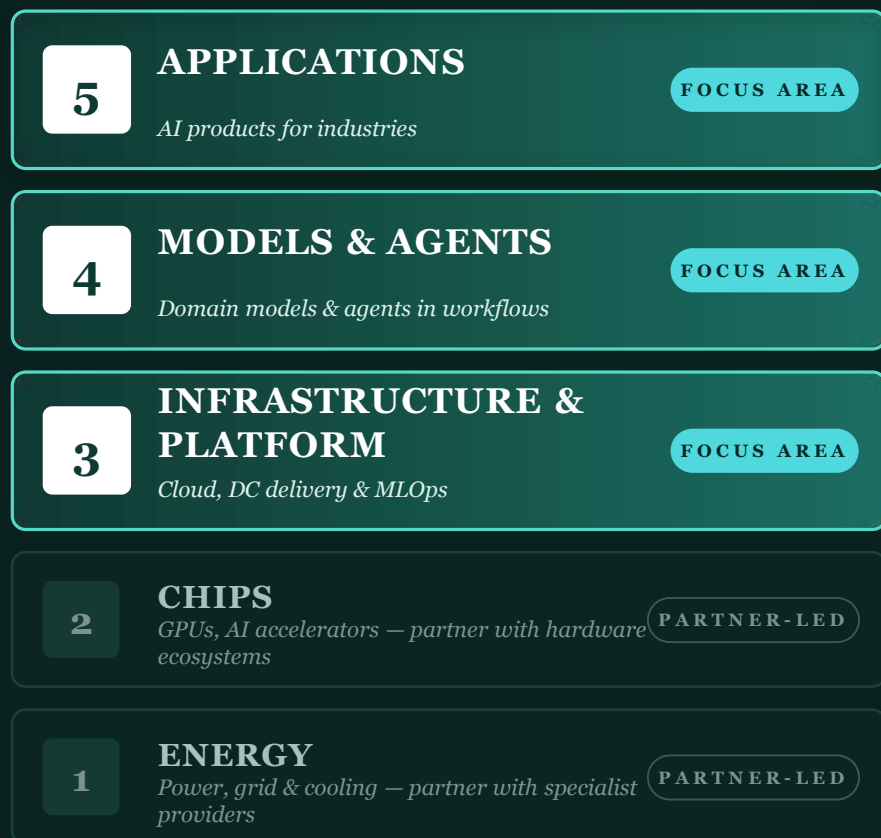
Platform shifts always reset the leader board. Aurionpro is positioned for the AI shift.

AI-Native Software will create a once-in-a-generation replacement wave. We have methodically put the strengths in place to compete. The window to contest for global leadership is here now.

Building the businesses of tomorrow

Play to win at the top 3 layers

THE AI STACK · WHERE WE PLAY TO WIN



Strong IP in layers 3–5 enables repeatable, defensible revenue plays

FIVE PLAYS BUILT ON THE TOP THREE LAYERS



Capital discipline: focus where IP accrues · partner where capital intensity is highest.

Our play

Transit & Smart mobility

Puneet Kale

Principal Director
Transit-International



A structural shift in how the world pays to move

Four converging multi-billion-dollar markets, and the metro buildout wave behind them

<p>Automated Fare Collection</p> <p>\$15.9B → \$50.5B</p> <p>▲ 13.8% CAGR 2025 → 2034</p>	<p>Smart Mobility</p> <p>\$97.6B → \$578B</p> <p>▲ 13.8% CAGR 2025 → 2035</p>
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THE DEMAND WAVE: Where the next decade of transit capex lands

480+

metro projects in flight across 56 countries

~\$975B

of metro capex in flight through 2035

27

Indian metro cities by 2030 (21 today)

+1,000

km of new India network under construction

WHAT'S CHANGING IN TRANSIT

● Urban Mobility

Passenger mandates token

Cash-Card-Mobile-QR-Biometric

Electrification of Assets

New Generation Vehicles- Locomotives- Onset of EV

Onset of Digital Infrastructure

Developing Nations moving towards Digital initiatives. National Token- AI enabled initiatives

● Pay for Ride - GLOBAL

Open-loop EMV goes mainstream

Contactless bank-card transit cards in use rising from ~25M to ~137M; ~150 large cities adopting EMV.

Account-based ticketing (ABT)

Fare logic moves to the cloud back-office — a shift from hardware to recurring software & SaaS.

Mobile takes Precedence

Metro, bus, ferry and micromobility unifying onto one account and one payment rail.

● Pay for Ride - INDIA

World's 3rd-largest metro network

~1,070 km live across 21 systems — expanding to 27 cities with 1,000+ km under construction by 2030.

NCMC open-loop mandate

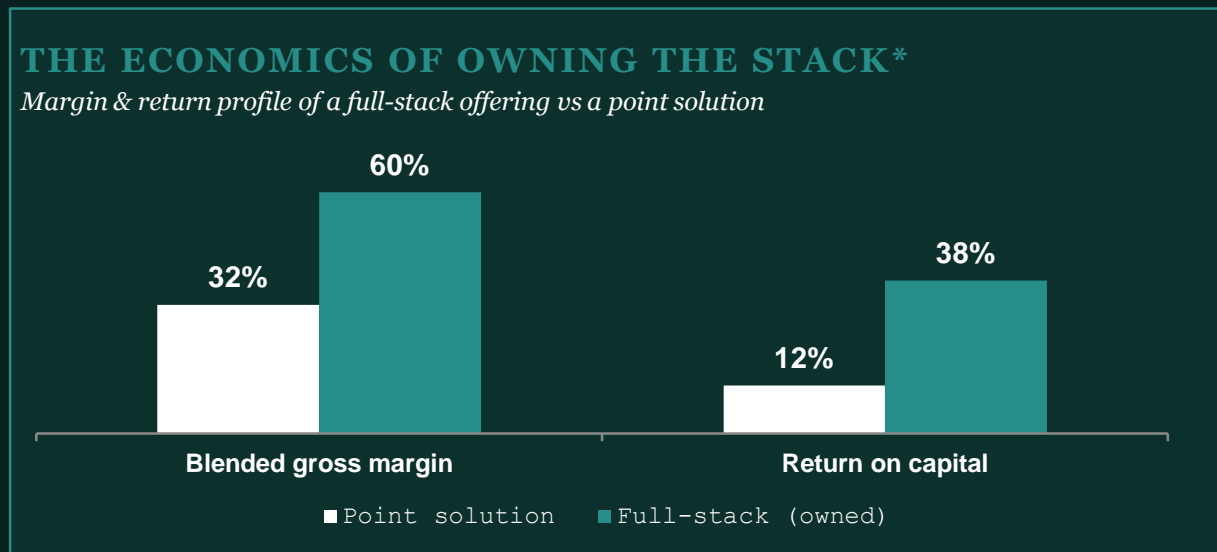
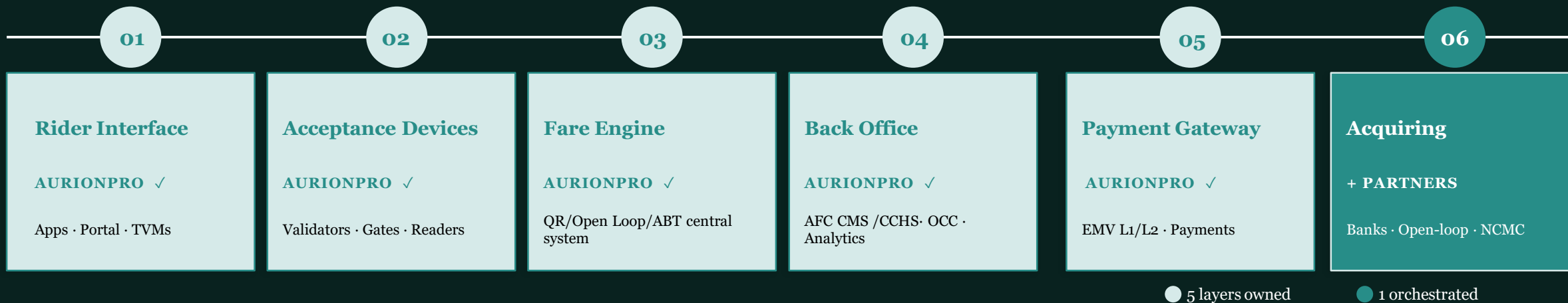
National Common Mobility Card live in Delhi, Mumbai, Bengaluru, Chennai, Ahmedabad & more.

Closed-loop → open-loop upgrade cycle

New tenders (Nagpur, Maha-Metro) specify EMV open-loop + QR — a fresh re-platforming wave.

End-to-end, hardware-to-software transit stack

Capturing the economics of the whole chain



PROOF IN MARKET

22+ transit projects delivered	20k+ devices live on field	16 countries of operation	120+ transit specialists
MARQUEE WINS Chennai · Delhi · Mumbai · Australia · MP metro · KSA · USA · UK			
CREDENTIALS PCI-DSS · ISO 27001 · ITSO-certified · UITP member · Mastercard & RuPay partner			

*Illustrative model — asset-light full-stack delivery converts to recurring, annuity-like revenue.

Sources: Aurionpro / Auro Transit corporate disclosures & project announcements. Margin & ROCE figures are illustrative of the full-stack model, not reported financials.

AFC | Designed in India, built for the world

A proven stack, a \$50B fare-systems TAM, and a widening international footprint

MARKET FUNNEL — TAM / SAM / SOM

TAM Global transit fare systems
\$16B → \$51B by 2034
Automated fare collection, worldwide

SAM Open-architecture AFC + transit software
~\$7B → ~\$22B
Served regions: India, APAC, ME, Africa, US/UK

SOM Near-term winnable opportunity
~\$0.5–1B through 2030
India metro buildout + secured international

Aurionpro estimate. AFC core sits within a broader smart-mobility opportunity of \$98B → \$578B by 2035.

ALREADY GLOBAL — 16 COUNTRIES

India	UK	Australia	USA
Maldives	UAE	Saudi Arabia	Malaysia
Mexico	Peru	Costa Rica	Tanzania
Canada	Turkmenistan	Ecuador	Nigeria

INTERNATIONAL PROOF POINTS

- **Maldives** : Nationwide account-based ticketing for ferry & bus
- **Australia** : Next Generation Ticketing for Canberra
- **California (CalITP)** : Open-loop contactless payments program engagement
- **UK-ready** : SCV500 onboard validator is ITSO-certified for British transit

WHERE WE'RE HEADED — NEXT FEW YEARS	1	2	3	4
	Scale international AFC wins across ME, Africa & SE Asia	Lead India's open-loop / NCMC metro re-platforming cycle	Move up the stack — recurring transit SaaS & payments	Extend into adjacent mobility: airports, EV charging, MaaS

Transit Overview

Data centre services

**Bhaskar
Bhattacharya**

Executive Vice President

Enterprise businesses



A trillion-dollar compute super cycle is reaching India

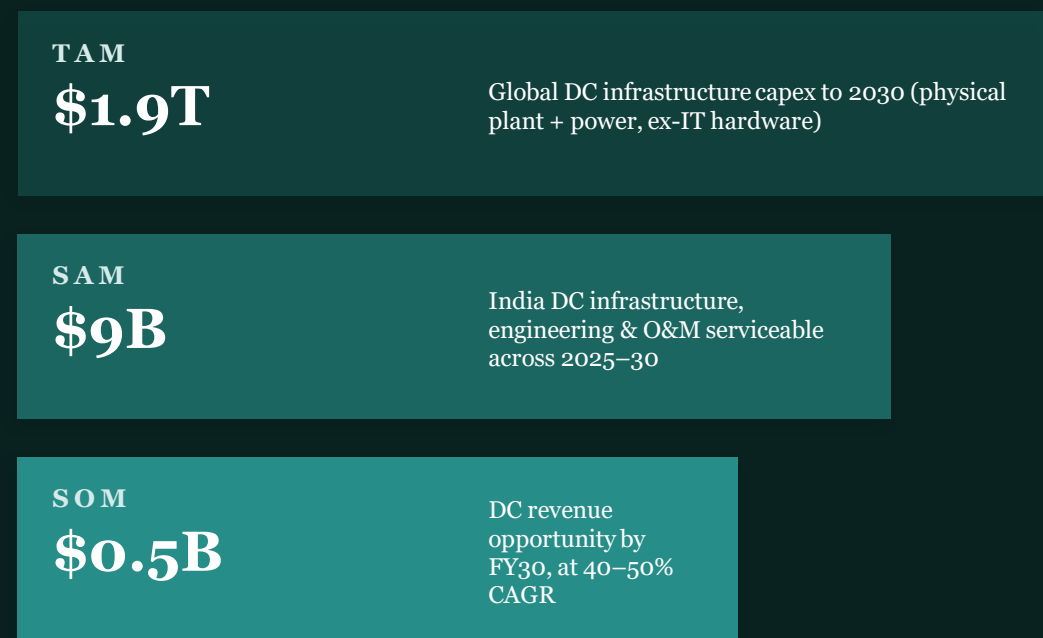
AI is rebuilding the world's data centers and India is the next, sovereign-scale frontier



WHAT'S CHANGING IN INDIA

- Sovereign-AI mandate**
 IndiaAI Mission ₹10,300 Cr; 38,000 GPUs live, 100,000 targeted by end-2026.
- Hyperscaler land-grab**
 Google \$15B (Visakhapatnam), Microsoft's Hyderabad region in 2026; \$52B+ pledged.
- AI rewrites data center requirements**
 Rack densities up 5x+; liquid cooling mainstream — 59% adopting within 5 yrs (S&P).
- Power & data-residency moat**
 Local-build mandates; power and land become the binding constraint on delivery.

THE OPPORTUNITY, SIZED · TAM / SAM / SOM



TAM → SAM → SOM, cumulative through 2030. SAM/SOM are Aurionpro illustrative estimates anchored to the cited sources.

One partner across the entire value chain

Single-window delivery from master plan to 24x7 operations, with an FY27 push into modular and edge products

Segment 01	Segment 02	Segment 03	Segment 04	Segment 05
<p>DC - Consultancy & Engineering</p> <p>AURIONPRO ✓</p> <p><i>Master Planning – Due Diligence - Design - Engineering</i></p>	<p>DC - MEP Projects</p> <p>AURIONPRO ✓</p> <p><i>Design - Mechanical – electrical – IBMS & automation</i></p>	<p>In - house Modular Products</p> <p>AURIONPRO ✓</p> <p><i>DFMA – AI ready edge products - liquid cooling</i></p>	<p>Data & AI</p> <p>AURIONPRO ✓</p> <p><i>Lake House to decision - Domain specific LLMs, AI Agents - Platform led AI (Lexsi) solution – Arya.ai (use case based AI)</i></p>	<p>HCS & Cybersecurity</p> <p>AURIONPRO ✓</p> <p><i>IT Transformation -Cloud Services - Audits & advanced cybersecurity solutions</i></p>

FY27 PRODUCT FOCUS

OUR RIGHT TO WIN

Superior in-house IP	Implementation muscle	Marquee wins	Secure ecosystem
<p>Arya.ai</p> <p>In-house AI platform powering the workloads layer of the stack</p> <p>In-house design</p> <p>Own tools, software & experienced designers</p>	<p>200 MW+</p> <p>IT load in build; 100 MW+ delivered in L3Y</p> <p>Tier III & IV</p> <p>High-availability, Uptime Institute-grade execution</p>	<p>₹350 Cr</p> <p>Single order to date - AI-ready green DC, one year implementation</p> <p>70-80%</p> <p>Annual DC revenue CAGR over past 4-5 years</p>	<p>HCS & Cybersecurity</p> <p>SOC-as-a-service, private cloud, CERT-In empaneled</p> <p>Partner network</p> <p>Advanced partner - AWS, RedHat, Zabbix, Wazuh</p>

AI-native software



Chloe Wang

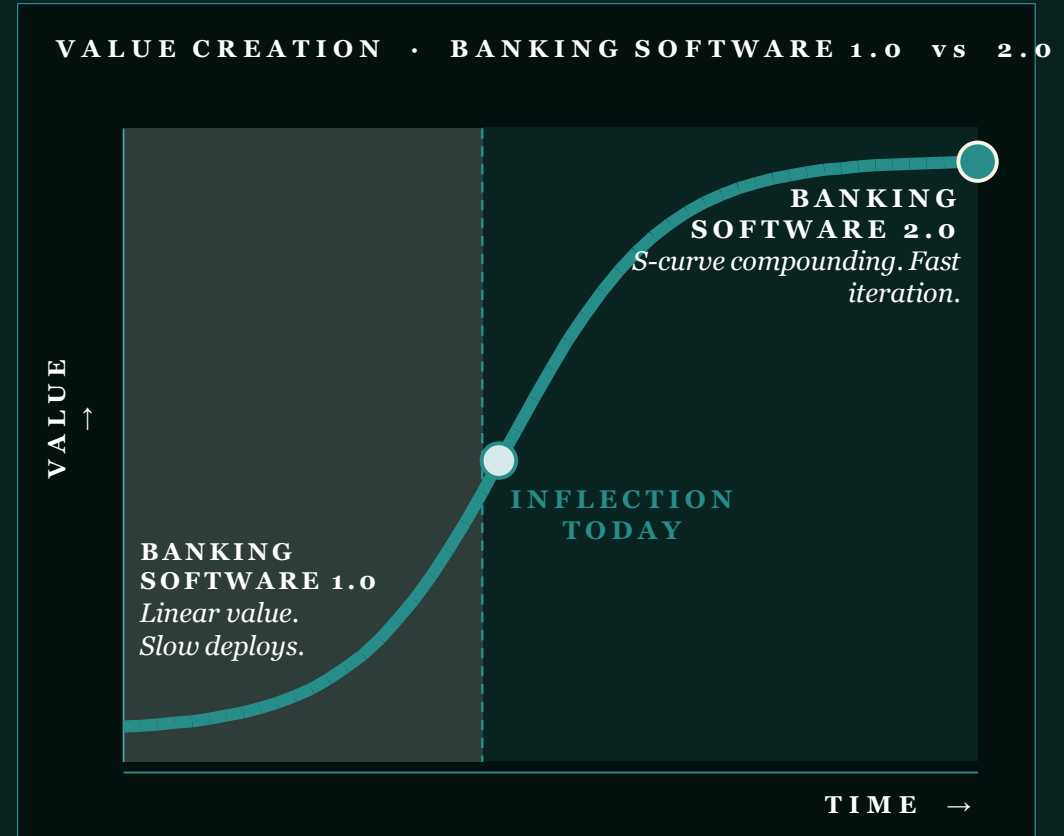
Associate Director
Strategy & Operations

Alban Bellenger

Head - Strategy &
Operations



Banking Software 2.0 is here



SOFTWARE TAM
\$115B → \$460B
Today to 2030

WORK TAM
Multi trillion
Global banking labor pool

UNIT COST
-50 to 70%
Cost per transaction

TIME-TO-SHIP
Weeks → Sprints
Feature ship cycle compresses

Banking software is being rebuilt and repriced

Where do we play



Lending

Integro

PILOT



Trade Finance

Fintra — our first agentic product, now live

LIVE



Transaction Banking

iCashpro, Aurodigi

R&D



Customer communication

Interact

R&D



Capital Markets

Fenixys

R&D



Always expanding

New agentic domains added as we keep building

The opportunity

TAM

\$460B

Global banking software spend by 2030
(from \$115B today — AI-native expansion)

SAM

~\$7B

Lending, transaction banking &
capital markets platforms serviceable

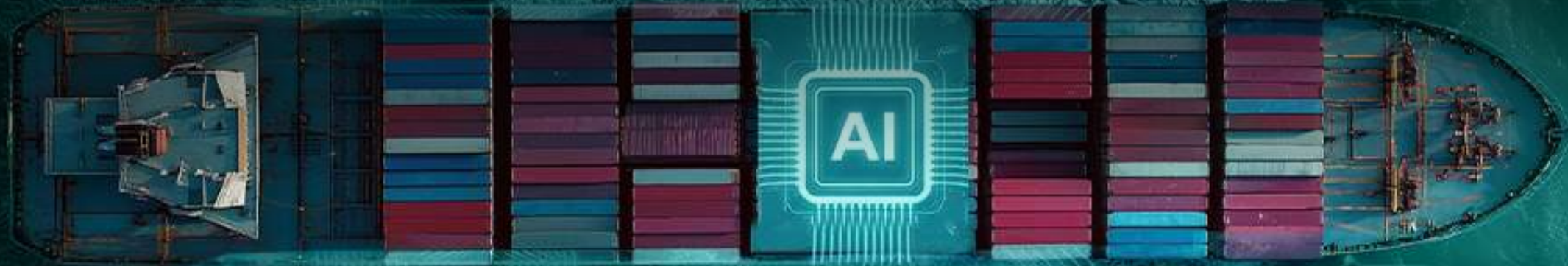
SOM

~\$435M

Opportunity across the
banking engines

AI-native Trade Finance

Most platforms bolt AI on top of legacy workflows. Fintra inverts this: agents are first-class participants, not sidecars. The workflow is designed for AI from the ground up



CONTINUITY

Operational backbone

01

Do everything software 1.0 does
Every transaction, every SWIFT message, every GL entry, every audit trail - fully preserved. AI-native does not sacrifice reliability for intelligence.

AUTONOMY

AI-first architecture

02

Provide rails for agents to execute
Purpose-built rails for AI agents to execute: state machines they can traverse, APIs they can call, data stores they can read and write. Agents own the workflow.

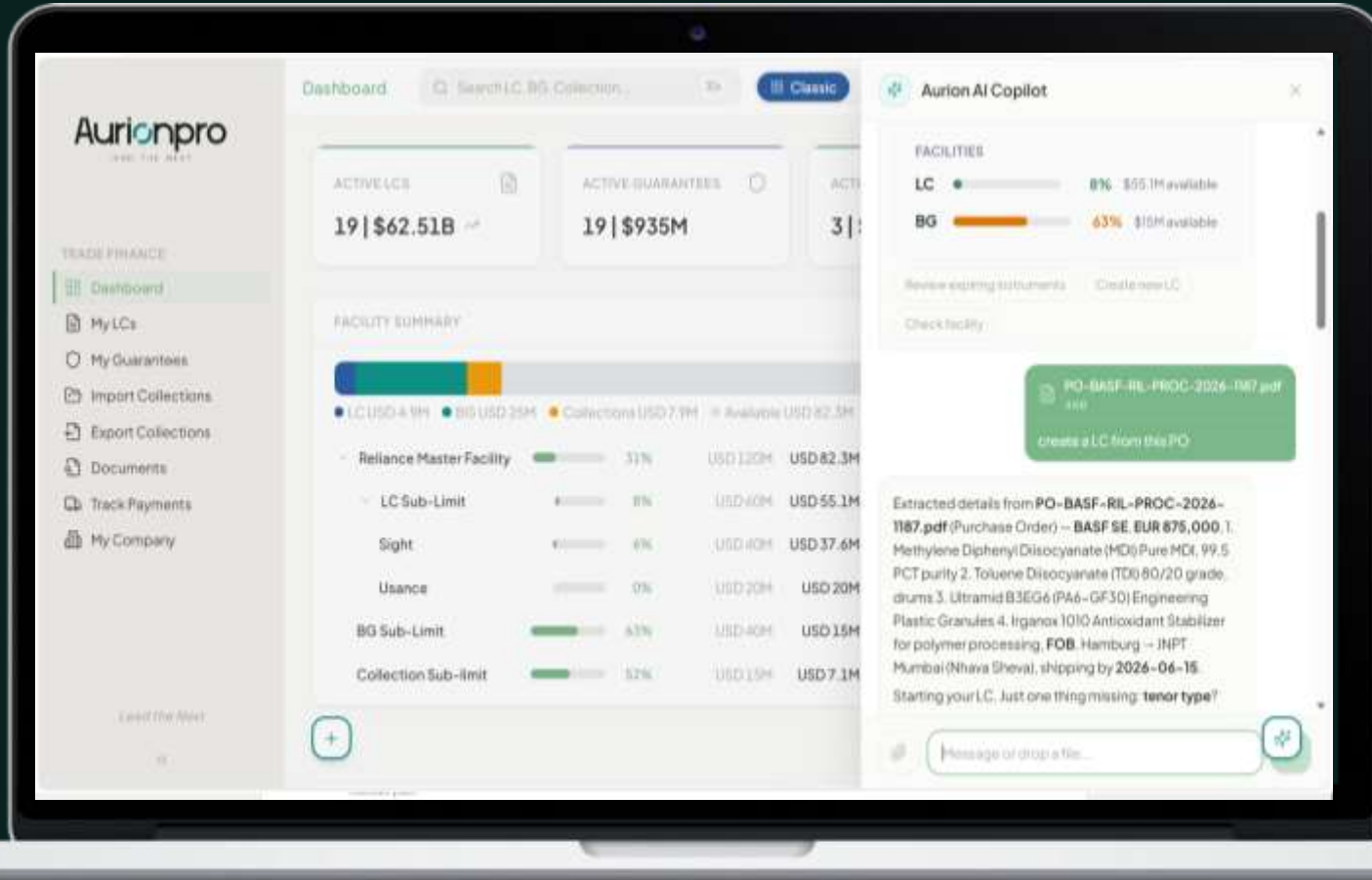
CONTROL

Human governance layer

03

Provide framework for humans to govern
The Confidence-Gated Handoff Protocol (CGHP) evaluates every AI decision across four dimensions — confidence, materiality, regulatory mandate, & novelty, before acting or escalating

Fintra | Category-leading AI-native trade finance software



Truly Novel



This has to be the most advanced system in market today

Verbatim from trade-finance evaluators across multiple bank engagements



AI-Native Architecture

Built from scratch for AI



Enterprise-Grade Deployment

Production-ready for regulated banks



Measurable Business Impact

Faster operations, lower risk, better client experience

Fintra demonstrates what Aurionpro's next generation of software looks like

AI-native. Enterprise-grade. Built for the world's most demanding banks

Fintra Overview

The software moat gets stronger every year

THE COMPOUNDING AGENT FLYWHEEL



EMBEDDED

Embeds into a bank's core operations, so the cost to switch is prohibitive.

FY30

moat is structural, not contestable

REGULATOR-GRADE

Audit-ready provenance and explainability, bank-grade from day one, powered by Lexsi.ai.

100%

model decisions explainable + traceable

CONTEXT-RICH

Built from real banker decisions and overrides. Only live bank operations produce this data, and peers can't collect it from outside.

Every override → correction

each banker decision becomes labeled training data

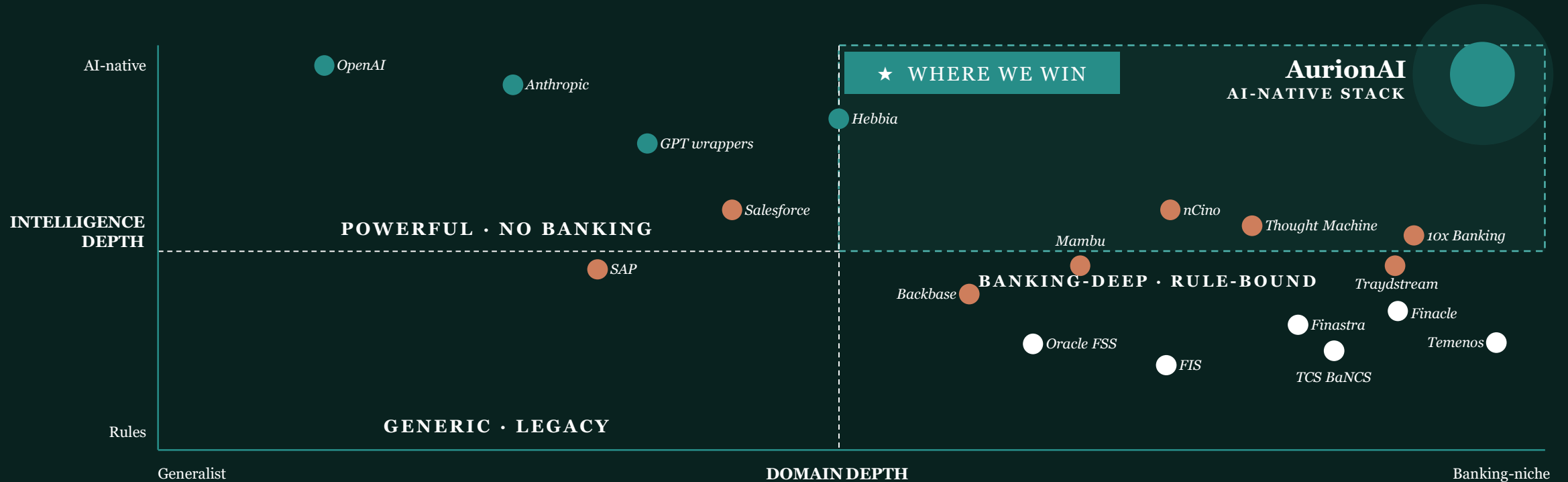
COMPOUNDING

Each deployment adds proprietary data and exception patterns. Peers must rebuild all of it from zero.

1.2B+

events/day across the layer (FY26)

Building a category leader



Domain
28 years of banking, in the model.

Data flywheel
Live production others can't see.

Trust
Tier-1 banks, in the hardest rooms.

Architecture
AI-native, never retrofitted.

Enterprise AI

Deekshith Marla

Head of Arya.ai



InfinityOS Overview

From record, to action

Systems of record



Systems of engagement



Systems of action

01

Expertise gap

Teams have domain OR AI expertise, almost never both. Regulated, scalable AI demands both at once.

02

Enterprise-context gap

A bank is 400 systems held together by reconciliation. Point tools are brilliant and blind at once.

03

Legacy patchwork

A model on a 40-year-old core is a black box on a system of record. It never survives an audit.

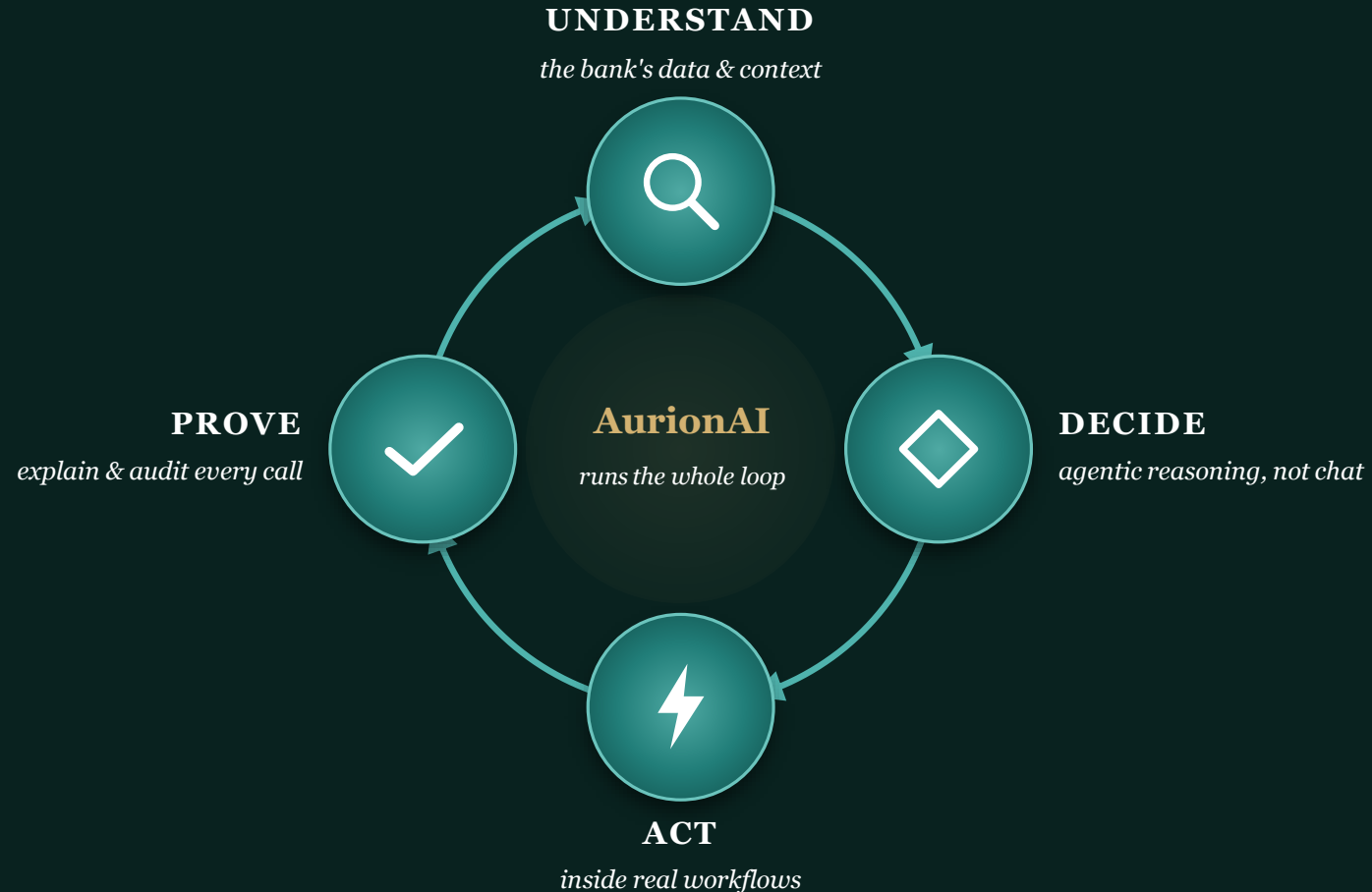
04

Implementation muscle

The model is 10% of the work. The 90% is making a risk-averse org change how it decides.

The system of action

Software that decides and acts, accountably, then proves it. The platform after record and engagement



It's a closed loop. Every decision it proves sharpens the next, so the advantage compounds.

AurionAI, one umbrella, four verticals

01

Arya.ai

APPLIED AI

Live in 100+ Banks & Insurers

100+ AI models on InfinityOS, the enterprise OS for applied AI.

Next → Default applied-AI platform across the base.

02

Lexsi.ai

FRONTIER RESEARCH LAB

AI Engineering & Governance

Latest research: DL Backtrace v2 and Orion tabular models.

Next → Commercial AI-trust layer.

03

AurionX

AI-NATIVE APPLICATIONS

Fully AI-native Software

AurionTrade & AurionCredit — born agentic, now live.

Next → Financial supply chain, payments, treasury & TB.

04

Aurionpro Intelligence

THE INSTALLED BASE

35+ Agents Deployed

iCashpro, Integro & Fintra enhanced with an agentic layer, orchestrated by Weave.

Next → Agentic coverage across the installed base.

OUR RIGHT TO WIN

100+

institutions live

1,000+

banks addressable

20 yrs

domain heritage

Production Ready

agentic stack

Arya.ai — Applied AI engine for enterprises



Audit Trails


PrismLLM
[7B] [12B]



Weave
Unified Orchestration Layer



InfinityOS
The AI Operating System



Domain-Specific Reasoning



Nexus
Open Finance platform



Workflow Automations



Agent Studio



APPLICATIONS

Document Processing
onboarding · KYC · claims
docs · ID verification

Fraud & Identity
deepfake & liveness ·
synthetic ID · txn monitoring

Decisioning
underwriting · credit · claims ·
auditable risk scoring

Agentic Workflows
end-to-end agents with
human-in-the-loop

AI Copilots
customer & employee assist ·
voice intelligence

Forecasting & Vision
demand & cashflow ·
maintenance · incidents


Nounce AI
Airports and PSA System
powered by AI

Lexsi.ai — our frontier AI Engineering Lab



1000x
faster interpretability

Orion
[Tabular]
[FMs]
SOTA on structured financial data




DL Backtrace v2
Unified Interpretability Layer — explainability in near-real-time



3 Research Hubs
Mumbai · Paris · London



GROVE + TabTune
Agent guardrails, observability & evals — open-source fine-tuning for tabular models



Safe, Aligned Enterprise Intelligence
the R&D and governance backbone that turns a capable model into a deployable one



Safety-Aware Fine-Tuning · Adversarial Testing
Model Pruning · Fairness Constraints in Training

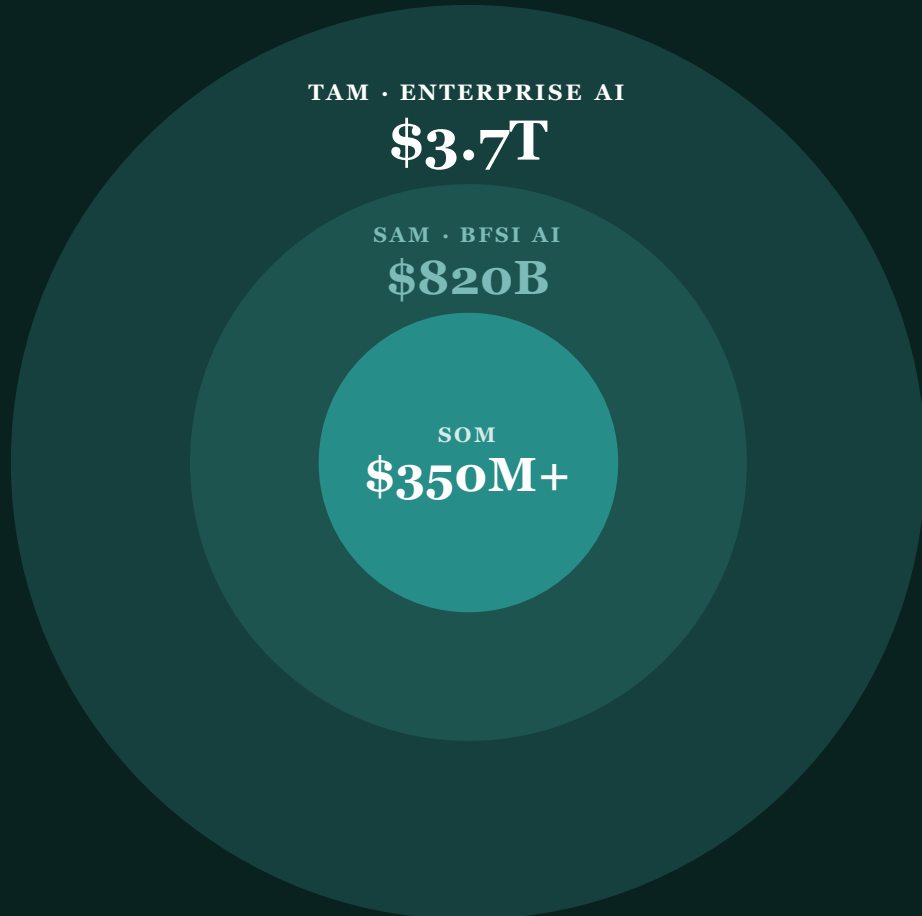


Safety by Design
aligned by training, not bolted on after



The market and what's obtainable

Enterprise AI globally, then our BFSI footprint, then the slice realistically open to us



WHY THE SLICE IS OURS

Already inside the bank

100+ FIs live, 1,000+ addressable. We expand inside accounts we already run.

The trust gate is cleared

Tier-1 banks deployed in the most-audited rooms on earth.

Products already shipping

Born-agentic Aurion Trade, Credit & Payments rolling into that installed base.

Target 5–15% share of priority BFSI → **\$350M+ SOM (FY30)**

Opportunity sizing.

AI that acts. Accountably.

In production today. Smarter with every decision.



Plan ahead

Building a global contender: Our right to win

Market-leading technology businesses, fused into one compounding system

01 NICHE LEADERSHIP

We lead in deliberately chosen niches that compound.

02 ATOMS + BITS

We own the full stack — hardware and software, R&D to deployment.

03 DATA + TRUST

AI-native and explainable by design for high-stakes industries.

04 IP, NOT HOURS

We sell product and outcomes, not time.

05 COMPOUNDING ENGINE

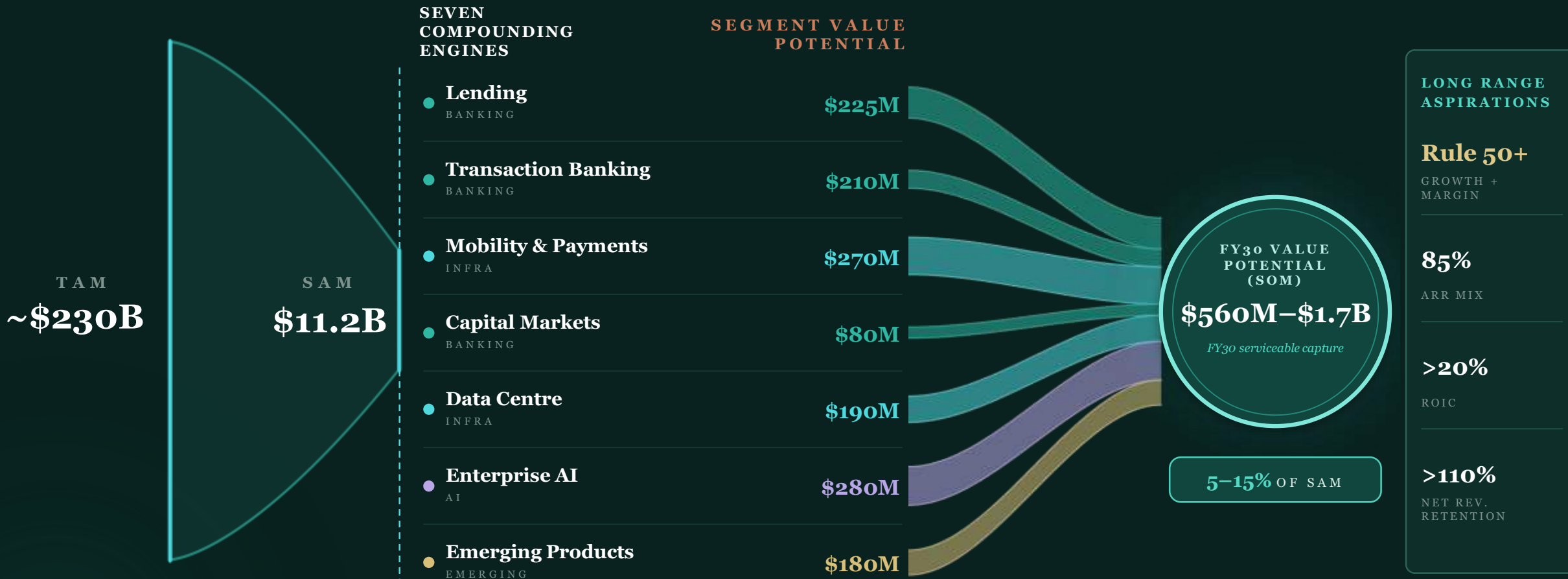
An economic flywheel that funds its own growth.



Each edge alone can be copied. Fused into one flywheel, they cannot — **that's our moat.**

Aurionpro 2030 | A directional portrait

Building superior businesses to take an increasingly larger share of a vast addressable market



total addressable (ex-DC) · gate heights illustrative



Summing up

We anticipated the change.

We pivoted and prepared.

We built regional champions in deliberately chosen niches.

—

**Now we move - with speed, at scale -
to build the global businesses of tomorrow.**

Q & A



Ashish Rai
Group CEO



Shekhar Mullatti
President – Banking Solutions
Group



Sanjay Bali
President – Tech Innovation
Group



Sanjay Varma
President – Fintech Solutions
Group

Let's Build the Next!

Contact us at investorrelation@aurionpro.com