

Varroc Engineering Limited

Corp Office:

3rd & 7th Floor, B- 3010 & 7010, Solitaire
Business Hub (Marvel Edge) Datta Mandir
Chowk, Viman Nagar, Pune - 411014,
Maharashtra, India
Tel: + 91 20 67445001

Regd. Office:

L-4, MIDC Industrial Area, Waluj,
Chhatrapati Sambhaji Nagar (formerly
Aurangabad)-431 136 Maharashtra, India
Tel:+91 - 240-6653700
Fax +91 240 2564540

www.varroc.com
CIN: L28920MH1988PLC047335
Email: Varroc.info@varroc.com



VARROC/SE/INT/2026-27/31

June 22, 2026

To,

The Manager- Listing
The Listing Department,
**National Stock Exchange of India
Limited**
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex,
Bandra (East), Mumbai-400051
NSE Symbol: VARROC

The Manager – Listing
The Corporate Relation Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai-400001.
BSE Security Code: 541578

**Sub.: Investor Presentation - Conference / Meeting/ Call with Analyst/ Institutional
Investor(s) scheduled on June 22, 2026**

Dear Sir/ Madam,

With reference to our intimation dated June 17, 2026, please find enclosed a copy of Investor Presentation to be made at the Conference / Meeting / Call with Analyst / Institutional Investor(s) scheduled to be held on June 22, 2026, with Investec Capital.

We request you to take this on record, and to treat the same as compliance with the applicable provisions of the Listing Regulations. The aforesaid information is also being placed on the website of the Company at www.varroc.com.

Yours faithfully,

For Varroc Engineering Limited

Anil Ghatiya
Company Secretary & Compliance Officer

Disclaimer



This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events and involves known and unknown risks, uncertainties and other factors. The Company cannot guarantee that these assumptions and expectations are accurate or exhaustive or will be realised. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. No obligation is assumed by the Company to update the forward-looking statements contained herein.

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Update on Financial Performance

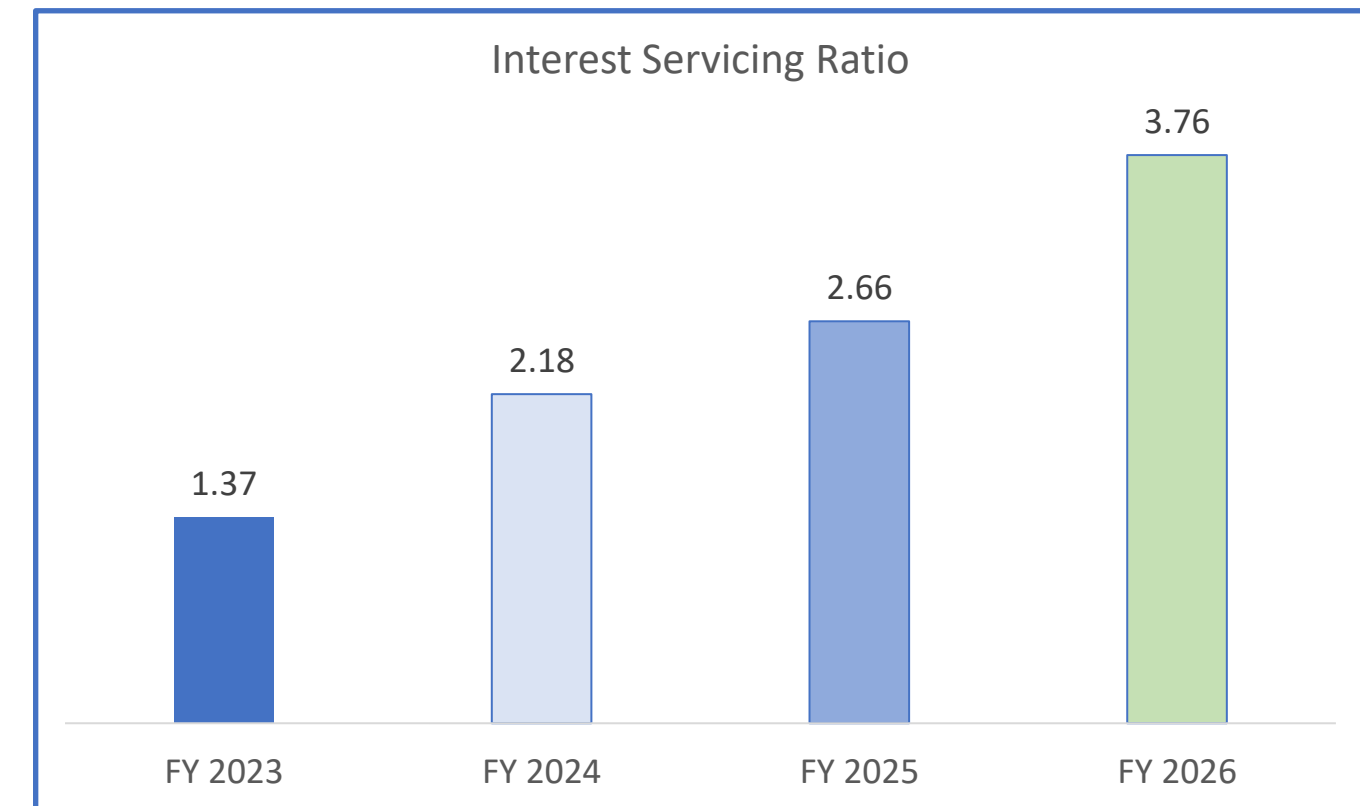
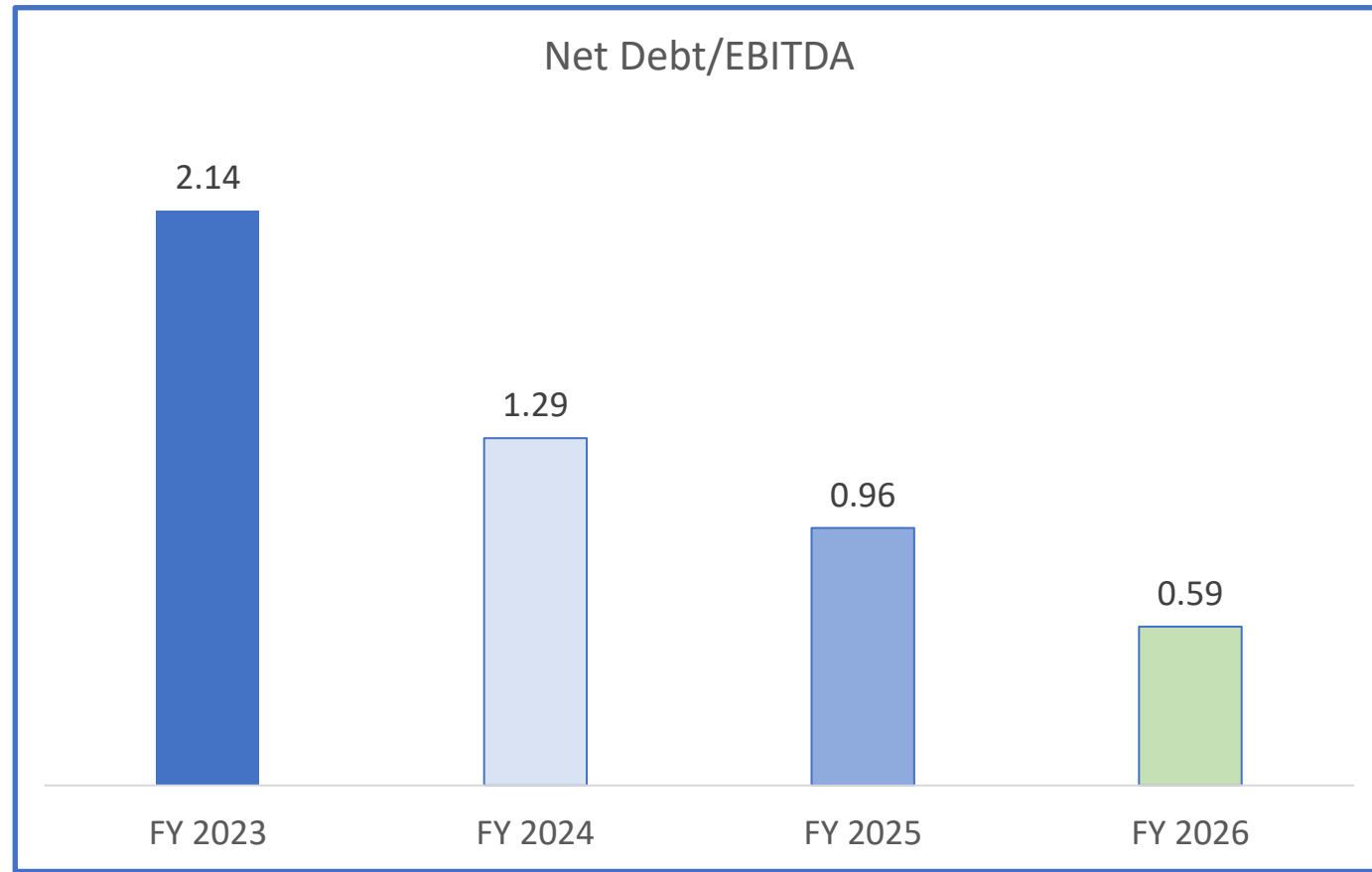
22nd June 2026

Financials performance of Varroc Group

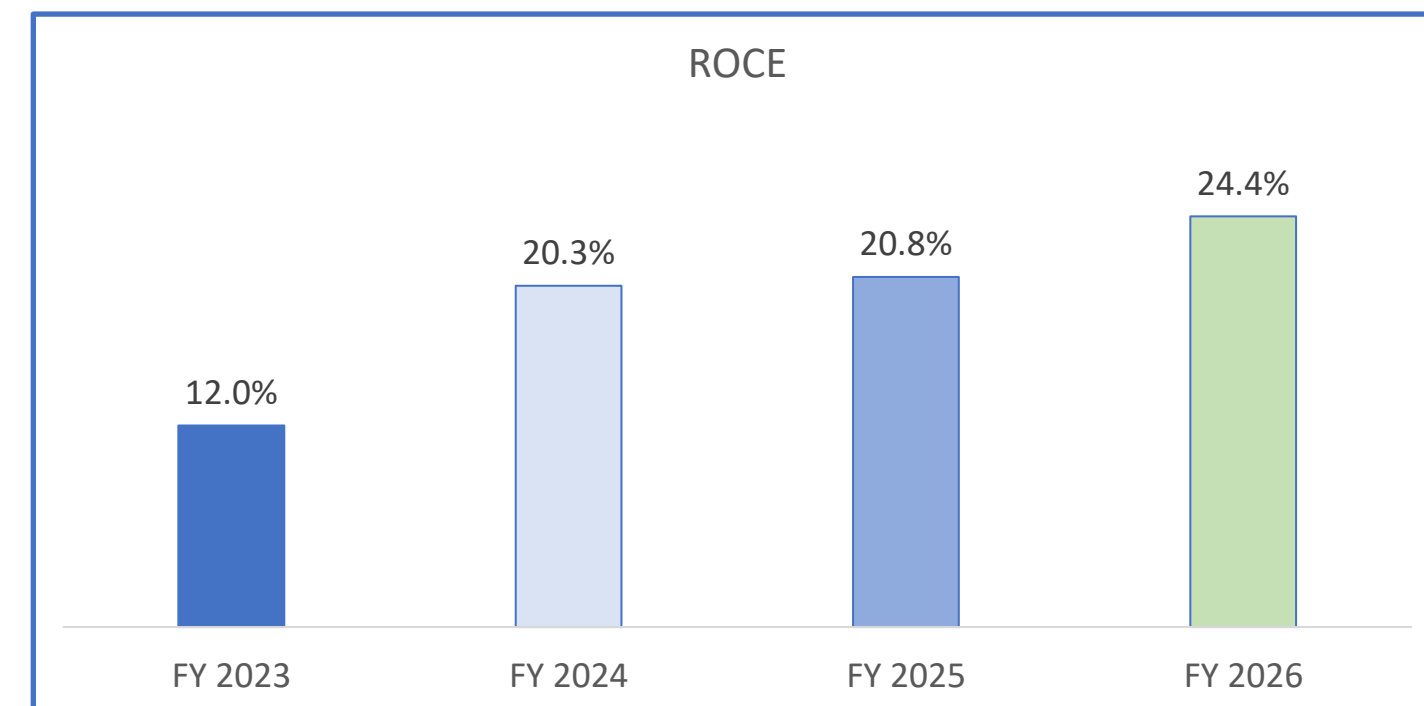
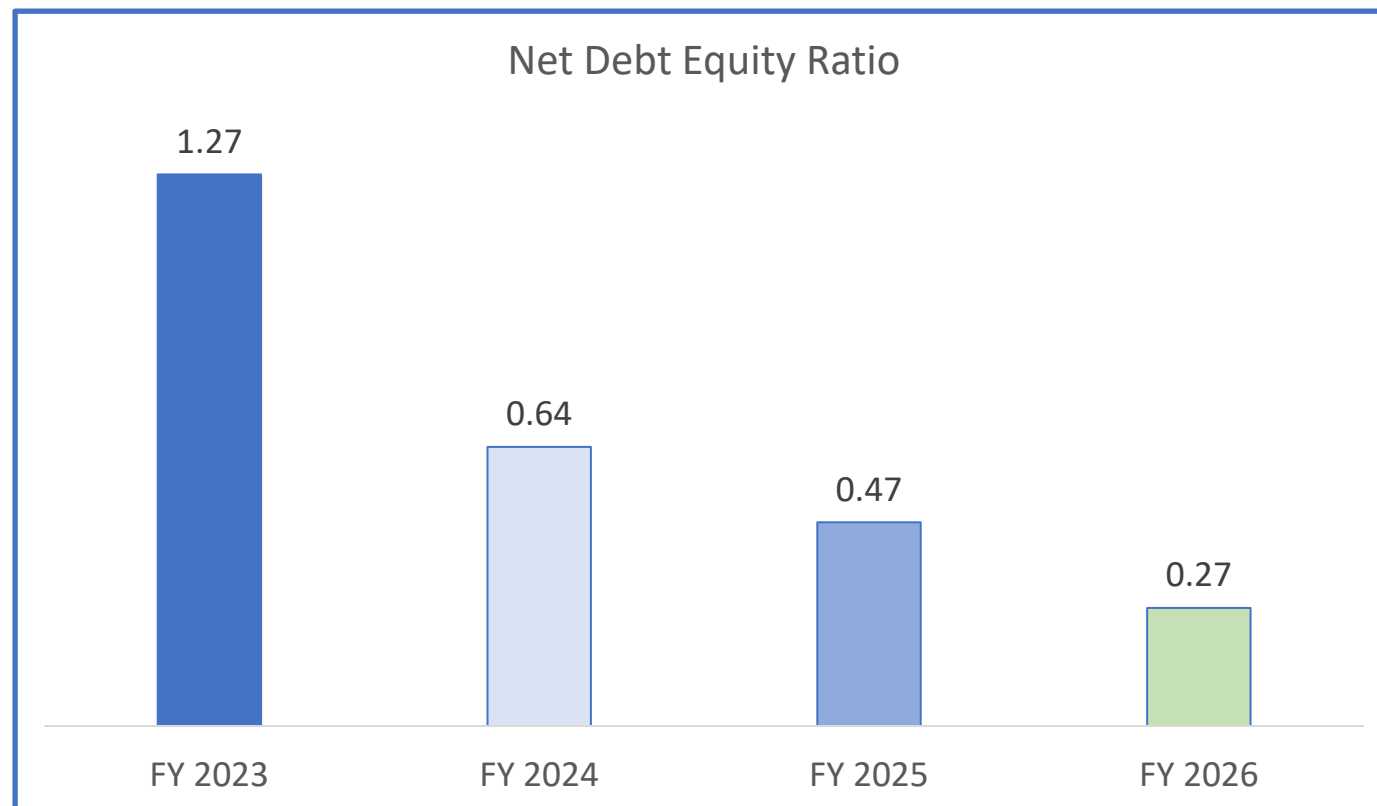


Steady improvement in the absolute value of all the parameter of profit & loss in last 4 years. Operating leverage helping to improve the profitability with ~ 10% CAGR revenue growth

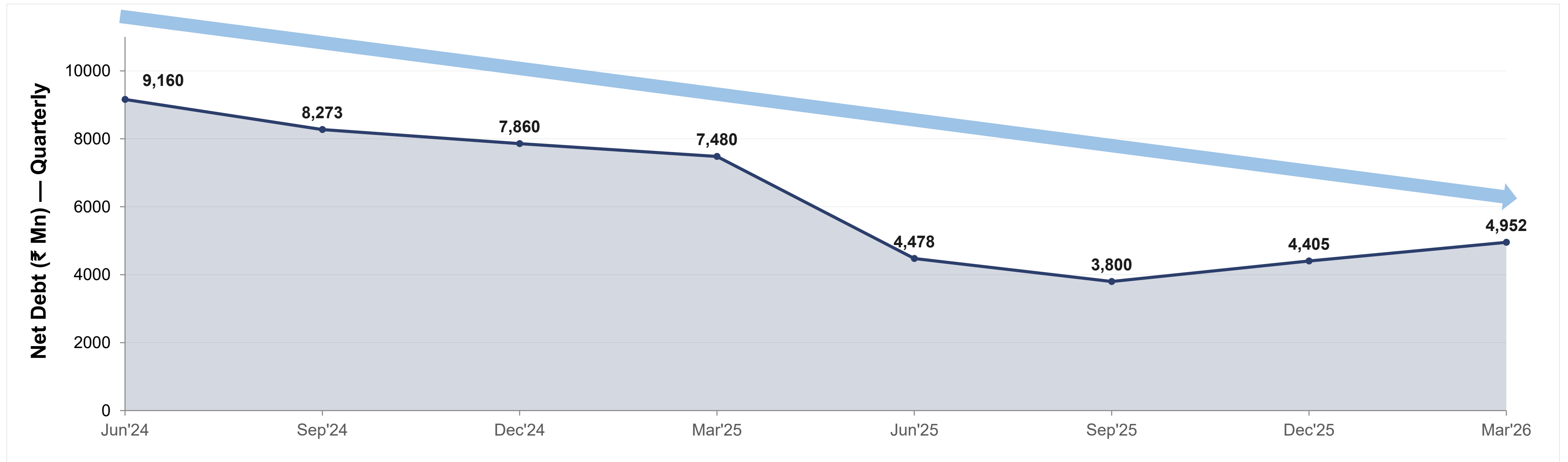
Financials performance of Varroc Group



Strengthening the balance sheet over last few years and thus debt servicing ability improving along with the return ratio

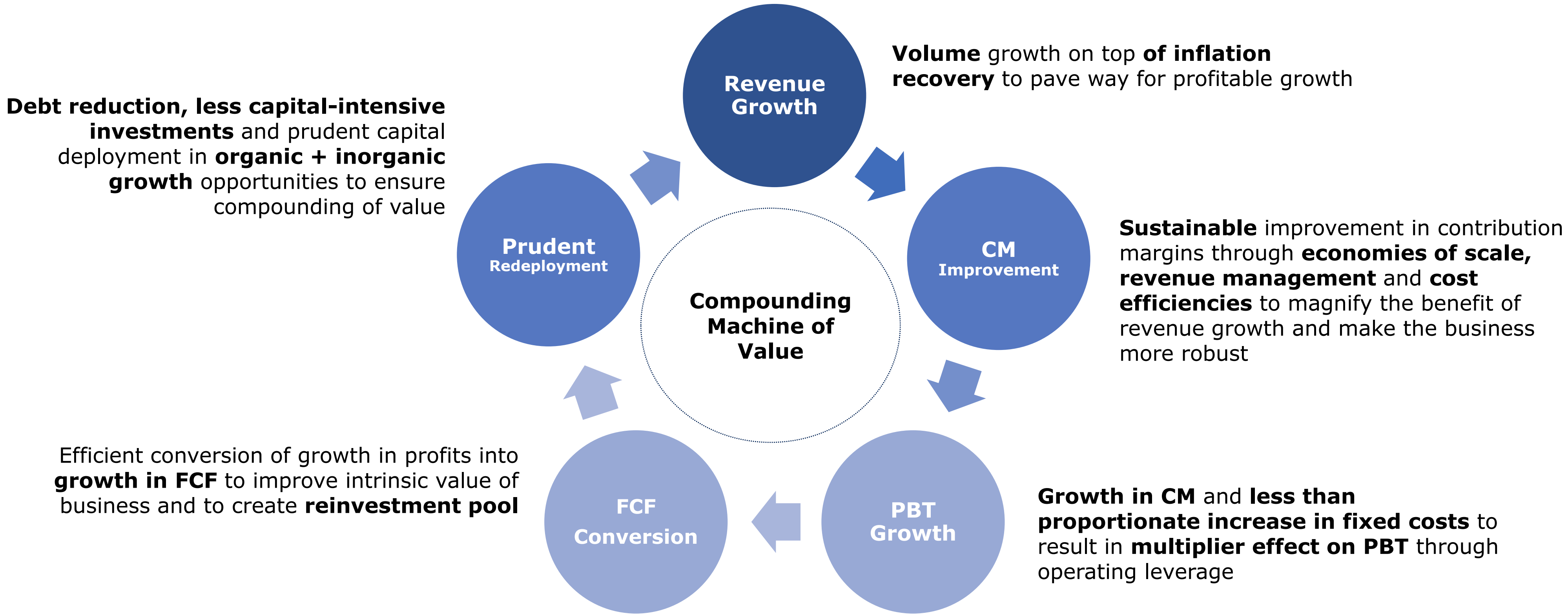


Reduction in Net Debt (Consol.)



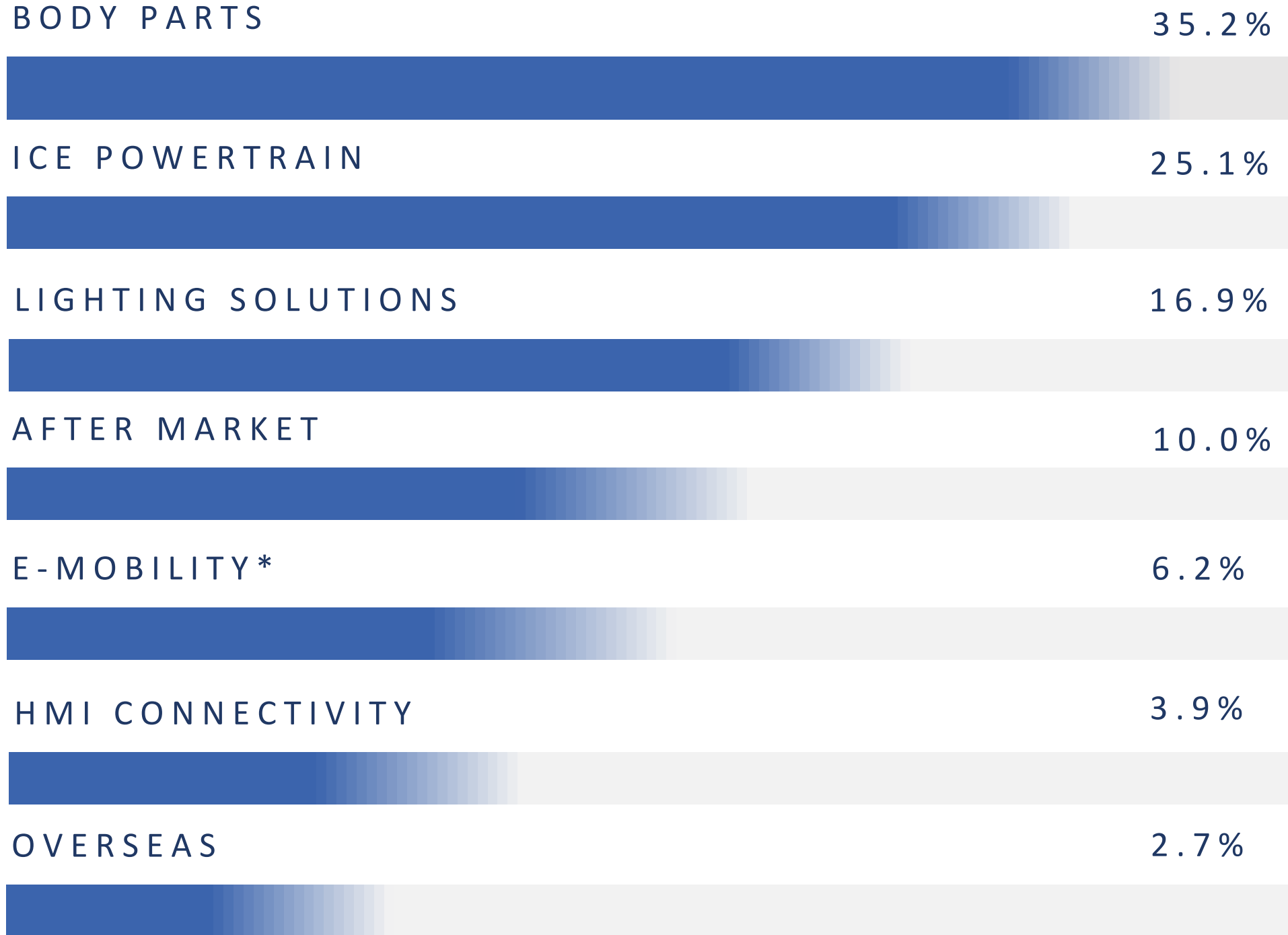
| | 31st Mar 2024 | 30th Jun 2024 | 30th Sep 2024 | 31st Dec 2024 | 31st Mar 2025 | 30th Jun 2025 | 30th Sep 2025 | 31st Dec 2025 | 31 st Mar 2026 |
|----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------------------|
| Net Debt | 9,828 | 9,160 | 8,273 | 7,860 | 7,480 | 4,478 | 3,800 | 4,405 | 4,952 |
| Equity | 15,262 | 15,518 | 16,400 | 15,826 | 15,979 | 16,624 | 17,218 | 17,235 | 18,182 |
| Annualised Adjusted EBITDA | 7,590 | 6,896 | 7,467 | 7,493 | 7,767 | 7,675 | 8,072 | 8,485 | 9,219 |
| Net Debt/Equity | 0.64 | 0.59 | 0.5 | 0.5 | 0.5 | 0.3 | 0.22 | 0.26 | 0.27 |
| Net Debt/EBITDA | 1.29 | 1.33 | 1.11 | 1.05 | 0.96 | 0.58 | 0.47 | 0.52 | 0.54 |

Focus areas for Varroc



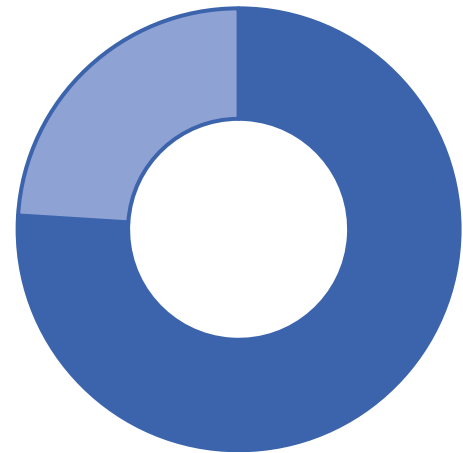
Revenue Breakdown for FY26

PRODUCT GROUP MIX



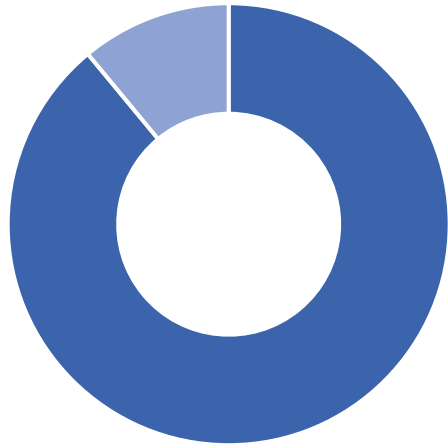
* Please note that Revenue from supplying to EV vehicle for FY26 was ~ 13%

VEHICLE SEGMENT



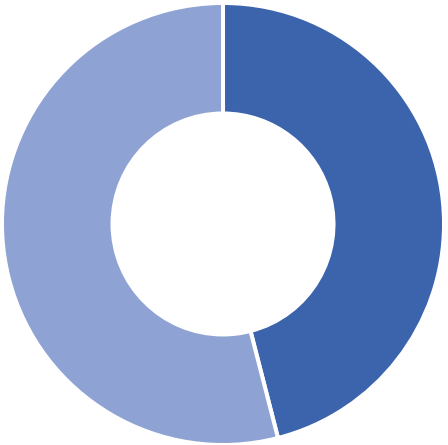
| | |
|---------|-----|
| 2W & 3W | 76% |
| 4W | 24% |

GEOGRAPHY



| | |
|----------|-----|
| INDIA | 89% |
| OVERSEAS | 11% |

CUSTOMER

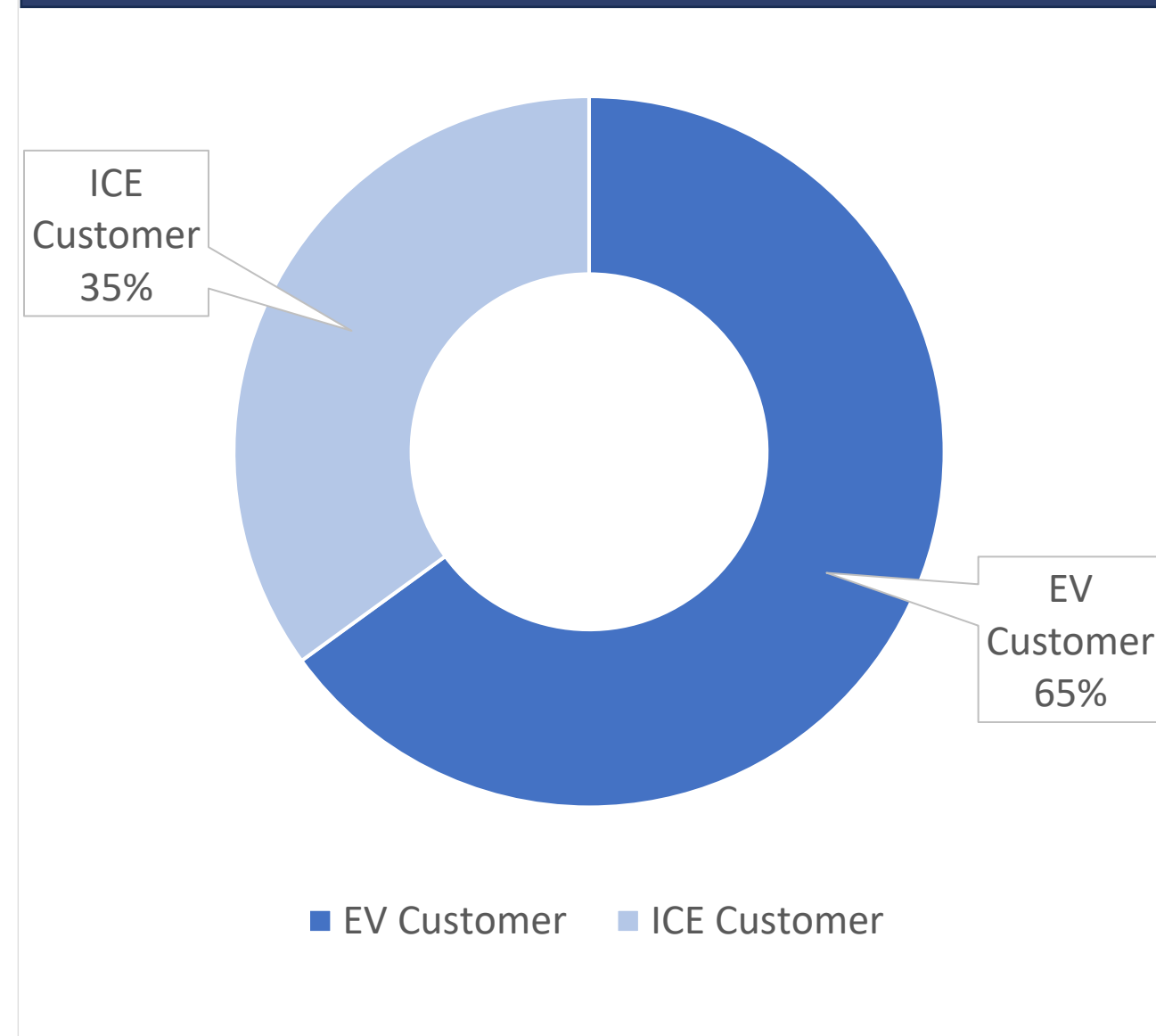


| | |
|-----------|-----|
| BAJAJ | 46% |
| NON-BAJAJ | 54% |

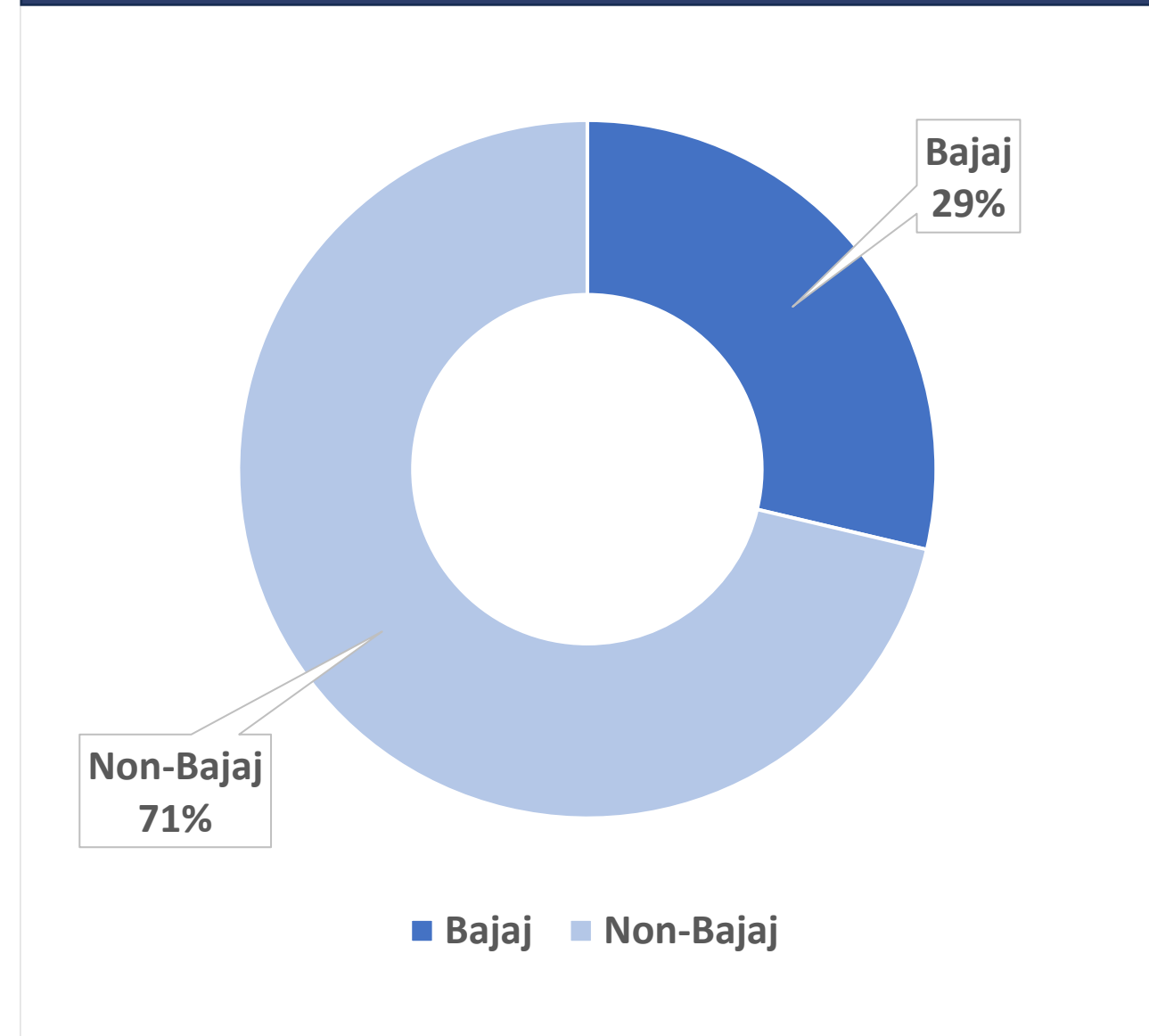
Net New Annual Peak Revenue Win in FY26

| | Annual Peak Revenue | SOP in FY27 | SOP in FY28 | SOP in FY29 |
|-----------------------------------|---------------------|-------------|-------------|-------------|
| Outstanding Order Book (End FY25) | 13,079 | | | |
| New Order Intake (FY26) | 32,889 | | | |
| SoP YTD | 10,878 | | | |
| Outstanding Order Book (End FY26) | 35,090 | 23,298 | 10,582 | 1,210 |

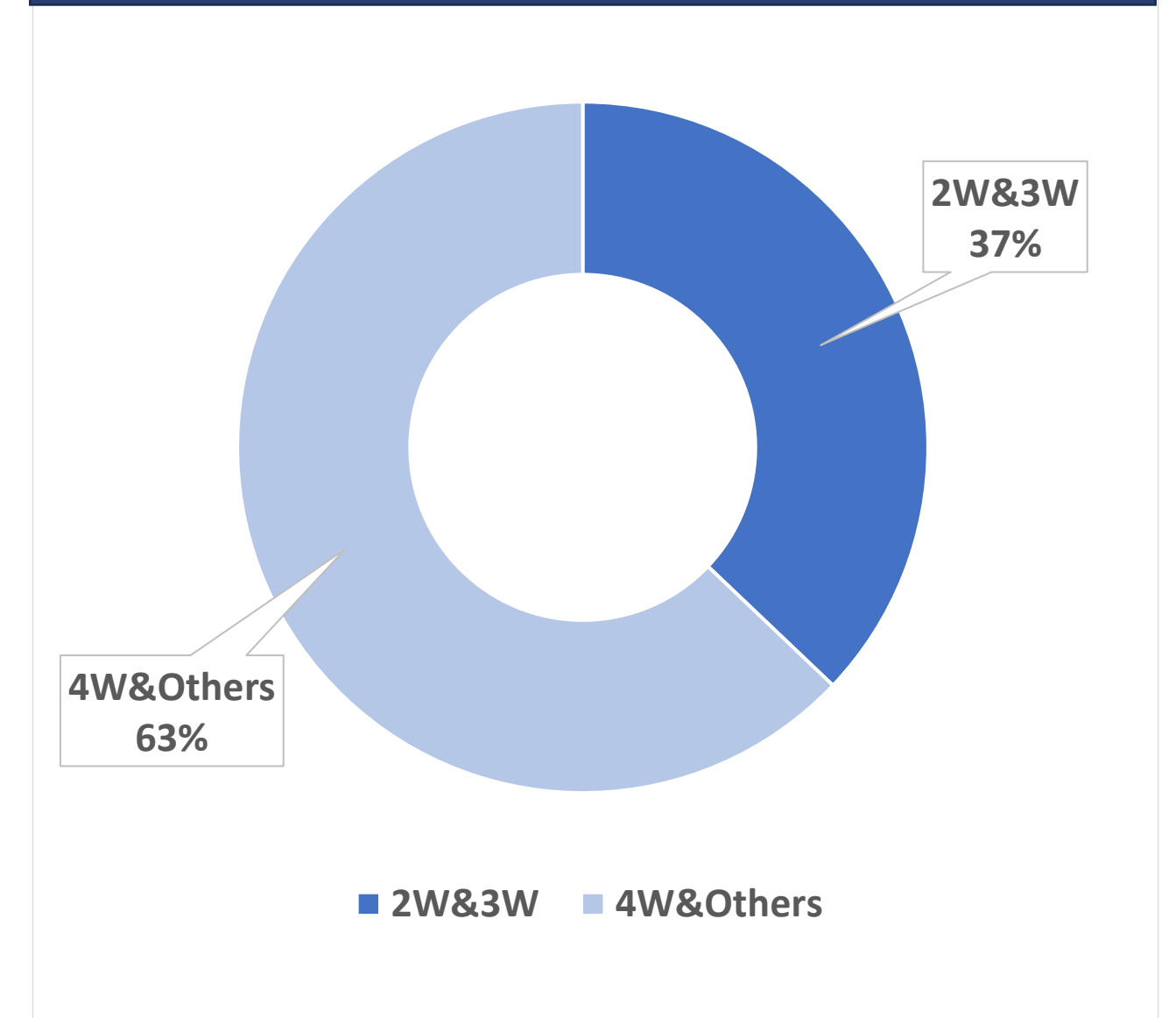
Annual Peak Revenue % win from ICE & EV Players



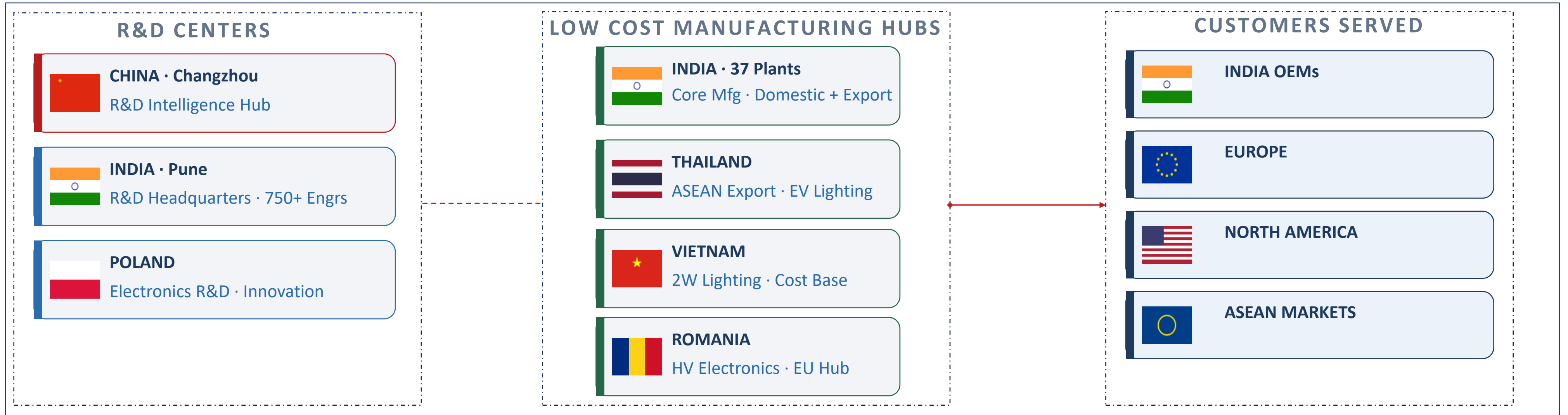
Annual Peak Revenue % win from Customers



Annual Peak Revenue % win from ICE & EV Players



Leveraging Global Capabilities to Deliver Value to Customers



VALUE for CUSTOMER

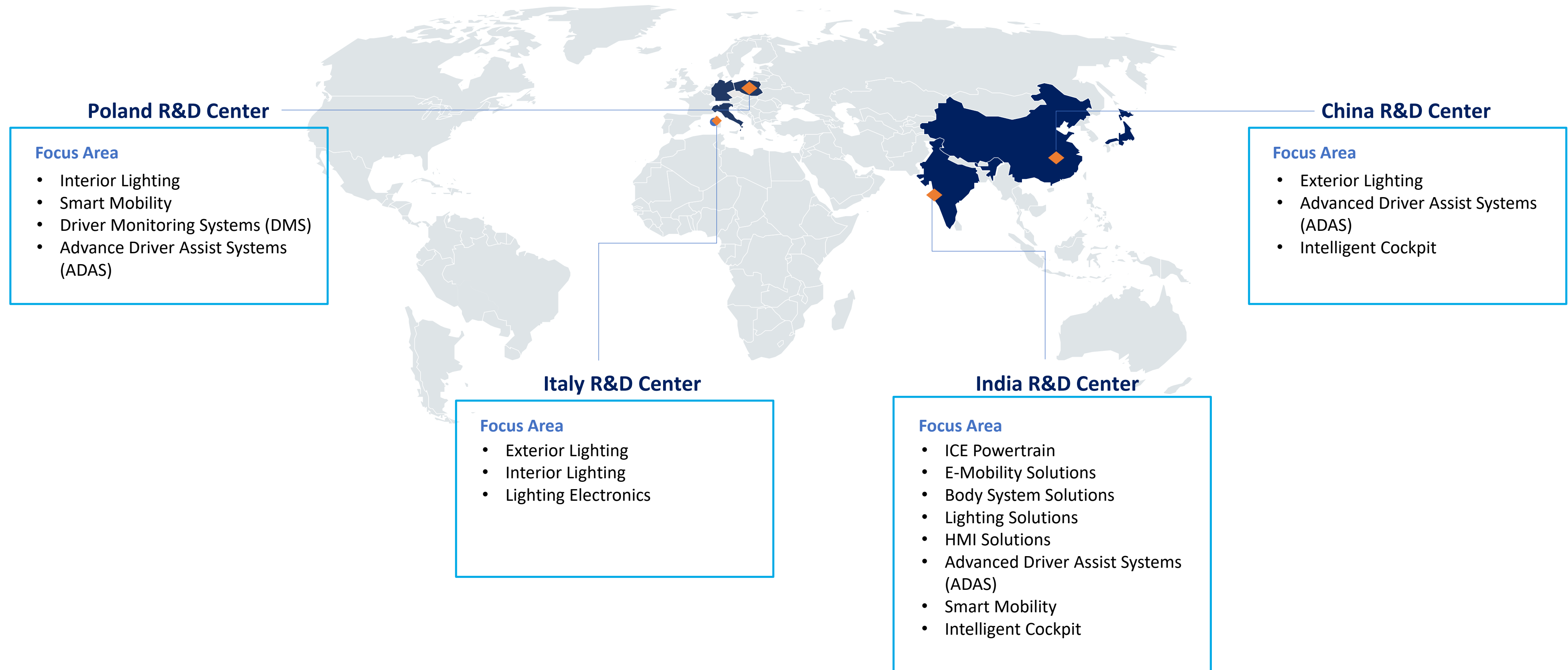
Varroc have R&D capability embedded in India (Maharashtra, Karnataka), China's Electronics & Lighting epicentre (Changzhou, Chongqing, Suzhou, Shenzhen), giving us deep access to the electronics, lighting talent pool and emerging technology. This know-how is then deployed across our manufacturing footprint in India, Romania, Thailand and Vietnam — allowing us to serve customers both domestically and internationally, wherever they need us. We are not just an Indian supplier looking outward — we are a global company with the rare combination of engineering intelligence, low cost structure, QCD, and proximity to customer.

VARROC MOAT

R&D depth + Low Cost Structure + QCD + Proximity to Customer = **Varroc Global Capabilities**

Technology & EV Solutions

Our Global R&D Footprint



Safe, Smart and Sustainable

Three mega trends guiding Varroc Engineering's product and technology roadmap to meet future mobility needs

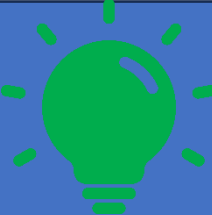
SAFE



At Varroc, safety is pivotal to our product development. Our extensive portfolio includes **lights, mirrors and camera**, all designed to enhance road safety. We continuously strive to design and develop products that ensure a secure future on the roads.



SMART



Varroc is at the forefront of smart and connected automotive products. We excel in developing integrated systems that enable seamless communication & collaboration between various vehicle systems. By improving connectivity between **ECUs, telematics units, clusters & other components**, Varroc significantly elevates the overall efficiency and functionality of vehicles.



SUSTAINABLE



Varroc prioritize using sustainable materials in our manufacturing processes and lead the industry with our innovative **EV products**. Our manufacturing facilities utilize renewable energy, practice impact waste management and maintain a sustainable supply chain to ensure responsible business practices.



Technology for Two Wheelers



Technology development driven by latest mega trends that enable safer, smarter, connected and sustainable mobility

Technology for **Four Wheelers**



ADAS, Driver Monitoring Systems, Surround View Systems, LED Headlamps & LCUs, Adaptive Front Lighting Systems Mirrors



Safety



Personalization

Signature Lighting, Interior Systems, In-Cabin Sensing, Interior Mood Lighting, Center Consoles



Connectivity & Digitization



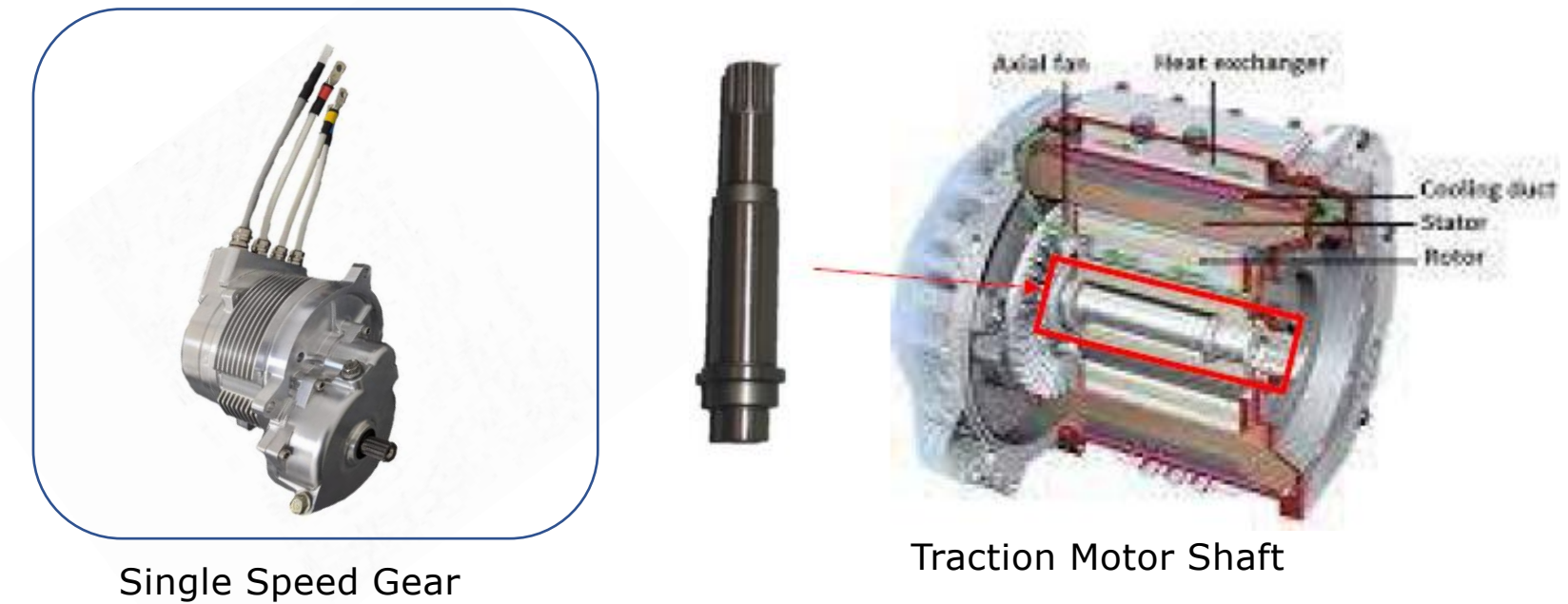
FOTA in Telematics, Video Telematics, AI powered sensor interfaces, AUTOSAR compliant modules

Technology Development driven by latest mega trends of Safety, Personalization, Connectivity and Digitization

Varroc's EV Product Offering



WE OFFER WIDE RANGE OF PRODUCTS FOR ELECTRIC VEHICLE WITH LOCALISED MANUFACTURING (2W/3W)



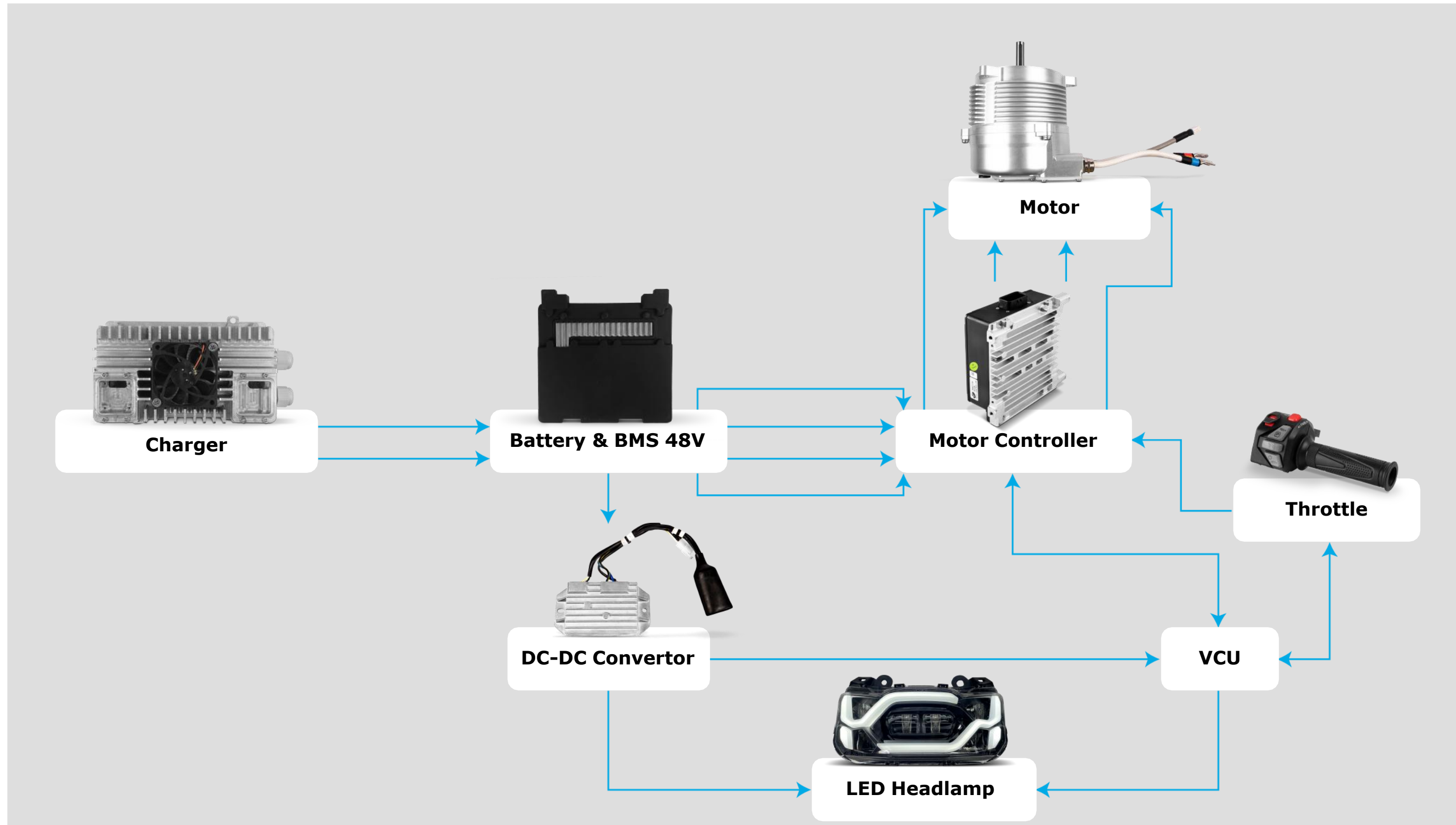
Adoption of EV is going to result in increase in content of certain products due to premiumization like clusters, switches and painted parts

Varroc's content is approx. Rs.35,000/- for 2 wheeler and Rs.40,000/- in 3 wheeler for EV's

BRILLIANCE@SCALE

Note: Varroc also supplies switches & LED lighting for EV which is a part of our existing product lines

Excelling as a **Systems Supplier**



Components

- Customer CTQs
- Component Design
- Robust analysis to predict the design meets all CTQs
- Tolerance analysis to ensure DFM
- Material and component data Base to speed up the design

Sub-Systems

- Customer requirements and CTQs
- Sub-system level CTQs
- Design of Electronics Hardware, Software and Mechanical
- Sub-System level simulation and analysis to ensure robustness
- Model based design and system validation (HILS)

Systems

- System level requirements and CTQs
- System level architecture design
- Electronics, Control system and Software architecture design & development
- System integration and testing (HILS)
- Vehicle level testing (Vehicle, Dyno and Chassis)

Components

Sub-Systems

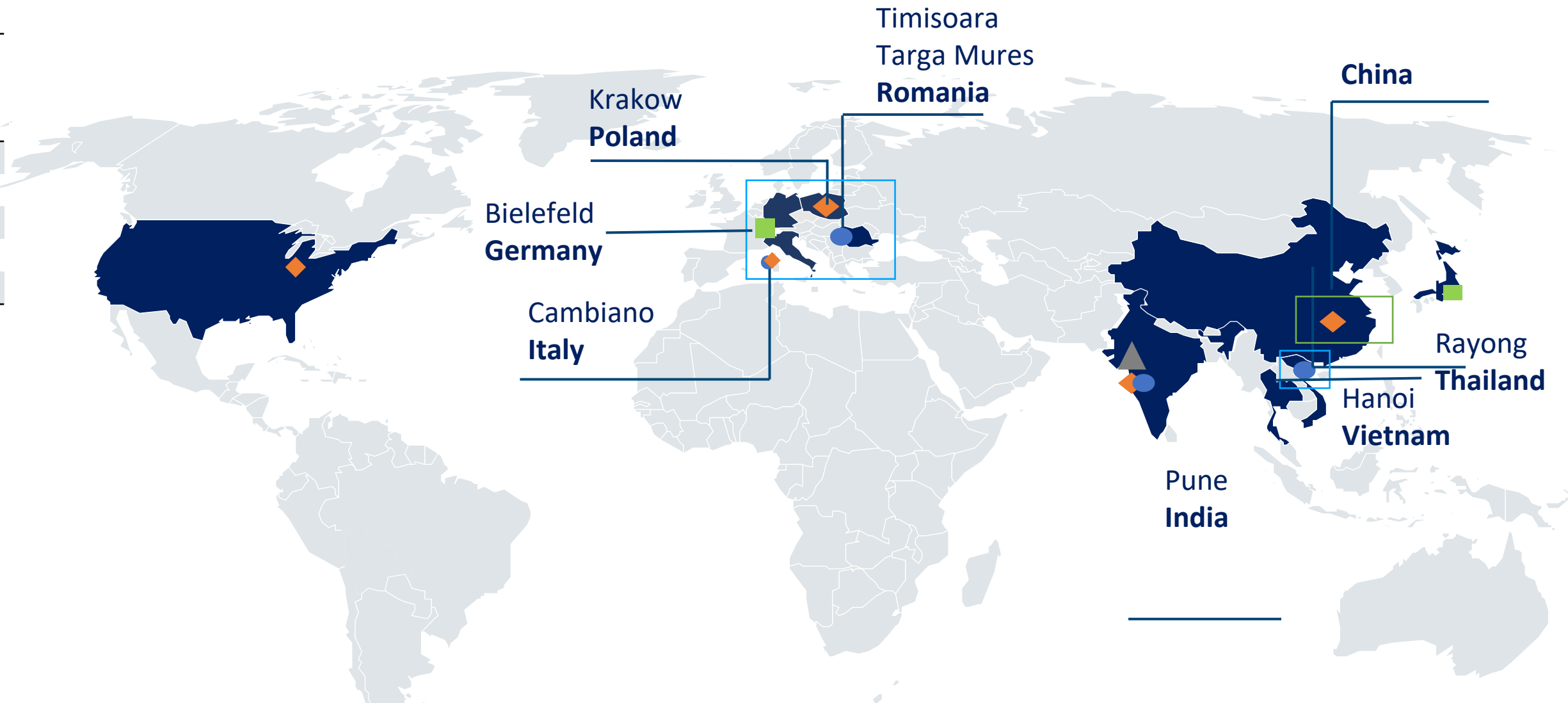
Systems

Varroc Business-II (Overseas Operations)



Varroc Business-II:- In a Glance

| Manufacturing Location | Electronics Production | Exterior Lighting Production | Interior Lighting Production |
|------------------------|------------------------|------------------------------|------------------------------|
| Romania | Y | Y | Y |
| Vietnam | Y | Y | - |
| Thailand | - | Y | - |
| India | Y | - | - |
| Italy | - | Y | - |



| R&D Location | Lighting | Connectivity | ADAS |
|--------------|----------|--------------|------|
| Poland | - | Y | Y |
| Italy | Y | - | - |
| India | - | Y | Y |
| China | Y | Y | Y |

Lighting(4W & 2W)

Head and Rear Lamp, LCU, LDM, ADB



Electronics Manufacturing Services

High and Low Voltage Electronics



Infotainment & Surround View Camera System (360)

Touchscreen Display ready to integrate DMS and SVS



ADAS & DMS

Focus on ADAS, Driver & Camera Monitoring Systems

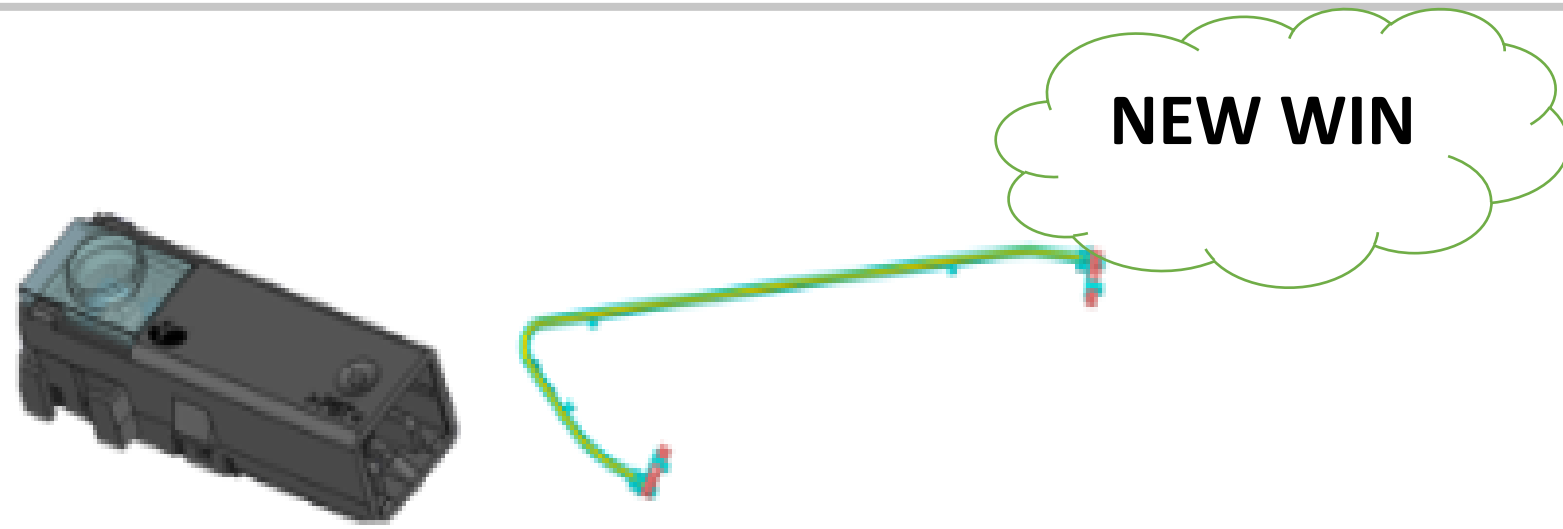


Varroc Smart Mobility

IOT Applications, including Vehicle Telematics & Fleet Management



Technological new age products win in last 18 months



Interior Ambient Lighting

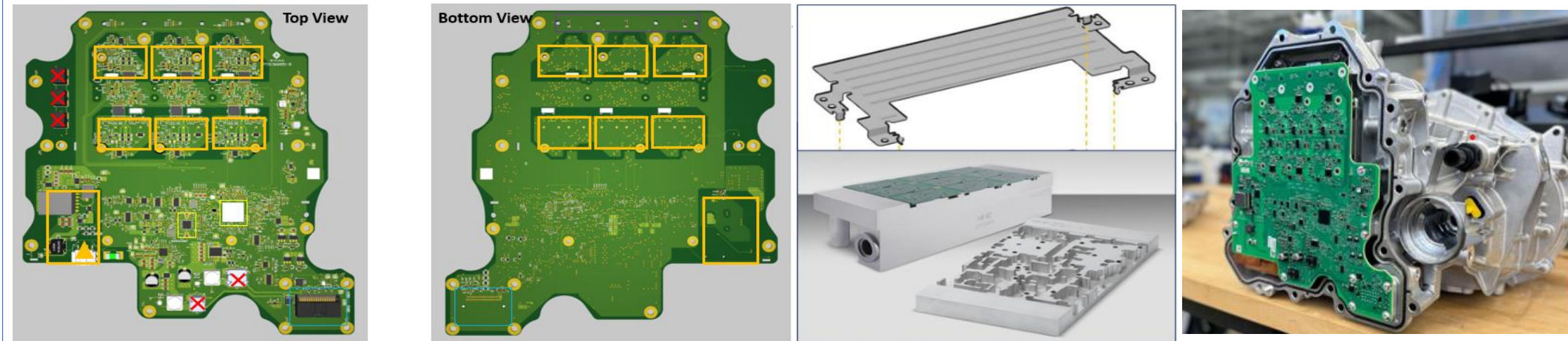
Interior ambient lighting products delivers an emotional atmosphere within the vehicle and also take over functional tasks like warning functions. They are used for

- Steering wheels
- Doors
- Roof Lamps
- Glove boxes
- Footwell

Varroc Interior Ambient Lighting

Advantages:

- Standardization of light engines
- Flexibility of using it for different applications
- Competitive cost approach



Front Drive & Rear Drive Inverter Electronics for Electric PV

Inverter in an electric vehicle converts direct current (DC) from the battery to alternating current (AC) for the electric motor. Inverter Electronics is meticulously crafted, designed with precision and engineered to perfection, this inverter stands as a testament to our dedication to excellence and showcase our advanced electronics manufacturing capabilities. This needs to withstand Environmental Requirements, EMC Standards, Product handling etc.

Enviourmental

- Heat cycles - Humidity cycles - Thermal cycles (hot/cold)
- Xenon tests - Odor tests

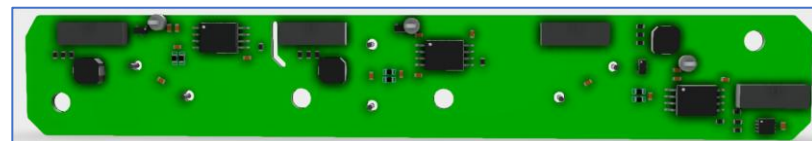
EMC

- ESD tests - Pulse interference on supply & sensor lines
- Conducted emissions tests - Bulk current injections tests

Handling

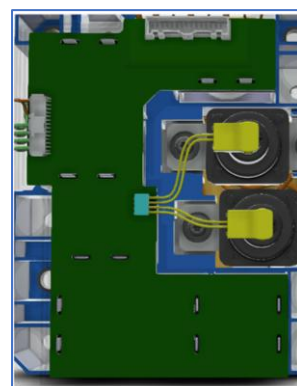
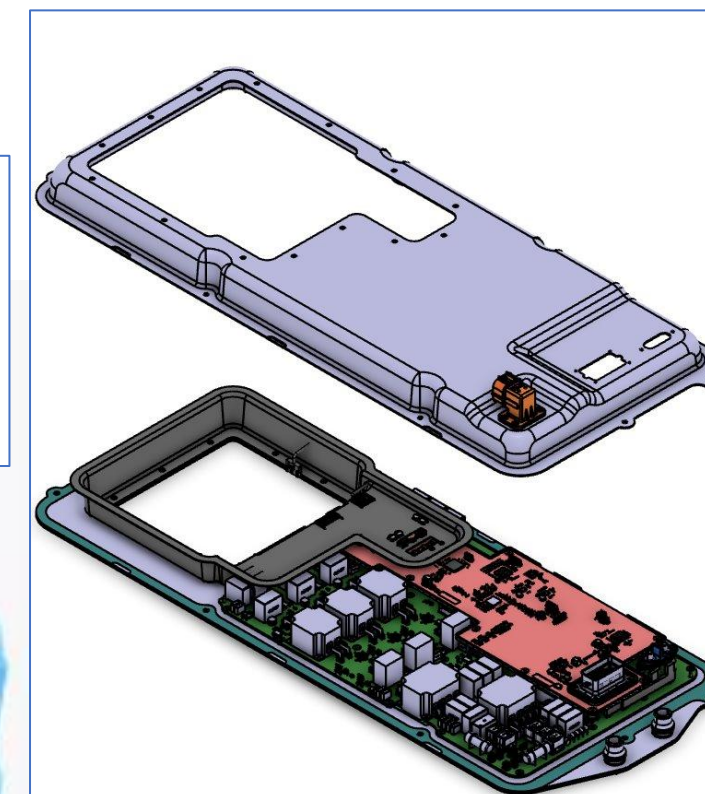
- Chemical resistance - Vibration resistance
- Cleanability - Serviceability

Recent High Voltage awarded project

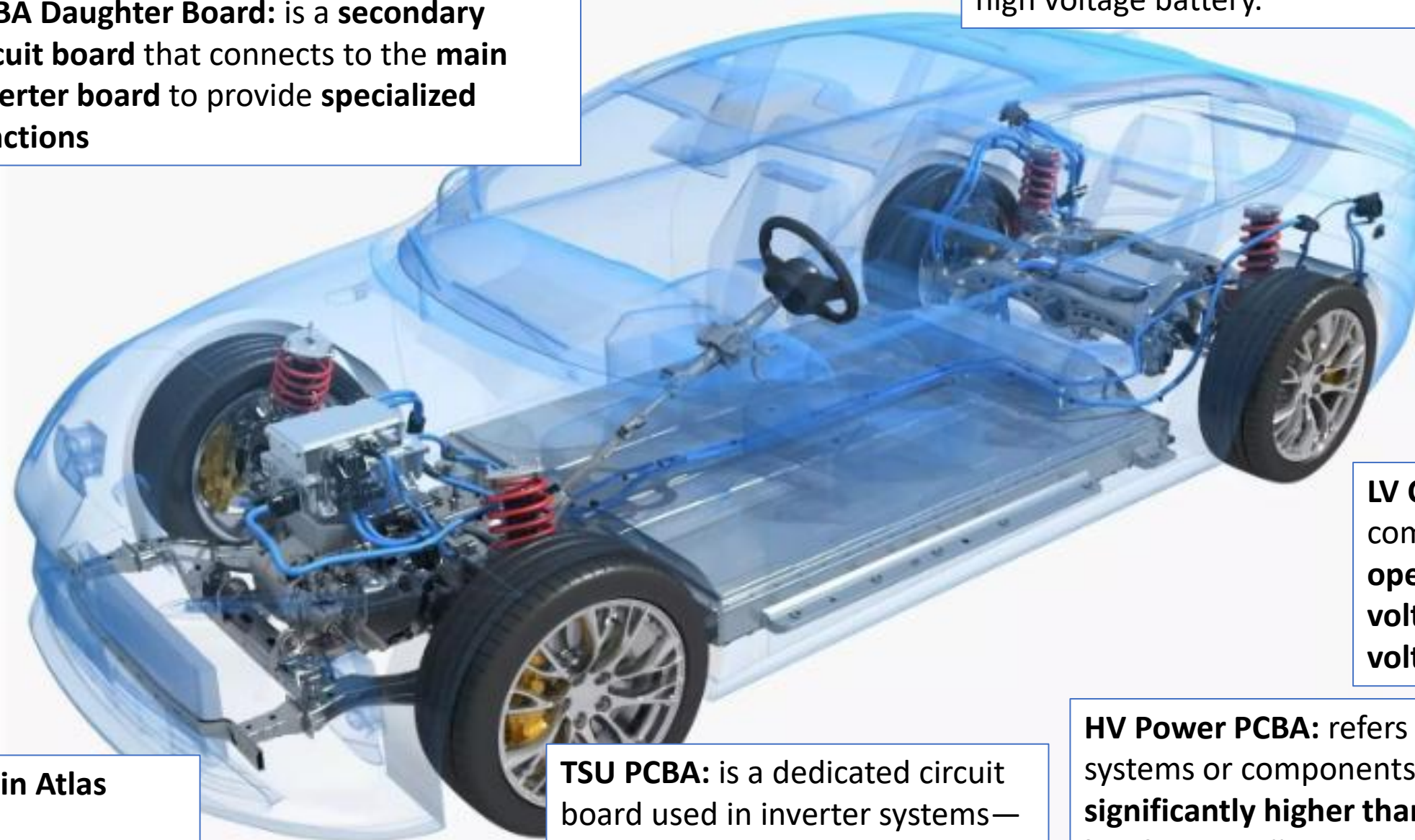


PCBA Inverter Atlas Alpha Shunt Current Sense: monitor and control the flow of electrical current in a three-phase motor drive or power conversion system.

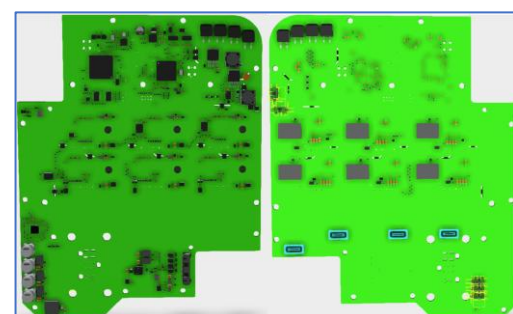
PEU: the Power Electronics Unit, is responsible for on-board charging, power conversion, and control of the high voltage battery.



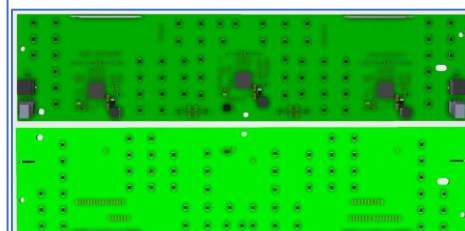
PCBA Daughter Board: is a secondary circuit board that connects to the main inverter board to provide specialized functions



LV Control: refers to the systems and components used to monitor, regulate, and operate electrical equipment that runs on low voltage, typically below 1000 volts AC or 1500 volts DC.

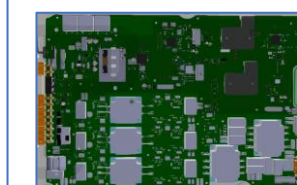
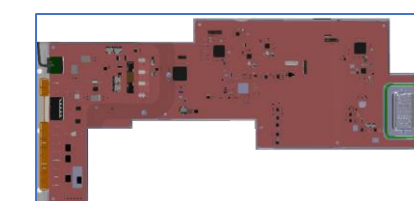


PCBA Inverter Main Atlas Rohm: The main inverter converts DC power from the battery into AC power to drive the electric motor. It is a central part of the vehicle's propulsion system



TSU PCBA: is a dedicated circuit board used in inverter systems—to accurately measure current using shunt resistors. It processes and transmits current data to the main control board, and system monitoring.

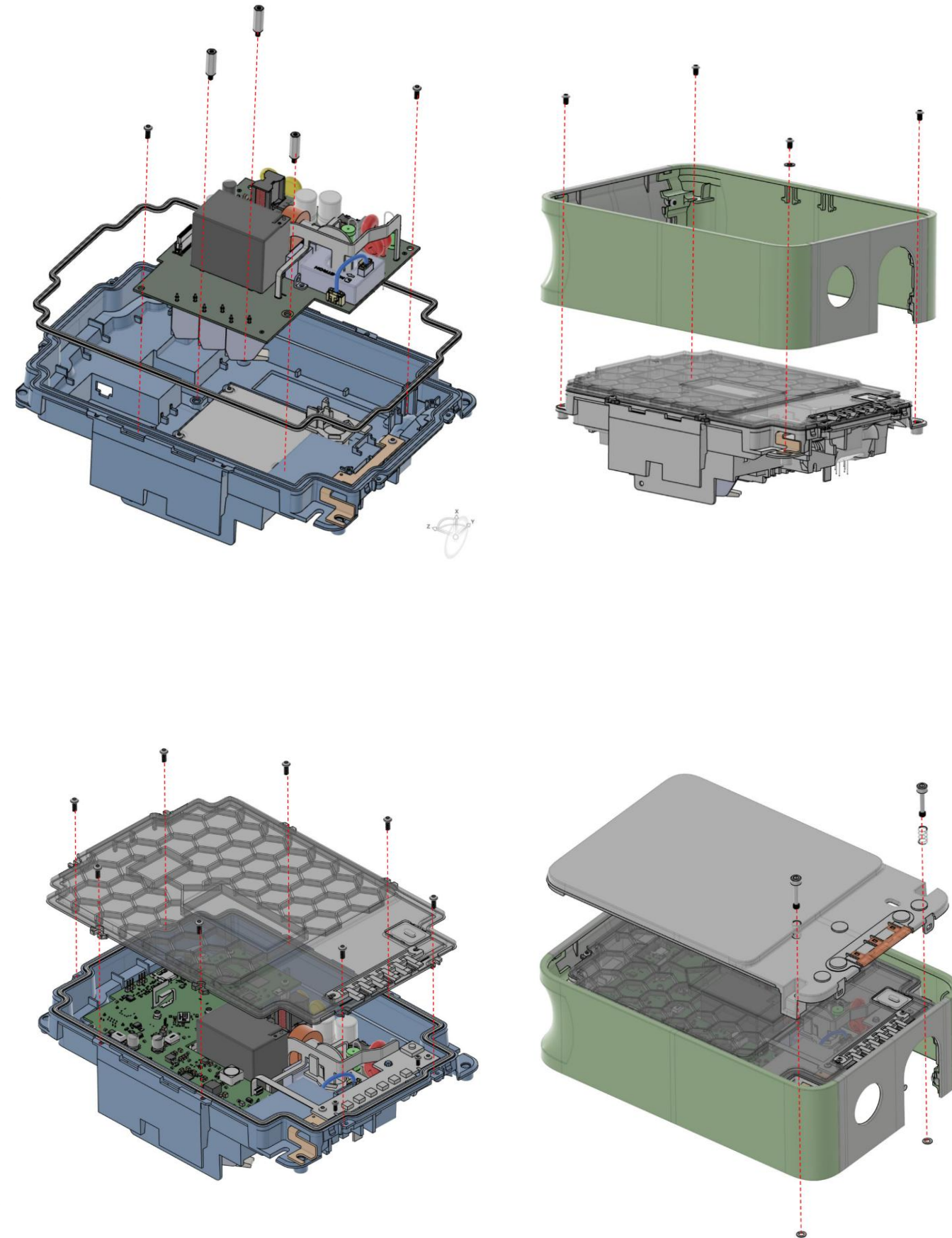
HV Power PCBA: refers to electrical power systems or components that operate at voltages significantly higher than standard household levels. Typically, HV starts at above 1000 volts AC or 1500 volts DC, and is used in industrial, transmission, and specialized equipment where large amounts of energy need to be moved efficiently.



Bidirectional L2V2 Charger



- Wallcharger/Wallbox for the end customer
- To be used in front of your house or for public charging stations with wall mount
- Manages high-power AC up to 11.5 kW for EV charging
- Highly efficient (>97%) and accurately metered power
- Bi-directional power flow
- Continuous current rating of 48 Amps
- Control module to manage all communications



Product Specifications

The Wallcharger PCBAs are produced to withstand General Automotive Requirements, which include Environmental Requirements, EMC Standards, Product handling etc.

Component Level:

- AEC-Q100
- AEC-Q200



PCB Level:

- IPC-6012 Class3 - PCB
- RoHSs - Directive 2002/95/EC - PCB



System Level:

- IATF 16949



Our Key Strengths



Strong Competitive Position in a Growing Market Segment

- Leading technology supplier to 2W market
- Leading supplier of exterior lighting to passenger cars
- Emerging system supplier in ADAS, telematics and cockpit electronics



Long Standing, Growing Customer Relationships

- Strong long-standing relationships with marquee OEMs across high-end and mass market segments
- Ability to invest to meet growing customer needs
- Advanced test lab helps in speeding up the process of design, development to commercialization of technologically advanced products for our customers.



Comprehensive Solution Provider

- End-to-end services across design, development and delivery
- Wide range of products across E-mobility, Ice powertrain, lighting solutions, HMI solutions, Body system solutions and Electrical.
- Ability to cross-sell to meet customer requirements



Low-Cost Manufacturing Footprint

- Pan-India presence enabling proximity to customers
- Strategically located with global footprint (Manufacturing plants in India, China, Vietnam, Romania, & Italy)



Continuous Focus on R&D Capabilities Enhancing Portfolio

- Developing innovative, cost-competitive proprietary products continuously.
- Well-positioned to benefit from key trends like safety digitalization, electrification, and increased electronics use.
- With our experts in automotive technology and the latest global advancements, we develop world class solutions with highest-standards



Our Businesses

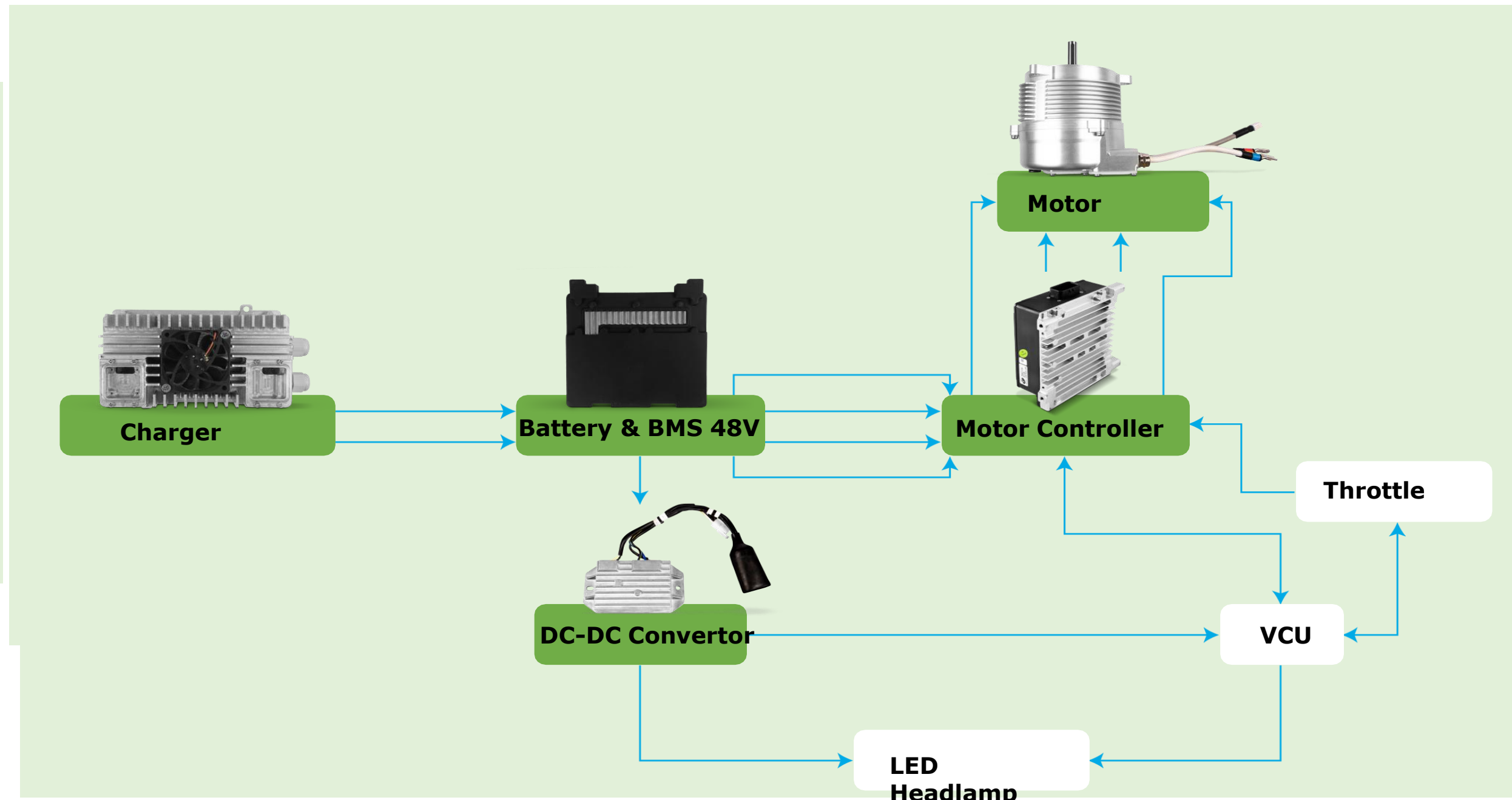
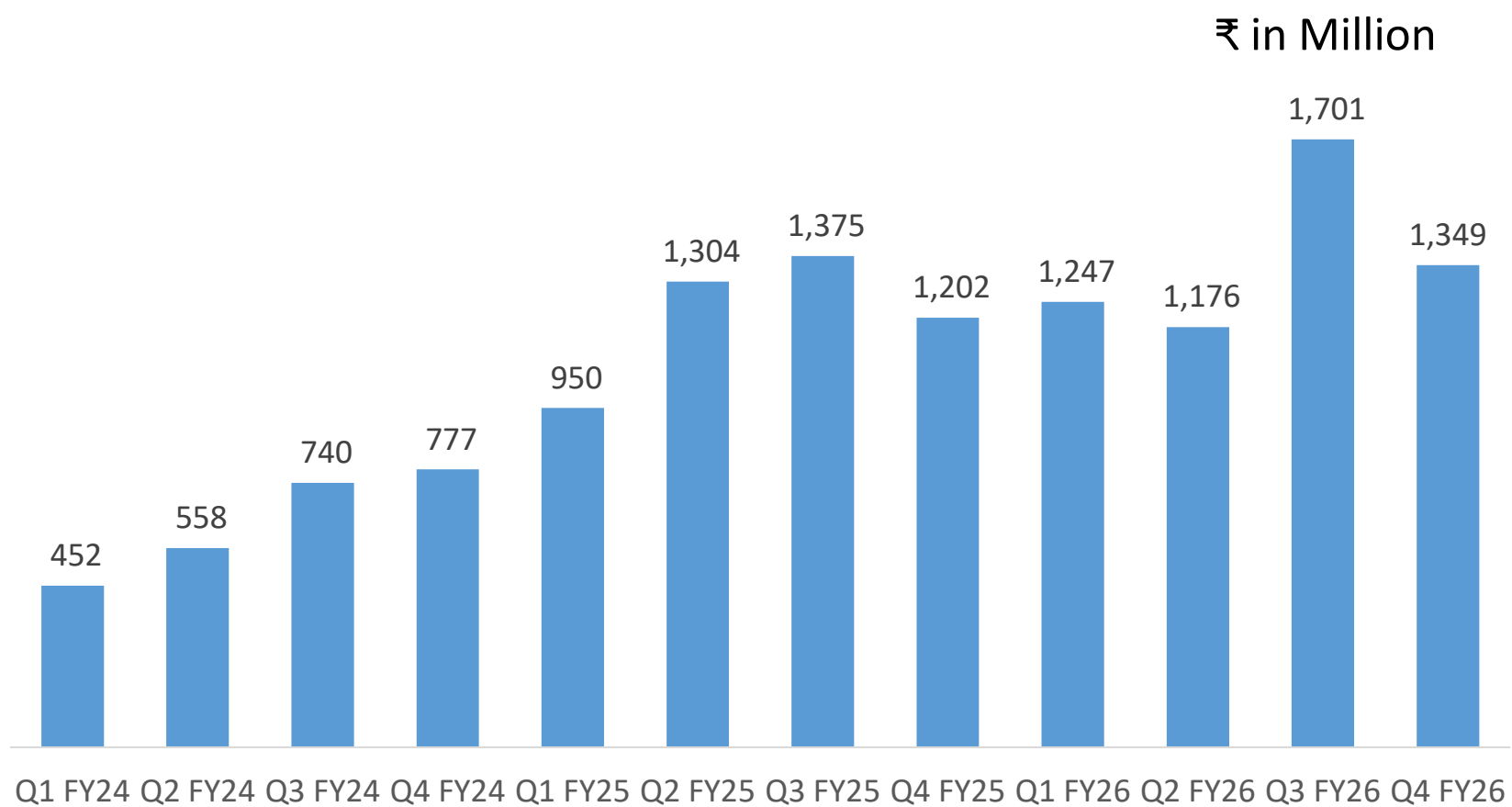
22nd June 2026

Powering India's Mobility: E-Mobility



2 FACILITIES - INDIA

- Locally designed, developed and manufactured
- Fully IoT enabled machines
- Complete vertical integration for Electronic Manufacturing
- Motor Dyno Testing System for testing 2W and 3W EV



Components

- Customer CTQ's
- Component Design
- Robust analysis to predict the design meets all CTQs
- Tolerance analysis to ensure DFM
- Material and component data base to speed up the design

Sub Systems

- Customer requirements and CTQs
- Sub-system level CTQs
- Design of Electronic Hardware, Software & Mechanical
- Sub system level simulation and analysis to ensure robustness
- Model Based design and system validation (HILS)

Systems

- System level requirements and CTQs
- Architecture design
- Electronics, Control System and Software architecture design & development
- System integration and testing (HILS)
- Vehicle level testing

Powering India's Mobility: ICE Powertrain Solutions

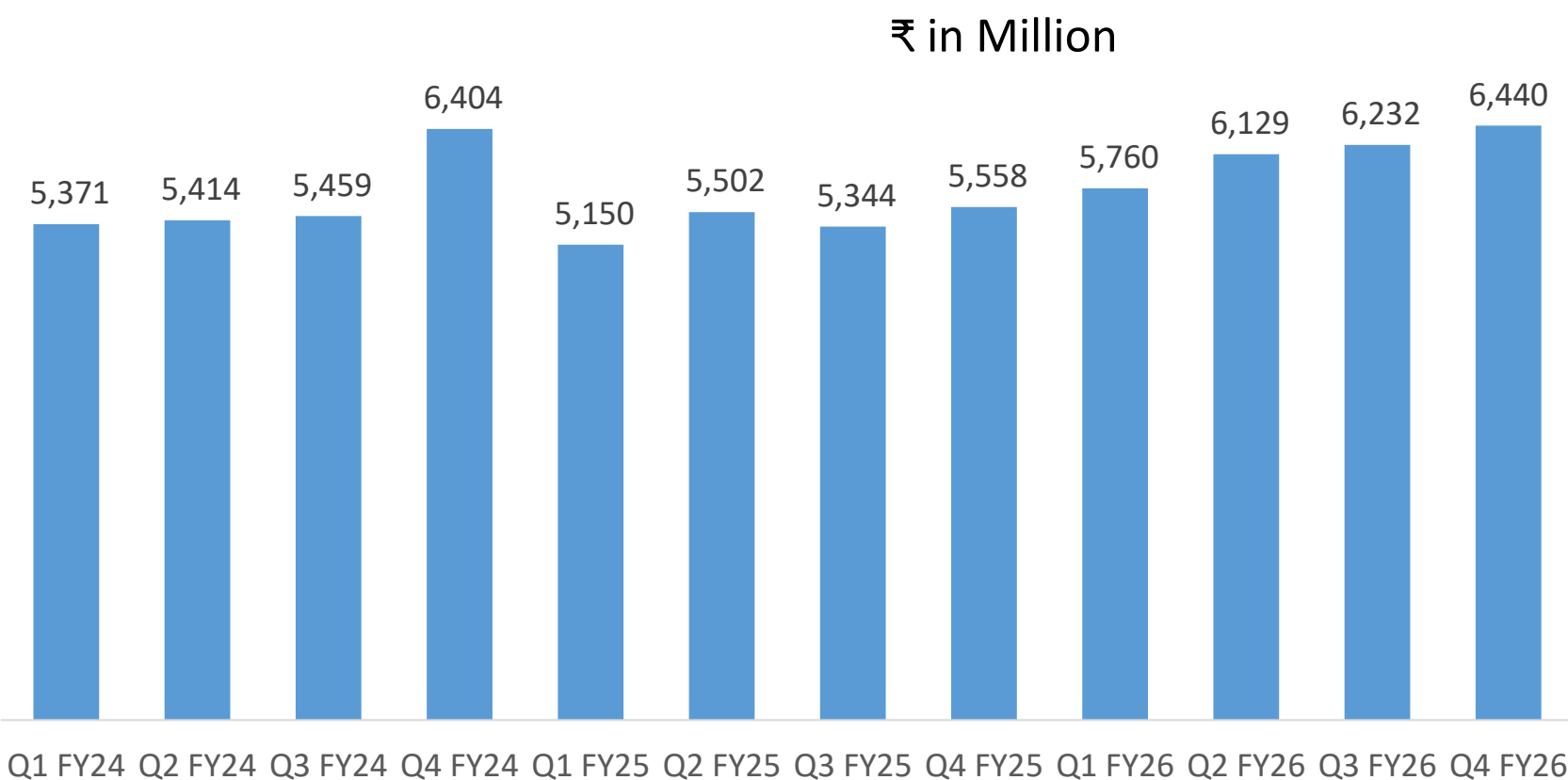


5 FACILITIES - INDIA



2 FACILITIES - ITALY

- Products developed to meet stricter emission norms under BS VI
- Delivers high performance, cost-effective components
- Drive innovation have built products like Integrated Starter Generator, Electronic Fuel Injection, Sodium filled valves.



Engine Components



Valves
Designed for 30% longer lifespan with optimized heat resistance & reduced friction



Transmission Component
Deliver 15% higher efficiency with precision-forged gears



Crankpins & Balancer
Reduce vibration by 25%, improving ride quality & engine longevity

Generator Solutions



Magneto & Regulator Rectifier
Provide 20% better power stability, enhancing battery life



Integrated Starter Generator (ISG)
Improves fuel efficiency by 8%, ensuring seamless restarts



Crankpins & Balancer
Reduce vibration by 25%, improving ride quality & engine longevity

Motor Solutions



Starter Motor
Offers 15% faster engine starts, with improved torque output



Actuator Motor
Increases precision by 12%, ensuring smoother vehicle operations



Wiper Motor
Delivers 20% longer life with optimized speed control

Powering India's Mobility: Lighting Solutions



5 FACILITIES - INDIA



5 FACILITIES - GLOBALLY

- Varroc is delivering cutting-edge Visibility and Indication Systems for 2W, 3W, and 4W vehicles
- Our expertise spans LED, Matrix and Xenon technologies, focusing on lightweight, energy-efficient designs that enhance safety and aesthetics
- We integrate advanced innovations like Adaptive Driving Beam (ADB) Systems for glare-free night driving and LiDAR-enabled headlamps for ADAS compatibility.

Visibility System



Headlamps

Deliver 50% better illumination, 40% longer life, and enhanced safety with AFS (+20% visibility) and DRLs (+30% daytime visibility)



Signaling Lamps

3D tail lamps with patented lenses offer a signature glow and integrated stop/tail functions. Virtual image tech delivers wide-angle illumination



Projector Modules

Compact LED projectors combine beams & ALU functions for optimal lighting, with precision systems for logo projection & customizable module



Specialty Lighting

Sleek lamps with animated displays, adaptive lighting (DRL, ADB, AFS), and 3D-effect tail lamps with LED welcome features enhance style, safety.

Indication System



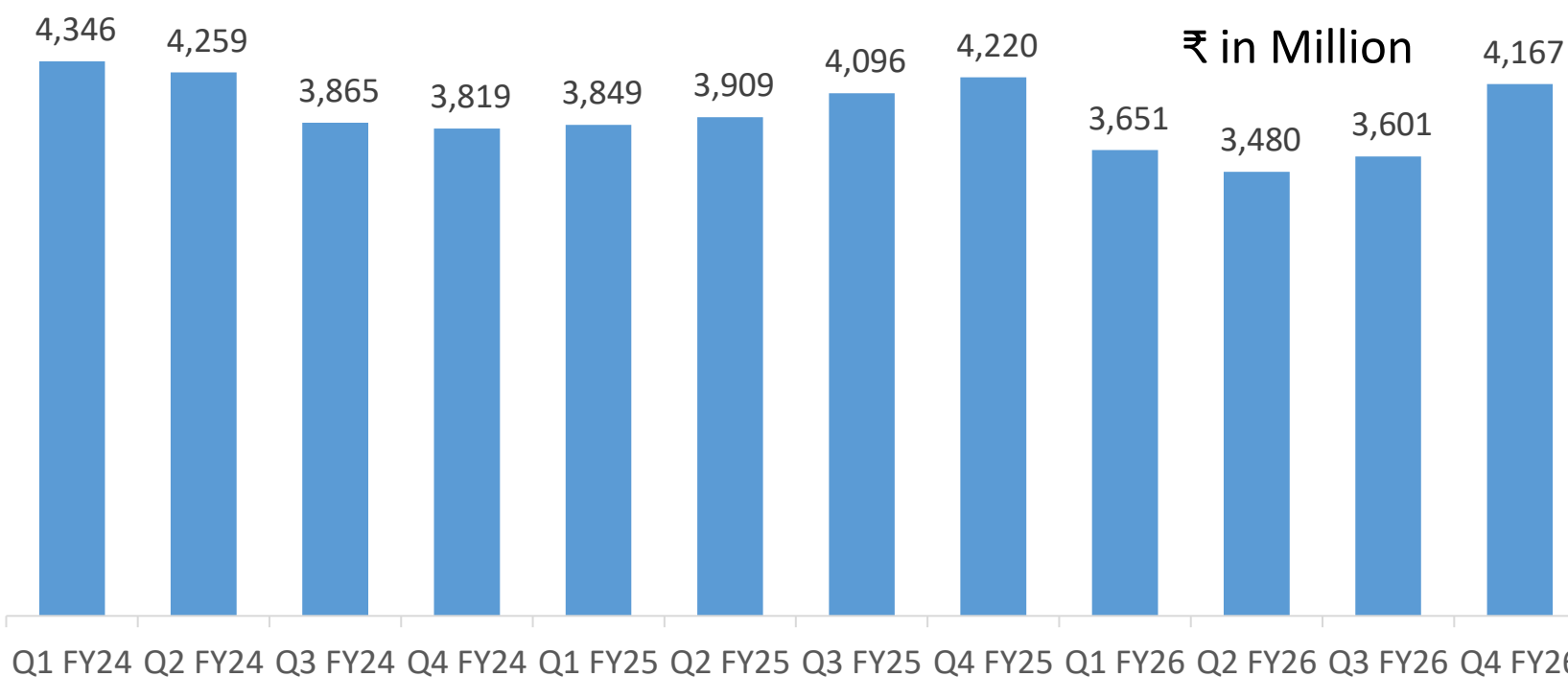
Winker

LED winkers offer 25% better visibility and 50% longer life, while dynamic turn indicators enhance signaling with progressive illumination.



Blinker

Reduce power use by 20% and respond faster. Smart modules adapt brightness to conditions, while sequential indicators enable safer, quicker lane changes.



Powering India's Mobility: HMI Solutions



3 FACILITIES - INDIA

- Varroc HMI solutions enhance rider control, connectivity, and safety with advanced instrument clusters, telematics, sensors, and switches.
- Our products are backed by state-of-the-art manufacturing facilities, including high-precision molding, SMT lines for electronic assembly, and in-house testing labs, we ensure best-in-class quality, durability and performance.

Hardware Solutions



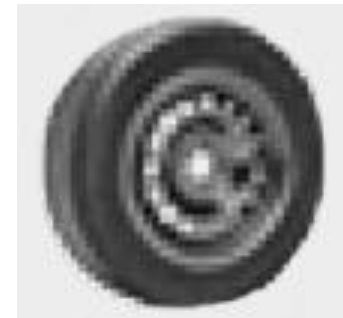
Digital Instrument Cluster

Offer 40% brighter displays, hybrid designs blend analog and digital, and cloud dashboards enable real-time monitoring and diagnostics



Smart Telematics & Monitoring System

GPS diagnostics with 4G LTE enable real-time tracking, 5% faster data, and remote OTA software updates.



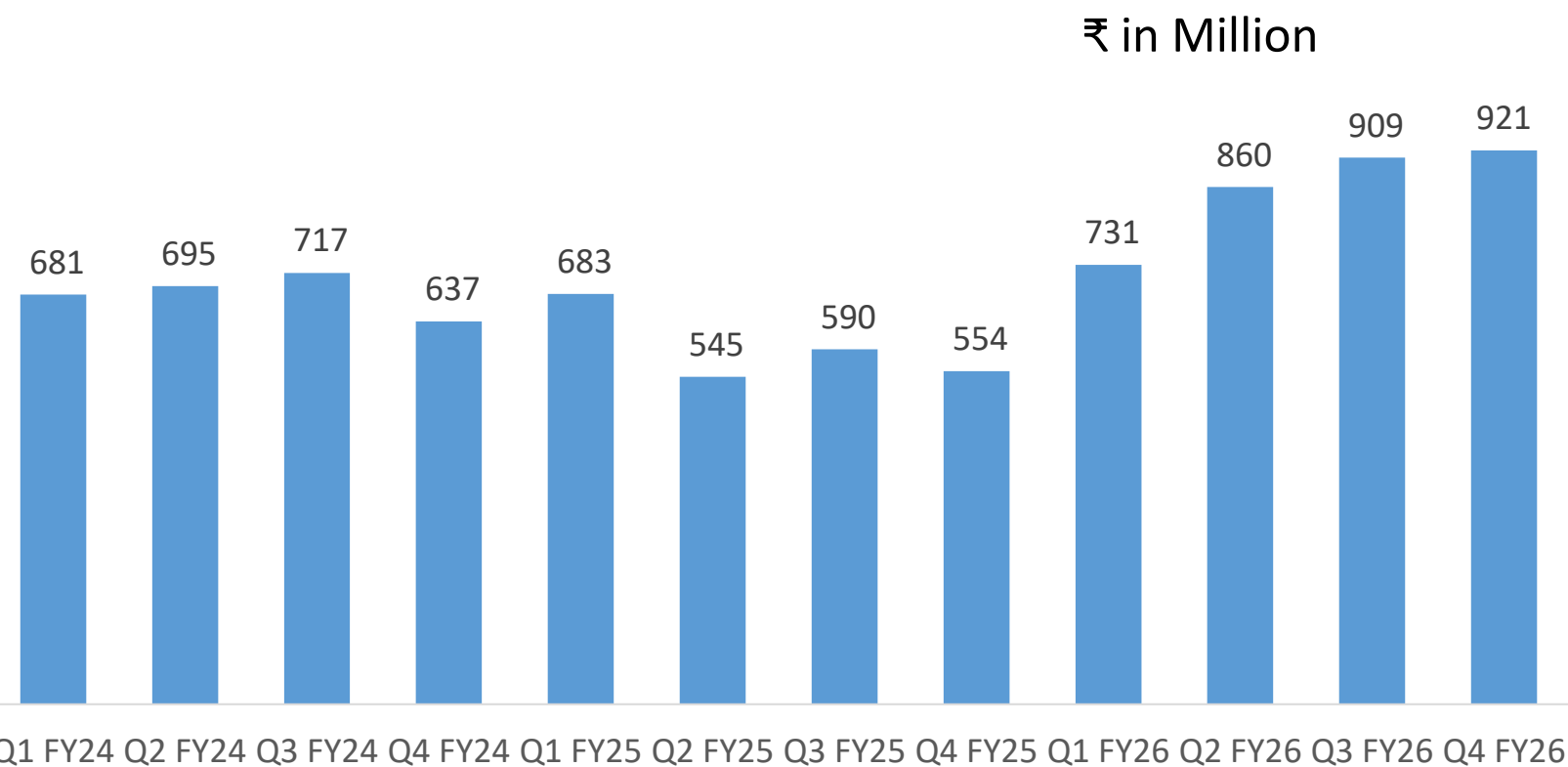
Indirect Tyre Pressure Monitoring System

Prevents 80% of tyre-related accidents and boosts fuel efficiency by 10% through optimal pressure alerts.



Smart Sensors

Rain & light sensors auto-activate headlamps; speed & position sensors boost performance monitoring accuracy by 30%.



Ergonomic Handlebar Switches

Backlit, sealed design enhances visibility and water resistance, with 20% better accessibility to reduce rider fatigue.

Powering India's Mobility: Body System Solutions



14 FACILITIES - INDIA

- Varroc offer end-to-end design, development, and manufacturing
- Our expertise spans in lightweighting, 2K molding, and 3i technology enables durable, efficient, and sustainable solutions.

Exterior & Interior Molded Parts



Exterior Molded Components
Molded-in-color design offers a sleek finish, while advanced molding cuts weight and cost.



Tail Lamp Assembly
Integrated tailgate with lighting and camera boosts utility; 2K Dolphin Spin tech adds premium finish and IP55 durability.



Soft Door Trim
Enhance cabin feel along dual-tone armrest and metallic speaker grilles, adding a stylish, premium finish.



Cockpit/ Dashboard
fits all platforms, with smart storage, ambient lighting, and sustainable materials for enhanced utility & appeal

Painted Parts



Painted Body Panels & Covers

Piano black finish offers seamless gloss and durability, enhancing vehicle appeal with a high-end, sophisticated look.

₹ in Million

Functional Polymer Components



Lightweight Structural Component

End-to-end in-house production with durable, premium finishes for parts like oil pans, visors, engine protectors



Air Filter Assembly

In-house development with submicron filtration, sound-reducing resonators, & dust/oil separation for longer engine life



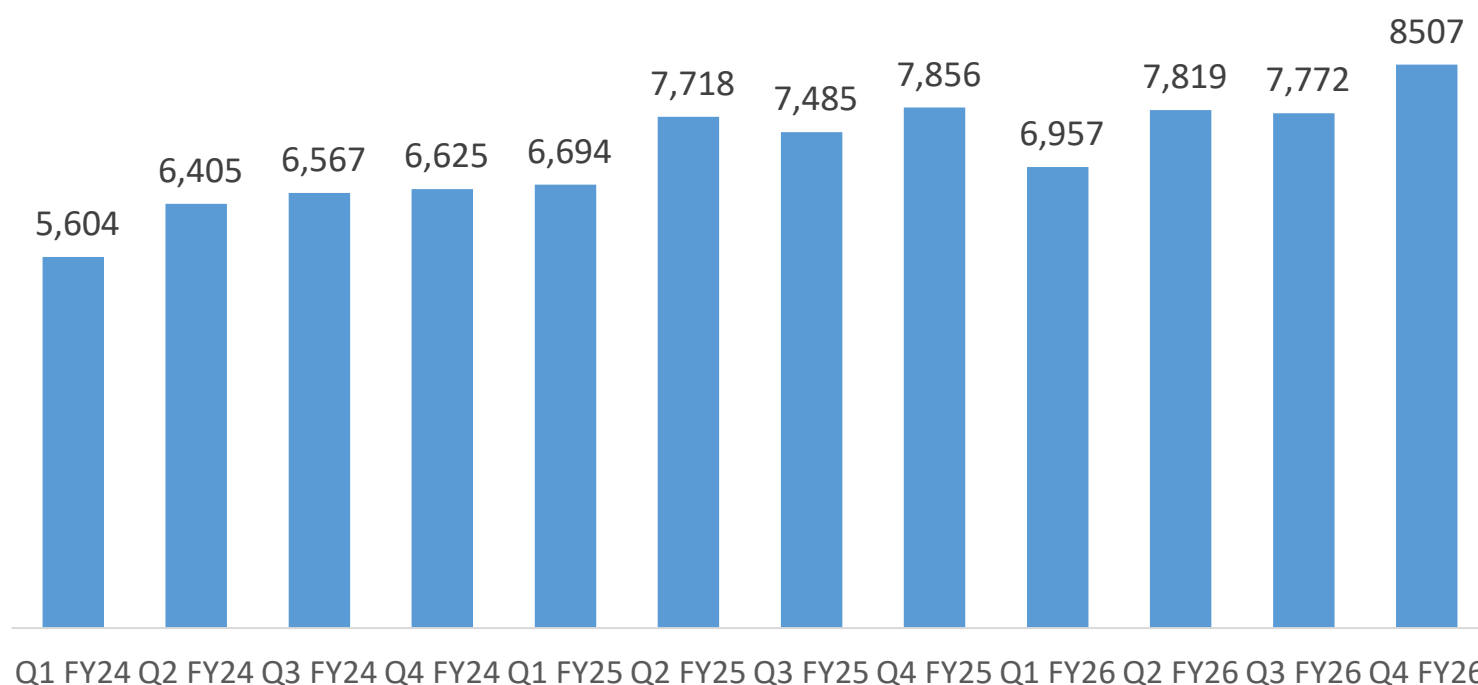
Seat Assembly

In-house 2W/3W seats offer durable, lightweight comfort with premium finishes like PU skin and multi-layer foam.



Mirror Assembly

Premium 2W/3W/4W mirrors with anti-dazzle glass, global compliance, and stylish manual/electric options.



Powering India's Mobility: Aftermarket



EXPORTS TO
30+ COUNTRIES

PAN INDIA DISTRIBUTOR
+310 Cities
+720 Distributors

Our Product Portfolio



Lighting

Electrical, Electronics, and Lighting products meticulously crafted to optimize vehicle performance.

Spare Parts

Includes forged components, filters, and rubber parts, built for exceptional reliability and longevity, ensuring unwavering support for your vehicle

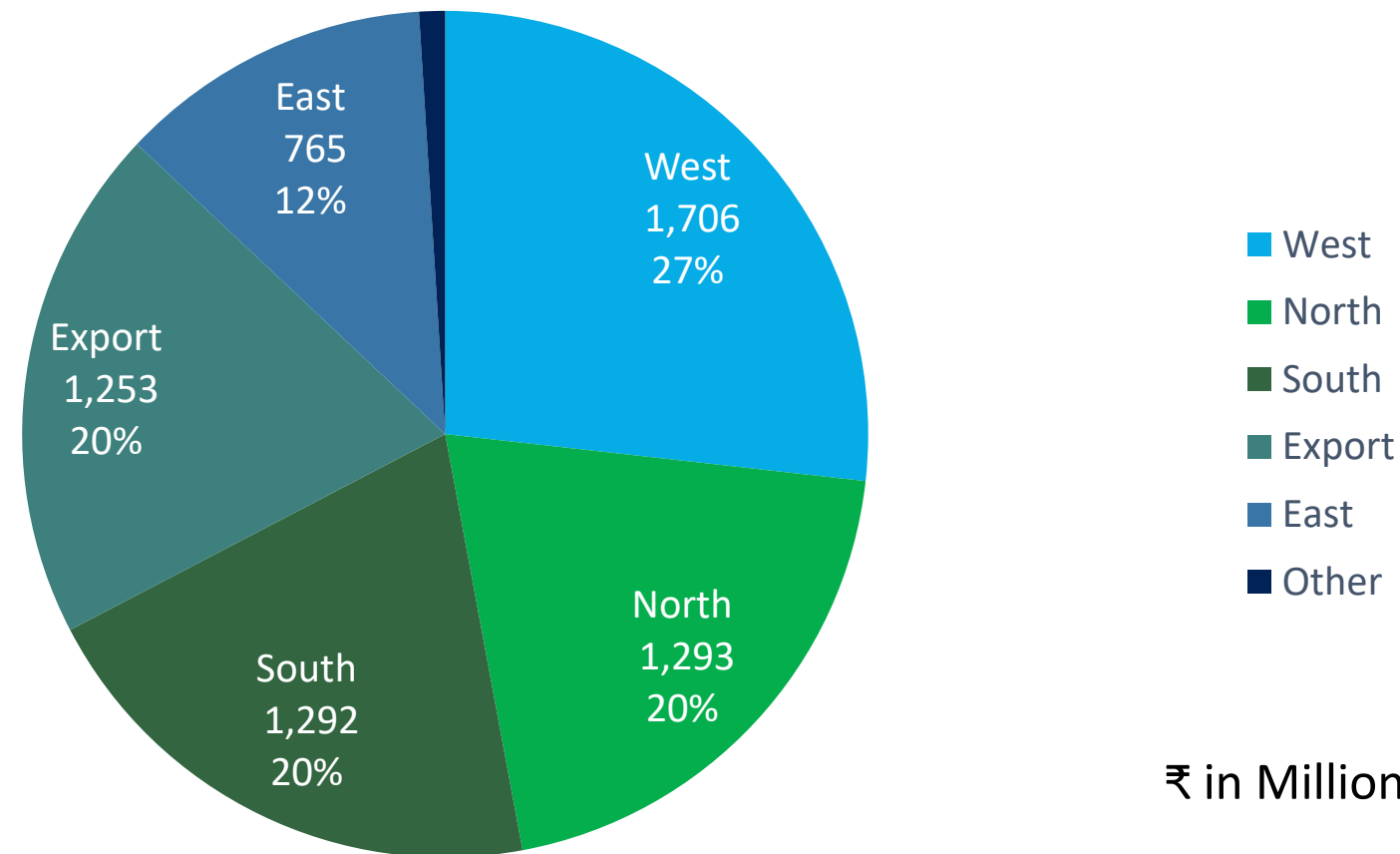


Lubricants

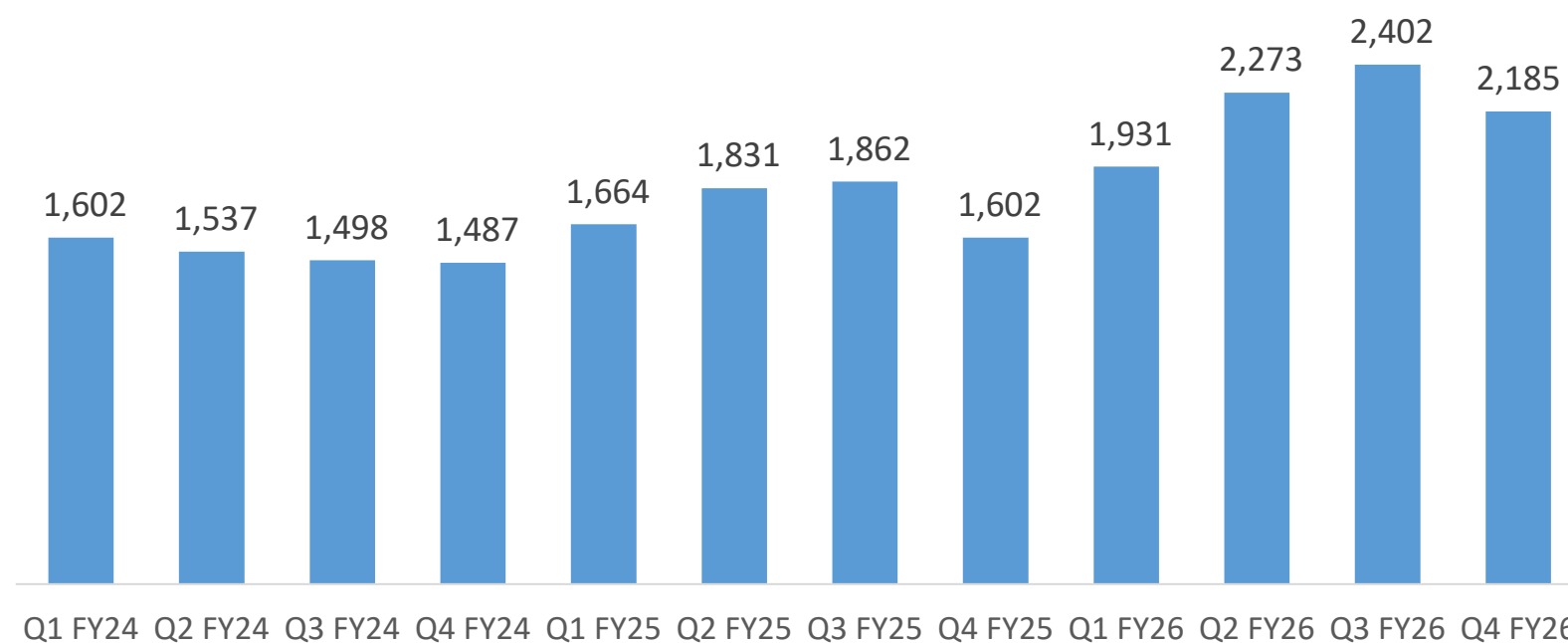
Specialized engine oils tailored for 2W/3W/4W. Offers optimal protection and contribute to overall efficiency of your vehicle.

Automotive Accessories

Diverse range from Helmets to Roof Rails, meticulously crafted to enhance, personalize and optimize vehicle functionality & safety.



₹ in Million





Sustainability



At Varroc, our ESG & Sustainability vision is to co-create a sustainable value for our stakeholders through **innovative research**, engineering, & manufacturing of environmentally **sustainable products** for mobility sector through **environment friendly operations** aligning with our corporate vision to 'Create safe, smart, and sustainable future mobility solutions for everyone.

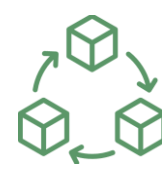
1. SUSTAINABLE PRODUCTS

Enabling positive impact on environment via eco-friendly designs and manufacturing materials, following the design for environment approach.



2. SUSTAINABLE OPERATIONS

Eco-friendly manufacturing, adhering to environmental norms, increasing renewable energy use, and enhancing waste recycling.



3. EMPLOYEE GROWTH & DIVERSITY

Nurturing employee skills, diversity, inclusion and human rights adherence.



4. SUSTAINABLE SUPPLY CHAIN

Building a sustainable network of suppliers meeting environmental and social standards.



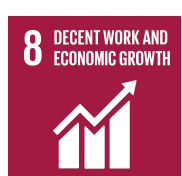
5. COMMUNITY DEVELOPMENT

Harnessing our expertise and employee efforts for community betterment.



6. ETHICAL GOVERNANCE

Implementing ethical practices for sustained company growth.





RENEWABLE ENERGY

- **36%** Renewable energy contributions. Commitment to increase to **50%** in coming years.
- We generated **78 Million units** of renewable energy in FY26 which is equivalent to avoiding **55,380 tonnes of CO2e emissions** in the atmosphere.



GHG EMISSIONS

- **47** Energy efficiency and Energy conservation projects/Kaizens implemented in FY26.
- Approx. 22 Million KWH - Electricity units saved in FY26 which is equivalent to approx. **16,186 tCO2e**.



WASTE MANAGEMENT

- Over **90%** Waste generated across our plants is **Recycled**.
- **Zero Liquid Discharge** with Water Evaporation Technology.
- **Over 45% Wastewater is recycled & reused** in process or utilized for non-potable purpose such as gardening, tree plantation, landscape etc.



EHS

- Implementation of Occupational Health & Safety Management System across all the manufacturing Plants with **ISO 14001 & ISO 45001 certification**.



Varroc's Kham River Restoration Mission



Our commitment to the Kham River Restoration Project reflects our ethos of blending sustainability, innovation, and community engagement to restore one of Chhatrapati Sambhajnagar's most crucial water bodies and giving back to the city where we started.



1,74,521
sq. meters

Area
cleaned

58,771
sq. meters

Area
greened

2,60,000
Saplings

planted

7,314
meters

Banks
pitched

182 Events held and
17,00,000+ citizens
engaged

As a part of citizen engagement
programmes

**Accelerated waste
collection efforts in the
city**



Awards and Recognitions

- WRI Ross Center Prize for Cities
- St. Andrew's Price for Environment
- Special Jury's award in FICCI Water Awards under Urban Water and Wastewater Management
- Inclusion in River City Alliance and appreciation by National Institute of Urban Affairs
- Recognition received at the DHARA summit organized by National Institute of Urban Affairs



Creating meaningful differences to the society through environmental and social welfare projects



Kham River Restoration

- Kham River Eco Restoration Project was introduced with the objective of giving back to the city in which we started our operations
- Under this project, we focused on cleaning the Kham river, pitching riverbanks, greening areas around Kham river, effectively managing solid waste in the city, creating bio-diversity parks and engaging citizens about the benefits of clean river



Nurturing Future Sports Talent

- Varroc Vengsarkar Cricket Academy (VVCA)
- Partnered with Abhinav Bindra Foundation for competing Olympic games athlete program
- Supporting Varroc Inter school and industrial cricket tournaments
- Young Talent sponsorship program



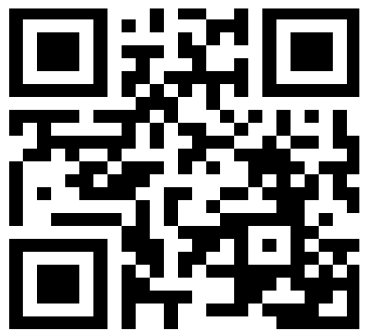
Social Impact Programs

- Learn and Earn Program at Varroc Academy
- Women's Empowerment through association with MKSS Cummins college and Engineering For Women Creating meaningful differences to the society and environment

Thank You For your Valuable time!



Visit Us:



varroc.com

