Thejo Engineering Limited
41 Cathedral Road,
Chennai - 600 086.
India
T +91 44 42221900
F +91 44 42221910
thejo@thejo-engg.com
www.thejo-engg.com

11th November, 2026

The Manager,
Listing Department,
National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex, Bandra (E),
Mumbai 400051.

Dear Sir/Madam,

Scrip Code: THEJO – EQ
Sub: Outcome of Board meeting held on 11th November, 2026
Ref: Reg. 30 of SEBI (LODR) Regulations, 2015

The Board of Directors at their Meeting held on 11th November, 2026 (today) have, inter-alia, approved the Audited Standalone and Unaudited Consolidated Financial Results of the Company for the quarter and half year ended 30th September, 2026. In this regard, please find enclosed the following:

1. Standalone and Consolidated Financial Results along with the Audit Report on Standalone Financial Results and Limited Review Report on Consolidated Financial Results for the quarter and half year ended 30th September, 2026.
2. Presentation on "H1FY27 Update"

The Meeting of the Board of Directors commenced at 10.30 Hrs and concluded at 14:15 Hrs.

You are requested to kindly take the same on record and disseminate.

Yours truly,
For Thejo Engineering Limited,
VADAKKAKARA ANTONY GEORGE
Digitally signed by VADAKKAKARA ANTONY GEORGE
Date: 2026.11.11 14:18:01 +05'30'
V. A GEORGE
EXECUTIVE CHAIRMAN
DIN: 01493737

Independent Auditors' Report on Quarterly and Year-to-date Standalone Financial Results of Thejo Engineering Limited pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

To
The Board of Directors,
Thejo Engineering Limited,
Chennai.

1 We have audited the accompanying standalone financial results of **Thejo Engineering Limited** ("the Company") for the quarter and half year ended September 30, 2026 ("the statement"), being submitted by the Company pursuant to the requirements of Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended ("Listing Regulations").

2 In our opinion and to the best of our information and according to the explanations given to us these standalone financial results

i. are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and

ii. give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable accounting standards and other accounting principles generally accepted in India of the net profit and other comprehensive income and other financial information for the quarter and half year ended September 30, 2026.

Basis of opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Companies Act, 2013 (the Act). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Standalone Financial Results* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Standalone Financial Results

These quarterly and year-to-date standalone financial results have been prepared on the basis of interim financial statements. The Company's Board of Directors are responsible for the preparation of these financial results that give a true and fair view of the net profit and other comprehensive income and other financial information in accordance with the recognition and measurement principles laid down in Ind AS 34, 'Interim Financial Reporting' prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

In preparing the standalone financial results, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Results

Our objectives are to obtain reasonable assurance about whether the standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.

- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial results, including the disclosures, and whether the financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

For Brahmayya & Co.,
Chartered Accountants
Firm Regn. No. 000511S



P Babu
Partner
Membership No. 203358
UDIN: 26203358LYSQV06667

Place: Chennai
Date: November 11, 2026

Thejo Engineering Limited

Regd Off: No.41, Cathedral Road, Chennai 600 086

CIN: L27209TN1986PLC012833 Ph:044-42221900 Fax:044-42221910 Email:investor@thejo-engg.com Website:www.thejo-engg.com

Standalone Financial Results for the quarter and half-year ended 30th September, 2026

All Amounts are Rs.In lakhs unless stated otherwise

Particulars	Quarter ended	Quarter ended	Quarter ended	Half-year ended	Half-year ended	Previous year ended
	30-09-2026	30-06-2026	30-09-2025	30-09-2026	30-09-2025	31-03-2026
	Standalone	**Standalone**	**Standalone**	**Standalone**	**Standalone**	**Standalone**
	Audited	Unaudited	Audited	Audited	Audited	Audited
I Revenue from Operations	16714.09	14438.41	12627.56	31152.50	23695.75	51421.42
II Other Income	146.22	102.11	182.70	248.33	301.45	693.66
III Total Income (I+II)	16860.31	14540.52	12810.26	31400.83	23997.20	52115.08
IV Expenses						
a. Cost of Materials consumed	4065.77	2908.29	3084.22	6974.06	5222.33	10167.70
b. Purchase of stock-in-trade	391.37	55.33	16.14	446.70	57.95	350.72
c. Changes in inventories of finished goods, work-in-progress and stock-in-trade	-277.24	289.64	-615.17	12.40	-335.26	193.37
d. Employee benefits expense	4207.31	4027.46	3799.15	8234.77	7247.35	14889.68
e. Finance Costs	98.28	101.94	75.53	200.22	182.13	383.24
f. Depreciation and amortisation expense	236.41	225.22	96.30	461.63	377.48	801.58
g. Other expenses	5399.23	4889.68	4037.50	10288.91	7651.28	17644.07
Total Expenses	14121.13	12497.56	10493.67	26618.69	20403.26	44430.36
V. Profit/(Loss) before exceptional items and tax (III-IV)	2739.18	2042.96	2316.59	4782.14	3593.94	7684.72
VI Exceptional Items	0.00	0.00	0.00	0.00	0.00	273.11
VII. Profit/(Loss) before tax (V-VI)	2739.18	2042.96	2316.59	4782.14	3593.94	7411.61
VIII. Tax expenses						
(a) Current Tax	674.97	519.34	547.21	1194.31	883.11	1812.19
(b) Deferred Tax	23.45	3.08	46.40	26.53	45.24	85.22
IX Profit (Loss) for the period (VII-VIII)	2040.76	1520.54	1722.98	3561.30	2665.59	5514.20
X Other Comprehensive Income						
A Items that will not be reclassified to profit or loss						
(i) Remeasurements of net defined benefit plans	36.40	31.77	-43.65	68.17	59.60	94.60
(ii) Income-tax on above	9.16	8.00	-10.99	17.16	15.00	23.81
B (i) Items that will be reclassified to profit or loss	0.00	0.00	0.00	0.00	0.00	0.00
(ii) Income-tax relating to items that will be reclassified to profit or loss	0.00	0.00	0.00	0.00	0.00	0.00
XI Total Comprehensive Income for the period (IX+X)	2068.00	1544.31	1690.32	3612.31	2710.19	5584.99
XII Paid-up equity share capital (Face Value of Rs. 10/- each)	1084.81	1084.75	1084.64	1084.81	1084.64	1084.75
XIII Other Equity						30568.91
XIV Earnings per equity share of Face Value of Rs. 10/- each (not annualised)						
(a) Basic (in Rs.)	18.81	14.02	15.89	32.83	24.58	50.84
(b) Diluted (in Rs.)	18.81	14.01	15.88	32.82	24.57	50.83

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THEJO ENGINEERING LIMITED Chennai 600 086.

Notes:

1) Statement of Assets and Liabilities

	As at 30-09-2026	As at 31-03-2026
	Standalone Audited	**Standalone** Audited
ASSETS		
Non-current assets		
Property, plant and equipment	8484.70	6837.15
Right-of-use Assets	2438.91	2541.81
Capital work-in-progress	1407.67	1241.25
Intangible assets	57.94	68.58
Financial assets		
Investments in subsidiaries	3483.08	3483.08
Other financial assets	465.35	667.22
Deferred tax assets (net)	256.41	282.94
Other non-current assets	265.29	368.04
Current assets		
Inventories	5846.99	5024.40
Financial assets		
Trade receivables	19210.00	16337.72
Cash and cash equivalents	1664.17	2012.55
Bank balances (other than cash equivalents)	4041.66	3130.19
Other financial assets	1447.89	1347.43
Other current assets	1779.16	1605.60
TOTAL ASSETS	**50849.22**	**44947.96**
EQUITY AND LIABILITIES		
Equity		
Equity share capital	1084.81	1084.75
Other equity	33670.44	30568.91
Liabilities		
Non-current liabilities		
Financial liabilities		
Borrowings	870.35	0.00
Lease liabilities	2773.15	2802.27
Current liabilities		
Financial liabilities		
Borrowings	108.79	0.00
Lease liabilities	82.95	120.57
Trade payables		
Total outstanding dues of micro enterprises and small enterprises	15.98	43.18
Total outstanding dues of creditors other than micro enterprises and small enterprises	5492.02	4924.94
Other financial liabilities	2079.68	1705.62
Other current liabilities	3615.29	2966.61
Provisions	1055.76	731.11
TOTAL EQUITY AND LIABILITIES	**50849.22**	**44947.96**

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THEJO ENGINEERING LIMITED Chennai 600 086.

2) Cash flow statement						
				Half-year ended	Half-year ended	
				30-09-2026	30-09-2025	
				Standalone	**Standalone**	
				Audited	Audited	
A Cash flow from Operating Activities						
Profit before tax				4782.14	3593.94	
Adjustments for:						
Depreciation and amortisation expenses				461.63	377.48	
Interest and Financial income				-125.88	-95.63	
Finance Costs				200.22	182.13	
Employee stock option cost				27.49	22.68	
Unrealised foreign exchange (gain)/loss, net				-59.11	-88.51	
Loss/(Profit) on disposal of assets				-4.60	-11.79	
Cash generated from operations before working capital changes				5281.89	3980.30	
Adjustments for:						
(Increase)/decrease in trade receivables				-2846.96	-1081.71	
(Increase)/decrease in other non-current financial assets				35.67	-11.68	
(Increase)/decrease in other current financial assets				-90.62	-271.34	
(Increase)/decrease in other non-current assets				3.99	-1.12	
(Increase)/decrease in other current assets				-173.56	-130.24	
(Increase)/decrease in inventories				-822.59	-503.12	
Increase/(decrease) in trade payables				141.60	-200.79	
Increase/(decrease) in other current financial liabilities				374.06	548.95	
Increase/(decrease) in other current provisions				-103.37	-58.27	
Increase/(decrease) in other current liabilities				648.67	644.96	
Cash generated from operations				2448.78	2915.94	
Taxes (paid)/refund received				-715.28	-820.36	
Net cash generated from/(used in) operating activities (A)				1733.50	2095.58	
B Cash flow from Investing Activities						
Purchase of property, plant and equipment				-1661.36	-714.12	
Sale of property, plant and equipment				5.68	16.35	
(Investment)/Disposal in bank deposits, Net				-745.27	-2142.51	
Purchase of intangibles				-0.09	-9.00	
Interest and Financial Income received				111.30	61.29	
Net cash generated from/(used in) investing activities (B)				-2289.74	-2787.99	
C Cash flow from Financing Activities						
Increase in Share Capital/Premium on account of issue of shares (incl share application money)				4.16	3.46	
Proceeds from long-term borrowing				979.14	0.00	
Lease deposit/Principal payment of lease liability/right-of-use assets				-62.00	-115.53	
Interest payment for lease liability				-121.18	-125.23	
Dividend paid				-542.37	-542.32	
Finance Costs				-79.04	-56.90	
Net cash generated from/(used in) financing activities (C)				178.71	-836.52	
Exchange difference on translation of cash and cash equivalents (D)				29.15	15.07	
Net increase/(decrease) in cash & cash equivalents (A)+(B)+(C)+(D)				-348.38	-1513.86	
Cash and cash equivalents at the beginning of the period				2012.55	4128.36	
Cash and cash equivalents at the end of the period				1664.17	2614.50	

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3) Segment Results

	Quarter ended 30-09-2026	Quarter ended 30-06-2026	Quarter ended 30-09-2025	Half-year ended 30-09-2026	Half-year ended 30-09-2025	Previous year ended 31-03-2026
	Standalone	**Standalone**	**Standalone**	**Standalone**	**Standalone**	**Standalone**
	Audited	Unaudited	Audited	Audited	Audited	Audited
Segment Revenue						
a) Manufacturing Units	8952.61	7336.12	5792.48	16288.73	11431.38	24291.32
b) Service Units	9340.43	8377.73	8431.76	17718.16	15220.70	32739.05
c) Others	0.00	0.00	0.00	0.00	0.00	0.00
Total	18293.04	15713.85	14224.24	34006.89	26652.08	57030.37
Less: Inter-segment Revenue	1578.95	1275.44	1596.68	2854.39	2956.33	5608.95
Net Sales/Income from Operations	16714.09	14438.41	12627.56	31152.50	23695.75	51421.42
Segment Results before interest and tax						
a) Manufacturing Units	1794.59	1672.65	1366.04	3467.24	2329.80	4950.95
b) Service Units	1610.18	1026.03	1489.32	2636.21	2567.18	5131.63
c) Others	0.00	0.00	0.00	0.00	0.00	0.00
Total	3404.77	2698.68	2855.36	6103.45	4896.98	10082.58
Less:						
i) Finance Costs	98.28	101.94	75.53	200.22	182.13	383.24
ii) Other unallocable expenses (net of unallocable income)	567.31	553.78	463.24	1121.09	1120.91	2287.73
Total Profit before tax	2739.18	2042.96	2316.59	4782.14	3593.94	7411.61
Segment Assets						
a) Manufacturing Units	26606.10	22531.33	17967.89	26606.10	17967.89	21624.13
b) Service Units	16516.69	15159.84	14345.00	16516.69	14345.00	15677.09
c) Others	0.00	0.00	0.00	0.00	0.00	0.00
d) Unallocated	7726.43	8532.42	8300.24	7726.43	8300.24	7646.74
Total	50849.22	46223.59	40613.13	50849.22	40613.13	44947.96
Segment Liabilities						
a) Manufacturing Units	8631.56	7339.36	6597.48	8631.56	6597.48	7346.88
b) Service Units	4593.73	3884.85	3220.46	4593.73	3220.46	3877.87
c) Others	0.00	0.00	0.00	0.00	0.00	0.00
d) Unallocated	2868.68	1784.66	2041.52	2868.68	2041.52	2069.55
Total	16093.97	13008.87	11859.46	16093.97	11859.46	13294.30
Capital Employed						
a) Manufacturing Units	17974.54	15191.97	11370.41	17974.54	11370.41	14277.25
b) Service Units	11922.96	11274.99	11124.54	11922.96	11124.54	11799.22
c) Others	0.00	0.00	0.00	0.00	0.00	0.00
d) Unallocated	4857.75	6747.76	6258.72	4857.75	6258.72	5577.19
Total	34755.25	33214.72	28753.67	34755.25	28753.67	31653.66

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

THEJO ENGINEERING LIMITED Chennai 600 086.

4) The above financial results have been approved by the Board of Directors of the Company at their meeting held on 11th November, 2026 after review by the Audit Committee at their meeting held on 10th November, 2026. The standalone financial results for the quarter and half-year ended 30th September, 2026 have been audited by M/s. Brahmayya & Co, Chartered Accountants, the Statutory Auditors of the Company.

5) Figures for the previous periods have been regrouped/reclassified, where necessary, to conform to the classification of the current period.

By Order of the Board
For Thejo Engineering Limited

V A George
Executive Chairman
DIN 01493737

Place: Chennai
Date: 11th November, 2026

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

THEJO ENGINEERING LIMITED Chennai 600 086.

Independent Auditors Limited Review Report on the Unaudited Consolidated Quarter and Year-to-date Financial Results of Thejo Engineering Limited pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

To
The Board of Directors,
Thejo Engineering Limited,
Chennai.

1. We have reviewed the accompanying Statement of unaudited Consolidated Financial Results of **Thejo Engineering Limited** ("Holding company") and its subsidiaries (holding company and its subsidiaries together referred to as "the Group"), for the Quarter and half year ended September 30, 2026 ("the Statement"), being submitted by the Holding company pursuant to the requirement of Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (" Listing Regulations").

2. This Statement, which is the responsibility of the Holding company's Management and approved by its Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 ("Ind AS 34"), "Interim Financial Reporting", prescribed under Section 133 of Companies Act, 2013 and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the statement based on our review.

3. We conducted our review of the statement in accordance with the Standard on Review Engagement ("SRE") 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the statement is free from material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended to the extent applicable.

5. The statement includes the results of the following entities:

	Name of the entity	**Relationship**
1	Thejo Engineering Limited	Holding Company
2	Thejo Hatcon Industrial Services Company	Subsidiary Company
3	Thejo Australia Pty Ltd	Subsidiary Company
4	Thejo Brasil Comercio E Servicos Ltda	Subsidiary Company
5	Thejo Engineering LatinoAmerica SpA	Subsidiary Company
6	TE Global FZ-LLC	Subsidiary Company

6. Based on the review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of the other auditors as referred in paragraph 7 below, nothing has come to our attention that causes us to believe that the accompanying statement prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, as amended including the manner in which it is to be disclosed, or that it contains any material misstatement.

7. We did not review the interim financial information of the subsidiaries included in the unaudited consolidated financial results, whose interim financial information reflect total assets of Rs. 18,802.21 lakhs as at September 30, 2026, net cash outflows of Rs.103.26 lakhs for the period from April 2026 to September 2026, total revenues of Rs. 5079.49 lakhs and Rs.10,701.93 lakhs, total net loss after tax of Rs.154.07 lakhs and Rs.13.44 lakhs and total comprehensive loss of Rs. 154.07 lakhs and Rs.13.44 lakhs for the quarter and half year ended September 30, 2026 respectively, as considered in the unaudited consolidated financial results. These interim financial information have been reviewed by other auditors whose reports have been furnished to us by the management and our conclusion on the statement in so far as it relates to the amounts and disclosures included in respect of the subsidiaries, is based solely on the reports of the other auditors and the procedures performed by us as stated in paragraph 4 above.

Our conclusion on the Statement is not modified in respect of the above matter.

For Brahmayya & Co.,
Chartered Accountants
Firm Regn. No. 000511S

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

P. Babu

P Babu
Partner
Membership No. 203358
UDIN: 26203358ZUCHRT3915

Place: Chennai
Date: November 11, 2026

48, Masilamani Road, Balaji Nagar,
Royapettah, Chennai - 600 014. India.

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Thejo Engineering Limited

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CIN: L27209TN1986PLC012833 Ph:044-42221900 Fax:044-42221910 Email:investor@thejo-engg.com Website:www.thejo-engg.com

Consolidated Financial Results for the quarter and half-year ended 30th September, 2026

All Amounts are Rs.In lakhs unless stated otherwise

Particulars	Quarter ended 30-09-2026	Quarter ended 30-06-2026	Quarter ended 30-09-2025	Half-year ended 30-09-2026	Half-year ended 30-09-2025	Previous Year Ended 31-03-2026
	Consolidated	**Consolidated**	**Consolidated**	**Consolidated**	**Consolidated**	**Consolidated**
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
I Revenue from Operations	19834.24	17761.11	15310.64	37595.35	28866.39	63208.65
II Other Income	121.66	248.75	221.32	370.41	453.36	959.39
III Total Income (I+II)	19955.90	18009.86	15531.96	37965.76	29319.75	64168.04
IV Expenses						
a. Cost of Materials consumed	4542.66	3224.96	3917.53	7767.62	6419.20	12791.90
b. Purchase of stock-in-trade	391.37	55.33	16.14	446.70	57.95	350.72
c. Changes in inventories of finished goods, work-in-progress and stock-in-trade	-775.72	65.87	-825.83	-709.85	-683.45	-678.25
d. Employee benefits expense	5867.98	5488.78	5119.51	11356.76	9753.03	20555.92
e. Finance Costs	135.94	142.59	109.74	278.53	255.05	526.44
f. Depreciation and amortisation expense	496.93	546.07	218.72	1043.00	609.71	1496.56
g. Other expenses	6767.20	6398.68	4977.37	13165.88	9578.71	22179.74
Total Expenses	17426.36	15922.28	13533.18	33348.64	25990.20	57223.03
V. Profit/(Loss) before exceptional items and tax (III-IV)	2529.54	2087.58	1998.78	4617.12	3329.55	6945.01
VI Exceptional Items	0.00	0.00	0.00	0.00	0.00	273.11
VII. Profit/(Loss) before tax (V-VI)	2529.54	2087.58	1998.78	4617.12	3329.55	6671.90
VIII. Tax expenses						
(a) Current Tax	735.23	510.10	565.07	1245.33	912.53	1855.53
(b) Deferred Tax	6.03	54.18	22.84	60.21	30.28	-68.21
IX Profit (Loss) for the period (VII-VIII)	1788.28	1523.30	1410.87	3311.58	2386.74	4884.58
X Other Comprehensive Income						
A Items that will not be reclassified to profit or loss						
(i) Remeasurements of net defined benefit plans	36.40	31.77	-43.65	68.17	59.60	94.60
(ii) Income-tax on above	9.16	8.00	-10.99	17.16	15.00	23.81
B Items that will be reclassified to profit or loss						
(i) Foreign currency translation adjustment	115.95	46.93	381.41	162.88	608.82	1398.80
(ii) Income-tax on above	0.00	0.00	0.00	0.00	0.00	0.00
XI Total Comprehensive Income for the period (IX+X)	1931.47	1594.00	1759.62	3525.47	3040.16	6354.17
XII Net Profit Attributable to						
(a) Owners of the (Holding) Company	1888.51	1616.67	1510.15	3505.18	2452.60	4925.95
(b) Non-controlling interests	-100.23	-93.37	-99.28	-193.60	-65.86	-41.37
XIII Other Comprehensive Income Attributable to						
(a) Owners of the (Holding) Company	112.93	70.23	269.96	183.16	565.63	1228.96
(b) Non-controlling interests	30.26	0.47	78.79	30.73	87.79	240.63
XIV Total Comprehensive Income Attributable to						
(a) Owners of the (Holding) Company	2001.44	1686.90	1780.11	3688.34	3018.23	6154.91
(b) Non-controlling interests	-69.97	-92.90	-20.49	-162.87	21.93	199.26
XV Paid-up equity share capital (Face Value of Rs. 10/- each)	1084.81	1084.75	1084.64	1084.81	1084.64	1084.75
XVI Other Equity						34357.07
XVII Earnings per equity share of Face Value of Rs. 10/- each (not annualised)						
(a) Basic (in Rs.)	17.41	14.90	13.92	32.31	22.61	45.41
(b) Diluted (in Rs.)	17.40	14.90	13.92	32.30	22.60	45.40

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

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Notes:						
1) Statement of Assets and Liabilities						
				As at		As at
				30-09-2026		31-03-2026
				Consolidated		**Consolidated**
				Unaudited		Audited
ASSETS						
Non-current assets						
Property, plant and equipment				13841.89		11965.47
Right-of-use Assets				3031.90		3172.24
Capital work-in-progress				1407.68		1266.75
Intangible assets				57.95		68.59
Financial assets						
Other financial assets				929.43		1280.64
Deferred tax assets (net)				488.79		541.97
Other non-current assets				594.45		631.36
Current assets						
Inventories				9534.84		7990.00
Financial assets						
Trade receivables				19117.28		17337.52
Cash and cash equivalents				3069.87		3521.52
Bank balances (other than cash equivalents)				4041.66		3130.20
Other financial assets				1436.89		1356.24
Other current assets				3543.11		2606.34
TOTAL ASSETS				**61095.74**		**54868.84**
EQUITY AND LIABILITIES						
Equity						
Equity share capital				1084.81		1084.75
Other equity				37534.63		34357.07
Non-controlling Interest				2290.03		2452.90
Liabilities						
Non-current liabilities						
Financial liabilities						
Borrowings				950.34		138.63
Lease liabilities				3059.18		3238.18
Other non-current liabilities				298.04		307.09
Current liabilities						
Financial liabilities						
Borrowings				250.12		391.73
Lease liabilities				385.31		315.12
Trade payables						
Total outstanding dues of micro enterprises and small enterprises				15.98		43.18
Total outstanding dues of creditors other than micro enterprises and small enterprises				7155.06		6140.85
Other financial liabilities				2131.05		1780.22
Other current liabilities				4318.18		3412.83
Provisions				1623.01		1206.29
TOTAL EQUITY AND LIABILITIES				**61095.74**		**54868.84**

BRAHMAYYA & CO CHENNAI INDIA CHARTERED ACCOUNTANTS

THEJO ENGINEERING LIMITED Chennai 600 086

2) Cash flow statement

	Half-year ended 30-09-2026	Half-year ended 30-09-2025
	Consolidated	**Consolidated**
	Unaudited	Unaudited
A CASH FLOW FROM OPERATING ACTIVITIES		
Profit before tax	4617.12	3329.55
Adjustments for:		
Depreciation and amortisation expenses	1043.00	609.71
Interest and Financial income	-172.37	-205.60
Finance Costs	278.53	255.05
Employee stock option cost	27.49	22.68
Unrealised foreign exchange (gain)/loss, net	8.89	271.16
Loss/(Profit) on disposal of assets	-9.68	-11.50
Cash generated from operations before working capital changes	5792.98	4271.05
Adjustments for:		
(Increase)/decrease in trade receivables	-1780.69	-267.34
(Increase)/decrease in other non-current financial assets	35.67	-11.68
(Increase)/decrease in other current financial assets	-70.81	-262.42
(Increase)/decrease in other non-current assets	-72.58	-25.62
(Increase)/decrease in other current assets	-936.77	-189.00
(Increase)/decrease in inventories	-1544.84	-851.31
Increase/(decrease) in trade payables	588.53	-88.05
Increase/(decrease) in other current financial liabilities	350.83	533.06
Increase/(decrease) in other current provisions	-66.46	-1.61
Increase/(decrease) in other non-current liabilities	-9.05	11.30
Increase/(decrease) in other current liabilities	905.32	588.66
Cash generated from operations	3192.13	3707.04
Taxes (paid)/refund received	-711.14	-885.82
Net cash generated from/(used in) operating activities (A)	2480.99	2821.22
B CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment	-2201.63	-1227.72
Sale of property, plant and equipment	10.76	16.35
(Investment)/Disposal in bank deposits, Net	-595.92	-2713.93
Purchase of intangibles	-0.09	-9.00
Interest and Financial Income received	157.79	171.26
Net cash generated from/(used in) investing activities (B)	-2629.09	-3763.04
C CASH FLOW FROM FINANCING ACTIVITIES		
Increase in Share Capital/Premium on account of issue of shares (incl share application money)	4.16	3.46
Purchase of shares in Thejo Australia Pty Ltd from Bridgestone Mining Solutions Australia Pty Ltd	0.00	0.00
Proceeds from long-term borrowing	1432.04	74.58
Repayments towards long-term borrowing	-761.94	-118.09
Lease deposit/Principal payment of lease liability/right-of-use assets	-186.06	-124.76
Interest payment for lease liability	-165.39	-170.52
Dividend paid	-542.37	-542.32
Finance Costs	-113.14	-84.53
Net cash generated from/(used in) financing activities (C)	-332.70	-962.18
Exchange difference on translation of cash and cash equivalents (D)	29.15	15.07
Net increase/(decrease) in cash & cash equivalents (A)+(B)+(C)+(D)	-451.65	-1888.93
Cash and cash equivalents at the beginning of the period	3521.52	6585.92
Cash and cash equivalents at the end of the period	3069.87	4696.99

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

THEJO ENGINEERING LIMITED Chennai 600 086.

3) Segment Results

	Quarter ended 30-09-2026	Quarter ended 30-06-2026	Quarter ended 30-09-2025	Half-year ended 30-09-2026	Half-year ended 30-09-2025	Previous Year Ended 31-03-2026
	Consolidated	**Consolidated**	**Consolidated**	**Consolidated**	**Consolidated**	**Consolidated**
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
Segment Revenue						
a) Manufacturing Units	8952.61	7336.12	5792.48	16288.73	11431.38	24291.32
b) Service Units	12729.62	12251.42	11127.45	24981.04	20811.19	45198.27
c) Others	1622.15	1589.88	856.61	3212.03	1352.11	3157.52
Total	23304.38	21177.42	17776.54	44481.80	33594.68	72647.11
Less: Inter-segment Revenue	3470.14	3416.31	2465.90	6886.45	4728.29	9438.46
Net Sales/Income from Operations	19834.24	17761.11	15310.64	37595.35	28866.39	63208.65
Segment Results before interest and tax						
a) Manufacturing Units	1794.59	1672.65	1366.04	3467.24	2329.80	4950.95
b) Service Units	1311.28	1014.69	1156.10	2325.97	2366.75	4598.05
c) Others	126.86	96.66	49.58	223.52	8.92	-62.91
Total	3232.73	2784.00	2571.72	6016.73	4705.47	9486.09
Less:						
i) Finance Costs	135.94	142.59	109.74	278.53	255.05	526.44
ii) Other unallocable expenses (net of unallocable income)	567.25	553.83	463.20	1121.08	1120.87	2287.75
Total Profit before tax	2529.54	2087.58	1998.78	4617.12	3329.55	6671.90
Segment Assets						
a) Manufacturing Units	26606.10	22531.33	17967.89	26606.10	17967.89	21624.13
b) Service Units	29090.06	27829.43	25266.21	29090.06	25266.21	28367.46
c) Others	5483.63	4887.67	2928.42	5483.63	2928.42	3311.70
d) Unallocated	-84.05	1166.45	3018.84	-84.05	3018.84	1565.55
Total	61095.74	56414.88	49181.36	61095.74	49181.36	54868.84
Segment Liabilities						
a) Manufacturing Units	8631.56	7339.36	6597.48	8631.56	6597.48	7346.88
b) Service Units	9820.34	9016.87	6893.05	9820.34	6893.05	8972.88
c) Others	3084.85	2537.37	1070.77	3084.85	1070.77	1154.53
d) Unallocated	939.55	375.81	2340.11	939.55	2340.11	1952.73
Total	22476.30	19269.41	16901.41	22476.30	16901.41	19427.02
Capital Employed						
a) Manufacturing Units	17974.54	15191.97	11370.41	17974.54	11370.41	14277.25
b) Service Units	19269.72	18812.56	18373.16	19269.72	18373.16	19394.58
c) Others	2398.78	2350.30	1857.65	2398.78	1857.65	2157.17
d) Unallocated	-1023.60	790.64	678.73	-1023.60	678.73	-387.18
Total	38619.44	37145.47	32279.95	38619.44	32279.95	35441.82

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

THEJO ENGINEERING LIMITED Chennai 600 086

4) The consolidated financial results for the quarter and half-year ended 30th September, 2026 have been prepared based on the audited financial statements of the Company and the unaudited financial statements of its subsidiaries, Thejo Hatcon Industrial Services Company, Thejo Australia Pty Ltd, Thejo Brasil Comercio E Servicos Ltda, Thejo Engineering LatinoAmerica SpA and TE Global FZ-LLC.

5) The above consolidated financial results have been approved by the Board of Directors of the Company at its Meeting held on 11th November, 2026 after review by the Audit Committee at its Meeting held on 10th November, 2026. The consolidated financial results for the quarter and half-year ended 30th September, 2026 have been subjected to a limited review by M/s. Brahmayya & Co, Chartered Accountants, the Statutory Auditors of the Company.

6) Figures for the previous periods have been regrouped/reclassified, where necessary, to conform to the classification of the current period.

By Order of the Board
For Thejo Engineering Limited

V A George
Executive Chairman
DIN 01493737

THEJO ENGINEERING LIMITED Chennai 600 086.

Place: Chennai
Date: 11th November, 2026

BRAHMAYYA & CO. CHENNAI INDIA CHARTERED ACCOUNTANTS

THEJO ENGINEERING LIMITED

H1FY27 UPDATE

Financial Summary (H1FY27)

Rs. In Lakhs unless specified otherwise

Particulars	Standalone H1FY27 (Audited)	Standalone H1FY26 (Audited)	Consolidated H1FY27 (Unaudited)	Consolidated H1FY26 (Unaudited)
Revenue from Operations	31152.50	23695.75	37595.35	28866.39
Total Revenue	31400.83	23997.20	37965.76	29319.75
EBITDA	5443.99	4153.55	5938.65	4194.31
Profit Before Tax	4782.14	3593.94	4617.12	3329.55
Profit After Tax	3561.30	2665.59	3311.58	2386.74
Total Comprehensive Income	3612.31	2710.19	3525.47	3040.16
Earnings Per Share – Basic (Rs.)	32.83	24.58	32.31	22.61
Earnings Per Share – Diluted (Rs.)	32.82	24.57	32.30	22.60

Note: Earnings Per Share of FV of Rs. 10/- each and not annualized.

Key Highlights – Standalone (H1FY27)

- Growth of about 31% in Revenue from Operations and EBITDA compared to H1FY26
- EBITDA margin of 17.34% during H1FY27 as against 17.31% during H1FY26

Key Highlights – Consolidated (H1FY27)

- Growth of about 30% in Revenue from Operations and 42% in EBITDA compared to H1FY26
- EBITDA margin increased from 14.31% in H1FY26 to 15.64% in H1FY27
- The geopolitical situation in the Middle East and Gulf regions has impacted our subsidiaries in the region with supply chain disruptions and deferrals in order execution
- All the subsidiaries, except the subsidiaries in the Middle East (viz. Thejo Hatcon Industrial Services Company and TE Global FZ-LLC), have reported profit during H1FY27

Other Recent Key Developments

- The Company and its subsidiaries had an order book of about Rs. 347 Crores as on 30th September 2026
- The execution of the steel cord pipe conveyor belt replacement work by TE Global FZ-LLC at a government establishment in the UAE, which had been deferred by the customer in the previous quarters due to geopolitical situation, has commenced in Q3FY27
- The expansion of the existing manufacturing facilities at Ponneri is in its final stages and is expected to be completed by Q4FY27

Other Recent Key Developments

- Mr. Jens Hamacher, who has held senior management positions with leading European manufacturers and having expertise in vulcanizing presses, conveyor belt solutions, splicing technology and industrial applications, has joined TE Global FZ-LLC (wholly-owned subsidiary in UAE) as its General Manager to lead the subsidiary's operations
- Mr. M J Shaji, who is associated with the Company for more than three decades with wide ranging experience in corporate planning, commercial operations, supply chain management and finance, has joined Thejo Brasil Comercio E Servicos Ltda (wholly-owned subsidiary in Brazil) as its CEO to lead the subsidiary's operations

Weblinks

- To take a glance of our facilities and know about us, please watch our Corporate Video available in our website at:

https://www.thejo-engg.com/CorporateVideo

- To know more about us, you may also visit our website at:

https://www.thejo-engg.com/

Disclaimer

This presentation is being disseminated for information purposes to give an update to various stakeholders about the performance of the Company during H1FY27. The contents of this presentation should not be presumed to contain any forward-looking commitment in terms of the future performance of the Company or assure any kind of return on investment in the shares of the Company and is only put out to place certain issues in perspective for the benefit of the stakeholders. Members and others are requested to make their own judgment before taking any decision to invest in the shares of the Company.



THANK YOU