

21.07.2026

The Secretary
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street Mumbai – 400 001
BSE Scrip code: 501298

Dear Sir/Madam,

Subject: Notice of the 110th Annual General Meeting and Annual Report for the Financial Year 2025-26

In continuation to our earlier intimation dated 14th July, 2026 regarding convening of the 110th Annual General Meeting of the Company on Thursday, 20th August, 2026 at 11:30 A.M. (IST) through Video Conferencing/Other Audio Visual Means ('VC/OAVM') and pursuant to Regulation 34(1) and Regulation 30(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the copy of Annual Report for the Financial Year 2025-26 along with the Notice of the 110th AGM of the Company which is being sent through electronic mode to the members whose e-mail addresses are registered with the Company / Registrar and Transfer Agent / Depository Participants.

Further, in accordance with Regulation 36(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a letter containing the web-link of the website of the Company from where the Annual Report can be accessed, is being dispatched to those members whose email address is not registered with the Company / Registrar and Transfer Agent / Depository Participants.

The Annual Report along with the Notice of the 110th AGM of the Company are also available on Company's website at www.industrialprudential.com.

Further, the Dividend on equity shares as recommended by the Board of Directors for the Financial Year 2025-26, if approved at the AGM, will be payable to those Members of the Company who hold shares as on the Record Date i.e., 12th August, 2026 on or after 21st August, 2026, i.e within the prescribed timelines.

The schedule of events is as below:

Sl. No	Particulars	Details
1	Date and time of AGM	Thursday, August 20, 2026 at 11.30 A.M. IST
2	Cut-off date for e-Voting and AGM participation	Wednesday, August 12, 2026
3	Remote e-Voting start date and time	Monday, August 17, 2026 (09.00 A.M. IST)
4	Remote e-Voting end date and time	Wednesday, August 19, 2026 (05.00 P.M. IST)

5	Rate of Final Dividend for FY 2025-26	120 per equity share (i.e. 1,200% of FV of Rs. 10/- each)
6	Record date for final dividend	Wednesday, August 12, 2026

This intimation is also being made available on the website of the Company i.e. www.industrialprudential.com.

Kindly take the same on record.

Thanking You,
For **Industrial And Prudential Investment Co. Ltd.**

Shilpishree Choudhary
(Company Secretary & Compliance Officer)
A-39659

Enclosed: As above

Copy to:
Registrar & Share Transfer Agent:
MUFG Intime India Private Limited
(formerly, Link Intime India Private Limited)
Unit: Industrial And Prudential Investment Co. Ltd
C-101, Embassy 247, L.B.S. Marg,
Vikhroli (West), Mumbai - 400 083, India



ANNUAL
REPORT
2025 - 2026

**Industrial And Prudential
Investment Company Limited**

BOARD OF DIRECTORS



Mr. Gaurav Swarup
Chairman & Managing Director
(DIN: 00374298)



Mr. Probir Roy
Independent Director
(DIN: 00033045)



Mrs. Devina Swarup
Non-Executive Director
(DIN: 06831620)



Mr. Varun Swarup
Non-Executive Director
(DIN: 02435858)



Mr. Ajay Gaggar
Independent Director
(DIN: 00210230)



Mr. Vishnu Kumar Tulsyan
Independent Director
(DIN: 00638832)

Board Committee's

AUDIT COMMITTEE

Probir Roy, Chairman
Ajay Gaggar, Member
Devina Swarup, Member
Vishnu Kumar Tulsyan, Member

STAKEHOLDERS RELATIONSHIP COMMITTEE

Devina Swarup, Chairperson
Probir Roy, Member
Vishnu Kumar Tulsyan, Member

COMMITTEE OF INDEPENDENT DIRECTORS

Probir Roy, Chairman
Ajay Gaggar, Member
Vishnu Kumar Tulsyan, Member

NOMINATION AND REMUNERATION COMMITTEE

Probir Roy, Chairman
Ajay Gaggar, Member
Devina Swarup, Member
Vishnu Kumar Tulsyan, Member

CORPORATE SOCIAL COMMITTEE

Probir Roy, Chairman
Gaurav Swarup, Member
Devina Swarup, Member

SHARE TRANSFER & INVESTMENT COMMITTEE

Devina Swarup, Chairperson
Vishnu Kumar Tulsyan, Member

Corporate Overview

Chairman and Managing Director	Gaurav Swarup (DIN: 00374298)
Chief Financial Officer	Arun Kumar Singhania
Company Secretary & Compliance Officer	Shilpishree Choudhary
Banker	HDFC Bank Ltd.
Statutory Auditor	S Jaykishan, Chartered Accountants
Secretarial Auditor	Mayur Mehta, Practicing Company Secretary
Registrar & Transfer Agent	MUFG Intime India Private Limited (formerly, Link Intime India Private Limited), (Unit: Industrial and Prudential Investment Company Limited) C-101, 1st Floor, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai – 400083. Email: investor.helpdesk@in.mpms.mufg.com Website: https://in.mpms.mufg.com/home.html
Registered Office	Paharpur House, 8/1/B Diamond Harbour Road, Kolkata 700027, India
Communication Details	Email : contact@industrialprudential.com Website : www.industrialprudential.com Contact : 033-40133000



Investor Information

CIN : L65990WB1913PLC218486
ISIN : INE620D01011
BSE Code : 501298
AGM : Thursday, 20th August, 2026
Time : 11:30 AM (IST)
Mode : Video Conferencing ("VC") /
Other Audio Visual Means ("OAVM")



Online Annual report
www.industrialprudential.com

Across the Pages...

Notice

9

Statutory Reports

Board Report along with Annexures

27

1. Form AOC - 1
2. Management Discussion and Analysis Report
3. Secretarial Audit Report
4. Annual Secretarial Compliance Report
5. Annual Report on Corporate Social Responsibility (CSR) Activities

Financial Highlights

53

Report on Corporate Governance

54

1. Auditors Certificate on Corporate Governance
2. Corporate Governance
3. Certificate on non-disqualification of Directors
4. Certificate of WTD / CFO

Financial Statements

Standalone Financial Statements

73

1. Independent Auditors Report - Standalone Financial Statements (SFS)
2. Standalone Balance Sheet, Profit & Loss, Cash Flow Statement and Statement of Changes in Equity
3. Notes forming part of the Standalone Financial Statements

Consolidated Financial Statements

125

1. Independent Auditors Report - Consolidated Financial Statements (CFS)
2. Consolidated Balance Sheet, Profit and Loss, Cash Flow Statement and Statement of Changes in Equity
3. Notes forming part of the Consolidated Financial Statements

Green initiative



NOTICE

NOTICE

'NOTICE' is hereby given that the 110th Annual General Meeting (AGM) of the members of Industrial and Prudential Investment Company Limited will be held on Thursday, 20th August, 2026 at 11.30 A.M. (IST) through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM") ("hereinafter referred to as "electronic mode") to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt:
 - (a) The audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, the Reports of the Board of Directors and the Auditors thereon; and
 - (b) The audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026 together with the report of the Auditors thereon.
2. To declare dividend on equity shares for the financial year ended March 31, 2026.
3. To appoint a Director in place of Mr. Varun Swarup (DIN - 02435858), who retires by rotation and being eligible offers himself for re-appointment.

SPECIAL BUSINESS:

Explanatory Statement under Section 102 of the Companies Act, 2013 ("the Act"), is annexed to the Notice for Special business.

4. To consider and if, thought fit, to pass with or without modification(s), the following resolution as a SPECIAL RESOLUTION:

"RESOLVED THAT pursuant to the provisions of Section 196(3)(a), Section 197, Section 203 and other applicable provisions, if any, of the Companies Act, 2013 read with Schedule V thereto, the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, Regulation 17(1D) and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s), amendment(s), re-enactment(s) thereof for the time being in force), and pursuant to the recommendations of the Nomination & Remuneration Committee (NRC) and approval of the Board of Directors, the consent of the members of the Company be and is hereby accorded for continuation of Mr. Gaurav Swarup (DIN 00374298) as Chairman & Managing Director of the Company upon his attaining the age of 70 (Seventy) years during his present term of office up to 31st January, 2027, on the existing terms and conditions of his appointment as already approved by the Members, subject to such other approvals as may be required.

"RESOLVED FURTHER THAT Mr. Gaurav Swarup (DIN 00374298) was appointed/re-appointed as Chairman & Managing Director of the Company pursuant to the approval of the members at the Annual General Meeting (AGM) held in August, 2022 for a term of 5 (five) consecutive years commencing from 1st February, 2022 and concluding on 31st January, 2027, and since he will attain the age of 70 years on 21st November, 2026, i.e., within the aforesaid approved tenure, approval of the Members be and is hereby specifically accorded for his

NOTICE

continuation as Chairman & Managing Director for the remainder of his existing term.

“**RESOLVED FURTHER THAT** the Board of, matters and Directors of the Company or CFO or Company Secretary, be and is hereby severally authorised to do all such acts, deeds things as may be deemed necessary, proper or expedient to give effect to this Resolution, including filing of necessary forms, returns and disclosures with the Registrar of Companies, Stock Exchanges and/or any other statutory or regulatory authorities, as may be required.”

For and on behalf of the Board of Directors
Industrial And Prudential Investment Company Limited

Gaurav Swarup
Chairman
(DIN: 00374298)

Date: 22.05.2026
Place: Kolkata, India

Registered Address:
Paharpur House,
8/1/B Diamond Harbour Road,
Kolkata - 700027

NOTICE

NOTES

- A. Pursuant to Circular No. 14/2020 dated 8th April 2020, Circular No. 17/2020 dated 13th April 2020, Circular No. 20/2020 dated 5th May 2020, Circular No. 21/2021 dated 14th December 2021, Circular No. 2/2022 dated 5th May 2022, Circular No. 10/2022 dated 28th December 2022, Circular No. 09/2023 dated 25th September 2023, Circular No. 09/2024 dated 19th September, 2024 and Circular No. 03/2025 dated 22nd September, 2025 ("MCA Circulars"), issued by the Ministry of Corporate Affairs, Government of India ("MCA") and Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated 7th October 2023 and SEBI/HO/CFD/CFD PoD-2/P/CIR/2024/133 dated 3rd October, 2024 ("SEBI Circular") issued by the Securities and Exchange Board of India ("SEBI") the 110th Annual General Meeting of the Members of the Company is being held through VC / OAVM which does not require physical presence of Members at a common venue. The proceedings of the AGM shall be deemed to be conducted at the Registered Office of the Company which shall be deemed to be the venue of the AGM.
- B. Since this AGM is being held through VC / OAVM, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form, Attendance Slip and Route map are not annexed to this Notice.
- C. Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- D. Institutional / Corporate Members (i.e. other than individuals/HUF/NRI etc.) are required to send scanned copy of Board Resolution authorizing their representative to attend the AGM through VC / OAVM on their behalf and to vote through remote E-voting to the Company's Registrar & Transfer Agent ("RTA"), MUFG Intime India Pvt. Ltd (formerly known as Link Intime India Pvt. Ltd) at <https://liiplweb.linkintime.co.in/rnthelpdesk/Service> Request: [html/rnt.helpdesk@linkintime.co.in](mailto:rnt.helpdesk@linkintime.co.in).
- E. The Company has fixed Wednesday, 12th August, 2026 as the "Record Date" for determining entitlement of Members to the dividend for the financial year ended 31st March, 2026, if approved at the AGM.
- F. Dividend as recommended by the Board of Directors, if declared at the AGM, will be paid on or after 21st August, 2026, to those members whose names appear in the Register of Members as on "Record Date" i.e at the close of the business hours on Wednesday, 12th August, 2026, in respect of shares held by them in physical form and whose names appear in the statement of beneficial ownership furnished by National Securities Depository Limited and Central Depository Services (India) Limited at the close of the business hours on Wednesday, 12th August, 2026, in respect of shares held by them in dematerialised form.

Unclaimed Final Dividend for the financial year ended 31st March, has been transferred to the Investor Education and Protection Fund ("IEPF") after completion of seven years in accordance with Section 124 of the Companies Act, 2013. Other unpaid dividends that are due for transfer are detailed below:

Financial Year	Date of Declaration of Dividend	Due Date of transfer to IEPF
2018-2019	02-08-2019	07-10-2026
2019-2020	25-09-2020	01-12-2027
2020-2021	13-08-2021	18-10-2028
2021-2022	05-08-2022	10-10-2029
2022-2023	24-08-2023	29-10-2030
2023-2024	23-09-2024	29-11-2031
2024-2025	29-08-2025	14-11-2032

NOTICE

Members who have not encashed their Dividend Warrants/Demand Drafts/Electronic Remittance pertaining to the earlier years may approach the Company's Registrar & Transfer Agent ("RTA"), MUFG Intime India Pvt. Ltd (formerly known as Link Intime India Pvt. Ltd.), at C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai 400 083, for the same.

Pursuant to the provisions of Section 124 of the Companies Act, 2013 and Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, all shares on which dividend has not been paid or claimed for seven consecutive years or more shall be transferred to an IEPF Account established by the Central Government, within the prescribed time line. The Members whose shares/ unclaimed dividend have been transferred to the Fund may claim the shares or apply for refund by making an application to IEPF Authority in Form IEPF 5 (available on www.iepf.gov.in) along with requisite fee as decided by the Authority from time to time. The details of the unclaimed dividends are available on the Company's website and on the website of Ministry of Corporate Affairs at: www.mca.gov.in.

G. As per SEBI Master Circular No. SEBI/HO/MIRSD/ POD-1/P/CIR/2024/37 dated 7th May, 2024, SEBI has mandated that the security holders (holding securities in physical form), whose folio(s) do not have PAN or choice of nomination or contact details or mobile number or bank account details or specimen signature updated, shall be eligible for any payment including dividend, interest or redemption in respect of such folios, only through electronic mode with effect from 1st April, 2024.

- i. The relevant formats for Nomination and Updation of KYC details viz; Forms ISR-1, ISR2, ISR 3, SH13, H-14 and SEBI circular are available on the website of MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited)

URL: <https://web.in.mpms.mufig.com/KYC-downloads.html>

- ii. Original cancelled cheque leaf bearing the name of the first holder failing which first security holder is required to submit copy of bank passbook/statement attested by the bank which is mandatory for registering the new bank details.

In view of the above, we request you to submit the KYC form, duly completed along with Investor Service Request Form ISR-1 and the required supporting documents as stated in Form ISR-1 at the earliest to MUFG Intime India Private Limited (Formerly Known as Link Intime India Private Limited).

- H.** Members who hold equity shares in physical form and desirous of availing Electronic Clearance Scheme (ECS) facility for direct credit of dividend to their bank account, may submit their request to the Company's RTA. Any query related to dividend should be directed to RTA.
- I.** The information regarding the Director/s who is/are proposed to be appointed/re- appointed, as required to be provided under Listing Regulations, 2015 and Secretarial Standard on General Meetings, is annexed hereto.
- J.** In compliance with the aforesaid MCA Circulars and SEBI Listing Regulations, 2015 the Notice of the 110th AGM of the Company along with the Annual Report for the Financial Year ended March 31st 2026 is being sent only through electronic mode to those Members whose email addresses are registered with their respective Depository Participants ("DPs"), Company or Company's RTA.

Further, a letter providing the web-link, including the exact path, where complete details of the Annual Report is available is being sent to those shareholder(s) who have not so registered. Members may note that the Notice of the AGM and the Annual Report for the Financial Year 2025-26 will also be available on the Company's website at www.industrialprudential.com; and also on the website of the Stock Exchange where the shares of

NOTICE

the Company have been listed viz., BSE Limited- www.bseindia.com. The Company will also publish a Public Notice by way of advertisement with the required details of 110th AGM, for information of the Members.

- K.** Members having more than one folio in identical names are requested to consolidate the same.
- L.** The Company has made necessary arrangements for the members to hold their shares in dematerialised form. Members holding shares in physical form are requested to dematerialise their shares by approaching any of the DP's.
- M.** All documents referred in the accompanying Notice and statement setting out material facts will be available electronically for inspection for Members on all working days between 09.00 a.m. IST to 11.00 a.m. IST upto Thursday 20th August 2026 being the date of the AGM. Members seeking to inspect such documents can send an email at: contact@industrialprudential.com

N. Instructions for Remote E-voting before AGM:

In compliance with the provisions of Section 108 of the Act and Rule 20 of the Companies (Management and Administration) Rules, 2014 and the provisions of the Regulation 44 of the Listing Regulations, 2015, the members are provided with the facility to cast their vote electronically, through the remote e-voting services provided by MUFG Intime India Pvt. Ltd (formerly known as Link Intime India Pvt. Ltd.), on all resolutions set forth in this Notice. As per the SEBI circular dated 9th December, 2020, individual shareholders holding securities in demat mode can register directly with the depository or will have the option of accessing various ESP portals directly from their demat accounts. The remote e-voting period commences on Monday, 17th August, 2026 at 9.00 a.m. IST and ends on Wednesday, 19th August, 2026 at 5.00 p.m. IST. During this period, shareholders of the Company, holding shares either in physical form or in dematerialized form, as on Wednesday, 12th August, 2026 (the cut off date) may cast their vote electronically. The e-voting module shall be disabled for voting thereafter.

The voting rights of members shall be in proportion to their shares of the paid-up equity share capital of the Company as on Wednesday, 12th August, 2026.

O. Record Date for Payment of Dividend

The Company has fixed on Wednesday, 12th August, 2026 as the 'Record Date' for determining entitlement of Members to dividend for the financial year ended 31st March, 2026, if declared at the AGM. The dividend of Rs 120/- per equity share of Rs 10/- each (i.e.1200%), as recommended by the Board, if declared at the AGM, will be paid, subject to deduction of tax at source, as applicable:

- a) To all Beneficial Owners in respect of shares held in dematerialized form as per the data as may be made available by the National Securities Depository Limited ("NSDL") and the Central Depository Services (India) Limited ("CDSL"), collectively "Depositories", as of the close of business hours on Wednesday, 12th August, 2026
- b) To all Members in respect of shares held in physical form after giving effect to valid transfer, transmission or transposition requests lodged with the Company as of the close of business hours on Wednesday, 12th August, 2026

As per SEBI directives, with effect from November 18, 2025, payment of dividends shall be processed in electronic mode only. Payment through dividend warrants or cheques has been discontinued. Shareholders are therefore requested to update their bank details and ensure that their accounts are KYC compliant. {SEBI/ Master Circular no. SEBI/HO/38/13/ {4}2026 - MIRSD POD/1/4298/2026 dated February 6, 2026, read with SEBI Listing Regulations}.

NOTICE

Further, Members are requested to note that payment of dividend to shareholders holding shares in physical form shall be made only upon folio being KYC compliant i.e. PAN, contact details including mobile number, bank account details and specimen signature are registered with the Company/RTA. The Investor Service Request Forms (ISR) are available at Company and RTA's website at www.industrialprudential.com and [https://in.mpms.mufg.com Resources- Downloads- KYC- Formats for KYC respectively](https://in.mpms.mufg.com/Resources-Downloads-KYC-Formats-for-KYC-respectively).

Further, in order to enable the Company to determine and deduct appropriate TDS / Withholding Tax, Shareholders are requested to submit required forms and documents along with copy of PAN Card for the purpose of claiming exemption from tax deduction (duly completed and signed) on [MUFG Intime India Pvt Ltd - Tax Exemption](#) on or before Wednesday, August 12, 2026 (5:00 p.m. IST).

P. General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to rnt.heldesk@linkintime.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of <https://instavote.linkintime.co.in>

Q. Instructions for the Members for E-Voting on the day of the EGM/ AGM are as under:-

1. On the Shareholders VC page, click on the link for e-Voting "Cast your vote"
2. Enter your 16 digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMEET and click on 'Submit'.
3. After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.
4. Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.
5. After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote.
6. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

R. Declaration of voting results

- i. The Board of Directors of the Company has appointed Mr. Mayur Mehta, Company Secretary in Whole-time practice as the Scrutinizer to scrutinize the remote e-Voting process as well as e-Voting during the AGM in a fair and transparent manner.

NOTICE

- ii. The Scrutinizer shall immediately after the conclusion of voting at the AGM, unblock the votes cast through remote e-Voting (votes cast during the AGM and votes cast prior to the AGM) and make, not later than two working days from the conclusion of the AGM, a consolidated Scrutiniser's Report of the total votes cast in favor of or against, if any, to the Chairperson of AGM or any other person authorised by him in writing who shall countersign the same and declare the results of the voting forthwith.
- iii. The results declared along with the Scrutinizer's Report shall be placed on the website of the Company www.industrialprudential.com and on the website of E-voting service provider immediately after the results are declared. The Company shall simultaneously communicate the results to BSE Limited where the shares of the Company are listed.

S. Instructions for Income Tax compliances with respect to dividend:

- i. The Finance Act, 2020 has abolished dividend distribution tax (DDT). Accordingly, effective from 1st April, 2020, dividend income will be taxable in the hands of shareholders. Hence the Company is required to deduct tax at source ("TDS") from the amount of dividend paid to shareholders at the prescribed rates. The detailed TDS rates and required documents for claiming non-deduction/lower deduction of TDS are uploaded in the website of the company at: www.industrialprudential.com.
- ii. To avail the benefit of non-deduction/lower deduction of TDS kindly submit the required forms/documents (duly completed and signed) for claiming tax exemption are required to be uploaded on the url: MUFG Intime India Pvt Ltd - Tax Exemption on or before Wednesday, 12th August, 2026. The shareholders are requested to submit the aforesaid forms/documents (duly completed and signed) for claiming tax exemption benefits on or before Wednesday, 12th August, 2026.
- iii. The forms for tax exemption can be downloaded from MUFG Intime's website. The URL for the same is: <https://web.in.mpms.mufig.com/formsreg/submission-of-Form-121-41.html>
- On this page select the General tab. All the forms are available under the head "Form-121/Form-41"
- iv. The upload of forms/documents (duly completed and signed) on the above mentioned URL of MUFG Intime India Private Ltd should be done on or Wednesday, 12th August, 2026 to enable the Company to determine and deduct appropriate TDS / Withholding Tax.
- v. Incomplete and/or unsigned forms and declarations will not be considered by the Company. No communication on the tax determination/ deduction shall be considered after Wednesday, 12th August, 2026.
- vi. In terms of the MCA and SEBI circular, in case the Company is unable to pay the dividend to any share holder by electronic mode due to non-availability of the details of their bank account, the Company will dispatch the Dividend Warrants/Demand Drafts to such shareholders by post.
- vii. All communications/ queries in this respect should be addressed to our RTA, MUFG Intime India Private Limited to:

MUFG Intime India Private Limited
(formerly, Link Intime India Private Limited),
Unit: Industrial And Prudential Investment Company Limited
C-101, 1st Floor, Embassy 247,
L.B.S. Marg, Vikhroli (West)
Mumbai – 400083.
Email: investor.helpdesk@in.mpms.mufig.com
Website: <https://in.mpms.mufig.com/home.html>

NOTICE

T. SWAYAM[®] - Investor Self-Service Portal

- a) MUFG Intime India Private Limited (formerly, Link Intime India Private Limited) (“RTA”) (TSR Consultants Private Limited now merged with MUFG Intime India Private Limited (formerly, Link Intime India Private Limited) having its office at C-101, 1st Floor, Embassy 247 Park, L.B.S. Marg, Vikhroli West, Mumbai 400083, India is the Registrar and Share Transfer Agent (“RTA”) of the Company.
- b) ‘SWAYAM’ - Investor Self-Service Portal During the year under review, the RTA of the Company has launched ‘SWAYAM’, Investor Self-Service Portal, designed exclusively for the Members serviced by the RTA of the Company.

‘SWAYAM’ is a secure, user-friendly platform that empowers Members to effortlessly access information through a dashboard and avail various services in digital mode. Following are the key features and benefits of ‘SWAYAM’ Portal

Updated status on electronic holdings across various companies serviced by the RTA and its subsidiaries.

- Tracking of corporate actions.
- Generate and track service requests / complaints raised on this portal.
- Members holding shares in physical form can register on the said Portal only after updating their KYC details in their folio.

The investors can visit and access the ‘SWAYAM’ Portal at <https://swayam.linkintime>.

- c) As per Regulation 40 of SEBI Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from, April 1 2019, except in case of request received for transmission or transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company or Company’s Registrars and Transfer Agents (“RTA”), MUFG Intime India Private Limited (formerly, Link Intime India Private Limited) for assistance in this regard.

NOTICE

E-Voting Instructions

REMOTE E-VOTING INSTRUCTIONS FOR SHAREHOLDERS

In terms of SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants.

URL: <https://instavote.in.mpms.mufg.com>

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access remote e-Voting facility.

Login method for Individual shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode with NSDL

METHOD 1 - NSDL OTP based login

- Visit URL: <https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp>
- Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.
- Enter the OTP received on your registered email ID/ mobile number and click on login.
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - NSDL IDeAS facility

Shareholders registered for IDeAS facility:

- Visit URL: <https://eservices.nsdl.com> and click on "Beneficial Owner" icon under "IDeAS Login Section".
- Enter IDeAS User ID, Password, Verification code & click on "Log-in".
- Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

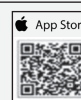
Shareholders not registered for IDeAS facility:

- To register, visit URL: <https://eservices.nsdl.com> and select "Register Online for IDeAS Portal" or click on <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
- Enter 8-character DP ID, 8-digit Client ID, Mobile no, Verification code & click on "Submit".
- Enter the last 4 digits of your bank account / generate 'OTP'
- Post successful registration, user will be provided with Login ID and password.
- Follow steps given above in points (a-d).

METHOD 3 - NSDL e-voting website

- Visit URL: <https://www.evoting.nsdl.com>

Shareholders Members can also download NSDL Mobile App. "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.



NOTICE

- b) Click on the “Login” tab available under ‘Shareholder/Member’ section.
- c) Enter User ID (i.e., your 16-digit demat account no. held with NSDL), Password/OTP and a Verification Code as shown on the screen & click on “Login”.
- d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services.
- e) Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders holding securities in demat mode with CDSL

METHOD 1 - CDSL e-voting page

- a) Visit URL: <https://www.cdslindia.com>.
- b) Go to e-voting tab.
- c) Enter 16-digit Demat Account Number (BO ID) and PAN No. and click on “Submit”.
- d) System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account
- e) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed \ alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - CDSL Easi/ Easiest facility:

Shareholders registered for Easi/ Easiest facility:

- a) Visit URL: <https://web.cdslindia.com/myeasitoken/Home/Login> or Visit URL: www.cdslindia.com, click on “Login” and select “My Easi New (Token)”.
- b) Enter existing username, Password & click on “Login”.
- c) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for Easi/ Easiest facility:

- a) To register, visit URL: <https://web.cdslindia.com/myeasitoken/Home/EasiRegistration> / <https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration>.
- b) Proceed with updating the required fields for registration.
- c) Post successful registration, user will be provided username and password on the registered email id. Follow steps given above in points (a-c).

Individual Shareholders holding securities in demat mode with Depository Participant

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

- a) Login to DP website
- b) After Successful login, user shall navigate through “e-voting” option.
- c) Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.

NOTICE

- d) Post successful authentication, click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Login method for shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode.

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register and vote on InstaVote as under:

STEP 1: LOGIN / SIGNUP on InstaVote

Shareholders registered for INSTAVOTE facility:

- a) Visit URL: <https://instavote.linkintime.co.in> & click on “Login” under ‘SHARE HOLDER’ tab.
b) Enter details as under:

1. User ID: Enter User ID
2. Password: Enter existing Password
3. Enter Image Verification (CAPTCHA) Code
4. Click “Submit”.

InstaVote USER ID	NSDL	User ID is 8 character DP ID followed by 8 Digit Client ID (e.g. IN123456) and 8 digit Client ID (eg. 12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is <u>Event No + Folio no.</u> registered with the Company

(Home page of e-voting will open. Follow the process given under "Steps to cast vote for Resolutions")

Shareholders not registered for INSTAVOTE facility:

- a) Visit URL: <https://instavote.linkintime.co.in> & click on “Sign Up” under ‘SHARE HOLDER’ tab & register with details as under:

1. User ID: Enter User ID
2. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.

InstaVote USER ID	NSDL	User ID is 8 character DP ID followed by 8 Digit Client ID (e.g. IN123456) and 8 digit Client ID (eg. 12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is <u>Event No + Folio no.</u> registered with the Company

3. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP Company - in DD/MM/YYYY format)
4. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
 - Shareholders, holding shares in NSDL form, shall provide ‘point 4’ above.
 - Shareholders, holding shares in CDSL form, shall provide ‘point 3’ or ‘point 4’ above.
 - Shareholders, holding shares in physical form but have not recorded ‘point 3’ and ‘point 4’, shall provide their Folio number in ‘point 4’ above
5. Set the password of your choice.
(The password should contain minimum 8 characters, at least one special Character (!#\$%&*), at least one numeral, at least one alphabet and at least one capital letter).
6. Enter Image Verification (CAPTCHA) Code.
7. Click “Submit” (You have now registered on InstaVote).

NOTICE

Post successful registration, click on “**Login**” under ‘SHARE HOLDER’ tab & follow steps given above in points (a-b).

STEP 2: Steps to cast vote for Resolutions through InstaVote

- A. Post successful authentication and redirection to InstaVote inbox page, you will be able to see the “Notification for e-voting”.
- B. Select ‘View’ icon. E-voting page will appear.
- C. Refer the Resolution description and cast your vote by selecting your desired option ‘Favour / Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link).
- D. After selecting the desired option i.e. Favour / Against, click on ‘Submit’.
- E. A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and accordingly modify your vote.

NOTE: Shareholders may click on “Vote as per Proxy Advisor’s Recommendation” option and view proxy advisor recommendations for each resolution before casting vote. “Vote as per Proxy Advisor’s Recommendation” option provides access to expert insights during the e-Voting process. Shareholders may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at registered email address with a copy marked to RTA at enotices@in.mpms.mufg.com and the company at registered email address.

Guidelines for Institutional shareholders (“Custodian / Corporate Body/ Mutual Fund”)

STEP 1 – Custodian / Corporate Body/ Mutual Fund Registration

- A. Visit URL: <https://instavote.linkintime.co.in>
- B. Click on “Sign Up” under “Custodian / Corporate Body/ Mutual Fund”
- C. Fill up your entity details and submit the form.
- D. A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.
- E. Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person’s email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

- A. Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- B. Click on “Investor Mapping” tab under the Menu section
- C. Map the Investor with the following details:
 - 1) ‘Investor ID’ – Investor ID for NSDL demat account is 8 Character DP ID followed by 8 Digit Client ID i.e., IN00000012345678; Investor ID for CDSL demat account is 16 Digit Beneficiary ID.
 - 2) ‘Investor’s Name - Enter Investor’s Name as updated with DP.
 - 3) ‘Investor PAN’ - Enter your 10-digit PAN.
 - 4) ‘Power of Attorney’ - Attach Board resolution or Power of Attorney.

NOTE: File Name for the Board resolution/ Power of Attorney shall be – DP ID and Client ID or 16 Digit Beneficiary ID.

NOTICE

Further, Custodians and Mutual Funds shall also upload specimen signatures.

- D. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the “Report section”.

STEP 3 – Steps to cast vote for Resolutions through InstaVote

The corporate shareholder can vote by two methods, during the remote e-voting period.

METHOD 1 - VOTES ENTRY

- Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- Click on “Votes Entry” tab under the Menu section.
- Enter the “Event No.” for which you want to cast vote.
Event No. can be viewed on the home page of InstaVote under “On-going Events”.
- Enter “16-digit Demat Account No.”.
- Refer the Resolution description and cast your vote by selecting your desired option ‘Favour / Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link). After selecting the desired option i.e. Favour / Against, click on ‘Submit’.
- A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and accordingly modify your vote.

(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

METHOD 2 - VOTES UPLOAD

- Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- After successful login, you will see “Notification for e-voting”.
- Select “View” icon for “Company’s Name / Event number”.
- E-voting page will appear.
- Download sample vote file from “Download Sample Vote File” tab.
- Cast your vote by selecting your desired option 'Favour / Against' in the sample vote file and upload the same under “Upload Vote File” option.
- Click on ‘Submit’. ‘Data uploaded successfully’ message will be displayed.

(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

NOTE: Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at registered_email_address with a copy marked to RTA at enotices@in.mpms.mufig.com and the company at registered_email_address.

HELPPDESK:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode facing any technical issue in login may contact INSTAVOTE helpdesk by sending a request at enotices@in.mpms.mufig.com or contact on: - Tel: 022 – 4918 6000.

Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e., NSDL and CDSL.

NOTICE

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending request at evoting@nsdl.co.in or call at: 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

Forgot Password:

Individual Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on “**Login**” under ‘SHARE HOLDER’ tab.
- Further Click on “**forgot password?**”
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

InstaVote USER ID	NSDL	User ID is 8 character DP ID followed by 8 Digit Client ID (e.g. IN123456) and 8 digit Client ID (eg. 12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No + Folio no, registered with the Company

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on ‘Login’ under “Custodian / Corporate Body/ Mutual Fund” tab
- Further Click on “**forgot password?**”
- Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#\$%&), at least one numeral, at least one alphabet and at least one capital letter.*

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Shareholders are advised to use Forget User ID and Forget Password option available at above mentioned depository/ depository participants website.

General Instructions - Shareholders

- It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular “Event”.

NOTICE

INSTAMEET VC INSTRUCTIONS

In terms of Ministry of Corporate Affairs (MCA) General Circular No. 03/2025 dated 22.09.2025, the companies can continue to conduct AGMs by VC or OAVM, as per the existing procedural requirements. Till further orders, the relaxations will remain in force.

URL: <https://instameet.in.mpms.mufig.com>

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

- a) Visit URL: <https://instameet.in.mpms.mufig.com> & click on “Login”.
- b) Select the “Company Name” and register with your following details:
- c) Select Check Box - **Demat Account No. / Folio No. / PAN**
 - Shareholders holding shares in NSDL/ CDSL demat account shall select check box - Demat Account No. and enter the 16-digit demat account number.
 - Shareholders holding shares in physical form shall select check box – Folio No. and enter the Folio Number registered with the company.
 - Shareholders shall select check box – PAN and enter 10-digit Permanent Account Number (PAN). Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided by MUFG Intime, if applicable.
 - Mobile No: Mobile No. as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
 - Email ID: Email Id as updated with DP is displayed automatically. Shareholders who have not updated their Email Id with the DP shall enter the Email Id.

- d) Click “Go to Meeting”.

You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the General Meeting through InstaMeet:

- a) Shareholders who would like to speak during the meeting must register their request with the company at company's registered email address.
- b) Shareholders will get confirmation on first cum first basis depending upon the provision made by the company.
- c) Shareholders will receive “speaking serial number” once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.
- d) Other shareholder who has not registered as “Speaker Shareholder” may still ask questions to the panellist via active chat-board during the meeting.

**Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.*

Instructions for Shareholders to Vote during the General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

- a) On the Shareholders VC page, click on link “Cast your vote”.

NOTICE

- b) Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMeet.
- c) Click on 'Submit'.
- d) After successful login, you will see “Resolution Description” and against the same the option “Favour/ Against” for voting.
- e) Cast your vote by selecting appropriate option i.e. “Favour/Against” as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under ‘Favour/Against’.
- f) After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on “Save”. A confirmation box will be displayed. If you wish to confirm your vote, click on “Confirm”, else to change your vote, click on “Back” and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.muvg.com or contact on: - Tel: 022 – 4918 6000 / 4918 6175.

ANNEXURE

ANNEXURE TO THE NOTICE

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Business 4:

Mr. Gaurav Swarup (DIN 00374298) was appointed/re-appointed as Chairman & Managing Director of the Company, pursuant to the approval of the Members at the Annual General Meeting held in August, 2022 for a term of 5 (five) consecutive years commencing from 1st February, 2022 and concluding on 31st January, 2027.

Mr. Gaurav Swarup (DIN 00374298) will attain the age of 70 years on 21st November, 2026, i.e., during the currency of his present approved tenure. In terms of Section 196(3)(a) of the Companies Act, 2013, no company shall continue the employment of a Managing Director, Whole-time Director or Manager who has attained the age of 70 years unless such continuation is approved by the Members by way of a special resolution.

Further, pursuant to Regulation 17(1D) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, continuation of a Director on the Board of a listed entity upon attaining the age of 70 years also requires approval of the shareholders by way of a special resolution.

Considering Mr. Gaurav Swarup's (DIN 00374298) vast industry experience, leadership capabilities, strategic direction, and significant contribution to the Company's operations and long-term growth, and based on the recommendation of the Nomination & Remuneration Committee, the Board of Directors is of the considered opinion that his continuation as Chairman & Managing Director for the balance period of his existing tenure up to 31st January, 2027 would be in the best interests of the Company.

Accordingly, the Board recommends the Special Resolution for approval of the Members.

Except, for Mr. Gaurav Swarup (DIN 00374298) and his relatives, to the extent of their shareholding interest, if any, none of the Directors, Key Managerial Personnel of the Company or their relatives is concerned or interested, financially or otherwise, in the proposed Resolution.

The Board recommends the passing of the special resolution as set out in the accompanying Notice.

The Documents shall be open for inspection by members at the Registered Office of the Company during normal business hours on any working day except Saturdays.

For and on behalf of the Board of Directors
Industrial And Prudential Investment Company Limited

Gaurav Swarup
Chairman
DIN: 00374298

Date: 22.05.2026

Place: Kolkata

Registered Address:
Paharpur House,
8/1/B Diamond Harbour Road,
Kolkata - 700027

ANNEXURE

(Pursuant to Listing Regulation, 2015 & Secretarial Standards on General Meetings)

Sl. No	Particulars	Mr. Gaurav Swarup	Mr. Varun Swarup
1	Directors Identification Number (DIN)	00374298	02435858
2	Date of Birth	21.11.1956	13.10.1983
3	Date of appointment	17.04.1990	07.11.2017
4	Qualifications	• Master of Business Administration, Harvard University, USA (1980) • Bachelor of Engineering (Mech), Jadavpur University, Calcutta (1978)	• Mechanical Engineering from Stanford University, USA
5	Expertise in specific functional areas	• Leadership & Management • Business/ Investment Strategy • Economy & Market • Corporate Governance • Risk Management • Business Management	• Marketing and Planning • Senior Manager experience • Finance • Corporate Governance • Business Management • Risk Management
6	Directorships held in other companies	A. Listed Companies: • Swadeshi Polytex Limited • Industrial And Prudential Investment Company Limited • Avadh Sugar & Energy Limited • KSB Limited • IFGL Refractories Limited B. Unlisted Public: • Paharpur Cooling Towers Limited • TKIL Industries Pvt Ltd (deemed public)	A. Listed Companies: • Industrial And Prudential Investment Company Limited B. Unlisted Public: • Melvin Powell Vanaspati Engineering Industries Limited • Paharpur Builders Pvt Ltd
7	Memberships/ Chairmanships of committees (includes only Audit Committees and Shareholders/ Investor Grievance Committee)	• KSB Limited a. Member – Audit Committee b. Member – Stakeholders relationship Committee • Avadh Sugar & Energy Limited a. Member – Stakeholders relationship Committee	NIL
8	Number of Shares held in the Company	3600 shares	NIL

For and on behalf of the Board of Directors
Industrial And Prudential Investment Company Limited

Gaurav Swarup
Chairman
(DIN: 00374298)

Date: 22.05.2026

Place: Kolkata

Registered Address:
Paharpur House,
8/1/B Diamond Harbour Road,
Kolkata - 700027

BOARD'S REPORT FOR THE YEAR ENDED 31ST MARCH, 2026

The Shareholders,
Industrial And Prudential Investment Company Limited
 CIN: L65990WB1913PLC218486
 Registered Address: Paharpur House, 8/1/B Diamond Harbour Road
 Kolkata-700027

The Board of Directors has pleasure to submit the report and audited Financial Statements of the Company for the year ended 31st March, 2026.

FINANCIAL RESULTS

(Rs. In Lakhs)

Particulars	Standalone		Consolidated	
	25-26	24-25	25-26	24-25
Balance Sheet Items				
Paid-up Capital	1,67.58	1,67.58	1,67.58	1,67.58
Other Equity	47,524.79	47,125.33	84,823.36	80,256.25
Investments	50,278.04	49,570.24	87,576.61	82,701.16
Profit & Loss Accounts				
Revenue from Operations & other Income	2,158.19	2,043.72	658.19	731.22
Expenses	103.85	109.19	103.85	109.19
Profit before tax	2,054.34	1,934.53	6,383.62	5,955.66
Profit after tax	2,043.72	1,948.62	6,373.00	5,969.75
Dividend paid	1,843.42	1,508.26	1,843.42	1,508.26
Earnings per share	121.95	116.28	380.29	356.22
Dividend per share	120*	110 *	120*	110*

1. WORKING OF THE COMPANY

The Company is a Non-Banking Financial Company (NBFC) and primarily engaged in making investments in equity markets for long term value creation. Accordingly, the financial performance of the Company is dependent on that of the stock market movements. The majority part of your Company's portfolio consists of investments in diversified companies representing various sectors and balance is invested in fixed income securities. The Company has consistently delivered returns exceeding the benchmark index.

As a key promoter of KSB Limited, which has delivered robust operational working and financial performance in the previous year in line with its business plan. The Company is expected to do better in the future in line with the current CAPEX cycle growth.

Other investments have also performed better during the year under review. The management believes that the Company's investments will continue to do well in future. The portfolio is being managed under the active advice of renowned Investment Banks specialised in investment advisory and changes are made from time to time to seize the long-term opportunities in the market.

2. SHARE CAPITAL

The paid up equity Share Capital of the Company as on 31st March, 2026 stood at Rs. 1,67,58,400/- comprising of 16,75,840 equity shares of Rs. 10 each.

3. DIVIDEND

The Board of Directors is pleased to recommend a dividend of Rs. 120/- per share (Rs. 110 per share previous year) on 16,75,840 Equity shares, subject to the approval of Members at the ensuing Annual General Meeting. Dividend shall be paid after deduction of tax at sources at the rates prescribed under the Income Tax Act, 1961 and the rules made there under.

4. HOLDING COMPANY

Paharpur Cooling Towers Limited (PCTL) controls the composition of the Board of Directors of the Company. Consequently, the Company in terms of Section 2(87)(i) read with explanation (b), thereto of the Companies Act, 2013 (hereinafter referred to as "the Act"), is a subsidiary of PCTL.

5. CONSOLIDATED FINANCIAL STATEMENTS (CFS)

The consolidated audited financial statements for the financial year under review forms part of the Annual Report. The said statements reflects the Company's share in the operations of associate company, KSB Limited.

6. SUBSIDIARY AND ASSOCIATE COMPANY

The Company holds 21.55% of the equity share capital of KSB Limited; accordingly, it is an Associate Company in terms of section 2(6) of the Act. A statement containing the salient features of the financial statements of Associate Company is annexed to the financial statements in Form 'AOC-1'.

7. DIRECTORS

The Company has the following directors as at 31st March, 2026

Sl. No	Name of the Director	DIN	Status	Original date of appointment
1.	Gaurav Swarup	00374298	Chairman and Managing Director	17.04.1990
2.	Probir Roy	00033045	Independent Director	07.11.2017
3.	Ajay Gagar	00210230	Independent Director	24.07.2024
4.	Vishnu Kumar Tulsyan	00638832	Independent Director	20.01.2025
5.	Devina Swarup	06831620	Women Director (Non-Executive)	07.11.2017
6.	Varun Swarup	02435858	Director (Non-Executive)	07.11.2017

There was no change in the composition of the Board of Directors of the Company. Further, the Independent Directors were appointed for a term of five years each.

As per regulation 17(1D) of LODR with effect from April 1, 2024, Mr. Varun Swarup and Ms. Devina Swarup, directors liable to retire by rotation are to be appointed once in every five years by shareholders in a general meeting.

A. RETIREMENT BY ROTATION:

Mr. Varun Swarup (DIN: 02435858), a director retires by rotation at the ensuing Annual General Meeting. Mr. Varun Swarup being eligible, he offers himself for re-appointment.

B. CHANGES IN BOARD OF DIRECTORS:

There has been no change in the composition in the Board of Directors as on 31st March, 2026.

8. KEY MANAGERIAL PERSONNEL

- Mr. Gaurav Swarup, Chairman and Managing Director;
- Mr. Arun Kumar Singhania, Chief Financial Officer;
- Ms. Shilpishree Choudhary, Company Secretary and Compliance Officer

Mr. Gaurav Swarup, Mr. Arun Kumar Singhania and Ms. Shilpishree Choudhary are also KMP's of the Holding Company, Paharpur Cooling Towers Limited (PCTL). Therefore, their appointments are covered by Sec 203(3) of the Act.

In compliance with the Act and as per SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 [LODR] the following reports forms part of the Annual Report.

Sr. No.	Particulars
1	Corporate Governance Report
2	Management Discussion and Analysis Report
3	Financial Summar/Highlights
4	Secretarial Audit Report
5	Annual Secretarial Compliance Report
6	Form AOC 1
7	CSR Annual Report
8	Certificate of non-disqualification of Directors
9	Financial Statements
	- Standalone Financial Statements
	- Consolidated Financial Statements

9. BOARD AND COMMITTEE MEETINGS

(i) NUMBER OF MEETINGS OF THE BOARD

During the financial year under review, the Board of Directors met 5 times (five) times, details of which are provided in the Corporate Governance Report.

Number of Board Meetings held during the year under review:-

Sr. No.	Date	Sr. No.	Date
1	21.04.2025	4	03.11.2025
2	27.05.2025	5	29.01.2026
3	05.08.2025	-	-

There have not been any instances during the year when recommendations of Audit Committee were not accepted by the Board.

(ii) BOARD COMMITTEES

- Audit Committee
- Stakeholders' Relationship Committee
- Nomination and Remuneration Committee
- Corporate Social Responsibility Committee
- Share transfer and Investment Committee
- Independent Directors

The details of the composition, number and dates of meetings of the Board and Committees held during the financial year 2025-26 are provided in the Report on Corporate Governance forming part of this Annual Report. The number of meetings attended by each Director during the financial year 2025-26 is also provided in the Report on Corporate Governance. The Independent Directors of the Company held a separate meeting during the financial year 2025-26, details of which are also provided in the Report on Corporate Governance.

10. DIRECTORS' RESPONSIBILITY STATEMENT

Accordingly, pursuant to Section 134(3)(c) and 134(5) of the Companies Act, 2013 the Board of Directors, to the best of their knowledge and belief, confirm that: –

- i) in the preparation of the annual accounts, the applicable accounting standards have been followed and that there are no material departures;
- ii) they have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit of the Company for that period;
- iii) they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) they have prepared the annual accounts on a going concern basis;
- v) they have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively;
- vi) they have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

11. AUDIT COMMITTEE

Members of the Audit Committee:

- a. Mr. Probir Roy
- b. Mr. Ajay Gaggar
- c. Mr. Vishnu Kumar Tulsyan
- d. Ms. Devina Swarup

The Audit Committee discharges functions in accordance with the Act and LODR. Details of the said committee are set out in the Corporate Governance report.

12. A STATEMENT OF DECLARATION BY INDEPENDENT DIRECTORS

Mr. Probir Roy, Mr. Vishnu Kumar Tulsyan and Mr. Ajay Gaggar, Independent Directors of the Company have furnished declarations that they meet the criteria of independence as laid down under section 149(6) of the Companies Act, 2013 and of LODR.

The Board of Directors has expressed its opinion on the Independence of the Independent Directors in the attached corporate governance report under the heading “(viii) Confirmations by Independent Directors and Board's opinion”.

13. EVALUATION OF THE BOARD, ITS COMMITTEES AND MEMBERS

As required under the provisions of the Act and the Listing Regulations, the Board has carried out an annual evaluation of

- i. Board's performance
- ii. Committees of the Board
- iii. Chairperson of the Board and
- iv. Individual Directors.

The Nomination and Remuneration Committee has defined the evaluation criteria, procedure and time line for the Performance Evaluation process for the Board, its committees and individual Directors, including the Chairman of the Company. The above criteria are broadly based on the Guidance Note on Board Evaluation issued by the Securities and Exchange Board of India from time to time.

For evaluating the performance of the Board as a whole, feedback was sought from the Directors on various aspects of the Board's functioning such as degree of fulfilment of key responsibilities, Board structure and composition, constitution, delineation of responsibilities among various committees, effectiveness of Board processes, information and functioning, Board culture and dynamics, quality of relationship between the Board and the management.

Similarly, feedback was sought from the Directors on the performance of the individual Directors covering various aspects such as attendance at and contribution to the Board/Committee Meetings and guidance/support to the management outside Board/Committee Meetings. In addition, the chairman was also evaluated on key aspects of his role, including setting the strategic agenda of the Board, encouraging active participation by all Board members and promoting effective relationships and open communication, communicating effectively with all stakeholders and motivating and providing guidance to the Executive Director.

Areas on which the Committees of the Board were assessed included degree of fulfilment of key responsibilities, adequacy of Committee composition, effectiveness of meetings, Committee dynamics and quality of relationship of the Committee with the Board and the Management.

The performance evaluation of the Independent Directors was carried out by the entire Board. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors who also reviewed the performance of the Board as a whole. The Nomination and Remuneration Committee also reviewed the performance of the Board, its Committees and of the individual Directors.

14. POLICY ON DIRECTORS' APPOINTMENT, REMUNERATION AND CRITERIA OF INDEPENDENCE OF DIRECTORS

Nomination and Remuneration Committee recommends appointment of director to the Board. With regard to remuneration, except for Mr. Gaurav Swarup, all the Directors are Non-Executive Directors. The Company has put in place a policy for Appointment, Remuneration and Evaluation of Directors and KMP.

Non-executive Directors are paid sitting fee as well as commission based on the net profits of the Company. The members have approved payment of commission within the limit prescribed under the Companies Act, 2013.

Based on the recommendation of the Nomination and Remuneration Committee, the Board has approved the continuation of the payment of profit related commission to Non-Executive Directors, including Independent Directors, every year, may be determined as decided by the Board from time to time.

15. ANNUAL GENERAL MEETING

Ministry of Corporate Affairs ("MCA") and SEBI have permitted the holding of Annual General Meeting through VC or OAVM without the physical presence of Members at a common venue. In compliance with the MCA and SEBI Circulars the 110th Annual General Meeting is being held through VC/OAVM. The Company has appointed MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited),

RTA to provide this facility. Details are given in the Notice of the 110th Annual General Meeting. Members are requested to read the instructions in the Notice.

16. ANNUAL RETURN

Pursuant to Section 92(3) read with Section 134(3)(a) of the Act, the draft Annual Return MGT 7 as on March 31, 2026, is available on the Company's website www.industrialprudential.com. The draft MGT 7 will be replaced by the final form MGT 7 on the Company's website after conclusion of the 110th AGM and after uploading of the same on the MCA website.

17. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The Company's principal business is dealing in investments and securities and is registered as a Non Banking Financial Company (NBFC) with the Reserve Bank of India. In accordance with section 186 of Companies Act, 2013 details are not required to be disclosed. However, the details of the investments are provided in the Note No. 08 of the Financial Statements.

18. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

There were no material related party transaction during the year under review with the Promoters, Directors, Key Managerial Personnel (KMP) or their relatives. Therefore, no details are required to be disclosed in the Form AOC 2. The details of transactions with related parties as per Ind AS 24 are provided in the accompanying financial statements.

19. MATERIAL CHANGES AND FINANCIAL COMMITMENTS, IF ANY,

No material changes and financial commitments have occurred between the end of the financial year of the Company to which the Balance Sheet relates and the date of this Report.

20. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGOINGS

Being an investment Company and not engaged in any industrial or manufacturing activities, the Company has no particulars to report regarding conservation of energy or technology absorption. During the year under review, the Company did not have any foreign exchange expenditure and foreign exchange earnings.

21. RISK MANAGEMENT

The Company has adopted a Risk Management Policy in accordance with the provisions of the Companies Act, 2013 and Regulation 17(9) of the SEBI Listing Regulations. It establishes various levels of risks with its varying levels of probability, the likely impact on the business and its mitigation measures.

The Internal Auditor evaluates the execution of Risk Management policy and practices across the Company, in the areas of risk identification, assessment, monitoring, mitigation and reporting and reports to Audit Committee and Board of Directors about risk assessment and management procedures and status from time to time.

22. CHANGE IN BUSINESS

There has been no change in the nature of business of the Company.

23. DEPOSITS

The Company had no deposits at the beginning of the Financial Year. The Company not accepted any

public deposits under the provisions of the Companies Act, 2013 ('Act'). The Company does not have any outstanding deposits at the end of the Financial Year.

24. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS AND COURTS

No significant and material orders have been passed by the regulators or courts or tribunals impacting the going concern status and the Company's operations in future.

25. INTERNAL FINANCIAL CONTROL

The Company maintains appropriate systems of internal controls, including monitoring procedures, to ensure that all assets and investments are safeguarded against loss from unauthorized use or disposition. Company policies, guidelines and procedures provide for adequate checks and balances and are meant to ensure that all transactions are authorized, recorded and reported correctly.

The Internal Auditor reviews the efficiency and effectiveness of these systems and procedures. Added objectives include evaluating the reliability of financial and operational information and ensuring compliance with applicable laws and regulations. The Internal Auditor submit their Report periodically which are placed before and reviewed by the Audit Committee.

26. DISCLOSURE OF REMUNERATION VIS A VIS EMPLOYEES

No disclosure is required to be made pursuant to Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. Further, Non-Executive Directors are paid commission related to profits and sitting fees for attending Board and Committee meeting/s. The Managing Director is not paid remuneration (except sitting fees).

The Company has no employees covered under Rule 5 (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

27. UNCLAIMED SECURITIES

Members are requested to note that in accordance with Regulation 39(4) read with Schedule VI of LODR, the Company has transferred the unclaimed equity shares to a separate account titled "Industrial Prudential Unclaimed Securities Suspense Account".

Present outstanding is 38,302 (Previous FY: 38,302 shares)

28. TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR EDUCATION & PROTECTION FUND

In accordance with Sections 124 and 125 of the Companies Act, 2013 ("the Act") and the Rules made thereunder an amount of Rs. 14,26,700/- pertaining to the financial year 2017-18, was transferred during the year to the Investor Education & Protection Fund (IEPF) established by the Central Government.

29. TRANSFER OF SHARES UNDERLYING UNCLAIMED DIVIDEND TO INVESTOR EDUCATION & PROTECTION FUND (IEPF)

Till this year under review the Company has transferred pursuant to Section 124 of the Act, and Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, 3140 shares on which dividend had not been paid or claimed for seven consecutive years or more to an IEPF Account established by the Central Government. Further, the shares which were required to be transferred by 31.03.2026 remains untransferred due to administrative and technical difficulties. The same will be

transferred during the current year.

The voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

30. REPORTING FRAUD UNDER SECTION 143(12) OF THE ACT

During the year under review, no frauds were reported by the auditors to the Audit Committee or the Board under Section 143(12) of the Act, read with Rule 13 of the Companies (Audit and Auditors) Rules, 2014.

31. DISCLOSURE UNDER SEXUAL HARASSMENT OF WOMEN AT THE WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has put in place a Policy on Prevention of Sexual Harassment of women at Workplace and an Internal Complaints Committee has been set up to redress complaints. During the year under review, no complaint was received during the financial year under review.

32. VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has established a vigil mechanism to provide avenues to the stakeholders to bring to the attention of the management, the concerns about behavior of employees that raise concerns including fraud by using the mechanism provided under the Whistle Blower Policy. The details of the said policy are included in the report on Corporate Governance.

33. DISCLOSURE OF POLICIES & CODES OF THE COMPANY

The Company has adopted the following policies which are available on the website of the Company.

Sr. no.	Policy / Code
1	Policy for preservation of documents
2	Policy for determining material subsidiary
3	Materiality of related party transactions and on dealing with related party transactions
4	Policy for determination of materiality of events and information
5	Archival Policy
6	Details of familiarization programmes imparted to independent directors
7	Code of conduct for its board of directors and senior management personnel
8	Vigil Mechanism/ Whistle Blower policy
9	Policy relating to remuneration of the directors, key managerial personnel and other employees, Policy on diversity of board of directors
10	Policy on Prevention of Sexual Harassment
11	Code of Conduct to regulate, monitor and report trading by their designated persons
12	Code of Practices and Procedures for Fair Disclosure
13	Policy on Risk Management and Monitoring
14	Investment policy
15	Dividend policy
16	CSR Policy

34. STATUTORY AUDITORS

In accordance with Section 139 (1) and (2) of the Act, M/s S Jaykishan as the Statutory Auditors were appointed for term of five years, to audit the accounts for the Financial Years 2022-23 to 2026-27 at the Annual General Meeting held on 05.08.2022.

In accordance with provision of Section 139 of the Act, the Board of Directors has received consent and

certificates of eligibility and compliance of criteria under Section 141 of the Act from M/s. S Jaykishan, Chartered Accountants

35. STATUTORY AUDITORS' REPORT

The Statutory Auditors' Report and notes to the Financial Statements are self explanatory and therefore do not call for any further explanation/comments.

There are no qualifications, reservations or adverse remarks in the auditors' report.

36. SECRETARIAL AUDITOR

Pursuant to provisions of Section 204 of the Act and The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, your Company has appointed Mr. Mayur Mehta, Practicing Company Secretary, to undertake the Secretarial Audit of the Company for a period of 5 years at the Annual general Meeting (AGM) held on 29.08.2025. The Report of the Secretarial Audit Report is annexed herewith.

37. CORPORATE GOVERNANCE REPORT

The Annual Report contains a separate section on the Company's Corporate Governance practices, together with a certificate from the Company's auditor confirmation compliance as per SEBI Listing Regulations.

38. COST RECORDS AND COST AUDITORS:

The provisions of Cost Audit and Records as prescribed under Section 148 of the Act, are not applicable to the Company.

39. ANNUAL SECRETARIAL COMPLIANCE REPORT

In accordance with the regulation 24A of the LODR Annual Secretarial Compliance Report given by Mayur Mehta, Practicing Company Secretary is annexed to this Annual Report. The Company does not have any subsidiary. The same has been filed with the BSE Ltd within prescribed time.

40. COMPLIANCE OF SECRETARIAL STANDARDS

During the financial year, the Company has complied with applicable Secretarial Standards issued by the Institute of Company Secretaries of India, i.e. SS-1 and SS-2 relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively.

41. CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Company's CSR initiatives aims to ensure maximum benefit to the community in Health, education and sports. In view of long term commitments, the Company's spend on CSR activities has been more than the limits prescribed under Companies Act, 2013.

As per recent amendments in the CSR rules, the Company had a CSR obligation of Rs. 11,414/- available for financial year 2025-26. Out of this, donation was processed to Responsible Charity Society for total CSR donation/ outlay of Rs. 28,000/- (Rupees Twenty eight thousand only) which improved the structured classroom environment and benefited children attending tuition support. This also allowed education support for disadvantaged children ensuring access, continuity, and quality of education for children belonging to economically or socially weaker sections who otherwise face barriers to learning.

The Annual Report on Corporate Social Responsibility in accordance with Section 135 of the Act read

with the Rules is attached separately to this Annual Report. CSR policy is available on the website of the Company www.industrialprudential.com.

42. NON-DISQUALIFICATION OF DIRECTORS

A certificate in this regard has been given by the Secretarial Auditor and it forms part of the annual report. There is no qualification.

ACKNOWLEDGEMENTS:

We thank our members, customers and bankers for their continued support during the year. Our consistent growth was made possible by their hard work, solidarity, co-operation and support.

We thank various Ministries of Government of India and Governments of various countries where we have our operations.

On behalf of the Board of Directors

Gaurav Swarup
Chairman & Managing Director
(DIN: 00374298)

Date: 22.05.2026

Place: Kolkata

Registered Office: Paharpur House,
8/1/B Diamond Harbour Road
Kolkata 700027

Annexure - From AOC 1

AOC 1

Part “B”: Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

Sl No	Particulars	₹ in thousand
1	Name of Associates/Joint Ventures	KSB Limited
2	Shares of Associate//Joint Ventures held by the company	3,75,00,000
	No. of Holding (Including Holding by Subsidiary Company)	
	Amount of Investment in Associates//Joint Ventures	1092.40
	Extend of Holding %	21.55%
3	Description of how there is significant influence	Control of more than 20% of total share capital
4	Reason why the associate/joint venture is not consolidated	Not Applicable
5	Net worth attributable to Shareholding as per latest audited Balance Sheet	36178.14
6	Profit/Loss for the year	
	i) Considered in Consolidation	5829.28
	ii) Not Considered in Consolidation	21220.72

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup
Chairman & Managing Director
DIN: 00374298

Devina Swarup
Director
DIN: 06831620

Arun Kumar Singhania
Chief Financial Officer

Shilpishree Choudhary
Company Secretary
ACS No.: 39659

Date: 22.05.2026
Place: Kolkata

Registered Office: Paharpur House,
8/1/B Diamond Harbour Road
Kolkata 700027

Management Discussion & Analysis Report (MDAR)

INTRODUCTION:

The Company being a Non-Banking Finance Company (NBFC) is primarily engaged in investment in equity shares and mutual funds with a focus on long term capital appreciation and value creation for the shareholders. As a result the Company's financial performance is closely linked to capital market dynamics and the underlying performance of its investment portfolio.

The Company's investment portfolio is well diversified across sectors and comprises investments in fundamentally strong businesses. A disciplined and research-driven investment approach is being followed to generate sustainable returns over the long term while maintaining prudent risk management practices. The Company's portfolio, therefore, has consistently delivered returns exceeding the benchmark indices.

The Company continues to benefit from its strong operational and financial performance of its strategic holding in KSB Limited. KSB Limited delivered robust results during the year, in line with its strategic objectives. The Company expects continued value creation in the future in line with the current CAPEX cycle growth.

The Company's broader portfolio has also performed satisfactorily during the year under review. The management remains confident in the long-term prospects of its investment portfolio, supported by strong fundamentals and growth potential. The portfolio is periodically reviewed and adjusted, based on market conditions and investment opportunities, with inputs from experienced investment advisors.

PERFORMANCE HIGHLIGHTS

During the year under review, the Company reported steady growth approximately 10% in dividend income which increased to Rs. 20.56 crore from Rs. 18.70 crore in FY 2024 - 25 while Profit after Tax increased by 5% to Rs 20.43 Crores as against Rs 19.49 Crores. The M2M portfolio return (including unrealised gains) was 3.7% as the over Benchmark Nifty return of (3.7)% during the same period.

ECONOMIC OUTLOOK:

Global Economic Outlook 2026:

The year under review began with the US declaring tariffs on almost each of their trading partners on April 2, 2025 causing significant uncertainty across the world. Many countries negotiated and reached trade agreements for revised tariffs with the US. However, this had a very severe impact on the world equity markets which had corrected sharply in Q2 of 2025 followed by the unprecedented news based volatility.

As per the International Monetary Fund (IMF) report, the Global growth is expected to moderate at 3.1% in 2026 than 3.4% in 2025 due to higher energy prices and inflation in Q1 & Q2 due to war. In case the current geopolitical turbulence remains ongoing leading to higher energy prices and inflation, it may further impact growth.

INDIAN ECONOMY:

India's economic growth remained strong at 7.4% in financial year 2025-26, despite geopolitical tensions, trade disruptions and uneven global recovery making it a one of the fastest growing major economies. India's imports and exports recorded steady growth of 4.22% and 6.47%, respectively, reaching \$970 billion and \$860.09 billion as per "Economic Survey 2025-26"

Annexure - Management Discussion and Analysis Report

Although the RBI MPC survey predicts Indian GDP growth for financial year 2026-27 at 6.9% with inflation at 4.6% However, if the geopolitical tensions continue to persist the impact will be higher energy prices, higher inflation and supply chain disruptions, which could impact the growth. The inward remittances to India, which was at record \$125 bn inflow in 2025, can also face pressure if the disruptions continue in the Gulf region.

INDUSTRY OVERVIEW

Non-Banking Financial Companies (NBFC) Industry

The company is not engaged in any financial activities such as providing loan or credits etc to public and the company also do not borrow any money for its business activities. The business of the Company is to invest in Equities for long term value creation. Accordingly, the Company is not directly exposed to the NBFC environment except the market volatility in the stocks it holds.

COMPANY'S STRATEGY AND OUTLOOK

The Company follows a sustainable growth-oriented investment philosophy focused on:

- Long-term equity investments in businesses with strong fundamentals
- Diversification across sectors to manage concentration risk
- Allocation to InvITs, REITs, mutual funds, and fixed-income instruments
- Periodic portfolio rebalancing based on macroeconomic trends

RISKS AND MITIGATION

The Company is subject to market risk arising from the geopolitical risks and global trade-related uncertainties which may cause inflation, supply chain disruptions, commodity price volatility and export contraction in some industries.

The Company's diversified investment approach, disciplined portfolio management, and a focus on fundamentally strong investments with a long term horizon make it less vulnerable. The Company continues to believe that the companies in which it is invested are strong and likely to do well in the medium and long term.

Disclaimer

The information and opinions expressed in this section of the Annual Report reflect the views of Companies management at the time of its publication. These are intended solely for communication with stakeholders and do not constitute investment advice or solicitation. The Company and its management shall not be held liable for any losses arising from reliance on this report.

On behalf of the Board of Directors

Gaurav Swarup
Chairman & Managing Director
DIN: 00374298

Date: 22.05.2026

Place: Kolkata

Registered Office: Paharpur House,
8/1/B Diamond Harbour Road
Kolkata 700027

Annexure - Secretarial Audit Report

**SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026**

**[Pursuant to section 204(1) of the Companies Act, 2013 and
Rule No. 9 of the Companies (Appointment and
Remuneration of Managerial Personnel) Rules, 2014]**

To
The Members,
Industrial And Prudential Investment Company Limited

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Industrial And Prudential Investment Company Limited, (hereinafter called "the Company") having CIN: L65990WB1913PLC218486. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company, and also the information and records provided by the Company in digital format, its officers, agents and authorized representatives during the conduct of secretarial audit, and the details downloaded from the MCA and BSE Portals, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026, generally complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereunder.

I have examined the books, papers, minute books, forms and returns filed, and other records maintained by Industrial and Prudential Investment Company Limited, ("the Company") for the financial year ended on 31st March, 2026 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 (SCRA) and the rules made there under;
- (iii) The Depositories Act, 1996 and the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 and other regulations and Bye -laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Investment and External Commercial Borrowings;
- (v) The Investor Education and Protection Fund Authority Rules, 2016;
- (vi) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act):-
 - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011
 - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
 - d. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999;
 - e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;

Annexure - Secretarial Audit Report

- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations 2009;
 - h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998;
 - i. Such other Regulations, Circulars, Notifications and Guidelines issued by SEBI and BSE Ltd. as applicable to the Company
- vii) Regulations, Circulars, Notifications and Guidelines issued by the Reserve Bank of India in relation to the Non-Banking Financial Companies as applicable to the Company.

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by the Institute of Company Secretaries of India.
- (ii) SEBI Listing (Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time. (LODR).

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above except IEPF regulations. It has generally complied with the provisions of the SEBI Regulations when the activities have been undertaken with regard to the relevant regulations.

I report that based on information received from the Company, report of the Internal Auditor and confirmation received from the Registrar and Transfer Agent there has been delay in transferring unclaimed shares to IEPF authority for the base year 2010-11. The Company has informed and given assurance that process of completing formalities of transfer has started and the compliance will be done in a short period.

The unpaid /unclaimed dividend for the financial year 2017-18 amounting to Rs. 14,26,700 has been transferred to by the Company to IEPF during the Financial year

I further report that during the period under review,

- the Board of Directors of the Company is duly constituted with proper balance of executive directors, non- executive directors and independent directors. There were no changes in the composition of the Board of Directors during the period under review.
- Adequate notice is given to all directors of schedule of the Board meetings, agenda and detailed notes on agenda were sent in advance in accordance with the applicable Secretarial Standards, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.]
- All the decisions were carried out unanimously; therefore, there was no question of recording dissenting members' views in the minutes.
- there are adequate systems and processes in the Company commensurate with its size and operations to monitor and ensure compliance with the applicable laws, rules, regulations and guidelines.

There were no events/actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. such as

1. Public/ Right/ Preferential Issue of shares/ debentures-/ sweat equity, etc.
2. Redemption/buy-back of securities

Annexure - Secretarial Audit Report

3. Major decisions taken by members pursuance to section 180 of the Companies Act, 2013
4. Foreign technical collaborations

This report is to be read with my report on Certificate on Compliance of conditions of Corporate Governance of even date and Annual Compliance Report under Regulation 24A of the LODR, 2015.

Mayur Mehta
Practicing Company Secretary
Membership No A3132
C P No 9952
PRC no. 1694/2022

Place: Mumbai
Date: 22.05.2026
UDIN A003132G000403785

Annexure - Annual Secretarial Compliance Report

**Secretarial Compliance Report of
Industrial And Prudential Investment Company Limited**

for the year ended 31ST March, 2026

[Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

I, Mayur Mehta, PCS have examined:

- (a) all the documents and records made available to me, and explanation provided by Industrial And Prudential Investment Company Limited having CIN L65990WB1913PLC218486 ("the listed entity").
- (b) the filings/submissions made by the listed entity to the BSE Ltd., being the stock exchange, on which shares of the listed entity are listed.
- (c) website of the listed entity,
- (d) any other document/ filing, as may be relevant, which has been relied upon to make this certification, for the year ended 31st March, 2026 ("Review Period") in respect of compliance with the provisions of:
 - (a) the Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the Regulations, circulars, guidelines issued thereunder; and
 - (b) the Securities Contracts (Regulation) Act, 1956 ("SCRA"), rules made thereunder and the Regulations, circulars, guidelines issued thereunder by the Securities and Exchange Board of India ("SEBI");

The specific Regulations, whose provisions and the circulars/ guidelines issued thereunder, have been examined, include:-

- (a) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
- (b) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- (c) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- (d) Securities and Exchange Board of India (Buyback of Securities Regulations, 2018);
- (e) Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
- (f) Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- (g) Securities and Exchange Board of India (Issue and Listing of Non-Convertible and Redeemable Preference Shares) Regulations, 2013;
- (h) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- (i) Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
- (j) Other regulations as applicable and circulars/ guidelines issued thereunder; and based on the above examination, I hereby report that, during the Review Period:
 - (a) The listed entity has generally complied with the provisions of the above Regulations and circulars guidelines issued thereunder and also complied with the relevant regulations under which the activities have been undertaken. In respect of the matters specified below the Company has taken necessary actions to comply with the same wherever necessary.

Annexure - Annual Secretarial Compliance Report

Sr no	Compliance Requirement (Regulations /circulars/ guidelines specific clause)	Regulation / Circular No.	Deviations	Action taken by	Type of Action	Details of violations	Fine Amount	Observations/ Remarks of the Practicing Company Secretary	Management Response	Remarks
1	2	3	4	5	6	7	8	9	10	11
NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL

- (b) The listed entity has taken the following actions to comply with the observations made in previous reports:

Sr no	Compliance Requirement (Regulations /circulars/ guidelines specific clause)	Regulation / Circular No.	Deviations	Action taken by	Type of Action	Details of violations	Fine Amount	Observations/ Remarks of the Practicing Company Secretary	Management Response	Remarks
1	2	3	4	5	6	7	8	9	10	11
NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL

Note:- Everything has been complied with.

- I. Compliances related to resignation of statutory auditors from listed entities and their material subsidiaries as per SEBI Circular CIR/CFD/CMD1/114/2019 dated 18th October, 2019:

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
1.	Compliances with the following conditions while appointing/re-appointing an auditor		
	i. If the auditor has resigned within 45 days from the end of a quarter of a financial year, the auditor before such resignation, has issued the limited review/ audit report for such quarter; or	NA	There has been no change of auditors during the year under review
	ii. If the auditor has resigned after 45 days from the end of a quarter of a financial year, the auditor before such resignation, has issued the limited review/ audit report for such quarter as well as the next quarter; or		
	iii. If the auditor has signed the limited review/ audit report for the first three quarters of a financial year, the auditor before such resignation, has issued the limited review/ audit report for the last quarter of such financial year as well as the audit report for such financial year.		

Annexure - Annual Secretarial Compliance Report

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
2.	Other conditions relating to resignation of statutory auditor		
	i. Reporting of concerns by Auditor with respect to the listed entity/its material subsidiary to the Audit Committee:	NA	There has been no change of auditors during the year under review
	a. In case of any concern with the management of the listed entity/material subsidiary such as non-availability of information / non- cooperation by the management which has hampered the audit process, the auditor has approached the Chairman of the Audit Committee of the listed entity, and the Audit Committee shall receive such concern directly and immediately without specifically waiting for the quarterly Audit Committee meetings.		
	b. In case the auditor proposes to resign, all concerns with respect to the proposed resignation, along with relevant documents has been brought to the notice of the Audit Committee. In cases where the proposed resignation is due to non-receipt of information / explanation from the company, the auditor has informed the Audit Committee the details of information/ explanation sought and not provided by the management, as applicable.		
	c. The Audit Committee / Board of Directors, as the case may be, deliberated on the matter on receipt of such information from the auditor relating to the proposal to resign as mentioned above and communicate its views to the management and the auditor.		
	ii. Disclaimer in case of non-receipt of information	NA	
	The auditor has provided an appropriate disclaimer in its audit report, which is in accordance with the Standards of Auditing as specified by ICAI / NFRA, in case where the listed entity/ its material subsidiary has not provided information as required by the auditor		
3.	The listed entity / its material subsidiary has obtained information from the Auditor upon resignation, in the format as specified in Annexure-A in SEBI Circular CIR/CFD/CMD1/114/2019 dated 18th October, 2019.	NA	There has been no change of auditors during the year under review

Annexure - Annual Secretarial Compliance Report

II. I/we hereby report that, during the review period the compliance status of the listed entity is appended as below :

In accordance with BSE Notice No 14 dated 16th March, 2023 additional affirmations have been inserted in the report.

I hereby report that, during the Review Period the compliance status of the listed entity is appended below;

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
1.	Secretarial Standard The compliances of the listed entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries of India (ICSI).	YES	
2.	Adoption and timely updation of the Policies: - All applicable policies under SEBI Regulations are adopted with the approval of board of directors of the listed entities - All the policies are in conformity with SEBI Regulations and have been reviewed & updated on time, as per the regulations/ circulars/ guidelines issued by SEBI.	YES	
3.	Maintenance and disclosures on Website: - The Listed entity is maintaining a functional website - Timely dissemination of the documents/ information under a separate section on the website - Web-links provided in annual corporate governance reports under Regulation 27(2) are accurate and specific which re- directs to the relevant document(s)/ section of the website.	YES	
4.	Disqualification of Director: None of the Director(s) of the Company is/ are disqualified under Section 164 of Companies Act, 2013 as confirmed by the listed entity.	YES	No director is disqualified.
5.	Details related to Subsidiaries of listed entities have been examined w.r.t.: (a) Identification of material subsidiary companies (b) Disclosure requirement of material as well as (c) other subsidiaries.	NA	The Company does not have any subsidiary.
6.	Preservation of Documents: The listed entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival policy prescribed under SEBI LODR Regulations, 2015.	YES	Carried out according to Archival policy
7.	Performance Evaluation: The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees at the start of every financial year/during the financial year as prescribed in SEBI Regulations.	YES	

Annexure - Annual Secretarial Compliance Report

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
8.	Related Party Transactions: (a) The listed entity has obtained prior approval of Audit Committee for all related party transactions; or (b) The listed entity has provided detailed reasons along with confirmation whether the transactions were subsequently approved/ratified/rejected by the Audit Committee, in case no prior approval has been obtained.	YES	
9.	Disclosure of events or information: The listed entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of SEBI LODR Regulations, 2015 within the time limits prescribed thereunder.	YES	
10	Prohibition of Insider Trading: The listed entity is in compliance with Regulation 3(5) & 3(6) SEBI (Prohibition of Insider Trading) Regulations, 2015.	YES	The Company has put in place the system of SDD which is suitable and commensurate with the size of operations and organization
11	Actions taken by SEBI or Stock Exchange(s), if any: No action(s) has been taken against the listed entity/ its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued thereunder except as provided under separate paragraph herein (**).	YES	Not during the year.
12	Additional Non-compliances, if any: No additional non-compliance observed for any SEBI regulation/circular/guidance note etc.		Nothing to report or observed

ASSUMPTIONS & LIMITATION OF SCOPE AND REVIEW:

1. Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity.
2. My responsibility is to report based upon the examination of relevant documents and information assurances given by the Company. This is neither an audit nor an expression of opinion.
3. I have not verified the correctness and appropriateness of financial Records and Books of Accounts of the listed entity.
4. This Report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity.

Annexure - Annual Secretarial Compliance Report

5. This is based on the affirmation given by the Company in the quarterly, and annual corporate governance for the year ended 31.03.2026 filed with the BSE. The documents in digital format have been relied upon and counter checked with the disclosure made to the BSE/functional website of the Company.

Mayur Mehta
Practicing Company Secretary
Membership No A3132
C P No 9952
PRC no. 1694/2022

Place: Mumbai
Date: 22.05.2026
UDIN A003132G000403785

ANNUAL REPORT ON CSR ACTIVITIES FINANCIAL YEAR 2025-26

1. Brief outline on CSR Policy of the Company:

To achieve one or more activities or programs laid down in Schedule VII of the Act in general and promotion of education and health care in particular, with a secondary focus on environmental sustainability, gender equality, sports and culture.

2. Composition of CSR Committee:

Sl. No.	Name of the Director	Designation in Company	Designation in Committee	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Probir Roy	Independent Director	Chairman	Three (3)	Three (3)
2.	Gaurav Swarup	Chairman & Managing Director	Member	Three (3)	Three (3)
3.	Devina Swarup	Women Director	Member	Three (3)	Three (3)

- Web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company: www.industrialprudential.com
- Details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable - Not Applicable
- Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any: NIL
- Average net profit of the company as per section 135(5) of the Companies Act, 2013: **Rs. 5,70,667/-**
 - Two percent of average net profit of the company as per section 135(5) - **Rs. 11,414/-**
 - Surplus arising out of the CSR projects or programmes or activities of the previous financial years: **NIL**
 - Amount required to be set off for the financial year, if any: **NIL**
 - Total CSR obligation for the financial year (7a+7b-7c): **Rs. 11,414/-**



PAHARPUR FOUNDATION

CSR INITIATIVES

CSR IMPACT REPORT



TUITION SESSIONS



Through our tuition assistance program, we provide financial support enabling access to quality education for students in underprivileged communities. This initiative ensures that economic barriers do not stand in the way of academic achievement and long-term opportunity.



MUSIC CLASSES

Our Music Classes provide students with a creative and expressive space to explore the joy of music, develop new skills, and build confidence beyond the classroom. Through singing, rhythm exercises, instrument exposure, and group musical activities, students are encouraged to discover their talents and express their emotions. Through Music Classes, we aim to nurture creativity, inspire confidence, and provide students with opportunities to experience the transformative power of music in their lives.



ADMISSIONS

We are committed to helping students access quality education by guiding them through the admission process to English-medium schools and colleges. From choosing the right institution to completing applications, we support every step toward a brighter academic future.



Together, we are building brighter futures.

Annexure - CSR Report

7. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year. (in Rs.)	Amount Unspent				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
Rs. 28,000/-	-	-	NIL		

(b) Details of CSR amount spent against other than ongoing projects for the financial year 2025-26

(1)	(2)	(3)	(4)	(5)		(6)	(7)	
Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	Location of the project.		Project duration.	Amount allocated for the project (in Rs.)	Amount spent in the current financial Year (in Rs.)
				State.	District.			
1.	Responsible Charity Society	Promotion of Education	Yes	WB, Kolkata		One Time	28,000	28,000
	TOTAL						28,000	28,000

(1)	(9)	(10)	(11)	
	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of Implementation – Direct (Yes/No).	Mode of Implementation – Through Implementing Agency	
			Name	CSR Registration number.
1.	NIL	No	Paharpur Foundation	CSR00002577

(c) Amount spent in Administrative Overheads: NIL

(d) Amount spent on Impact Assessment, if applicable: N.A

(e) Total amount spent for the Financial Year (7b+7c+7d): Rs. 28,000/-

(f) Excess amount for set off, if any in next Financial Year: Rs. 16, 587/-

Annexure - CSR Report

8. (a) Details of Unspent CSR amount for the preceding three financial years:

(in lakh)

Sl. No.	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years. (in Rs.)
				Name of the Fund	Amount (in Rs).	Date of transfer.	
1.	-	-	-	-	-	-	-

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): [via escrow account pertaining to previous F.Y]: Previous FY 2024-25 - NIL

9. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details): (Not Applicable)

(a) Date of creation or acquisition of the capital asset(s).

(b) Amount of CSR spent for creation or acquisition of capital asset.

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.

(d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset).

10. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).

Industrial And Prudential investment Company Ltd's sustainability initiatives are driven by the belief that an organisation needs to serve a larger societal purpose keeping national priorities in focus. The Company implements its CSR programs/ activities through Paharpur Foundation, which was established in 2015.

Over the years, the company has been focusing on sustainable business practices encompassing economic, environmental and social imperatives that not only covers its business but also the communities around it. Its focus areas for CSR include education, healthcare, infrastructure development among others.

The Company is under process to discover new opportunities and avenues for which the pending amount shall be allocated and necessary expenditure shall be incurred during succeeding financial year's.

Probir Roy
Chairman, CSR Committee

Date: 22.05.2026
Place: Kolkata

Financial Highlights

Financial Summary / Highlights

(Rs. In Lakhs)

Particulars	Standalone		Consolidated	
	25-26	24-25	25-26	24-25
Balance Sheet Items				
Paid-up Capital	1,67.58	1,67.58	1,67.58	1,67.58
Other Equity	47,524.79	47,125.33	84,823.36	80,256.25
Investments	50,278.04	49,570.24	87,576.61	82,701.16
Profit & Loss Accounts				
Revenue from Operations & other Income	2,158.19	2,043.72	658.19	731.22
Expenses	103.85	109.19	103.85	109.19
Profit before tax	2,054.34	1,934.53	6,383.62	5,955.66
Profit after tax	2,043.72	1,948.62	6,373.00	5,969.75
Dividend paid	1,843.42	1,508.26	1,843.42	1,508.26
Earnings per share	121.95	116.28	380.29	356.22
Dividend per share	120*	110 *	120*	110*

*Proposed

The Company has followed IND-AS and accordingly this highlights have been prepared. Please refer the Accounting Policy

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE

CIN: L65990WB1913PLC218486

Nominal Capital: Rs. 2,10,00,000

Paid up Capital: Rs. 1,67,58,400

To

The Members

Industrial and Prudential Investment Company Limited

I have perused all relevant records and reports of Industrial and Prudential Investment Company Limited (the Company) for the purpose of certifying compliance of the conditions of Corporate Governance as per SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 (LODR) for the financial year 1st April, 2025 to 31st March, 2026.

I have verified the Company's books, papers, minute books, forms and returns filed, and other records maintained by the Company and provided in digital format, and also the information and records provided by the Company, its officers, agents and authorized representatives during the conduct of verification of the conditions of Corporate Governance.

I have obtained all the information and explanations which to the best of my knowledge and belief were necessary for the purposes of certification.

The Compliance of the conditions of Corporate Governance is the responsibility of the management. My examination was limited to the procedure and implementation thereof. This certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company. It is neither an audit nor an expression of opinion on the financial statements of the Company.

I report that based on information received from the Company, report of the Internal Auditor and confirmation received from the Registrar and Transfer Agent there has been delay in transferring shares to IEPF authority. The Company has informed and given assurance that process of completing formalities of transfer has started and the compliance will be done in a short period.

Based on the representation received from the Company and certified by the Registrar and Transfer Agent, no investor grievance was pending for a period exceeding one month as on 31st March, 2026 against the Company.

This report is to be read with my report on Certificate on Compliance of conditions of Corporate Governance of even date and Annual Compliance Report under Regulation 24A of the LODR of 22.05.2026.

Mayur Mehta
Practicing Company Secretary
Membership No A3132
C P No 9952
PRC no. 1694/2022

Place: Mumbai

Date 22.05.2026

UDIN A003132G000403785

Corporate Governance

To
The Members
Industrial And Prudential Investment Co Ltd

My report of even date is to be read along with this letter

1. Maintenance of Secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on the secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain responsible assurance about the correctness of the contents of secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices I follow provide a responsible basis for my opinion.
3. I have not verified the correctness and appropriateness of the financial records and books of accounts of the company.
4. Wherever required, I have obtained the management representation about the compliance of laws, rules and regulations and happening of events etc.

Mayur Mehta
Practicing Company Secretary
Membership No A3132
C P No 9952
PRC no. 1694/2022

Place: Mumbai
Date 22.05.2026

CORPORATE GOVERNANCE REPORT

A. MANDATORY REQUIREMENT

1. A Brief Statement on the Company's Philosophy on Code of Governance

The Company aims to achieve good corporate governance practices and ensure compliance with the applicable laws and regulations. The Company is conducting its business efficiently, professionally and in a manner which is fair and transparent. It consistently strives to meet its obligations to all stakeholders in a balanced and accountable manner.

2. Board of Directors

(i) Composition and Category of Directors

The Board of Directors comprises of six directors.

Out of this, 3 directors are NED-I , two directors are NED and one director is Executive, as detailed below.

As per regulation 17(1D) of LODR with effect from April 1, 2024, the continuation of a director serving on the board of directors of a listed entity shall be subject to the approval of the shareholders in a general meeting at least once in every five years from the date of their appointment or reappointment, as the case may be. However, Executive and Independent directors are excluded. Mr. Varun Swarup and Mrs. Devina Swarup, Directors liable to retire by rotation were re-appointed at the annual general meeting held on 24th August, 2023 and 29th August, 2025 respectively. At the ensuing annual general meeting re-appointment of Mr. Varun Swarup would be considered.

There were no changes in composition of directors during the year under review.

(ii) Attendance of each Director at the Board Meetings during the FY 2025-26 and the last Annual General Meeting (AGM): -

Name of the Director	Category of Directorship	No. of Board Meetings attended	Attendance at the last AGM (29.08.2025)
Mr. Gaurav Swarup (00374298)	Chairman and Managing Director	5	Yes
Mr. Probir Roy (00033045)	NED - I	5	Yes
Mr. Ajay Gaggar (00210230)	NED - I	5	Yes
Mr. Vishnu Kumar Tulsyan (00638832)	NED - I	5	Yes
Mr. Varun Swarup (02435858)	NED	5	Yes
Mrs. Devina Swarup (06831620)	WD - NED	5	Yes

NED - Non-Executive Director

NED- I – Non-Executive Director – Independent

WD – Woman Director

Corporate Governance

(iii) Number of other Boards or Board Committees in which he/she is a member or chairperson: -

Name of the Director	No. of Directorships in Boards @	Total number of membership in Board Committee's	No. of Memberships in Board Committees #	No. of Chairmanships in Board Committees #
Mr. Gaurav Swarup	7*	3	3	0
Mr. Varun Swarup	3	0	0	0
Mrs. Devina Swarup	4	2	2	1
Mr. Probir Roy	4	7	7	5
Mr. Ajay Gaggar	3	3	3	0
Mr. Vishnu Kumar Tulsyan	1	3	3	0

- Includes one deemed public company

Note: This lists includes directorship/committee memberships in this Company.

@ Directorships in Foreign Companies and Private Limited Companies are not included in the above table.

Memberships in Committees other than the Audit Committee/ Stakeholders' Relationship Committee Nomination and Remuneration Committee of public limited companies are disclosed and all Committees of private limited/foreign companies have been excluded in the above table.

Details are not given for the directors retired /resigned during the year.

(iv) Details of Directorships in the listed companies, position held memberships in the Committee(s) as at 31.03.2026

Sr No	Name of Directors	Name of the Companies	Designation
A	Mr. Gaurav Swarup	Swadeshi Polytex Limited	Chairman & NED
1			
2		Industrial And Prudential Investment Company Limited	Chairman & Managing Director
3		Avadh Sugar & Energy Limited	NED-I
4		KSB Limited	Chairman & NED
5		IFGL Refractories Limited	NED-I
B	Mrs. Devina Swarup	Industrial And Prudential Investment Company Limited	NED
1			
C	Mr. Varun Swarup	Industrial And Prudential Investment Company Limited	NED
1			
D	Mr. Probir Roy	Industrial And Prudential Investment Company Limited	NED-I
1			
E	Mr. Ajay Gaggar	Industrial And Prudential Investment Company Limited	NED-I
1			
F	Mr. Vishnu Kumar Tulsyan	Industrial And Prudential Investment Company Limited	NED-I
1			

Note:- The list includes directorship in this Company.

Relationship between Directors inter-se

- Mrs. Devina Swarup (Director) - daughter of Mr. Gaurav Swarup (Chairman & Managing Director)

Corporate Governance

- b. Mr. Varun Swarup (Director) is son of Mr. Vikram Swarup who is brother of Mr. Gaurav Swarup (Chairman & Managing Director)
- c. Other Directors are not related inter-se.

(v) Skills / Expertise / Competence of the Board

With a view to achieve a sustainable development, the Company aims to have right balance on its Board with attributes such as experience of diverse nature, qualifications, knowledge and competencies in wide spectrum of functional areas required in the context of Company's business, gender representation etc.

The Directors are eminent industrialists / professionals and have expertise in their respective functional areas, which bring with them the reputation of independent judgment and experience.

The list of core skills / expertise / competencies identified by the Board of Directors as required in the context of its business(es) and sector(s) for it to function effectively and possessed by each director as at 31.03.2026 is given below

NED-I	Name of Director	Identified core skills / expertise / competencies
1	Mr. Gaurav Swarup	General Management and Business Operations, particularly in the field of Engineering
		Leadership and Business Strategy
		Managerial Experience of Managing Director
		Risk Management
		Corporate Governance
		International Business
		Corporate Finance
		Business Strategy
2	Mr. Varun Swarup	Senior Management Experience
		Business Development / Sales / Marketing
		Finance
		Corporate Governance
		International Business
		Risk Management
3	Mrs. Devina Swarup	General Management and Business Operations
		Thought Leadership and business strategy
		Senior Manager experience
		Risk Management
		Corporate Governance
		Human Resources
		Finance and Accounting
		Regulatory framework
4	Mr. Probir Roy	General Management and Business Operations
		Thought Leadership and business strategy
		Managerial experience of Managing Director
		Risk Management
		Corporate Governance
		International Business
		Finance and accounting

Corporate Governance

NED-I	Name of Director	Identified core skills / expertise / competencies
5	Mr. Ajay Gaggar	Corporate and Banking Laws
		Finance and accounting
		Practising Insolvency professional
		Real estate
		General Management and Business Operations
6	Mr. Vishnu Kumar Tulsyan	Corporate law
		RBI
		Stock Exchange
		Audit and Taxation
		Finance and accounting

(vi) Familiarisation Programme for Independent Directors

Pursuant to the Code of Conduct for Independent Directors specified under the Act and the Listing Regulations, the Company is required to formulate a familiarisation programme for all its Independent Directors. The Company has framed such a programme.

At present the programme has not been implemented, as all the Independent directors (including those newly appointed) are experienced professionals with extensible and are well familiar with the business operations of the Company. They have been associated with the Company for more than five years. The Board of Directors is of the opinion the same would be made operational when a new Independent Director is inducted in future.

(vii) Confirmation of independence of Independent Directors

The Independent Directors have provided an annual declaration confirming that they meet the criteria of independence as prescribed under Section 149(6) of the Act and Regulation 16(1)(b) and Regulation 25(8) of the Listing Regulations. The Board of Director at its meeting held on April 21, 2025, reviewed the declaration of independence submitted by the Independent Directors and carried out an assessment of the veracity of the same noting that the Independent Directors of the Company fulfil the conditions specified in the Listing Regulations and are independent of the Management.

(ix) Number of Board Meetings held during the year under review: -

Sr. No.	Date	Sr. No.	Date
1	21.04.2025	4	03.11.2025
2	27.05.2025	5	29.01.2026
3	05.08.2025		

The Company is managed by the Board of Directors and the Committees of Directors.

Key Managerial Personnel (KMP)

- Mr. Gaurav Swarup – Chairman & Managing Director
- Mr. Arun Kumar Singhaniania - Chief Financial Officer
- Ms. Shilpishree Choudhary – Company Secretary and Compliance Officer

Mr. Gaurav Swarup, Mr. Arun Kumar Singhaniania and Ms. Shilpishree Choudhary are the KMPs of the Company's holding company namely Paharpur Cooling Towers Limited (PCTL). They have been appointed in accordance with the provision of section 203(3) of the Companies Act, 2013. PCTL (unlisted public company) is the holding company in accordance with section 2 (87) (i) read with Explanation (b) of the Companies Act, 2013.

The composition of the Board of Directors is in compliance with the Companies Act, 2013 (the Act) and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR).

Independent Directors

i. Brief description of the terms of reference

Independent Directors play a significant role in the governance process of the Board by bringing their expertise and experience. Each Independent Director has been appointed by the members for a period of five years at the general meeting or through Postal Ballot.

None of the Independent Directors serves as “Independent Director” in more than seven listed companies.

ii. Details of independent directors

Names of the Directors	Status	Date of Appointment	Date of expiry of appointment	
			Term I	Term II
Mr. Probir Roy, Chairman	NED I	07.11.2017	06.11.2022	06.11.2027
Mr. Ajay Gaggar	NED I	24.09.2024	23.09.2029	-
Mr. Vishnu Kumar Tulsian	NED I	20.01.2025	19.01.2030	-

During the financial year under review, the Independent Directors met on 27.05.2025, 03.11.2025 and 29.01.2026 in accordance with the Act and LODR to

- review the performance of Non-Independent Directors and the Board as a whole;
- review the performance of the Chairperson of the company, taking into account the views of Executive Director and Non-Executive Directors;
- assess the quality, quantity and timeliness of flow of information between the Company's management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All the Independent Directors attended all the three meetings. They expressed their satisfaction on all the issues which were reviewed and assessed during the meetings.

Performance evaluation criteria for Independent Directors

Pursuant to the provisions of the Act and Regulation 25(4) of the Listing Regulations, the Board has carried out the annual performance evaluation of its own performance that of the individual Directors and of its Committees in accordance with the Guidance Note issued by SEBI vide its Circular SEBI/HO CFD/CMD/CIR/2017/004 dated January 5, 2017. The areas evaluated were the Board's functioning such as adequacy of the composition of the Board and its Committees, board culture, execution and performance of specific duties, obligations, compliance and governance, etc.

The performance evaluation of the Independent Directors was carried out by the entire Board excluding the Director being evaluated.

3. Audit Committee

i. Brief description of the terms of reference:

The terms of reference of this Committee are wide enough covering the matters specified under the Act and LODR.

ii. Composition, Name of Members and Chairperson

Corporate Governance

Names of the Members	Composition
Mr. Probir Roy, Chairman of committee	NED I
Mrs. Devina Swarup	NED
Mr. Ajay Gaggar	NED I
Mr. Vishnu Kumar Tulsyan	NED I

iii. Attendance during FY 2025-26:

Names of the Members	Composition	No. of Meetings attended
Mr. Probir Roy, Chairman of committee	NED I	4
Mrs. Devina Swarup	NED	4
Mr. Ajay Gaggar	NED I	4
Mr. Vishnu Kumar Tulsyan	NED I	4

All the members of the Audit Committee possess the requisite qualification for appointment on the Committee and have knowledge of finance, accounting practices and internal financial controls.

iv. Details of Audit Committee Meetings held during the year under review: -

Sr. No.	Date	Sr. No.	Date
1	27.05.2025	3	3.11.2025
2	05.08.2025	4	29.01.2026

4. Nomination and Remuneration Committee

i. Brief Description of Terms of Reference

The Remuneration Committee has the power to perform the role and functions laid down in the Act and LODR.

ii. Composition of Committee

Names of the Members	Composition
Mr. Probir Roy, Chairman of committee	NED I
Mrs. Devina Swarup	NED
Mr. Ajay Gaggar	NED I
Mr. Vishnu Kumar Tulsyan	NED I

iii. Attendance during the year

During the year under review, the Committee held two meetings to transact the business as detailed below.

Names of the Members	Composition	No. of Meetings attended
Mr. Probir Roy, Chairman of committee	NED I	2
Mrs. Devina Swarup	NED	2
Mr. Ajay Gaggar	NED I	2
Mr. Vishnu Kumar Tulsyan	NED I	2

Sr. No.	Date
1	27.05.2025
2	29.01.2026

iv. Remuneration policy

The Board of Directors based on recommendation of the Nomination and Remuneration Committee determines the remuneration payable to the Non-Executive Directors, which comprises of sitting fee as well as commission based on the net profits of the Company, in accordance with the provisions of the Companies Act, 2013.

v. Details of remuneration of all the directors (including KMPs)

Except Mr. Gaurav Swarup, who is the Chairman & Managing Director, all other Directors are Non-Executive Directors. The Non-Executive Directors are paid sitting fees as well as commission based on the net profits of the Company within the limit approved by the members in accordance with the provisions of the Companies Act, 2013. Mr. Gaurav Swarup is paid sitting fees for attending the Board Meetings and Committee Meetings.

Payments made/payable for the period from 01.04.2025– 31.03.2026 is as under:

A. Sitting fees details for FY 25-26:

a.	Board Meeting	30,000 per Director, per meeting
b.	Committee Meeting	15,000 per Member, per meeting

B. Commission:

The Board of Directors recommended commission for the FY 2025-26 amounting to Rs. 2,00,000/- per Director.

Name of the Directors	Sitting Fees	Commission
Mr. Gaurav Swarup	1,95,000	No commission is paid to GS
Mr. Varun Swarup	1,50,000	2,00,000
Mr. Probir Roy	3,60,000	2,00,000
Mrs. Devina Swarup	3,60,000	2,00,000
Mr. Ajay Gaggar	2,85,000	2,00,000
Mr. Vishnu Kumar Tulsyan	3,60,000	2,00,000
Total	17,10,000	10,00,000

The Managing Director, Chief Financial Officer and Company Secretary are not paid any remuneration by the Company.

5. Stakeholder's Relationship Committee:

i. Composition:

Names of the Members	Composition
Mr. Probir Roy, Chairman of committee	NED I
Mrs. Devina Swarup	NED
Mr. Vishnu Kumar Tulsyan	NED I

i. Two meetings were held on which was attended by all the members.

ii. Complaints

During the year under review, there were complaint which were received during the year. The same were resolved to the satisfaction of the complainant. There were no pending transfers as on 31.03.2026.

6. Other Committees

The Board of Directors, in compliance with the Act has constituted other two committees, Corporate Social

Responsibility Committee and Share Transfer and Investment Committee and their details are given in board report.

7. Subsidiary Company

The Company does not have any material subsidiary, as defined under Regulation 16 of the Listing Regulations. However, as prescribed under Regulation 24 of LODR the Company has framed a Policy for determining Material Subsidiaries.

The Company's policy on "Material Subsidiary" is placed on the Company's website www.industrialprudential.com

8. General Body Meetings

(i) Location and time where last three Annual General Meetings were held:

Financial Year	Date	Time	Venue
31.03.2023	24.08.2023	3.00 p.m.	Virtually through Video Conference
31.03.2024	23.09.2024	11.30 a.m.	Virtually through Video Conference
31.03.2025	29.08.2025	11.30 a.m.	Virtually through Video Conference

Wherever the meeting has been held by Virtually through Video Conference, the deemed venue has been the Registered Office.

(ii) Special Resolution passed in the previous three Annual General Meetings

Financial Year	Special Resolution Passed	Details of resolutions
31.03.2023	No	-
31.03.2024	No	-
31.03.2025	Yes	Appointment of Mr. Vishnu Kumar Tulsian as an IND-I for a period of five years with effect from 20.01.2025

iii. Postal Ballot

Special Resolution for appointment of Mr. Vishnu Kumar Tulsian as an IND – I with effect from 20.01.2025.

9. Other Disclosures

A. Related Party Transactions

All Related Party Transactions (RPTs) entered into by the Company during the year under review were carried out on an arm's length basis and in accordance with the policy adopted by the Company. These RPTs did not attract provisions of Section 188 of the Act and were also not material RPTs under Regulation 23 of the Listing Regulations. During the year under review, all RPTs were placed before the Audit Committee for its review and approval as required under Section 177 of the Act and Regulation 23 of the Listing Regulations.

The particulars of transactions between the Company and its related parties in accordance with the applicable accounting standards are set out in Note no 31 to the financial statements. These transactions are in the ordinary course of business and are not likely to have any conflict with the interest of the Company.

There were no material pecuniary relationships or transactions involving the directors other than payment of sitting fees, commission and investments, if any, in shares/securities of the Company.

There were no material pecuniary transactions of the Company with its promoters, directors, KMP or their relatives other than investments, if any, in shares/securities of the Company that may have potential conflict with the interest of the Company at large.

B. Details of compliance by the Company

The Company has generally complied with the requirements of the Stock Exchange (BSE), SEBI and Statutory Authorities related to the capital markets.

Policies under Listing Regulations

Sr No	Regulation LODR	Policy / Code
	PIT regulation 9	Code of Conduct to regulate, monitor and report trading by their designated persons
	PIT regulation 8	Code of Practices and Procedures for Fair Disclosure
	9	Policy for preservation of documents
	16(1)(c)	Policy for determining Material Subsidiary
	23	Materiality of related party transactions and on dealing with related party transactions
	30 (4) (i) and (ii)	Policy for determination of materiality of events and information
	30(8)	Archival Policy
	25(7) and 46(2)(i)	Details of familiarization programmes imparted to independent directors
	46(2)	Code of Conduct for its board of directors and Senior Management Personnel
	177(9) of CA 13 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014	Vigil Mechanism/ Whistle Blower policy
	178(3) of CA 13 and R.19 read with Part D of Schedule II of LODR	Policy relating to remuneration of the directors, key managerial personnel and other employees
	Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013	Prevention of Sexual Harassment Policy
	134(3) of the Companies Act, 2013 and 17(9) of SEBI (LODR) Regulations, 2015	Policy on Risk Management and Monitoring

C. With regard to compliance with the non-mandatory requirements the same have been disclosed separately.

D. The financial statements of the Company are prepared in accordance with the relevant Indian Accounting Standards.

E. The principal business of the company is dealing in investments and securities which are subject to market risks. The Board of Directors/Committee of Directors take policy decision on deployment of funds of the Company in securities market based on investment climate and economic conditions in the country and movement in the stock markets. The investment portfolio is periodically reviewed by the Board of Directors/Committee of Directors and cautious approach is a keynote of the policy to mitigate the risks.

F. Auditors

In the financial year M/s S Jaykishan, Chartered Accountants, (FRN: 309005E) at the EGM held on 04.02.2022 were appointed as Statutory Auditors of the Company to fill the casual vacancy. This appointment was in compliance with the Companies Act, 2013 and SEBI

Listing Regulations read with SEBI circular No CIR/CFD/CMD1/114/2019 dated October 18, 2019. At the AGM held on 05.08.2022, M/s S Jaykishan, Chartered Accountants, were appointed as auditors for a term of 5 consecutive

years in accordance with the Act. Accordingly, no further disclosure is required to be made in terms of SEBI circular No CIR/CFD/CMD1/114/2019 dated October 18, 2019.

G. Certificate of non-disqualification of Directors

A certificate from Mr. Mayur Mehta, Practicing Company Secretary, confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by SEBI / Ministry of Corporate Affairs or any other statutory authority is annexed to this Report.

H. Vigil Mechanism (Whistle Blower Policy)

In accordance with the provisions of section 177 of the Companies Act, 2013 and Rules made thereunder, read with Regulation 22 of the Listing Regulations, the Board is required to adopt a 'Whistle Blower Policy and Vigil Mechanism' for Directors and Employees to report their genuine concerns and actual / potential violations, if any, to the designated official of the Company without the fear of retaliation.

The Company has established a Vigil Mechanism and Whistle Blower Policy commensurate with its size and operations. No such complaint was received during the year. It may be noted that as on 31.03.2026 the Company does not have any employee. KMPs are the nominees of the Paharpur Cooling Towers Limited, holding Company.

I. Disclosures in relation to the Sexual Harassment of Women at Workplace

The Company has formulate policy in accordance with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Company has no employee. As stated earlier the KMPs of the Company are also the KMPs of the holding company. However, the Company has framed policy on Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. During the year no complaint has been received in this regard.

J. Consolidated Fees paid / payable to Statutory Auditors

During the year under review, there were no fees paid / payable for all services availed by the Company and its subsidiary on a consolidated basis, to the Statutory Auditor.

K. Prevention of Insider Trading

The Company has formulated a Code of Fair Disclosure (Including Determination of Legitimate Purpose), Internal Procedures and Conduct for Regulating, Monitoring and Reporting of Trading by Designated Person(s) ('the Code') in accordance with provisions of SEBI (Prohibition of Insider Trading) Regulations, 2015, as amended, with a view to regulate trading in securities by the Directors and Designated Persons as identified therein.

The Code prescribes the procedures and compliances applicable for the preservation of Unpublished Price Sensitive Information under the aforesaid SEBI Regulations. The Company Secretary acts as the Compliance Officer to ensure compliance with the requisite approvals on pre-clearance of trade, monitoring of trades and implementation of the Code under the overall supervision of the Board.

There were no such transactions during the year.

Under Regulation 3(5) and 3(6) the Company has internally put in place with the help of external agency, an SDD system which is suitable commensurate with the size and its operations.

L. Annual Secretarial Compliance Report

Pursuant to Regulation 24A read with SEBI Circular CIR/CFD/CMD1/27/2019 dated February 8, 2019, Mr. Mayur

Mehta, Practicing Company Secretary has carried out the audit for the F Y 2025-26 for all applicable compliances as per SEBI Regulations and Circulars / Guidelines issued thereunder. There are no observations or qualifications under the said Report.

M. Report on Corporate Governance

This report, read together with the information contained in the Board's Report and the section on Management Discussion and Analysis, constitute the compliance report on Corporate Governance during the F.Y 2025-26. The Company, in compliance with the provisions of Regulation 27(2) of the Listing Regulations submits the quarterly compliance report to the Stock Exchanges with in the prescribed time.

N. Transfer of Unpaid / unclaimed dividend to IEPF

As per section 124(5) read with section 125 of the Companies Act, 2013, any amount transferred by the Company to the unpaid dividend account and remaining unclaimed/unpaid for a period of seven years from the date of such transfer shall be transferred to the Investor Education and Protection Fund (IEPF) established by the Central Government. Accordingly, the unpaid /unclaimed dividend for the financial year 2017-18 amounting to Rs. 14,26,700 has been transferred by the Company to IEPF during the financial year.

O. Transfer of shares to IEPF

1. As per Government of India Gazette notification No. REGD. NO. D. L.-33004/99 dated February 28, 2017 issued by Ministry of Corporate Affairs (MCA), the Company is required to transfer the shares to Investor Education and Protection Fund Authority (IEPF Authority), the shares on which dividend remains unclaimed for seven consecutive years will be transferred to the IEPF Authority as per Section 124(6) of the Act, and the applicable rules. Accordingly, the Company has transferred 3,140 Equity shares of Rs. 10/- each in respect of which the dividend was not claimed/remained unpaid for seven consecutive years.

However, as reported in the previous year(s) and confirmed by the Internal Audit Report, subsequent to the last transfer of shares as mentioned above there is a delay in transfer of underlying shares for which dividend has not been paid/claimed continuously for the last seven years. Based on the confirmation of the RTA, around 1338 shares are required to be transferred to IEPF authority for the base year 2010-11. The Company has confirmed that the process of compliance has been initiated and has given undertaking for the same.

2. The Members who have a claim on the above dividends and equity shares may claim the same from IEPF Authority by submitting an online application in the prescribed Form No. IEPF-5.
3. Information on the procedures to be followed for claiming the dividend/shares/fixed deposits are available on the weblink: <http://www.iepf.gov.in/IEPF/refund.html>
4. No claims shall lie against the Company in respect of the dividend, shares, etc. so transferred.
5. It may be noted that the voting rights in respect of the equity shares transferred to the IEPF account and to the "Industrial Prudential Unclaimed Securities Suspense Account" remain frozen in accordance with the SEBI (LODR) Regulations, 2015.

Corporate Governance

8. Means of Communication

i. Quarterly Results	Published in the newspapers every quarter
ii. Newspapers wherein results normally published	1. Financial Express 2. Aaj Kal
iii. Website, where results are displayed	www.industrialprudential.com
iv. Whether website also displays official news releases	Yes
v. The presentations made to Institutional Investors or to the Analysts	No presentation has been made to Institutional Investors or to the Analysts
vi. Company's email	contact@industrialprudential.com

9. General Shareholder Information

AGM: Date, Time and Venue	The Company has informed the BSE that the date of the annual general meeting and payment of dividend will be intimated in due course.
Financial Year	1 st April, 2025 - 31 st March, 2026.
Date of Book Closure	13.08.2026 - 20.08.2026
Record Date (for determining the shareholders eligible for E-voting & receipt of dividend)	12.08.2026
Dividend Payment date	On or after 21.08.2026 i.e within 30 days of declaration
Listing on Stock Exchanges	BSE Limited (BSE) The Company has paid the listing fees for the period 1 st April 2025 to 31 st March 2026
Registrar and Transfer Agent	MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) C101, 247 Park, L.B.S Marg, Vikhroli West, Mumbai 40083 Tel: 022- 49186000, E-mail: rnt.helpdesk@linkintime.co.in
Share Transfer System	All the transfers received are processed by the Registrar and Transfer Agent and approved by the Share Transfer and Investment Committee of directors at regular intervals. The Board of Directors has delegated to Mrs. Devina Swarup, Director authority to approve transfer etc. Report of the delegatee is confirmed at subsequent Board Meetings.
Distribution of Shareholding and Share holding pattern as on 31.03.2026	Please see Annexure A
Dematerialisation of shares and liquidity	16,31,739 shares were dematerialized as on 31.03.2026, representing 97.37% of the total share capital.
Outstanding GDRs/ADRs/ Warrants or any Convertible instruments conversion date and likely impact on equity	Not issued
Plant Locations	The Company's main business is dealing in investments and securities
Address for correspondence	Shareholders should address correspondence to: MUFG Intime India Private Limited, C101, 247 Park, L.B.S Marg, Vikhroli West, Mumbai 40083 Tel: 022- 49186000 E-mail: rnt.helpdesk@linkintime.co.in

Transfer of "Underlying Shares" into Investor Education and Protection Fund (IEPF)	As mentioned earlier, members are requested to note that in accordance with the Regulation 39(4) read with the Schedule VI of LODR, the Company has transferred unclaimed equity shares to a separate account titled "Industrial Prudential Unclaimed Securities Suspense Account". Present Outstanding is 38, 302 shares (after adjustments)
	Save as mentioned in para "O. Transfer of Shares to IEPF", the Company, whenever it becomes due, transfers pursuant to Section 124(6) of the Act, read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, shares on which dividend has not been paid or claimed for seven consecutive years or more to an IEPF Account established by the Central Government.
	A shareholder entitled to the shares can claim the shares from Investor Education and Protection Fund in a prescribed manner.
National Stock Exchange (NSE)	NSE by its Circular Ref. No. 0645/2026 dated April 17, 2026 has admitted the Company's Securities in pursuance of Regulation 3.1.1 of the National Stock Exchange (Capital Market) Trading Regulations Part A, segment with effect from April 20, 2026 and the designated security code "INDPRUD".

A. NON-MANDATORY REQUIREMENTS UNDER REGULATION 27(I) READ WITH PART E OF SCHEDULE II OF LODR

a. The Board

An Executive Chairman has been provided with the office by Paharpur Cooling Towers Limited (Holding Company) as he is also a KMP (Managing Director) of PCTL.

b. Shareholder's Rights

Under review

c. Audit Qualifications

The financial statements of the Company are Unqualified.

d. Separate Posts of Chairman and CEO

Size of the Company does not warrant having separate offices of the Chairman and the Managing Director. Mr. Gaurav Swarup who is a Chairman, and the Managing Director does not draw any remuneration other than sitting fees for attending the meetings.

e. Reporting of Internal Auditor

The Internal Auditor reports directly to the Audit Committee.

DECLARATION UNDER REGULATION 26(3) OF LODR REGARDING ADHERENCE TO THE CODE OF CONDUCT

I hereby confirm that all the directors of the Company have affirmed compliance to the Code of Conduct for the financial year ended on 31st March, 2026. Mr Gaurav Swarup, Chairman & Managing Director and Mr Arun Kumar Singhania, CFO have provided the compliance certificate to the Board of Directors as specified in Part B of Schedule II of LODR.

For & on behalf of the Board of Directors of
Industrial And Prudential Investment Company Limited

Gaurav Swarup
Chairman & Managing Director
DIN: 00374298

Date: 22.05.2026

Place: Kolkata

Registered Office: Paharpur House,
8/1/B Diamond Harbour Road
Kolkata 700027

ANNEXURE A

Shareholding pattern as on 31st March, 2026

Category	No. of Members	No. of Shares held	% to the Capital
Indian Promoters	7	1142346	68.17
Foreign Promoters	-	-	-
Mutual Funds & UTI	-	-	-
Banks, Financial Institutions, and Insurance Companies	1	1200	0.07
Central Government/State Government	1	168	0.01
Foreign Portfolio Investors	1	9400	0.56
Private Corporate Bodies & LLP	27	14926	0.89
Investor Education & Protection Fund	1	3140	0.19
Foreign Nationals/ NRIs	39	23372	1.40
Unclaimed Securities Suspense A/c	1	38302	2.29
Individual Shareholders	2097	418462	24.97
Trusts	2	600	0.04
HUF	93	22742	1.3
Clearing Member	4	1182	0.07
Total	2274	1675840	100

Certificate on Non-Disqualification of Directors

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(pursuant to Regulation 34(3) and Schedule V Para C clause
(10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To
The Members of
Industrial and Prudential Investment Company Limited
Paharpur House
8/1/B, Diamond Harbour Road,
Kolkata 700027

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Industrial and Prudential Investment Company Limited having CIN L65990WB1913PLC218486 and having registered office at Paharpur House, 8/1/B, Diamond Harbour Road, Kolkata 700027 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR).

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN), status at the MCA portal (www.mca.gov.in) as considered necessary and explanations furnished to me by the Company and its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 has been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, Reserve Bank of India or any such other Statutory Authority.

Sr No	Name of the Directors	DIN	Date of Appointment in Company
1	Mr. Gaurav Swarup	00374298	17.04.1990
2	Mr. Varun Swarup	02435858	07.11.2017
3	Mrs. Devina Swarup	06831620	07.11.2017
4	Mr. Probir Roy	00033045	07.11.2017
5	Mr. Ajay Gggar	00210230	24.07.2024
6	Mr. Vishnu Kumar Tulsyan	00638832	20.01.2025

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Mayur Mehta
Practicing Company Secretary
Membership No A3132
C P No 9952
PRC no. 1694/2022

Place: Mumbai
Date: 22.05.2026
UDIN A003132G000403796

Certificate of Managing Director & Chief Financial Officer

CERTIFICATE OF MANAGING DIRECTOR & CFO

**The Board of Directors
Industrial and Prudential Investment Company Limited
Kolkata**

Compliance Certificate as required under Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

We hereby certify that:

- A. We have reviewed financial statements and the cash flow statement for the financial year 2025-26 and that to the best of our knowledge and belief:
 - i. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii. These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violates of the Company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the auditors and the Audit committee
 - i. Significant changes in internal control over financial reporting during the year;
 - ii. Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - iii. Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting. Company's internal control system over financial reporting.

For Industrial and Prudential Investment Company Limited

Gaurav Swarup
Chairman & Managing Director
DIN: 00374298

Arun Kumar Singhania
CFO

Date: 22.05.2026
Place: Kolkata

INDEPENDENT AUDITOR'S REPORT
To the members of Industrial and Prudential Investment Company Limited
Report on the audit of the Standalone Ind AS financial statements

1. Opinion

We have audited the accompanying Standalone Ind AS financial statements of Industrial and Prudential Investment Company Limited ("the Company"), which comprise the standalone Balance Sheet as at 31 March 2026, the standalone statement of profit and loss (including the statement of other comprehensive income), the standalone statement of cash flows and the standalone statement of changes in equity for the year then ended, and notes to the standalone financial statements, including a summary of material accounting policies and other explanatory information for the year then ended.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

2. Basis for Opinion

We conducted our audit of the Standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's responsibilities for the audit of the standalone Ind AS financial statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the standalone Ind AS financial statements under the provisions of the Companies Act, 2013 and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Ind AS financial statements.

3. Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current year. These matters were addressed in the context of our audit of the standalone financial statements as a whole and, in forming our opinion thereon, and we do not provide a separate opinion on these matters. Based on the audit procedures performed including assessment of risk of material misstatement we have not come across any material Key Audit Matters that are required to be communicated in accordance with the standard.

4. Information other than the standalone financial statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Board's report including annexures to the Board report but does not include the financial statements and our auditor's report thereon.

Independent Auditors' Report-Standalone

Our opinion on the standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the standalone Ind AS financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

5. Responsibilities of management and those charged with governance for the standalone Ind AS financial statements

The accompanying standalone Ind AS financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Indian Accounting Standards (Ind AS) and accounting principles generally accepted in India specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

6. Auditor's responsibilities for the audit of the standalone Ind AS financial statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain

Independent Auditors' Report-Standalone

audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to standalone Ind AS financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Standalone Ind AS financial statements, including the disclosures, and whether the Standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

7. Report on other legal and regulatory requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, and on the basis of such checks of the books and records of the Company as we considered appropriate and

Independent Auditors' Report-Standalone

according to the information and explanations given to us, we give in the "Annexure-A", a statement on the matters specified in paragraphs 3 and 4 of the Order.

2. As required by section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books.
 - c. The standalone Balance Sheet, the standalone statement of profit and loss (including the statement of other comprehensive income), the statement of cash flows and statement of changes in equity dealt with by this report are in agreement with the books of account.
 - d. In our opinion, the aforesaid Ind AS financial statements comply with the Accounting Standards specified under section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
 - e. On the basis of the written representation received from the directors as on 31 March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f. With respect to the adequacy of the internal financial controls with reference to Standalone Ind AS financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the internal control with reference to standalone financial statements of the Company.
3. With respect to the other matters to be included in the Auditor's report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - a) the Company does not have any pending litigations which would impact its financial position in its financial statements.
 - b) the Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - c) There has been a delay in transferring the following amount, which was required to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions of the Companies Act, 2013 and rules made thereunder:

Nature of Amount	Amount (₹)	Due Date for Transfer	Actual Date of Transfer
Unclaimed Dividend for FY 2017-18	14,26,700	07.10.2025	08.10.2025

- d) (i) The Company's management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("intermediaries"), with the understanding whether recorded in writing or otherwise, that the intermediary shall, whether directly or indirectly,

Independent Auditors' Report-Standalone

lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- (ii) The Company's management has represented that, to the best of its knowledge and belief, as disclosed in the notes to the Ind AS financial statements, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties") with the understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (iii) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material misstatement.
 - e) the dividend declared or paid during the year by the company is in compliance with section 123 of the Companies Act, 2013.
 - f) Based on our examination, which included test checks, the Company has used an accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail has been preserved by the company as per the statutory requirements for records retention.
4. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act: In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 read with schedule V of the Act.

For S. Jaykishan

Chartered Accountants

Firm Registration No. 309005E

CA Ritesh Agarwal

Partner

Membership No. 062410

Place: Kolkata

Date: 22.05.2026

UDIN: 26062410VHPAJX5317

Annexure -A to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the members of Industrial and Prudential Investment Company Limited of even date)

In terms of information and explanation sought by us and given by the company and the books of accounts and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- i. (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.
- (b) The property, plant and equipment have been physically verified by the management at regular intervals during the year and no material discrepancies were noticed on such verification. In our opinion, the periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its property, plant and equipment.
- (c) The Company does not own any immovable properties. Hence reporting under clause 3(i)(c) is not applicable.
- (d) The Company has not revalued any of its Property, Plant, and Equipment during the year.
- (e) We have not come across any proceedings that have been initiated under section 24(1) of the Prohibition of Benami Property Transactions Act, 1988 by the Initiating Officer (IO) and/or any proceedings being pending against the Company before the Initiating Officer/Adjudicating Authority/Appellate Tribunal/High Court/Supreme Court during any of the preceding financial years.
- ii. (a) The Company is in the business of investing and financing activity and consequently, does not hold any inventory. Therefore, the provisions of clause 3(ii) of the said Order are not applicable to the Company.
- (b) The Company has not been sanctioned working capital limits in excess of ₹ 5 Crore, in aggregate, at any point of time during the year, from banks or financial institutions on the basis of security of current assets and hence, reporting under clause 3(ii)(b) of the order is not applicable to the Company.
- iii. (a) Since the Company is engaged in non-banking financial activity, the provisions of clause 3(iii)(a) of the Order are not applicable to it.
- (b) In our opinion and according to the information and explanations given to us, the investments made, guarantees provided, security given and the terms and conditions of the grant of all loans and advances in the nature of loans and guarantees, provided during the year are, prima facie, not prejudicial to the Company's interest.
- (c) In respect of loans and advances in the nature of loans, the schedule of repayment of principal and payment of interest has been stipulated and the repayments or receipts are regular during the year.
- (d) No amount is overdue for more than ninety days, in respect of loans and advances in the nature of loans.
- (e) Since the Company's principal business is to give loans, the provision of clause 3(iii)(e) of the Order is not applicable to it.
- (f) Based on our audit procedures, according to the information and explanation made available to us, the company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms of period of repayment during the year.
- iv. The Company has not granted any loans or provide any guarantees or securities to parties covered

Independent Auditors' Report-Standalone

under Section 185 of the Companies Act, 2013. Further, provisions of Section 186 of the Companies Act, 2013 in respect of loans, investments, guarantees and security have been complied by the Company.

- v. The Company has not accepted any deposits or amounts which are deemed to be deposits within the meaning of the directives issued by the Reserve Bank of India ("RBI"), provisions of Sections 73 to 76 of the Act, any other relevant provisions of the Act and the relevant rules framed thereunder. Accordingly, clause 3(v) is not applicable to the Company. According to the information and explanations given to us, no order has been passed by the Company Law Board or the National Company Law Tribunal or the RBI or any court or any other tribunal against the Company in this regard.
- vi. The Central Government has not specified the maintenance of cost records under Section 148(1) of the Companies Act, 2013, for the Company. Accordingly, provision of clause 3(vi) of the order are not applicable to the company.
- vii.
 - (a) Amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including sales-tax, income-tax, service tax, duty of custom, duty of excise, value added tax, goods and service tax, cess and other material statutory dues have been generally regularly deposited during the year by the Company with the appropriate authorities except for the delay in transferring the amount of unclaimed dividend to Investor Education Protection Fund (IEPF) as stated above in para 3 (c) of "Report on other legal and regulatory requirements" of our report.
 - (b) According to the records of the Company, there are no dues outstanding of income tax, sales tax, service tax, duty of custom, duty of excise, value added tax, goods and service tax and cess which have not been deposited with the appropriate authorities on account of any dispute.
- viii. The Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income-tax Act, 1961 as income during the year.
- ix.
 - (a) The Company did not have any loans or borrowings from any lender during the year. Accordingly, clause 3(ix)(a) of the Order is not applicable.
 - (b) The Company has not been declared a wilful defaulter by any bank or financial institution or government or government authority.
 - (c) The Company has not obtained any term loans. Accordingly, clause 3(ix)(c) of the Order is not applicable.
 - (d) On an overall examination of the balance sheet of the Company, we report that no funds have been raised on short-term basis by the Company. Accordingly, clause 3(ix)(d) of the Order is not applicable.
 - (e) On an overall examination of the financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries or associates as defined under the Companies Act, 2013. Accordingly, clause 3(ix)(e) of the Order is not applicable.
 - (f) We report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries as defined under the Companies Act, 2013. Accordingly, clause 3(ix)(f) of the Order is not applicable.
- x.
 - (a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments). Accordingly, clause 3(x)(a) of the Order is not applicable.
 - (b) The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, clause 3(x)(b) of the Order is not applicable.

Independent Auditors' Report-Standalone

- xi. (a) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and according to the information and explanations given by the management, we report that no fraud by the company or no fraud on the company has been noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) As represented to us by the management, there are no whistle blower complaints received by the company during the year
- xii. The Company is not a Nidhi Company and hence the Nidhi Rules, 2014 are not applicable to it. Accordingly, the provisions of clause 3(xii) of the Order are not applicable to the Company.
- xiii. The Company has entered into transactions with related parties in compliance with the provisions of sections 177 and 188 of the Act. The details of such related party transactions have been disclosed in the standalone financial statements as required under Ind AS 24, Related Party Disclosures specified under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.
- xiv. (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports of the company issued till date, for the period under audit.
- xv. According to the information and explanations given to us and on the basis of review on an overall basis, the Company during the year has not entered into non-cash transactions, in terms of section 192 of the Act, with directors or persons connected with them. Accordingly, the provisions of clause (xv) are not applicable to the company.
- xvi. (a) The Company is registered under section 45-IA of the Reserve Bank of India Act 1934 and the certificate has been obtained.
- (b) The Company has carried on Non-Banking Financial activities (NBFC) with a valid registration from RBI.
- (c) In our opinion, and according to the information and explanations given to us, the company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- (d) In our opinion, and according to the information and explanations given to us, the group has no CIC as part of the group. Accordingly, clause 3(xvi)(d) of the Order is not applicable.
- xvii. The Company has not incurred any cash loss during the current financial year and the immediately preceding financial year.
- xviii. There has been no resignation of statutory auditors during the year and accordingly reporting under clause 3(xviii) of the Order is not applicable to the Company.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the

Independent Auditors' Report-Standalone

future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

- xx. (a) The Company is not required to transfer any unspent amount pertaining to the year under report to a fund specified in schedule VII to the Companies Act, 2013 in compliance with second proviso to sub section 5 of section 135 of the said Act.
- (b) There is no amount which is remaining unspent under sub section 5 of section 135 of the Act pursuant to any ongoing CSR project.
- xxi. Reporting under clause xxi of the Order is not applicable at the standalone level.

For S. Jaykishan

Chartered Accountants

Firm Registration No. 309005E

CA Ritesh Agarwal

Partner

Membership No. 062410

Place: Kolkata

Date: 22.05.2026

UDIN: 26062410VHPAJX5317

Annexure - B to the Independent Auditor's Report

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the member of Industrial and Prudential Investment Company Limited of even date)

We have audited the internal financial controls over financial reporting of Industrial and Prudential Investment Company Limited. ("the Company") as on 31 March 2026 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Responsibility of management and those charged with governance for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' responsibility for the audit of the internal financial controls with reference to financial statements

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Standalone Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Ind AS financial

Independent Auditors' Report-Standalone

statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that:

- (1))pertains to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company.
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the Standalone Ind AS financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For S. Jaykishan

Chartered Accountants

Firm Registration No. 309005E

CA Ritesh Agarwal

Partner

Membership No. 062410

Place: Kolkata

Date: 22.05.2026

UDIN: 26062410VHPAJX5317

Standalone Balance Sheet

Standalone Balance Sheet as at 31st March 2026

Rs. in Lakhs

	Particulars	Note No	As at 31 st March 2026	As at 31 st March 2025
	ASSETS			
(I)	Financial Assets			
(a)	Cash and Cash Equivalents	5A	22.19	23.44
(b)	Bank Balance other than Cash and Cash Equivalents	5B	2,30.25	1,72.71
(c)	Receivables	6		
(i)	Other Receivables		-	5.62
(d)	Loans	7	-	3,95.30
(e)	Investments	8	502,78.04	495,70.24
(f)	Other Financial Assets	9	-	0.01
			505,30.48	501,67.32
(II)	Non Financial Assets			
(a)	Current Tax Assets (Net)	10	1,90.36	1,13.45
(b)	Property, Plant and Equipment	11	0.20	0.20
(c)	Other Non Financial Assets	12	9.96	4.98
			2,00.52	1,18.63
	Total Assets		507,31.00	502,85.95
	LIABILITIES AND EQUITY			
	LIABILITIES			
(I)	Financial Liabilities			
(a)	Payables	13		
(I)	Trade Payable			
(i)	total outstanding due of micro enterprises and small enterprises		0.62	1.24
(ii)	total outstanding due of creditors other than micro enterprises and small enterprises		0.74	0.62
(b)	Other Financial Liabilities	14	2,53.46	1,85.99
			2,54.82	1,87.85
(II)	Non Financial Liabilities			
(a)	Deferred tax liabilities (Net)	15	27,81.00	27,99.71
(b)	Other Non Financial Liabilities	16	2.81	5.48
			27,83.81	28,05.19
(III)	Equity			
(a)	Equity Share Capital	17	1,67.58	1,67.58
(b)	Other Equity	18	475,24.79	471,25.33
			476,92.37	472,92.91
	Total Liabilities and Equity		507,31.00	502,85.95

The accompanying notes form an integral part of the standalone financial statements.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Arun Kumar Singhania

Chief Financial Officer

Devina Swarup

Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Standalone Profit and Loss

Standalone Statement of Profit and Loss for the year ended 31st March 2026

Rs. in Lakhs

	Particulars	Note No	For the year ended 31st March 2026	For the year ended 31st March 2025
(I)	Revenue from Operations			
(a)	Interest Income	19	-	0.09
(b)	Dividend Income	20	20,56.05	18,70.05
(c)	Net gain on fair value changes	21	39.00	33.72
(d)	Others	22	63.14	1,36.94
(I)	Total Revenue from Operations		21,58.19	20,40.80
(II)	Other Income	23	-	2.92
(III)	Total Income (I+II)		21,58.19	20,43.72
(IV)	Expenses			
(a)	Other Expenses	24	1,03.85	1,09.19
(IV)	Total Expenses		1,03.85	1,09.19
(V)	Profit/(Loss) before tax (III-IV)		20,54.34	19,34.53
(VI)	Tax Expenses:			
(a)	Current Tax		8.65	19.50
(b)	Deferred Tax charge/(credit)	15	2.37	(5.94)
(c)	Adjustment of tax relating to earlier periods		(0.40)	(27.65)
	Total tax expense	25	10.62	(14.09)
(VII)	Net Profit/(Loss) after tax (V-VI)		20,43.72	19,48.62
(VIII)	Other Comprehensive Income			
(a)	Items that will not be reclassified to profit or loss			
-	Equity instruments through other comprehensive income		2,32.03	(2,96.95)
(b)	Income tax charge/(credit) relating to above		32.87	6,13.42
	Total Other Comprehensive Income (a - b)		1,99.16	(9,10.37)
(IX)	Total Comprehensive Income for the period (Comprising Profit/(Loss) and Other Comprehensive Income for the period) (VII+VIII)		22,42.88	10,38.25
(X)	Earnings per equity share	32		
	Basic (Rs.)		121.95	116.28
	Diluted (Rs.)		121.95	116.28

The accompanying notes form an integral part of the standalone financial statements.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Arun Kumar Singhania

Chief Financial Officer

Devina Swarup

Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Standalone Cash Flow Statement

Standalone Statement of Cash Flow for the year ended 31st March 2026

Rs. in Lakhs

Particulars		For the year ended	
		31 st March 2026	31 st March 2025
A) Cash Flow from Operating activities:			
Profit before tax		20,54.34	19,34.53
Adjustments for:			
Fair Value gain on financial instruments at FVTPL	(39.00)		(33.72)
Interest on refund of income tax	-		(2.92)
Provision on loan	-	(39.00)	0.99
Operating profit before working capital changes		20,15.34	18,98.88
Adjustments for changes in working capital			
(Increase)/Decrease in trade and other receivables	0.65		(7.04)
(Increase)/Decrease in loan given	3,95.30		1,00.72
Increase/(Decrease) in trade payables and other liabilities	64.31		36.57
		4,60.26	1,30.25
Income Tax paid		(1,39.11)	(8,67.96)
Net cash generated from/(used in) Operating activities		23,36.49	11,61.17
B) Cash flow from Investing activities			
Movement in Other Bank Balances	(57.53)		(45.80)
Purchase of investments	(34,49.21)		(148,87.77)
Sale proceeds of investments	30,12.42		152,90.16
Net cash generated from/(used in) Investing activities		(4,94.32)	3,56.59
C) Cash flow from Financing activities			
Payment of Dividend	(18,43.42)		(15,08.26)
Net cash generated from/(used in) Financing activities		(18,43.42)	(15,08.26)
Net Increase/(decrease) in cash & cash equivalents(A+B+C)		(1.25)	9.50
Opening Cash & Cash Equivalents		23.44	13.94
Closing Cash & Cash Equivalents		22.19	23.44

The accompanying notes form an integral part of the Standalone Financial Statement.

- The above Cash flow statement has been prepared under the 'Indirect Method' as set out in the Ind AS - 7 Statement of Cash Flows.
- Cash and Cash Equivalents as at the Balance Sheet date consists of:

Rs. in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Balances with banks :		
On Current Accounts	22.19	23.44
Total	22.19	23.44

The accompanying notes form an integral part of the Standalone Financial Statements.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Arun Kumar Singhania

Chief Financial Officer

Devina Swarup

Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Standalone Statement of Changes in Equity

Standalone Statement of Changes in Equity for the year ended 31st March 2026

A. Equity Share Capital

Rs. in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Balance at the beginning of the reporting period	1,67.58	1,67.58
Changes in equity share capital during the year	-	-
Balance at the end of the reporting period	1,67.58	1,67.58

B. Other Equity

For the year ended 31 March, 2026

Rs. in Lakhs

Particulars	Reserves and surplus					Other compre- hensive income	Total
	Special Reserve (Pursuant to Section 45IC of the Reserve Bank of India Act, 1934)	Capital Reserve	Capital Redem- ption Reserve	General Reserve	Retained earnings	Equity instruments through other compre- hensive income	
Balance as at 1 April, 2025	34,63.54	0.68	6.95	6,48.93	225,51.37	204,53.86	471,25.33
Profit for the year	-	-	-	-	20,43.72	-	20,43.72
Other Comprehensive Income	-	-	-	-	-	1,99.16	1,99.16
Total Comprehensive Income	34,63.54	0.68	6.95	6,48.93	245,95.09	206,53.02	493,68.21
Dividend paid during the year	-	-	-	-	(18,43.42)	-	(18,43.42)
Transfer from Retained Earnings	4,08.74	-	-	-	(4,08.74)	-	-
Transfer from Other Comprehensive income on disposal of equity instruments	-	-	-	-	10,50.19	(10,50.19)	-
Balance as at 31 March, 2026	38,72.28	0.68	6.95	6,48.93	233,92.12	196,02.83	475,24.79

Standalone Statement of Changes in Equity

For the year ended 31 March, 2025

Rs. in Lakhs

Particulars	Reserves and surplus					Other comprehensive income	Total
	Special Reserve (Pursuant to Section 45IC of the Reserve Bank of India Act, 1934)	Capital Reserve	Capital Redemption Reserve	General Reserve	Retained earnings	Equity instruments through other comprehensive income	
Balance as at 1 April, 2024	30,73.82	0.68	6.95	6,48.93	146,90.36	291,74.60	475,95.34
Profit for the year	-	-	-	-	19,48.62	-	19,48.62
Other Comprehensive Income	-	-	-	-	-	(9,10.37)	(9,10.37)
Total Comprehensive Income	30,73.82	0.68	6.95	6,48.93	166,38.98	282,64.23	486,33.59
Dividend paid during the year	-	-	-	-	(15,08.26)	-	(15,08.26)
Transfer from Retained Earnings	3,89.72	-	-	-	(3,89.72)	-	-
Transfer from Other Comprehensive income on disposal of equity instruments	-	-	-	-	7,810.37	(78,10.37)	-
Balance as at 31 March , 2025	34,63.54	0.68	6.95	6,48.93	225,51.37	204,53.86	471,25.33

For **S. Jaykishan**
Chartered Accountants
Firm's ICAI Registration No: 309005E

Ritesh Agarwal
Partner
M No: 062410

Place: Kolkata
Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup
Chairman & Managing Director
DIN: 00374298

Arun Kumar Singhania
Chief Financial Officer

Devina Swarup
Director
DIN: 06831620

Shilpishree Choudhary
Company Secretary
ACS No.: 39659

Notes forming Part of the Standalone Financial Statements

1 Corporate Information

The Industrial and Prudential Investment Company Limited ('the Company') is a Non-Banking Finance Company (NBFC) having the registered office at Paharpur House 8/1/B, Diamond Harbour Road, Kolkata - 700027, engaged in Non-Banking Financial activities including the business of investments and lending. This has been registered with the Reserve Bank of India (RBI) as a Non-Banking Finance Company (NBFC) and is therefore governed by directions and laws issued for NBFC by RBI.

2 Statement of Compliance with Ind AS and Recent Pronouncements

2.1 Statement of Compliance with Ind AS

These standalone financial statements have been prepared in accordance with the Indian Accounting Standards ("Ind AS") prescribed under section 133 of the Companies Act, 2013 ("Act") read with the Companies (Indian Accounting Standard) Rules, 2015 as amended from time to time.

All Ind AS issued and notified till the standalone financial statements are approved for issue by the Board of Directors have been considered in preparing these standalone financial statements.

Accounting policies have been consistently applied except where a newly issued Ind AS is initially adopted or a revision to an existing Ind AS requires a change in the accounting policy hitherto in use.

2.2 Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2026, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.

3 Basis of Preparation and Presentation of Standalone IND AS Financial Statements and Material Accounting Policies

3.1 Basis of Preparation

The standalone financial statements have been prepared under the historical cost convention on accrual basis excepting certain financial instruments which are measured in terms of relevant Ind AS at fair value/ amortized costs at the end of each reporting period.

Historical cost convention is generally based on the fair value of the consideration given in exchange for goods and services.

The standalone financial statements are presented in Indian Rupees and all values are rounded off to the nearest lakhs.

Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

The Company categorizes assets and liabilities measured at fair value into one of three levels depending on the ability to observe inputs employed for such measurement:

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

Notes forming Part of the Standalone Financial Statements

Level 2: Inputs other than quoted prices included within level 1 that are observable either directly or indirectly for the asset or liability.

Level 3: Inputs for the asset or liability which are not based on observable market data (unobservable inputs).

The company has an established control framework with respect to the measurement of fair values. This includes a finance team that has overall responsibility for overseeing all significant fair value measurements who regularly review significant unobservable inputs, valuation adjustments and fair value hierarchy under which the valuation should be classified.

3.2 Property Plant and Equipment

Property, Plant and Equipment are stated at cost of acquisition, construction and subsequent improvements thereto less accumulated depreciation and impairment losses, if any. For this purpose cost include deemed cost on the date of transition and comprises purchase price of assets or its construction cost including duties and taxes, inward freight and other expenses incidental to acquisition or installation and adjustment for exchange differences wherever applicable and any cost directly attributable to bring the asset into the location and condition necessary for it to be capable of operating in the manner intended for its use.

Parts of an item of Property, Plant Equipment having different useful lives and material value and subsequent expenditure on Property, Plant and Equipment arising on account of capital improvement or other factors are accounted for as separate components.

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the income statement when incurred.

Depreciation

Depreciation on Property, Plant and Equipment is provided as per Schedule II of the Companies Act, 2013 on straight line method.

Depreciation on Property, Plant and Equipment commences when the assets are ready for their intended use.

Depreciation methods, useful lives, residual values are reviewed and adjusted as appropriate, at each reporting date.

3.3 Intangible Assets

Intangible assets are stated at cost comprising of purchase price inclusive of duties and taxes less accumulated amount of amortization and impairment losses. Such assets, are amortised over the useful life using straight line method and assessed for impairment whenever there is an indication of the same.

Amortisation methods and useful lives are reviewed, and adjusted as appropriate, at each reporting date.

3.4 Derecognition of Tangible and Intangible Assets

An item of Tangible and Intangible Assets is de-recognised upon disposal or when no future economic benefits are expected to arise from its use or disposal. Gain or loss arising on the disposal or retirement of an item of Tangible and Intangible Assets is determined as the difference between

Notes forming Part of the Standalone Financial Statements

the sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

3.5 Impairment of Tangible and Intangible Assets

Tangible and Intangible assets are reviewed at each balance sheet date for impairment. In case events and circumstances indicate any impairment, recoverable amount of assets is determined. An impairment loss is recognized in the statement of profit and loss, whenever the carrying amount of assets either belonging to Cash Generating Unit (CGU) or otherwise exceeds recoverable amount. The recoverable amount is the higher of asset's fair value less cost of disposal and its value in use. In assessing value in use, the estimated future cash flows from the use of the assets are discounted to their present value at appropriate rate.

Impairment losses recognized earlier may no longer exist or may have come down. Based on such assessment at each reporting period the impairment loss is reversed and recognized in the Statement of Profit and Loss. In such cases the carrying amount of the asset is increased to the lower of its recoverable amount and the carrying amount that have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years.

3.6 Financial Assets and Financial Liabilities

Financial Assets and Financial Liabilities (financial instruments) are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial Liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

The classification of financial instruments whether to be measured at Amortized Cost, at Fair Value through Profit and Loss (FVTPL) or at Fair Value through Other Comprehensive Income (FVTOCI) depends on the objective, business model and contractual terms to which they relates. Classification of financial instruments are determined on initial recognition.

(i) Cash and cash equivalents

All highly liquid financial instruments, which are readily convertible into determinable amounts of cash and which are subject to an insignificant risk of change in value and are having original maturities of three months or less from the date of purchase, are considered as cash equivalents. Cash and cash equivalents includes balances with banks which are unrestricted for withdrawal and usage.

(ii) Investment in Subsidiary and Associate

The Company has chosen to carry investments in Subsidiary and Associate at cost less impairment, if any in the separate financial statements.

(iii) Financial Assets and Financial Liabilities measured at amortised cost

Financial Assets held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on

Notes forming Part of the Standalone Financial Statements

specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding are measured at amortized cost.

The above Financial Assets and Financial Liabilities subsequent to initial recognition are measured at amortized cost using Effective Interest Rate (EIR) method.

The effective interest rate is the rate that discounts estimated future cash payments or receipts (including all fees and points paid or received, transaction costs and other premiums or discounts) through the expected life of the Financial Asset or Financial Liability to the gross carrying amount of the financial asset or to the amortised cost of financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

(iv) Financial Asset at Fair Value through Other Comprehensive Income (FVTOCI)

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Subsequent to initial recognition, they are measured at fair value and changes therein are recognised directly in other comprehensive income.

- (v) For the purpose of paragraph (iii) and (iv) above, principal is the fair value of the financial asset at initial recognition and interest consists of consideration for the time value of money and associated credit risk.

(vi) Financial Assets or Liabilities at Fair value through profit or loss (FVTPL)

Financial Instruments which does not meet the criteria of amortised cost or fair value through other comprehensive income are classified as Fair Value through Profit or loss. These are recognised at fair value and changes therein are recognized in the statement of profit and loss.

(vii) Impairment of Financial Assets

A financial asset is assessed for impairment at each balance sheet date. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

The company measures the loss allowance for a financial asset at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

However, for trade receivables or contract assets that result in relation to revenue from contracts with customers, the company measures the loss allowance at an amount equal to lifetime expected credit losses.

(viii) Derecognition of Financial Instruments

The Company derecognizes a financial asset or a group of financial assets when the contractual

Notes forming Part of the Standalone Financial Statements

rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset (except for equity instruments designated as FVTOCI), the difference between the asset's carrying amount and the sum of the consideration received and receivable are recognized in statement of profit and loss.

On derecognition of assets measured at FVTOCI (except equity instruments designated at FVTOCI), the cumulative gains or losses previously recognised in OCI are reclassified from OCI to profit or loss. However, in respect of equity instruments designated at FVTOCI, the gains or losses are never recycled to profit or loss and are transferred within equity.

Financial liabilities are derecognized if the Company's obligations specified in the contract expire or are discharged or cancelled. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in Statement of Profit and Loss.

3.7 Equity Share Capital

An equity instrument is a contract that evidences residual interest in the assets of the company after deducting all of its liabilities. Par value of the equity shares is recorded as share capital and the amount received in excess of par value is classified as Securities Premium.

Costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

3.8 Provisions, Contingent Liabilities and Contingent Assets

Provisions involving substantial degree of estimation in measurement are recognized when there is a legal or constructive obligation as a result of past events and it is probable that there will be an outflow of resources and a reliable estimate can be made of the amount of obligation. Provisions are not recognised for future operating losses. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Contingent liabilities are not recognized and are disclosed by way of notes to the standalone financial statements when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or when there is a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the same or a reliable estimate of the amount in this respect cannot be made.

Contingent assets are not recognised but disclosed in the standalone financial statements by way of notes to accounts when an inflow of economic benefits is probable.

3.9 Employee Benefits

Employee benefits are accrued in the year in which services are rendered by the employees. Short term employee benefits are recognized as an expense in the statement of profit and loss for the year in which the related service is rendered.

3.10 Revenue

Revenue is recognised to the extent it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Notes forming Part of the Standalone Financial Statements

Dividend income (including from FVOCI investments) is recognised when the Company's right to receive the payment is established.

Under Ind AS 109 interest income is recorded using the Effective Interest Rate (EIR) method for all financial instruments measured at amortised cost, debt instrument measured at FVOCI and debt instruments designated at FVTPL. The EIR is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset.

The EIR (and therefore, the amortised cost of the asset) is calculated by taking into account any discount or premium on acquisition, fees and costs that are an integral part of the EIR.

3.11 Taxes on Income

Income tax expense representing the sum of current tax expenses and the net charge of the deferred taxes is recognized in the Statement of Profit or Loss except to the extent that it relates to items recognized directly in equity or other comprehensive income.

Current tax is provided on the taxable income and recognized at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the standalone financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be utilized.

3.12 Earnings Per Share

Basic earnings per share are computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

4 Critical accounting judgments, assumptions and key sources of estimation and uncertainty

The preparation of the standalone financial statements in conformity with the measurement principle of Ind AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities,

Notes forming Part of the Standalone Financial Statements

the disclosures of contingent assets and liabilities at the date of the standalone financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Differences between the actual results and estimates are recognized in the year in which the results are known / materialized and, if material, their effects are disclosed in the notes to the standalone financial statements.

Application of accounting policies that require significant areas of estimation, uncertainty and critical judgments and the use of assumptions in the standalone financial statements have been disclosed below. The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are discussed below:

4.1 Current Tax and Deferred Tax

Significant judgment is required in determination of taxability of certain income and deductibility of certain expenses during the estimation of the provision for income taxes.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the standalone financial statements and the corresponding tax bases used in the computation of taxable profit. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

4.2 Provisions and Contingencies

Provisions and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events and the amount of cash outflow can be reliably estimated. The timing of recognition and quantification of the liability requires the application of judgement to existing facts and circumstances, which can be subject to change. Management judgment is required for estimating the possible outflow of resources, if any, in respect of contingencies/claim/litigations/ against the Company as it is not possible to predict the outcome of pending matters with accuracy.

The carrying amounts of provisions and liabilities and estimation for contingencies are reviewed regularly and revised to take account of changing facts and circumstances.

Notes forming Part of the Standalone Financial Statements

5A. Cash and cash equivalents

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
"Balances with banks -In Current Accounts"	22.19	23.44
Total	22.19	23.44

5B. Bank Balances other than Cash and Cash equivalents

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unpaid dividend account	2,30.25	1,72.71
Total	2,30.25	1,72.71

6. Receivables

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Other Receivables considered good- unsecured	-	5.62
Total	-	5.62

6.1 No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person. Nor any trade or other receivable are due from firms including limited liability partnerships (LLPs) or private companies respectively in which any director is a partner, a director, or a member.

7. Loans

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
i) Within India - to Corporates		
At amortised cost		
Unsecured		
Bills purchased and bills discounted	-	3,95.30
ii) Outside India	-	-
Total	-	3,95.30

7.1 Credit quality of assets

The table below shows the credit quality and the maximum exposure to credit risk based on year-end stage classification. The amounts presented are net of Impairment loss allowance.

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Low credit risk	-	3,95.30
Significant Increase in credit risk	-	-
Credit-Impaired	-	-
Total	-	3,95.30

Notes forming Part of the Standalone Financial Statements

8. Investments

Rs in Lakhs

Particulars	As at 31 st March 2026					
	At Amortised Cost	At Fair Value		Subtotal	At cost	Total
		Through Other Comprehensive Income	Through Profit or Loss			
	1	2	3	4 = 2+3	5	6 = 1+4+5
(i) Investment in mutual funds	-	-	4,98.00	4,98.00	-	4,98.00
(ii) Investment in debt securities	-	-	-	-	-	-
(iii) Investment in equity instruments	-	486,87.64	-	486,87.64	-	486,87.64
(iv) Investment in associate	-	-	-	-	10,92.40	10,92.40
Total Gross (A)	-	486,87.64	4,98.00	491,85.64	10,92.40	502,78.04
(i) Investment outside India	-	-	-	-	-	-
(ii) Investment in India	-	486,87.64	4,98.00	491,85.64	10,92.40	502,78.04
Total Gross (B)	-	486,87.64	4,98.00	491,85.64	10,92.40	502,78.04
Less: Allowance for impairment loss (C)	-	-	-	-	-	-
Total - Net D = (A)-(C)	-	486,87.64	4,98.00	491,85.64	10,92.40	502,78.04

Particulars	As at 31 st March 2025					
	At Amortised Cost	At Fair Value		Subtotal	At cost	Total
		Through Other Comprehensive Income	Through Profit or Loss			
	1	2	3	4 = 2+3	5	6 = 1+4+5
(i) Investment in mutual funds	-	-	-	-	-	-
(ii) Investment in debt securities	-	-	-	-	-	-
(iii) Investment in equity instruments	-	484,77.84	-	484,77.84	-	484,77.84
(iv) Investment in associate	-	-	-	-	10,92.40	10,92.40
Total Gross (A)	-	484,77.84	-	484,76.84	10,92.40	495,70.24
(i) Investment outside India	-	-	-	-	-	-
(ii) Investment in India	-	484,77.84	-	484,76.84	10,92.40	495,70.24
Total Gross (B)	-	484,77.84	-	484,76.84	10,92.40	495,70.24
Less: Allowance for impairment loss (C)	-	-	-	-	-	-
Total - Net D = (A)-(C)	-	484,77.84	-	484,76.84	10,92.40	49,570.24

Notes forming Part of the Standalone Financial Statements

8.1 Details of Investments

Particulars	Face Value	31 st March 2026		31 st March 2025	
		Number of units	Amount (Rs. In Lakhs)	Number of units	Amount (Rs. In Lakhs)
Mutual funds					
Carried at fair value through Profit and Loss					
HDFC Money Market Fund Direct Plan Growth	10	8,161	4,98.00	-	-
Total			4,98.00		-
Equity instruments					
Carried at fair value through Other Comprehensive Income					
Other Entities - Quoted					
Axis Bank Limited	2	1,36,800	15,88.66	1,36,800	15,07.54
Bajaj Finance Limited	1	2,39,100	19,16.51	23,910	21,38.89
Bharti Airtel Limited	5	2,56,500	45,71.86	2,56,500	33,19.24
Bosch Limited	10	3,610	10,37.69	3,610	10,23.74
Computer Age Management Services Limited	2	94,500	5,91.38	18,900	7,03.71
Cummins India Limited	2	28,100	12,64.53	28,100	8,57.57
Divis Laboratories Limited *	2	41,970	24,95.96	41,970	24,23.96
Grasim Industries Limited	2	92,587	23,68.10	92,587	24,17.59
HDFC Bank Limited	1	3,41,000	24,94.59	1,70,500	31,17.08
Hindusthan Unilever Limited	1	54,530	11,20.70	1,02,530	23,16.00
Kwality Wall's (India) Limited	10	1,02,530	23.04	-	-
Infosys Limited	5	4,52,200	56,55.21	4,52,200	71,02.48
Larsen & Toubro Limited	2	55,892	19,58.51	55,892	19,51.92
Life Insurance Corporation of India	10	1,18,100	8,56.99	1,18,100	9,44.09
Nestle India Limited *	1	2,80,000	32,89.44	1,40,000	31,51.05
Reliance Industries Limited *	10	1,92,678	25,89.40	1,92,678	24,56.84
Siemens Limited	2	28,200	8,27.67	28,200	14,87.65
Siemens Energy India Limited	10	28,200	7,23.47	-	-
State Bank of India	1	2,24,750	22,01.20	2,24,750	17,33.95
Tata Motors Passenger Vehicles Limited	2	3,85,500	11,41.85	-	-
Tata Motors Limited	10	3,85,500	15,21.95	3,85,500	26,00.00
Titan Company Limited	1	2,00,000	79,02.80	2,00,000	61,26.70
Vedant Fashions Limited	1	1,35,000	4,73.85	1,35,000	10,47.40
Other Entities - Unquoted, fully paid-up					-
Chennai Super Kings Cricket Limited	0.1	26,000	72.28	26,000	50.44
Total			486,87.64		484,77.84
Equity instruments					
Carried at cost					
Associate - Quoted, fully paid-up					
KSB Limited	2	3,75,00,000	10,92.40	3,75,00,000	10,92.40
Total			10,92.40		10,92.40
Grand Total			502,78.04		495,70.24

* Pledge with Kotak Securities Limited for margin money

Notes forming Part of the Standalone Financial Statements

8.2 Details of associate in accordance with Ind AS 112 Disclosure of interests in other entities:

Name of the entity	Principal Activity	Place of incorporation and Principal Place of Business	Proportion of ownership interest/voting rights held by the Company	
			31 st March 2026	31 st March 2025
KSB Limited (Associate)	Manufacturing	India	21.55%	21.55%

8.3 Investments include Securities lent under "Stock Lending and Borrowing Scheme" of the Securities and Exchange Board of India

Particulars	31 st March 2026	31 st March 2025
	No. of shares	No. of shares
Equity instruments - Quoted		
Infosys Limited	4,52,200	-
Computer Age Management Services Limited	-	18,900

9. Other financial assets

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured (Considered Good)		
Advance recoverable in cash or in kind or for value to be received	-	0.01
Total	-	0.01

10. Current tax assets (net)

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Advance Tax- Net of Provision Rs. 62.60 Lakhs (Previous Year Rs. 8,85.50 Lakhs)	1,90.36	1,13.45
Total	1,90.36	1,13.45

Notes forming Part of the Standalone Financial Statements

11. Property, plant and equipment

Rs in Lakhs

Particulars	Furniture and fixtures	Office equipment	Computer	Total
Gross Block (Deemed Cost)				
As at 1 April, 2024	3.80	1.17	5.81	10.78
Additions	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2025	3.80	1.17	5.81	10.78
Additions	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2026	3.80	1.17	5.81	10.78
Accumulated Depreciation				
As at 1 April, 2024	3.80	1.17	5.61	10.58
Depreciation expense for the year	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2025	3.80	1.17	5.61	10.58
Depreciation expense for the year	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2026	3.80	1.17	5.61	10.58
Net carrying amount as at 31 March, 2026	-	-	0.20	0.20
Net carrying amount as at 31 March, 2025	-	-	0.20	0.20

12. Other Non financial assets

Rs in Lakhs

Particulars	As at 31st March 2026	As at 31st March 2025
Statutory assets	9.79	4.98
Others	0.17	-
Total	9.96	4.98

13. Payables

Rs in Lakhs

Particulars	As at 31st March 2026	As at 31st March 2025
Trade Payable		
(i) total outstanding due of micro enterprises and small enterprises	0.62	1.24
(ii) total outstanding due of creditors other than micro enterprises and small enterprises	0.74	0.62
Total	1.36	1.86

Notes forming Part of the Standalone Financial Statements

13.1 Disclosure under Trade Payables is based on the information available with the Company regarding the status of the suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act). Disclosure requirement under Section 22 of The Micro, Small and Medium Enterprises Development Act, 2006 is given below:

Rs in Lakhs

Particulars	As at 31st March 2026	As at 31st March 2025
(a) The Principal amount and the interest due thereon remaining unpaid to any supplier at the end of each accounting year.	0.62	1.24
(b) The amount of the interest paid by the buyer in terms of section 16 of MSMED Act (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
(c) The amount of the interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006.	-	-
(d) The amount of Interest accrued and remaining unpaid at the end of each accounting year.	-	-
(e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprises, for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED, Act 2006.	-	-

13.2 Trade payable ageing schedul

Rs in Lakhs

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
As at 31 March, 2026					
(i) Undisputed dues- Micro enterprises and small enterprises	0.62	-	-	-	0.62
(ii) Undisputed dues- Creditors other than micro enterprises and small enterprises	0.74	-	-	-	0.74
(iii) Disputed dues- Micro enterprises and small enterprises	-	-	-	-	-
(iv) Disputed dues- Creditors other than micro enterprises and small enterprises	-	-	-	-	-
Total	1.36	-	-	-	1.36
As at 31 March, 2025					
(i) Undisputed dues- Micro enterprises and small enterprises	1.24	-	-	-	1.24
(ii) Undisputed dues- Creditors other than micro enterprises and small enterprises	0.62	-	-	-	0.62
(iii) Disputed dues- Micro enterprises and small enterprises	-	-	-	-	-
(iv) Disputed dues- Creditors other than micro enterprises and small enterprises	-	-	-	-	-
Total	1.86	-	-	-	1.86

Notes forming Part of the Standalone Financial Statements

14. Other financial liabilities

Rs in Lakhs

Particulars	As at 31st March 2026	As at 31st March 2025
Unpaid dividend	2,30.25	1,72.71
Liabilities for Expenses	23.21	13.28
Total	2,53.46	1,85.99

15. Deferred Tax Liabilities (Net)

Rs in Lakhs

Particulars	As at 31st March 2026	As at 31st March 2025
Deferred Tax Assets	0.05	-
Deferred Tax Liabilities	27,80.95	27,99.71
Total	27,81.00	27,99.71

Rs in Lakhs

Particulars	Opening Balance 1 st April 2025	Charge/ (Credit) in Profit and Loss	Charge/(Credit) in Other Comprehensive Income	Closing Balance 31 st March 2026
Deferred Tax Liabilities				
On fair value gain of investments (through other comprehensive income)	27,99.71	-	(21.08)	27,78.63
On fair value gain of investments (through profit or loss)	-	2.32	-	2.32
Total Deferred Tax Liabilities	27,99.71	2.32	(21.08)	27,80.95
Deferred Tax Assets				
Property, plant and equipment	-	(0.05)	-	(0.05)
Total Deferred Tax Assets	-	(0.05)	-	(0.05)
Deferred Tax Liabilities (net)	27,99.71	2.37	(21.08)	27,81.00

Rs in Lakhs

Particulars	Opening Balance 1 st April 2024	Charge/ (Credit) in Profit and Loss	Charge/(Credit) in Other Comprehensive Income	Closing Balance 31 st March 2025
Deferred Tax Liabilities				
On fair value gain of investments (through other comprehensive income)	30,52.29	-	(2,52.58)	27,99.71
On fair value gain of investments (through profit or loss)	5.94	(5.94)	-	-
Total Deferred Tax Liabilities	30,58.23	(5.94)	(2,52.58)	27,99.71
Deferred Tax Assets				
Total Deferred Tax Assets	-	-	-	-
Deferred Tax Liabilities (net)	30,58.23	(5.94)	(2,52.58)	27,99.71

Notes forming Part of the Standalone Financial Statements

16. Other non financial liabilities

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unearned Income	-	3.50
Statutory liabilities	2.81	1.98
Total	2.81	5.48

17. Equity Share Capital

Rs in Lakhs

Particulars	As at	
	31 st March 2026	31 st March 2025
Authorised Capital 21,00,000 (March 31, 2025 - 21,00,000) Equity Shares of Rs. 10 each	2,10.00	2,10.00
Issued, subscribed and fully paid-up 16,75,840 (March 31, 2025 - 16,75,840) Equity shares of Rs. 10 each fully paid up	1,67.58	1,67.58
Total	1,67.58	1,67.58

17.1 Reconciliation of the number of shares outstanding

Rs in Lakhs

Particulars	As at	
	31 st March 2026	31 st March 2025
As at the beginning of the year	16,75,840	16,75,840
As at the end of the year	16,75,840	16,75,840

17.2 Terms and Right attached to equity shareholders

The Company has only one class of equity share having par value of Rs. 10 per share. Each holder of equity share is entitled to one vote per share. The dividend proposed by the Board of Directors is subject to the approval of the Shareholders in the ensuing Annual General Meeting, except in case of interim dividend. The Shareholders have all other rights as available to equity Shareholders as per the provisions of the Companies Act, 2013, read together with the Memorandum and Articles of Association of the Company, as applicable.

17.3 Holding Company

In accordance with Section 2(87) (i) of the Companies Act, 2013 Paharpur Cooling Towers Limited is a Holding Company as it is deemed to control the Composition of the Board of Directors.

17.4 Name of the Shareholders holding more than 5 % Equity Shares

Particulars	As at		As at	
	31 st March 2026		31 st March 2025	
Name of the Shareholders	No of Shares	In %	No of Shares	In %
Paharpur Cooling Towers Limited	7,46,901	44.57%	7,46,901	44.57%
Paharpur Corporation Limited	1,91,550	11.43%	1,91,550	11.43%
Melvin Powell Vanaspati & Engineering Industries Limited	1,54,800	9.24%	1,54,800	9.24%

Notes forming Part of the Standalone Financial Statements

17.5 In respect of the year ended 31st March 2026, the Board of Directors has proposed a final dividend of Rs.120 per share to be paid on fully paid equity shares. This equity dividend is subject to approval by shareholders at the Annual General Meeting and has not been included as a liability in these standalone financial statements. The proposed equity dividend is payable to all holders of fully paid equity shares.

17.6 Disclosure of Shareholding of Promoters

Shares held by promoters

Particulars	As at			As at		
	31 st March 2026			31 st March 2025		
Name of the Shareholders	No of Shares	In %	% change during the year	No of Shares	In %	% change during the year
Paharpur Cooling Towers Limited	7,46,901	44.57%	-	7,46,901	44.57%	-
Paharpur Corporation Limited	1,91,550	11.43%	-	1,91,550	11.43%	-
Melvin Powell Vanaspati & Engineering Industries Limited	1,54,800	9.24%	-	1,54,800	9.24%	-
Swarup Family Trust	33,081	1.97%	-	33,081	1.97%	-
Bindu Vikram Swarup	9,000	0.54%	-	9,000	0.54%	-
Gaurav Swarup	3,600	0.21%	-	3,600	0.21%	-
Parul Swarup	3,414	0.20%	-	3,414	0.20%	-

17.7 The company is an investment and credit company, the objective of the Company is to invest in long term investments, provide loan and distributing the profits of Company by way of dividends in a way that shareholders can participate equitably in the Company's growth, while maintaining the financial foundation of the Company and ensure sustainable growth. Accordingly, the Company has framed various policies such as investment policy, dividend distribution policy which lays down the framework of company's capital management.

17.8 For the period of five years immediately preceding the date as at which the Balance Sheet is prepared:
- Aggregate of 69,500 equity shares bought back by the Company during the financial year 2020-2021."

Notes forming Part of the Standalone Financial Statements

18 Other Equity

Rs in Lakhs

Particulars	As at	
	31 st March 2026	31 st March 2025
Special Reserve (Pursuant to Section 45-IC of the Reserve Bank of India Act, 1934)		
Opening Balance	34,63.54	30,73.82
Add: Transfer from Retained Earnings	4,08.74	3,89.72
Closing Balance	38,72.28	34,63.54
Capital Reserve		
Opening Balance	0.68	0.68
Closing Balance	0.68	0.68
Capital Redemption Reserve		
Opening Balance	6.95	6.95
Closing Balance	6.95	6.95
General Reserve		
Opening Balance	6,48.93	6,48.93
Closing Balance	6,48.93	6,48.93
Retained Earnings		
Opening Balance	225,51.37	146,90.36
Add: Profit for the period	20,43.72	19,48.62
Add: Transfer from Other Comprehensive Income	10,50.19	78,10.37
Less: Transfer to Special Reserve	(4,08.74)	(3,89.72)
Less: Dividend paid during the year	(18,43.42)	(15,08.26)
Closing Balance	233,93.12	225,51.37
Equity Instrument through Other Comprehensive Income		
Opening Balance	204,53.86	291,74.60
Add: Other Comprehensive Income for the year	1,99.16	(9,10.37)
Less: Transfer to Retained Earnings (on sale of equity shares)	(10,50.19)	(78,10.37)
Closing Balance	196,02.83	204,53.86
Total	475,24.79	471,25.33
Refer Statement of Changes in Equity for movement in balances of reserves.		

18.1 Nature and purpose of reserves :

Special Reserve (in terms of Section 45-IC of Reserve Bank of India Act, 1934)

Special Reserve represents the reserve created pursuant to the Reserve Bank of India Act, 1934 (the "RBI Act") and related regulations applicable to those companies. Under the RBI Act, a Non Banking Financial Company is required to transfer an amount not less than 20% of its net profit to a reserve fund before declaring any dividend. Appropriation from this reserve fund is permitted only for the purposes specified by the RBI.

Capital Reserve

Capital Reserve is a reserve which is not free for distribution. The balance in this reserve has been created long ago.

Notes forming Part of the Standalone Financial Statements

Capital Redemption Reserve

Capital redemption reserve has been created consequent to buy back of equity shares. This reserve shall be utilised in accordance with the provisions of the Act.

General Reserve

The General Reserve is created from time to time by appropriating profits from Retained Earnings. The general reserve is created by a transfer from one component of equity to another. Accordingly, it is not re classified to the statement of profit and loss.

Retained Earnings

Retained earnings represents the undistributed profits/ amount of accumulated earnings of the Company.

Other Comprehensive Income

This reserve represents the cumulative gains and losses arising on the revaluation of equity instruments measured at fair value through other comprehensive income. The Company transfers amounts from this reserve to retained earnings when the relevant equity instruments are de-recognised as per the policy.

19. Interest income

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
On Financial instruments measured at FVTPL		
Interest Income on debt securities	-	0.09
Total	-	0.09

20. Dividend income

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Dividend Income on financial instruments	20,56.05	18,70.05
Total	20,56.05	18,70.05

21. Net gain/(loss) on fair value changes

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net gain/(loss) on financial instruments at fair value through profit or loss		
On trading portfolio		
- Investment in Mutual Fund	39.00	33.72
Total	39.00	33.72

21.1. Details of net gain on fair valuation of financial instrument measured at fair value through profit and loss:

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Realised	29.80	33.72
Unrealised	9.20	-
Total	39.00	33.72

Notes forming Part of the Standalone Financial Statements

22. Others

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Income from shares lent (Refer Note 22.1)	38.90	77.65
Income from Bill Discounting and Processing Charges	24.24	59.29
Total	63.14	1,36.94

22.1. This represents shares lent under "Stock Lending and Borrowings Scheme" of the Securities and Exchange Board of India.

23. Other income

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Interest on Income Tax Refund	-	2.92
Total	-	2.92

24. Other expenses

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Printing & Stationery	0.47	0.66
Advertisement and publicity	1.12	1.15
Directors' Fees, allowances and expenses	18.64	10.71
Directors' Commission	10.86	10.24
Auditor Fees and expenses (Refer Note 34)	6.32	6.26
Legal and Professional Fees	57.63	55.31
Corporate Social Responsibility	0.11	-
Listing Fees	3.54	3.54
Securities Transaction Tax	1.05	12.35
Provision for standard assets	-	0.99
Miscellaneous expenses	4.11	7.98
Total	1,03.85	1,09.19

Notes forming Part of the Standalone Financial Statements

25. Tax Expense

Reconciliation of Income tax expense for the year with accounting profit is as follows:

Taxable Income differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. Details in this respect are as follows:

Rs in Lakhs

Particulars	For the Year Ended	
	31 st March 2026	31 st March 2025
Profit before tax	20,54.34	19,34.53
Tax rate	25.168%	25.168%
Income tax expense calculated at rate applicable	5,17.03	4,86.88
Less : Effect of income Exempt from taxation/ deductible for computing taxable profit	(0.23)	(6.55)
Non deductible tax expenses	0.29	3.36
Deductible tax expenses	-	(0.24)
Effect of fair valuation of investments	(2.31)	-
Deduction u/s 80M	(5,06.13)	(4,63.95)
Effect of Adjustment of tax relating to earlier periods	(0.40)	(27.65)
Effect of other adjustments (Including fair valuation)	2.37	(5.94)
Income tax expense recognised in profit and loss	10.62	(14.09)

The tax rate used for reconciliations above is 25.168% (31st March 2025 - 25.168%) as applicable for corporate entities on taxable profits under the Indian tax laws.

26. Accounting classification and fair values

The accounting classification of each category of financial instruments, their carrying amount and fair value are as follows:-

Rs in Lakhs

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets				
Financial Assets measured at amortised cost				
Cash and cash equivalents	22.19	22.19	23.44	23.44
Bank Balance other than Cash and Cash Equivalents	2,30.25	2,30.25	1,72.71	1,72.71
Loans	-	-	3,95.30	3,95.30
Other Receivables	-	-	5.62	5.62
Other Financial Assets	-	-	0.01	0.01
Investments in equity instruments (Associate)	10,92.40	2988,18.75	10,92.40	2676,75.00
Sub total (A)	13,44.84	2990,71.19	16,89.48	2682,72.08
Financial Assets measured at fair value through profit and loss account				
Investments in Mutual Funds	4,98.00	4,98.00	-	-
Sub total (B)	4,98.00	4,98.00	-	-

Notes forming Part of the Standalone Financial Statements

Financial Assets measured at fair value through other comprehensive income

Investments in Equity Instruments (Other than Associate)	486,87.64	486,87.64	484,77.84	484,77.84
Sub total (C)	486,87.64	486,87.64	484,77.84	484,77.84
Total Financial Asset (A+B+C)	505,30.48	3482,55.83	501,67.32	3167,49.92
Financial Liabilities				
Financial Liabilities measured at amortised cost				
Trade Payables	1.36	1.36	1.86	1.86
Other Financial Liabilities	2,53.46	2,53.46	1,85.99	1,85.99
Total Financial Liabilities	2,54.82	2,54.82	1,87.85	1,87.85

Fair Valuation Techniques

The fair values of the financial assets and liabilities are included at the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The following methods and assumptions were used to estimate the fair values:

The fair value of cash and cash equivalents, trade payables, financial liabilities and assets approximate their carrying amount largely due to the short-term nature of these instruments. The management considers that the carrying amounts of financial assets and financial liabilities recognised at nominal cost/amortised cost in the financial statements approximate their fair values.

Investments traded in active market are determined by reference to the quotes from the Stock exchanges as at the reporting date. Investments in mutual funds have been valued based on their respective net asset value as on the reporting date.

Fair value hierarchy

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis as at balance sheet date:

Rs in Lakhs

Particulars	As at 31 March 2026 (31 March 2025)	Fair value measurements at reporting date using		
		Level 1	Level 2	Level 3
Financial Assets				
Investment in equity instruments other than subsidiaries, associates and joint venture	486,87.64	486,15.36	72.28	-
	(484,77.84)	(484,27.40)	(50.44)	-
Investment in mutual fund	4,98.00	4,98.00	-	-

Measurement of fair values

Level I: quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level II: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Notes forming Part of the Standalone Financial Statements

Level III: techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

- (i) The management assessed that fair value of cash and cash equivalents, trade receivables, trade payables, and other financial assets and liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.
- (ii) Financial assets and liabilities are stated at carrying value which approximates their fair value.
- (iii) The fair values of the equity investment which are quoted, are derived from quoted market prices in active markets.
- (iv) The fair value of the financial instruments that are not traded in an active market is determined using valuation techniques. The Company uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period.
- v) During the year ended 31st March 2026 there were no transfers between Level 1, Level 2 and Level 3.

Financial Risk Management

The Company's activities are exposed to variety of financial risks. The key financial risks includes market risk, credit risk and liquidity risk. The Company's focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The Board of Directors reviews and approves policies for managing these risks. The risks are governed by appropriate policies and procedures and accordingly financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives.

Market Risk

Market risk is the risk or uncertainty arising from possible market fluctuations resulting in variation in the fair value of future cash flows of a financial instrument. The major components of Market risks are currency risk, interest rate risk and other price risk. Financial instruments affected by market risk includes investments and trade and other payables.

Interest rate risk

The company doesn't have exposure in market risk relating to change in interest rate as it doesn't have any borrowed funds whether in fixed rate or floating rate.

Price risk

(a) Exposure

The Company is exposed to price risk arising from investments in Equity Shares held by the company and is classified in the balance sheet as fair value through Other Comprehensive Income. The Company is also exposed to price risk arising from investments in Mutual Funds, Preference Shares and Debentures held by the company and is classified in the balance sheet as fair value through profit or loss. To manage its price risk arising from investments, the Company diversifies its portfolio.

(b) Sensitivity analysis- Equity price risk

The table below summaries the impact of increases/decreases of the index on the Company's equity and profit for the year. The analysis is based on the assumption that the equity/index had increased by 2% or decreased by 2% with all other variables held constant, and that all the Company's investments in equity instruments moved in line with the index.

Notes forming Part of the Standalone Financial Statements

Particulars	Impact on profit after tax		Impact on other components of equity	
	As at 31 st March 2026	As at 31 st March 2025"	As at 31 st March 2026	As at 31 st March 2025
NSE/BSE Index- increase by 2%	-	-	9,72.31	9,68.55
NSE/BSE Index- decrease by 2%	-	-	(9,72.31)	(9,68.55)

Profit for the period would increase/decrease as a result of gains/losses on exchange traded funds equity securities classified as fair value through profit or loss, if any. Other components of equity would increase/decrease as a result of gain/losses on equity securities classified as fair value through other comprehensive income.

Credit Risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss.

Financial assets that are neither past due nor impaired

Cash and cash equivalents, investment and deposits with banks are neither past due nor impaired. Cash and cash equivalents with banks are held with reputed and credit worthy banking institutions.

Liquidity Risk

Liquidity risk is defined as the risk that the Company will not be able to settle or meet its obligations on time or at a reasonable price. The Company's objective is to maintain optimum level of liquidity to meet it's cash and collateral requirements at all times. The company relies on internal accruals to meet its fund requirement.

Maturity Analysis of Financial Liabilities

As at 31st March 2026

Rs in Lakhs

Particulars	Carrying Amount	On Demand	Less than 6 months	6 to 12 months	> 1 year	Total
Other Financial Liabilities	2,53.46	2,53.46	-	-	-	2,53.46
Trade Payables	1.36	1.36	-	-	-	1.36
Total	2,54.82	2,54.82	-	-	-	2,54.82

As at 31st March 2025

Rs in Lakhs

Particulars	Carrying Amount	On Demand	Less than 6 months	6 to 12 months	> 1 year	Total
Other Financial Liabilities	1,85.99	1,85.99	-	-	-	1,85.99
Trade Payables	1.86	1.86	-	-	-	1.86
Total	1,87.85	1,87.85	-	-	-	1,87.85

Capital Management

The primary objective of the Company's capital management is to ensure that it maintains a healthy capital ratio in order to support its business and maximise shareholder value. The Company's objective when managing capital is to safeguard their ability to continue as a going concern so that they can continue to provide returns for shareholders and benefits for other stake holders. The Company is focused on keeping strong total equity

Notes forming Part of the Standalone Financial Statements

base to ensure independence, security, as well as a high financial flexibility for potential future borrowings, if required without where the risk profile of the Company.

Since at present there is no borrowings obtained by the Company so Capital Gearing Ratio is not disclosed hereunder.

27. Maturity Analysis of Assets and Liabilities

The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled.

Rs in Lakhs

Particulars	As at 31 st March 2026			As at 31 st March 2025		
	Within 12 months	After 12 months	Total	Within 12 months	After 12 months	Total
Assets						
Financial Assets						
Cash and Cash Equivalents	22.19	-	22.19	23.44	-	23.44
Bank Balance other than Cash and Cash Equivalents	2,30.25	-	2,30.25	1,72.71	-	1,72.71
Loans	-	-	-	3,95.30	-	3,95.30
Other Receivables	-	-	-	5.62	-	5.62
Investments	4,98.00	497,80.04	502,78.04	-	495,70.24	495,70.24
Other Financial Assets	-	-	-	0.01	-	0.01
Non Financial Assets						
Current Tax Assets (Net)	1,90.36	-	1,90.36	1,13.45	-	1,13.45
Property, Plant and Equipment	-	0.20	0.20	-	0.20	0.20
Other Non Financial Assets	9.96	-	9.96	4.98	-	4.98
Total	9,50.76	497,80.24	507,31.00	7,14.51	495,70.44	502,85.95
Liabilities						
Financial Liabilities						
Trade Payable	1.36	-	1.36	1.86	-	1.86
Other Financial Liabilities	2,53.46	-	2,53.46	1,85.99	-	1,85.99
Non Financial Liabilities						
Deferred tax liabilities (Net)	-	27,81.00	27,81.00	-	27,99.71	27,99.71
Other Non Financial Liabilities	2.81	-	2.81	5.48	-	5.48
Total	2,57.63	27,81.00	30,38.63	1,93.33	27,99.71	29,93.04
Net Equity	6,93.13	469,99.24	476,92.37	5,21.18	467,70.73	472,92.91

28 Ind AS 108 establishes standards for the way that public business enterprises report information about operating segments and related disclosures about products and services, geographic areas, and major customers.

The Company is mainly engaged in the investing and credit business and all other activities revolve around the main business of the Company. Further, all activities are conducted within India and as such there is no separate reportable segment, as per the Ind AS 108 - "Operating Segments" specified under Section 133 of the Act."

29 Contingent Liabilities and Commitments:

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Investments partly paid – 2,56,500 Equity Shares of Rs.5 each in Bharti Airtel Ltd (Rs. 1.25 per share paid up)	-	10,29.21

Notes forming Part of the Standalone Financial Statements

30 Dividend on equity shares

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Dividend on equity shares declared and paid Final Dividend for the year ended 31 st March 2025 – Rs. 110 per share	18,43.42	15,08.26
Proposed dividend on Equity Shares		
Proposed dividend for the year ended 31 st March 2026 – Rs. 120 per share	20,11.01	18,43.42

31 Related Party Disclosure

A Related parties have been identified in terms of IND AS 24 "Related Party Disclosures" as listed below:

Name of the Related Party

- 1 Holding Company
Paharpur Cooling Towers Limited (PCTL)
- 2 Associate Company
KSB Limited (KSBL)
- 3 Key Management Personnel

Name
Mr Gaurav Swarup
Mr Varun Swarup
Mrs Devina Swarup
Mr Anish Modi (till 23.09.2024)
Mr Ajay Gaggar (w.e.f. 24.09.2024)
Mr Probir Roy
Mr Debanjan Mandal (till 31.10.2024)
Mr Vishnu Kumar Tulsyan (w.e.f. 20.01.2025)
Mr A K Singhanian
Ms Shilpishree Choudhary

- 4 Relatives of Key Management Personnel:-

Name
Mrs Bindu Vikram Swarup
Mrs Parul Swarup

- 5 Enterprises over which Key Enterprises Management Personnel having significant influence

Paharpur Corporation Limited (PCL)
Melvin Powell Vanaspati Engineering Industries Limited (MPVEIL)
Swarup Family Trust (SFT)
Fox & Mandal LLP Advocates
Duroply Industries Limited

- 31.1 The following table provides details of transactions that have been entered into with related parties during the relevant financial year and particulars of outstanding balances as at 31 March, 2026 and 31 March, 2025 :

Notes forming Part of the Standalone Financial Statements

Rs in Lakhs

Nature of transaction	Holding	Associates	Key Management Personnel	Relatives of Key Management Personnel	Entities over which KMP and their relatives have control / Significant influence	Total
Income						
Dividend Received						
-KSBL		15,00.00 (13,12.50)				15,00.00 (13,12.50)
Expenses						
Dividend Paid						
-PCTL	8,21.59 (6,72.21)					8,21.59 (6,72.21)
-Gaurav Swarup			3.96 (3.24)			3.96 (3.24)
-Bindu Vikram Swarup				9.90 (8.10)		9.90 (8.10)
-Parul Swarup				3.76 (3.07)		3.76 (3.07)
-SFT					36.39 (29.77)	36.39 (29.77)
-PCL					2,10.71 (1,72.40)	2,10.71 (1,72.40)
-MPVEIL					1,70.28 (1,39.32)	1,70.28 (1,39.32)
Director Sitting Fees						
-Devina Swarup			3.60 (2.18)			3.60 (2.18)
-Gaurav Swarup			1.95 (1.05)			1.95 (1.05)
-Anish Modi			- (8.25)			- (8.25)
-Debanjan Mandal			- (1.13)			- (1.13)
-Probir Roy			3.60 (2.03)			3.60 (2.03)
-Varun Swarup			1.50 (0.90)			1.50 (0.90)
-Ajay Gaggar			2.85 (0.98)			2.85 (0.98)
-Vishnu Kumar Tulsyan			3.60 (0.75)			3.60 (0.75)

Notes forming Part of the Standalone Financial Statements

Rs in Lakhs

Nature of transaction	Holding	Associates	Key Management Personnel	Relatives of Key Management Personnel	Entities over which KMP and their relatives have control / Significant influence	Total
Director's Commission						
- Devina Swarup			2.00			2.00
			(2.00)			(2.00)
- Anish Modi			-			-
			(0.96)			(0.96)
- Debanjan Mandal			-			-
			(1.17)			(1.17)
- Probir Roy			2.00			2.00
			(2.00)			(2.00)
- Varun Swarup			2.00			2.00
			(2.00)			(2.00)
- Ajay Gaggar			2.00			2.00
			(1.04)			(1.04)
- Vishnu Kumar Tulsyan			2.00			2.00
			(0.39)			(0.39)
Professional Fees						
- Fox & Mandal LLP, Advocates					-	-
					(3.52)	(3.52)
Bill Discounting and Processing						
- Duroply Industries Limited					24.24	24.24
					(59.29)	(59.29)
Outstanding Balances						
Director's Commission Payable						
- Devina Swarup			1.80			1.80
			(1.80)			(1.80)
- Anish Modi			-			-
			(0.87)			(0.87)
- Debanjan Mandal			-			-
			(1.06)			(1.06)
- Probir Roy			1.80			1.80
			(1.80)			(1.80)
- Varun Swarup			1.80			1.80
			(1.80)			(1.80)
- Ajay Gaggar			1.80			1.80
			(0.93)			(0.93)
- Vishnu Kumar Tulsyan			1.80			1.80
			(0.35)			(0.35)

Notes forming Part of the Standalone Financial Statements

Loan for Vendors Bill Discounting (Net of Provisions)					-	-
- Duroply Industries Limited					(3,95.30)	(3,95.30)
Unearned Income					-	-
- Duroply Industries Limited					(3.50)	(3.50)
Investment		10,92.40				10,92.40
-KSB		(10,92.40)				(10,92.40)

Note: values in () indicates figures for previous year

32 Earnings per Share

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net profit for basic and diluted earnings per share as per Statement of Profit and Loss	20,43.72	19,48.62
Weighted average number of equity shares for calculation of basic and diluted earnings per share (Face value Rs. 10/- per share)	16,75,840	16,75,840
Earnings per share (EPS) of Equity Share of Rs. 10 each: - Basic and Diluted (Rs.)	121.95	116.28

33 Corporate Social Responsibility

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Gross amount required to be spent by the Company during the Year	0.11	-
Amount spent during the year*	0.28	-
Shortfall / (Excess) at the end of the year	(0.17)	-
Total of the previous year shortfall / (excess)	-	-
Reason for shortfall	Not Applicable	Not Applicable
Nature of CSR activities	Promoting Education	Not Applicable
Details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	Not Applicable	Not Applicable
Where a provision is made with respect to a liability incurred by entering into contractual obligation, the movements in the provision during the year shall be shown separately.	Not Applicable	Not Applicable

*Obligation of Previous Year has been adjusted from carried forward excess amount spent in earlier years

Notes forming Part of the Standalone Financial Statements

34 Auditors' remuneration includes

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Audit Fees (excluding GST amount)	4.00	4.00
Other services (Limited Review and other certification)	2.32	2.26
Total	6.32	6.26

35 Additional disclosures pursuant to RBI directions :

(a) Ratios -

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025	Variance	Reason for Variance (if above 25%)
i) CRAR %	55.84%	53.70%	2.14%	N.A.
ii) CRAR - Tier I capital (%)	55.84%	53.70%	2.14%	N.A.
iii) CRAR - Tier II capital (%)	-	-	-	N.A.
iv) Liquidity Coverage Ratio (%)	N.A.	N.A.	N.A.	N.A.

(b) Exposure to real estate sector

The Company does not have any exposures to real estate sector (including off balance sheet items) as at 31 March, 2026 and 31 March, 2025.

(c) Exposure to capital market

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
i) Direct investment in equity shares, convertible bonds, convertible debentures and units of equity oriented mutual funds the corpus of which is not exclusively invested in corporate debt	497,80.03	495,70.24
Total exposure to capital market	497,80.03	495,70.24

(d) Sectoral Exposure

Rs in Lakhs

Sectors	For the year ended 31 st March 2026			For the year ended 31 st March 2025		
	Total Exposure (includes on balance sheet and off- balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector	Total Exposure (includes on balance sheet and off- balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector
Industry						
(i) Plywood	-	-	-	3,95.30	-	-
Total of Industry	-			3,95.30		

(e) Intra group Exposures

The Company has investment in group companies as disclosed in Note 8.1 of the notes to financial statements as at 31 March, 2026 and 31 March, 2025.

Notes forming Part of the Standalone Financial Statements

(f) Unhedged foreign currency exposure

The Company does not have any unhedged foreign currency exposures as at 31 March, 2026 and 31 March, 2025.

(g) Related Party Disclosures

For related party disclosures refer to Note 31 of the notes to standalone financial statements.

(h) Disclosure of Complaints

There are no complaints received by the NBFCs from customers and from the Offices of Ombudsman during the year ended 31 March, 2026 and 31 March, 2025.

- 36** Disclosure pursuant to Reserve Bank of India notification DOR (NBFC).CC.PD No.109/22.10.106/2019 -20 pertaining to Asset Classification as per RBI Norms:

Rs in Lakhs

As at 31st March, 2026

Asset Classification as per RBI Norms	Asset Classification as per Ind-AS 109	Gross carrying amount Ind-AS	Loss Allowances (Provisions) as required under Ind-AS 109	Net carrying amount	Provisions required as per IRACP norms	Difference between Ind-AS 109 and IRACP
Performing Assets						
Standard	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
Subtotal		-	-	-	-	-
Non-Performing Assets (NPA)						
Substandard	Stage 3	-	-	-	-	-
Doubtful - up to 1 year	Stage 3	-	-	-	-	-
1 to 3 years	Stage 3	-	-	-	-	-
More than 3 years	Stage 3	-	-	-	-	-
Loss	Stage 3	-	-	-	-	-
Subtotal for NPA		-	-	-	-	-
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Subtotal		-	-	-	-	-
Total	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
	Total	-	-	-	-	-

Notes forming Part of the Standalone Financial Statements

As at 31st March 2025

Rs in Lakhs

Asset Classification as per RBI Norms	Asset Classification as per Ind-AS 109	Gross carrying amount (Ind-AS)	Loss Allowances (Provisions) as required under Ind- AS 109	Net carrying amount	Provisions required as per IRACP norms	Difference between Ind-AS 109 and IRACP
Performing Assets						
Standard	Stage 1	3,96.29	-	3,96.29	0.99	(0.99)
	Stage 2	-	-	-	-	-
Subtotal		3,96.29	-	3,96.29	0.99	(0.99)
Non-Performing Assets (NPA)						
Substandard	Stage 3	-	-	-	-	-
Doubtful - up to 1 year	Stage 3	-	-	-	-	-
1 to 3 years	Stage 3	-	-	-	-	-
More than 3 years	Stage 3	-	-	-	-	-
Loss	Stage 3	-	-	-	-	-
Subtotal for NPA		-	-	-	-	-
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Subtotal		-	-	-	-	-
Total	Stage 1	3,96.29	-	3,96.29	0.99	(0.99)
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
	Total	3,96.29	-	3,96.29	0.99	(0.99)

37 Schedule to the Balance Sheet of a non deposit taking Non-Banking Financial Company (as required in terms of Paragraph 19 of - Non-Banking Financial Company –Non-Systemically Important Non Deposit taking Company (Reserve Bank) Directions, 2016

	Particulars	Amount Outstanding	Amount Overdue
	Liabilities side		
1	Loans and advances availed by the non-banking financial company inclusive of interest accrued thereon but not paid : a) Debentures : Secured : Unsecured (other than falling within the meaning of public deposits) b) Deferred credits c) Term loans d) Inter-corporate loans and borrowings e) Commercial paper f) Public Deposits g) Other loans	- - - - - - - -	- - - - - - -
2	Break-up of (1)(f) above (Outstanding public deposits inclusive of interest accrued thereon but not paid): a) In the form of Unsecured debentures b) In the form of partly secured debentures i.e. debentures where there is a shortfall in the value of security c) Other public deposits	- - -	- - -
		-	-

120

Notes forming Part of the Standalone Financial Statements

b) Preference	-
ii) Debentures and bonds	-
iii) Units of mutual funds	-
iv) Government securities	-
v) Others	-
Unquoted	
i) Shares :	
a) Equity	-
b) Preference	-
ii) Debentures and bonds	-
iii) Units of mutual funds	4,98.00
iv) Government securities	-
v) Others	-
Long term investments	
Quoted :	
i) Shares :	
a) Equity	497,07.75
b) Preference	-
ii) Debentures and bonds	-
iii) Units of mutual funds	-
iv) Government securities	-
v) Others	-
Unquoted:	
i) Shares :	
a) Equity	72.28
b) Preference	-
ii) Debentures and bonds	-
iii) Units of mutual funds	-
iv) Government securities	-
v) Others	-

6 Borrower group-wise classification of assets financed as in (3) and (4) above:

Category	Amount net of provision as on 31 st March 2026		
	Secured	Unsecured	Total
A) Related parties			
Subsidiaries	-	-	-
Companies in the same group	-	-	-
Other related parties	-	-	-
B) Other than related parties	-	-	-
Total	-	-	-

Notes forming Part of the Standalone Financial Statements

7 Investor group-wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted):

Category	31 st March 2026	
	Market Value/Break up or fair value or NAV	Book Value (net of provisions)
A) Related parties		
Subsidiaries	-	-
Companies in Same Group	-	-
Other related parties	2988,18.75	10,92.40
B) Other than related parties	491,85.64	491,85.64
Total	3480,04.39	502,78.04

8 Other Information

Particulars	Amount
(i) Gross non-performing assets	
a) Related parties	-
b) Other than related parties	-
(ii) Net non-performing assets	
a) Related parties	-
b) Other than related parties	-
(iii) Assets acquired in satisfaction of debt	

38 Other RBI disclosures :

- Penalties imposed by RBI and Other Regulators: No penalties have been imposed by RBI and Other Regulators during current year.
- Disclosure on frauds pursuant to RBI Master direction: No frauds were detected and reported for the current year and previous year.
- Overseas assets: There are no overseas asset owned by the Company.
- Drawdown from Reserves: The Company has not made any drawdown from existing reserves.
- Registration under Other Regulators: The Company is not registered under any other regulator other than Reserve Bank of India.

39 Other Statutory Information:

- The Company does not own any immovable property as on the reporting date. Accordingly, the requirement of disclosure regarding title deeds held in the name of the Company is not applicable
- The Company does not have any investment property; hence, the disclosure regarding valuation by a registered valuer is not applicable.
- The Company has not revalued its Property, plant and equipment during the year as well as in previous year.
- The Company does not have any intangible assets; hence, the disclosure regarding revaluation is not applicable.

Notes forming Part of the Standalone Financial Statements

- v) The Company has not given any loans and advances to the KMP, promoters or related parties, either severally or jointly with another person, that are (i) repayable on demand or (ii) without specifying any terms or periods of repayment.
- vi) The Company does not have any CWIP and Intangible asset under development.
- vii) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- viii) The Company has not been sanctioned any working capital limits from banks or financial institutions; hence, the disclosure is not applicable.
- ix) The Company has not been declared willful defaulter by any bank or financial institution or government or government authority.
- x) The Company does not have any transactions with companies struck off.
- xi) The Company does not have any charge or satisfaction pending registration with ROC beyond the statutory period.
- xii) The Company has complied with the number of layers prescribed under clause (87) of Section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.
- xiii) The required analytical ratios, including CRAR, Tier I and Tier II CRAR, and Liquidity Coverage Ratio, have been disclosed in Note 35(a) to the financial statements.
- xiv) No Scheme of Arrangement under sections 230 to 237 of the Companies Act, 2013 has been approved or implemented during the year; hence, this disclosure is not applicable.
- xv) During the financial year ended 31 March 2026, other than the transactions undertaken in the normal course of business and in accordance with extant regulatory guidelines as applicable:
 - (i) No funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries
 - (ii) No funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries."
- xvi) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

Notes forming Part of the Standalone Financial Statements

- xvii) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.
- 40 Previous year's figures have been regrouped and rearranged wherever necessary to make them comparable with those of the current year's figures.
- 41 The standalone financial statements have been approved by the Board of Directors of the Company on 22nd May 2026 for issue to the shareholders for their adoption.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Devina Swarup

Director

DIN: 06831620

Arun Kumar Singhania

Chief Financial Officer

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Independent Auditors' Report-Consolidated

INDEPENDENT AUDITORS' REPORT

**To the Members of Industrial and Prudential Investment Company Limited
Report on the audit of the Consolidated Ind AS Financial Statements**

1. Opinion

We have audited the accompanying Consolidated Ind AS financial statements of Industrial and Prudential Investment Company Limited ("the Company") and its associate, which comprises the consolidated Balance Sheet as at March 31, 2026, the consolidated Statement of Profit and Loss (including Other Comprehensive Income), the consolidated Statement of Changes in Equity and the consolidated Statement of Cash

Flows for the year then ended, and notes to the consolidated financial statements, including a material of the significant accounting policies and other explanatory information for the year then ended. In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditor on separate financial statements of such associate, the aforesaid consolidated financial statements give the information required by the Companies Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Ind AS and accounting principles generally accepted in India, of the consolidated state of affairs of the Company and its associate as at March 31, 2026, its consolidated profit (including other comprehensive income), the consolidated statement of changes in equity and its consolidated cash flows for the year ended on that date.

2. Basis for Opinion

We conducted our audit of the consolidated Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements' section of our report. We are independent of the Company and its associate in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Consolidated Ind AS financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated Ind AS financial statements.

3. Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. Based on the audit procedure performed including assessment of risk of material misstatement we have not come across any material Key Audit Matters that are required to be communicated in accordance with the standard.

4. Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Board's Report including annexures to the Board's Report but does not include the consolidated Ind AS financial statements, standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the consolidated Ind AS financial statements does not cover the other information, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the consolidated Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed and based on the work done/ audit report of other auditor, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

5. Responsibility of Management and those charged with governance for the Consolidated Ind AS Financial Statements

The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation and presentation of these consolidated Ind AS financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated statement of cash flows and consolidated statement of changes in equity of the Company including its associate in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

The respective Board of Directors of the Company and its associate are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and its associate and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the consolidated Ind AS financial statements, the respective Board of Directors of the Company and of its associate is responsible for assessing the ability of the Company and its associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company and its associate or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the Company and its associate are also responsible for overseeing the financial reporting process of the Company and its associate.

6. Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of

Independent Auditors' Report-Consolidated

not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Companies Act, 2013 we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the consolidated Ind AS financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company and its associate to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and its associate to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the Company and its associate to express an opinion on the consolidated Ind AS financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated Ind AS financial statements of which we are the independent auditors. For the other entities included in the consolidated Ind AS financial statements, which have been audited by other auditor for its associate company, such other auditor remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated Ind AS financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated Ind AS financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance regarding among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements of the current

year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

7. Other Matter

The consolidated financial statements include the share of net profit after tax of Rs. 5,829.28 lakhs, other comprehensive loss of Rs. (161.63) lakhs, total comprehensive income of Rs 5,667.65 lakhs for the year ended 31st December 2025, as considered in the consolidated financial statements, in respect of its associate, whose financial statements/financial information have not been audited by us. The financial statements/financial information have been audited by other auditor whose reports have been furnished to us by the management and our opinion on the consolidated financial statements, in so far as it relates to the amount and disclosures included in respect of this associate, and our report in terms of section 143(3) of the Act, in so far as it relates to the aforesaid associate, is based solely on the report of the other auditor.

Our opinion on the consolidated Ind AS financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the report of the other auditor.

8. Report on Other Legal and Regulatory Requirements

1. As per the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub section (11) of Section 143 of the Act, we give in the "Annexure A" as statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by section 143(3) of the Act, based on our audit and on the consideration of the report of the other auditor on the separate financial statements of such associate, as were audited by the other auditor as referred in the 'Other Matters' paragraph, we report, to the extent applicable, that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated Ind AS financial statements have been kept so far as it appears from our examination of those books and the report of the other auditor.
 - c. The consolidated Balance Sheet, the consolidated Statement of Profit and Loss (including other comprehensive income), the consolidated Statement of Changes in Equity and the consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements;
 - d. In our opinion, the aforesaid consolidated Ind AS financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
 - e. On the basis of the written representations received from the directors as on 31 March 2026 taken on record by the Board of Directors and the report of the statutory auditor of its associate incorporated in India, none of the directors of the Company and its associate incorporated in India are disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164 (2) of the Act;
 - f. With respect to the adequacy of the internal financial controls of the Company and its associate and the operating effectiveness of such controls, refer to our Report in "Annexure B".

Independent Auditors' Report-Consolidated

3. With respect to the other matters to be included in the Auditor's report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditor on separate financial statement of the associate, as noted in the 'Other Matters' paragraph:

- a. the consolidated financial statements does not have any pending litigations which would impact its financial position in its financial statements.
- b. the Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- c. There has been a delay in transferring the following amounts, which were required to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions of the Companies Act, 2013 and rules made thereunder:

Nature of Amount	Amount (₹)	Due Date for Transfer	Actual Date of Transfer
Unclaimed Dividend for FY 2017-18	14,26,700	07.10.2025	08.10.2025

- d. (i) The respective management of the Company and its associate, which are companies incorporated in India whose financial statements have been audited under the Act, have represented that, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or its associate to or in any other person(s) or entity(ies), including foreign entities ("intermediaries"), with the understanding whether recorded in writing or otherwise, that the intermediary shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company and its associate ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (ii) The respective management of the Company and its associate, which are companies incorporated in India whose financial statements have been audited under the Act have represented that, to the best of their knowledge and belief, as disclosed in the notes to the Ind AS financial statements, no funds have been received by the Company or its associate from any person(s) or entity(ies), including foreign entities ("Funding Parties") with the understanding, whether recorded in writing or otherwise, that the Company or its associate shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.'
- (iii) Based on such audit procedures that we considered reasonable and appropriate in the circumstances and the report of the auditor of its associate, whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- e. the dividend declared or paid during the year by the Company and its associate, is in compliance with section 123 of the Act, as applicable.

Independent Auditors' Report-Consolidated

- f. Based on our examination, which included test checks and that performed by the respective auditor of associates which is company incorporated in India whose financial statement has been audited under the Act, the Company and its associate have used an accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trial feature being tampered with. Additionally, the audit trial has been preserved by the company as per the statutory requirements for records retention.
4. With respect to the other matters to be included in the Auditors' Report in accordance with section 197(6) of the Act, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/provided by the Company and its associate incorporated in India to its directors during the year is in accordance with the provisions of Section 197 read with Schedule V to the Act.

For S. Jaykishan

Chartered Accountants

Firm Registration No. 309005E

CA RITESH AGARWAL

Partner

Membership No. 062410

Place: Kolkata

Date: 22.05.2026

UDIN: 26062410OHUBIQ2795

Independent Auditors' Report-Consolidated

Annexure - A to the Independent Auditor's Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of Independent Auditors' Report on the consolidated financial statements to the Members of Industrial and Prudential Investment Company Limited of even date).

With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 ('CARO') issued by Central Government in terms of Section 143(11) of the Act, to be included in Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Company and based on our consideration of CARO reports issued by respective auditor of the associate included in consolidated financial statements, we report that there are no qualifications or adverse remarks in these CARO reports.

Annexure - B to the Independent Auditor's Report

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our Independent Auditors' Report on the consolidated financial statements to the Members of Industrial and Prudential Investment Company Limited of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act") (Referred to in our report of even date)

In conjunction with our audit of the consolidated financial statements of Industrial and Prudential Investment Company Limited (hereinafter referred to as "the Company") as of and for the year ended March 31 2026, we have audited the internal financial controls over financial reporting of the Company and its associate, which are companies incorporated in India, as of that date.

Opinion

In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditor referred to in the other matters paragraph below, the Company and its associate, which are companies incorporated in India, have, in all material respects, an adequate internal financial control system with reference to the consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2026, based on the criteria for internal control over financial reporting with reference to consolidated financial statements established by the respective companies considering the essential components of internal control stated in the Guidance Note on 'Audit of Internal Financial Controls Over Financial Reporting' issued by the Institute of Chartered Accountants of India (the 'Guidance Note').

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Company and its associate, which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company and its associate incorporated in India considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 ('the Act').

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company and its associate, which are the companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statement, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, and the audit evidence obtained by the other auditor in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company and its associate which are the companies incorporated in India.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. The Company's internal financial control with reference to consolidated financial statements includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company.
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors; and
3. provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Independent Auditors' Report-Consolidated

Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to consolidated financial statements in so far as it relates to associate company, incorporated in India, is based on the corresponding audit reports of the other auditor of such associate incorporated in India.

Our opinion is not qualified in respect of this matter.

For S. Jaykishan

Chartered Accountants

Firm Registration No. 309005E

CA RITESH AGARWAL

Partner

Membership No. 062410

Place: Kolkata

Date: 22.05.2026

UDIN: 26062410OHUBIQ2795

Consolidated Balance Sheet

Consolidated Balance Sheet as at 31st March 2026

Rs. in Lakhs

Particulars		Note No	As at 31 st March 2026	As at 31 st March 2025
ASSETS				
(I) Financial Assets				
(a) Cash and Cash Equivalents	5A		22.19	23.44
(b) Bank Balance other than Cash and Cash Equivalents	5B		2,30.25	1,72.71
(c) Receivables	6			
(i) Other Receivables			-	5.62
(d) Loans	7		-	3,95.30
(e) Investments	8		875,76.61	827,01.16
(f) Other Financial Assets	9		-	0.01
			878,29.05	832,98.24
(II) Non Financial Assets				
(a) Current Tax Assets (Net)	10		1,90.36	1,13.45
(b) Property, Plant and Equipment	11		0.20	0.20
(c) Other Non Financial Assets	12		9.96	4.98
			2,00.52	1,18.63
Total Assets			880,29.57	834,16.87
LIABILITIES AND EQUITY				
LIABILITIES				
(I) Financial Liabilities				
(a) Payables	13			
(I) Trade Payable				
(i) total outstanding due of micro enterprises and small enterprises			0.62	1.24
(ii) total outstanding due of creditors other than micro enterprises and small enterprises			0.74	0.62
(b) Other Financial Liabilities	14		2,53.46	1,85.99
			2,54.82	1,87.85
(II) Non Financial Liabilities				
(a) Deferred tax liabilities (Net)	15		27,81.00	27,99.71
(b) Other Non Financial Liabilities	16		2.81	5.48
			27,83.81	28,05.19
(III) Equity				
(a) Equity Share Capital	17		1,67.58	1,67.58
(b) Other Equity	18		848,23.36	802,56.25
			849,90.94	804,23.83
Total Liabilities and Equity			880,29.57	834,16.87

The accompanying notes form an integral part of the Consolidated Financial Statements.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Arun Kumar Singhania

Chief Financial Officer

Devina Swarup

Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Consolidated Profit and Loss

Consolidated Statement of Profit and Loss for the year ended 31st March 2026

Rs. in Lakhs

Particulars		Note No	For the year ended 31 st March 2026	For the year ended 31 st March 2025
(I)	Revenue from Operations			
(i)	Interest Income	19	-	0.09
(ii)	Dividend Income	20	5,56.05	5,57.55
(iii)	Net gain on fair value changes	21	39.00	33.72
(iv)	Others	22	63.14	1,36.94
(I)	Total Revenue from Operations		6,58.19	7,28.30
(II)	Other Income	23	-	2.92
(III)	Total Income (I+II)		6,58.19	7,31.22
(IV)	Expenses			
(i)	Other Expenses	24	1,03.85	1,09.19
(IV)	Total Expenses		1,03.85	1,09.19
(V)	Profit/(Loss) before Share of Profit of Associate and tax (III-IV)		5,54.34	6,22.03
(VI)	Share in Profit and Loss of Associate		58,29.28	53,33.63
(VII)	Profit before Tax (V+VI)		63,83.62	59,55.66
(VIII)	Tax Expenses:			
(1)	Current Tax		8.65	19.50
(2)	Deferred Tax charge/(credit)	15	2.37	(5.94)
(3)	Adjustment of tax relating to earlier periods		(0.40)	(27.65)
	Total tax expense	25	10.62	(14.09)
(IX)	Net Profit/(Loss) after tax (VII-VIII)		63,73.00	59,69.75
(X)	Other Comprehensive Income			
(i)	Items that will not be reclassified to profit or loss			
-	Equity instruments through other comprehensive income		2,32.03	(2,96.95)
(ii)	Income tax charge/(credit) relating to above		32.87	6,13.42
(iii)	Share of other comprehensive income in Associate to the extent not to be reclassified to profit or loss		(1,61.63)	(66.81)
	Total Other Comprehensive Income		37.53	(9,77.18)
(XI)	Total Comprehensive Income for the period (Comprising Profit/(Loss) and Other Comprehensive Income for the period) (IX + X)		64,10.53	49,92.57
(XII)	Profit attributable to			
(i)	Owners of Industrial and Prudential Investment Company Limited		63,73.00	59,69.75
(ii)	Non controlling interests		-	-
(XIII)	Other comprehensive income attributable to			
(i)	Owners of Industrial and Prudential Investment Company Limited		37.53	-977.18
(ii)	Non controlling interests		-	-
(XIV)	Total comprehensive income attributable to			
(i)	Owners of Industrial and Prudential Investment Company Limited		64,10.53	49,92.57
(ii)	Non controlling interests		-	-
(XV)	Earnings per equity share	32		
	Basic (Rs.)		380.29	356.22
	Diluted (Rs.)		380.29	356.22

The accompanying notes form an integral part of the Consolidated Financial Statements.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Arun Kumar Singhania

Chief Financial Officer

Devina Swarup

Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Consolidated Cash Flow Statement

Consolidated Statement of Cash Flow for the year ended 31st March 2026

Rs. in Lakhs

Particulars		For the year ended	
		31 st March 2026	31 st March 2025
A) Cash Flow from Operating activities:			
Profit before tax		5,54.34	6,22.03
Adjustments for:			
Fair Value gain on financial instruments at FVTPL	(39.00)		(33.72)
Dividend Received from associate	15,00.00		13,12.50
Interest on refund of income tax	-		(2.92)
Provision on loan	-	14,61.00	0.99
Operating profit before working capital changes		20,15.34	18,98.88
Adjustments for changes in working capital			
(Increase)/Decrease in trade and other receivables	0.65		(7.04)
(Increase)/Decrease in loan given	3,95.30		1,00.72
Increase/(Decrease) in trade payables and other liabilities	64.31		36.57
		4,60.26	1,30.25
Income Tax paid		(1,39.11)	(8,67.96)
Net cash generated from/(used in) Operating activities		23,36.49	11,61.17
B) Cash flow from Investing activities			
Movement in Other Bank Balances	(57.53)		(45.80)
Purchase of investments	(34,49.21)		(148,87.77)
Sale proceeds of investments	30,12.42		152,90.16
Net cash generated from/(used in) Investing activities		(4,94.32)	3,56.59
C) Cash flow from Financing activities			
Payment of Dividend	(18,43.42)		(15,08.26)
Net cash generated from/(used in) Financing activities		(18,43.42)	(15,08.26)
Net Increase/(decrease) in cash & cash equivalents(A+B+C)		(1.25)	9.50
Opening Cash & Cash Equivalents		23.44	13.94
Closing Cash & Cash Equivalents		22.19	23.44

The accompanying notes form an integral part of the Consolidated Financial Statement.

- The above Cash flow statement has been prepared under the 'Indirect Method' as set out in the Ind AS - 7 Statement of Cash Flows.
- Cash and Cash Equivalents as at the Balance Sheet date consists of:

Rs. in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Balances with banks :		
On Current Accounts	22.19	23.44
Total	22.19	23.44

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Arun Kumar Singhania

Chief Financial Officer

Devina Swarup

Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Consolidated Statement of Changes in Equity

Consolidated Statement of Changes in Equity for the year ended 31st March 2026

A. Equity Share Capital

Rs. in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Balance at the beginning of the reporting period	1,67.58	1,67.58
Changes in equity share capital during the year	-	-
Balance at the end of the reporting period	1,67.58	1,67.58

B. Other Equity

For the year ended 31 March, 2026

Rs. in Lakhs

Particulars	Reserves and surplus					Other compr- ehensive income	Total
	Special Reserve (Pursuant to Section 451C of the Reserve Bank of India Act, 1934)	Capital Reserve	Capital Redem- ption Reserve	General Reserve	Retained earnings	Equity instruments through other comprehensive income	
Balance as at 1 April, 2025	34,63.54	0.68	6.95	6,48.94	496,60.61	264,75.53	802,56.25
Profit for the year	-	-	-	-	63,73.00	-	63,73.00
Other Comprehensive Income	-	-	-	-	-	37.53	37.53
Total Comprehensive Income	34,63.54	0.68	6.95	6,48.94	560,33.61	265,13.06	866,66.78
Dividend paid during the year	-	-	-	-	(18,43.42)	-	(18,43.42)
Transfer from Retained Earnings	4,08.74	-	-	-	(4,08.74)	-	-
Transfer from Other Comprehensive income on disposal of equity instruments	-	-	-	-	10,50.19	(10,50.19)	-
Balance as at 31 March, 2026	38,72.28	0.68	6.95	6,48.94	548,31.64	254,62.87	848,23.36

For the year ended 31 March, 2025

Rs. in Lakhs

Particulars	Reserves and surplus					Other compr- ehensive income	Total
	Special Reserve (Pursuant to Section 451C of the Reserve Bank of India Act, 1934)	Capital Reserve	Capital Redem- ption Reserve	General Reserve	Retained earnings	Equity instruments through other comprehensive income	
Balance as at 1 April, 2024	30,84.76	0.68	6.95	6,48.94	377,67.53	352,63.08	767,71.94
Profit for the year	-	-	-	-	59,69.75	-	59,69.75
Other Comprehensive Income	-	-	-	-	-	(9,77.18)	(9,77.18)
Total Comprehensive Income	30,84.76	0.68	6.95	6,48.94	437,37.28	34,285.90	817,64.51
Dividend paid during the year	-	-	-	-	(15,08.26)	-	(15,08.26)
Transfer from Retained Earnings	3,78.78	-	-	-	(3,78.78)	-	-
Transfer from Other Comprehensive income on disposal of equity instruments	-	-	-	-	78,10.37	(78,10.37)	-
Balance as at 31 March, 2025	34,63.54	0.68	6.95	6,48.94	496,60.61	264,75.53	802,56.25

For S. Jaykishan

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

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Director

DIN: 06831620

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Significant Accounting Policies

1 Corporate Information

The Industrial and Prudential Investment Company Limited is a Non-Banking Finance Company (NBFC) having the registered office at Paharpur House 8/1/B, Diamond Harbour Road, Kolkata - 700027, engaged in Non-Banking Financial activities including the business of investments and lending. This has been registered with the Reserve Bank of India (RBI) as a Non-Banking Finance Company (NBFC) and is therefore governed by directions and laws issued for NBFC by RBI.

2 Statement of Compliance with Ind AS and Recent Pronouncements

2.1 Statement of Compliance with Ind AS

These consolidated financial statements have been prepared in accordance with the Indian Accounting Standards ("Ind AS") prescribed under section 133 of the Companies Act, 2013 ("Act") read with the Companies (Indian Accounting Standard) Rules, 2015 as amended from time to time.

All Ind AS issued and notified till the consolidated financial statements are approved for issue by the Board of Directors have been considered in preparing these consolidated financial statements.

Accounting policies have been consistently applied except where a newly issued Ind AS is initially adopted or a revision to an existing Ind AS requires a change in the accounting policy hitherto in use.

2.2 Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2026, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.

3 Basis of Preparation and Presentation of Consolidated IND AS Financial Statements and Material Accounting Policies

3.1 Basis of Preparation

The consolidated financial statements have been prepared under the historical cost convention on accrual basis excepting certain financial instruments which are measured in terms of relevant Ind AS at fair value/ amortized costs at the end of each reporting period.

Historical cost convention is generally based on the fair value of the consideration given in exchange for goods and services.

The consolidated financial statements are presented in Indian Rupees and all values are rounded off to the nearest lakhs.

Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions

The Company categorizes assets and liabilities measured at fair value into one of three levels depending on the ability to observe inputs employed for such measurement:

Notes forming Part of Consolidated Financial Statements

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within level 1 that are observable either directly or indirectly for the asset or liability.

Level 3: Inputs for the asset or liability which are not based on observable market data (unobservable inputs).

The Company has an established control framework with respect to the measurement of fair values. This includes a finance team that has overall responsibility for overseeing all significant fair value measurements who regularly review significant unobservable inputs, valuation adjustments and fair value hierarchy under which the valuation should be classified.

Principles of Consolidation

The Consolidated financial statements have been prepared in accordance with principles laid down in Ind AS 28 on “Accounting for Investments in Associates and Joint Ventures”. Consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the Company uses accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that Company member’s financial statements in preparing the consolidated financial statements to ensure conformity with the Company’s accounting policies. The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the Company, i.e., year ended on 31st March except for the financial statements of the Associate used in the consolidation are drawn upto the reporting date of March 31, 2026.

Associate Company

Associate is an entity over which the Company has significant influence, but not control or joint control. Investments in Associate is accounted for using the equity method and are initially recognised at cost from the date significant influence commences, and thereafter to recognise the Company’s share of post acquisition profits or losses of the investee in the Consolidated Statement of Profit and Loss, and the Company’s share of Other Comprehensive Income of the investee in Other Comprehensive Income. Dividend received or receivable from associate are recognised as a reduction in the carrying amount of the investment.

If the Company’s share of the net fair value of the investee’s identifiable assets and liabilities exceeds the cost of the investment, any excess is recognised directly in Equity as capital reserve in the period in which the investment is acquired. Goodwill, if any, relating to the associate is included in the carrying amount of the investment and is not tested for impairment individually.

When the Company’s share of losses exceeds the carrying value of the associate, the carrying value is reduced to nil and recognition of further losses is discontinued, except to the extent that the Company has incurred obligations in respect of the associate.

Information on Associate Company

The following Associate company has been considered in the Consolidated Financial Statements:

1. KSB Limited - Associate Company

3.2 Property Plant and Equipment

Property, Plant and Equipment are stated at cost of acquisition, construction and subsequent improvements thereto less accumulated depreciation and impairment losses, if any. For this purpose cost include deemed cost on the date of transition and comprises purchase price of assets or its construction cost including duties and taxes, inward freight and other expenses incidental to acquisition or installation and adjustment for exchange differences wherever applicable and any cost directly attributable to bring the asset into the location and condition necessary for it to be capable of operating in the manner intended for its use.

Parts of an item of Property, Plant Equipment having different useful lives and material value and subsequent expenditure on Property, Plant and Equipment arising on account of capital improvement or other factors are accounted for as separate components.

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the income statement when incurred.

Depreciation

Depreciation on Property, Plant and Equipment is provided as per Schedule II of the Companies Act, 2013 on straight line method.

Depreciation on Property, Plant and Equipment commences when the assets are ready for their intended use.

Depreciation methods, useful lives, residual values are reviewed and adjusted as appropriate, at each reporting date.

3.3 Intangible Assets

Intangible assets are stated at cost comprising of purchase price inclusive of duties and taxes less accumulated amount of amortization and impairment losses. Such assets, are amortised over the useful life using straight line method and assessed for impairment whenever there is an indication of the same.

Amortisation methods and useful lives are reviewed, and adjusted as appropriate, at each reporting date.

3.4 Derecognition of Tangible and Intangible Assets

An item of Tangible and Intangible Assets is de-recognised upon disposal or when no future economic benefits are expected to arise from its use or disposal. Gain or loss arising on the disposal or retirement of an item of Tangible and Intangible Assets is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

3.5 Impairment of Tangible and Intangible Assets

Tangible and Intangible assets are reviewed at each balance sheet date for impairment. In case events and circumstances indicate any impairment, recoverable amount of assets is determined. An impairment loss is recognized in the statement of profit and loss, whenever the carrying amount

Notes forming Part of Consolidated Financial Statements

of assets either belonging to Cash Generating Unit (CGU) or otherwise exceeds recoverable amount. The recoverable amount is the higher of asset's fair value less cost of disposal and its value in use. In assessing value in use, the estimated future cash flows from the use of the assets are discounted to their present value at appropriate rate.

Impairment losses recognized earlier may no longer exist or may have come down. Based on such assessment at each reporting period the impairment loss is reversed and recognized in the Statement of Profit and Loss. In such cases the carrying amount of the asset is increased to the lower of its recoverable amount and the carrying amount that have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years.

3.6 Financial Assets and Financial Liabilities

Financial Assets and Financial Liabilities (financial instruments) are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial Liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

The classification of financial instruments whether to be measured at Amortized Cost, at Fair Value through Profit and Loss (FVTPL) or at Fair Value through Other Comprehensive Income (FVTOCI) depends on the objective, business model and contractual terms to which they relates. Classification of financial instruments are determined on initial recognition.

(i) Cash and cash equivalents

All highly liquid financial instruments, which are readily convertible into determinable amounts of cash and which are subject to an insignificant risk of change in value and are having original maturities of three months or less from the date of purchase, are considered as cash equivalents. Cash and cash equivalents includes balances with banks which are unrestricted for withdrawal and usage.

(ii) Financial Assets and Financial Liabilities measured at amortised cost

Financial Assets held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding are measured at amortized cost.

The above Financial Assets and Financial Liabilities subsequent to initial recognition are measured at amortized cost using Effective Interest Rate (EIR) method.

The effective interest rate is the rate that discounts estimated future cash payments or receipts (including all fees and points paid or received, transaction costs and other premiums or discounts) through the expected life of the Financial Asset or Financial Liability to the gross carrying amount of the financial asset or to the amortised cost of financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

(iii) Financial Asset at Fair Value through Other Comprehensive Income (FVTOCI)

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Subsequent to initial recognition, they are measured at fair value and changes therein are recognised directly in other comprehensive income.

For the purpose of paragraph (iii) and (iv) above, principal is the fair value of the financial asset at initial recognition and interest consists of consideration for the time value of money and associated credit risk.

(iv) Financial Assets or Liabilities at Fair value through profit or loss (FVTPL)

Financial Instruments which does not meet the criteria of amortised cost or fair value through other comprehensive income are classified as Fair Value through Profit or loss. These are recognised at fair value and changes therein are recognized in the statement of profit and loss

(v) Impairment of Financial Assets

A financial asset is assessed for impairment at each balance sheet date. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

The Company measures the loss allowance for a financial asset at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

However, for trade receivables or contract assets that result in relation to revenue from contracts with customers, the Company measures the loss allowance at an amount equal to lifetime expected credit losses.

(vi) Derecognition of Financial Instruments

The Company derecognizes a financial asset or a Company of financial assets when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset (except for equity instruments designated as FVTOCI), the difference between the asset's carrying amount and the sum of the consideration received and receivable are recognized in statement of profit and loss.

On derecognition of assets measured at FVTOCI (except equity instruments designated at FVTOCI), the cumulative gains or losses previously recognised in OCI are reclassified from OCI to profit or loss. However, in respect of equity instruments designated at FVTOCI, the gains or losses are never recycled to profit or loss and are trasferred within equity.

Financial liabilities are derecognized if the Company's obligations specified in the contract expire or are discharged or cancelled. The difference between the carrying amount of the

Notes forming Part of Consolidated Financial Statements

financial liability derecognized and the consideration paid and payable is recognized in Statement of Profit and Loss.

3.7 Equity Share Capital

An equity instrument is a contract that evidences residual interest in the assets of the Company after deducting all of its liabilities. Par value of the equity shares is recorded as share capital and the amount received in excess of par value is classified as Securities Premium.

Costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

3.8 Provisions, Contingent Liabilities and Contingent Assets

Provisions involving substantial degree of estimation in measurement are recognized when there is a legal or constructive obligation as a result of past events and it is probable that there will be an outflow of resources and a reliable estimate can be made of the amount of obligation. Provisions are not recognised for future operating losses. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Contingent liabilities are not recognized and are disclosed by way of notes to the consolidated financial statements when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or when there is a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the same or a reliable estimate of the amount in this respect cannot be made.

Contingent assets are not recognised but disclosed in the consolidated financial statements by way of notes to accounts when an inflow of economic benefits is probable.

3.9 Employee Benefits

Employee benefits are accrued in the year in which services are rendered by the employees. Short term employee benefits are recognized as an expense in the statement of profit and loss for the year in which the related service is rendered.

3.10 Revenue

Revenue is recognised to the extent it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Dividend income (including from FVOCI investments) is recognised when the Company's right to receive the payment is established.

Under Ind AS 109 interest income is recorded using the Effective Interest Rate (EIR) method for all financial instruments measured at amortised cost, debt instrument measured at FVOCI and debt instruments designated at FVTPL. The EIR is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset.

The EIR (and therefore, the amortised cost of the asset) is calculated by taking into account any discount or premium on acquisition, fees and costs that are an integral part of the EIR.

3.11 Taxes on Income

Income tax expense representing the sum of current tax expenses and the net charge of the deferred taxes is recognized in the Statement of Profit or Loss except to the extent that it relates to items recognized directly in equity or other comprehensive income.

Current tax is provided on the taxable income and recognized at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be utilized.

3.12 Earnings Per Share

Basic earnings per share are computed by dividing the net profit attributable to the equity holders of the Company by the weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the net profit attributable to the equity holders of the Company by the weighted average number of equity shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

4 Critical accounting judgments, assumptions and key sources of estimation and uncertainty

The preparation of the consolidated financial statements in conformity with the measurement principle of Ind AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Differences between the actual results and estimates are recognized in the year in which the results are known / materialized and, if material, their effects are disclosed in the notes to the consolidated financial statements.

Application of accounting policies that require significant areas of estimation, uncertainty and critical judgments and the use of assumptions in the consolidated financial statements have been disclosed below. The key assumptions concerning the future and other key sources of estimation uncertainty at the balance

Notes forming Part of Consolidated Financial Statements

sheet date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are discussed below:

4.1 Current Tax and Deferred Tax

Significant judgment is required in determination of taxability of certain income and deductibility of certain expenses during the estimation of the provision for income taxes.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

4.2 Provisions and Contingencies

Provisions and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events and the amount of cash outflow can be reliably estimated. The timing of recognition and quantification of the liability requires the application of judgement to existing facts and circumstances, which can be subject to change. Management judgment is required for estimating the possible outflow of resources, if any, in respect of contingencies/claim/litigations/ against the Company as it is not possible to predict the outcome of pending matters with accuracy. The carrying amounts of provisions and liabilities and estimation for contingencies are reviewed regularly and revised to take account of changing facts and circumstances.

Notes forming Part of Consolidated Financial Statements

5A. Cash and cash equivalents

Rs. in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Balances with banks -In Current Accounts	22.19	23.44
Total	22.19	23.44

5B. Bank Balances other than Cash and Cash equivalents

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unpaid dividend account	2,30.25	1,72.71
Total	2,30.25	1,72.71

6. Receivables

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Other Receivables	-	5.62
Total	-	5.62

6.1 No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person. Nor any trade or other receivable are due from firms including limited liability partnerships (LLPs) or private companies respectively in which any director is a partner, a director, or a member. No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person. Nor any trade or other receivable are due from firms including limited liability partnerships (LLPs) or private companies respectively in which any director is a partner, a director, or a member.

7. Loans

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
i) Within India - to Corporates		
At amortised cost		
Unsecured		
Bills purchased and bills discounted	-	3,95.30
ii) Outside India	-	-
Total	-	3,95.30

7.1 Credit quality of assets

The table below shows the credit quality and the maximum exposure to credit risk based on year-end stage classification. The amounts presented are net of Impairment loss allowance

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Low credit risk	-	3,95.30
Significant Increase in credit risk	-	-
Credit-Impaired	-	-
Total	-	3,95.30

Notes forming Part of Consolidated Financial Statements

8. Investments

Rs in Lakhs

Particulars	As at 31 st March 2026					
	At Amortised Cost	At Fair Value		Subtotal	At Equity Method	Total
		Through Other Comprehensive Income	Through Profit or Loss			
	1	2	3	4 = 2+3	5	6 = 1+4+5
(i) Investment in mutual funds	-	-	4,98.00	4,98.00	-	4,98.00
(ii) Investment in debt securities	-	-	-	-	-	-
(iii) Investment in equity instruments	-	486,87.64	-	486,87.64	-	486,87.64
(iv) Investment in associate	-	-	-	-	383,90.97	383,90.97
Total Gross (A)	-	486,87.64	4,98.00	491,85.64	383,90.97	875,76.61
(i) Investment outside India	-	-	-	-	-	-
(ii) Investment in India	-	486,87.64	4,98.00	491,85.64	383,90.97	875,76.61
Total Gross (B)	-	486,87.64	4,98.00	491,85.64	383,90.97	875,76.61
Less: Allowance for impairment loss (C)	-	-	-	-	-	-
Total - Net D = (A) -(C)	-	486,87.64	4,98.00	491,85.64	383,90.97	875,76.61

Particulars	As at 31 st March 2025					
	At Amortised Cost	At Fair Value		Subtotal	At Equity Method	Total
		Through Other Comprehensive Income	Through Profit or Loss			
	1	2	3	4 = 2+3	5	6 = 1+4+5
(i) Investment in mutual funds	-	-	-	-	-	-
(ii) Investment in debt securities	-	-	-	-	-	-
(iii) Investment in equity instruments	-	484,77.84	-	484,77.84	-	484,77.84
(iv) Investment in associate	-	-	-	-	342,23.32	342,23.32
Total Gross (A)	-	484,77.84	-	484,77.84	342,23.32	827,01.16
(i) Investment outside India	-	-	-	-	-	-
(ii) Investment in India	-	484,77.84	-	484,77.84	342,23.32	827,01.16
Total Gross (B)	-	484,77.84	-	484,77.84	342,23.32	827,01.16
Less: Allowance for impairment loss (C)	-	-	-	-	-	-
Total - Net D = (A) -(C)	-	484,77.84	-	484,77.84	342,23.32	827,01.16

Notes forming Part of Consolidated Financial Statements

8.1 Details of Investments

Rs in Lakhs

Particulars	Face Value	31 st March 2026		31 st March 2025	
		Number of units	Amount (Rs. In Lakhs)	Number of units	Amount (Rs. In Lakhs)
Mutual funds					
Carried at fair value through Profit and Loss					
HDFC Money Market Fund Direct Plan Growth	10	8,161	4,98.00	-	-
Total			4,98.00		-
Equity instruments					
Carried at fair value through Other Comprehensive Income					
Other Entities - Quoted					
Axis Bank Limited	2	1,36,800	15,88.66	1,36,800	15,07.54
Bajaj Finance Limited	1	2,39,100	19,16.51	23,910	21,38.89
Bharti Airtel Limited (Partly paid Rs. 1.25 per share paid up)	5	2,56,500	45,71.86	2,56,500	33,19.24
Bosch Limited	10	3,610	10,37.69	3,610	10,23.74
Computer Age Management Services Limited	2	94,500	5,91.38	18,900	7,03.71
Cummins India Limited	2	28,100	12,64.53	28,100	8,57.57
Divis Laboratories Limited *	2	41,970	24,95.96	41,970	24,23.96
Grasim Industries Limited	2	92,587	23,68.10	92,587	24,17.59
HDFC Bank Limited	1	3,41,000	24,94.59	1,70,500	31,17.08
Hindusthan Unilever Limited	1	54,530	11,20.70	1,02,530	23,16.00
Kwality Wall's (India) Limited	10	1,02,530	23.04	-	-
Infosys Limited	5	4,52,200	56,55.21	4,52,200	71,02.48
Larsen & Toubro Limited	2	55,892	19,58.51	55,892	19,51.92
Life Insurance Corporation of India	10	1,18,100	8,56.99	1,18,100	9,44.09
Nestle India Limited *	1	2,80,000	32,89.44	1,40,000	31,51.05
Reliance Industries Limited *	10	1,92,678	25,89.40	1,92,678	24,56.84
Siemens Limited	2	28,200	8,27.67	28,200	14,87.65
Siemens Energy India Limited	10	28,200	7,23.47	-	-
State Bank of India	1	2,24,750	22,01.20	2,24,750	17,33.95
Tata Motors Passenger Vehicles Limited	2	3,85,500	11,41.85	-	-
Tata Motors Limited	10	3,85,500	15,21.95	3,85,500	26,00.00
Titan Company Limited	1	2,00,000	79,02.80	2,00,000	61,26.70

Notes forming Part of Consolidated Financial Statements

Vedant Fashions Limited	1	1,35,000	4,73.85	1,35,000	10,47.40
Other Entities - Unquoted, fully paid-up					-
Chennai Super Kings Cricket Limited	0.1	26,000	72.28	26,000	50.44
Total			486,87.64		484,77.84
Equity instruments					
Carried at Equity Method					
Associate - Quoted, fully paid-up					
KSB Limited	2	3,75,00,000	383,90.97	3,75,00,000	342,23.32
Total			383,90.97		342,23.32
Grand Total			875,76.61		827,01.16

* Pledge with Kotak Securities Limited for margin money

8.2 Details of associate in accordance with Ind AS 112 Disclosure of interests in other entities:

Name of the entity	Principal Activity	Place of incorporation and Principal Place of Business	Proportion of ownership interest/ voting rights held by the Company	
			31 st March 2026	31 st March 2025
KSB Limited (Associate)	Manufacturing	India	21.55%	21.55%

8.3 Investments include Securities lent under "Stock Lending and Borrowing Scheme" of the Securities and Exchange Board of India

Particulars	31 st March 2026	31 st March 2025
	No. of shares	No. of shares
Equity instruments - Quoted		
Infosys Limited	4,52,200	-
Computer Age Management Services Limited	-	18,900

9. Other financial assets

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured (Considered Good)		
Advance recoverable in cash or in kind or for value to be received	-	0.01
Total	-	0.01

10. Current tax assets (net)

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Advance Tax- Net of Provision Rs. 62.60 Lakhs (Previous Year Rs. 8,85.50 Lakhs)	1,90.36	1,13.45
Total	1,90.36	1,13.45

Notes forming Part of Consolidated Financial Statements

11. Property, plant and equipment

Rs in Lakhs

Particulars	Furniture and fixtures	Office equipment	Computer	Total
Gross Block (Deemed Cost)				
As at 1 April, 2024	3.80	1.17	5.81	10.78
Additions	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2025	3.80	1.17	5.81	10.78
Additions	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2026	3.80	1.17	5.81	10.78
Accumulated Depreciation				
As at 1 April, 2024	3.80	1.17	5.61	10.58
Depreciation expense for the year	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2025	3.80	1.17	5.61	10.58
Depreciation expense for the year	-	-	-	-
Disposals/adjustments	-	-	-	-
Balance as at 31 March, 2026	3.80	1.17	5.61	10.58
Net carrying amount as at 31 March, 2026	-	-	0.20	0.20
Net carrying amount as at 31 March, 2025	-	-	0.20	0.20

12. Other Non financial assets

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Statutory assets	9.79	4.98
Others	0.17	-
Total	9.96	4.98

13. Payables

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Trade Payable		
(i) total outstanding due of micro enterprises and small enterprises	0.62	1.24
(ii) total outstanding due of creditors other than micro enterprises and small enterprises	0.74	0.62
Total	1.36	1.86

Notes forming Part of Consolidated Financial Statements

- 13.1** Disclosure under Trade Payables is based on the information available with the Company regarding the status of the suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act). Disclosure requirement under Section 22 of The Micro, Small and Medium Enterprises Development Act, 2006 is given below:

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
(a) The Principal amount and the interest due thereon remaining unpaid to any supplier at the end of each accounting year.	0.62	1.24
(b) The amount of the interest paid by the buyer in terms of section 16 of MSMED Act (27 of 2006), along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
(c) The amount of the interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006.	-	-
(d) The amount of Interest accrued and remaining unpaid at the end of each accounting year.	-	-
(e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprises, for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED, Act 2006.	-	-

13.2 Trade payable ageing schedule

Rs in Lakhs

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
As at 31 March, 2026					
(i) Undisputed dues- Micro enterprises and small enterprises	0.62	-	-	-	0.62
(ii) Undisputed dues- Creditors other than micro enterprises and small enterprises	0.74	-	-	-	0.74
(iii) Disputed dues- Micro enterprises and small enterprises	-	-	-	-	-
(iv) Disputed dues- Creditors other than micro enterprises and small enterprises	-	-	-	-	-
Total	1.36	-	-	-	1.36
As at 31 March, 2025					
(i) Undisputed dues- Micro enterprises and small enterprises	1.24	-	-	-	1.24
(ii) Undisputed dues- Creditors other than micro enterprises and small enterprises	0.62	-	-	-	0.62
(iii) Disputed dues- Micro enterprises and small enterprises	-	-	-	-	-
(iv) Disputed dues- Creditors other than micro enterprises and small enterprises	-	-	-	-	-
Total	1.86	-	-	-	1.86

Notes forming Part of Consolidated Financial Statements

14. Other financial liabilities

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unpaid dividend	2,30.25	1,72.71
Liabilities for Expenses	23.21	13.28
Total	2,53.46	1,85.99

15. Deferred Tax Liabilities (Net)

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Deferred Tax Assets	0.05	-
Deferred Tax Liabilities	27,80.95	27,99.71
Total	27,81.00	27,99.71

Rs in Lakhs

Particulars	Opening Balance 1 st April 2025	Charge/ (Credit) in Profit and Loss	Charge/ (Credit) in Other Comprehensive Income	Closing Balance 31 st March 2026
Deferred Tax Liabilities				
On fair value gain of investments (through other comprehensive income)	27,99.71	-	(21.08)	27,78.63
On fair value gain of investments (through profit or loss)	-	2.32	-	2.32
Total Deferred Tax Liabilities	27,99.71	2.32	(21.08)	27,80.95
Deferred Tax Assets				
Property, plant and equipment	-	(0.05)	-	(0.05)
Total Deferred Tax Assets	-	(0.05)	-	(0.05)
Deferred Tax Liabilities (net)	27,99.71	2.37	(21.08)	27,81.00

Rs in Lakhs

Particulars	Opening Balance 1 st April 2024	Charge/ (Credit) in Profit and Loss	Charge/ (Credit) in Other Comprehensive Income	Closing Balance 31 st March 2025
Deferred Tax Liabilities				
On fair value gain of investments (through other comprehensive income)	30,52.29	-	(2,52.58)	27,99.71
On fair value gain of investments (through profit or loss)	5.94	(5.94)	-	-
Total Deferred Tax Liabilities	30,58.23	(5.94)	(2,52.58)	27,99.71
Deferred Tax Assets				
Total Deferred Tax Assets	-	-	-	-
Deferred Tax Liabilities (net)	30,58.23	(5.94)	(2,52.58)	27,99.71

Notes forming Part of Consolidated Financial Statements

16. Other non financial liabilities

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unearned Income	-	3.50
Statutory liabilities	2.81	1.98
Total	2.81	5.48

17. Equity Share Capital

Rs in Lakhs

Particulars	As at	
	31 st March 2026	31 st March 2025
Authorised Capital 21,00,000 (March 31, 2025 - 21,00,000) Equity Shares of Rs. 10 each	2,10.00	2,10.00
Issued, subscribed and fully paid-up 16,75,840 (March 31, 2025 - 16,75,840) Equity shares of Rs. 10 each fully paid up	1,67.58	1,67.58
Total	1,67.58	1,67.58

17.1 Reconciliation of the number of shares outstanding

Particulars	As at	
	31 st March 2026	31 st March 2025
As at the beginning of the year	16,75,840	16,75,840
As at the end of the year	16,75,840	16,75,840

17.2 Terms and Right attached to equity shareholders

The Company has only one class of equity share having par value of Rs. 10 per share. Each holder of equity share is entitled to one vote per share. The dividend proposed by the Board of Directors is subject to the approval of the Shareholders in the ensuing Annual General Meeting, except in case of interim dividend. The Shareholders have all other rights as available to equity Shareholders as per the provisions of the Companies Act, 2013, read together with the Memorandum and Articles of Association of the Company, as applicable.

17.3 Holding Company

In accordance with Section 2(87) (i) of the Companies Act, 2013 Paharpur Cooling Towers Limited is a Holding Company as it is deemed to control the Composition of the Board of Directors.

17.4 Name of the Shareholders holding more than 5 % Equity Shares

Particulars	As at		As at	
	31 st March 2026		31 st March 2025	
Name of the Shareholders	No of Shares	In %	No of Shares	In %
Paharpur Cooling Towers Limited	7,46,901	44.57%	7,46,901	44.57%
Paharpur Corporation Limited	1,91,550	11.43%	1,91,550	11.43%
Melvin Powell Vanaspati & Engineering Industries Limited	1,54,800	9.24%	1,54,800	9.24%

17.5 In respect of the year ended 31st March 2026, the Board of Directors has proposed a final dividend of Rs. 120 per share to be paid on fully paid equity shares. This equity dividend is subject to approval by shareholders at the Annual General Meeting and has not been included as a liability in these consolidated financial statements. The proposed equity dividend is payable to all holders of fully paid equity shares.

17.6 Disclosure of Shareholding of Promoters

Shares held by promoters

Particulars	As at			As at		
	31 st March 2026			31 st March 2025		
Name of the Shareholders	No of Shares	In %	% change during the year	No of Shares	In %	% change during the year
Paharpur Cooling Towers Limited	7,46,901	44.57%	-	7,46,901	44.57%	-
Paharpur Corporation Limited	1,91,550	11.43%	-	1,91,550	11.43%	-
Melvin Powell Vanaspati & Engineering Industries Limited	1,54,800	9.24%	-	1,54,800	9.24%	-
Swarup Family Trust	33,081	1.97%	-	33,081	1.97%	-
Bindu Vikram Swarup	9,000	0.54%	-	9,000	0.54%	-
Gaurav Swarup	3,600	0.21%	-	3,600	0.21%	-
Parul Swarup	3,414	0.20%	-	3,414	0.20%	-

17.7 The company is an investment and credit company, the objective of the Company is to invest in long term investments, provide loan and distributing the profits of Company by way of dividends in a way that shareholders can participate equitably in the Company's growth, while maintaining the financial foundation of the Company and ensure sustainable growth. Accordingly, the Company has framed various policies such as investment policy, dividend distribution policy which lays down the framework of company's capital management.

17.8 For the period of five years immediately preceding the date as at which the Balance Sheet is prepared:
- Aggregate of 69,500 equity shares bought back by the Company during the financial year 2020-2021.

Notes forming Part of Consolidated Financial Statements

18. Other Equity

Rs in Lakhs

Particulars	As at	
	31 st March 2026	31 st March 2025
Special Reserve (Pursuant to Section 45-IC of the Reserve Bank of India Act, 1934)		
Opening Balance	34,63.54	30,84.76
Add: Transfer from Retained Earnings	4,08.74	3,78.78
Closing Balance	38,72.28	34,63.54
Capital Reserve		
Opening Balance	0.68	0.68
Closing Balance	0.68	0.68
Capital Redemption Reserve		
Opening Balance	6.95	6.95
Closing Balance	6.95	6.95
General Reserve		
Opening Balance	6,48.94	6,48.94
Closing Balance	6,48.94	6,48.94
Retained Earnings		
Opening Balance	496,60.61	377,67.53
Add: Profit for the period	63,73.00	59,69.75
Add: Transfer from Other Comprehensive Income	10,50.19	78,10.37
Less: Transfer to Special Reserve	(4,08.74)	(3,78.78)
Less: Dividend paid during the year	(18,43.42)	(15,08.26)
Closing Balance	548,31.64	496,60.61
Equity Instrument through Other Comprehensive Income		
Opening Balance	264,75.53	352,63.08
Add: Other Comprehensive Income for the year	37.53	(9,77.18)
Less: Transfer to Retained Earnings (on sale of equity shares)	(10,50.19)	(78,10.37)
Closing Balance	254,62.87	264,75.53
Total	848,23.36	802,56.25

Refer Statement of Changes in Equity for movement in balances of reserves.

18.1 Nature and purpose of reserves :

Special Reserve (in terms of Section 45-IC of Reserve Bank of India Act, 1934)

Special Reserve represents the reserve created pursuant to the Reserve Bank of India Act, 1934 (the "RBI Act") and related regulations applicable to those companies. Under the RBI Act, a Non Banking Financial Company is required to transfer an amount not less than 20% of its net profit to a reserve fund before declaring any dividend. Appropriation from this reserve fund is permitted only for the purposes specified by the RBI.

Capital Reserve

Capital Reserve is a reserve which is not free for distribution. The balance in this reserve has been created long ago.

Capital Redemption Reserve

Capital redemption reserve has been created consequent to buy back of equity shares. This reserve shall be utilised in accordance with the provisions of the Act.

Notes forming Part of Consolidated Financial Statements

General Reserve

The General Reserve is created from time to time by appropriating profits from Retained Earnings. The general reserve is created by a transfer from one component of equity to another. Accordingly, it is not reclassified to the statement of profit and loss.

Retained Earnings

Retained earnings represents the undistributed profits/ amount of accumulated earnings of the Group.

Other Comprehensive Income

This reserve represents the cumulative gains and losses arising on the revaluation of equity instruments measured at fair value through other comprehensive income. The Group transfers amounts from this reserve to retained earnings when the relevant equity instruments are de-recognised as per the policy.

19. Interest income

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
On Financial instruments measured at FVTPL		
Interest Income on debt securities	-	0.09
Total	-	0.09

20. Dividend income

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Dividend Income on financial instruments	5,56.05	5,57.55
Total	5,56.05	5,57.55

21. Net gain/(loss) on fair value changes

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net gain/(loss) on financial instruments at fair value through profit or loss		
On trading portfolio		
- Investment in Mutual Fund	39.00	33.72
Total	39.00	33.72

Notes forming Part of Consolidated Financial Statements

21.1. Details of net gain on fair valuation of financial instrument measured at fair value through profit and loss:

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Realised	29.80	33.72
Unrealised	9.20	-
Total	39.00	33.72

22. Others

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Income from shares lent (Refer Note 22.1)	38.90	77.65
Income from Bill Discounting and Processing Charges	24.24	59.29
Total	63.14	136.94

22.1. This represents shares lent under "Stock Lending and Borrowings Scheme" of the Securities and Exchange Board of India.

23. Other income

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Interest on Income Tax Refund	-	2.92
Total	-	2.92

24. Other expenses

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Printing & Stationery	0.47	0.66
Advertisement and publicity	1.12	1.15
Directors' Fees, allowances and expenses	18.64	10.71
Directors' Commission	10.86	10.24
Auditor Fees and expenses	6.32	6.26
Legal and Professional Fees	57.63	55.31
Corporate Social Responsibility	0.11	-
Listing Fees	3.54	3.54
Securities Transaction Tax	1.05	12.35
Provision for standard assets	-	0.99
Miscellaneous expenses	4.11	7.98
Total	1,03.85	1,09.19

Notes forming Part of Consolidated Financial Statements

25. Tax Expense

Reconciliation of Income tax expense for the year with accounting profit is as follows:

Taxable Income differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. Details in this respect are as follows:

Rs in Lakhs

Particulars	For the Year Ended	
	31 st March 2026	31 st March 2025
Profit before tax	5,54.34	6,22.03
Tax rate	25.168%	25.168%
Income tax expense calculated at rate applicable	1,39.51	1,56.55
Less: Effect of income Exempt from taxation/ deductible for computing taxable profit	(0.23)	(6.55)
Non deductible tax expenses	0.29	3.36
Deductible tax expenses	-	(0.24)
Effect of fair valuation of investments	(2.31)	-
Dividend from Associate	3,77.52	3,30.33
Deduction u/s 80M	(5,06.13)	(4,63.95)
Effect of Adjustment of tax relating to earlier periods	(0.40)	(27.65)
Effect of other adjustments (Including fair valuation)	2.37	(5.94)
Income tax expense recognised in profit and loss	10.62	(14.09)

The tax rate used for reconciliations above is 25.168% (31st March 2025 - 25.168%) as applicable for corporate entities on taxable profits under the Indian tax laws.

26. Accounting classification and fair values

The accounting classification of each category of financial instruments, their carrying amount and fair value are as follows:-

Rs in Lakhs

Particulars	As at 31st March 2026		As at 31st March 2025	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets				
Financial Assets measured at amortised cost				
Cash and cash equivalents	22.19	22.19	23.44	23.44
Bank Balance other than Cash and Cash Equivalents	2,30.25	2,30.25	1,72.71	1,72.71
Loans	-	-	3,95.30	3,95.30
Trade Receivables	-	-	5.62	5.62
Other Financial Assets	-	-	0.01	0.01
Investments in equity instruments (Associate)	383,90.97	2988,18.75	342,23.32	2676,75.00
Sub total (A)	386,43.41	2990,71.19	348,20.40	2682,72.08
Financial Assets measured at fair value through profit and loss account				
Investments in Mutual Funds	4,98.00	4,98.00	-	-
Sub total (B)	4,98.00	4,98.00	-	-
Financial Assets measured at fair value through other comprehensive income				

Notes forming Part of Consolidated Financial Statements

Investments in Equity Instruments (Other than Associate)	486,87.64	486,87.64	484,77.84	484,77.84
Sub total (C)	486,87.64	486,87.64	484,77.84	484,77.84
Total Financial Asset (A+B+C)	878,29.05	3482,55.83	832,99.24	3167,49.92
Financial Liabilities				
Financial Liabilities measured at amortised cost				
Trade Payables	1.36	1.36	1.86	1.86
Other Financial Liabilities	2,53.46	2,53.46	1,85.99	1,85.99
Total Financial Liabilities	2,54.82	2,54.82	1,87.85	1,87.85

Fair Valuation Techniques

The fair values of the financial assets and liabilities are included at the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The following methods and assumptions were used to estimate the fair values:

The fair value of cash and cash equivalents, trade payables, financial liabilities and assets approximate their carrying amount largely due to the short-term nature of these instruments. The management considers that the carrying amounts of financial assets and financial liabilities recognised at nominal cost/amortised cost in the financial statements approximate their fair values.

Investments traded in active market are determined by reference to the quotes from the Stock exchanges as at the reporting date. Investments in mutual funds have been valued based on their respective net asset value as on the reporting date.

Fair value hierarchy

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis as at balance sheet date:

Rs in Lakhs

Particulars	As at 31 March 2025 (31 March 2024)	Fair value measurements at reporting date using		
		Level 1	Level 2	Level 3
Financial Assets				
Investment in equity instruments other than subsidiaries, associates and joint venture	486,87.64	486,15.36	72.28	-
	(484,77.84)	(484,27.40)	(50.44)	-
Investment in mutual fund	498.00	498.00		
	-	-		

Measurement of fair values

Level I: quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level II: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level III: techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

- (i) The management assessed that fair value of cash and cash equivalents, trade receivables, trade payables, and other financial assets and liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Notes forming Part of Consolidated Financial Statements

- (ii) Financial assets and liabilities are stated at carrying value which approximates their fair value.
- (iii) The fair values of the equity investment which are quoted, are derived from quoted market prices in active markets.
- (iv) The fair value of the financial instruments that are not traded in an active market is determined using valuation techniques. The Company uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period
- (v) During the year ended 31st March 2026 there were no transfers between Level 1, Level 2 and Level 3.

Financial Risk Management

The Group's activities are exposed to variety of financial risks. The key financial risks includes market risk, credit risk and liquidity risk. The Group's focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The Board of Directors reviews and approves policies for managing these risks. The risks are governed by appropriate policies and procedures and accordingly financial risks are identified, measured and managed in accordance with the Group's policies and risk objectives.

Market Risk

Market risk is the risk or uncertainty arising from possible market fluctuations resulting in variation in the fair value of future cash flows of a financial instrument. The major components of Market risks are currency risk, interest rate risk and other price risk. Financial instruments affected by market risk includes investments and trade and other payables.

Interest rate risk

The Group doesn't have exposure in market risk relating to change in interest rate as it doesn't have any borrowed funds whether in fixed rate or floating rate.

Price risk

(a) Exposure

The Group is exposed to price risk arising from investments in Equity Shares held by the Group and is classified in the balance sheet as fair value through Other Comprehensive Income. The Group is also exposed to price risk arising from investments in Mutual Funds, Preference Shares and Debentures held by the Group and is classified in the balance sheet as fair value through profit or loss. To manage its price risk arising from investments, the Group diversifies its portfolio.

(b) Sensitivity analysis- Equity price risk

The table below summaries the impact of increases/decreases of the index on the Company's equity and profit for the year. The analysis is based on the assumption that the equity/index had increased by 2% or decreased by 2% with all other variables held constant, and that all the Company's investments in equity instruments moved in line with the index.

Notes forming Part of Consolidated Financial Statements

Particulars	Impact on profit after tax		Impact on other components of equity	
	As at 31 st March 2026	As at 31 st March 2025	As at 31 st March 2026	As at 31 st March 2025
NSE/BSE Index- increase by 2%	-	-	9,72.31	9,68.55
NSE/BSE Index- decrease by 2%	-	-	(9,72.31)	(9,68.55)

Profit for the period would increase/decrease as a result of gains/losses on exchange traded funds equity securities classified as fair value through profit or loss, if any. Other components of equity would increase/decrease as a result of gain/losses on equity securities classified as fair value through other comprehensive income.

Credit Risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss.

Financial assets that are neither past due nor impaired

Cash and cash equivalents, investment and deposits with banks are neither past due nor impaired. Cash and cash equivalents with banks are held with reputed and credit worthy banking institutions.

Liquidity Risk

Liquidity risk is defined as the risk that the Group will not be able to settle or meet its obligations on time or at a reasonable price. The Group's objective is to maintain optimum level of liquidity to meet its cash and collateral requirements at all times. The Group relies on internal accruals to meet its fund requirement.

Maturity Analysis of Financial Liabilities

As at 31st March 2026

Rs in Lakhs

Particulars	Carrying Amount	On Demand	Less than 6 months	6 to 12 months	> 1 year	Total
Other Financial Liabilities	2,53.46	2,53.46	-	-	-	2,53.46
Trade Payables	1.36	1.36	-	-	-	1.36
Total	2,54.82	2,54.82	-	-	-	2,54.82

As at 31st March 2025

Rs in Lakhs

Particulars	Carrying Amount	On Demand	Less than 6 months	6 to 12 months	> 1 year	Total
Other Financial Liabilities	1,85.99	1,85.99	-	-	-	1,85.99
Trade Payables	1.86	1.86	-	-	-	1.86
Total	1,87.85	1,87.85	-	-	-	1,87.85

Capital Management

The primary objective of the Group's capital management is to ensure that it maintains a healthy capital ratio in order to support its business and maximise shareholder value. The Group's objective when managing capital is to safeguard their ability to continue as a going concern so that they can continue to provide returns for shareholders and benefits for other stake holders. The Group is focused on keeping strong total equity base to ensure independence, security, as well as a high financial flexibility for potential future borrowings, if required without where the risk profile of the Group.

Since at present there is no borrowings obtained by the Company so Capital Gearing Ratio is not disclosed hereunder.

Notes forming Part of Consolidated Financial Statements

27. Maturity Analysis of Asset and Liabilities

The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled.

Rs in Lakhs

Particulars	As at 31 st March 2026			As at 31 st March 2025		
	Within 12 months	After 12 months	Total	Within 12 months	After 12 months	Total
Assets						
Financial Assets						
Cash and Cash Equivalents	22.19	-	22.19	23.44	-	23.44
Bank Balance other than Cash and Cash Equivalents	2,30.25	-	2,30.25	1,72.71	-	1,72.71
Loans	-	-	-	3,95.30	-	3,95.30
Other Receivables	-	-	-	5.62	-	5.62
Investments	4,98.00	870,78.61	875,76.61	-	827,01.16	827,01.16
Other Financial Assets	-	-	-	0.01	-	0.01
Non Financial Assets						
Current Tax Assets (Net)	1,90.36	-	1,90.36	1,13.45	-	1,13.45
Property, Plant and Equipment	-	0.20	0.20	-	0.20	0.20
Other Non Financial Assets	9.96	-	9.96	4.98	-	4.98
Total	9,50.76	870,78.81	880,29.57	7,14.51	827,01.36	834,16.87
Liabilities						
Financial Liabilities						
Trade Payable	1.36	-	1.36	1.86	-	1.86
Other Financial Liabilities	2,53.46	-	2,53.46	1,85.99	-	1,85.99
Non Financial Liabilities						
Deferred tax liabilities (Net)	-	27,81.00	27,81.00	-	27,99.71	27,99.71
Other Non Financial Liabilities	2.81	-	2.81	5.48	-	5.48
Total	2,57.63	27,81.00	30,38.63	1,93.33	27,99.71	29,93.04
Net	6,93.13	842,97.81	849,90.94	5,21.18	799,01.65	804,23.83

28. Ind AS 108 establishes standards for the way that public business enterprises report information about operating segments and related disclosures about products and services, geographic areas, and major customers.

The Company is mainly engaged in the investing and credit business and all other activities revolve around the main business of the Company. Further, all activities are conducted within India and as such there is no separate reportable segment, as per the Ind AS 108 - "Operating Segments" specified under Section 133 of the Act."

Notes forming Part of Consolidated Financial Statements

29. Contingent Liabilities and Commitments:

Rs in Lakhs

Particulars	As at 31 st March 2026	As at 31 st March 2025
Investments partly paid – 2,56,500 Equity Shares of Rs.5 each in Bharti Airtel Ltd (Rs. 1.25 per share paid up)	-	10,29.21

30. Dividend on equity shares

Rs in Lakhs

Particulars	For the year ended 31 st March 2025	For the year ended 31 st March 2024
Dividend on equity shares declared and paid		
Final Dividend for the year ended 31 st March 2025 – Rs. 110 per share	18,43.42	15,08.26
Proposed dividend on Equity Shares		
Proposed dividend for the year ended 31 st March 2026 – Rs. 120 per share	20,11.01	18,43.42

31. Related Party Disclosure

A Related parties have been identified in terms of IND AS 24 "Related Party Disclosures" as listed below:

Name of the Related Party

1. Holding Company

Paharpur Cooling Towers Limited (PCTL)

2. Associate Company

KSB Limited (KSBL)

3. Key Management Personnel

Name
Mr Gaurav Swarup
Mr Varun Swarup
Mrs Devina Swarup
Mr Anish Modi (till 23.09.2024)
Mr Ajay Gaggar (w.e.f. 24.09.2024)
Mr Probir Roy
Mr Debanjan Mandal (till 31.10.2024)
Mr Vishnu Kumar Tulsyan (w.e.f. 20.01.2025)
Mr A K Singhanian
Ms Shilpishree Choudhary

4. Relatives of Key Management Personnel:-

Name
Mrs Bindu Vikram Swarup
Mrs Parul Swarup

Notes forming Part of Consolidated Financial Statements

5. Enterprises over which Key Enterprises Management Personnel having significant influence

Paharpur Corporation Limited (PCL)
Melvin Powell Vanaspati Engineering Industries Limited (MPVEIL)
Swarup Family Trust (SFT)
Fox & Mandal LLP Advocates
Duroply Industries Limited

31.1 The following table provides details of transactions that have been entered into with related parties during the relevant financial year and particulars of outstanding balances as at 31 March, 2026 and 31 March, 2025 :

Rs in Lakhs

Nature of transaction	Holding	Associates	Key Management Personnel	Relatives of Key Management Personnel	Entities over which KMP and their relatives have control / Significant influence	Total
Income						
Dividend Received						
-KSBL		15,00.00 (13,12.50)				15,00.00 (13,12.50)
Expenses						
Dividend Paid						
-PCTL	8,21.59 (6,72.21)					8,21.59 (6,72.21)
-Gaurav Swarup			3.96 (3.24)			3.96 (3.24)
-Bindu Vikram Swarup				9.90 (8.10)		9.90 (8.10)
-Parul Swarup				3.76 (3.07)		3.76 (3.07)
-SFT					36.39 (29.77)	36.39 (29.77)
-PCL					2,10.71 (1,72.40)	2,10.71 (1,72.40)
-MPVEIL					1,70.28 (1,39.32)	1,70.28 (1,39.32)
Director Sitting Fees						
-Devina Swarup			3.60 (2.18)			3.60 (2.18)
-Gaurav Swarup			1.95 (1.05)			1.95 (1.05)
-Anish Modi			- (8.25)			- (8.25)

Notes forming Part of Consolidated Financial Statements

-Debanjan Mandal			- (1.13)			- (1.13)
-Probir Roy			3.60 (2.03)			3.60 (2.03)
-Varun Swarup			1.50 (0.90)			1.50 (0.90)
-Ajay Gaggar			2.85 (0.98)			2.85 (0.98)
-Vishnu Kumar Tulsyan			3.60 (0.75)			3.60 (0.75)

Rs in Lakhs

Nature of transaction	Holding	Associates	Key Management Personnel	Relatives of Key Management Personnel	Entities over which KMP and their relatives have control / Significant influence	Total
Director's Commission						
- Devina Swarup			2.00 (2.00)			2.00 (2.00)
-Anish Modi			- (0.96)			- (0.96)
-Debanjan Mandal			- (1.17)			- (1.17)
-Probir Roy			2.00 (2.00)			2.00 (2.00)
- Varun Swarup			2.00 (2.00)			2.00 (2.00)
-Ajay Gaggar			2.00 (1.04)			2.00 (1.04)
-Vishnu Kumar Tulsyan			2.00 (0.39)			2.00 (0.39)
Professional Fees						
- Fox & Mandal LLP, Advocates					- (3.52)	- (3.52)
Bill Discounting and Processing						
- Duroply Industries Limited					24.24 (59.29)	24.24 (59.29)

Notes forming Part of Consolidated Financial Statements

Outstanding Balances

Rs in Lakhs

Director's Commission Payable						
- Devina Swarup			1.80			1.80
			(1.80)			(1.80)
- Anish Modi			-			-
			(0.87)			(0.87)
- Debanjan Mandal			-			-
			(1.06)			(1.06)
- Probir Roy			1.80			1.80
			(1.80)			(1.80)
- Varun Swarup			1.80			1.80
			(1.80)			(1.80)
-Ajay Gaggar			1.80			1.80
			(0.93)			(0.93)
-Vishnu Kumar Tulsyan			1.80			1.80
			(0.35)			(0.35)
Loan for Vendors Bill Discounting (Net of Provisions)					-	-
- Duroply Industries Limited					(3,95.30)	(3,95.30)
Unearned Income						
- Duroply Industries Limited					-	-
					(3.50)	(3.50)
Investment						
-KSBL		383,90.97				383,90.97
		(342,23.32)				(342,23.32)

Note: values in () indicates figures for previous year

32. Earnings per Share:

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net profit for basic and diluted earnings per share as per Statement of Profit and Loss	63,73.00	59,69.75
Weighted average number of equity shares for calculation of basic and diluted earnings per share (Face value Rs. 10/- per share)	16,75,840	16,75,840
Earnings per share (EPS) of Equity Share of Rs. 10 each:		
- Basic and Diluted (Rs.)	380.29	356.22

Notes forming Part of Consolidated Financial Statements

33. Additional disclosures pursuant to RBI directions :

(a) **Exposure to real estate sector**

The Company does not have any exposures to real estate sector (including off balance sheet items) as at March 31, 2026 and March 31, 2025.

(b) **Exposure to capital market**

Rs in Lakhs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
i) Direct investment in equity shares, convertible bonds, convertible debentures and units of equity oriented mutual funds the corpus of which is not exclusively invested in corporate debt	497,80.03	495,70.24
Total exposure to capital market	497,80.03	495,70.24

(c) **Sectoral Exposure**

Rs in Lakhs

Sectors	For the year ended 31 st March 2026			For the year ended 31 st March 2025		
	Total Exposure (includes on balance sheet and off-balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector	Total Exposure (includes on balance sheet and off-balance sheet exposure)	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector
Industry						
(i) Plywood	-	-	-	3,95.30	-	-
Total of Industry	-			3,95.30		

(d) **Intra group Exposures**

The Company has investment in group companies as disclosed in Note 8.1 of the notes to financial statements as at 31 March, 2026 and 31 March, 2025.

(e) **Unhedged foreign currency exposure**

The Company does not have any unhedged foreign currency exposures as at 31 March, 2026 and 31 March, 2025.

(f) **Related Party Disclosures**

For related party disclosures refer to Note 31 of the notes to consolidated financial statements.

(g) **Disclosure of Complaints**

There are no complaints received by the NBFCs from customers and from the Offices of Ombudsman during the year ended March 31, 2026 and March 31, 2025.

Notes forming Part of Consolidated Financial Statements

34. Disclosure pursuant to Reserve Bank of India notification DOR (NBFC).CC.PD.No.109/22.10.106/2019 20 pertaining to Asset Classification as per RBI Norms:

As at 31st March 2026

Rs in Lakhs

Asset Classification as per RBI Norms	Asset Classification as per Ind-AS 109"	Gross carrying amount Ind-AS	Loss Allow-ances (Provisions) as required under Ind-AS 109	Net carrying amount	Provisions required as per IRACP norms	Difference between Ind-AS 109 and IRACP
Performing Assets						
Standard	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
Subtotal		-	-	-	-	-
Non-Performing Assets (NPA)						
Substandard	Stage 3	-	-	-	-	-
Doubtful - up to 1 year	Stage 3	-	-	-	-	-
1 to 3 years	Stage 3	-	-	-	-	-
More than 3 years	Stage 3	-	-	-	-	-
Loss	Stage 3	-	-	-	-	-
Subtotal for NPA		-	-	-	-	-
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Subtotal		-	-	-	-	-
	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Total	Total	-	-	-	-	-

Notes forming Part of Consolidated Financial Statements

As at 31st March 2025

Rs in Lakhs

Asset Classification as per RBI Norms	Asset Classification as per Ind-AS 109"	Gross carrying amount Ind-AS	Loss Allow-ances (Provisions) as required under Ind-AS 109	Net carrying amount	Provisions required as per IRACP norms	Difference between Ind-AS 109 and IRACP
Performing Assets						
Standard	Stage 1	3,96.29	-	3,96.29	0.99	(0.99)
	Stage 2	-	-	-	-	-
Subtotal		3,96.29	-	3,96.29	0.99	(0.99)
Non-Performing Assets (NPA)						
Substandard	Stage 3	-	-	-	-	-
Doubtful - up to 1 year	Stage 3	-	-	-	-	-
1 to 3 years	Stage 3	-	-	-	-	-
More than 3 years	Stage 3	-	-	-	-	-
Loss	Stage 3	-	-	-	-	-
Subtotal for NPA		-	-	-	-	-
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Subtotal		-	-	-	-	-
Total	Stage 1	3,96.29	-	3,96.29	0.99	(0.99)
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
	Total	3,96.29	-	3,96.29	0.99	(0.99)

Notes forming Part of Consolidated Financial Statements

35. Additional information as required by Paragraph 3 of General Instructions for Preparation of Consolidated Financial Statements to Schedule III to the Companies Act, 2013 as on 31st March 2026:

Rs in Lakhs

Name of the Entity in the Group	Net assets i.e., total assets minus total liabilities		Share in profit or loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	As a % of consolidated net assets	Amount	As a % of consolidated profit or loss	Amount	As a % of consolidated Other Comprehensive Income	Amount	As a % of consolidated Total Comprehensive Income	Amount
Parent								
Industrial & Prudential Investment Company Limited	56.11%	476,92.37	32.07%	20,43.72	530.72%	1,99.16	34.99%	22,42.88
Associate								
Indian								
KSB Limited	45.17%	383,90.97	91.47%	58,29.28	(430.72%)	(161.63)	88.41%	56,67.65
Elimination	(1.28%)	(1,092.40)	(23.54%)	(1,500.00)	-	-	(23.40%)	(1,500.00)
	100.00%	849,90.94	100.00%	63,73.00	100.00%	37.53	100.00%	64,10.53

36. Interest in Other Entities

a) Interest in Associate

The Group's Associate as at 31st March 2026 is set out below. Unless otherwise stated, it has share capital consisting solely of equity shares that is held directly by the Group, and the proportion of ownership interests held equals the voting rights held by the Group. The country of incorporation or registration is also its principal place of business.

Name of entity	Place of business/ country of incorporation	Proportion of Ownership		Carrying Amount (Rs in Lakhs)		Principal Activity
		31st March 2026	31st March 2025	31st March 2026	31st March 2025	
Associate						
KSB Limited	India	21.55%	21.55%	383,90.97	342,23.32	Manufacturing

b) Change in Group Structure

During the year, there is no changes in the group structure.

Notes forming Part of Consolidated Financial Statements

c) Disclosure pursuant to Ind AS 112 “Disclosure of Interest in other entities”: Material Associates

Summarised financial information of Associate

The table below provide summarised financial information for associate that is material to the group.

Rs in Lakhs

Summarised Statement of Profit and Loss	KSB Limited	
	31 st December 2025	31 st December 2024
Revenue	2754,90.00	2569,90.00
Profit/(Loss) for the year	270,50.00	247,50.00
Other Comprehensive income for the year	(7,50.00)	(3,10.00)
Total Comprehensive Income	26,300.00	24,440.00
Dividend received from associate	670.00	470.00

Summarised Balance Sheet	KSB Limited	
	31 st December 2025	31 st December 2024
Financial assets	1291,20.00	1096,30.00
Non-financial assets	1501,40.00	1251,80.00
Total assets	2792,60.00	2348,10.00
Financial liabilities	516,20.00	474,30.00
Non-financial liabilities	597,60.00	388,40.00
Total liabilities	1113,80.00	862,70.00
Consolidation adjustments and currency translation adjustment	-	-
Net assets	1678,80.00	1485,40.00

37. Other RBI disclosures :

- Penalties imposed by RBI and Other Regulators: No penalties have been imposed by RBI and Other Regulators during current year.
- Disclosure on frauds pursuant to RBI Master direction: No frauds were detected and reported for the current year and previous year.
- Overseas assets: There are no overseas asset owned by the Company.
- Drawdown from Reserves: The Company has not made any drawdown from existing reserves.
- Registration under Other Regulators: The Company is not registered under any other regulator other than Reserve Bank of India.

38. Other Statutory Information:

- The Group does not have any Benami property, where any proceeding has been initiated or pending against the Group for holding any Benami property.
- The Group has not been declared willful defaulter by any bank or financial institution or government or government authority.
- The Group does not have any transactions with companies struck off.
- The Company has not revalued its Property, plant and equipment during the year as well as in previous year.

Notes forming Part of Consolidated Financial Statements

- v) The Company has not given any loans and advances to the KMP, promoters or related parties, either severally or jointly with another person, that are (i) repayable on demand or (ii) without specifying any terms or periods of repayment.
 - vi) The Group has not advanced or given loan or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
 - vii) The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - viii) The Group does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.
 - ix) The Company has complied with the number of layers prescribed under clause (87) of Section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.
39. Previous year's figures have been regrouped and rearranged wherever necessary to make them comparable with those of the current year's figures.
40. The consolidated financial statements have been approved by the Board of Directors of the Company on 22nd May 2026 for issue to the shareholders for their adoption.

As per our report of the even date attached

For **S. Jaykishan**

Chartered Accountants

Firm's ICAI Registration No: 309005E

Ritesh Agarwal

Partner

M No: 062410

Place: Kolkata

Date: 22.05.2026

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Gaurav Swarup

Chairman & Managing Director

DIN: 00374298

Devina Swarup

Director

DIN: 06831620

Arun Kumar Singhania

Chief Financial Officer

Shilpishree Choudhary

Company Secretary

ACS No.: 39659

Industrial And Prudential Investment Company Limited

CIN: L65990WB1913PLC218486

**Paharpur House,
8/1/B Diamond Harbour Road,
Kolkata 700 027**

Dear Sir/ Madam,

Pursuant to the Green Initiative in the Corporate Governance initiated by the Ministry of Corporate Affairs (MCA) vide Circular dated 21/04/2011 we propose to send the Notice/Annual Report/ documents through electronic mode to our shareholders.

This, you will appreciate, would facilitate fast, secured communication and contribute towards improved environment.

To Support this green initiative in full measure, shareholders who have not registered their e-mail addresses, so far, are requested to do so in respect of electronic holding with the Depository through their concerned Participants. Shareholders who hold shares in physical form are requested to fill and send the E-Communication Registration Form' to the Company at its Registered Office or to its Registrar & Transfer Agent: MUFG Intime India Pvt. Ltd (formerly, Link Intime India Pvt. Ltd.), at C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai 400083, Email ID: www.in.mpms.mufig.com for sending the future communication through Email.

Please note that, even if you subscribe to the e-mail option, the Company shall furnish, without charge, copy of Notice , Annual Report and other documents upon receipt of a requisition from you, at anytime, as a Shareholder of the Company.

We are sure you would join the Company in making the “Green Initiative” of MCA a grand success.

Thanking you,

For and on behalf of Board of Directors of
Industrial and Prudential Investment Company Limited

Shilpishree Choudhary
Company Secretary
ACS No.: 39659

Place: Kolkata
Date: 22.05.2026

NOTES

The image shows a full-page view of a piece of white paper with horizontal ruling lines. The lines are evenly spaced and extend across the width of the page. There are two distinct light gray shaded areas. One area is located in the upper right quadrant, starting from the top edge and extending towards the center. The other area is located in the lower left quadrant, starting from the bottom edge and extending towards the center. These shaded areas appear to be part of a larger design or template, possibly for a notebook or a form.

NOTES

E-COMMUNICATION REGISTRATION FORM

To,
MUFG Intime India Private Limited (Formerly, Link Intime India Private Limited),
Unit: Industrial And Prudential Investment Co. Ltd.
C-101, 247 Park, L.B.S. Marg,
Vikhroli (West), Mumbai 400083

Dear Sir/Madam,

Re.: Green initiative in Corporate Governance

I agree to receive all documents like notices, annual reports etc. Form the Company in electronic mode. Please register my e-mail id in your records for sending all the notices/ documents etc. Through e-mail.

Folio No./DPID & Client ID :

Name of 1st Registered Holder :

Name of Joint Holder(s) :

Registered Address :

E-Mail ID :

Date: Signature of the 1st Shareholder

Note:

1. Shareholders are requested to inform the Company as and when there are any changes in the e-mail address. Unless the E-mail ID given is changed by you, by sending another communication in writing, the Company will continue to send notices/documents to you on the above mentioned e-mail ID.
2. If shares are held electronic mode, kindly register your e-mail ID with your DP.



Industrial And Prudential Investment Company Limited

CIN-L65990WB1913PLC218486
Email : contact@industrialprudential.com
Website : www.industrialprudential.com
Contact: 033-40133000