



एन बी सी सी (इंडिया) लिमिटेड
(भारत सरकार का उद्यम)
NBCC (INDIA) LIMITED
(A Government of India Enterprise)

Ref. No: NBCC/BSENSE/2026-27

May 30, 2026

<p>नेशनल स्टॉक एक्सचेंज ऑफ़ इंडिया लिमिटेड एक्सचेंज प्लाजा, प्लॉट नंबर सी/1, जी ब्लॉक, बांद्रा-कुर्ला कॉम्प्लेक्स बांद्रा (ई) मुंबई 400051 एनएसई प्रतीक: एनबीसीसी/EQ</p> <p>National Stock Exchange of India Ltd. Exchange Plaza, Plot No C/1, G Block, Bandra –Kurla Complex Bandra (E), Mumbai-400051</p>	<p>बीएसई लिमिटेड फिरोज जीजीभोय टॉवर, दलाल स्ट्रीट, मुंबई -400001</p> <p>स्क्रिप कोड: 534309</p> <p>BSE Ltd. Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai-400001</p>
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Subject (विषय): Intimation of Presentation & Web link for Investor Meet at Mumbai

Sir (महोदय),

With reference to the NBCC earlier intimation May 25, 2026, regarding the Investors meet scheduled for Monday, June 1st & 2nd, 2026 to discuss the audited financial results for the quarter and financial year ended March 31, 2026, please find enclosed herewith the Investors Presentation along with webcast link for the meet on June 01, 2026, as mentioned hereunder.

<https://digitalevents.in/events/login?eventId=SC7PMTQ>

The aforesaid information is also disclosed on the website of the company nbccindia.in/webEnglish/PresentationNTranscript

This is for your record and information.

Thanking You

Yours Sincerely,
For NBCC (India) Limited

**Deepti Gambhir
Company Secretary
F-4984**

ENCL: As Above

REGISTERED AND CORPORATE OFFICE
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Tel.: 91-11-24367314-17, Fax : 91-11-24366995
E-mail : bdd@nbccindia.com
co.sectt@nbccindia.com
CIN - L74899DL1960GOI003335

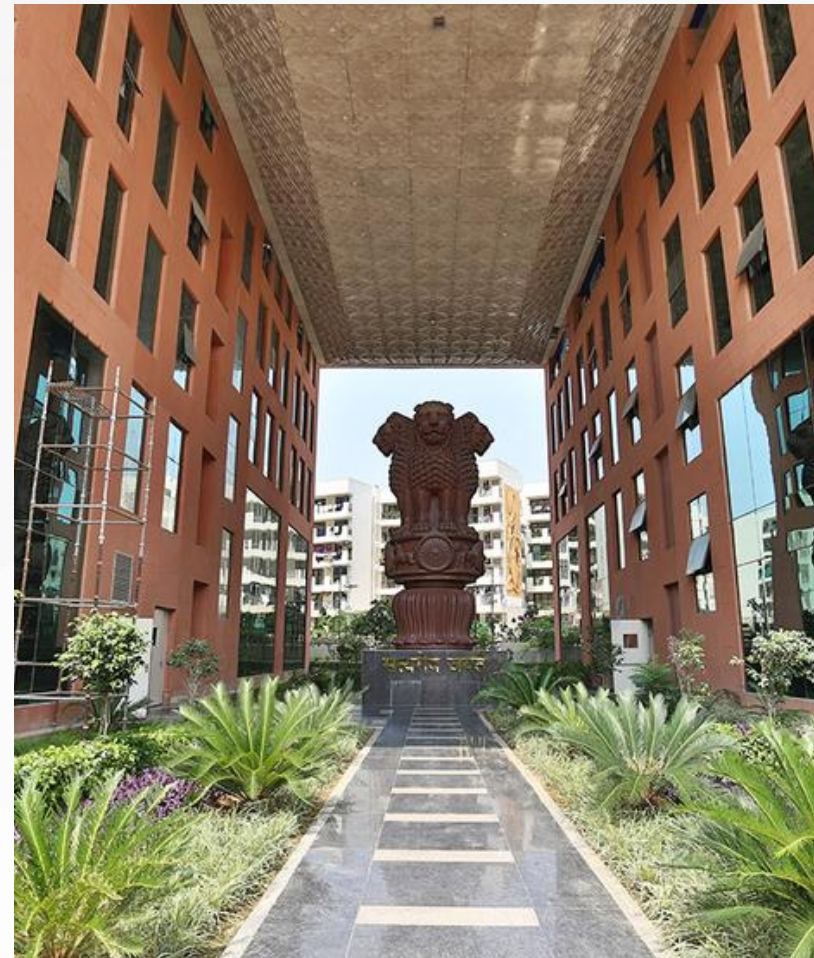


NBCC (INDIA) LIMITED

PRESENTATION - ANALYST/INVESTORS

1st June & 2nd June 2026

Mumbai



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This Presentation includes statements that are, or may be deemed to be, “forward-looking statements”. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms “believes”, “estimates”, “anticipates”, “projects”, “expects”, “intends”, “may”, “will”, “seeks” or “should” or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward looking statements including those cited from third party sources, contained in this presentation are based on numerous assumptions and include all matters that are not historical facts and are uncertain and subject to risks. They appear in a number of places throughout this Presentation and include statements regarding the Company’s intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates.

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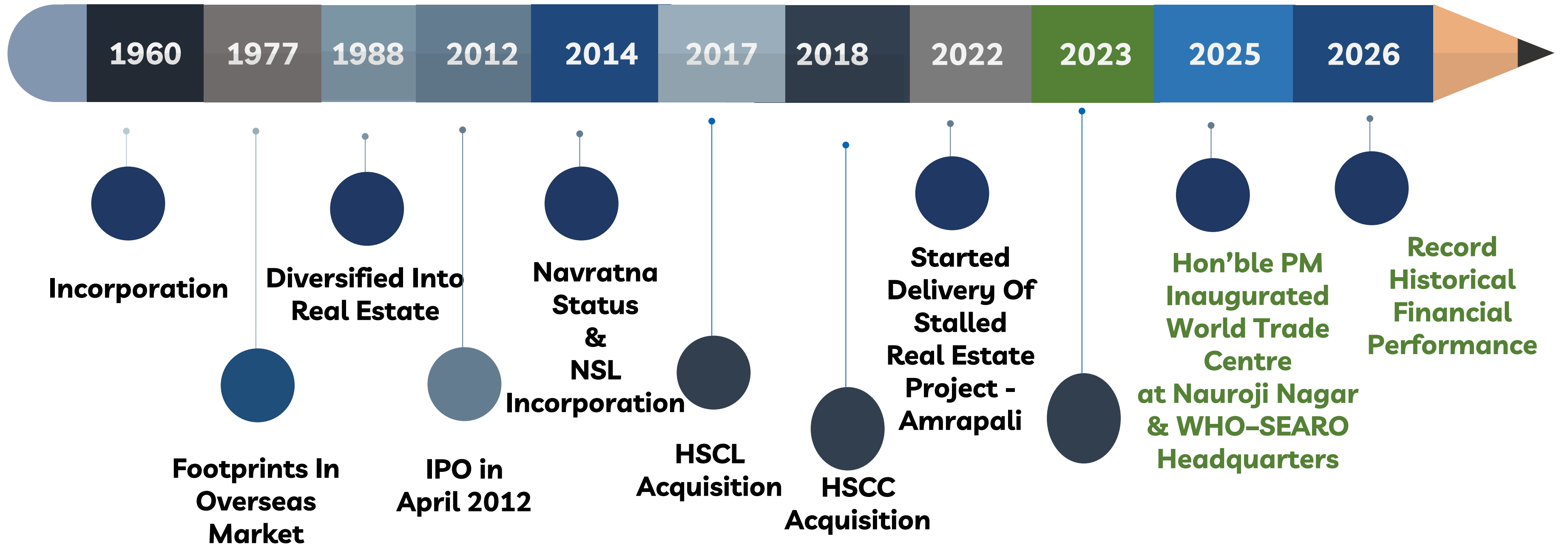
This presentation is not an offer to sell or a solicitation of any offer to buy the securities of the Company in the United States or in any other jurisdiction where such offer or sale would be unlawful. Securities may not be offered, sold, resold, pledged, delivered, distributed, or transferred, directly or indirectly, in to or within the United States absent registration under the Securities Act, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with any applicable securities laws of any state or other jurisdiction of the United States. The Company’s securities have not been and will not be registered under the Securities Act.

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Company Overview



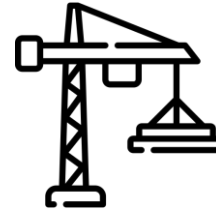
Brief About NBCC's History



Business Overview - Redeveloping Infra & Delivering Dreams



Navratna CPSE
under MoHUA



One of the Largest
Construction
Company in India

65+

years of experience
(Incorporated in
1960)

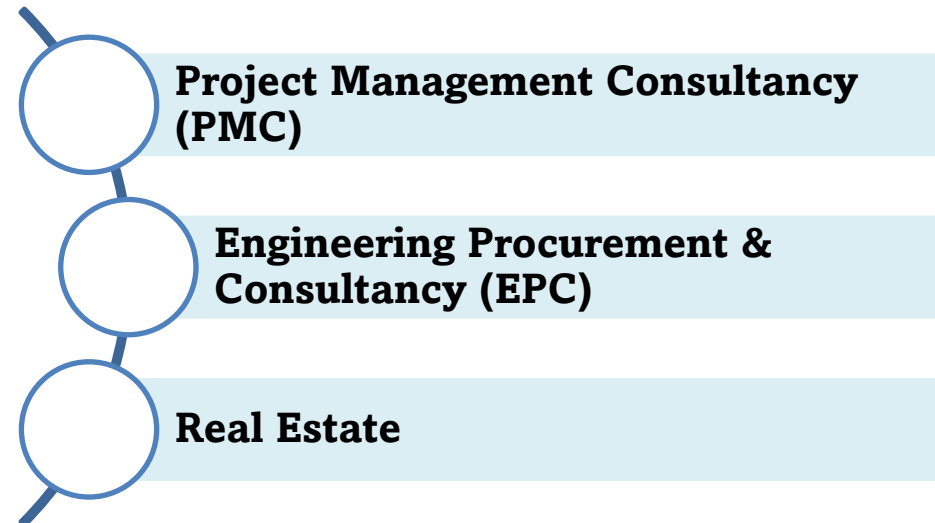


PAN India &
Global
Presence

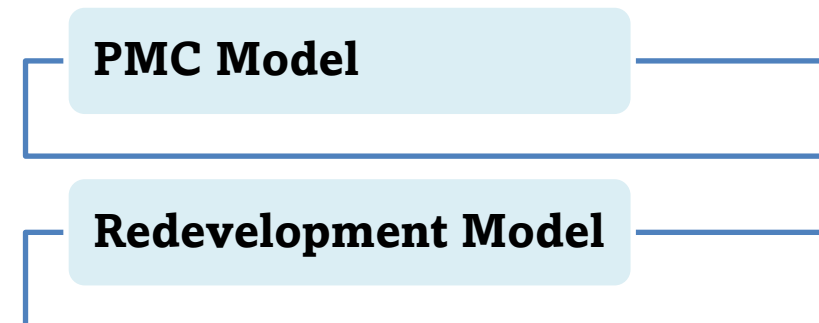


₹1,27,820 Cr
Orderbook
(Consolidated as on
31.03.2026)

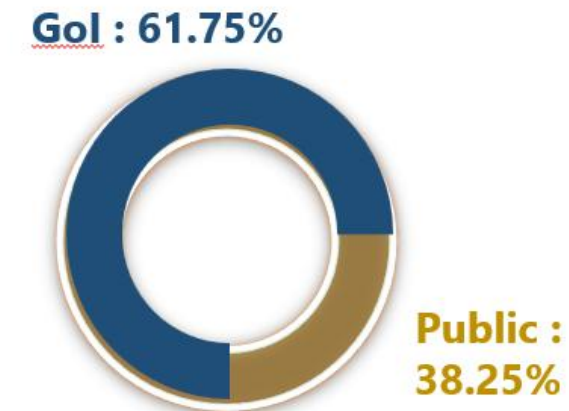
Business Segments



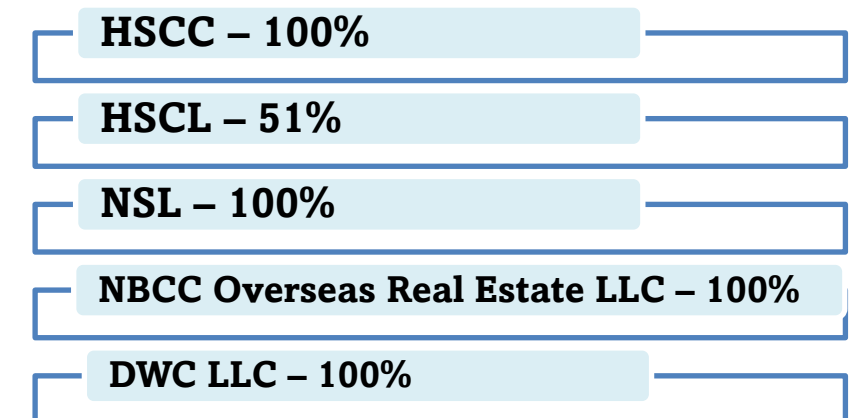
Business Model - USP



Shareholding



Subsidiaries

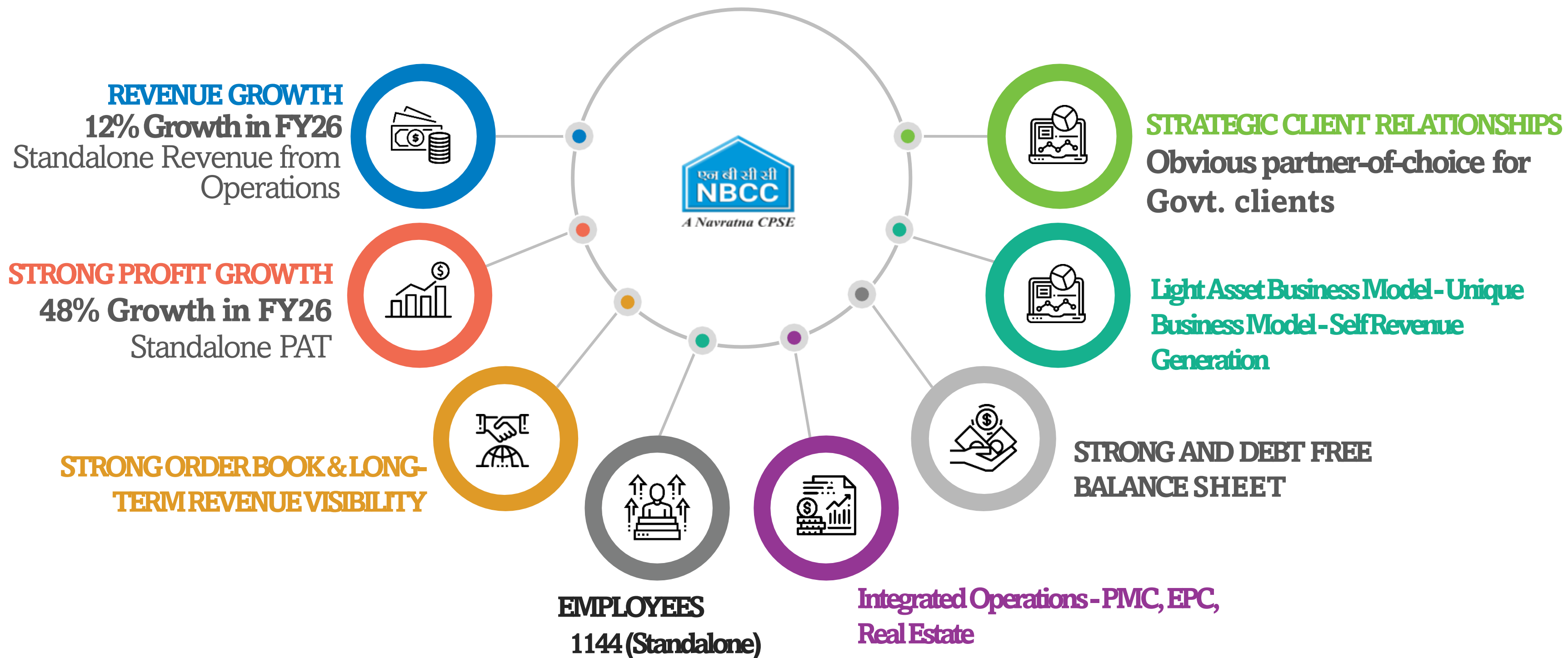


NBCC's Unmatched Excellence –
A New Benchmark

Financial Growth – Powering Ahead
with Momentum

Building India's Tomorrow

A CPSE Pioneer in Redevelopment/ Building Construction





FINANCIAL PERFORMANCE

ROUND UP (Consolidated)

FY 25-26



Rs. 13195.88 Cr Total Income
up by 7.52%



Rs742.44 Cr PAT
up by 33.19%

New Business secured
₹ 18780 Cr (Consolidated)

Works Awarded
₹ 11546 Cr (Consolidated)

Declared Final Dividend of
0.46 per share
(₹ 1.0 per share full year)

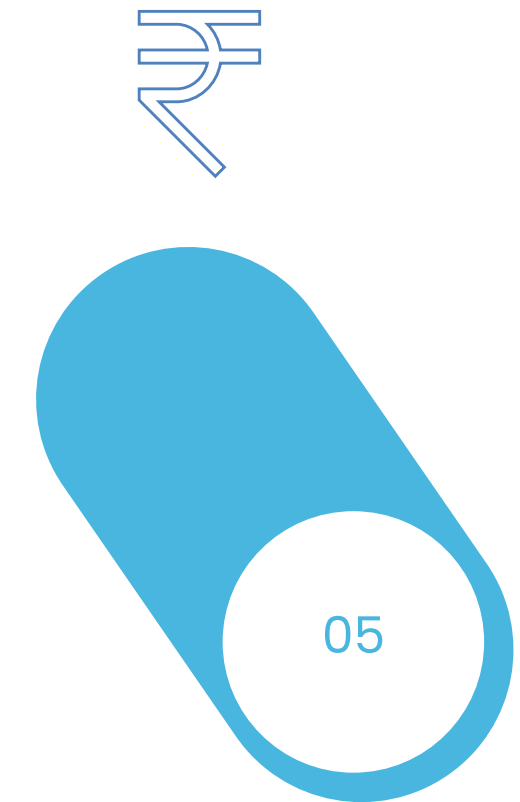
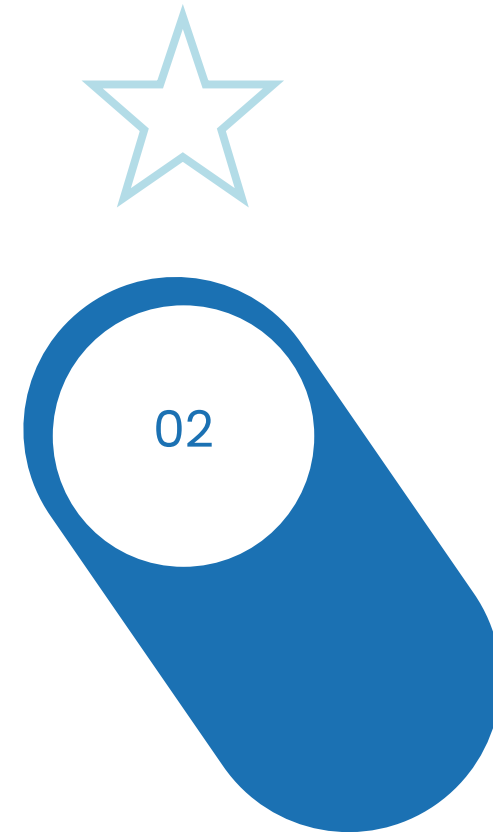
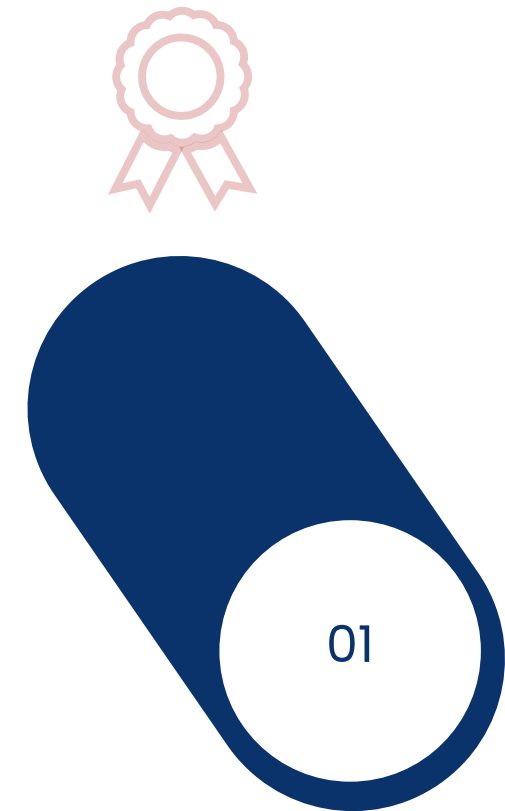
**NBCC's Unmatched Excellence – A
New Benchmark**

**Financial Growth – Powering Ahead with
Momentum**

Building India's Tomorrow

ROUND UP (Consolidated)

Q4 FY 25-26



**Rs. 4618.60 Cr Total Income
down by 1.75%**



**Rs. 253.51 Cr PAT
up by 38.78%**

**New Business secured Q4
₹ 5186 Cr (Consolidated)**

**Works Awarded Q4
₹ 6175 Cr (Consolidated)**

**Declared Final Dividend of
0.46 per share
(₹ 1.0 per share full year)**

**NBCC's Unmatched Excellence – A
New Benchmark**

**Financial Growth – Powering Ahead with
Momentum**

Building India's Tomorrow

Performance during Q4 FY26

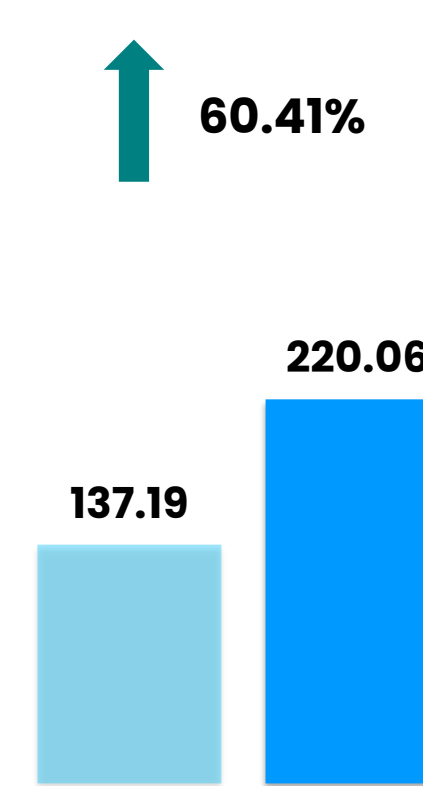
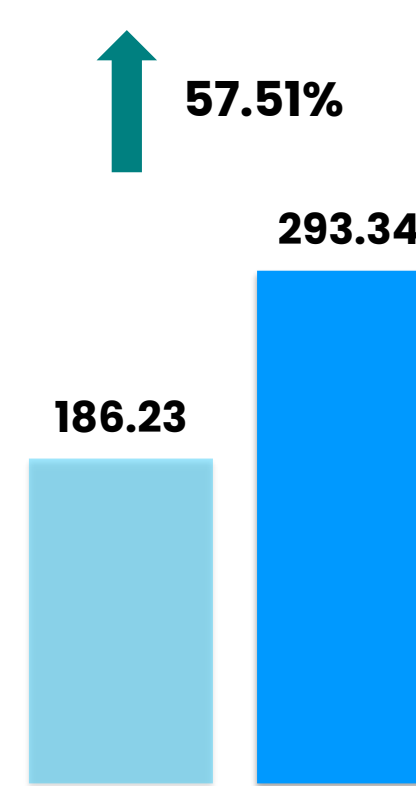
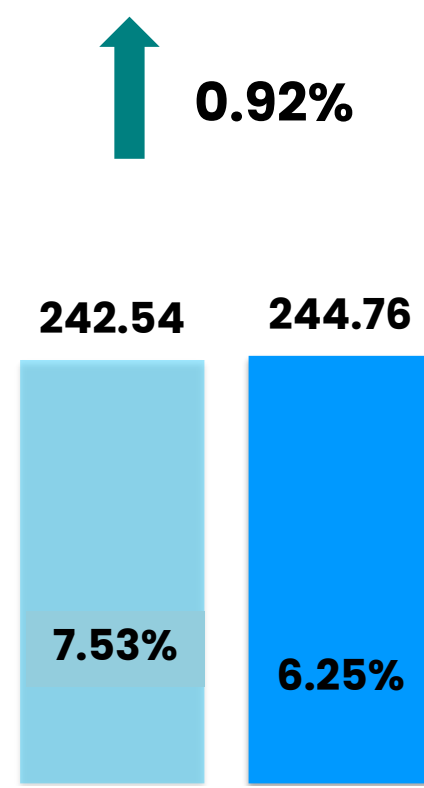
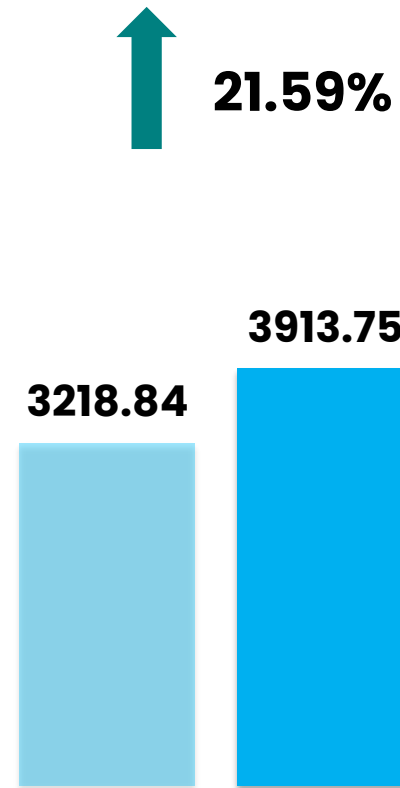
Revenue from Operations

EBITDA

PBT

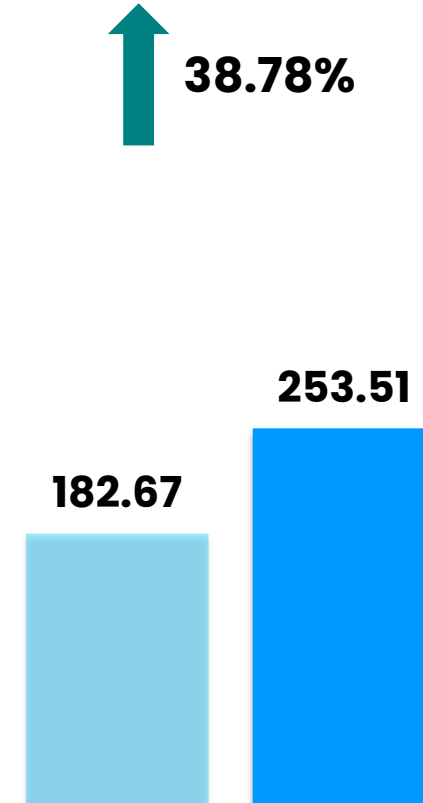
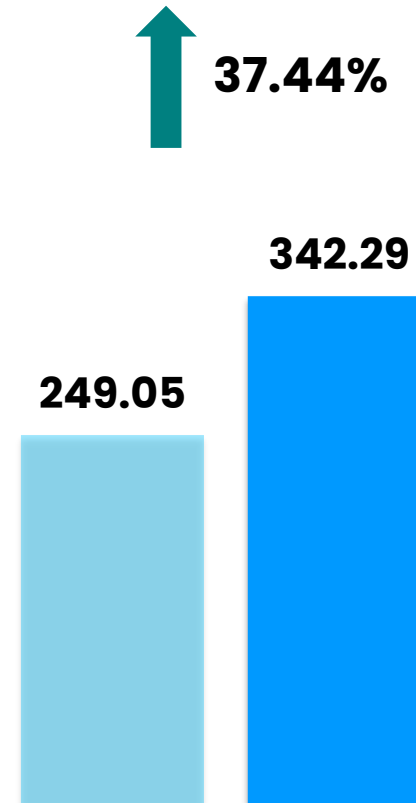
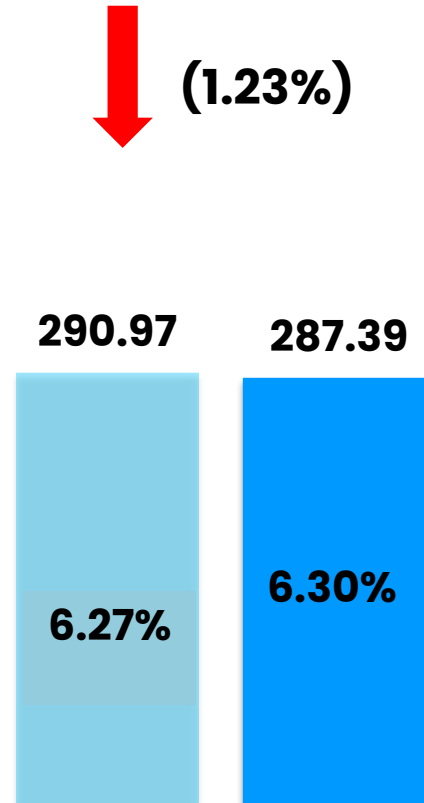
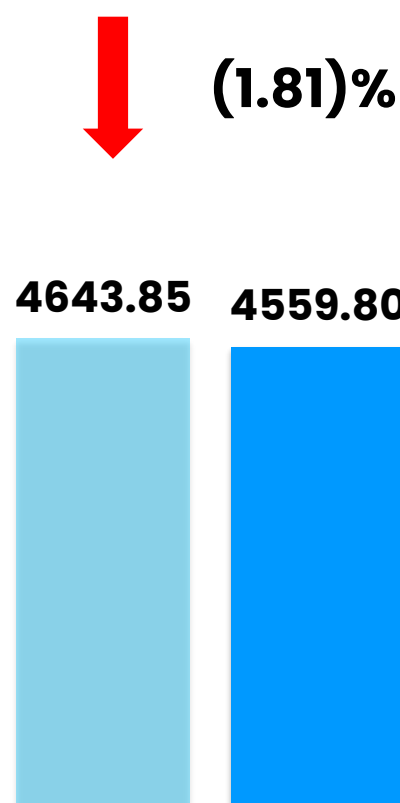
PAT

STANDALONE



■ Q4 FY25
■ Q4 FY26

CONSOLIDATED



■ Q4 FY25
■ Q4 FY26

EBITDA = PBT (Before Exceptional Items) + Interest + Depreciation + Amortization – Other Income

Performance during FY26

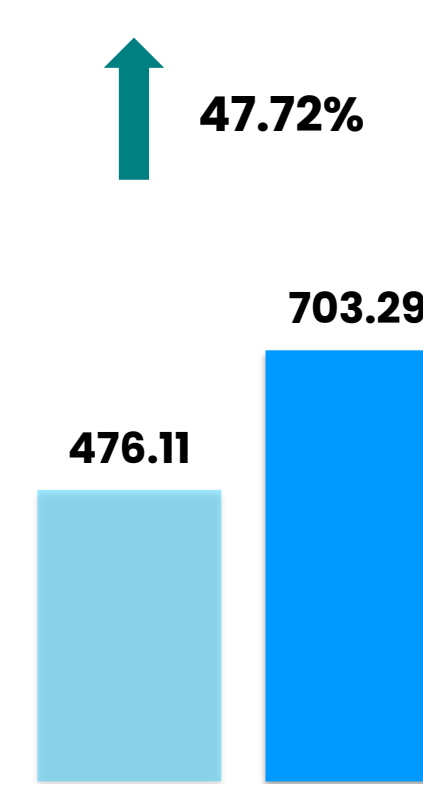
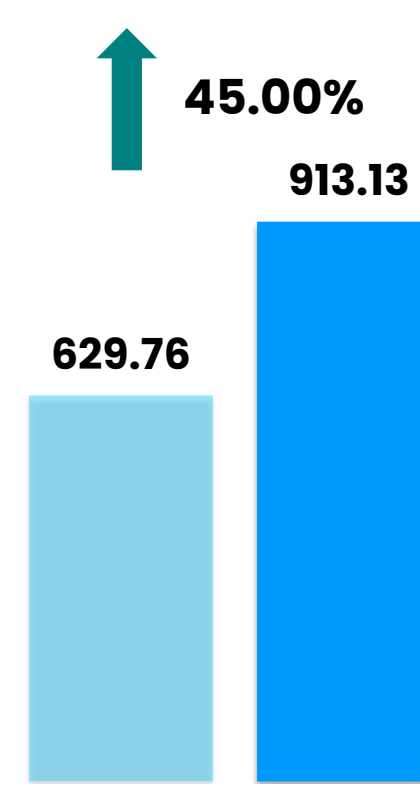
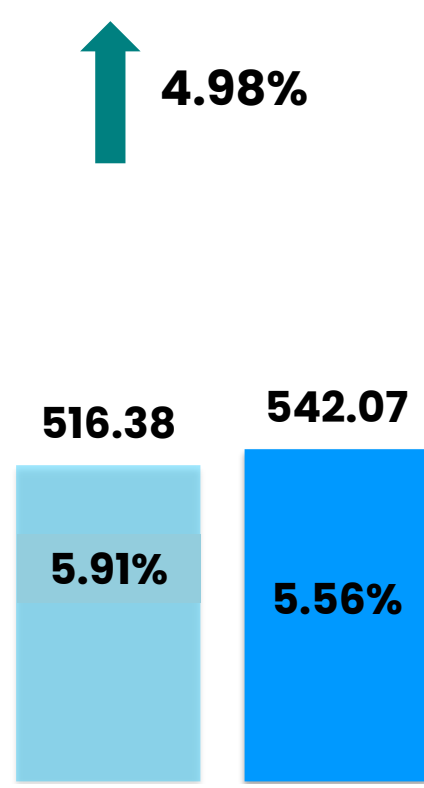
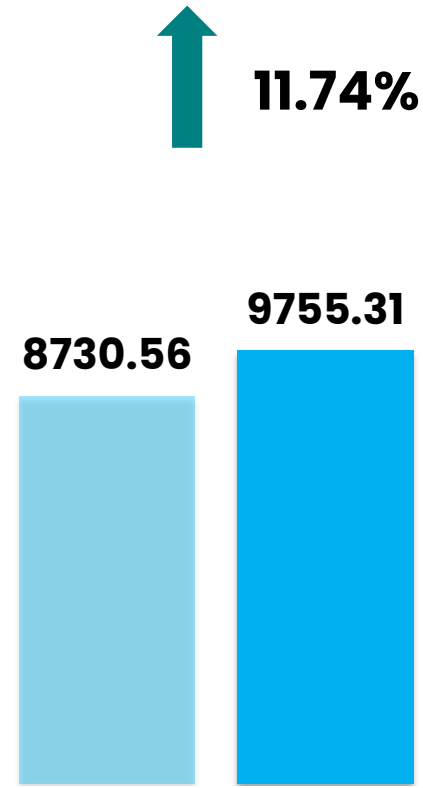
Revenue from Operations

EBITDA

PBT

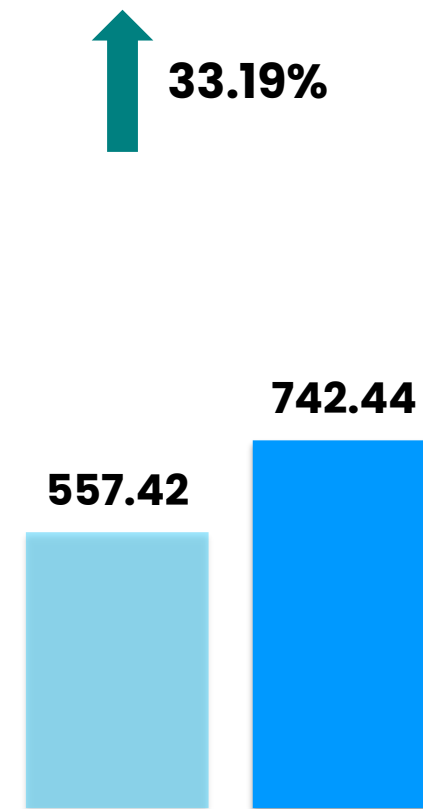
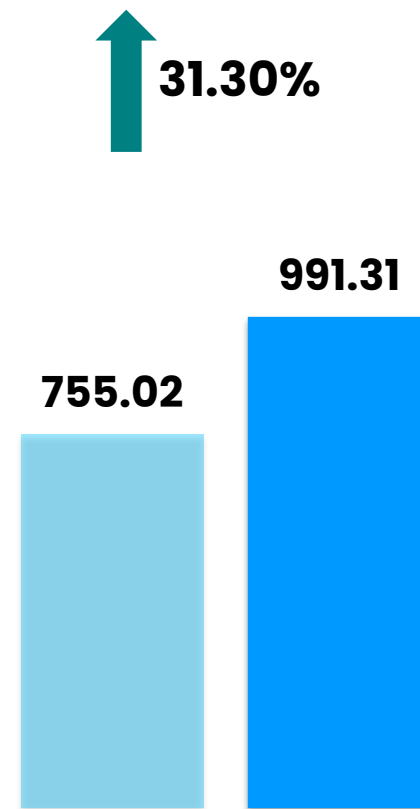
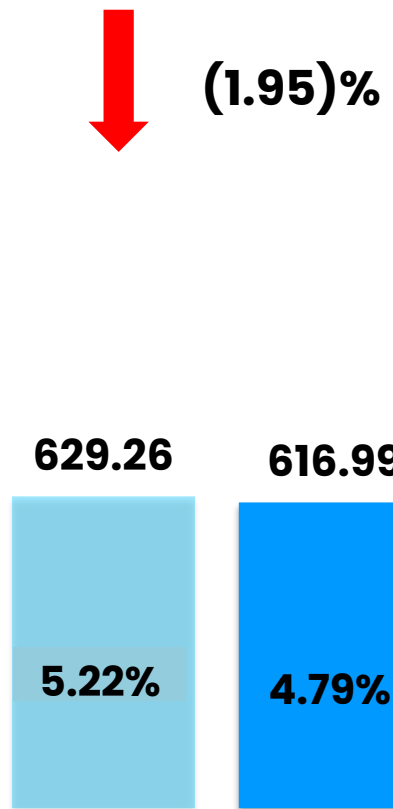
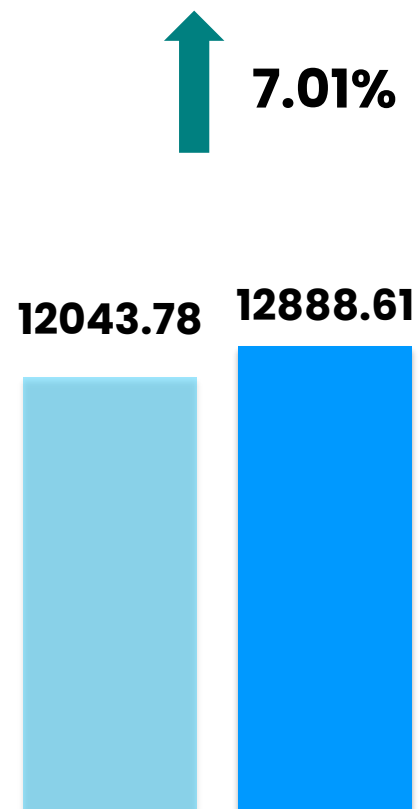
PAT

STANDALONE



FY25
FY26

CONSOLIDATED

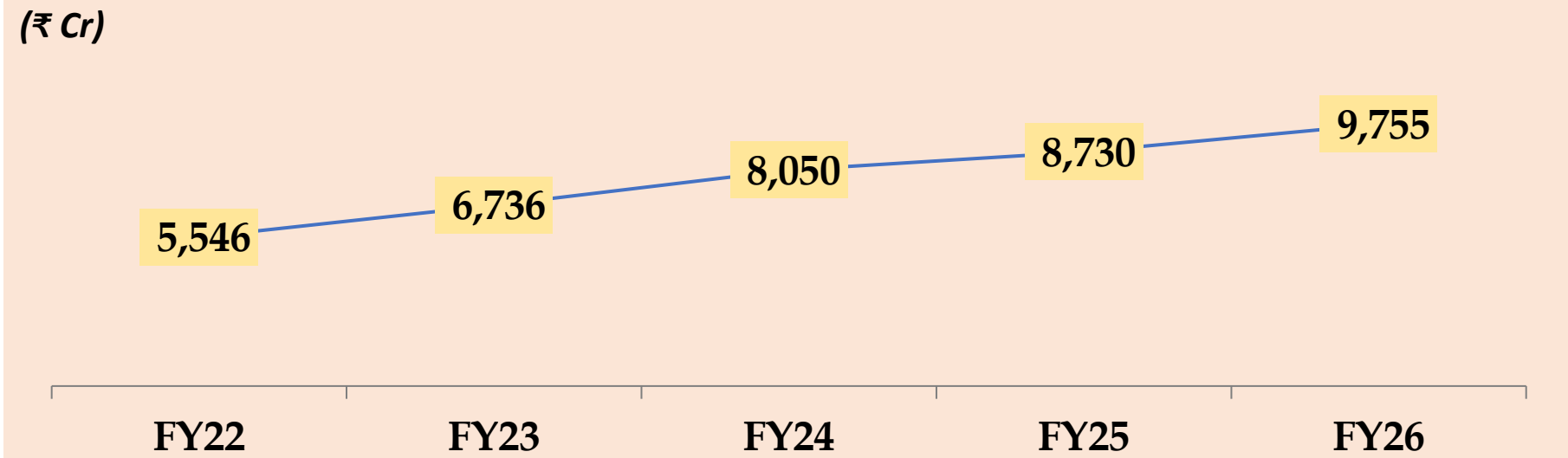


FY25
FY26

EBITDA = PBT (Before Exceptional Items) + Interest + Depreciation + Amortization – Other Income

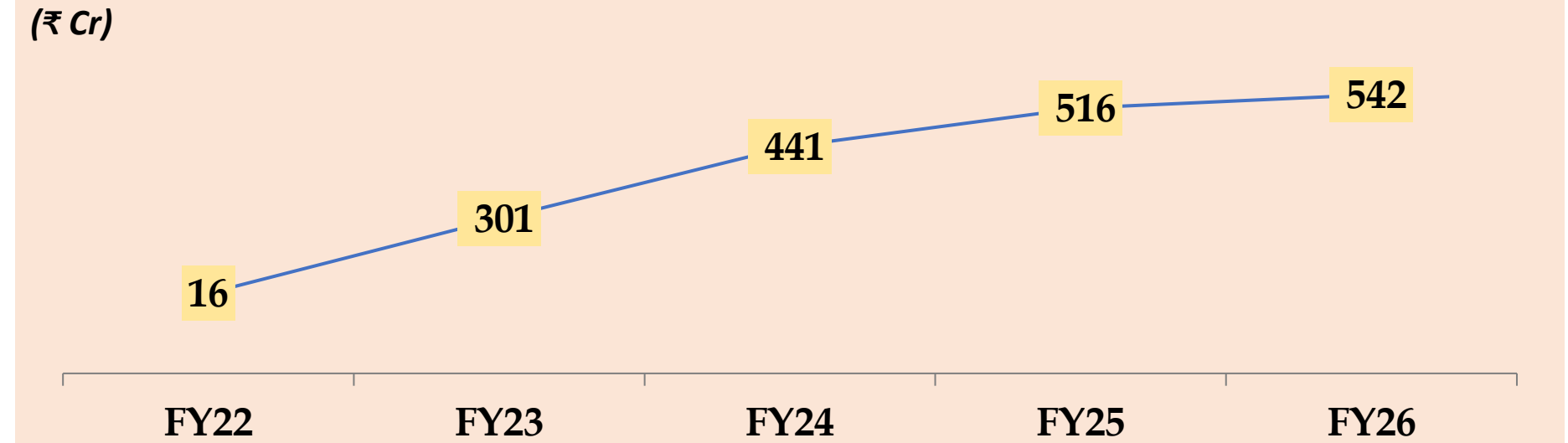


Revenue from Operations



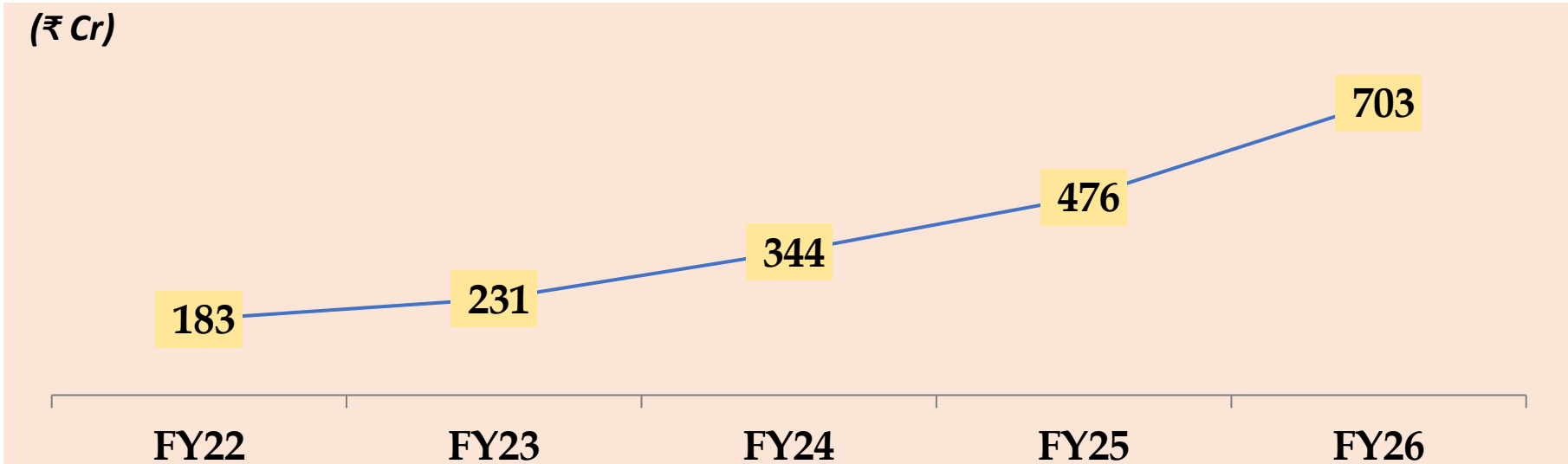
Revenue from operations has grown at 12% YoY growth in FY26

EBITDA



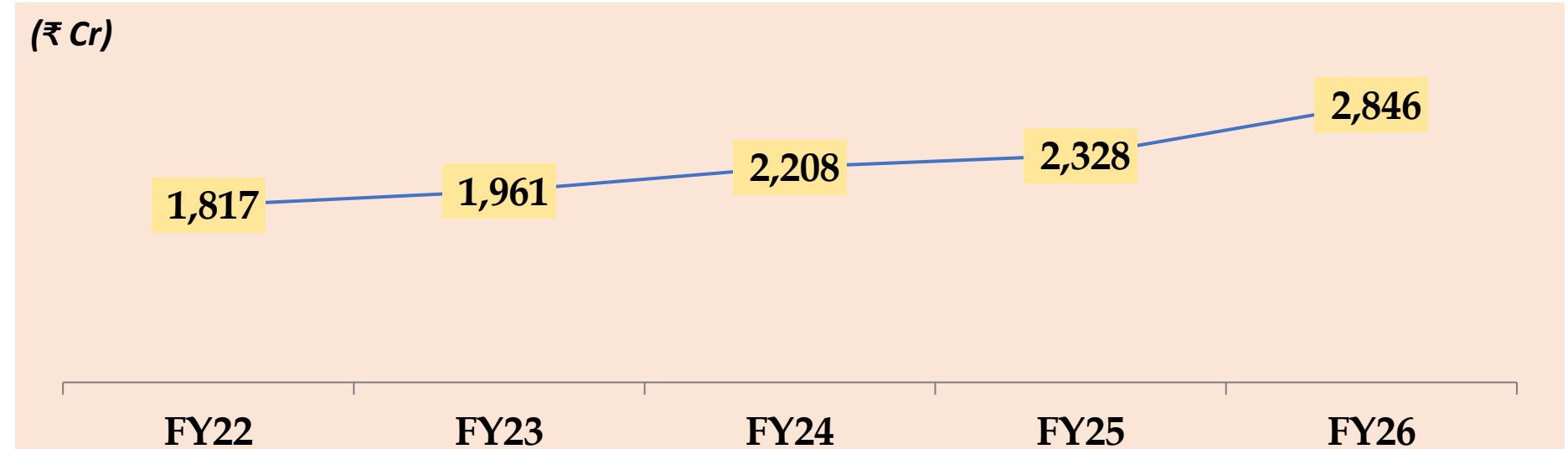
EBITDA margin Stands at 5.5% for FY26

PAT



PAT margin Stands at 7.2% for FY26

Net-worth

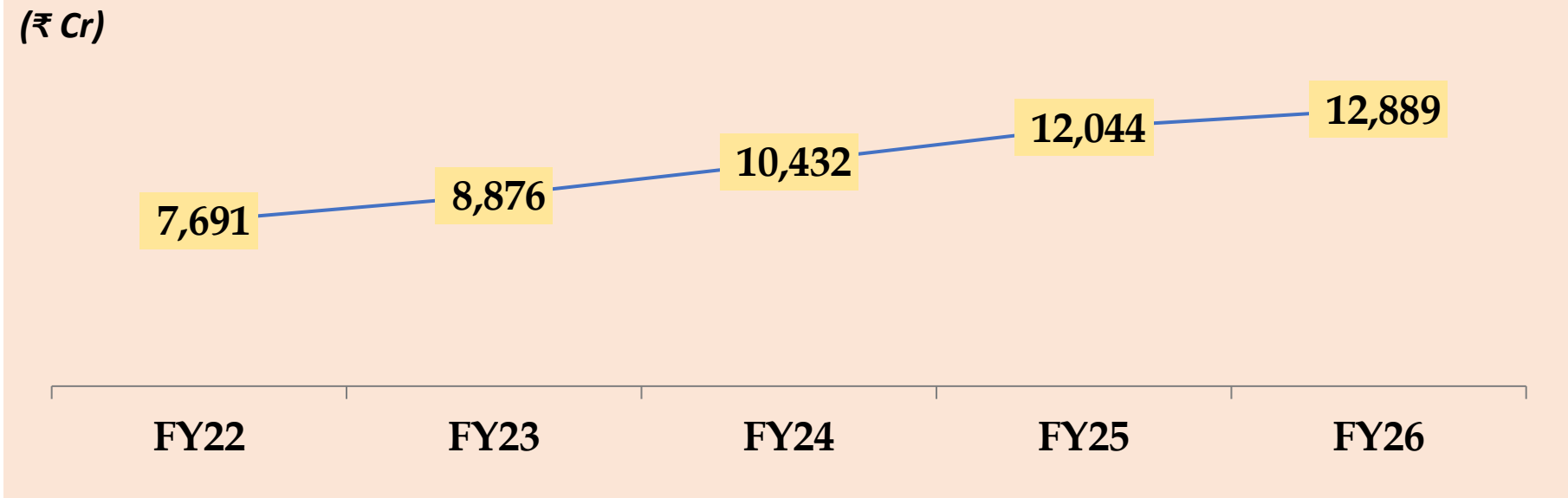


Growing Net Worth

EBITDA = PBT+ Interest+ Depreciation + Amortization-Other Income

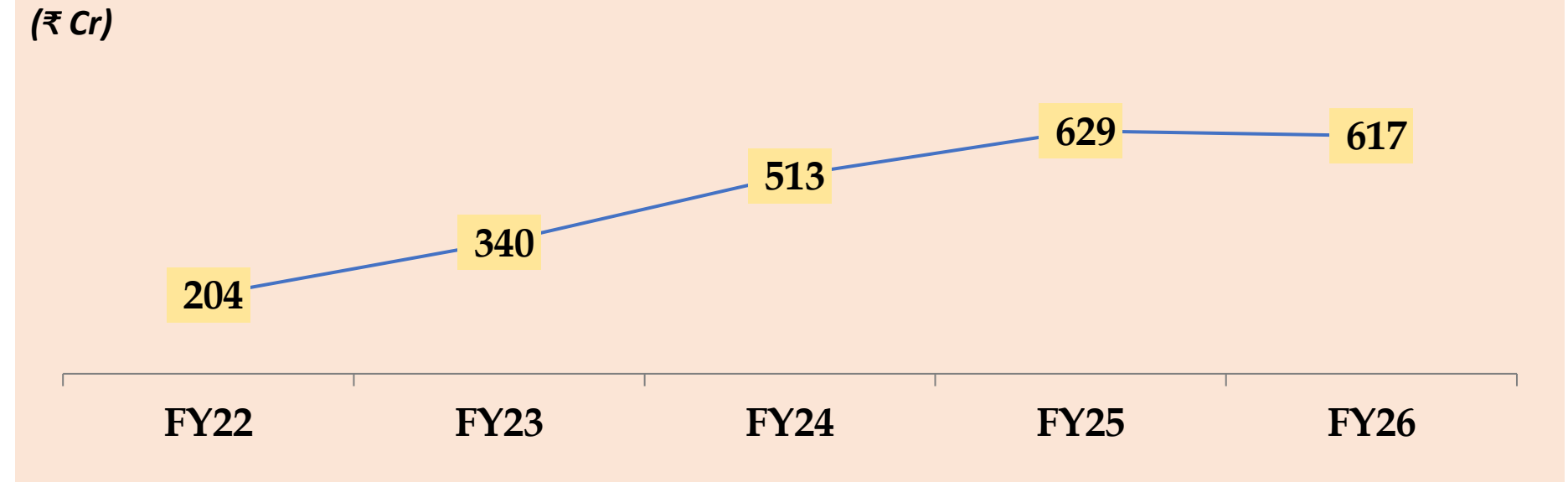


Revenue from Operations



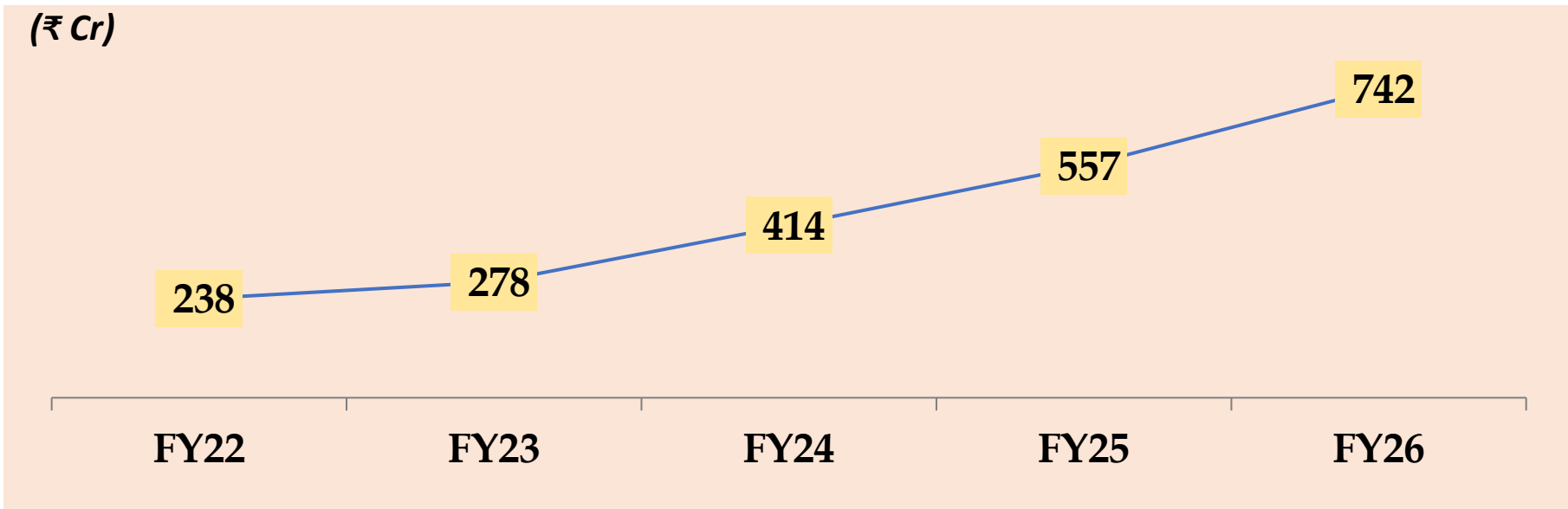
Revenue from operations has grown at 7% YoY growth in FY26

EBITDA



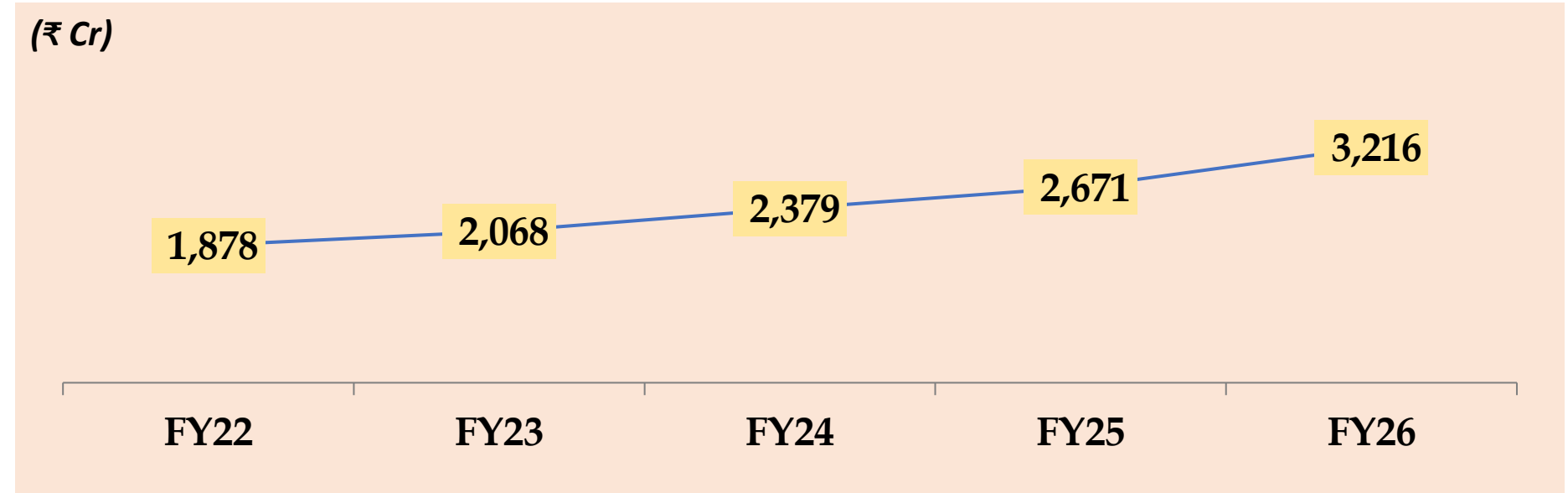
EBITDA margin Stands at 4.8% for FY26

PAT



PAT margin Stands at 7.7% for FY26

Net-worth



Growing Net Worth

$$EBITDA = PBT + Interest + Depreciation + Amortization - Other Income$$

ORDER BOOK,

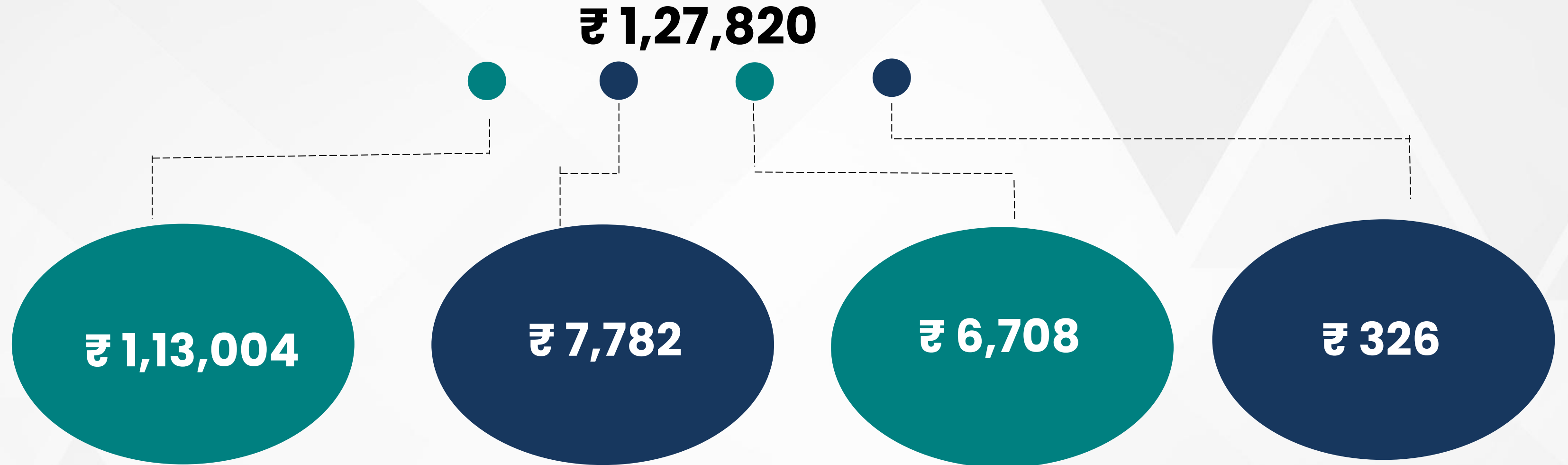
BUSINESS SECURED & WORKS AWARDED



Supreme Court,
Mauritius

Order Book as on 31.03.2026

Consolidated Order Book



NBCC

HSCC

HSCL

NSL

Consolidated

Running Projects	28621	2475	2126	275	33497
Projects Yet to Award/Start	84383	5307	4582	51	94323

Note: The amounts mentioned are excluding GST.

New Business Secured & Work Awarded as on 31.03.2026

	NBCC	HSCC	HSCCL	NSL	Consolidated
New Business Secured					
Business Secured in Q4 2025-26	3681	69	1269	167	5186
Total Business Secured in FY 2025-26	15390	229	2632	529	18780
Works Awarded to Contractors					
Awarded in Q4 2025-26	5778	17	285	95	6175
Awarded in FY 2025-26	9768	549	972	257	11546

Major Projects secured during Q4 FY 26

Client Name	Name of Project	Segment/Model	Value of Project (Rs. in Cr.)
Rajasthan State Industrial Development & Investment Corporation (RIICO)	Urban development and Innovation Projects of Rajasthan State Industrial Development & Investment Corporation (RIICO)	PMC (Redev)	2100.00
Delhi Development Authority (DDA)	DDA Staff Quarters at Old Rajinder Nagar & Safdarjung Development Area	PMC (Redev)	775.27
Department of Fisheries Uttarakhand	Construction of Proposed Namami Ganga Aquarium Cum Discovery Learning Centre, Pashulok, Rishikesh, Uttarakhand	PMC	232.13
Oil India Limited	Housing Complex (DX Area) of Oil India Limited at Duliajan, Assam	PMC	227.99
NLC India Limited	Rehabilitation and Resettlement (R&R) colony for Pachwara South-OCP of Neyveli Uttar Pradesh Power Limited (NUPPL) Dumka District of Jharkhand State	PMC	90.23
Odisha School Programme Authority, Bhubaneswar, Odisha	Implementation of Civil works under Godabarisha Mishra Adarsha Prathamika Vidyalaya Scheme	PMC	88.18
Ministry of Home Affairs	bridges over River Hari and River Luva in the State of Meghalaya along Indo-Bangladesh Border (IBB)	PMC	83.76
Dharanidhar University, Keonjhar, Odisha	Academic building, Hostel building and other infrastructure facilities including external development works for Dharanidhar University, Keonjhar, Odisha	PMC	76.27

Note: The value of project is excluding GST.

Major Projects secured during FY 26

Name of Project	Segment/Model	Value of Project (Rs. in Cr.)	Client Name
Work of Urban development and Innovation Projects RIICO	PMC/Redev.	4916	Rajasthan State Industrial Development & Investment Corporation (RIICO)
Development of Naveen Nagpur	PMC/Redev.	2966	Nagpur Metropolitan Region Development Authority (NMRDA)
Re-development of Tulsi Niketan at Ghaziabad	PMC/Redev.	643	Ghaziabad Development Authority
Redevelopment of DDA Staff Quarters located at Old Rajinder Nagar New Delhi	PMC/Redev	438	Delhi Development Authority (DDA)
Chandrapura Thermal Power Station, Chandrapura, Jharkhand.	PMC	498	Damodar Valley Corporation
African Zoo, Safari Plaza, Animal Hospital & Quarantine facility and other Allied works	PMC	355	FDCM Gorewada Zoo Limited, Nagpur
Work at HVF and AVNL Estate	PMC	350	Heavy Vehicles Factory
Central University of Kashmir (Phase-I works) at Tulmulla Ganderbal Kashmir	PMC	340	Central University of Kashmir
DDA Staff Quarters located at Safdarjung Development Area, New Delhi	PMC/Redev.	338	Delhi Development Authority (DDA)
Work of Indian Institute of Technology, Mandi, Kamand, HP	PMC	333	Indian Institute of Technology, Mandi
Meerut Development Authority (MDA), Meerut, UP	PMC/Redev	297	Meerut Development Authority (MDA)

Note: The value of project is excluding GST.

Major Projects Awarded during FY 26

Name of Project	Value of Project (Rs. in Cr.)
"Redevelopment of GPRA Colony at Sarojini Nagar, New Delhi - Construction of Type-V Quarters (800 Nos)	900
Redevelopment of GPRA Colony at Sarojini Nagar, New Delhi - Construction of Residential Apartments (500 Nos)	887
Redevelopment of GPRA Colony at Netaji Nagar, New Delhi - Construction of Type - VII & VIII Qtr. (199 Nos)	659
Redevelopment of GPRA Colony at Netaji Nagar, New Delhi - Construction of Type -V quarters (540 Nos)	616
Redevelopment of GPRA Colony at Sarojini Nagar, New Delhi - Construction of Residential Apartments(99 Nos)	363
Development of Residential Towers and Community Center including allied work at 37-D, Green View Apartments, Gurugram	821
Construction & Development of various buildings at Central University of Odisha, Sunabeda	442
Construction of Prashashan Stambh (Administrative Building), including allied works at Chimbel, Goa	263
Execution of African Zoo, Safari Plaza, Animal Hospital and Quarantine facility at Balasaheb Thackeray Gorewada International Zoological Park, Gorewada, Nagpur	235
Construction of a New State of the Art Educational Campus for Indian Institute of Foreign Trade (IIFT) at Maidan Garhi, New Delhi	289



MAJOR PROJECTS STATUS

Redeveloping Infra & Delivering dreams

GARVI GUJARAT SADAN, NEW DELHI



Tallest Wooden Flag Post In India



Auditorium with Grand Sitting Capacity of 7,000

Venue for G20 Summit 2023 Inaugurated by Hon'ble Prime Minister

AIIMS BILASPUR HIMACHAL PRADESH

Project Cost: 1250 Cr & Spread over 247 acres

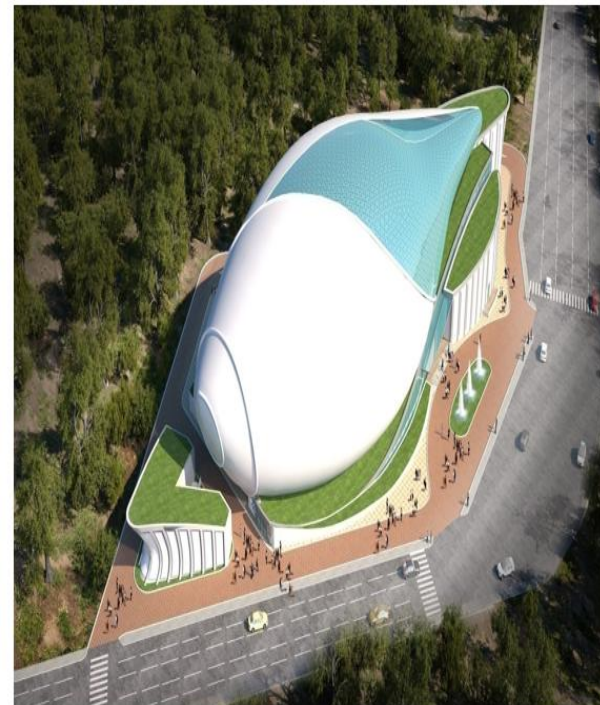
Inaugurated by Hon'ble Prime Minister of India on 05.10.2022



VANIYA BHAVAN, NEW DELHI,



**STATUE OF NETAJI SUBHASH CHANDRA -
INSTALLATION & ILLUMINATION WORK**



The six-floor auditorium having a conch shape structure is 510 feet in length and 210 feet in width.



- Project Cost: 418 Cr Completed on April'2023
- IBC Awards to NBCC for execution of this iconic project.

2400 SEATER AUDITORIUM WORK, KOLKATA



BHARAT MANDAPAM : International Exhibition Cum Convention Centre, New Delhi
Project Cost : Rs. 2254 Cr.



2400 Seater Auditorium (Dhana Dhanya project), Kolkata
Project Cost : Rs. 418.72 Cr.



India Institute of Management, Sambalpur (Odisha)
Project Cost : Rs. 313.15 Cr.



Vanijya Bhawan, New Delhi
Project Cost : Rs. 150 Cr.



Kaushal Bhawan, New Delhi
Project Cost : Rs. 172 Cr.



Kendriya GST Parisar, Residential complex at Kharghar, Navi Mumbai
Project Cost : Rs. 105 Cr.



Redevelopment on
Self Sustainable basis

&

Amrapali Turnaround Story



Providing solution to Stalled
Real Estate Projects

Redevelopment Business Model

UNIQUE SELLING PROPOSITION :
No other PSU/ Government does such kind of works.



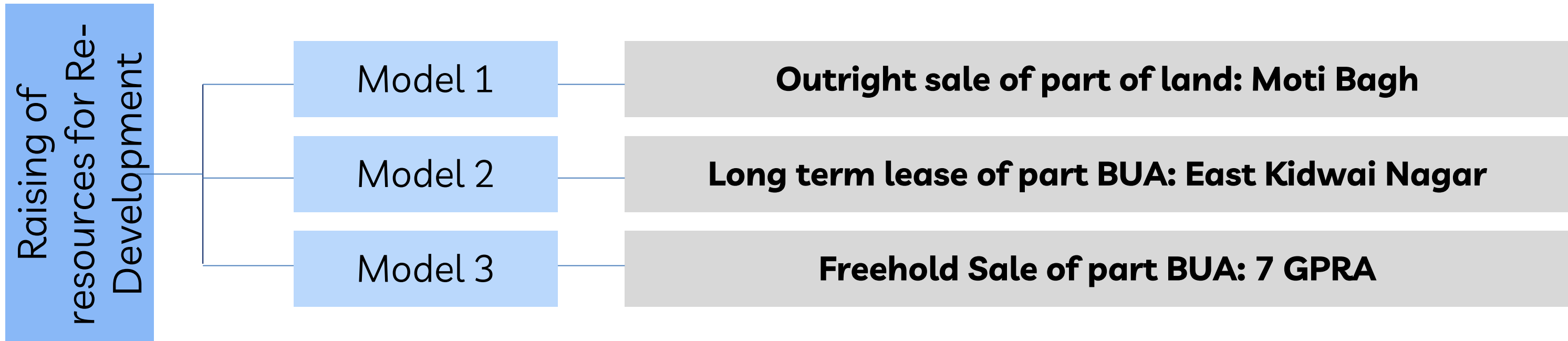
Need for Redevelopment

- High repair & maintenance costs for dilapidated buildings.
- Acute shortage of offices & residential spaces.
- Lack of funds & budgetary restrictions



Process of Redevelopment

- Demolishment of prevailing old structures & construction of new sites with modern amenities & facilities.
- Unique self sustainable model wherein funds are generated through commercial exploitation.



NBCC's USP
Expertise in PMC, Real Estate & Maintenance
Dedicated in-house real estate team for marketing & sale

Major Project : Redevelopment of 7 GPRAs

NBCC	CPWD
Nauroji Nagar	Kasturba Nagar
Netaji Nagar	Thyagraj Nagar
Sarojini Nagar	Srinivaspuri
	Mohammadpur

BUA – Built Up Area
GPRA – General Pool Residential Accommodation
CPWD – Central Public Works Department

NEW MOTI BAGH (EAST)-REDEVELOPED ON MODEL-1



- **Pre- development Houses - 82**

Post development Value additions

- **Additional Houses Developed: 910 nos**
- **Surplus Cash** of 328 Crs. (Incl. Interest) was handed over to Government.
- **Social Infra.:** 1.57 Lakh sft
- **105 Acres Senior Govt. Officer complex** (with villas & apartment).
- Funds generated : Sale of **3 Acre commercial** land for **Rs. 610 crore**
- **Project Cost: Rs. 524 Cr.**
- **India's first Largest Green Home Complex Silver Rating by IGBC.**

EAST KIDWAI NAGAR-REDEVELOPED ON MODEL 2



- **Area** - 86 acres land.
- **Project Cost** - Rs 5200 Cr (approx.)
- **Fund Raised by Long term Lease Commercial /Residential Area**
- **Plot Area is 86 Acres out of which 14 Acres is of Darya Khan Tomb, a protected monument.**

	RESIDENTIAL BUILDINGS	OFFICE BLOCKS	SOCIAL INFRASTRUCTURE	BASEMENT PARKING
New Colony	4608 Flats 78 Towers/ Type II To Type VII – 5,31,732 sqm	4 Nos of 1,03,635 sqm	2 Nos. Schools, Local Shopping Centre, Banquet Hall of total area 34,000 sqm.	10639 nos at 5,00,000 sqm
Old Colony	2444 houses of Type I, II & V	Nil	1 No School (need to confirm)	Nil

GLIMPSE OF EAST KIDWAI NAGAR-REDEVELOPED ON MODEL 2



BACKGROUND OF 7 GPRA PROJECTS - MODEL 3



- Cabinet approved Self financing model in 2016
- NBCC - PMC and Agency for Marketing & Sale

Revenue

Commercial BUA for sale (sqm)	Sale price / Sqm	Total (Rs. Cr)
8,06,900	Rs. 4,00,000	32,276

Expenditure (Rs. Cr)

	Construction Cost	Maintenance Cost 30 years	Total
NBCC	21,654	3,028	24,682
CPWD	6,518	1,275	7,793
Total	28,172	4,303	32,475

MARKETING & SALE OF 7 GPRA PROJECTS



NBCC WILL DO ALL MARKETING & SALE OF ENTIRE PROJECT

Expected Sale				
Project Name	BUA for sale (sqm)	Total Sale approx.(Rs. Cr)	Project Status	Remarks
WTC Nauroji Nagar	3.15 Lakh sqm	13,884	100% Sold	
Commercial Block 'Downtown' - Sarojini Nagar	0.32 Lakh sqm	1403	37% sold	Bulk Sale to M/s Mansan Group. Balance 225 units cancelled to be sold by NBCC.
Bharat Business Park, Sarojini Nagar	2.17 Lakh sqm	9168	62.5% sold	Total 8 Towers and 05 towers sold. Balance Sale Consideration for 3 balance Towers(3685 cr)
Residential Apartments (500 Nos, Vinayak Mandir Marg, Sarojini Nagar	1.31 lakh sqm	5513	-	Yet to be launched
Residential Apartments (99 Nos) at Scindia Marg, Sarojini Nagar	0.57 lakh sqm	2417	-	Yet to be launched
Residential Apartment along Africa Avenue - Sarojini Nagar(262 flats)	1.07 lakh sqm	4519	-	Yet to be launched

INAUGURATION OF BY HON'BLE PRIME MINISTER



Atal Bihari Vajpayee Institute of Public Service and Innovation in Mauritius

Atal Bihari Vajpayee Institute of Public Service and Innovation in Mauritius was jointly inaugurated by Hon'ble Prime Minister of India, Shri Narendra Modi and Hon'ble Prime Minister of Mauritius, Dr. Navinchandra Ramgoolam on 12.03.2025.

World Trade Centre, GPRA Type-II Quarters Sarojini Nagar & CBSE Head Quarter.

Hon'ble Prime Minister of India, inaugurated landmark infrastructure projects by NBCC, paving the way for a modern and sustainable Delhi. The project includes – World Trade Centre, GPRA Type-II Quarters Sarojini Nagar & CBSE Head Quarter.

Sarojini Nagar GPRA project site

Hon'ble Prime Minister Shri Narendra Modi inaugurated and laid Foundation Stone for Major Housing and Office Infrastructure Projects under Redevelopment of 7 GPRA Colonies in Delhi and Redeveloped headquarters of the World Health Organization – South-East Asia Regional Office (WHO–SEARO) at Indraprastha Estate, New Delhi

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REDEVELOPMENT OF 7 GPRA

GPOA AND SARTTAC



WTC, NAUROJI NAGAR



REDEVELOPMENT OF SAROJINI NAGAR

MULTI-LEVEL CAR PARKING

TYPE II QTRS



PROSPECTIVE VIEW OF RESIDENTIAL QTRS AT SCINDIA MARG



PROSPECTIVE VIEW OF RESIDENTIAL QTRS AT AFRICA AVENUE



PROSPECTIVE VIEW OF COMMERCIAL AT RING ROAD



Brief - Amrapali Projects

- In 2019, Hon'ble Supreme Court assigned work to NBCC on PMC Basis.
- NBCC, a PSU, entrusted to complete left-over work of private Company- erstwhile Amrapali Group.
- Number of projects: 25 in Noida & Gr. Noida.
- NBCC has completed more than 32550 houses
- Delivering relief to the thousands of homebuyers.



38,000

Total number of
units under
NBCC's scope

32,550

Units completed
till date

Rs. 8,373 Cr.

Sanctioned
value of project

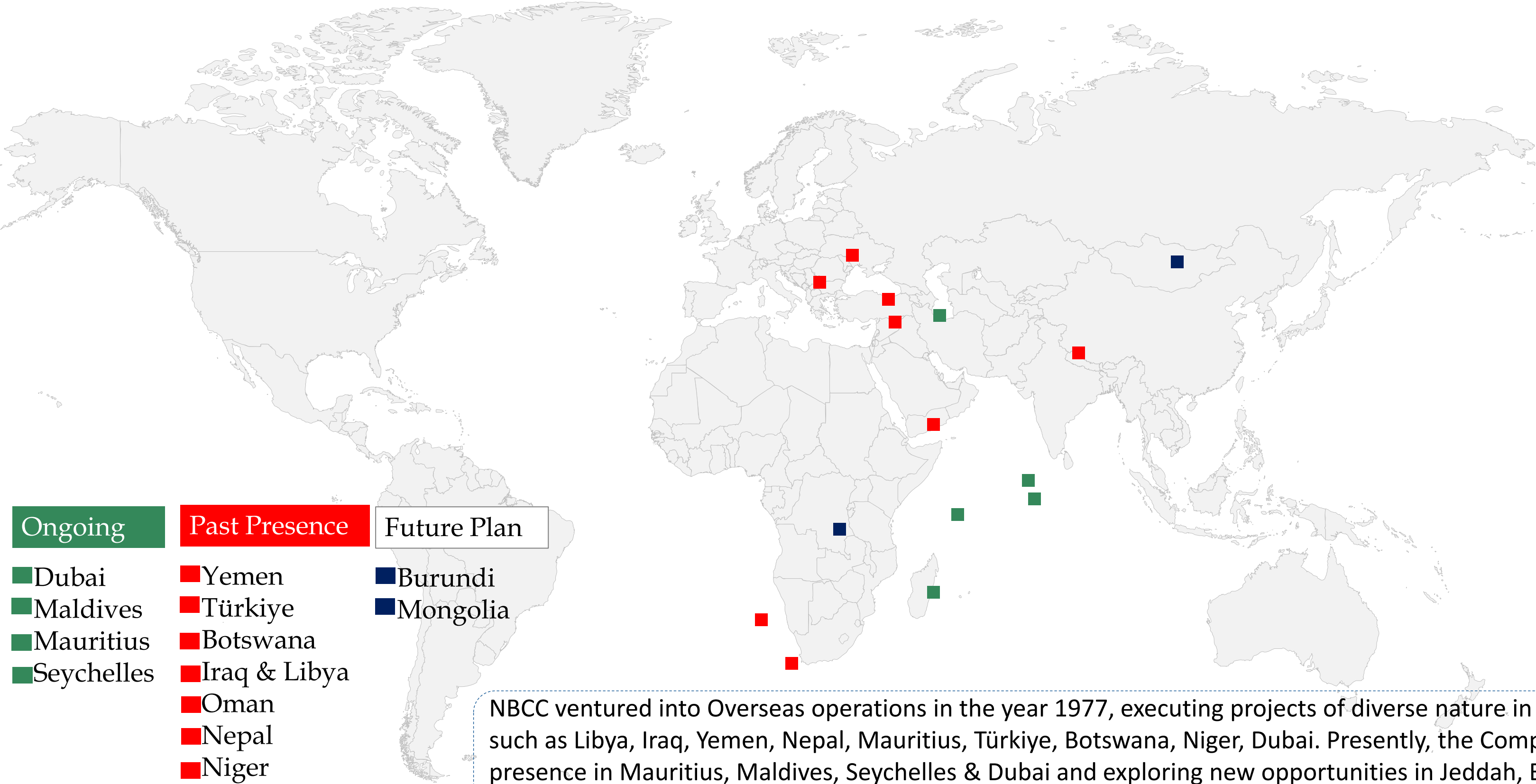
AMRAPALI PHASE 2 WORKS

- Received Rs. 12500 Cr work to develop of unused FAR at 6 locations.
- All the FAR projects have been awarded, and work is going on in full swing.
- Additional 8,269 houses is being constructed .
- Also, auctioned the bulk sale of 6 FAR projects namely Centurian Park, Dream valley, Leisure Park, Silicon City, Golf Homes(including EOI) & Leisure Valley having total no. of 5803 residential units
- NBCC is willing to takeover any/all stalled projects based on internal due diligence to provide relief to stuck homebuyers
- ***The no. of unit sold by NBCC in Financial Year 2025-26 is 4625 nos. having sale value of around 9366 cr. in new FAR Amrapali projects.***
- ***NBCC successfully facilitated the sanction of the ₹1,500 crore additional/top-up loan facility for the Amrapali projects, including disbursement of the first tranche of ₹ 750 crore from the State Bank of India, Court Ld. Court Receiver & ASPIRE.***



NBCC's OVERSEAS OPERATIONS

Offshore Presence



NBCC ventured into Overseas operations in the year 1977, executing projects of diverse nature in countries such as Libya, Iraq, Yemen, Nepal, Mauritius, Türkiye, Botswana, Niger, Dubai. Presently, the Company has its presence in Mauritius, Maldives, Seychelles & Dubai and exploring new opportunities in Jeddah, Burundi, Zambia

GLIMPSE OF INTERNATIONAL PROJECTS



CONSTRUCTION OF INDIAN PAVILION AT WORLD EXPO 2020, DUBAI- USD 46.8 Million/INR 280 Cr.



NEW SUPREME COURT BUILDING AT PORT LOUIS, MAURITIUS- USD 42 Million/ INR 210 Cr.



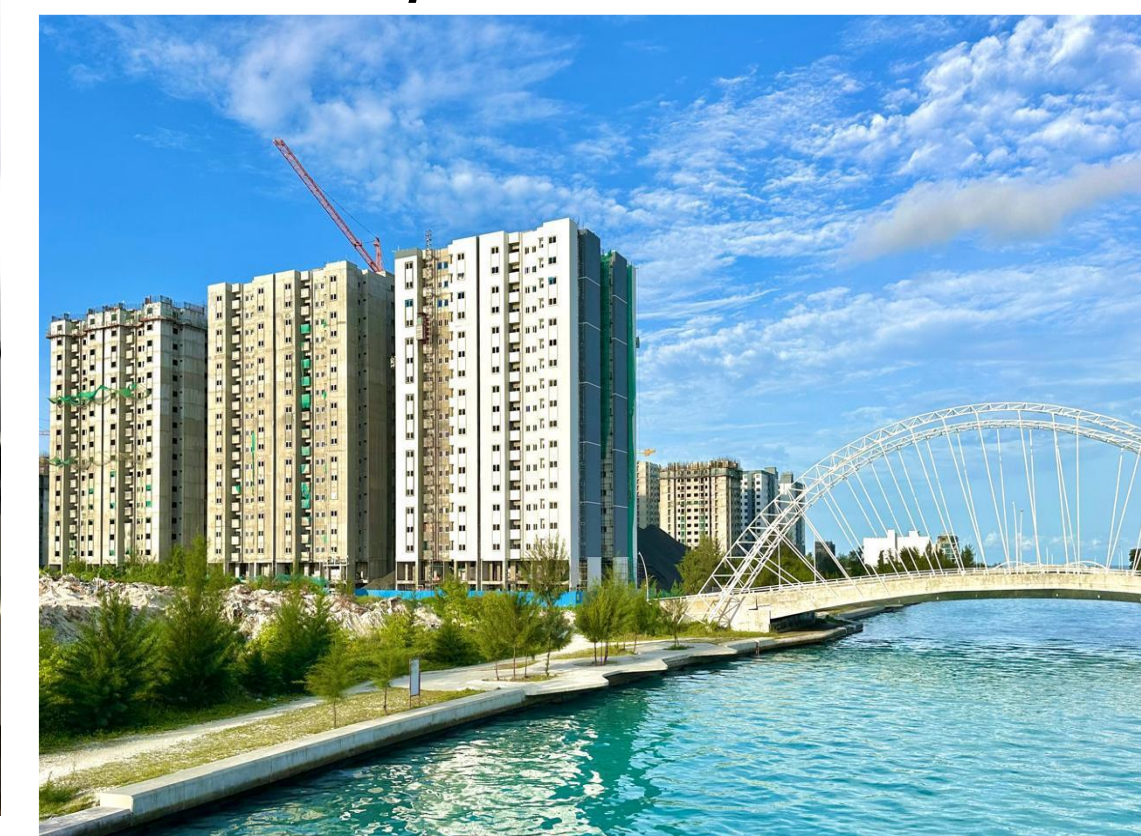
MAHATMA GANDHI INTERNATIONAL CONVENTION CENTRE AT NIGER (MGICC) USD 56 Million/ INR 400 Cr.



INSTITUTE FOR SECURITY & LAW ENFORCEMENT STUDIES (ISLES) AT ADDU CITY, MALDIVES- USD 33.00 Million /INR 262 Cr.



SOCIAL HOUSING PROJECT AT MARE TABAC & DAGOTIERE, MAURITIUS - USD 46.5 Million / INR 210 Cr.



SOCIAL HOUSING PROJECT AT HULHUMALE MALDIVES - USD 130 Million / INR 1179 Cr.

2000 NOS. SOCIAL HOUSING UNITS AT HULHUMALE, MALDIVES

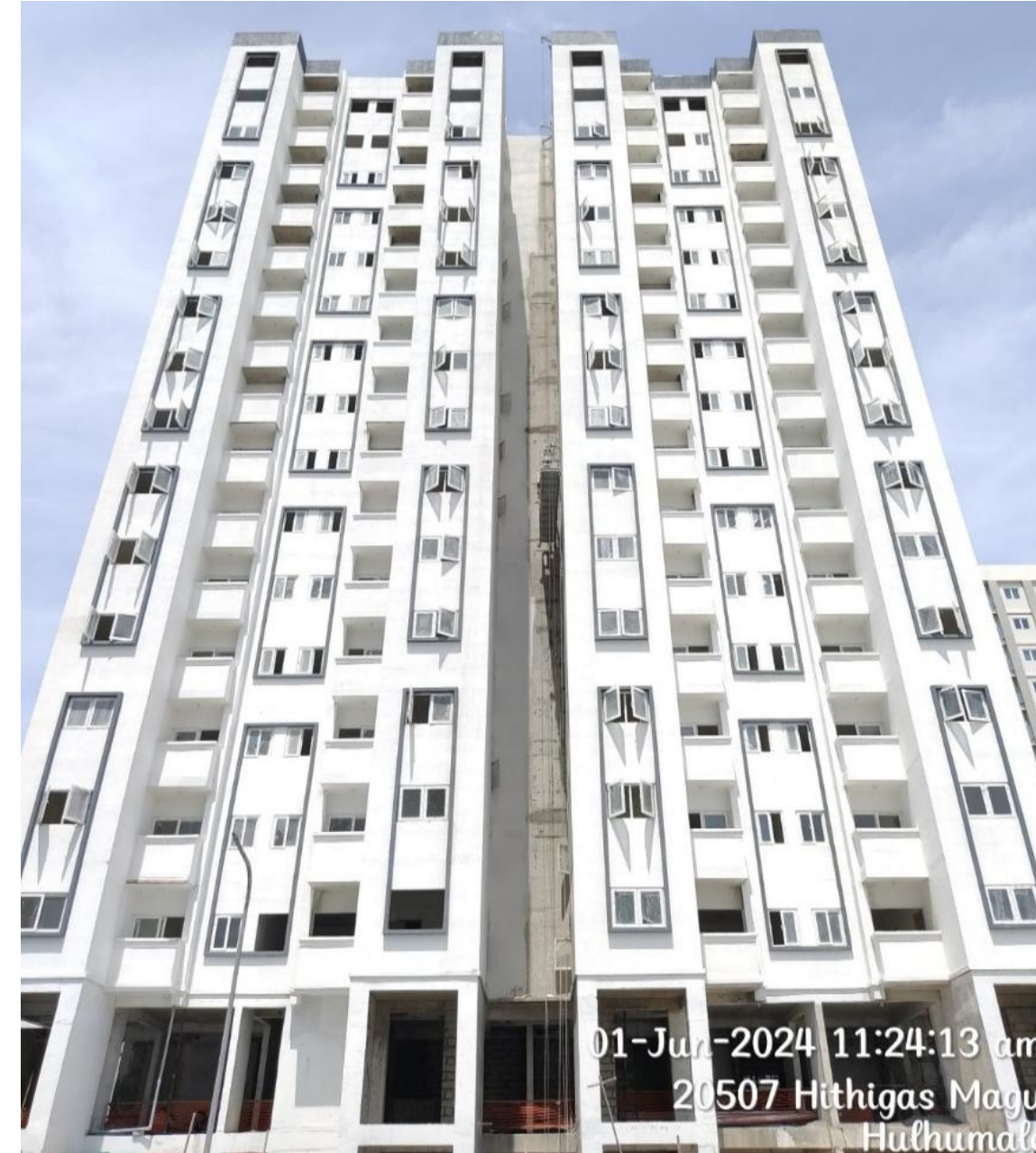
Client : Fahi Dhiriulhun Corp (FDC) (Ministry of Housing & Urban Dev, Maldives)

NBCC act as an EPC contractor

Brief Scope : 3 BHK (1400 units), each 900 sft with 3 Toilets; 2 BHK (600 units), each 650 sft with 2 Toilet & Commercial built up space (GF + FF)

Project Cost : USD 130 Million ;

Funding : Through Exim Bank of India (Under buyers credit scheme)- 85% Exim Bank of India & 15% FDC

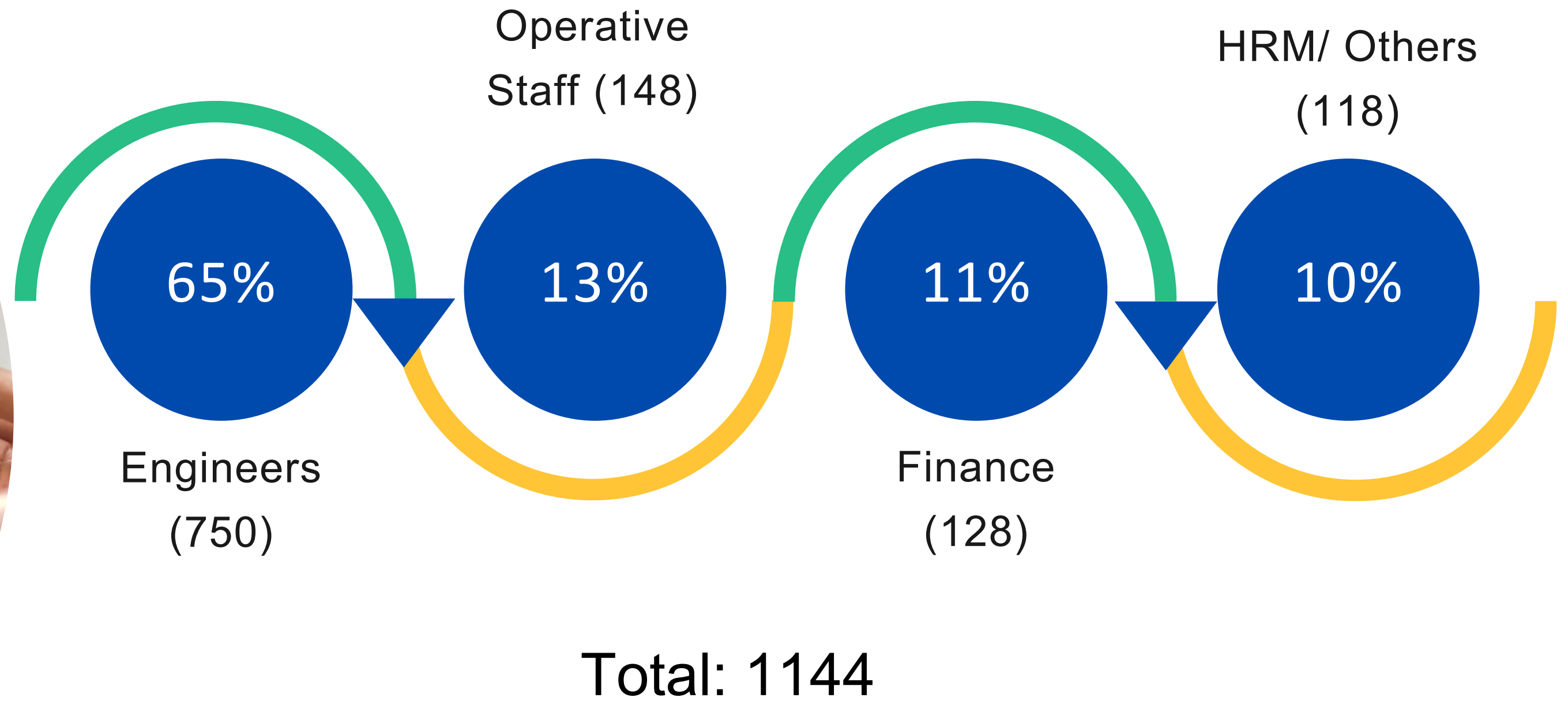


EMPLOYEE PRODUCTIVITY



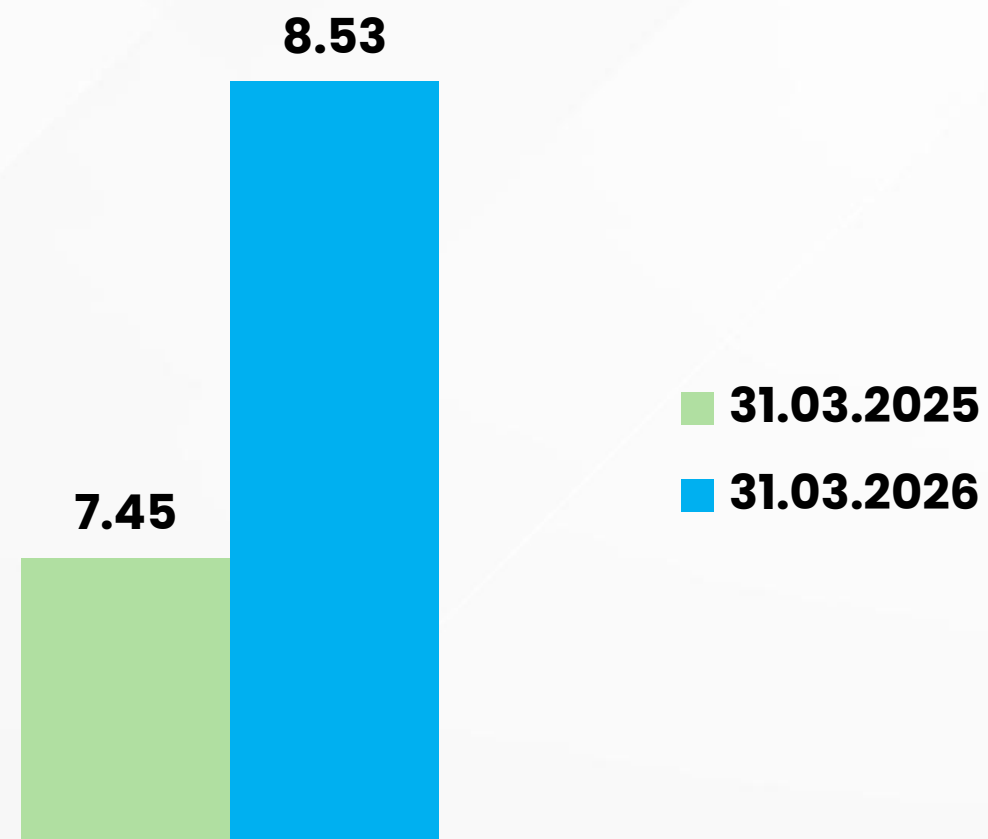
Kendriya GST Parisar,
Mumbai

Manpower Status

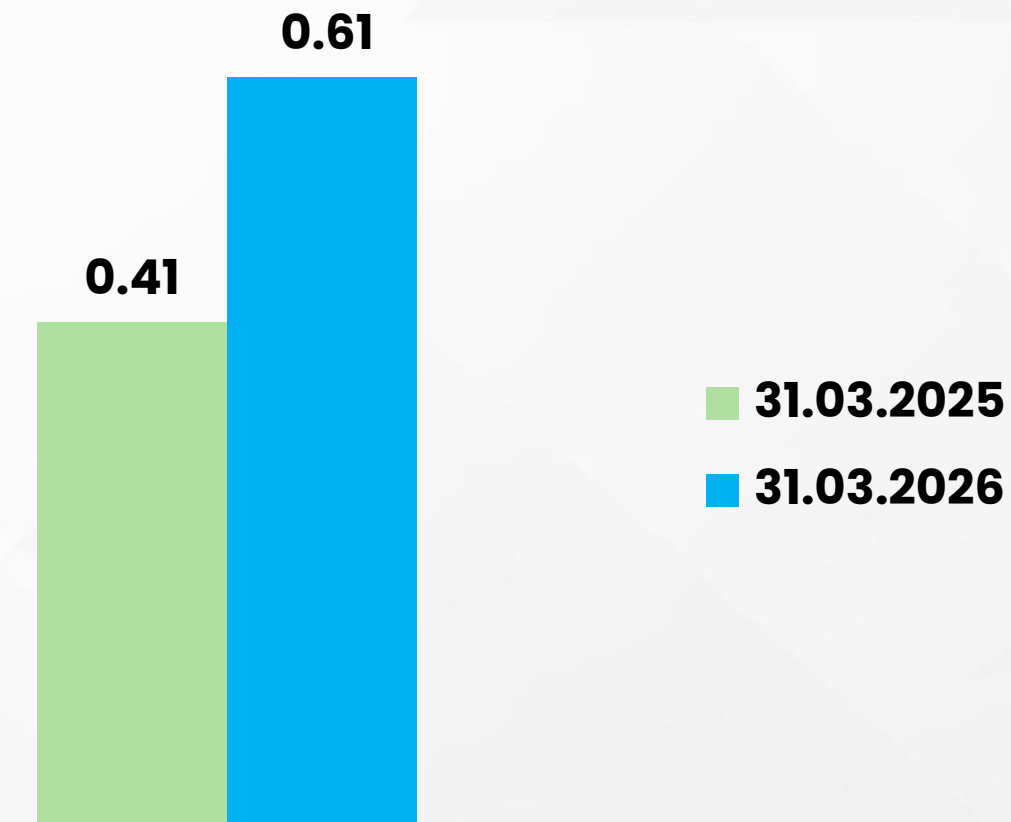


Employee Productivity

Staff	No. of Employees	
	31.03.2025	31.03.2026
A & B	958	996
Operative Staff	214	148
Total	1172	1144



Revenue from operation per Employee (Rs. in Cr.)



PAT per Employee (Rs. in Cr.)

Board of Directors



Shri K. P Mahadevaswamy
Chairman & Managing Director

Mr. Mahadevaswamy has vast experience of 32+ years in handling many mega-value, critical, diversified and state-of-art civil engineering projects across the country



Dr. Suman Kumar Director (Commercial)

Dr. Kumar has over three decades of profound expertise in Civil Engineering and Project Management to this esteemed position.



Shri Anjeev Kumar Jain Director (Finance)

Shri Jain has nearly three decades of extensive experience in finance and accounts across various sectors such as Power, Railways infra, Infra Consultancy & renewable energy.



Shri Ravi Kumar Arora Govt. Nominee Director

Shri Ravi Kumar Arora (IAS), Joint Secretary (Land & Estates) in the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as Govt. Nominee Director on the Board of NBCC. Shri Arora is an Indian Administrative Service (IAS) officer of Gujarat cadre and joined the service in 2006.



Shri Sanjeet
Govt. Nominee Director

Shri Sanjeet has around 24 years of rich, varied and multi-disciplinary experience and presently he is serving as Joint Secretary & Financial Advisor in the Ministry of Housing and Urban Affairs, Government of India.



Shri Vishal Puri
Independent Director

Shri Vishal Puri Being a distinguished leader and Ex-Chairman of Chandigarh Branch of ICAI, Mr. Puri has 17 years of experience in Accountancy, Taxation, Audits and Financial Management.

STRATEGIC EXPANSION & FUTURE PLAN

Supertech Project

- Hon'ble Supreme Court upheld the NCLT order appointing NBCC to complete stuck Supertech housing projects.
- No of Houses to Built - 50,000 stalled units,
- Estimated Top-line- ₹10,000 crore
- 16 stalled Supertech projects spread across Uttar Pradesh, Haryana, Uttarakhand, and Karnataka.
- Projects has sufficient receivables making the overall portfolio financially viable.
- The revival model is designed to be self-sustainable without deploying NBCC's own balance sheet funds.



OVERVIEW ON GHITORNI PROJECT: *Delhi Land Dispute Resolution*

- NBCC successfully settled a long-standing land dispute in Delhi. This cleared the path to develop 21.23 acres (4.45 lakh sq. meters of built-up area), generating an estimated revenue potential of ₹8,500 crore.
- NBCC could resolve the long pending dispute with GNCTD pertaining to the land and has got its share of 21.23 Acres.
- Rs. 220 Cr. has been paid to the Govt. of NCT of Delhi towards the land premium and ground rent.
- Leasing of the land in favour of NBCC is in progress.
- Plans are underway to develop the land as per the norms.

- NBCC (India) Limited has entered the Dubai real estate market with a, ~15 million AED (approx. ₹37 crore) land purchase to develop a mixed-use project on 14,776 sq ft in Dubai Mainland and plans to provide quality, affordable housing aimed at the Indian diaspora and other residents.
- The land is purchased through NBCC Overseas Real Estate LLC (wholly owned subsidiary).
- ***Expected Sale: Rs. 175 Cr with Saleable Area of 51,716 sq ft***

- Refund along with interest & exemplary damages has been offered to all the allottees as per the NCDRC order and majority of the allottees have accepted the same.
- Also, reconstruction offer has also been extended to the allottees and around 80 nos. of homebuyers have accepted the same. Further, rentals are also being given to such homebuyers.
- Demolition of the project is under way in phases.
- Reconstruction of the project has also been planned, and contractor has been appointed for the same.

- **BCD Global Project Management Pact (April 2026):** Dubai-based real estate developer BCD Global appointed NBCC as the project management consultant (PMC) for its debut residential development in the Warsan district of Dubai.
- **Pantheon Elysee Real Estate Mega MoU (November 2025):** NBCC signed a broad framework MoU with Pantheon Elysee Real Estate Development LLC, a major Dubai property developer, to jointly construct residential, hospitality, and mixed-use projects across the UAE.
- **Republic of Seychelles Housing Order (April 2026):** NBCC was formally engaged as the Project Management Consultant in Seychelles to execute large-scale social housing and associated community infrastructure works.
- **Goldfields Australia Real Estate MoU (November 2025):** Stepping outside the Middle East, NBCC entered a strategic agreement with Goldfields Australia Pty Ltd (partnered via MedAchievers Pvt. Ltd.). This MoU establishes a framework to co-develop infrastructure, commercial real estate, and urban redevelopment initiatives across Australia.

Way Forward: Opportunities

- **Outreach of Redevelopment Business:** Erstwhile it was limited to Delhi only. Now expanding to other metropolitan cities and states e.g. Re-Development of Kerala state Housing Board land parcel, Kochi Metro Land Parcels, Redevelopment Projects at Goa, Satellite City in J&K, MAHAPREIT, Maharashtra, Sahakari Awas Nirman Evam Vitt. Nigam Ltd, UP
- NBCC is envisaging to **develop/redevelop PSU's vacant/under-utilized/un-utilized Land Parcels on self-sustainable basis** meeting their current demand and future expansion requirement of cash flows.
- This model is also extended to sick PSU's to avoid the huge interest on the borrowings and also to make them running again into profitable ventures.

Domestic opportunities:

- ❖ Redevelopment / Monetization – Govt. / State Govt.
- ❖ GPRA Colonies
- ❖ CPSE land Monetization
- ❖ Border Fencing Works
- ❖ Stalled Real Estate Projects
- ❖ Health Infrastructure Projects
- ❖ Ports, Highways , Road infrastructure

International opportunities:

- ❖ Make in India - GOI thrust for boosting exports
- ❖ Multilateral Funding Agencies – Increasing commitments in South Asia & Africa

Strategic Actions

- ❖ Execution is the Key
- ❖ Order Book Conversion into Running Projects
- ❖ Faster & Quality Construction with help of New technology
- ❖ Construction of Ghitrani Project (Real Estate)
- ❖ Fast Track Execution of GPRA & Amrapali Phase 2 Project
- ❖ Overseas Expansion
- ❖ Real Estate Sale/Marketing in Redevelopment Projects



NBCC (INDIA) LIMITED
(A Government of India Enterprise)

Towards Building a Viksit Bharat

**Corporate office: NBCC Bhawan, Lodhi Road ,
New Delhi, INDIA 110003
Phone: 011 - 24367314**



Thank You