ROSSELL TECHSYS LIMITED
**Corporate Office:** No. 58-C, Road No. 2,
Hi-Tech Defence and Aerospace Park,
Behind KIADB Industrial Area, Devanahalli,
Bengaluru - 562165, Karnataka, India
**CIN:** L29299WB2022PLC258641

Date: 28 July 2026

To,

| | |
|---|---|
| BSE Limited, | National Stock Exchange of India Limited, |
| 20th Floor, P.J. Towers, | Exchange Plaza, C-1, Block G, |
| Dalal Street, | Bandra Kurla Complex, Bandra (E), |
| Mumbai - 400001. | Mumbai – 400 051 |
| BSE Scrip Code: 544294 | NSE Scrip Symbol: ROSSTECH |

**Subject: Investor presentation of the Company for the quarter ended 30 June 2026**

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Investor Presentation for the quarter ended 30 June 2026, on Company Overview, Business highlights, financial performance and other updates is enclosed herewith for your consideration.

Request you to kindly take the above information on records.

Thank you,

For **Rossell Techsys Limited**

KRISHNAPPAYYA DESAI
Digitally signed by KRISHNAPPAYYA DESAI
Date: 2026.07.28 18:46:29 +05'30'

**Krishnappayya Desai**
**Company Secretary & Compliance officer**

+91 806 843 4500
investors@rosselltechsys.com
www.rosselltechsys.com

**Registered Office:**
Jindal Towers, Block 'B',
4th Floor, 21/1A/3, Darga Road,
Kolkata-700 017, West Bengal, India

ROSSELL TECHSYS

Q1 FY2026-27 · INVESTOR PRESENTATION

# Rossell Techsys Limited

A strategic Aerospace, Defense, Space & Semiconductor engineering and manufacturing platform — entering a multi-decade scale phase.

| ₹155 Cr | 30+ | ₹3,000 Cr | ₹800 Cr | 15+ Yrs |
|---|---|---|---|---|
| Q1 FY27 Revenue | Global Customers | Strategic Opportunities (SA) | Order Book (OB) | Track Record |

DISCLAIMER

# Safe Harbour

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ROSSELL TECHSYS

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# 01

# Performance Highlights

Message from MD & management and business apprises

ROSSELL TECHSYS

LEADERSHIP PERSPECTIVE

# Message from the Managing Director

**Rishab Mohan Gupta**

Managing Director

*"Yet another record-breaking quarter!"*

Rossell Techsys has commenced FY 2026-27 on a strong note, reflecting the strength of our business model, execution capabilities, customer trust, and employee commitment. Revenue grew 78% YoY to ₹154.71 crore from ₹86.99 crore in Q1 FY26. Profit Before Tax increased to ₹9.60 crore, compared to ₹4.01 crore in the corresponding quarter last year.

During the quarter, we successfully onboarded a major global semiconductor customer following an extensive qualification process, creating significant opportunities for future growth. We are also witnessing strong demand visibility from key customers across both the Aerospace & Defence (A&D) and Semiconductor sectors, with clear production ramp-up plans. We have aligned our capacity, resources, and infrastructure to support this anticipated growth.

Our subsidiary, RTI, achieved several key milestones, including successful qualification audits by leading global aerospace and defence organizations, receipt of a Letter of Intent from an international defence company, and approval to participate in developmental projects associated with a global satellite communications program.

Business development remained robust, with ₹350 crore of bids submitted during the quarter and ₹240 crore of new purchase orders received. To support growing demand, we have secured an additional manufacturing facility within Aerospace Park, Bengaluru, expected to become operational during H2 FY27 — enhancing our capabilities across Aerospace, Defense, Space, Semiconductor, and Industrial programs.

With a strong order pipeline, increasing customer demand visibility, expanding manufacturing capacity, and continued qualification successes, we remain confident in our ability to deliver sustainable and profitable growth.

**Our focus remains on:**

- Scaling revenues and profitability
- Expanding participation across Aerospace, Defense, Semiconductor, and Industrial sectors
- Evaluating entry into Commercial Aerospace
- Building capabilities in MRO, system integration, and advanced manufacturing
- Creating long-term value for all stakeholders

We thank our customers, employees, partners, bankers, and shareholders for their continued trust and support.

LEADERSHIP PERSPECTIVE

# Message from the Management

### Senthil Balasubramanian

**Chief Executive Officer**

Q1 FY27 marks another significant milestone in Rossell Techsys' growth journey. We delivered strong revenue growth of 78% and more than doubled our profitability, while expanding our presence across aerospace, defence, semiconductor, and space markets — supported by strategic customer additions, RTI's growing global footprint, and capacity expansion initiatives.

Equally gratifying was our recognition by the Times Group as one of the Best Organizations to Work For, reflecting our commitment to building a culture that attracts, develops, and retains exceptional talent. We remain focused on creating sustainable long-term value for all stakeholders.

### Zeena Philip

**Chief Operating Officer**

Operational excellence and quality continue to be the foundation of Rossell Techsys' growth. During Q1 FY27, we successfully scaled operations to support strong revenue growth while maintaining an exceptional overall site quality score of 99.75%, reflecting our unwavering commitment to customer satisfaction and process discipline.

We successfully completed multiple customer qualification audits, strengthened our readiness for CMMC V2.0 certification, and achieved key milestones across aerospace, defence, space, and semiconductor programs.

### Jayanth V

**Chief Financial Officer**

Rossell Techsys delivered a strong financial performance in Q1 FY27, with robust growth in both revenue and profitability supported by disciplined financial management and improved operating leverage. During the quarter, we further strengthened our liquidity position by securing additional working capital facilities and maintaining effective treasury and cash flow management.

The proposed QIP of up to ₹300 Cr will provide the capital required to support strategic expansion, capacity creation, and long-term value creation. We remain committed to balancing growth with financial discipline while maintaining a strong and resilient balance sheet.

SECTION 01

# Performance Highlights

*A record-breaking start to FY 2026-27 across growth, profitability, and strategic expansion.*

### Industry-Leading Growth Momentum

Delivered 78% YoY revenue growth, with revenue rising to ₹154.7 Cr from ₹87.0 Cr in Q1 FY26, reflecting strong execution and expanding customer demand.

### Profitability Scaled Ahead of Growth

Profit Before Tax (PBT) surged 139% YoY to ₹9.6 Cr, demonstrating operating leverage and improved business fundamentals.

### Accelerating Growth Capital Strategy

Fund raise through QIP process to raise up to ₹300 Cr, supporting capacity expansion, strategic growth initiatives, and a stronger balance sheet.

### Entry into the Global Semiconductor Supply Chain

Onboarded a leading global semiconductor OEM after a rigorous supplier qualification process — a new high-growth revenue stream with execution from Q2 FY27.

### Capacity Expansion for the Next Phase of Growth

Secured a new facility within Aerospace Park, significantly expanding capacity with dedicated growth platforms for Semiconductor/Industrial and A&D businesses.

### Enhanced Financial Flexibility

Strengthened liquidity through an additional ₹75 Cr working capital facility, increasing flexibility to support growth and larger program execution.

### Employer of Choice Recognition

Workforce expanded to 1,281 professionals; received the “Best Organizations to Work For” recognition from the Times Group, reinforcing a strong talent proposition.

### Entry into the Defence MRO Market

Entered the high-potential Defence MRO segment through engagement with a reputed Indian defence player — a new avenue for recurring, higher-value revenues.

### RTI (WOS) Achieves Strategic Global Qualifications

Rossell Techsys Inc strengthened its global footprint through strategic qualifications in the space and defence sectors.

# 02

# Financial Highlights

Quarterly performance, profitability, and the standalone statement of profit & loss.

ROSSELL TECHSYS

# Quarter-on-Quarter Financial Highlights

REVENUE · Q1 FY27

**₹154.7 Cr**

▲ +78% YoY vs ₹86.9 Cr in Q1 FY26

EBITDA · Q1 FY27

**₹23.3 Cr**

▲ +95% YoY vs ₹11.9 Cr in Q1 FY26

PBT · Q1 FY27

**₹9.6 Cr**

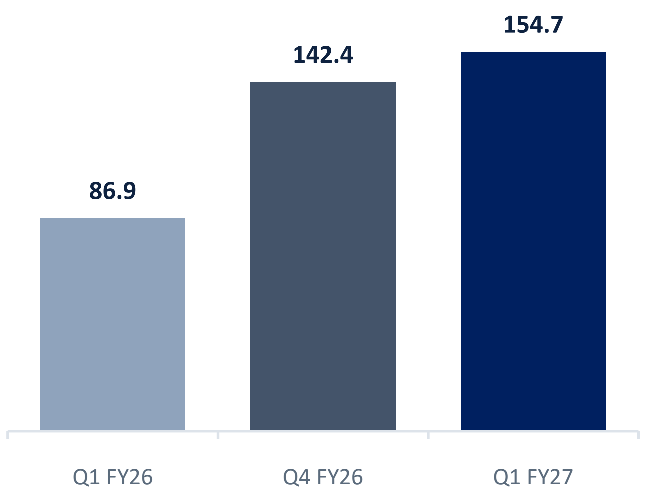
▲ +139% YoY vs ₹4.0 Cr in Q1 FY26

EPS · Q1 FY27 (NOT ANNUALISED)

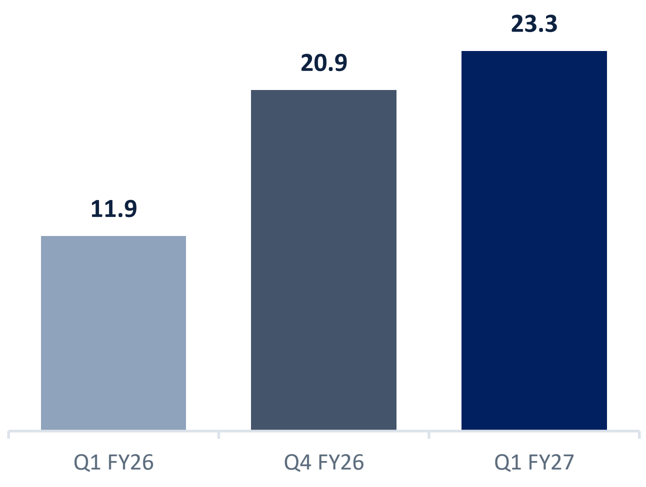
**₹1.85**

▲ +134% YoY vs ₹0.79 in Q1 FY26

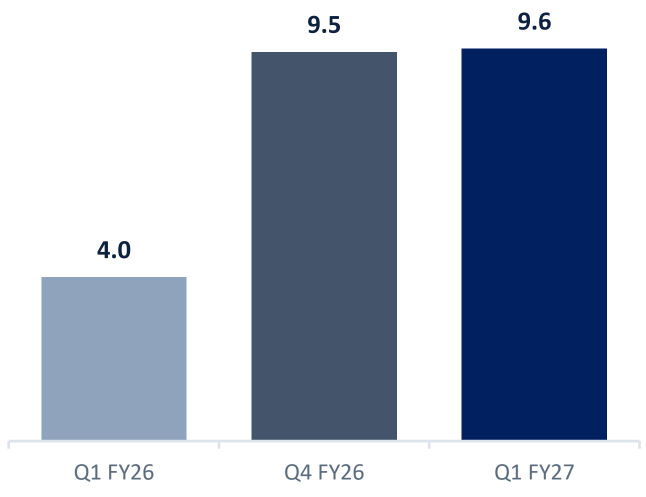
QUARTERLY REVENUE (₹ CRORES)




EBITDA (₹ CRORES)




PROFIT BEFORE TAX (₹ CRORES)



# Standalone Financial Results — Statement of Profit & Loss

ROSSELL TECHSYS

*INR in Lakhs*

| Particulars | Q1 FY 2026-27 (30.06.2026) Unaudited | Q4 FY 2024-25 (31.03.2025) Unaudited | Q1 FY 2025-26 (30.06.2025) Unaudited | FY 2025-26 (Year Ended 31.03.2026) Audited |
|---|---|---|---|---|
| **Income** | | | | |
| Revenue from Operations | 15,471.10 | 14,234.74 | 8,698.73 | 48,523.06 |
| Other Income | 121.93 | 457.13 | 130.01 | 483.32 |
| **Total Income** | **15,593.03** | **14,691.87** | **8,828.74** | **49,006.38** |
| **Expenses** | | | | |
| Cost of Materials Consumed | 9,543.83 | 8,501.20 | 5,937.83 | 31,099.69 |
| Changes in Inventories of FG, WIP and Stock-in-Trade | (47.38) | 636.08 | (818.79) | (787.31) |
| Employee Benefit Expense | 2,286.07 | 2,143.56 | 1,524.98 | 7,576.58 |
| Finance Cost | 977.99 | 768.29 | 476.99 | 2,433.81 |
| Depreciation and Amortization Expense | 386.26 | 365.67 | 314.93 | 1,374.93 |
| Other Expenses | 1,485.94 | 1,325.19 | 991.37 | 4,461.60 |
| **Total Expenses** | **14,632.71** | **13,739.99** | **8,427.31** | **46,159.30** |
| Profit/(Loss) from Ordinary Activities before Exceptional Items | 960.32 | 951.88 | 401.43 | 2,847.08 |
| Exceptional Items – Gain/(Loss) | – | – | – | (102.28) |
| **Profit/(Loss) from Ordinary Activities before Tax** | **960.32** | **951.88** | **401.43** | **2,744.80** |
| **Tax Expenses** | | | | |
| Current Tax | 218.07 | 133.79 | 102.58 | 600.51 |
| Deferred Tax – Charge/(Credit) | 44.07 | 71.25 | 1.11 | 62.94 |
| Earlier Year Taxes | – | – | – | 7.35 |
| **Total Tax Expenses** | **262.14** | **205.04** | **103.69** | **670.80** |
| **Profit for the Period** | **698.18** | **746.84** | **297.74** | **2,074.00** |
| Total Other Comprehensive Income (Net of Tax) | (44.59) | (6.31) | 2.22 | (17.71) |
| **Total Comprehensive Income** | **653.59** | **740.53** | **299.96** | **2,056.29** |
| EPS – Basic (INR) | 1.85 | 1.98 | 0.79 | 5.50 |
| EPS – Diluted (INR) | 1.85 | 1.98 | 0.79 | 5.50 |

# 03

# Company Overview

*Business outlook, Products, Board & Management, Awards*

ROSSELL TECHSYS

# Company Snapshot

*Rossell Techsys Limited — at a glance.*

### World-Class Facility

Operating two units in Devanahalli, Bangalore — one owned and one leased (effective from Q2); also has a facility in Tempe, USA (Rossell Techsys Inc.).

### Prestigious Client Portfolio

Established in 2011, initially with a single customer, now expanded to 30+ marquee customers across sectors.

### High-Potential Sectors

Aerospace & Defence, Semiconductor, Space — expanding into Commercial Aviation & MRO.

### Best-in-Class Products

EWIS, EPA, ESSI, ATE — the full electrical & electro-mechanical suite.

### Strategic Separation

Demerged from Rossell India Ltd; relisted as Rossell Techsys Ltd in December 2024.

### Future Revenue Visibility

₹3,000 Cr strategic opportunities · ₹800 Cr order book as on 30 June 2026.

### Long-Term Growth Strategy

Value chain target: 2% → 15% → 25% aircraft build contribution.

### High-Growth Financials

₹155 Cr revenue · ₹23 Cr EBITDA · ₹9.6 Cr profit (Q1 FY27).

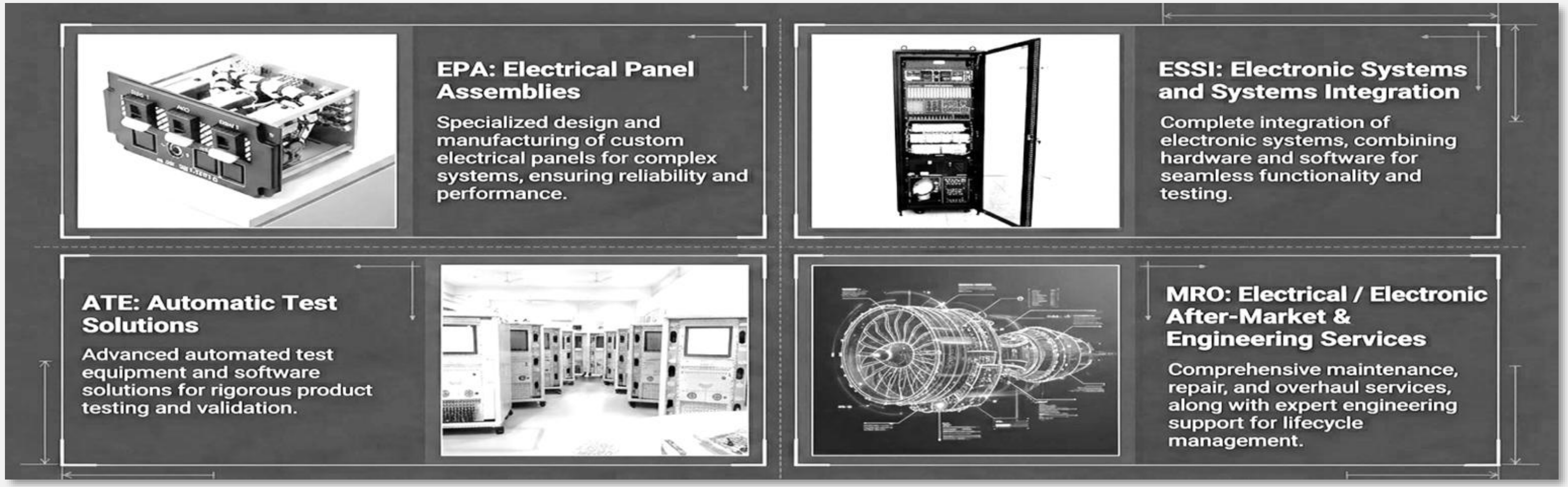
# Product Capabilities

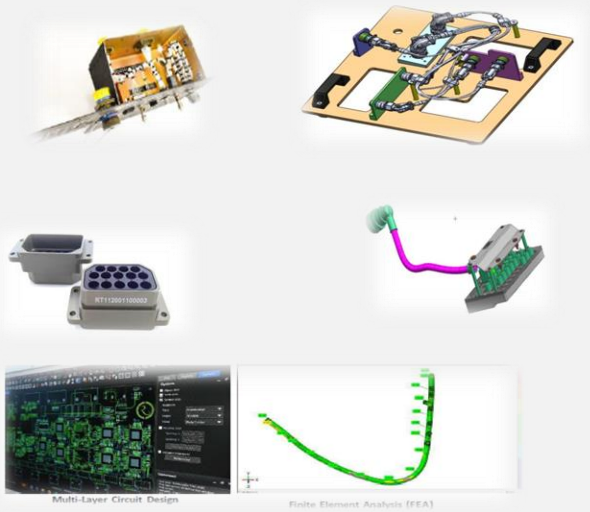
*From precision engineering to global dominance — Rossell is wiring the world's most advanced systems.*

## Electrical Wire harness and interconnect systems - EWIS

- **Globally recognized** manufacturer of electrical wire harnesses and interconnect systems
- **Fortune 500 client** base — endorsing Rossell's reliability and global credibility
- **Consistent track record**: expanding revenues, diversified portfolio, multi-sector entry
- **Multiple Boeing Supplier award** , **Performance Excellence**, and ITAR certified
- **A core Aerospace & Defense Company now, stablished presence** in Semiconductor & Space — expanding into Commercial Aerospace & MRO

## Other Capabilities



SECTION 03 · COMPANY OVERVIEW

# Our Core Business Segments

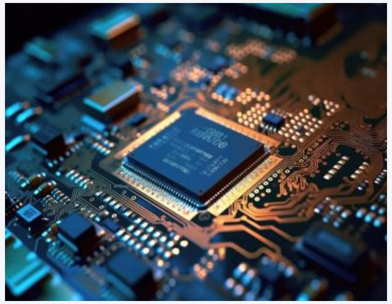
*A rare alignment of four structural growth drivers powering sustained value creation.*

ESTABLISHED IN

## Aerospace & Defense

THE CORE ENGINE

Contributing ~93% of historical operational revenue.



## Semiconductor

HIGH-VALUE DIVERSIFICATION

Unprecedented, exponential scale-up underway.

## Space & Satellite

ESTABLISHED PRESENCE

Proven delivery for LEO constellations.

ENTERING INTO

## Commercial Aerospace

THE NEXT FRONTIER

Defining the Rossell scale-up story.

## MRO

AN ADDED ENGINE

Entering the global MRO ecosystem.

# Key Strengths and Growth Catalysts

*This is structural growth, not a one-time event — secular tailwinds across four high-barrier industries.*

### Strategic Industry Exposure

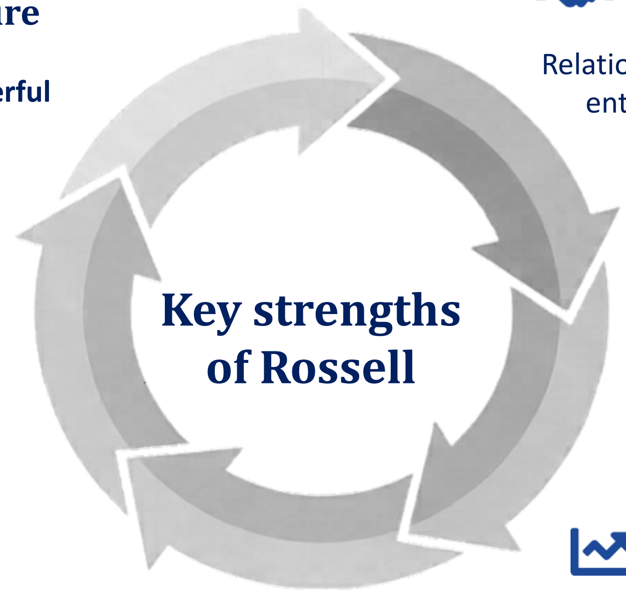
Aerospace + Defence + Space + Semiconductor. An **extremely powerful combination**

### Long-term Optionality

MRO + System Integration +. Phase 2 expansion creates excitement, **scalability perception** — without distracting from real scaling today.

### Expanding Value Capture

**Moving up the value chain** — from harnesses to integrated electromechanical assemblies to subsystem integration. Margins improve at every step.




### Trusted Global Relationships

Relationships with global OEM. Very hard for any new entrant to replicate these **8–12 year partnerships.**

### Qualification &Execution Barriers

ITAR, AS9100D, NADCAP (40 processes). Multi-year qualification cycles. These are the moat — **competitors cannot simply enter**

### Structural Growth Tailwinds

Not cyclical. Long-term, **durable demand** from defence budgets, commercial aerospace rampup, Global semicon mission, and space liberalization

- ❖**Structural Growth -** This growth is structural, not temporary. Secular tailwinds across 4 high-barrier industries.
- ❖**Strategically Important -** Rossell is becoming deeply embedded — switching costs are high, qualification takes years.
- ❖**Business Model Evolving -** Transitioning from component manufacturer → integrated electromechanical systems platform.
- ❖**Scale Creates Value -** Scale will create stronger economics — higher margins, better turns, compounding returns.
- ❖**Beginning of Platform -** This is the early phase of a multi-hundred-million dollar strategic manufacturing platform.

## Business model is evolving upward

| | | |
|---|---|---|
| Deeply embedded in global defense programs that span decades — switching costs are extremely high once qualified. | From single-customer wire harness maker to multi-sector, multi-product technology manufacturing platform. | The scale-up will create stronger economics — higher margins, better asset turns, and compounding returns for investors |

# Awards, Recognitions & Certifications

*Global customer validation from the world's leading aerospace & defence OEMs.*

- Boeing Supplier of the year – 2015, 2019
- Boeing Supplier Appreciation Award – 2015, 2016
- Boeing Performance Excellence Award – 2015, 2016, 2019

- **Outstanding Supplier Recognition Award 2025**
- Certificate of Appreciation for industrializing the fighter wing - Tata Lockheed Martin Aerostructures Limited – 2021

- Honeywell Supplier Excellence Award – 2023
- Supplier Excellence Award - Faster Execution - Honeywell – 2024

- BAE Systems - Special Recognition Award – 2025


## Other Awards

**2015-16**
- Top Indian SME of the Year - Aerospace & Defense
- SME of the year award - ASSOCHAM
- Business Excellence and achievement Award
- Excellence in Aerospace Indigenization Award
- Emerging Company Award for Industry Development
- Global Achievers Award

**2017-18**
- Emerging Company in Aerospace & Defence – 2017
- Excellence in Manufacturing Product – 2018

**2019-20**
- Most Promising Aerospace Engineering Service Provider – 2019
- Company of the year - SAP Media – 2019
- Supplier Excellence Award - Expleo – 2020

**2021-22**
- Manufacturer of the year - World HRD Congress – 2021
- WCRCFEST - World's Best Emerging Brand – 2022

# Board of Directors

*A strong blend of strategic, financial and industry expertise.*

## Harsh Mohan Gupta

**EXECUTIVE CHAIRMAN**

Promoter Director and Executive Chairman, he has been the driving force behind the Company's rise as a globally recognized aerospace and defense engineering organization, with nearly five decades of experience in international trade, strategic business development, and industrial leadership. He continues to steer Rossell Techsys toward innovation, operational excellence, and long-term strategic alignment, and has served on the Executive Committee of FICCI and as Honorary Consul of the Republic of Chad in India.

## Rishab Mohan Gupta

**MANAGING DIRECTOR**

Promoter and founding member of Rossell Techsys Limited, Rishab leads the Company's vision and strategic direction with dynamic leadership and an innovative mindset. An alumnus of Suffolk University, Massachusetts, USA, he brings expertise in marketing management and excels at building strategic partnerships with global OEMs and Tier-1 partners. As head of the Management Team, he has been instrumental in driving Rossell Techsys' growth and positioning it as a competitive force in the global aerospace and defense sector.

## Arvind Ghei

**INDEPENDENT DIRECTOR**

Brings over 38 years of experience across finance, hospitality, and strategic consulting. He holds a BA (Hons) in Economics from St. Stephen's College and a Master's in Financial Management from Jamnalal Bajaj Institute of Management Studies. He has held senior leadership roles including CFO of Fern Hotels and Mars Group, and JMD of Asia Pacific Hotels (Taj Group), and served on the Board of Woodstock School, Mussoorie, chairing its Finance and Audit Committees.

## Shobhana Joshi

**INDEPENDENT DIRECTOR**

Brings over 37 years of distinguished service in the Government of India, including as Secretary (Defense Finance). A graduate of the National Defense College, Delhi, she holds an M.Phil. in Strategic and Defense Studies and has completed executive education at Harvard Kennedy School. With deep expertise in defense finance, procurement, and policy, she has held key roles across the Ministry of Defence, overseeing budget formulation and financial scrutiny. She is a founding member and Co-Chairperson of SAMDeS, a leading aerospace, maritime and defence think tank.

## Talari Suvarna Raju

**INDEPENDENT DIRECTOR**

A prominent figure in India's aerospace sector, having served as Chairman and Managing Director of Hindustan Aeronautics Limited (HAL), where he led several flagship defense programs. An alumnus of the National Defense College, he holds advanced qualifications in Mechanical Engineering, Defense Strategic Studies, Marketing, and Intellectual Property Rights. Under his leadership, HAL secured more than a thousand patents. He is a Fellow of the Indian National Academy of Engineering (INAE) and has played key roles in national aerospace skilling and coordination bodies.

## Digant Parikh

**NON-EXECUTIVE DIRECTOR**

Brings over three decades of experience in corporate finance and strategic planning. He holds an MBA in Finance from NMIMS, is a qualified Cost Accountant, and a commerce graduate. He currently serves as Senior Vice President – Finance at Rossell India Limited and is a visiting faculty member at NMIMS. In addition, he serves as an Independent Director and Committee Chair at Markson's Pharma Limited.

ROSSELL TECHSYS

# The Leadership Team

*300+ person-years of industry, technology and domain excellence — a team that is building Rossell's next chapter.*

## A team that is building Rossell's next chapter.

**Rishab Mohan Gupta**
**Promotor & Managing Director**

**Senthil B**
**Chief Executive Officer**

**Zeena Philip,**
**Chief Operating officer**

**Nagasundaram N**
**Manufacturing Ops & Engineering**

**Jayanth V**
**Chief Financial Officer**

**Rakesh Kumar**
**Program Management and R&D**

**Louis Pereira**
**Sales & After Market**

**Daniel M V**
**Information Technology & Systems**

**Manian R**
**Supply Chain**

**Anand D**
**Quality**

**Roseanne Joseph**
**Talent Management & Rossell School of Learning**

**Ajosh Matthew**
**Pre-sales**

**Krishnappayya Desai**
**Compliance officer**

ROSSELL TECHSYS

# Our Facilities & People

*Manufacturing facilities equipped with advanced capabilities and infrastructure.*

*IGBC Gold rated facility

**Unit I**
**Bengaluru, India***

| | |
|---|---|
| **Built Up Area** | ~240,000 sq ft |
| **Ownership** | Own |
| **Operations** | Aerospace & Defence |

**Unit IA**
**Bengaluru, India**

| | |
|---|---|
| **Built Up Area** | ~210,000 sq ft |
| **Ownership** | Leased |
| **Operations** | Space & Semiconductor |

**Unit II**
**Arizona, USA**

| | |
|---|---|
| **Built Up Area** | ~4,100 sq ft |
| **Ownership** | Rented |
| **Operations** | Sales & Operations (A&D, Semicon, Space) |

| **Number of employees** | 2025 | 2026 | 2027>* | 2029>* |
|---|---|---|---|---|
| | 600 | 1196 | 2000 | 2500 |

*Estimates

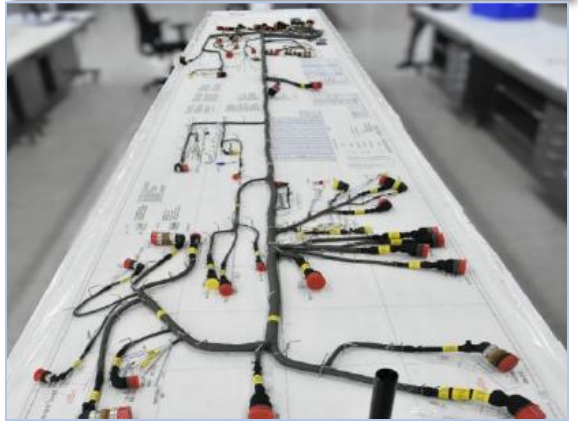
ROSSELL TECHSYS

# Product Offerings

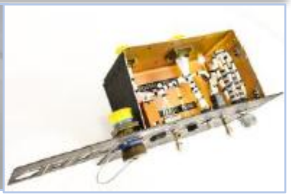
*One-stop solution for global OEMs' electrical and electro-mechanical requirements.*

Product Segments

## 1 Electrical Wiring & Interconnected Systems (EWIS)



### Electrical Panel Assemblies (EPAs)



*Commercial and defence aerospace, Semiconductor, industrial automation, energy, and satellite payload systems*

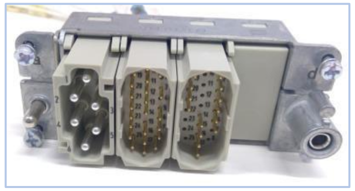
## 2 Electronic Systems and Systems Integration (ESSI)

*Avionics, defence electronics, aerospace mission systems, medical electronics, and industrial automation*

## 3 Automatic Test Solutions

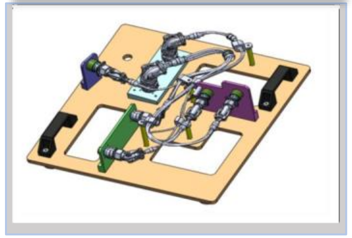
*Aerospace and defence, electronics manufacturing services (EMS), industrial systems and defence land systems*

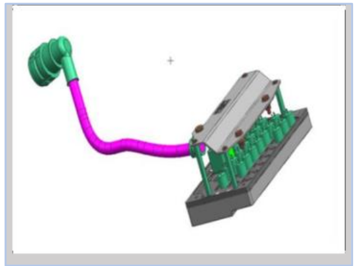
## 4 Electrical / Electronic After-Market (MRO)

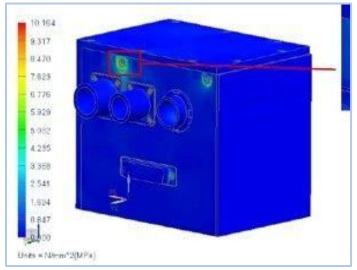


*Military aviation, legacy aircraft platforms, mission critical ground support equipment, industrial systems, and electronics refurbishment*

## 5 Engineering Services







ROSSELL TECHSYS

# Thank You

**ROSSELL TECHSYS LIMITED**

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