DILIGENT INDUSTRIES LIMITED
CIN: L15490AP1995PLC088116
Registered Office : Dwarka Thirumala Road, Denduluru Village and Mandal, West Godavari-534 432, Andhra Pradesh - 534432, Phone No: 08829-256077/99, Fax: 08829-256088
E-mail: diligentinvestors@gmail.com, Website: www.diligentindustries.com

08.09.2026

To
Corporate Relationship Department
BSE Limited, P.J. Towers, Dalal Street
Mumbai - 400001

Dear Sirs,

SUB: Intimation of Notice of 32nd Annual General Meeting, Book Closure, Record Date / Cut-off Date and E-Voting Information for the 32nd AGM.

Ref: ISIN –INE650C01036 & Symbol: DILIGENT

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We wish to inform you that the 32nd Annual General Meeting ("**32nd AGM**") of the Company will be held on **Wednesday,** the **30th September, 2026** at **11.30 AM** at the registered office of the Company situated at **Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru District, AP– 534 432**, to transact the business as set out in the attached Notice of the 32nd AGM.

Further that in compliance with provisions of section 108 of the Companies Act, 2013 and Rule 20 of the Companies (management Administration) Rules, 2014 as amended by the Companies (Management and Administration) Rules, 2015 and regulation 44 of the SEBI (LODR) Regulations, 2015, the Company is providing remote e-voting facility before the AGM as well as voting facility during the AGM to members to exercise their right to vote at the Annual General Meeting by electronic means / poll and the business may be transacted through such voting, through e-Voting services provided by Central Depository Services (India) limited ("**CDSL**").

The Schedule of Events for 32nd AGM is as follows: -

E-Voting Services provider	CDSL E-Voting
E-Voting Start Date - End Date	27/09/2026 (9:00 a.m. IST) to 29/09/2026 (5:00 p.m. IST).
Cut Off Date / Record Date	23/09/2026
Book Closure	24/09/2026 to 30/09/2026 (both days inclusive)
AGM Day, Date & Time	Wednesday, the 30th September, 2026 at 11.30 AM
Venue of the AGM	Registered Office: Dwarka Thirumala Road, Denduluru Village & Mandal, Eluru Dist, Andhra Pradesh -534432, India.

During this period, the members of the Company, holding shares either in physical form or in Dematerialized form, as on the **Cut-off Date / Record Date**, may opt for remote e-voting. The voting module shall be disabled by CDSL for voting thereafter. Members who have not exercised voting right through remote e-voting, shall exercise at AGM during the AGM on poll.

This is for your information and record.

Thanking you,

Yours Sincerely,
For **Diligent Industries Limited**

Vankineni Bhanu Prakash

Digitally signed by Vankineni Bhanu Prakash
Date: 2026.09.08 15:34:22 +05'30'

Bhanu Prakash Vankineni
Managing Director
DIN: 00919910

DILIGENT INDUSTRIES LIMITED

32nd

ANNUAL REPORT

2025 - 2026

Index

COMPANY INFORMATION

Board of Directors

Mr. Bhanu Prakash Vankineni	: Managing Director
Mr. Kiran Kumar Vankineni	: Executive Director & CFO
Mrs. Phani Anupama Vankineni	: Non-Executive Non-Independent Director
Mr. Durga Prasad Vajjha	: Independent Director
Mr. Lokeswararao Nelluri	: Independent Director
Mr. Mohammed Baba	: Independent Director

Key Managerial Personnel ("KMP")

Mr. Kiran Kumar Vankineni	: Chief Financial Officer
Mr. Ankit Singhal	: Company Secretary & Compliance Officer

Board Committees

Audit Committee

Mr. Durga Prasad Vajjha	- Chairperson
Mr. Lokeswararao Nelluri	- Member
Mr. Mohammed Baba	- Member

Statutory Auditors
M/s. P. Suryanarayana & Co
Chartered Accountants
6-3-1092/93, Behind Shanthi Sikhara Apts
Raj Bhavan Road, Somajiguda
Hyderabad – 500 082.

Nomination & Remuneration Committee

Mr. Durga Prasad Vajjha	- Chairperson
Mr. Mohammed Baba	- Member
Mr. Lokeswararao Nelluri	- Member

Secretarial Auditors
M/s. Ganga Anil Kumar & Associates
3-548, 1st Floor, Javahar Vidya Nikethan School
Building, Undavalli Centre, Amaravati, AP – 522501

Stakeholders Relationship Committee

Mr. Lokeswararao Nelluri	- Chairperson
Mr. Mohammed Baba	- Member
Mr. Durga Prasad Vajjha	- Member

Registrars & Share Transfer Agent
Venture Capital & Corporate Investments Pvt. Ltd.
"AURUM", 4th & 5th Floors, Plot No.57, Jayabheri
Enclave Phase – II, Gachibowli, Hyderabad – 500032.
Email: info@vccipl.com
Website: www.vccipl.com

Factory & Registered Office
Dwarka Thirumala Road,
Denduluru Village and Mandal,
Eluru-534 432, Andhra Pradesh.
Email: diligentinvestors@gmail.com
Web: www.diligentindustries.com

CIN	-L15490AP1995PLC088116
ISIN	- INE650C01036
Listed on	- BSE Limited
Designated Depository	-CDSL

Bankers
ICICI Bank | HDFC | Bank of India | Axis Bank

NOTICE

NOTICE is hereby given that the **32nd Annual General Meeting** of the Members of **Diligent Industries Limited** will be held on **Wednesday, the 30th September, 2026 at 11.30 AM** at the Registered Office of the Company at Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru District, Andhra Pradesh– 534 432, to transact the following business:

ORDINARY BUSINESS:

ITEM NO. 1 - Adoption of Audited Standalone Financial Statements for the FY 2025-26.

To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the Financial Year ended 31st March, 2026 together with the Reports of Board of Directors, Auditors and such other reports annexed thereon.

ITEM NO. 2-Appointment of a Director in place of a retiring Director.

To appoint a director in the place of Mrs. Phani Anupama Vankineni (DIN: 00935032) who retires by rotation and being eligible, offers herself for reappointment.

By order of the Board of Directors
For **Diligent Industries Limited**

Place: Denduluru
Date: 07.09.2026.

Sd/-
Mr. Ankit Singhal
Company Secretary & Compliance Officer
Membership No: A31318

Reg. Office: Dwarka Thirumala Road,
Denduluru Village and Mandal,
Eluru District, AP– 534 432.
CIN- L15490AP1995PLC088116
E Mail - diligentinvestors@gmail.com
Website: https://www.diligentindustries.com

NOTES:

1. A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote on poll instead of him/her and such proxy need not be a member of the Company. Appointing a proxy does not prevent a member from attending the meeting in person if he/she so wishes.
2. A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.
3. Proxies in order to be effective must be delivered at the Registered Office of the Company not less than 48 hours before the commencement of the meeting.
4. Corporate members intending to send their authorized representatives to attend the meeting are requested to send to the Company a certified copy of the Board resolution authorizing their representative to attend and vote on their behalf at the meeting.
5. In case you are holding the Company's shares in dematerialized form, please contact your depository participant and give suitable instructions to update your bank details in your demat account and to notify any changes with respect to their addresses email ID, ECS mandate. In case you are holding Company's shares in physical form, please inform Company's RTA viz. M/s. Venture Capital and Corporate Investments Private Limited, "AURUM", 4th & 5th Floors, Plot No.57, Jayabheri Enclave Phase – II, Gachibowli, Hyderabad – 500032, by enclosing a photocopy of blank cancelled cheque of your bank account.
6. M/s. Venture capital and corporate investments private limited, "AURUM", 4th & 5th Floors, Plot No.57, Jayabheri Enclave Phase – II, Gachibowli, Hyderabad – 500032, Phones: 040-23818475 Email: info@vccilindia.com is the **Registrar & Share Transfer Agent (STA / RTA)** of the Company. All communications in respect of share transfers and change in the address of the members may be communicated to them.
7. Members holding shares in the same name under different Ledger Folios are requested to apply for consolidation of such Folios and send the relevant share certificates to the Share Transfer Agent/Company.
8. Members holding shares in physical form are requested to advise any change of address immediately to the Company's Registrar and Share Transfer Agent. Members holding shares in demat form must send the advice about the change in their address to their respective Depository Participants only and not to the company or Company's STA.
9. Members holding shares in physical form are informed to furnish their bank account details to the STA to have printed the same on the dividend warrants so as to avoid any possible fraudulent encashment / misuse of dividend warrants by others.
10. Members seeking any information or clarification on the accounts are requested to send queries in writing to the Registered Office of the Company, at least one week before the date of the meeting. Replies will be provided in respect of such written queries at the meeting.
11. Relevant documents referred to in the accompanying Notice are open for inspection by the members at the Registered office of the Company on all working days, between 11.00 A.M. to 1.00 P.M. up to the date of the meeting.
12. In case of joint holders attending the AGM, the members whose name appears as the first holder in the order of names as per the Register of members of the Company will be entitled to vote.
13. Members/Proxies are requested to bring the attendance slip filled in for attending the Meeting. Members are requested to come to the venue of the meeting well in advance for registration. No registration will be entertained after fifteen minutes from the scheduled time of the commencement of the meeting.

14. The annual report for the financial year 2025-26 is being sent through email to those members who have opted to receive electronic communication or who have registered their email addresses with the Company/depository participants. The annual report is also available on our website, i.e., https://www.diligentindustries.com/investor-relations/annual-reports.html. The Notice of the AGM and Annual Report of the Company can also be accessed from the website of the Stock Exchange i.e., BSE Limited at www.bseindia.com. The letter with the web link of the annual report being sent to those members who have not registered their email addresses with the Company/depository participant. The members will be entitled to a physical copy of the annual report for the financial year 2025-26, free of cost, upon sending a written request to the Compliance officer at Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru District, Andhra Pradesh– 534 432 or at email ID at diligentinvestors@gmail.com.
15. The Securities and Exchange Board of India has mandated submission of Permanent Account Number (PAN) by every participant in securities market for transaction of transfer, transmission/transposition and deletion of name of deceased holder. Members holding shares in demat form are, therefore, requested to submit PAN details to the Depository Participants with whom they have demat accounts. Members holding shares in physical form can submit their PAN details to the Registrar & Share Transfer Agents of the Company i.e., Venture capital and corporate investments private limited.
16. Members who hold shares in physical form can nominate a person in respect of all the shares held by them singly or jointly. Members who hold shares in single name are advised, in their own interest to avail of the nomination facility. Members holding shares in dematerialized form may contact their respective depository participant(s) for recording nomination in respect of their shares.
17. Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022, has mandated the listed companies to issue securities in dematerialized form only while processing service requests viz. Issue of duplicate securities certificate; claim from unclaimed dividend account; exchange of securities certificate; sub-division of securities certificate; consolidation of securities certificates/folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4, on the website of the Company's Registrar and Transfer Agents, Venture Capital and Corporate Investments Private Limited at https://www. https://www.vccipl.com. It may be noted that any service request can be processed only after the folio is KYC Compliant.
18. Section 108 of the Companies Act, 2013, read with rules made there under and Sub-regulation (1) of Regulation 44 of SEBI (LODR) Regulations, 2015, requires a listed Company to provide e-voting facility to its shareholders, in respect of all shareholders' resolutions, to be passed at General Meetings. Accordingly, the Company is pleased to offer e-voting facility, for all its members to enable them to cast their vote electronically.
19. In case a member desires to exercise his/her/its vote by using e-voting facility then he/she/it has to carefully follow the instructions as given for E-Voting. He/she/it can use the facility and log in any number of times till he/she/it has voted on the Resolution or till the end of the voting period whichever is earlier. The detailed instructions for E-Voting are given as part of this Notice.
20. Since E-Voting facility is provided to the Members pursuant to Sub-regulation (1) of Regulation 44 of SEBI (LODR) Regulations, 2015 and pursuant to the provisions of Section 108 of the Companies Act, 2013, read with Companies (Management and Administration) Rules, 2014, as amended, the chairman shall call for voting by poll at the meeting and upon such call being made, the voting by show of hands will not be allowed at the meeting.

21. The results of the e-voting and result of the physical voting at the meeting will be declared within 2 Working days from the conclusion of the meeting and the results along with the scrutinizer's report shall be placed on the website of the Company.
22. **Cut-Off Date:** The voting rights of the members shall be in proportion to their shareholding in the paid-up equity share capital of the Company as on **Wednesday, 23rd Sep, 2026 being the cut-off date**.
23. The members of the Company, holding shares either in physical form or in dematerialized form, as on **Wednesday, 23rd Sep, 2026 being the cut-off date**, being the cutoff date, may cast their vote (for or against) electronically.
24. The facility for voting through poll shall be made available at the meeting and the members attending the meeting who have not already cast their vote electronically through e-voting shall be able to exercise their voting right at the Meeting.
25. The members who have cast their vote by e-voting prior to the meeting may also attend the meeting but shall not be entitled to cast their vote again.
26. **Scrutinizer**: **Mr. Ganga Anil Kumar, (Membership No F11250 and CP No 26347),** a Practicing Company Secretary has been appointed by the Board as **Scrutinizer** for the purpose of ascertaining the requisite majority for all the businesses in a fair and transparent manner. The results declared along with the scrutinizer's report shall submitted to the Exchange and simultaneously be placed on the website of the Company.
27. Pursuant to Regulation 36(3) of SEBI (LODR) Regulations, 2015, and Secretarial Standard on General Meetings (SS-2), with respect to director seeking appointment/re-appointment at the AGM, a brief profile of the Directors proposed to be appointed, re-appointed, is annexed to this notice as Annexure-I.
28. Pursuant to Regulation of SEBI (LODR) Regulations, 2015, Brief profile of the Auditors proposed to be appointed, is provided in the explanatory statement annexed to this notice.
29. The Proxy Form and the Attendance slip are enclosed with this notice.
30. Pursuant to Secretarial Standard on General Meetings (i.e. SS-2), the route map of the AGM Venue is mentioned in the last page of the report for the convenience of the members of the Company.

Instructions for E-VOTING

CDSL /NSDL e-Voting System – For e-voting during AGM

THE INTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING:

(i) **Voting Period:** The voting period begins on **Sunday, the 27th day of September, 2026 at 9:00 AM and** ends on **Tuesday, 29th September, 2026 at 5:00 PM.** During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date **Wednesday, 23rd September, 2026** may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

(ii) ***Shareholders who have already voted through CDSL e-voting system prior to the meeting date, would not be entitled to vote at the meeting venue.***

(iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020,** under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders**, **by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

(iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e- Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular**,** Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of shareholders	**Login Method**
Individual Shareholders holding securitiesin Demat mode with CDSL	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest arehttps://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System My EASI.
	2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly.
	3) If the user is not registered for Easi/Easiest, option to register is available at cdsl website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders holding securitiesin demat mode with NSDL	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period
	2) If the user is not registered for IDeAS e-Services; option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
	3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use **Forget User ID** and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issuesrelated to login through Depository i.e. CDSL and NSDL

Login type	**Helpdesk details**
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911.

Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at: 022 - 4886 7000 and 022 - 2499 7000

(v) Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholdersother than individual holding in Demat form.**

1) The shareholders should log on to the e-voting website www.evotingindia.com.
2) Click on "Shareholders" module.
3) Now enter your User ID
   a. For CDSL: 16 digits beneficiary ID,
   b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
   c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4) Next enter the Image Verification as displayed and Click on Login.
5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable forboth demat shareholders as well as physical shareholders) • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in yourdemat account or in the company records in order to login. • If both the details are not recorded with the depository or company, please enterthe member id / folio number in the Dividend Bank details field.

(v) After entering these details appropriately, click on "**SUBMIT**" tab.

(vi) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

(vii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

(viii) Click on the EVSN for the relevant <Company Name> on which you choose to vote. **Diligent Industries Limited's EVSN is 260907071.**

(ix) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/ NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to theResolution and option NO implies that you dissent to the Resolution.

(x) Click on the "**RESOLUTIONS FILE LINK**" if you wish to view the entire Resolution details.

(xi) After selecting the resolution, you have decided to vote on, click on "**SUBMIT**". A confirmation box will be displayed. If you wish to confirm your vote, click on "**OK**", else to change your vote, click on "**CANCEL**"and accordingly modify your vote.

(xii) Once you "**CONFIRM**" your vote on the resolution, you will not be allowed to modify your vote.

(xiii) You can also take a print of the votes cast by clicking on "**Click here to print**" option on the Voting page.

(xiv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

(xv) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login andpassword. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.com and onapproval of the accounts they would be able to cast their vote.
- It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required to send the relevant Board Resolution/ Authorityletter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; anilkumar@ananyalegal.com & diligentinvestors@gmail.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITHTHE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR(self-attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.
2. For Demat shareholders -, Please update your email id & mobile no. with your respective Depository Participant (DP)
3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at 1800 22 55 33.

CDSL E-voting Grievances

All grievances connected with the facility for voting by electronic means may be addressed to Central Depository Services (India) Limited (**CDSL**) using the following contact options.

Central Depository Services India Limited
A Wing, 34/35 Floor, Marathon Futurex,
Mafatlal Mill Compounds,
N M Joshi Marg, Lower Parel (East),
Mumbai - 400013
Tel: 022-62343333

e-Voting Helpdesk Timings
Monday - Friday: 10:00 AM to 6.30 PM
Toll Free: 1800-21-09911

If you have any queries or feedback regarding the e-Voting System you may mail CDSL at helpdesk.evoting@cdslindia.com or contact Mr. Nitin Kunder (022-62343626) or Ms. Asawari Kalokhe (022-62343624) or Mr. Rakesh Dalvi (022-62343611).

e Voting

https://www.evotingindia.com/homepage.jsp

Diligent Industries Limited's EVSN is 260907071

Annexure-I

Details of Directors seeking appointment / re-appointment at the ensuing Annual General Meeting.
[Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard 2 on General Meetings issued by the Institute of Company Secretaries of India]

Name of the Director	**Mrs. Phani Anupama Vankineni**
DIN	00935032
Date of Birth	05-02-1971
Date of first appointment in the Board	14-08-2015
Relationship with other Directors	Spouse of Mr. Bhanu Prakash Vankineni, Managing Director of the Company.
Expertise in specific functional areas:	She possesses the understanding of the seasonal trends in agro commodities and guided the company in expanding its operations
Qualifications	B. Sc
Details of Remuneration sought to be paid and the remuneration last drawn by such person.	Nil
Nature of appointment (appointment/re-appointment)	Retires by rotation and offers herself for re-appointment.
Board Membership of other Companies as on March 31, 2026	NIL
Chairman/Member of the Committee of the Board of Directors of Diligent Industries Limited as on March 31, 2026.	Nil
Chairman/Member of the Committee of Directors of other companies in which he is a director as on March 31, 2026.	

a) Audit Committee	NIL
b) Stakeholders' Relationship	NIL
c) Nomination and Remuneration Committee	NIL
Number of shares held in the Company as on March 31, 2026.	1,46,92,000
Number of meetings attended during the year	5/5

DIRECTORS' REPORT

To
The Members
Diligent Industries Limited

Your directors have pleasure in presenting herewith the 32nd Annual Report on the business of Your Company together with the Audited Accounts for the financial year ended 31st March, 2026.

FINANCIAL SUMMARY:

(Rs. In Lakhs, except EPS Data)

PARTICULARS	Financial Year 2025-26	Financial Year 2024-25
Total Income from operations	15,295.18	14,355.70
Total Expenditure	14,947.74	14,009.39
Profit/(Loss) before Depreciation & Financial Charges	759.84	766.75
Depreciation	173.70	157.08
Financial Charges	236.52	260.97
Profit/Loss Before Tax	349.62	348.70
Prior period items	-	-
Provision for tax	95.24	98.42
Deferred tax	(9.97)	(1.22)
Net Profit/(Loss)	252.33	251.49
EPS (INR)	0.11	0.17

REVIEW OF OPERATIONS:

During the financial year 2025–26, the Company continued its operations in the manufacturing, processing and trading of edible oils, food products, feed products and agricultural commodities. The operating environment remained influenced by fluctuations in commodity prices, availability of raw materials and competitive market conditions. Despite these challenges, the Company continued its business operations with emphasis on operational continuity and prudent financial management.

Revenue from Operations for the year stood at ₹15,295.18 lakh as against ₹14,355.70 lakh during the previous financial year, registering a growth of approximately 6.54%. The increase in revenue reflects higher business turnover during the year.

The Company reported Profit Before Tax (PBT) of ₹337.60 lakh as against ₹348.70 lakh in the previous year. Profit After Tax (PAT) stood at ₹252.33 lakh compared with ₹251.49 lakh in FY 2024–25. The Company maintained a comparable level of profitability during the year notwithstanding the dynamic business environment.

The Company's financial position continued to remain supported by its operating activities. As at 31 March 2026, Property, Plant and Equipment stood at ₹1,290.32 lakh, compared with ₹1,232.12 lakh in the previous year, while Capital Work-in-Progress increased to ₹299.61 lakh from ₹225.57 lakh, indicating continued investment in productive assets.

Working capital remained a significant component of the Company's operations. Inventories amounted to ₹4,615.21 lakh compared with ₹3,973.63 lakh in the previous year, while Trade Receivables stood at ₹2,981.19 lakh against ₹839.41 lakh as at 31 March 2025.

The Company continued to meet its operational and working capital requirements through an appropriate mix of internal accruals and borrowings. Total Borrowings as at 31 March 2026 stood at ₹3,929.51 lakh, compared with ₹3,636.97 lakh as at 31 March 2025.

The management continues to focus on efficient utilization of resources, prudent working capital management, operational efficiency and compliance with applicable statutory and regulatory requirements to support the Company's long-term business objectives.

CHANGE IN NATURE OF BUSINESS:

During the year under review, the Company further enhanced its refinery facilities and continued to undertake various upgradation initiatives aimed at improving operational efficiency and strengthening its overall processing capabilities. There has been no significant change in the nature of business activities carried on by the Company during the year.

The Company continues to focus on the refining, processing and trading of edible oils and allied agricultural products as its core business activities, with an emphasis on sustainable growth and long-term operational efficiency. In addition, the Company is evaluating opportunities to expand its business into the agro-processing sector in the near future, with a view to diversifying its business portfolio and creating additional avenues for sustainable growth.

LISTING:

The Company has been listed at BSE alone w.e.f. 11-10-1995. The stock exchange symbol for shareholders identity is DILIGENT.

DIVIDEND:

With an interest to re-invest the profits, the Directors of your Company did not recommend any dividend for the Financial Year 2025-26.

Dividend Distribution Policy: Please click here for complete details on Dividend Distribution and Dividend Distribution Policy of the Company https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/dividend-distribution-policy-dil-29-05-2024.pdf

TRANSFER TO RESERVES:

The profit after tax for the period has been transferred to the reserve & surplus in the balance sheet / other equity schedule in the balance sheet.

SHARE CAPITAL AND ALLOTMENTS

During the year under review, there was no change in the capital structure of the company. The Authorized Share Capital of the Company as on March 31, 2026 stands at ₹35,00,00,000/- and Paid-up Share Capital of the Company stands at ₹23,84,30,766/-, comprising 23,84,30,766 Equity Shares of ₹1/- each. There are no allotments equity shares during the year under review.

Change in Shareholding Pattern

During the year under review, there is no change in the shareholding pattern of the promoters of the Company. The updated shareholding structure has been filed with the stock exchange in compliance with Regulation 31 of SEBI (LODR) Regulations, 2015 and available in the website of the company at https://www.diligentindustries.com/investor-relations/shareholding-patterns.html.

DEPOSITS:

Your Company has not accepted any deposits falling within the meaning of Section 73 of the Companies Act, 2013 read with Companies (Acceptance of Deposits) Rules, 2014 during the Financial Year.

BOARD OF DIRECTORS & KEY MANAGERIAL PERSONNEL

Your Board consists of Six (6) Directors including Three Independent Non- Executive Directors and One Non-Executive Non- Independent Director. None of the Directors of the Company are disqualified under the Provisions of the Companies Act, 2013 ('**Act'**) or under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. All independent Directors have provided confirmations as contemplated under Section 149(7) of the Companies Act 2013 stating that they meet the criteria of independence, as provided in Section 149(6) and Regulation 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Appointments / Re-appointments:

During the year under review, pursuant to Section 152(6) Mrs. Phani Anupama Vankineni (DIN: 00935032) is being retired by rotation and being eligible she herself offer for reappointment. Therefore, members may appointment her as Non-Executive Director Non- Independent in the ensuring Annual General meeting.

FORMAL ANNUAL EVALUATION MADE BY THE BOARD OF ITS OWN PERFORMANCE AND OF ITS COMMITTEES AND INDIVIDUAL DIRECTORS

The Company has in place a Policy for evaluation of the performance of the Board of Directors, its Committees and individual Directors, in accordance with the provisions of the Companies Act, 2013 and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Policy provides a framework for evaluation of the performance of the Board as a whole, its Committees and individual Directors, including the Independent Directors and the Chairperson of the Board. The evaluation is undertaken with reference to various parameters, including the composition and effectiveness of the Board, participation and contribution of Directors in Board and Committee meetings, understanding of the Company's business and affairs, strategic guidance, quality and timeliness of information provided to the Board, compliance with applicable laws and ethical standards, exercise of independent judgment, adherence to fiduciary responsibilities and overall effectiveness in discharging the respective duties and responsibilities.

The performance of the Board as a whole is evaluated by the Board, taking into consideration, inter alia, its composition, structure, effectiveness of deliberations, quality of decision-making, monitoring of management performance, risk oversight, governance standards and fulfilment of its key responsibilities.

The performance of the various Committees of the Board is evaluated with reference to their respective composition, terms of reference, effectiveness in discharging their responsibilities, participation of members, quality of deliberations and recommendations made to the Board.

The performance of individual Directors is evaluated with reference to their respective roles and responsibilities, attendance and participation in Board and Committee meetings, contribution to the deliberations and decision-making process, exercise of independent judgment, understanding of the Company's business and affairs, compliance with applicable laws and governance standards, and overall contribution to the functioning of the Board.

The performance evaluation of Independent Directors is undertaken by the entire Board, excluding the Independent Director being evaluated. The evaluation, inter alia, considers the performance of the Independent Directors, fulfilment of the criteria of independence and their independence from the management, as prescribed under the applicable provisions of the Companies Act, 2013 and the SEBI LODR Regulations.

The performance evaluation of the Chairperson takes into consideration his/her leadership of the Board, effectiveness in facilitating constructive deliberations, ensuring adequate participation of Directors, maintaining an appropriate balance between the interests of various stakeholders and promoting high standards of corporate governance.

The outcome of the performance evaluation is considered by the Board and the Nomination and Remuneration Committee, as applicable, for identifying areas of improvement and strengthening the effectiveness of the Board and its Committees. Appropriate measures, wherever considered necessary, are undertaken based on the observations arising from the evaluation process.

The Company undertakes the performance evaluation process annually in accordance with the applicable statutory and regulatory requirements. The evaluation process is intended to continuously improve the effectiveness of the Board, its Committees and individual Directors and to strengthen the Company's overall corporate governance framework.

In a separate meeting of independent directors held on February 14, 2026, the performance of non-independent directors, performance of the Board as a whole and performance of the Chairman was evaluated, considering the views of Executive directors and non-executive directors. The same was discussed in the Board meeting that followed, at which the performance of the Board, its committees and individual directors was also discussed.

The performance of the Board was evaluated by the Independent Directors, after seeking inputs from all the directors on the basis of the criteria such as the Board's composition, structure, effectiveness of Board processes, information and functioning, etc.

The Independent Directors reviewed the performance of the individual directors based on the criteria such as the contribution of the individual director to the Board like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc. In addition, the Chairman was also evaluated on the key aspects of his role.

Evaluation by Board (Other than Independent Directors):
In accordance with Regulation 17(10) of SEBI Listing Regulations, the entire Board of Directors of the Company shall evaluate the performance of Independent Directors of the Company. Performance evaluation of Independent Directors was done by the entire Board, excluding the Independent Director being evaluated.

A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance. A separate exercise was carried out to evaluate the performance of individual Directors including the Chairman of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgment, safeguarding the interest of the Company and its minority shareholders etc. The performance evaluation of the Independent Directors was carried out by the entire Board. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors who also reviewed the performance of the Secretarial Department. The Directors expressed their satisfaction with the evaluation process.

Criteria for Performance Evaluation:

a. Ability of the candidates to devote sufficient time and attention to his professional obligations as Independent Director for informed and balanced decision making.
b. Adherence to the Code of Conduct in letter and in spirit by the Independent Directors.
c. Bringing objectivity and independence of view to the Board's discussions in relation to the Company's strategy, performance, and risk management.
d. Statutory Compliance and ensuring high standards of financial probity and Corporate Governance.
e. Responsibility towards requirements under the Companies Act, 2013, Responsibilities of the Board and Accountability under the Director's Responsibility Statement.

Familiarization Programmes for Independent Directors:

All Independent Directors inducted into the Board attended an orientation program. The details of the Familiarization programmers to Independent Directors are available on its website at Familiarization programmers. A familiarization program for the Independent Directors was also held in its separate meeting.

The following are the feminization programmes held during the year.

S. No	Name of the Programme	Directors Attended	Duration of the Programme	Date
1	Updates under Companies Act, 2013 and SEBI Regulations.	1. Mr. Lokeswararao Nelluri 2. Mr. Mohammed Baba 3. Mr. Durga Prasad Vajjha	2 Hrs	30/05/2025
2	Updates on Corporate Governance and Role of Independent Director including GST & IT Laws.	1. Mr. Durga Prasad Vajjha 2. Mr. Lokeswararao Nelluri 3. Mr. Mohammed Baba	1 Hrs	14/08/2025
3	Syber Security and Data Privacy Laws	1. Mr. Durga Prasad Vajjha 2. Mr. Lokeswararao Nelluri 3. Mr. Mohammed Baba	2.5 Hrs	05/09/2025

INDEPENDENT DIRECTORS' DECLARATION

Each of the Independent Directors of the Company have submitted declaration, pursuant to Section 149(7) of the Companies Act, 2013 ("**the Act**"), stating that they meet the criteria of independence as laid down in Section 149(6) of the Act and Regulation 16 of the SEBI (**LODR**) Regulations, 2015.

DIRECTORS RESPONSIBILITY STATEMENT

Pursuant to Section 134 (5) of the Companies Act, 2013 Your Directors confirm that:

i) In preparation of annual accounts for the financial year ended 31st March, 2026 the applicable Accounting Standards have been followed along with proper explanation relating to material departures;

ii) The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give true and fair view of the state of affairs of the Company at the end of the financial year ended 31st March, 2026 and of the profit and loss of the Company for the year;

iii) The Directors have taken proper and sufficient care for their maintenance of adequate accounting records in accordance with the provisions of the Companies Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

iv) The Directors had prepared the annual accounts on a 'going concern' basis;

v) The directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and

vi) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

STATUTORY AUDITORS & REPORT:

M/s. P. Suryanarayana & Co., the Statutory Auditors of the Company were appointed for a period of 5 years from FY 24-25 to 28-29 by the members in the 30th AGM held on 30/08/2024. Accordingly, M/s. P. Suryanarayana & Co., will hold the office as the Statutory Auditors of the Company till the FY 28-29.

The Statutory Audit Report 2026 does not contain any observations, reservations or adverse remarks except the as mentioned here and it is self-explanatory.

Regarding the Income-Tax Liabilities and Tax Deducted at Source- The Company is evaluating the possibilities of filing appeals wherever possible, and other due shall be paid soon.

SECRETARIAL AUDITORS & REPORT:

M/s. Ganga Anil Kumar & Associates ("**GAKA"**), Practicing Company Secretaries, were appointed for five years from April 01, 2025 till March 31, 2030 by the shareholders of the company at the 31st Annual General Meeting held on September 30, 2025.

to conduct the secretarial audit of the Company for the financial year 2025-26, as required under Section 204 of the Companies Act, 2013 and Rules there-under. The secretarial audit report for FY 2025-26 forms part of the Annual Report as **Annexure-II** to the Board's report. The Secretarial Audit Report does not contain any reservations, qualifications or adverse remarks except the following and is self-explanatory.

Reply of the management for the observations of the Secretarial Auditor under Regulation 31 of the SEBI (LODR) Regulations -2015: The management hereby reply that such delay of 1 day for filing the shareholding pattern in the September 2025 Quarter, is inadvertent and will ensure to file within time in the future and delay of 4 days for filing the shareholding pattern in the June 2025 Quarter is inadvertent and was under impression that in view of introduction of SDD shareholding pattern, company need not file shareholding pattern.

INTERNAL AUDIT

In terms of Sec. 138 of the Companies Act, 2013 internal auditor(s) of the company have been appointed and the Internal Auditor of the company directly reports to the Audit Committee.

COST RECORDS & AUDIT

Pursuant to the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014, the Company is maintaining cost records as specified by the Central Government.

ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS

The Company has an Internal Control System, commensurate with the size, scale and complexity of its operations. Management has set-up a system to monitor and evaluates the efficacy and adequacy of internal control system in the Company on regular basis, its compliance with operating systems, accounting procedures and policies at all locations of the Company. Based on the audit reports the units undertake corrective action in their respective areas and strengthen the controls. Significant audit observations and corrective actions thereon are presented to the Audit Committee of the Board periodically.

The Board of Directors of the Company have adopted various policies like Related Party Transactions policy, Whistle Blower Policy, policy to determine material subsidiaries and such other procedures for ensuring the orderly and efficient conduct of its business for safeguarding its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information.

Based on the framework of internal financial controls and compliance systems established and maintained by the Company, the Board of Directors is of the opinion that the Company's internal financial controls were adequate and effective during the FY 2025-26.

RISK MANAGEMENT:

The Risk Management is overseen by the Audit Committee of the Company on a continuous basis. The Committee oversees Company's process and policies for determining risk tolerance and review management's measurement and comparison of overall risk tolerance to established levels. Major risks identified by the businesses and functions are systematically addressed through mitigating actions on a continuous basis. For details, please refer to the Management Discussion and Analysis report which form part of the Board Report.

The Board has framed a Risk Management Policy, inter alia, identifying various elements of risks faced by the Company which, in the Board's opinion, may threaten its existence and providing measures to control and mitigate such risks. The said Policy is posted on the Company's website www.diligentindustries.com.

ANNUAL RETURN:

In accordance with the provisions of Section 92 of the Companies Act, 2013, the Annual Return for the FY 2025-26 will be placed in the website of the Company at https://www.diligentindustries.com/investor-relations/annual-return.html.

CORPORATE SOCIAL RESPONSIBILITY (CSR):

As per the criteria laid down in the Companies Act, 2013, the provisions of Corporate Social Responsibility are not applicable to your Company during the current financial year.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE OUTGO

Information required under section 134(3) (m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014, is enclosed herewith as **Annexure – III**.

OTHER DISCLOSURES:

Board Meetings

During the year under review five Board Meetings were held. For further details, please refer Corporate Governance Report which forms part of this Annual Report.

Committees of Board

Your company has the following committees namely:

1. Audit Committee
2. Nomination and Remuneration Committee
3. Stakeholders Relationship Committee

The constitution of all the committees is as per the Companies Act, 2013 and SEBI (LODR) Regulations, 2015. The details of the Constitution are mentioned in Corporate Governance Report, which forms part of this Annual Report.

CORPORATE GOVERNANCE

The Report on Corporate Governance as stipulated in Regulation 34(3) of SEBI (LODR) Regulations, 2015 and other applicable Regulations is attached hereto as a part of this report as **Annexure – IX**

MANAGEMENT DISCUSSION AND ANALYSIS

A brief note on the Management discussion and analysis for the year is annexed as **Annexure - VIII**

VIGIL MECHANISM:

In pursuant to the provisions of section 177(9) & (10) of the Companies Act, 2013 and Regulation 22 of SEBI (LODR) Regulations, 2015, a Vigil Mechanism for directors and employees to report genuine concerns or grievances about unethical behavior, actual or suspected fraud or violation of the Company's code of conduct or Ethics Policy and to provide adequate safeguards against victimization of persons who use such mechanism and to provide direct access to the Chairperson of the Audit Committee in appropriate or exceptional cases.

The Policy on vigil mechanism and whistle blower policy may be accessed on the Company's website at https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Whistle-Blower-Policy.pdf

REMUNERATION RATIO OF THE DIRECTORS/ KEY MANAGERIAL PERSONNEL/ EMPLOYEES:

Statement showing disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act read with Rule 5(1) and 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is enclosed herewith as **Annexure – IV**.

PARTICULARS OF EMPLOYEES

No employee of your Company is in receipt of remuneration during the financial year under review as per Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS:

Details of balances of the Loans, guarantees and investments if any covered under Section 186 of the Companies Act, 2013 are given in the notes to the financial statements pertaining to the year under review.

No Loans, guarantees and investments made / provided during the year under review covered under Section 186.

SUBSIDIARIES, ASSOCIATE COMPANIES AND JOINT VENTURES:

The Company has no subsidiaries, joint venture, associate companies during the year under review.

RELATED PARTY TRANSACTIONS:

Related party transactions entered during the financial year under review are disclosed in the Financial Statements of the Company for the financial year ended 31st March, 2026. These transactions were entered at an arm's length basis and in the ordinary course of business. There were no materially significant related party transactions with the Company's Promoters, Directors, Management or their relatives, which could have had a potential conflict with the interests of the Company. **Form AOC-2**, containing a note on the aforesaid related party transactions is enclosed herewith as **Annexure – VI**.

Related Party Disclosures, as per Schedule V of SEBI (LODR) Regulations, 2015 are enclosed herewith **as Annexure-VII**.

The policy on materiality of Related Party Transactions and dealing with related party transactions as approved by the Board may be accessed on the Company's website at https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Policy-on-Related-Party-Transactions.pdf .

HUMAN RESOURCES:

Your Company considers its Human Resources as the key to achieve its objectives. Keeping this in view, your Company takes utmost care to attract and retain quality employees. The employees are sufficiently empowered, and such work environment propels them to achieve higher levels of performance. The unflinching commitment of the employees is the driving force behind the Company's vision. Your Company appreciates the spirit of its dedicated employees.

DISCLOSURE AS PER SEXUAL HARRASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND

REDRESSAL) ACT, 2013:

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of the Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy. No cases were filed pursuant to the Sexual Harassment of Women at Work Place (Prevention, Prohibition and Redressal) Act, 2013 during the year under review.

The Company has zero tolerance for sexual harassment at workplace. Further details pertaining to the same, as required to be disclosed, are furnished in the Corporate Governance Report annexed hereunder.

DISCLOSURES UNDER THE MATERNITY BENEFIT ACT, 1961:

As per the Companies (Accounts) Second Amendment Rules, 2025, the Board Report requires a formal compliance statement confirming adherence to the Maternity Benefit Act, 1961.

The Company affirms that it has complied, wherever applicable, with all applicable provisions of the Maternity Benefit Act, 1961. The Company remains committed to providing a safe, equitable, and supportive workplace for women employees during and after pregnancy.

GREEN INITIATIVE IN CORPORATE GOVERNANCE:

The Ministry of Corporate Affairs (MCA) has undertaken green initiative in Corporate Governance by allowing paperless compliances by the Companies and permitted the service of Annual Reports and documents to the shareholders through electronic mode subject to certain conditions and the Company continues to send Annual Reports and other communications in electronic mode to the members who have registered their email addresses with the Company/RTA.

TRANSFER OF SHARES TO IEPF

As per Section 124(6) of the Act, all shares in respect of which dividend has not been paid or claimed for Eight (8) consecutive years or more shall be transferred by the Company to Investor Education and Protection Fund (**IEPF**) of the Central Government. During the year under review no such instances.

GENERAL:

1.Your directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

I. Issue of equity shares with differential rights as to dividend, voting or otherwise.
II. Issue of shares (including sweat equity shares) to employees of the Company under any scheme.
III. Neither the Managing Director nor the Whole-time Director of the Company receive any remuneration or commission from any of its subsidiaries.
IV. No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.
V. No material changes and commitments affecting the financial position of the Company have occurred between the end of the financial year and date of report.
VI. No frauds were reported by the auditors during the year under review.
VII. There are no proceedings pending under the Insolvency and Bankruptcy Code, 2016.
VIII. There was no instance of onetime settlement with any Bank or Financial Institution.

2. The Company has complied with Secretarial Standards, i.e. SS-1 and SS-2 relating to Meetings of the Board of Directors and General Meetings respectively, issued by the Institute of Company Secretaries of India and notified by the Ministry of Corporate Affairs.

POLICIES & CODE OF CONDUCT:

The Company has adopted and implemented all mandatory and statutory policies as required under the applicable laws, including but not limited to the provisions of the Companies Act, 2013 and the relevant SEBI Regulations etc and the same are being reviewed and updated from time to time. These policies are made available on the Company's website for the information and benefit of all stakeholders. The same can be accessed through the following weblinks:

- https://www.diligentindustries.com/assets/images/investor-relations/stock-exchange/2-terms-conditions-of-appointment-of-independent-directors.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Code-of-Conduct-Directors-Senior-Management.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Whistle-Blower-Policy.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/stock-exchange/6-criteria-of-making-payments-to-non-executive-directors.pdf
- https://www.diligentindustries.com/investor-relations/related-party-transactions.html
- Policy - 'Material Subsidiaries'- Not Applicable
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Policy-on-determination-of-Materiality-of-Events-or-Information.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/stock-exchange/28-dividend-distribution-policy.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Code-of-Insider-Trading.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Nomination-Remuneration-Policy.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Policy-on-Preservation-of-Documents.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Risk-Management-Policy.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Sustainability-Policy.pdf
- https://www.diligentindustries.com/assets/images/investor-relations/policies-codeofconduct/Whistle-Blower-Policy.pdf
- All other policies - https://www.diligentindustries.com/investor-relations/policies-and-code-of-conduct.html

ACKNOWLEDGEMENTS:

Your directors wish to convey their appreciation to business associates for their support and contribution during the year. The Directors would also like to thank the employees, shareholders, customers, suppliers, alliance partners and bankers for the continued support given by them to the Company and their confidence reposed in the management.

By order of the Board of Directors
For Diligent Industries Limited

Place: Denduluru
Date: 07.09.2026

Sd/-
Phani Anupama Vankineni
Director, DIN: 00935032

Sd/-
Bhanu Prakash Vankineni
Managing Director, DIN: 00919910

Reg. Office: Dwarka Thirumala Road,
Denduluru Village and Mandal,

Eluru District, AP– 534 432.
CIN- L15490AP1995PLC088116
E Mail - diligentinvestors@gmail.com
Website: https://www.diligentindustries.com

Annexure – II

SECRETARIAL AUDIT REPORT
For the Financial Year ended on 31st March 2026
[Pursuant to Section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To
The Members,
Diligent Industries Limited
DwarakaThirumala Road, Denduluru (V & M),
Eluru Dist, Andhra Pradesh- 534432, India.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Diligent Industries Limited** (hereinafter called the "**Company"**) having its registered office at Dwaraka Thirumala Road Denduluru (V & M), Eluru Dist, Andhra Pradesh- 534432. The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the Company books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year 2025-2026 complied with the statutory provisions listed here under and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made there under, as applicable
(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under
(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.
c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009/2018. (not applicable during the audit period)
d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014; (not applicable during the audit period)
e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; (not applicable during the audit period)
f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; (not applicable during the audit period) and
h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; (not applicable during the audit period) and
i) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; not applicable during the review period.; and

j) The Securities and Exchange Board of India (Depositories and Participant) Regulations, 2018;
k) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993
l) The SEBI (Listing Obligations & Disclosure Requirements) 2015, entered into by the Company with Stock Exchange; **As Applicable;**

Other specifically applicable laws to the Company:

1. National Oil Seeds and Vegetable Oils Development Board Act, 1983;
2. Food Safety and Standards Act, 2006.
3. Indian Boilers Act, 1923.

We have also examined compliance with the applicable clauses of the Secretarial Standards issued by the Institute of Company Secretaries of India.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc.

We further report that:

- During the year under review there was proper balance in the composition of the Board of Directors of the Company. There were changes in the composition of the Board of Directors that took place during the period under review. The same were carried out as per the applicable provisions of the Companies Act, 2013 and SEBI Regulations.

- Adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, except a few instances where shorter notices were obtained and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

- All decisions at Board Meetings and Committee Meetings are carried out with requite majority as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

- There were no such specific events/actions in pursuance of the above referred laws, rules, regulations, etc., having a major bearing on the Company's affairs, except the following.

As per our examination of the records and representation of the management, we hereby state that the Company had paid SOP fines to BSE in 2 instances i.e. for 1 day delay in filing the shareholding pattern of September 2025 Quarter and 4 days delay in filing the shareholding pattern of June 2025 Quarter under Regulation 31 of the SEBI (LODR) Regulations, 2015. Accordingly, the Company paid SOP fines of Rs. 2,000/- plus GST and Rs. 8,000/- plus GST to BSE respectively.

- We further report that no prosecutions were initiated and no fines or penalties were imposed for the year, under the Companies Act, the SEBI Act, the SCRA or other SEBI Regulations, on the Company or its directors and officers except a few instances of payment of additional fee to MCA.

We further report that:

There are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

For M/s. Ganga Anil Kumar & Associates

Practicing Company Secretaries
FRN- S2023AP952200

Place: Amaravati
Date: 13.08.2026

Sd/-
CS Ganga Anil Kumar, Proprietor
ICSI M. No. F11250 & CP No. 26347
UDIN: F011250H001107829
Peer Review Certificate No. 7222/2025
Certificate valid up to 30-09-2030

Note: This report is to be read with our letter of even date which is annexed as '**Annexure-**A' and forms an integral part of this report.

'Annexure A'

To
The Members,
Diligent Industries Limited
DwarakaThirumala Road, Denduluru (V & M),
Eluru Dist, Andhra Pradesh- 534432, India.

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations and standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For M/s. Ganga Anil Kumar & Associates
Practicing Company Secretaries
FRN- S2023AP952200

Place: Amaravati
Date: 13.08.2026

Sd/-
CS Ganga Anil Kumar, Proprietor
ICSI M. No. F11250 & CP No. 26347
UDIN: F011250H001107829
Peer Review Certificate No. 7222/2025
Certificate valid up to 30-09-2030

ANNEXURE - III

PARTICULARS OF ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO REQUIRED UNDER THE COMPANIES (ACCOUNTS) RULES, 2014

(A) CONSERVATION OF ENERGY-

(i) The steps taken or impact on conservation of energy; - The Company is constantly trying to optimally utilize the power by using techniques like Techtronic blasts, LED Lights, reactive power, Motor Staggering and soft starter Etc.

(ii) The steps taken by the Company for utilizing alternate sources of energy; - The Company continues to evaluate and explore the feasibility of utilizing alternate and renewable sources of energy, including solar energy, for its operations. During the year under review, the Company did not undertake any significant investment or specific project towards generation or utilization of alternate sources of energy.

The Company remains committed to adopting suitable renewable-energy solutions, wherever commercially and operationally feasible, with a view to reducing its dependence on conventional sources of energy and improving overall energy efficiency and sustainability.

(iii) The capital investment on energy conservation equipment's; - During the year under review, the Company did not undertake any significant capital investment or specific project on energy conservation equipment's.

(B) TECHNOLOGY ABSORPTION-

(i) The efforts made towards technology absorption; - The Company continues to adopt and absorb appropriate technologies in its refining and processing operations with a view to improving operational efficiency, product quality and overall productivity. During the year under review, the Company undertook various measures towards upgradation and optimization of its refinery facilities, including improvements in process efficiency, equipment performance and operational controls.

The Company continuously evaluates available technologies and process improvements relevant to the edible oil refining and processing industry and adopts suitable technologies based on technical feasibility, operational requirements and commercial viability.

(ii) The benefits derived like product improvement, cost reduction, product development or import substitution;

(iii) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year)-

(a) The details of technology imported; - During the year under review, the Company did not import any significant technology from outside India requiring disclosure under the applicable provisions of the Companies Act, 2013.

(b) The year of import; - Not Applicable

(c) Whether the technology has been fully absorbed; - Not Applicable

(d) If not fully absorbed, areas where absorption has not taken place, and the reasons thereof; - Not Applicable

(iv) The expenditure incurred on Research and Development - During the year under review, the Company did not incur any significant expenditure specifically towards Research and Development activities.

(C) FOREIGN EXCHANGE EARNINGS AND OUTGO

The Foreign Exchange earned in terms of actual inflows during the year and the Foreign Exchange outgo during the year in terms of actual outflows. - Nil

By order of the Board of Directors

For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-	**Sd/-**
Phani Anupama Vankineni	**Bhanu Prakash Vankineni**
Director, DIN: 00935032	**Managing Director, DIN: 00919910**

Reg. Office: Dwarka Thirumala Road,
Denduluru Village and Mandal,
Eluru District, AP– 534 432.

CIN- L15490AP1995PLC088116
E Mail - diligentinvestors@gmail.com
Website: https://www.diligentindustries.com

ANNEXURE - IV

PARTICULARS OF EMPLOYEES
[Pursuant to Rule 5(1) of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

i) The percentage of increase in remuneration of each Director, Chief Financial Officer and Company Secretary during the financial year 2025-26.

Remuneration, among directors, is paid only to Mr. Kiran Kumar Vankineni as Executive Director of the Company. Remaining Directors are not in receipt of any remuneration other than sitting fees.

S. No	Name of Director / Company Secretary	Remuneration 2025-26	Remuneration 2024-25	Percentage Change (%)
1	Bhanu Prakash Vankineni	Foregone	Foregone	NIL
2	Kiran Kumar Vankineni	4.80 L	4.80 L	NIL
3	Ankit Singhal	2.64 L	2.64 L	NIL

ii) Ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2025-26 and the comparison of remuneration of each Key Managerial Personnel (**KMP**) against the performance of the Company are as under:

S. No	Name of Director/KMP and Designation	The ratio of the remuneration of each director to the median remuneration of the employees for the financial year	The Percentage increase in remuneration of each director, CFO, CEO in the financial year
1.	Bhanu Prakash Vankineni	Foregone (During the year no remuneration was paid)	NIL
2.	Kiran Kumar Vankineni	2.37 X	NIL
3.	Ankit Singhal	1.30 X	NIL

Note: Here 'X' is a median remuneration of the permanent employees is Rs. 2.02 Lakh per annum.

iii) In the financial year, there was an increase of NIL % in the median remuneration of employees;

iv) There were 18 permanent employees on the rolls of Company as on March 31, 2026;

v) Average percentage increase made in the salaries of employees other than the managerial personnel in the last financial year i.e. 2025-26 was NIL % whereas the decrease/ increase in the managerial remuneration for the same financial year was NIL%.

vi) It is hereby affirmed that the remuneration paid is as per the Remuneration Policy for Directors, Key Managerial Personnel and other Employees.

vii) Information as per Rule 5(2) of Chapter XIII, the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

PARTICULARS OF TOP TEN EMPLOYEES IN TERMS OF REMUNERATION DRAWN

(Amount in Lakhs)

S. No	Employee name	Designation	Educational qualification	Age	Experience	Date of Joining	Gross remuneration paid (Per Annum)	Previous employment and designation, If any	No. Shares held, if any	Whether relative to director or manager
1	Inti Lakshmi Narayana	Plant In-charge	I.T.I	55	29	04-01-2008	3.21	NA	Nil	No
2	V.Satish	Lab In-charge	Graduate	44	20	04-01-2008	4.82	Private Job, Lab Technician	Nil	No
3	P.Sattibabu	Boiler In-charge	Intermediate	43	14	01-06-2016	3.78	Private Job, Boiler Operator	Nil	No
4	R.Gurumoorthy	Plant In-charge	Intermediate	30	8	01-05-2021	6.39	NA	Nil	No
5	K.V.Ramprasad	Factory In-charge	Intermediate	47	24	19-03-2008	1.81	NA	Nil	No
6	R.M.S.Sunil Kumar	Driver	10th Class	36	14	01-01-2021	1.94	Private Job.	Nil	No
7	Nakka Chandra Sekhara Rao	Accounts Staff	PG	48	15	01-01-2021	2.68	Private Job, Jr. Accountant.	Nil	No
8	P.M.D.Praveen	Office Staff	Graduate	34	12	01-09-2014	2.26	NA	Nil	No
9	Kella Sai Narayana	Accounts Staff	Graduate	38	7	07-04-2008	2.47	-	Nil	No
10	Alluboina Vijaya Lakshmi	Accounts Staff	Graduate	36	11	01-08-2022	3.43	NA	Nil	No

viii) During the year under review, no employee was in receipt of remuneration exceeding one crore and two lakh rupees for the reporting year and no employee was paid for any part of that year, at a rate which, in the aggregate, was not less than eight lakh and fifty thousand rupees per month.

By order of the Board of Directors
For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-
Phani Anupama Vankineni
Director, DIN: 00935032

Sd/-
Bhanu Prakash Vankineni
Managing Director, DIN: 00919910

ANNEXURE – V

Form AOC-1

(Pursuant to first proviso to sub-section (3) of Section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statements of subsidiaries/associate companies/joint ventures:

Part- “A”: Subsidiaries

The Company has no subsidiaries.

Part- “B”: Associates and Joint Ventures

The Company has no Associates and Joint Ventures.

By order of the Board of Directors
For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-	**Sd/-**
Phani Anupama Vankineni	**Bhanu Prakash Vankineni**
Director, DIN: 00935032	**Managing Director, DIN: 00919910**

ANNEXURE - VI

FORM NO. AOC -2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transaction under third proviso thereto.

1. Details of contracts or arrangements or transactions not at Arm's length basis:

   There were no contracts or arrangements or transactions entered into during the year ended 31st March, 2026, which were not at arm's length basis.

2. Details of contracts or arrangements or transactions at Arm's length basis:

   The details of material contracts or arrangements or transactions at arm's length basis during the year ended 31st March, 2026 are as follows:

Nature of contract & Name of the related party	Nature of relationship	Duration of Contracts	Salient Terms	Amount (Rs. in Lakhs)
Loan & Mr. Bhanu Prakash Vankineni	Managing Director	On Demand	Unsecured Loan repaid	72.98
Purchase of Goods, Other income & Aditya Rice Mill	Enterprises owned or significantly influenced by key management personnel or their relatives	As mutually agreed from time to time.	Ordinary Course of Business	Purchase of Goods- 5,510.78 Other Income (Rent Received) - 0.96
Sale of Goods & Eway Lipids Private. Ltd	Enterprises owned or significantly influenced by key management personnel or their relatives	As mutually agreed from time to time.	Ordinary Course of Business	Sale of Goods- 2,142.25
Sales, Purchases & Adithya Commercials India Private Limited	Enterprises owned or significantly influenced by key management personnel or their relatives	As mutually agreed from time to time.	Ordinary Course of Business	Sales – 125.87 Purchases – 8,119.25

By order of the Board of Directors
For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-
Phani Anupama Vankineni
Director, DIN: 00935032

Sd/-
Bhanu Prakash Vankineni
Managing Director, DIN: 00919910

ANNEXURE - VII

Related Party Disclosure as per Schedule V of SEBI (LODR) Regulations, 2015

(Amount in Lakhs)

Nature of contract & Name of the related party	Nature of relationship	Duration of Contracts	Salient Terms	Transaction for 2025-26	Closing Balance as on 31st March, 2026
Loan repaid to Mr. Bhanu Prakash Vankineni	Managing Director	As mutually agreed,	Unsecured Loan	72.98	(775.72)
Loan repaid to Mrs. Phani Anupama Vankinei	Director	As mutually agreed,	Unsecured Loan	Nil	(105.37)
Sales & E-Way Lipids Private Limited	Enterprises owned or significantly influenced by key management personnel or their relatives	As mutually agreed,	Ordinary Course of Business	2142.25	2211.79
Sales and Purchases: a. Adithya Rice Mill b. Adithya Commercials India Private Limited	Enterprises owned or significantly influenced by key management personnel or their relatives	As mutually agreed,	Ordinary Course of Business	5511.74 8245.12	829.88 122.99

By order of the Board of Directors
For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-
Phani Anupama Vankineni
Director, DIN: 00935032

Sd/-
Bhanu Prakash Vankineni
Managing Director, DIN: 00919910

MANAGEMENT DISCUSSION & ANALYSIS

1. Industry Structure and Developments

The Indian edible oils industry forms an important part of the country's food and nutritional security. Demand for edible oils continues to be supported by population growth, increasing urbanisation, changing dietary preferences, rising household consumption and the expanding food processing, hospitality and organised retail sectors.

India continues to have a significant structural dependence on imported edible oils. According to the Economic Survey 2025-26, more than 50% of domestic edible oil consumption continues to be met through imports, making domestic edible oil prices sensitive to international commodity prices, exchange rate movements, freight costs and changes in trade and import duty policies. The Economic Survey also notes that the Government's policy interventions have contributed to an increase in domestic oilseed production and a gradual reduction in import dependence.

The Government of India has continued to focus on strengthening domestic oilseed production and reducing import dependence through initiatives including the National Mission on Edible Oils – Oilseeds (NMEO-OS) and National Mission on Edible Oils – Oil Palm (NMEO-OP). The Government has set a target of increasing oilseed production substantially by 2030-31 and strengthening the domestic edible oil ecosystem.

The industry nevertheless remains exposed to fluctuations in agricultural production, availability of oilseeds and other raw materials, global edible oil prices, weather conditions, logistics costs, exchange rates and Government policies relating to imports, duties and food regulation.

Company's Business

Diligent Industries Limited ("the Company") is primarily engaged in the manufacture of Edible Rice Bran Oil. The Company's manufacturing facility is situated at Denduluru, Andhra Pradesh. The Company also undertakes activities relating to processing and trading of agricultural commodities and allied products, including products and by-products associated with the edible oil and extraction process.

The Company's operations are supported by its manufacturing and processing infrastructure and its presence in the edible oil and allied agricultural products value chain. De-oiled cakes and other allied products generated from the processing operations have applications in the cattle feed, poultry feed and aqua feed industries.

The Company's financial statements classify its operations as a single reporting business segment, being the manufacture of Edible Rice Bran Oil, in accordance with Ind AS 108. There are no material individual markets outside India requiring separate geographical segment disclosure.

During FY 2025-26, the Company recorded revenue from operations of ₹15,295.18 lakh, compared with ₹14,355.70 lakh in FY 2024-25, representing an increase of approximately 6.54%.

2. Opportunities

The Indian edible oil industry presents long-term opportunities arising from the essential nature of edible oils, growing domestic consumption and continued development of India's food processing and agricultural value chains.

The Government's continued focus on increasing domestic oilseed production and reducing import dependence provides an opportunity for domestic processors and manufacturers to strengthen sourcing and processing capabilities. The Government has reported significant growth in oilseed area, production and productivity during the period 2014-15 to 2024-25 and continues to pursue measures aimed at increasing domestic availability of edible oils.

For the Company, opportunities include:

- strengthening procurement and sourcing of oilseeds and other raw materials;
- improving capacity utilisation and operational efficiency;
- enhancing processing and refining efficiencies;
- strengthening relationships with institutional and industrial customers;
- improving working capital management and inventory planning;
- leveraging demand for edible oils and allied agricultural products; and
- improving value realisation from by-products such as de-oiled cakes.

The Company will continue to focus on operational efficiency, prudent procurement, working capital discipline and strengthening its position in the edible oil value chain.

3. Segment-wise / Product-wise Performance

The Company operates primarily in a single business segment, namely manufacture of Edible Rice Bran Oil, as determined under Ind AS 108.

The Company's operations include processing and manufacture of edible oil and allied products. The principal operating activities are influenced by the availability and cost of raw materials, prevailing edible oil prices, processing yields, capacity utilisation, realisations, power and fuel costs, logistics costs and market demand.

During FY 2025-26, revenue from operations increased to ₹15,295.18 lakh from ₹14,355.70 lakh in FY 2024-25. The increase in revenue reflects continued business operations and sales during the year.

The Company will continue to focus on improving operating efficiency, optimising procurement and production processes, strengthening customer relationships and improving contribution margins through disciplined management of input costs and working capital.

4. Outlook

The long-term outlook for India's edible oil sector remains supported by structural domestic demand and the essential nature of edible oils in household consumption and food processing.

At the same time, the industry is expected to remain sensitive to international edible oil prices, domestic oilseed production, import dependence, exchange rates, freight costs, Government trade policies and changes in customs duties. The Economic Survey 2025-26 specifically recognises the sensitivity of India's edible oil prices to global price movements, exchange rate fluctuations and trade policy changes.

The Government's initiatives aimed at increasing domestic oilseed production and reducing import dependence are expected to support the development of the domestic edible oil ecosystem over the medium to long term. The Company remains focused on consolidating its existing operations, improving manufacturing efficiencies, managing raw material and working capital requirements and maintaining a disciplined approach towards costs and financial resources.

5. Risks and Concerns

The Company's business is subject to various operational, financial, market and regulatory risks. The principal risks identified by the Company are as follows:

5.1 Commodity Price Risk

The Company's profitability is exposed to fluctuations in the prices of oilseeds, edible oils and other agricultural commodities. Changes in international commodity prices, domestic supply-demand conditions, import duties and market conditions may affect raw material costs and product realisations.

The Company monitors commodity prices, procurement conditions and market trends and seeks to manage procurement and inventory levels in accordance with prevailing business conditions.

5.2 Raw Material Availability Risk
Agricultural commodities are affected by climatic conditions, crop yields, seasonal factors and regional availability. Any significant reduction in the availability of oilseeds or increase in procurement costs may affect production volumes and operating margins. The Company seeks to mitigate this risk through continuous monitoring of market conditions, procurement planning and maintaining relationships with suppliers.

5.3 Market and Business Risk
The edible oil business is competitive and subject to changes in customer demand, product prices, market conditions and competitive intensity. Changes in consumer preferences, pricing pressure and changes in demand may impact sales and margins. The Company seeks to address these risks through operational efficiency, customer relationships, cost management and maintaining product quality.

5.4 Credit Risk
Credit risk arises principally from trade receivables. As at 31 March 2026, trade receivables stood at ₹2,981.19 lakh, compared with ₹839.41 lakh as at 31 March 2025. The increase in receivables requires continued monitoring of customer credit exposure, collection cycles and working capital. The Company monitors receivable ageing and collection performance as part of its credit risk management process.

The Company's receivable ageing as at 31 March 2026 comprised ₹2,525.11 lakh outstanding for less than six months, ₹355.65 lakh for six months to one year and the balance in older ageing categories.

5.5 Liquidity and Working Capital Risk

The Company's operations require adequate working capital for procurement, inventory holding and day-to-day operating requirements. Changes in inventory levels, receivables and supplier payment cycles can have a significant impact on liquidity.

The Company continues to monitor working capital requirements and available banking facilities. As at 31 March 2026, the Company had current assets of ₹9,063.72 lakh against current liabilities of ₹4,320.43 lakh.

5.6 Regulatory and Compliance Risk
The Company operates in a regulated industry and is subject to applicable laws relating to food products, taxation, environmental matters, labour, corporate law and other statutory requirements. Changes in regulations, taxation, import duties or food-related standards may impact the Company's operations and cost structure. The Company continues to monitor applicable statutory and regulatory requirements and seeks to maintain appropriate compliance systems.

5.7 Energy and Operating Cost Risk
Power, fuel, transportation, labour and maintenance costs constitute important components of the Company's operating cost structure. During FY 2025-26, power and fuel expenses increased to ₹256.92 lakh from ₹226.58 lakh, while labour work expenses increased to ₹114.18 lakh from ₹37.70 lakh. The Company continues to focus on operational efficiency, cost optimisation and appropriate utilisation of resources.

6. Risk Management

The Company has implemented a risk management framework for identification, assessment, monitoring and mitigation of key business, operational, financial and compliance risks. The objective of the framework is to enable the Company to identify material risks on a timely basis, assess their potential impact, establish appropriate mitigation measures and monitor the effectiveness of such measures.

The Company's risk management approach covers, inter alia:

- commodity and raw material price risks;
- credit and receivable risks;
- liquidity and working capital risks;
- operational and manufacturing risks;
- regulatory and compliance risks;
- financial and interest rate risks; and
- business and market risks.

The Company's financial statements also identify credit risk as a principal financial risk and state that the carrying amount of trade receivables and other financial assets represents the Company's exposure to credit risk. The Company will continue to review and strengthen its risk management processes in line with changes in its business environment.

7. Internal Control Systems and their Adequacy

The Company has established internal control systems commensurate with the size, nature and complexity of its operations. The internal control framework is designed to ensure orderly and efficient conduct of business, safeguarding of assets, accuracy and reliability of financial reporting, proper recording and classification of transactions, compliance with applicable laws and regulations and adherence to established policies and procedures.

The Company's internal controls cover key areas including procurement, production, inventory management, sales, receivables, payments, accounting, finance, statutory compliance and financial reporting. The Company has an Audit Committee constituted in accordance with the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Audit Committee periodically reviews the adequacy and effectiveness of internal financial controls and financial reporting processes.

The statutory auditors, as part of their audit procedures, have also examined relevant internal controls and records. The auditors reported that physical verification of property, plant and equipment and inventory was conducted by management at reasonable intervals and that the procedures followed were appropriate. The management considers the internal control systems to be adequate and commensurate with the Company's requirements.

8. Financial Performance with respect to Operational Performance

The financial performance of the Company during FY 2025-26 is summarised below:

Particulars	FY 2025-26	FY 2024-25
Revenue from Operations (₹ lakh)	15,295.18	14,355.70
Total Income (₹ lakh)	15,297.37	14,358.09
Profit Before Tax (₹ lakh)	337.60	348.70
Profit for the Year (₹ lakh)	251.49	252.33
Basic EPS (₹)	0.11	0.17

The Company's revenue from operations increased by approximately 6.54%, from ₹14,355.70 lakh in FY 2024-25 to ₹15,295.18 lakh in FY 2025-26.

Profit before tax decreased to ₹337.60 lakh from ₹348.70 lakh in the previous year. Profit for the year remained broadly stable at ₹251.49 lakh as compared with ₹252.33 lakh in FY 2024-25. The financial performance during the year was influenced by the movement in raw material costs, inventory levels, employee costs, finance costs and other operating expenses.

Cost of materials consumed during the year was ₹14,542.80 lakh as compared with ₹14,572.06 lakh in the previous year. Employee benefit expenses increased to ₹85.50 lakh from ₹51.55 lakh, while finance costs reduced to ₹236.52 lakh from ₹260.97 lakh.

Other expenses increased to ₹596.86 lakh from ₹408.38 lakh. Significant movements included increases in labour work expenses, power and fuel expenses, repairs and maintenance and transportation expenses. The Company continued to focus on working capital management and operational efficiencies during the year.

Cash Flow

The Company generated net cash from operating activities of ₹187.87 lakh during FY 2025-26, compared with net cash used in operating activities of ₹1,689.26 lakh in FY 2024-25. This represents an improvement in operating cash generation during the year. The improvement was primarily attributable to changes in working capital and operating assets and liabilities during the year.

9. Human Resources and Industrial Relations

Human resources continue to be an important component of the Company's operations. The Company seeks to maintain a work environment that encourages employee development, productivity, safety and compliance with applicable labour and employment requirements.

The Company provides applicable employee benefits including provident fund, ESI and gratuity benefits. During FY 2025-26, the Company recognised gratuity obligations based on an actuarial valuation in accordance with Ind AS 19.

The Company continues to focus on employee welfare, skill development, workplace safety and maintaining harmonious industrial relations. Number of employees as at 31 March 2026: 18.

10. Key Financial Ratios and Return on Net Worth

The key financial ratios of the Company for FY 2025-26 and FY 2024-25 are set out below:

Particulars	FY 2025-26	FY 2024-25	Change	Explanation
Current Ratio	2.10	2.12	-1%	No significant change
Debt-Equity Ratio	0.59	0.56	4%	No significant change
Interest Coverage Ratio*	2.43	2.34	4%	No significant change
Inventory Turnover Ratio	3.56	4.59	-22%	Below 25% threshold
Trade Receivables Turnover Ratio	8.01	5.16	55%	Improvement in turnover during the year
Trade Payables Turnover Ratio	176.83	127.77	38%	Primarily due to reduction in average trade payables
Net Capital Turnover Ratio	3.22	2.96	9%	No significant change
Net Profit Ratio	1.65%	1.75%	-6%	No significant change
Return on Capital Employed	5.43%	6.07%	-11%	No significant change
Return on Net Worth / Return on Equity	3.84%	6.10%	-37%	Reduction primarily due to increase in shareholders' equity following the rights issue completed in FY 2024-25

The Company's audited financial statements disclose the Current Ratio, Debt-Equity Ratio, Debt Service Coverage Ratio, Return on Equity, Inventory Turnover, Trade Receivables Turnover, Trade Payables Turnover, Net Capital Turnover, Net Profit Ratio, Return on Capital Employed and Return on Investment.

The Company's Return on Equity / Return on Net Worth declined from 6.10% to 3.84%, principally due to the increase in shareholders' equity following the rights issue completed during FY 2024-25, while profitability remained broadly stable.

The Trade Receivables Turnover Ratio increased from 5.16 to 8.01, representing a 55% movement. The audited financial statements attribute the relevant movement to changes in trade receivables.

The Trade Payables Turnover Ratio increased from 127.77 to 176.83, representing a 38% movement, primarily attributable to the reduction in trade payables during the year.

11. Capital Structure and Rights Issue

The Company completed a rights issue during FY 2024-25 involving 12,40,70,766 equity shares of ₹1 each at an issue price of ₹3.60 per share, aggregating to ₹4,466.55 lakh. The proceeds were utilised towards adjustment of promoter unsecured loans, working capital requirements, general corporate purposes and issue-related expenses. The increase in the Company's equity base arising from the rights issue has an impact on certain capital-based ratios, particularly Return on Equity / Return on Net Worth.

As at 31 March 2026, the Company's total equity stood at approximately ₹6,703.15 lakh, while total debt for ratio purposes stood at approximately ₹3,636.97 lakh.

12. Technology and Operational Efficiency

The Company continues to focus on maintaining and improving its manufacturing and processing infrastructure and on adopting appropriate technology and operational practices for improving efficiency, quality and resource utilisation.

The Company's manufacturing operations involve processing and manufacture of edible oil and allied products. The Company continues to review opportunities for process improvement, optimisation of energy consumption, maintenance of plant and machinery and improvement in production efficiency. During FY 2025-26, expenditure towards repairs and maintenance of plant and machinery increased compared with the previous year, reflecting continued attention to operational infrastructure.

13. Internal Financial and Operational Focus

During FY 2025-26, management continued to focus on:

- efficient procurement and utilisation of raw materials;
- optimisation of manufacturing capacity and production processes;
- monitoring of inventory levels;
- strengthening collection of trade receivables;
- prudent management of working capital;
- control of finance costs;
- optimisation of power, fuel and transportation costs;
- maintenance of plant and machinery; and
- compliance with applicable statutory and regulatory requirements.

The Company will continue to evaluate operating performance and financial resources on an ongoing basis with a view to improving sustainable profitability and strengthening its financial position.

14. Cautionary Statement

This Management Discussion and Analysis contain statements describing the Company's objectives, expectations, estimates, projections and business plans which may constitute forward-looking statements within the meaning of applicable securities laws and regulations. These statements are based on certain assumptions and expectations of future events and are subject to various risks and uncertainties.

Actual results could differ materially from those expressed or implied due to factors including changes in economic conditions, demand and supply conditions, commodity prices, availability and cost of raw materials, Government policies, import duties, taxation, interest rates, foreign exchange movements, regulatory changes, competition, weather conditions and other factors beyond the Company's control.

The Company assumes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Sources / References

1. Press Information Bureau / Ministry of Finance, Government of India – Economic Survey 2025-26.
2. Press Information Bureau – National Mission on Edible Oils.

By order of the Board of Directors
For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-	Sd/-
Phani Anupama Vankineni	**Bhanu Prakash Vankineni**
Director, DIN: 00935032	**Managing Director, DIN: 00919910**

Annexure - IX

CORPORATE GOVERNANCE REPORT

(Pursuant to Schedule V C of the SEBI(LODR) Regulations, 2015)

The Company's shares are listed on BSE Limited. The Corporate Governance Report has been prepared in accordance with Regulation 34 read with Schedule V C of the of the SEBI (LODR) Regulations, 2015.

1. CORPORATE GOVERNANCE PHILOSOPHY

The Company is committed to the highest standards of Corporate Governance Practices. The Company relies on the strong Corporate Governance systems and policies of business for healthy growth, accountability and transparency. Good Corporate Governance will certainly benefit the Board and Management to carry out the objectives effectively for the benefit of the company and its shareholders. The code of Corporate Governance emphasizes the transparency of systems to enhance the benefit of shareholders, customers, creditors and employees of the Company. In addition to compliance with regulatory requirements, the Company endeavors to ensure that the highest standards of ethical conduct are maintained throughout the organization.

2. BOARD OF DIRECTORS

The Board of Directors along with its committees provides focus and guidance to the Company's Management as well as directs and monitors the performance of the Company.

The Board presently comprises of Six (6) Directors, having rich and vast experience with specialized skills in their respective fields, out of which Four (4) are Non-Executive Directors. The Company has an Executive Chairman who is also the Managing Director of the Company and the key Promoter. The Board consists of 3 Independent Directors. The composition of Board of Directors is in conformity with the Regulation 17 of the SEBI (LODR) Regulations, 2015 ('**the Listing Regulations**'), the provisions of Section 149 of the Companies Act, 2013 ('**Act'**) and all other applicable provisions / regulations of the Act / Regulations.

All the Directors on the Board of the Company have made necessary declarations / disclosures regarding their other Directorships, along with Committee positions held by them in other Companies. The composition of the Board and category of Directors is as follows:

Composition of Board and Category of Directors:

Name of the Director	Category	Designation	No of Shares held in the Company
Bhanu Prakash Vankineni	Executive Director (Promoter)	Managing Director	10,61,40,600
Phani Anupama Vankineni	Non-Executive Non-Independent Director	Director	1,46,92,000
Kiran Kumar Vankineni	Executive Director	Director	1,11,75,000
Lokeswararao Nelluri	Non-Executive Independent Director	Independent Director	Nil
Baba Mohammed	Non-Executive Independent Director	Independent Director	Nil

Durga Prasad Vajjha	Non-Executive Independent Director	Independent Director	Nil

The Details of attendance of Directors at the AGM, Board Meetings with the particulars of their Directorship and Chairmanship/Membership of Board/Committees in other Companies are as under:

Name of the Director	No of Board Meetings during the Year 2025-2026 and attendance.		Attendance at last AGM held on 30-09-2025	No of Directorships held in other Companies@	Committee Memberships and Chairmanships in other Companies#		Name of the Other Listed Companies and Category of Directorship
	Held	Attended			Membership	Chairmanship	
Bhanu Prakash Vankineni-Managing Director	5	5	Yes	-	NIL	NIL	NIL
Phani Anupama Vankineni-Executive Director	5	5	Yes	-	NIL	NIL	NIL
Kiran Kumar Vankineni-Executive Director	5	5	Yes	-	NIL	NIL	NIL
Lokeswararao Nelluri -Independent Director	5	5	Yes	-	NIL	NIL	NIL
Mohammed Baba-Independent Director	5	5	YES	4	11	3	Genesis IBRC India Limited & Sai Retail India Limited, Independent Director.
Durga Prasad Vajjha-Independent Director	5	5	YES	3	6	NIL	DRS Cargo Movers Limited, Independent Director.

@ Excluding Directorship in Foreign Companies and Section 8 Companies.
# Only Membership of Audit and Stakeholder Relationship Committees are considered.

Relationship among Directors:

In accordance with the provisions of Section 2(77) of the Companies Act, 2013 and rules made there-under, Mr. Bhanu Prakash Vankineni, Managing Director Mrs. Phani Anupama Vankineni and Mr.Kiran Kumar Vankineni belong to promoter group and are related to each other. Further, none of the other directors are related to each other.

As per the disclosures given by the respective directors, no director is a member of more than ten committees and Chairman of more than five committees, as specified in Regulation 26 of Listing Regulations, across all the Companies in which he / she is a director. Further, no director is acting as Independent Director of more than Seven Listed Companies, and if a Whole Time Director of Listed Company, not more than three Listed companies.

None of the Independent Directors are Promoters or related to Promoters. They do not have a pecuniary relationship with the Company and further do not hold two percent or more of the total voting power of the Company. None of the independent directors of the Company is a non-independent director of another company on the board of which any non-independent director of the listed entity is an independent director. In the opinion of the Board, all the independent directors fulfill the conditions specified in the Companies Act, 2013, including amendments there under and SEBI Listing Regulations, 2015, as amended from time to time, and are independent of the management.

Pursuant to section 150 read with of Rule 6 of the Companies (Appointment and Qualifications of Directors) Rules, 2014 of the Companies Act, 2013, your Company's Independent Directors have registered themselves on the portal of “Indian Institute of Corporate Affairs” as Independent Director within the prescribed timelines.

The Matrix presenting the director area of expertise against the experience is specified as follows:

Name of the Director	**Designation**	**Experience**	**Field of Expertise**
Bhanu Prakash Vankineni	Managing Director	38	Strategic Business Planning, Business development.
Phani Anupama Vankineni	Director	33	Administrative Functions.
Kiran Kumar Vankineni	Director	27	Expertise in the field of engineering and has sound technical knowledge and experience.
Lokeswararao Nelluri	Independent Director	12	Business Administration and Direct & Indirect taxes, audit and assurances.
Mohammed Baba	Independent Director	9	Finance, accounts & legal affairs.
Durga Prasad Vajjha	Independent Director	23	Banking, Legal, Accounts, finance, Secretarial and Governance matters.

The Company is in compliance with Section 203 read with Sections 2(19) & 2(51) of the Companies Act, 2013 and Rule 8 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and other applicable provisions, including any statutory modification(s) or re-enactment(s) thereof.

Meeting of the Board of Directors:

During the financial year 2025-26, Five (5) Board Meetings were held on 30/05/2025, 14/08/2025, 05/09/2025, 14/11/2025, 14/02/2026. The maximum gap between two consecutive meetings did not exceed One Hundred and Twenty Days (120). The necessary quorum was present for all the meetings.

Independent Directors:

During the period under review, no Independent Director has resigned before the expiry of his tenure.

Meeting of Independent Directors:

A separate meeting of Independent Directors was held on 14th February, 2026, inter alia, to review the performance of Non-Independent Directors and the Board as a whole, to review the performance of the Chairman and to assess the quality, quantity and timeliness of flow of information between the Company's Management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

The terms and conditions for appointment of Independent Directors are detailed in the Company's policy on Terms & Conditions for appointment of Independent Directors which can be accessed at Terms & Conditions of appointment of Independent Directors.

In the opinion of the Board the Independent Directors fulfill the conditions specified in Regulation 25 of Listing Regulations read with Schedule IV of the Companies Act, 2013 and are of Independent of the Management.

Familiarization Programme imparted to Independent Directors:

The Company conducted Familiarization program for the Independent Directors to familiarize them with their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business mode of the Company and Internal procedures and controls etc.

The familiarization programs for the Independent Directors were held as mentioned in the Board Report above. Please refer the same. The Familiarization Programmes of the Directors are also available on the website and can be accessed at https://www.diligentindustries.com/investor-relations/regulation-46-and-62-disclosures.html.

Code of Conduct for Directors and Senior Management:

The Company has framed a Code of Conduct for its Directors and Senior Management Personnel and revised it as per the requirements of the statute. The said code is hosted on the Company's website (www.diligentindustires.com) Code of conduct of Board & Senior Management Personnel. The Code of Conduct is applicable to all Directors and Senior Management of the Company. All the members of the Board and Senior Management of the Company have confirmed compliance with their respective Code of Conduct for the financial year ended 31st March, 2026.

Further, a declaration signed by the Managing Director stating the compliance of Code of Conduct by the Board of Directors and Senior Management is annexed hereto and forms part of this Report.

3. COMMITTEES OF BOARD:

A. Audit Committee:

The Board constituted a Qualified and Independent Audit Committee comprising of three directors as members of the Committee in which two thirds of the members are independent directors in accordance with the Regulation 18 of SEBI (LODR) Regulations 2015, and Section 177 of the Companies Act, 2013.

The Committee is empowered with the roles and powers as prescribed under Regulation 18 of Listing Regulations and Section 177 of the Companies Act, 2013. The Committee also acts in terms of reference and directions of the Board from time to time.

i. **Powers of the Audit committee:**

- To investigate any activity within its terms of reference
- To seek information from any employee
- To obtain outside legal or other professional advice
- To secure attendance of outsiders with relevant expertise, if it considers necessary.
- Such powers as may be prescribed under the Companies Act-2013 and SEBI Listing Regulations

ii. Role of the Audit committee:

a) Oversight of company financial reporting process and disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
b) Recommending to the board, the appointment and re-appointment and if required, the replacement or removal of auditors and fixation of audit fee.
c) Approval of payments to statutory auditors for any other services rendered by them.
d) Reviewing, with the management, the annual financial statements before submission to the board for approval, with particular reference to:

- Matter required to be included in the director's responsibility statement to be included in the board's report
- Changes, if any, in accounting policies and practices and reasons for the same.
- Major accounting entries involving estimates based on the exercise of Judgment by management
- Significant adjustments made in the financial statements arising out of audit findings – compliance with listing and other legal requirements relating to financial statements.
- Disclosure of any related party transactions.
- Review of draft auditor's report, in particular qualifications / remarks / observations made by the auditors on the financial statements.
- Management Discussion and analysis of financial conditions and results of operations.
- Review of statement of significant related party transactions submitted by the management.
- Review of management letters / Letters of internal control weakness issued by the statutory auditors.
- Review of internal audit reports relating to internal control weaknesses.
- Review of appointment, removal and terms of remuneration of the chief Internal auditor.
- Reviewing, with the management, the quarterly financial statements before submission to the board for approval.
- Review of the financial statements of subsidiary companies.
- Review and monitor the auditor’s independence and performance and effectiveness of audit process.
- Approval or any subsequent modification of transactions of the company with related parties and omnibus approval (In the manner specified under SEBI Listing Regulations) for related party transactions proposed to be entered into by the company subject to such conditions/ criteria as may be prescribed, provided that only those members of the committee, who are independent directors, shall approve related party transactions.
- Scrutiny of inter corporate loans and investments.
- Valuation of assets and undertakings of the company, whenever it is necessary.
- Evaluation of internal financial controls and risk management systems.
- To look into reasons for substantial default in the payment to the shareholders (in case of non-payment of declared dividends) and creditors.
- Reviewing with the management, the statement of uses / applications of funds raised through an issue (Public issue, Rights issue, Preferential issue etc.) the statement of funds utilized for purposes other than those stated in the offer document / prospectus / Notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of public issue or Rights issue and making appropriate recommendations to the board to take up steps in this matter.

- Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal audit systems.
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
- Discussion with internal auditors of any significant findings and follow up there on
- Reviewing the risk management policies, practices and the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board.
- Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
- To review the functioning of the whistle Blower mechanism.
- Approval of appointment / re-appointment / Remuneration of CFO (or any other person heading the finance function or discharging that function) after assessing the qualifications and experience & background, etc. of the candidate.
- Carrying out any other function as may be mentioned in the terms and reference of the audit committee. The audit committee discharges its functions and obligations on regular basis and on the occurrence of the events.
- Formulating a policy on Related party transactions, which shall include materiality of related party transactions and definition of material modifications of related party transactions.
- Reviewing, at least on quarterly basis, the details of related party transactions entered into by the company pursuant to each of the omnibus approvals given.
- Reviewing the findings of any internal investigations by the internal auditors into the matters where there suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board.
- Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post audit discussion to ascertain any area of concerns.

Composition of Audit Committee:

The composition of the Audit Committee and the attendance of each Member of the Committee at the meetings were as follows:

S. No	Name of the Director	Category	Nature of Directorship	No. of meetings held during the year	No. of meetings attended
1	Lokeswararao Nelluri	Member	Independent Director	4	4
2	Mohammed Baba	Member	Independent Director	4	4
3	*Durga Prasad Vajjha	Chairperson & Member	Independent Director	4	4

The Chairman of the Audit Committee also attended the last Annual General Meeting of the company.

The Managing Director, Chief Financial Officer, Sr. Mgr. Finance, Statutory Auditors and Internal Auditors are also invited to the meetings, as required, to brief the Committee Meetings. The Company Secretary acts as the Secretary of the Committee.

During the year, four meetings of the Audit Committee were held and the said meetings were held on 30/05/2025, 14/08/2025, 14/11/2025 and 14/02/2026. The gap between two audit Committee meetings did not exceed one hundred and twenty days (120). The necessary quorum was present at all the meetings.

B. Nomination & Remuneration Committee:

The Committee is empowered with the roles and powers as prescribed under Regulation 19 of SEBI (LODR) Regulations, 2015 as amended from time to time, Section 178 of the Companies Act, 2013 and in the Nomination and Remuneration policy of the Company. The Committee also acts in terms of reference and directions of the Board from time to time.

i. The terms of reference of the Remuneration Committee are as follows:

- Formulation of criteria for determining Qualifications, Positive attributes and independence of a director and recommend to the board a policy, relating to the remuneration of the directors, Key Managerial Personnel and other employees.
- For every appointment of an independent director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may
  - ✓ use the services of an external agencies, if required;
  - ✓ consider candidates from a wide range of backgrounds, having due regard to diversity; and
  - ✓ consider the time commitments of the candidates.:
- Formulation of criteria for evaluation of independent directors and the board.
- Devising a policy on Board Diversity.
- Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the board their appointment and removal.
- To Recommend / Review remuneration of Key Managerial personnel based on their performance and defined assessment criteria.
- To decide on the elements of remuneration package of all the Key Managerial Personnel i.e. Salary, benefits, Bonus, Stock Options, Pensions, etc.
- Recommendation of any fee / Compensation if any, to be paid to non-executive directors including independent directors of the board.
- Payment / revision of remuneration payable to managerial personnel
- While approving the remuneration, the committee shall take into account financial position of the company, trend in the industry, qualification, experience and past performance of the appointee.
- The committee shall be in a position to bring about objectivity in determining the remuneration package while striking the balance between the interest of the company and shareholders.
- Any other functions / Powers / duties as may be entrusted by the board from time to time.

The company has adopted a policy relating to the nomination & remuneration for directors, key managerial personnel and other employees of the company which is disclosed on the website of the company. Click here for Nomination & Remuneration Policy.

The Nomination and Remuneration Committee comprises of Three (3) Non-Executive Directors. The present composition and attendance of the Nomination and Remuneration Committee is as follows:

S. No	Name of the Director	Category	Nature of Directorship	No. of meetings held during the year	No. of meetings attended
1	Lokeswararao Nelluri	Member	Independent Director	1	1
2	Mohammed Baba	Member	Independent Director	1	1
3	Durga Prasad Vajjha	Chairperson & Member	Independent	1	1

During the year, one meeting of Nomination and Remuneration Committee were held and the said meeting were held on 14/02/2026.

The role of the NRC is as specified under Schedule II Part (D) of SEBI (LODR) Regulations, 2015 and Section 178 of the Companies Act, 2013. Apart from this NRC reviews profiles & experience, performance appraisals and recommends the remuneration package payable to Executive Director(s) and other Senior Executives in the top-level management of the Company and other elements of their appointment and gives its recommendations to the Board and acts in terms of reference of the Board from time to time.

Nomination and Remuneration Policy:

The Company's Remuneration policy as applicable to Directors, Key Managerial Persons and other Senior Management Personnel of the Company is annexed as **Annexure-X** to the Board's Report.

The details of remuneration and commission paid during the year to the Managing Director, is as follows:

Category of Payment	Amount in Rs.
a. Fixed Component	NIL
b. Performance Lined Incentives	
Allowances, Perquisites & others	-
Commission	-
Company's Contribution to PF	-
Perks	
Total	NIL

Compensation paid to Non-Executive Directors and their shareholding is as follows:

Name of the Director	Designation	Sitting fees Paid (Rs.)	No. of shares held on 31-03-2026
Phani Anupama Vankineni	Non- Executive Non-Independent Director	Nil	1,46,92,000
Lokeswararao Nelluri	Independent Director	Nil	Nil
Mohammed Baba	Independent Director	Nil	Nil
Durga Prasad Vajjha	Independent Director	Nil	NIl

Other than the sitting fees to Non-Executive Directors, there was no material pecuniary relationship or transaction with the Company. The Company has not issued any stock options to its Directors / Employees.

Performance Evaluation:

Pursuant to the provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, the Nomination and Remuneration Committee has recommended the guidelines for evaluation of Independent Directors. It largely includes:

- The qualification and experience of Independent Directors
- The ground work that the Independent Directors prepare before attending the meeting to enable them in giving valuable inputs during meeting.
- The exposure of the Independent Directors in different areas of risk the entity faces and advices them to mitigate the same.

C. Stakeholders Relationship Committee (SRC):

The Stakeholders' Relationship Committee has been formed in compliance of Regulations under Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and pursuant to Section 178(5) of the Companies Act, 2013. The Committee comprises of all Non-Executive Independent Directors.

The terms of reference of the Investor Grievance & Share Transfer Committee are as follows:

To supervise and ensure:
Efficient transfer of shares; including review of cases for refusal of transfer / transmission of shares and debentures;
(i) Redressal of shareholder and investor complaints like transfer of shares, non-receipt of balance sheet, nonreceipt of declared dividends etc;
(ii) Issue of duplicate / split / consolidated share certificates;
(iii) Allotment and listing of shares;
(iv) Review of cases for refusal of transfer / transmission of shares and debentures;
(v) Reference to statutory and regulatory authorities regarding investor grievances;
(vi) And to otherwise ensure proper and timely attendance and Redressal of investor queries and grievances.

Composition of Shareholder and Investor Grievance Committee is as follows:

S. No.	Name of the Director	Category	Nature of Directorship	No of Meetings held during the year	No. of Meetings attended
1	Lokeswararao Nelluri	Chairperson & Member	Independent Director	1	1
2	Mohammed Baba	Member	Independent Director	1	1
3	Durga Prasad Vajjha	Member	Independent Director	1	1

During the year, one meeting of Stakeholders Relationship Committee was held and the said meetings were held on 14.02.2026.

The Stakeholders Relations Committee of the Board is empowered to oversee the redressal of investor's complaints pertaining to share transfer, non-receipt of Annual Reports, dividend payments, issue of duplicate share certificate, transmission of shares and other miscellaneous complaints. In accordance with SEBI (LODR) Regulations, 2015, the Board authorized the Registrar and Transfer Agent (RTA) of the Company i.e. **Venture Capital and Corporate Investments Private Limited**, to process the requests for transfer and transmission of shares. All the investors' Complaints, which cannot be settled at the level RTA and the Compliance officer, will be placed before the Committee for final settlement.

There were no pending share transfers and un-resolved shareholders' grievances pertaining to the Financial Year ended 31st March, 2026.

Name and designation of Compliance Officer:

Name of Compliance Officer Mr. Ankit Singhal	: Company Secretary & Compliance Officer (Appointed w.e.f. 01.06.2023)
Email- id for investor grievances	: diligentinvestors@gmail.com
Number of Shareholders' complaints received so far	: During the year ended 31st March, 2026, the Company has received one complaint & resolved the same and as a result, there were no pending complaints as at the year end.
No of pending Complaints	: NIL
No of complaints not solved to the satisfaction Of shareholders	: NIL

4. **Certificate from Practicing Company Secretary for Non-disqualification of Directors:**

M/s. Ganga Anil Kumar & Associates, Practicing Company Secretaries, has given a certificate that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such statutory authority.

5. **M/s P. Suryanarayana & Co., Chartered Accountants, (Firm Registration No.009288S) have been appointed as the Statutory Auditors of the Company. Particulars of payment to Statutory Auditors on a consolidated basis is given as follows:**

(Amount in INR)

Particulars	**Amount**
a) Statutory Audit	2,86,000
b) Tax Audit	20,000
Total	2,70,000

During the year under review, the Statutory Auditors have rendered only audited and tax audit related services.

6. **Constitution of Internal Complaints Committee:**
Your Company has adopted a policy on Prevention, Prohibition and Redressal of Sexual Harassment at Workplace and has duly constituted an Internal Complaints Committee (ICC) as required under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The disclosure pertaining to the complaints are given hereunder:

No of Complaints received during the year	NIL
No of Complaints disposed off during the year	NIL
No of Complaints pending for more than ninety (90) days	NIL
No of Complaints pending as on end of financial year	NIL

7. **General Body Meetings:**

i. Annual General Meetings:

Financial year ended	Date & Time	Venue	Special Resolution*
2024-2025	30th September, 2025 at 11.30 AM	Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru- 534 432, A.P.	1. Appointment of Sri Lokeswararao Nelluri (DIN: 08679768) as Non-Executive Independent Director of the company. 2. Appointment of Sri Baba Mohammed (DIN: 08422704) as Non-Executive Independent Director of the company.
2023-2024	30th August, 2024 at 11.30 AM	Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru- 534 432, A.P.	1. Appointment of Sri Durga Prasad Vajjha (DIN: 10275174) as Non-Executive Independent Director of the Company.
2022-2023	30th September, 2023 at 11.30 AM	Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru- 534 432, A.P.	Nil

* All special resolutions set out in the notices of AGM/EGM were passed by the shareholders with requisite majority.

ii. Special Resolution passed in last year through postal ballot.

No Special Resolution has been passed by the Company through postal ballot or otherwise during the year under review, except the following resolutions passed by e-voting / voting:

Extraordinary General Meeting ("EGM")

During the year under review, the company did not convene any Extraordinary General Meeting(EGM) during the year ended 31th Marth 2026.

iii. No Special Resolution is proposed to be passed by the Company through postal ballot at the ensuing Annual General Meeting.

8. **DISCLOSURES**

a. Disclosures on Materially Significant Related Party Transactions

- There were no materially significant related party transactions compared to the business volume of the Company during the year conflicting with the interest of the Company.
- The policy on Related Party Transactions as approved by the Board is uploaded on the website of the Company and can be accessed at https://www.diligentindustries.com/investor-relations.html. Click here for the same Policy - Related Party Transactions

b. Details of Non-Compliance and Penalties

- The Company has paid additional fees to MCA in certain instances.

- Refer Note No. 29 of the Notes to the Financial Statements as at March 31, 2026 for Contingent liabilities and commitments.

c. The Whistle Blower (Vigil) mechanism provides a channel to the employees to report to management concerns about unethical behavior, actual or suspected fraud or violation of the Codes of Conduct or Policy and also provides for adequate safeguards against victimization of employees by giving them direct access to the Chairman of the Audit Committee in exceptional cases. During the year under review, no person has been denied access to the Chairman of the Audit Committee.

- The Whistle Blower Policy of the Company is also posted on the website of the Company at https://www.diligentindustries.com/investor-relations.html or click here Vigil Mechanism and Whistle Blower Policy.

d. The Company is in compliance of all the mandatory requirements of Corporate Governance as enumerated in Regulation 17 to 27 of SEBI (LODR) Regulations, 2015 and regulation 46(2)(b) to (i) of SEBI (LODR) Regulations, 2015 and is in the process of complying with non-mandatory requirements as envisaged under Regulation 27 read with Schedule II of SEBI (LODR) Regulations, 2015.

e. The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (**IND-AS**) pursuant to the Companies (Indian Accounting Standards) Rules, 2015 as applicable to the Company from the financial year 2019-20.

f. There are no instances where recommendations of the Committees have not been adopted by the Board of Directors during the period under review.

g. The Company has laid down procedures to inform Board Members about the risk assessment and minimization procedures. These procedures are periodically reviewed to ensure that the executive management control risks through means of a properly defined framework.

h. Regulation 16(1) (c) of the SEBI Listing Regulations, 2015 defines a “material non-listed Indian subsidiary” as an unlisted subsidiary, incorporated in India, whose income or net-worth (i.e. paid up capital and free reserves) exceeds 10% of the consolidated income or net worth respectively of the listed holding company and its subsidiaries in the immediately preceding accounting year.

Under this definition, the Company did not have any “material non-listed Indian subsidiary” during the year under review.

The policy for determining ‘material’ subsidiary posted on the website of the Company under Investors Section at: https://www.diligentindustries.com/investor-relations.html or click here Policy - ‘Material Subsidiaries’- Not Applicable

i. Pursuant to the requirements of SEBI (Prohibition of Insider Trading) Regulations, 2015, as amended from time to time, the Company has framed a Code of Conduct for regulating, monitoring and preventing Insider Trading. The Code has been formulated towards achieving compliance with the new regulations and is designed to maintain the highest ethical standards of trading in securities of the Company by persons to whom it is applicable.

The Code of Conduct is posted on the website of the Company under Investors Section at: https://www.diligentindustries.com/investor-relations.html or click here Code of Insider Trading.

j. There are no shares lying in Demat Suspense Account.

k. CEO/CFO Certification

A compliance certificate under Regulation 17(8) of SEBI (LODR) Regulations, 2015 signed by the Company's Managing Director and CFO is annexed to this Report.

l. Compliance Certificate

Compliance certificate for Corporate Governance from Practicing Company Secretary of the Company is annexed hereto and forms part of this report.

9. MEANS OF COMMUNICATION

A. Quarterly and half-yearly reports are published in two Newspapers- one in English and one in Telugu.

B. The financial results are regularly submitted to the Stock Exchanges in accordance with the Listing Agreement and simultaneously displayed on the Company's website https://www.diligentindustries.com/investor-relations.html. The Secretarial Department serves to inform the investors by providing key and timely information like details of Directors, Financial results, Shareholding pattern, etc.

C. The Company is also displaying official news announcements on its website at https://www.diligentindustries.com/investor-relations.html.

D. Management Discussion and Analysis forms part of this Annual Report and attached to the Board Report.

E. All the Presentations made to Institutional Investors/analyst are displayed on the Company's website and can be accessed under Investors section at https://www.diligentindustries.com/investor-relations.html. However, no presentations were made to Institutional Investors/Analysts during the reporting period.

10. GENERAL SHAREHOLDER'S INFORMATION

i) Annual General Meeting

Date and Time	Wednesday, the 30th September, 2026 at 11.30 AM
Venue	Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru Dist, A.P.-534 432
Last Date of Proxy forms submission	28th September, 2025 11.30 AM

ii) Financial Year : 1st April, 2025 to 31st March, 2026
iii) Book Closure : 24th September, 2026 to 30th September, 2026.
iv) Dividend Payment Date : N.A.
v) Listing on Stock Exchange : BSE Limited
vi) Stock Code

Name of the Stock Exchange	**Scrip Code**
Bombay Stock Exchange Limited	531153
Demat ISIN No. for NSDL & CDSL	INE650C01036

The listing fees for the year 2025-26 was paid.

vii) Market Price Data & Share Performance of the Company:

The monthly High, Low and trading volumes of the Companies Equity Shares during the last financial year 2025-2026 at BSE Limited are given below:

Month	Bombay Stock Exchange Limited (BSE)		
	High (Rs.)	Low (Rs.)	Volume
April, 2025	2.19	1.45	49,58,337
May, 2025	1.99	1.76	18,46,029
June, 2025	2.54	1.94	39,27,196
July, 2025	2.44	2.08	19,87,919
August, 2025	3.15	2.14	86,57,505
September, 2025	3.95	2.86	1,43,06,289
October, 2025	3.67	2.80	58,02,323
November, 2025	3.26	2.32	44,39,151
December, 2025	3.19	2.55	53,18,721
January, 2026	3.08	2.15	41,65,341
February, 2026	2.61	2.05	19,33,393
March, 2026	2.44	1.94	19,55,500

During the reporting period, there are no instances of suspension of trade in the securities of the Company

viii) All Services relating to share transfer/transmissions and information may be addressed to:

Registrar and Share Transfer Agent
M/s. Venture Capital and Corporate Investments Private Limited,
"AURUM", 4th & 5th Floors, Plot No.57,
Jayabheri Enclave Phase – II,
Gachibowli, Hyderabad – 500032.
Landline: 040-23818475/35164940.
Email: info@vccilindia.com
Website: www.vccipl.com

The Company periodically audits the operations of share transfer agent.

ix) Share Transfer System

Share Transfers / transmission requests shall be lodged with the Registrar at the above-said address. The share transfers are generally processed by our Registrars within 15 days from the date of receipt provided the documents are complete in all respects.

The SEBI has debarred the transfer of shares in physical form w.e.f. 01st April, 2019. Any investor desirous of transferring shares (which are in physical form) after 01st April, 2019 can do so only after shares are dematerialized vide SEBI Circular LIST/COMP/15/2018.

Pursuant to old Regulation 40(9) of SEBI (LODR) Regulations, a certificate on half-yearly basis, had been given by a Practicing Company Secretary due compliance of shares transfer formalities. However, this requirement was omitted by the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) (Third Amendment) Regulations, 2024 w.e.f. 13.12.2024.

x) Distribution of Equity Shares as on 31st March, 2026.

Nominal Value	Holders		Amount	
	Number	% To Total	In Rs	% To Total
Up to - 500	18721	70.99	1842915	0.77
501 - 1000	2361	8.95	2007697	0.84
1001 - 2000	1614	6.12	2504055	1.05
2001 - 3000	758	2.87	1957060	0.82
3001 - 4000	390	1.48	1422422	0.6
4001 - 5000	761	2.89	3711734	1.56
5001 - 10000	888	3.37	6823556	2.86
10001 and above	878	3.33	218161327	91.5
Total	26371	100	238430766	100

xi) Shareholding Pattern as on 31st March, 2026.

Category	No. of Shares held	% of Capital
Indian Promoters	15,13,77,600	63.49
Banks, Financial institutions, Insurance Companies & Mutual Funds	0	0
Foreign Institutional Investors	0	0
Resident Individuals holding nominal share capital up to Rs. 2 lakhs	4,48,49,152	18.81
Resident Individuals holding nominal share capital in excess of Rs. 2 lakhs	3,92,35,247	16.46
NRIs /OCBs/ FCBs	11,13,433	0.47
Bodies Corporate	3,52,936	0.15
HUF/LLP	15,02,398	0.63
Total	**23,84,30,766**	**100**

xii) Dematerialization of shares and liquidity

The Company has made necessary arrangements with National Securities Depository Limited (NSDL) and Central Depository Services (India) limited (CDSL) for dematerialization facility. As on 31st March, 2026, 97.30% of the Company's Equity shares are in dematerialized form. The ISIN NO. / Code for the Company's Equity Shares is INE650C01036 / 531153. Shareholders can open an account with any of the depository participants registered with any of these depositories.

xiii) Commodity Price Risk or Foreign Exchange Risk and Hedging Activities:

The Company is not carrying on any Commodity Business and has also not undertaken any hedging activities; hence same are not applicable to Company.

xiv) Since the Company does not have debt instruments or fixed deposit program, obtaining of credit rating is not required.

xv) Plant Locations

Dwaraka Thirumala Road, Denduluru Village and Mandal, Eluru Dist, AP- 534 432.

xvi) Address for Correspondence

Mr. Bhanu Prakash Vankineni, Managing Director,
Diligent Industries Limited
Denduluru Village and Mandal,
West Godavari – 534 432
Andhra Pradesh.

By order of the Board of Directors
For DILIGENT INDUSTRIES LIMITED

Place: Denduluru
Date: 07.09.2026

Sd/-
Bhanu Prakash Vankineni
Managing Director
DIN: 00919910

Sd/-
Phani Anupama Vankineni
Director
DIN: 0093503

Managing Director's and CFO's Certification
(Pursuant to Regulation 17(8) of SEBI (LODR) Regulations, 2015)

To
The Board of Directors

We, Bhanu Prakash Vankineni, Managing Director and Kiran Kumar Vankineni, Chief Financial Officer of Diligent Industries Limited, certify that:

1. We have reviewed the financial statements and the cash flow statement of Diligent Industries Limited for the year ended 31stMarch, 2026 and that to the best of our knowledge and belief:

   - These statements do contain any materially untrue statement or omit any material fact or contain statements that might be misleading.
   - These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

2. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year, which are fraudulent, illegal or in violation of Company's Code of Conduct.

3. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

4. We have indicated to the Auditors and Audit Committee:

   a) Significant changes in internal control over financial reporting during the year.

   b) Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements and

   c) That there have been no instances of significant fraud of which we have become aware, involving of the management or an employee having a significant role in the Company's internal control systems over financial reporting.

Place: Denduluru
Date: 07.09.2026

SD/-	**Sd/-**
Kiran Kumar Vankineni	**Bhanu Prakash Vankineni**
Chief Financial Officer	**Managing Director**

Declaration regarding compliance by Board Members and Senior Management Personnel with the Company's Code of Conduct

I, Bhanu Prakash Vankineni, Managing Director, hereby declare that the Company has received the declarations from all the Board Members and Senior Management Personnel affirming compliance with Code of Conduct for Members of the Board and Senior Management for the year ended 31st March, 2026.

Sd/-

Place: Denduluru
Date: 07.09.2026

Bhanu Prakash Vankineni
Managing Director
DIN: 00919910

Annexure – X

NOMINATION AND REMUNERATION POLICY

1. INTRODUCTION

A transparent, fair and reasonable process for determining the appropriate remuneration at all levels of Diligent Industries Limited ("**the Company**") is required to ensure that the shareholders remain informed about and repose confidence in the management of the Company. To harmonize the aspirations of human resources with the goals of the Company and in terms of the provisions of the Companies Act, 2013 ("**the Act**") and the Rules made thereunder and the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 ("**the Listing Regulations**"), as amended from time to time, this Policy on nomination and remuneration of the Directors (including Non-Executive Directors), Key Managerial Personnel ("**KMP"**) and Senior Management of the Company has been formulated by the Nomination and Remuneration Committee and approved by the Board of Directors. This Policy shall act as a guideline for determining, inter-alia, the qualifications, positive attributes and independence of a director and matters relating to the remuneration, appointment, removal and evaluation of performance of the Directors (including non-executive directors), Key Managerial Personnel and Senior Management Personnel.

2. OBJECTIVE OF THE POLICY

(a) The objective of this Policy is to outline a framework to ensure that the Company's remuneration levels are aligned with industry practices and are sufficient to attract and retain competent director(s) on the Board, KMP(s) and Senior Management Personnel of the quality required by Diligent Industries Limited, allowing fair rewards for the achievement of key deliverables and enhanced performance. The key objectives of this Policy include:

(i) guiding the Board in relation to appointment and removal of Director(s), Key Managerial Personnel and Senior Management;

(ii) evaluating the performance of the members of the Board and assisting in providing necessary report to the Board for further evaluation of itself, its committees and individual directors.

(iii) recommending to the Board the remuneration payable to the Director(s) and setting forth a policy for determining the remuneration payable to KMP and Senior Management Personnel.

(b) While determining the remuneration of the Director(s) (including Non-Executive Directors) and KMPs and Senior Management Personnel, regard should be had to the prevailing market conditions, business performance and practices in comparable companies, the financial and commercial health of the Company and also to prevailing laws and government/ other guidelines, to ensure that the pay structures are appropriately aligned and the levels of remuneration remain appropriate.

(c) While designing the remuneration package it should be ensured that:

(i) the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate persons of the quality required to run the Company successfully;

(ii) there is a balance between fixed and incentive pay, reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.

(d) Some part of the remuneration package may be linked to the achievement of corporate performance targets of the Company and a strong alignment of interest with stakeholders.

(e) The Nomination and Remuneration Committee may consult with the Chairman of the Board as it deems appropriate.

The Committee shall observe the set of principles and objectives as envisaged under the Act (including Section 178 thereof), the Rules framed thereunder and the Listing Regulations including, inter-alia, the principles pertaining to determining qualifications, positives attributes, integrity and independence.

(f) In this context, the following policy has been formulated by the Nomination and Remuneration Committee and adopted by the Board of Directors through circulation on 08th December, 2014.

3. EFFECTIVE DATE

This Policy shall be effective from the date of its adoption by the Board.

4. DEFINITIONS

(a) In this Policy, unless the context otherwise requires:

(i) ‘Board of Directors’ or ‘Board’, in relation to the Company, means the collective body of the Directors of the Company.

(ii) ‘Committee’ means the Nomination and Remuneration Committee of the Company as constituted or reconstituted by the Board.

(iii) ‘Company’ means “DILIGENT INDUSTRIES LIMITED”.

(iv) ‘Independent Director’ means a director referred to in Section 149(6) of the Companies Act, 2013 read with Regulation 16 of the Listing Regulations.

(v) ‘Key Managerial Personnel’ (**KMP**) shall have the meaning as prescribed to it in the Act and the Rules made thereunder.

(vi) ‘Non-Executive Directors’ include Independent Directors.

(vii) ‘Policy’ means the Nomination and Remuneration Policy.

(viii) ‘Senior Management Personnel’ for this purpose shall mean personnel of the Company who are members of its core management team, excluding the Board of Directors. It would comprise all the members of the management one level below the Board, including the functional heads.

(b) Unless the context otherwise requires, the words and expressions used in this Policy and not defined herein but defined in the Act and/ or the Listing Regulations, as may be amended from time to time, shall have the meaning respectively assigned to them therein.

5. APPLICABILITY

This Policy is applicable to:

(i) Directors, including Non- Executive Directors
(ii) Key Managerial Personnel
(iii)Senior Management Personnel

6. MEMBERSHIP

(a) The Committee shall consist of such number of directors as is required under the applicable laws.

(b) Membership of the Committee shall be disclosed in the Annual Report and on the website of the Company.

(c) The terms of the Committee shall be continuous unless terminated by the Board of Directors.

7. CHAIRMAN

(a) The Chairman of the Committee shall be an Independent Director.

(b) The Chairperson of the Company (whether executive or non-executive) may be appointed as a member of the Committee but shall not be the Chairman of the Committee.

(c) The Chairman of the Committee shall be present at the Annual General Meeting or may nominate some other member to answer the shareholders' queries.

8. FREQUENCY OF MEETINGS

The meeting of the Committee shall be held at such intervals as may be required.

9. COMMITTEE MEMBERS' INTERESTS

(a) A member of the Committee is not entitled to be present when his or her own remuneration is discussed at a meeting or when his or her performance is being evaluated.

(b) The Committee may invite such executives as it considers appropriate to be present at the meetings of the Committee.

10. SECRETARY

The Company Secretary of the Company shall act as Secretary of the Committee.

11. QUORUM

The quorum necessary for transacting business at a meeting of the Committee shall be two members or one-third of the members of the Committee; whichever is greater.

12. VOTING

(a) Matters arising for determination at Committee meetings shall be decided by a majority of votes of the members present. Any such decision shall, for all purposes, be deemed a decision of the Committee.

(b) In the case of equality of votes, the Chairman of the meeting will have a casting vote.

13. RESPONSIBILITY OF THE COMMITTEE

(a) The Committee is responsible for:

(i) formulating the criteria for determining the qualifications, positive attributes and independence of a Director for the purpose of this Policy;

(ii) advising the Board on issues concerning the principles of remuneration and other terms of employment, including remuneration of the Directors (including Non-Executive Directors), KMPs and the Senior Management;

(iii) monitoring and evaluating the programs for variable remuneration, both on-going and those that have ended during the year, for the Directors (including Non-Executive Directors), KMPs and the Senior Management;

(iv) monitoring and evaluating the application of this Policy;

(v) monitoring and evaluating current remuneration structures and levels in the Company; and

(vi) any other responsibility as determined by the Board.

14. APPOINTMENT OF DIRECTORS, KMP OR SENIOR MANAGEMENT PERSONNEL

(a) The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as a Director, KMP and/or Senior Management Personnel.

(b) A person should possess adequate qualifications, expertise and experience for the position in which he/ she is considered to be appointed. The Committee shall have the discretion to decide whether the qualification, expertise and experience possessed by a person are sufficient/ satisfactory for the concerned position.

(c) Appointment of Directors, KMPs and Senior Management Personnel is subject to compliance of provisions of the Companies Act, 2013 and the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

(d) The appointment of a Director or a KMP, as recommended by the Nomination and Remuneration Committee further requires the approval of the Board.

15. REMUNERATION

(i) The remuneration/ compensation/ commission, etc. to the Directors will be determined by the Committee and recommended to the Board for approval. The remuneration/ compensation/ commission, etc. shall be subject to the prior/post approval of the shareholders of the, wherever required.

(ii) The remuneration and commission to be paid to Directors shall be as per the statutory provisions of the Companies Act, 2013, and the rules made there under for the time being in force.

(iii) Increments to the existing remuneration/ compensation structure of the Directors shall be recommended by the Committee to the Board which should be within the slabs approved by the shareholders, in the case of Directors.

(iv) Where any insurance is taken by the Company on behalf of its Directors for indemnifying them against any liability, the premium paid on such insurance shall not be treated as part of the remuneration payable to any such Director. Provided that, if such person is proved to be guilty, the premium paid on such insurance shall be treated as part of his/her remuneration.

(A) Remuneration to Executive Directors:

Fixed pay:

• Executive Director(s) shall be eligible for a monthly remuneration as may be approved by the Board on the recommendation of the Committee, in accordance with the statutory provisions of the Companies Act, 2013, and the Rules made thereunder for the time being in force.

• The break-up of the pay scale and quantum of perquisites, including employer's contribution to provident fund, pension scheme, medical expenses, club fees, etc. shall be decided and approved by the Board on the recommendation of the Committee and approved by the Shareholders, wherever required.

Variable components:

• The Executive Directors may be paid performance-linked commission within the overall limits as approved by the Shareholders.

(B) Remuneration to Directors other than Executive Directors:

Sitting Fees:

• The Non- Executive / Independent Director may receive remuneration by way of fees for attending meetings of Board or Committee thereof.

Provided that the amount of such fees shall not exceed the maximum amount as provided in the Companies Act, 2013, per meeting of the Board or Committee.

(C) Remuneration to KMP and Senior Management Personnel:

(i) The remuneration payable to the KMP and Senior Management Personnel, including their increments, will be determined by the Committee and approved by the Board of Directors.

(ii) Where any insurance is taken by the Company on behalf of its KMP and Senior Management Personnel for indemnifying them against any liability, the premium paid on such insurance shall not be treated as part of the remuneration payable to any such personnel. Provided that, if such person is proved to be guilty, the premium paid on such insurance shall be treated as part of his/her remuneration.

Remuneration:

Fixed pay:

• The KMP and Senior Management shall be eligible for monthly remuneration as may be recommended by the Committee and approved by the Board, in accordance with the statutory provisions of the Companies Act, 2013 and the Rules made thereunder for the time being in force.

• The break-up of the pay scale and quantum of perquisites, including employer's contribution to PF, pension scheme, medical expenses, club fees, etc. shall be approved by the Board.

Variable components:

• Based on their performance, the KMPs and Senior Management Personnel will be paid incentives.

16. POLICY ON BOARD DIVERSITY

(a) The Board of Directors shall have an optimum combination of Directors from the different areas/ fields [like production, management, quality assurance, finance, sales and marketing, research and development, human resources, etc.] or as may be considered appropriate.

(b) The Board shall have at least one member who has accounting or related financial management expertise.

17. REMOVAL

The Committee may recommend to the Board, with reasons recorded in writing, the removal of Director(s), KMP(s) and Senior Management subject to the compliance of the applicable provisions of the Act, the Rules made thereunder.

18. DISCLOSURE OF INFORMATION

This Policy shall be disclosed in the Board's report.

19. DEVIATION FROM THE POLICY

The Board may, in individual or collective case, deviate from this Policy, in its absolute discretion, if there are particular reasons to do so. In the event of any departure from the Policy, the Board shall record the reasons for such departure in the Board's minutes.

20. AMENDMENTS TO THE POLICY

The Board of Directors, on its own and/ or as per the recommendations of Nomination and Remuneration Committee, can amend this Policy, as and when deemed fit.

In case of any amendment(s), clarification(s), circular(s), etc. issued by the relevant authorities, not being consistent with the provisions laid down under this Policy, such amendment(s), clarification(s), circular(s), etc. shall prevail upon the provisions hereunder and this Policy shall stand amended accordingly from the effective date as laid down under such amendment(s), clarification(s), circular(s), etc.

AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

To
The Members,
Diligent Industries Ltd.

We have examined the compliance of the conditions of Corporate Governance by Diligent Industries Limited (hereinafter referred to as "**the Company**") for the financial year ended on 31st March 2026, as stipulated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Compliance of conditions of corporate Governance is the responsibility of the Management. Our examination was limited to a review of the procedures and implementation thereof, adopted by the company for ensuring compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

We conducted our examination of the Corporate Governance Report in accordance with the established systems and procedures selected by us depending on our judgement, including assessment of the risks associated in compliance of the Corporate Governance Report with the applicable criteria. The procedures include, but are not limited to, verification of secretarial records and other information of the Company, as we deem necessary to arrive at an opinion.

Based on the procedures performed by us as mentioned above and according to the information and explanations provided to us, we are of the opinion that the Company has complied with the Conditions of Corporate Governance as stipulated in the Listing Regulations as applicable for the year ended 31st March, 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which management has conducted the affairs of the Company.

For M/s. Ganga Anil Kumar & Associates
Practicing Company Secretaries
FRN- S2023AP952200

Place: Amaravati
Date: 13.08.2026

Sd/-
CS Ganga Anil Kumar, Proprietor
ICSI M. No. F11250 & CP No. 26347
UDIN: F011250H001107796
Peer Review Certificate No. 7222/2025
Certificate valid up to 30-09-2030

CERTIFICATE ON NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To
The Members,
DILIGENT INDUSTRIES LIMITED
Dwaraka Thirumala Road, Denduluru Village and Mandal,
Eluru Dist, AP- 534432

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of DILIGENT INDUSTRIES LIMITED having CIN: L15490AP1995PLC088116 and having registered office at Dwaraka Thirumala Road, Denduluru Village and Mandal, Eluru Dist, AP- 534 432 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

S. No.	Name of Director	Nature / Category of Directorship	DIN
1	Bhanu Prakash Vankineni	Managing Director	00919910
2	Kiran Kumar Vankineni	Executive Director	02696680
3	Phani Anupama Vankineni	Non- Executive Director	00935032
4	Lokeswararao Nelluri	Independent Director	08679768
5	Mohammed Baba	Independent Director	08422704
6	Durga Prasad Vajjha	Independent Director	10275174

Ensuring eligibility for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express on opinion on these based on our verification. This certificate is neither an assurance as to future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For M/s. Ganga Anil Kumar & Associates
Practicing Company Secretaries
FRN- S2023AP952200

Place: Amaravati
Date: 13.08.2026

Sd/-
CS Ganga Anil Kumar, Proprietor
ICSI M. No. F11250 & CP No. 26347
UDIN: F011250H001107719
Peer Review Certificate No. 7222/2025
Certificate valid up to 30-09-2030

Independent Auditor's Report

To the Members of M/s Diligent Industries Limited

Report on the audit of the financial statements

Opinion

1. We have audited the accompanying financial statements of M/s Diligent Industries Limited ("the Company"), which comprise the Balance sheet as at March 31, 2026, and the statement of Profit and Loss (including Other Comprehensive Income), statement of changes in equity, statement of cash flows for the year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit and total comprehensive income (comprising of profit and other comprehensive income), changes in equity and its cash flows for the year then ended.

Basis for opinion

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

(Remainder of this page is intentionally left blank)

Key audit matters

4. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
As at 31 March 2026, the Company's inventories amounted to ₹ 4615.21 Lacs, which is significant to the financial statements. The Company is engaged in the extraction of Edible Rice Bran Oil (ERBO) and Rice Bran Oil (RBO) from rice bran, along with production of de-oiled rice bran and other by-products. The valuation of inventories is considered a key audit matter due to the following reasons: (i) Cost allocation complexities: The extraction process yields both oil and de-oiled bran. Determining an appropriate basis for apportioning joint production costs between primary and by-products involves significant judgment. (ii) Quality and specification factors: The realizable value of extracted oil and by-products may vary depending on quality parameters and customer specifications. Given the magnitude of inventory balances and the degree of judgment involved in valuation, this area was considered to be of most significance in our audit.	Our procedures included, but were not limited to: (i)Evaluating the Company's accounting policies for inventory valuation for compliance with Ind AS 2, Inventories. (ii) Testing the design, implementation and operating effectiveness of controls over recording and valuation of inventories. (iii) Assessing the methodology adopted by management for allocation of production costs between ERBO, RBO and de-oiled rice bran, and testing, on a sample basis, the accuracy of underlying computations. (iv) Comparing, on a sample basis, the carrying values of inventories with subsequent selling prices (net of selling costs) and market data, to assess whether they are stated at the lower of cost and NRV. Based on the audit procedures performed, we found the assumptions and judgments used by management in determining the valuation of inventories to be reasonable.
Concentration of trade receivables and purchases with related parties As at 31 March 2026, trade receivables amount to Rs. 2,981.19 lakhs (previous year: Rs. 839.41 lakhs), of which Rs. 2,211.79 lakhs, being 74% of the total, is due from a single related party, E-Way Lipids Private Limited (Refer Note 37). Receivables have increased by 255% against revenue growth of 6.5%, and no allowance for expected credit losses has been recognised even though Rs. 100.42 lakhs of the balance is outstanding for more than one year. Purchases from related parties during the year amount to Rs. 13,630.03 lakhs, being 95% of total	Our procedures included, but were not limited to: Obtaining an understanding of, and testing the design, implementation and operating effectiveness of, controls over identification, approval and recording of related party transactions and over the credit control process. Agreeing the list of related parties to the register maintained under Section 189 of the Act, the disclosures made to the Board and the declarations obtained from directors and key managerial personnel. Verifying that related party transactions were placed before and approved by the Audit

purchases, and advances to suppliers of Rs. 952.86 lakhs are due from related parties. Given the magnitude of these balances, the concentration of credit risk in a single counterparty, the judgement involved in the expected credit loss assessment under Ind AS 109 and the requirements of Sections 177 and 188 of the Act and Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this was considered to be a key audit matter.	Committee and, where required, by the members, in accordance with Sections 177 and 188 of the Act and Regulation 23 of the SEBI Listing Regulations. Evaluating management's expected credit loss assessment under Ind AS 109, including the provision matrix, ageing of balances and the credit standing of the counterparty. Testing subsequent receipts up to the date of this report and obtaining direct balance confirmations, on a sample basis, for balances outstanding as at 31 March 2026. Assessing the adequacy of the disclosures made in Notes 7, 11, 31, 37 and 38 to the financial statements. Based on the audit procedures performed, we consider management's assessment of the recoverability of these balances and the related disclosures to be reasonable.

Other Information

5. The Company’s Board of Directors is responsible for the other information. The other information comprises the information included in the Board’s Report including Annexures thereto, and the Corporate Governance Report, but does not include the financial statements and our auditor’s report thereon, which we obtained prior to the date of this auditor’s report.

   Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

   In connection with our audit of the financial statements, our responsibility is to read the other information, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

   If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

   We have nothing to report in this regard.

   When we read the other information comprised in the annual report which is expected to be made available to us after the date of this auditor’s report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate action as applicable under the relevant laws and regulations.

Responsibilities of management and those charged with governance for the financial statements

6. The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

7. In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

8. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

9. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

10. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

    - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
    - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
    - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
    - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
    - Evaluate the overall presentation, structure and content of the financial statements, including the

disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

11. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

12. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

13. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

14. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure B a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

15. As required by Section 143(3) of the Act, we report that:

    (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

    (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 16(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended).

    (c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and Cash Flow Statement dealt with by this Report are in agreement with the books of account.

    (d) In our opinion, the aforesaid financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

    (e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.

    (f) With respect to the maintenance of accounts and other matters connected therewith, reference is made to our remarks in paragraph 16(b) above on reporting under Section 143(3)(b) and paragraph 16(h)(vi) below on reporting under Rule 11(g) of the Rules.

    (g) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A".

    (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:

(i) The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 30 to the financial statements.

(ii) The Company was not required to recognise a provision as at March 31, 2026 under the applicable law or Indian Accounting Standards, as it does not have any material foreseeable losses on long-term contracts. The Company did not have any long-term derivative contracts as at March 31, 2026.

(iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended March 31, 2026.

(iv) (a) The management has represented that, to the best of its knowledge and belief, as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested either from borrowed funds or share premium or any other sources or kind of funds by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries (Refer Note 43(k) to the financial statements);

(b) The management has represented that, to the best of its knowledge and belief, as disclosed in the notes to the accounts, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries (Refer Note 43(k) to the financial statements); and

(c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.

(v) The Company has not declared or paid any dividend during the year.

(vi) Based on our examination, which included test checks, the Company has used accounting software Tally Prime for maintaining its books of account. The Company is in the process of establishing the necessary controls and documentation over the audit trail (edit log) facility of the said software, and adequate audit evidence was not made available to us to determine whether the audit trail feature was enabled and operated throughout the year for all relevant transactions recorded in the software. Consequently, we are unable to comment on whether the audit trail feature operated throughout the year for all relevant transactions or whether the audit trail feature was tampered with. Further, in the absence of an audit trail for the year, the question of our commenting on whether the audit trail has been preserved by the Company as per the statutory requirements for record retention does not arise. Our reporting under Section 143(3)(b) of the Act in paragraph 16(b) above is modified for this matter.

16. The Company has paid/ provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.

For P.SURYANARAYANA & CO.,
Chartered Accountants,
(Firm Registration No.009288S)

(P.SURYANARAYANA)
Partner
Membership No.201195
UDIN – 26201195ZKXUDP4680
Place: Hyderabad
Date: May 30, 2026

Annexure A to Independent Auditor's Report

Referred to in paragraph 16(g) of the Independent Auditor's Report of even date to the members of Diligent Industries Limited on the financial statements as of and for the year ended March 31, 2026

Report on the Internal Financial Controls with reference to financial statements under Clause (i) of Sub-section 3 of Section 143 of the Act

1. We have audited the internal financial controls with reference to financial statements of Diligent Industries Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

2. The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

3. Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing specified under Section 143(10) of the Act to the extent applicable to an audit of internal financial controls, both applicable to an audit of internal financial controls and both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to financial statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to financial statements

7. Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

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Annexure A to Independent Auditor’s Report

Referred to in paragraph 16(g) of the Independent Auditor’s Report of even date to the members of Diligent Industries Limited on the financial statements as of and for the year ended March 31, 2026

Opinion

8. In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For P.SURYANARAYANA & CO.,
Chartered Accountants,
(Firm Registration No.009288S)

(P.SURYANARAYANA)
Partner
Membership No.201195
UDIN – 26201195ZKXUDP4680
Place: Hyderabad
Date: May 30, 2026

Annexure B to Independent Auditor's Report

Referred to in paragraph 15 of the Independent Auditor's Report of even date to the members of Diligent Industries Limited on the financial statements as of and for the year ended March 31, 2026.

In terms of the information and explanations sought by us and furnished by the Company, and the books of account and records examined by us during the course of our audit, and to the best of our knowledge and belief, we report that:

i. (a) (A) The Company is maintaining proper records showing full particulars, including quantitative details and situation, of Property, plant and equipment.

(B) According to the information and explanations given to us and the records of the Company examined by us, the Company does not have any intangible assets and accordingly, the question of our commenting on whether the Company is maintaining proper records showing full particulars of intangible assets does not arise.

(b) The Property, plant and equipment of the Company have been physically verified by the Management during the year and no material discrepancies have been noticed on such verification. In our opinion, the frequency of verification is reasonable.

(c) The title deeds of immovable properties, as disclosed in Note 43(a) to the financial statements, are held in the name of the Company.

(d) The Company has not revalued its Property, plant and equipment during the year. Consequently, the question of our commenting on whether the revaluation is based on the valuation by a Registered Valuer, or specifying the amount of change, if the change is 10% or more in the aggregate of the net carrying value of each class of Property, plant and equipment does not arise.

(e) Based on the information and explanations furnished to us, no proceedings have been initiated on (or) are pending against the Company for holding benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended in 2016) (formerly the Benami Transactions (Prohibition) Act, 1988 (45 of 1988)) and Rules made thereunder and the Company has appropriately disclosed the details in Note 43(d) to its financial statements.

ii. (a) The physical verification of inventory has been conducted at reasonable intervals by the Management during the year and, in our opinion, the coverage and procedure of such verification by Management is appropriate. The discrepancies noticed on physical verification of inventory as compared to book records were not 10% or more in aggregate for each class of inventory.

(b) During the year, the Company has been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate, from banks on the basis of security of current assets. The quarterly returns or statements filed by the Company with such banks for the quarters ended June 30, 2025, September 30, 2025, December 31, 2025 and March 31, 2026 are in agreement with the books of account of the Company for the respective quarters (Also refer Note 42 to the financial statements).

iii. (a) The Company has not made any investments in, provided any guarantee or security, or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year, except for loans to employees of Rs. 25.93 lakhs outstanding as at April 1, 2025, which were repaid during the year (Refer Note 9 to the financial statements). The balance outstanding as at March 31, 2026 is Nil.

iv. In our opinion, and according to the information and explanations given to us, the Company has not granted any loans, made any investments, or provided any guarantees or security to which the provisions of Sections 185 and 186 of the Companies Act, 2013 apply. Accordingly, the reporting under clause 3(iv) of the Order is not applicable to the Company.

v. The Company has not accepted any deposits or amounts which are deemed to be deposits within the meaning of Sections 73, 74, 75 and 76 of the Act and the Rules framed there under to the extent notified.

vi. We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under section 148(1) of the Companies Act, 2013, related to the manufacture of specified products of the Company, and are of the opinion that prima facie, the specified accounts and records have been made and maintained. We have not, however, made a detailed examination of the same.

vii. (a) According to the information and explanations given to us and the records examined by us, the Company is not regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, income-tax, goods and services tax, customs duty, value added tax, cess and other statutory dues, as applicable, with the appropriate authorities. There have been delays in the remittance of provident fund and employees' state insurance dues, and income-tax and tax deducted at source have not been deposited with the appropriate authorities. The extent of the arrears of undisputed statutory dues outstanding as at March 31, 2026 for a period of more than six months from the date they became payable is as follows:

Name of the statute	Nature of dues	Amount (Rs.)	Period to which the amount relates	Remarks
Income tax Act, 1961	Income tax liability u/s 143(1) of the IT Act, 1961	5,44,131	FY 2020-21	Not deposited as at March 31, 2026
Income tax Act, 1961	Income tax liability u/s 143(1) of the IT Act, 1961	51,92,121	FY 2021-22	Not deposited as at March 31, 2026
Income tax Act, 1961	Income tax liability u/s 143(1) of the IT Act, 1961	79,43,130	FY 2022-23	Not deposited as at March 31, 2026
Income tax Act, 1961	Income tax liability u/s 143(1) of the IT Act, 1961	85,99,864	FY 2023-24	Not deposited as at March 31, 2026
Income tax Act, 1961	Income tax liability u/s 143(1) of the IT Act, 1961	83,41,159	FY 2024-25	Not deposited as at March 31, 2026
Income tax Act, 1961	Liability under TDS	5,52,741	FY 2020-21	Not deposited as at March 31, 2026
Income tax Act, 1961	Liability under TDS	12,83,021	FY 2022-23	Not deposited as at March 31, 2026
Income tax Act, 1961	Liability under TDS	13,45,286	FY 2023-24	Not deposited as at March 31, 2026
Income tax Act, 1961	Liability under TDS	2,75,499	FY 2024-25	Not deposited as at March 31, 2026
Income tax Act, 1961	Liability under TDS	7,07,639	FY 2025-26	Not deposited as at March 31, 2026

(b) Details of statutory dues which have not been deposited as on March 31, 2026 on account of any dispute are given below:

Name of the Statute	Nature of Dues	Forum where dispute is pending	Period to which the amount relates to	Amount (₹ in Lacs)	Amount unpaid (₹ in Lacs)
Income tax Act, 1961	Income Tax	Income tax Department	FY 2022-23	1027.17	1027.17
Income tax Act, 1961	Interest on Income Tax	Income tax Department	FY 2017-18 to FY 2023-24	295.33	295.33
Income Tax Act, 1961	Interest on Tax Deducted at Source	Income tax Department	FY 2020-21 to FY 2024-25	19.20	19.20

viii. According to the information and explanations given to us and the records of the Company examined by us, there are no transactions in the books of account that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961, that has not been previously recorded in the books of account.

ix. (a) According to the records of the Company examined by us and the information and explanation given to us, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest to any lender during the year.

(b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared Wilful Defaulter by any bank or financial institution or government or any government authority.

(c) In our opinion, and according to the information and explanations given to us, the term loans have been applied for the purposes for which they were obtained (Also refer Note 43(n) to the financial statements).

(d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the Company, we report that no funds raised on short-term basis have been used for long-term purposes by the Company.

(e) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

(f) According to the information and explanations given to us, the reporting under the clause (ix)(f) is not applicable as the company has no subsidiaries, joint ventures or associate companies.

x. (a) The Company has not raised moneys by way of initial public offer/ further public offer including through debt instruments during the year. Accordingly, the requirement to report on Clause 3(x)(a) of the Order is not applicable to the Company.

(b) The Company has not made any preferential allotment or private placement of shares or fully or partially or optionally convertible debentures during the year. Accordingly, the reporting under clause 3(x)(b) of the Order is not applicable to the Company.

xi. (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company by its officers or employees, noticed or reported during the year, nor have we been informed of any such case by the Management.

(b) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, a report under Section 143(12) of the Act, in Form ADT-4, as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 was not required to be filed with the Central Government.

(c) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, and as represented to us by the management, no whistle-blower complaints have been received during the year by the Company.

xii. As the Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it, the provisions of Clause 3(xii) of the Order are not applicable to the Company.

xiii. The Company has entered into transactions with related parties in compliance with the provisions of Sections 177 and 188 of the Act. The details of such related party transactions have been disclosed in Note 37 to the financial statements as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures, specified under Section 133 of the Act.

xiv. (a) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has an internal audit system commensurate with the size and nature of its business. (b) We have considered the internal audit reports of the Company issued till date for the period under audit when performing our audit.

xv. The Company has not entered into any non-cash transactions with its directors or persons connected with them. Accordingly, the reporting on compliance with the provisions of Section 192 of the Act under clause 3(xv) of the Order is not applicable to the Company.

xvi.(a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the provisions of Clause 3(xvi)(a) of the Order is not applicable to the Company.

(b) The Company has not conducted non-banking financial / housing finance activities during the year. Accordingly, the reporting under clause 3(xvi)(b) of the Order is not applicable to the Company.

(c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under clause 3(xvi) (c) of the Order is not applicable to the Company.

(d) Based on the information and explanations provided by the management of the Company, there is no Core Investment Company as part of the Group. We have not, however, separately evaluated whether the information provided by the management is accurate and complete.

xvii. The Company has not incurred any cash losses in the financial year or in the immediate preceding financial year.

xviii. There has been no resignation of the statutory auditors during the year and accordingly the requirement to report on clause 3(xviii) of the Order is not applicable to the Company.

xix. According to the information and explanations given to us and on the basis of the financial ratios (Also refer Note 40 to the financial statements), ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will get discharged by the Company as and when they fall due.

xx. The provisions of Section 135 of the Act relating to Corporate Social Responsibility are not applicable to the Company for the year ended March 31, 2026. Accordingly, the reporting under clauses 3(xx)(a) and 3(xx)(b) of the Order is not applicable to the Company.

xxi. The Company does not have any subsidiary, associate or joint venture and is accordingly not required to prepare consolidated financial statements. The reporting under clause 3(xxi) of the Order is therefore not applicable in respect of these financial statements.

For P.SURYANARAYANA & CO.,
Chartered Accountants,
(Firm Registration No.009288S)

(P.SURYANARAYANA)
Partner
Membership No.201195
UDIN – 26201195ZKXUDP4680
Place: Hyderabad
Date: May 30, 2026

Diligent Industries Limited

CIN : L15490AP1995PLC088116

Address : Dwaraka Thirumala Road, Denduluru Village, West Godavari, Andhra Pradesh - 534001

Balance Sheet as at March 31, 2026

(All amounts are in INR Lakhs, except otherwise stated)

	Particulars	Note No.	As at Mar 31, 2026	As at Mar 31, 2025
ASSETS				
1	**Non-current assets**			
(a)	Property, Plant and Equipment	3	1,290.32	1,232.12
(b)	Capital work-in-progress	3	299.61	225.57
(c)	Deferred Tax Assets (Net)	4	51.06	41.09
(d)	Other non-current assets	5	768.12	759.94
			2,409.11	**2,258.71**
2	**Current assets**			
(a)	Inventories	6	4,615.21	3,973.63
(b)	Financial assets			
(i)	Trade receivables	7	2,981.19	839.41
(ii)	Cash and cash equivalents	8	7.07	66.94
(iii)	Loans	9	-	25.93
(iv)	Other financial assets	10	90.00	90.00
(c)	Other current assets	11	1,370.25	4,174.63
			9,063.72	**9,170.54**
	Total Assets		**11,472.83**	**11,429.25**
EQUITY AND LIABILITIES				
1	Equity			
(a)	Equity share capital	12	2,384.31	2,384.31
(b)	Other equity	13	4,318.84	4,066.51
			6,703.15	**6,450.82**
2	**Liabilities**			
(1)	**Non-current liabilities**			
(a)	Financial liabilities			
(i)	Borrowings	14	438.71	659.02
(b)	Provisions	15	10.54	-
			449.25	**659.02**
(2)	**Current liabilities**			
(a)	Financial liabilities			
(i)	Borrowings	16	3,490.80	2,977.95
(ii)	Trade payables	17		
	-Dues to Micro and small enterprises		-	-
	-Others		27.75	134.90
(iii)	Other financial liabilities	18	312.97	48.12
(b)	Other current liabilities	19	402.34	1,075.04
(c)	Provisions	20	3.59	-
(d)	Current tax liabilities (Net)	21	82.98	83.41
			4,320.43	**4,319.41**
	Total Equity and Liabilities		**11,472.83**	**11,429.25**

Corporate information and material accounting policies 1 & 2

The accompanying notes are an integral part of the financial statements

As per our audit report of even date

For P Suryanarayana & Co.,
Chartered Accountants

P. Suryanarayana
Partner
Membership No. 201195
F. No. 009288S
Place: Hyderabad
Date: 30th May, 2026

For and on behalf of the board

Bhanu Prakash Vankineni
Director
DIN:00919910

Phani Anupama Vankineni
Director
DIN: 00935032

Vankineni Kiran Kumar
Chief Financial Officer

Ankit Singhal
Company Secretary

Diligent Industries Limited

CIN : L15490AP1995PLC088116

Address : Dwaraka Thirumala Road, Denduluru Village, West Godavari, Andhra Pradesh - 534001

Statement of Profit and loss for the year ended March 31, 2026

(All amounts are in INR Lakhs, except otherwise stated)

	Particulars	Note No.	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
	INCOME			
I	Revenue from operations	22	15,295.18	14,355.70
II	Other income	23	2.18	2.39
III	**Total Income (I+II)**		**15,297.37**	**14,358.09**
IV	**EXPENSES**			
	(a) Cost of Materials Consumed	24	14,542.80	14,572.06
	(b) Changes in inventories	25	(687.63)	(1,440.65)
	(c) Employee benefit expense	26	85.50	51.55
	(d) Finance costs	27	236.52	260.97
	(e) Depreciation and amortization expense	3	173.70	157.08
	(f) Other expenses	28	596.86	408.38
	Total expenses (IV)		**14,947.74**	**14,009.39**
V	**Profit before exceptional items and tax (III-IV)**		349.62	348.70
VI	Exceptional Items	35	12.02	-
VII	**Profit before tax (V-VI)**		337.60	348.70
VIII	Tax expense:		85.27	97.21
	(a) Current Tax		95.24	98.42
	(b) Deferred Tax	4	(9.97)	(1.22)
IX	**Profit for the year (VII-VIII)**		**252.33**	**251.49**
X	**Other Comprehensive Income**			
	A) Items that will not be reclassified to profit or loss			
	a) Remeasurements of the defined benefit plans		-	-
	b) Income tax relating to Items that will not be reclassified to profit or loss		-	-
	Other comprehensive income for the year, net of tax		-	-
XI	**Total comprehensive income for the year (IX+X)**		**252.33**	**251.49**
XII	Earnings per equity share	29		
	(a) Basic earnings per share of ₹ 1/- each		0.11	0.17
	(b) Diluted earnings per share of ₹ 1/- each		0.11	0.17

The accompanying notes are an integral part of the financial statements

As per our audit report of even date

For and on behalf of the board

For P Suryanarayana & Co.,
Chartered Accountants

Bhanu Prakash Vankineni
Director
DIN:00919910

Phani Anupama Vankineni
Director
DIN: 00935032

P. Suryanarayana
Partner
Membership No. 201195
F. No. 009288S
Place: Hyderabad
Date: 30th May, 2026

Vankineni Kiran Kumar
Chief Financial Officer

Ankit Singhal
Company Secretary

Diligent Industries Limited
Statement of cash flows for the year ended March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
A) Cash Flows from Operating Activities		
Net profit before tax	337.60	348.70
Adjustments for :		
Depreciation on property, plant and equipment	173.70	157.08
(Profit)/ Loss on sale of Property, Plant and Equipment	-	0.61
Other Income	(2.18)	(2.39)
Interest expense	236.52	260.97
Operating profit before working capital changes	**745.64**	**764.98**
Adjustments for working capital changes in :		
Inventories	(641.58)	(1,692.84)
Other Current financial and non Current financial asset	(2,115.85)	4,104.50
Other current liabilities	(768.37)	(2,863.61)
Other financial liabilities	157.70	50.77
Other Current and non-current assets	2,796.20	(2,053.06)
Long-term provisions	10.54	-
Short term provisions	3.59	-
Cash generated from operations	187.87	(1,689.26)
Income tax paid	-	-
Net Cash generated from/(used in) operating activities	**187.87**	**(1,689.26)**
B) Cash flows from Investing Activities		
Sale/ (Purchase) of Property, Plant and Equipment/CWIP (incl. capital advances)	(305.94)	(364.85)
Other income	2.18	2.39
Net Cash generated from/(used in) Investing Activities	**(303.76)**	**(362.46)**
C) Cash flows from Financing Activities		
Proceeds from issue of Share Capital/ Share Application Money	-	4,406.16
Increase/ (Decrease) in Short-term borrowings	292.55	(2,069.04)
Interest paid and effect of foreign exchange	(236.52)	(260.97)
Net Cash Flow from/(used in) Financing Activities	**56.03**	**2,076.16**
Net change in cash and cash equivalents (A + B + C)	(59.87)	24.43
Cash and Cash equivalents at the beginning of the year	66.94	42.51
Cash and Cash equivalents at the end of the year (refer note 8)	**7.07**	**66.94**

The accompanying notes are an integral part of the financial statements

As per our audit report of even date
For P Suryanarayana & Co.,
Chartered Accountants

P. Suryanarayana
Partner
Membership No. 201195
F. No. 009288S
Place: Hyderabad
Date: 30th May, 2026

For and on behalf of the board

Bhanu Prakash Vankineni
Director
DIN:00919910

Phani Anupama Vankineni
Director
DIN: 00935032

Vankineni Kiran Kumar
Chief Financial Officer

Ankit Singhal
Company Secretary

1 Corporate information

Diligent Industries Limited (the company) is a Public limited company incorporated and domiciled in India and has its registered office at Dwaraka Thirumala Road, Denduluru Village, West Godavari, Andhra Pradesh - 534001. The company is mainly engaged in the activity of manufacturing of Edible Rice Bran Oil. The material accounting policies in the preparation of the financial statements are set out below.

2 Basis of preparation, measurement and material accounting policies

2.1 Basis of preparation and measurement

(a) Statement of compliance with Ind AS

The financial statements are prepared in accordance with Indian Accounting Standards ("Ind AS") as notified under section 133 of the Companies Act, 2013 ("the Act"), read with Rule 3 of the Companies (Indian Accounting standards) Rules, 2015, and other relevant provisions of the Act as amended from time to time and presentation requirements of Division II of Schedule III to the Act, (Ind AS compliant Schedule III), as applicable to the financial statements.

Accounting policies have been consistently applied to all the years presented except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. Previous year's figures have been regrouped and reclassified, wherever necessary, to conform to the current year's presentation.

(b) Basis of measurement

These financial statements have been prepared on accrual basis and under historical cost convention, except for the following items (refer to individual accounting policies for detail):

i. Certain financial instruments - Fair value through profit or loss
ii. Net defined benefit asset / (liability) - Fair value of plan assets less present value of defined benefit obligation
iii. Share-based payments - Fair value

The Company has prepared the financial statements on the basis that it will continue to operate as a going concern.

(c) Functional and presentation currency

These financial statements are presented in Indian Rupees (INR) which is also the functional and presentation currency of the Company. All the amounts disclosed in the financial statements which also include the accompanying notes have been rounded off to the nearest Lakhs, upto two decimal places as per the requirement of Schedule III to the Companies Act 2013, unless otherwise stated. Transactions and balances with values below the rounding off norm adopted by the Company have been reflected as "#" in the relevant notes to these financial statements.

Transactions and balances

Transactions in foreign currencies are initially recorded in the functional currencies using the spot rates at the date when the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Exchange differences arising on settlement or translation of monetary items are recognised in profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

(d) Use of estimates

The preparation of financial statements in conformity with principles of Ind AS requires the management to make judgements, estimates and assumptions that effect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities, at the end of the reporting year. Although these estimates are based on the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future years.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised if the revision affects only that year, or in the year of the revision and future years if the revision affects both current and future years

(e) Classification into current and non-current:

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting year, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting year.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting year, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting year.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

Summary of material accounting policies

2.2 Property, plant and equipment

Property, plant and equipment ("PPE") are stated at cost of acquisition or construction, less accumulated depreciation and accumulated impairment loss, if any. The cost comprises its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, any expenditure directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to Statement of Profit and Loss during the year in which they are incurred. If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE.

Capital work in progress is stated at cost, net of accumulated impairment loss, if any.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising from derecognition of asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

Depreciation methods, estimated useful lives

Depreciation on property, plant and equipment is provided on a pro-rata basis on the Written Down Value method as per the useful life prescribed in Schedule II to the Companies Act, 2013.

The estimated useful life, residual values and the depreciation method are reviewed at the end of each reporting period, with effect of any change in estimate accounted for on a prospective basis.

The useful life of assets are as follows:

Asset	**Useful lives**
Building	30 Years
Plant and equipment	15 years
Electrical installation and equipment	10 years
Office equipment	5 years
Computer	3 years
Furniture and fixtures	10 years
Data Processing Units - Office equipment	6 years
Vehicles	8 years

In case of a revision of useful lives, the unamortized depreciable amount is charged over the revised remaining useful life.

2.3 Intangible assets

Intangible assets acquired are reported at cost less accumulated amortisation and accumulated impairment losses, if any. The cost comprises its purchase price and directly attributable cost of preparing the asset for its intended use. Amortization is recognised on a written down value basis over their estimated useful lives so as to reflect the pattern in which the assets economic benefits are consumed. The estimated useful life and the amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

2.4 Impairment of non-financial assets

The Company assesses at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset or cash generating unit and from its disposal at the end of its useful life.

The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised.

The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

Impairment losses are recognised in the statement of profit and loss.

2.5 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a year of time in exchange for consideration.

Company as a lessee:

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Company recognises right-of-use asset at the lease commencement date (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and accumulated impairment losses and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in section 2.4 Impairment of non-financial assets.

Lease liabilities

At the commencement date of the lease, the Company recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses (unless they are incurred to produce inventories) in the year in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of assets that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.

2.6 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability must be accessible to the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

The best estimate of the fair value of a financial instrument on initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Company determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique that uses only data from observable markets, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently that difference is recognised in Statement of Profit and Loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by reassessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting year.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

2.7 Inventories

Inventories consist of raw materials, stores and spares, work-in-progress and finished goods are measured at the lower of cost and net realisable value. Cost includes expenditures incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition. Stores and spares, that do not qualify to be recognised as property, plant and equipment or consumed as indirect materials in the manufacturing process.

The Cost of raw materials, stores and consumables has been determined by using FIFO method and comprises all costs of purchase, duties, taxes (other than those subsequently recoverable from tax authorities) and all other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

2.8 Revenue Recognition

Revenue from contract with customers

The Company derives revenues primarily from sale of manufactured goods. Revenue is recognized on satisfaction of performance obligation upon transfer of control of promised products or services to customers in an amount that reflects the consideration the Company expects to receive in exchange for those products or services.

The Company satisfies a performance obligation and recognises revenue over time, if one of the following criteria is met:

i. the customer simultaneously receives and consumes the benefits provided by the Company's performance as the Company performs; or

ii. the Company's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or

iii. the Company's performance does not create an asset with an alternative use to the Company and an entity has an enforceable right to payment for performance completed to date.

For performance obligations where one of the above conditions are not met, revenue is recognised at the point in time at which the performance obligation is satisfied.

Other income - Interest income

Interest income is recognized using the effective interest method. Interest income is included under the head "other income" in the statement of profit and loss.

2.9 Retirement and other employee benefits

Defined contribution plan

The Company's contributions to defined contribution plans are recognised as an expense as and when the services are received from the employees entitling them to the contributions.

Defined benefit Plan

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Company's net obligation in respect of defined benefit plans is calculated by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Company, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan ('the asset ceiling'). To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in OCI. The Company determines the net interest expense/ (income) on the net defined benefit liability/ (asset) for the period by applying the discount rate determined by reference to market yields at the end of the reporting period on government bonds. This rate is applied on the net defined benefit liability/(asset), both as determined at the start of the annual reporting period, taking into account any changes in the net defined benefit liability/(asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service ('past service cost' or 'past service gain') or the gain or loss on curtailment is recognised immediately in profit or loss. The Company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

The Company has a defined benefit gratuity plan, governed by the Payment of Gratuity Act, 1972 which entitles an employee, who has rendered at least five years of continuous service, to gratuity payable on termination of his employment at the rate of fifteen days wages for every completed year of service or part thereof in excess of six months, based on the rate of wages last drawn by the employee concerned.
All defined benefit plans obligations are determined based on valuations, as at the Balance Sheet date, made by independent actuary using the projected unit credit method. The classification of the Company's net obligation into current and non-current is as per the actuarial valuation report.

Defined benefit costs are categorised as follows:

i. The current service cost of the defined benefit plans, recognised in the Statement of Profit and Loss in employee benefits expense, reflects the increase in the defined benefit obligation resulting from employee service in the current year, benefit changes, curtailments and settlements. Past service costs, which comprise plan amendments and curtailments, as well as gains or losses on the settlement of pension benefits are recognised immediately in the Statement of Profit and Loss when they occur.

ii. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in finance cost in the Statement of Profit and Loss.

iii. Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to the Statement of Profit and Loss in subsequent periods.

iii. During the year, the Company obtained an actuarial valuation of its gratuity obligation for the first time. Pursuant to the actuarial valuation, the Company recognised a gratuity liability relating to the past service of employees. The resulting past service cost amounting to Rs. 12.02 lakhs has been recognised immediately in the Statement of Profit and Loss in accordance with Ind AS 19 – Employee Benefits and disclosed as an Exceptional Item. The past service cost represents the change in the present value of the defined benefit obligation arising in respect of employee service rendered in prior periods.

2.10 Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received, and all attached conditions will be complied with.

Monetary Government grants related to incurring specific expenditures are taken to the Statement of Profit and Loss on the same basis and in the same periods as the expenditures incurred.

In the unlikely event that a grant previously recognised is ultimately not received, it is treated as a change in estimate and the amount cumulatively recognised is expensed in the Statement of Profit and Loss.

2.11 Taxes

Tax expense for the year, comprising current tax and deferred tax, are included in determination of the net profit or loss for the year.

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Company operates and generates taxable income.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management yearly evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Advance taxes and provisions for current income taxes are presented in the balance sheet after offsetting advance tax paid and income tax provision arising in the same tax jurisdiction and where the Company intends to settle the asset and liability on a net basis.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities and the amounts used for taxation purposes (tax base), at the tax rates and tax laws enacted or substantively enacted by the end of the reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets are recognised for the future tax consequences to the extent it is probable that future taxable profits will be available against which the deductible temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

2.12 Provisions, contingent liabilities and contingent assets

Provisions are recognized when there is a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

In an event when the time value of money is material, the provision is carried at the present value of the cash flows estimated to settle the obligation.

Contingent liability is a possible obligation that arises from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or is a present obligation that arises from past event but is not recognized because either it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or a reliable estimate of the amount of the obligation cannot be made. Contingent liabilities are disclosed and not recognized.

Contingent assets are neither recognized nor disclosed. However, when realization of income is virtually certain, related asset is recognized.

Provisions, contingent liabilities and contingent assets are reviewed at each Balance Sheet date.

2.13 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement:

Financial assets are recognised at fair value or transaction price at initial recognition, and subsequently measured at amortised cost, fair value through other comprehensive income (OCI) or fair value through profit or loss. The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them.

All financial assets are recognised initially at fair value plus, (in the case of financial assets not recorded at fair value through consolidated statement of profit or loss) transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed off in the statement of profit & loss. Trade receivable that does not contain a significant financing component are measured at transaction price.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the company commits to purchase or sell the asset.

Subsequent measurement:

Debt instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Company classifies its debt instruments:

Amortised cost: Assets that are held for collection of contractual cash flows those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition and impairment losses (if any) are recognised directly in profit or loss. The Company's financial assets subsequently measured at amortised cost includes trade receivables, loans and certain other financial assets etc.

Fair value through other comprehensive income (FVOCI): Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit and loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

Fair value through profit or loss: Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss is recognised in profit or loss.

Derecognition:

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company's summary statements of assets and liabilities) when:

- The rights to receive cash flows from the asset have expired, or

- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Financial liabilities and equity

An instruments issued by a Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in Statement of Profit and Loss on the purchase, sale, issue or cancellation of the Company's own equity instruments. Dividend paid on equity instruments are directly reduced from equity.

Financial liabilities

Initial recognition and measurement:

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss and at amortised cost, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of payables, net of directly attributable transaction costs.

Subsequent measurement:

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss: Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading are recognised in the Statement of Profit and Loss.

Financial liabilities at amortised cost: Financial liabilities are subsequently carried at amortised cost using the effective interest method. For trade and other payables maturing within one year from the Balance Sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Derecognition:

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss as finance costs.

Offsetting financial instruments:

Financial assets and liabilities are offset and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the assets and settle liabilities simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

2.14 Investments in the nature of equity in subsidiaries

The Company has elected to recognise its investments in equity instruments in subsidiaries at cost in the separate financial statements in accordance with the option available in Ind AS 27, 'Separate Financial Statements'. The Company regardless of the nature of its involvement with an entity (the investee), determines whether it is a parent by assessing whether it controls the investee. The Company controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Thus, the Company controls an investee if and only if it has all the following:
(a) power over the investee;
(b) exposure, or rights, to variable returns from its involvement with the investee and
(c) the ability to use its power over the investee to affect the amount of the returns.

2.15 Cash and cash equivalents and Cash flow statement

Cash and cash equivalent in the balance sheet comprise cash at banks, cash on hand, short-term deposits having a original maturity of three months or less, which are subject to an insignificant risk of changes in value.

Cash flows are reported using the indirect method, whereby net profits before tax are adjusted for the effects of the transactions of a non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from regular revenue generating, investing and financing activities of the Company are segregated.

2.16 Earnings Per Share

Basic earnings per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders (after deducting preference dividends and attributable taxes) by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating diluted earnings per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

2.17 Significant accounting judgments, estimates and assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, the accompanying disclosures and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future years.

2.18 Judgements

In the process of applying the accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the financial year, are described below:

a. The Company based its assumptions and estimates on parameters available when the financial statement were prepared.

b. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Contingent liabilities

The Company uses significant judgements to assess contingent liabilities. Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques and inputs to be used. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Impairment of Investment in subsidiaries

The Company asses the carrying amounts of investment in subsidiaries and joint venture to determine whether there is any indication that those investments have suffered an impairment loss. Where the carrying amount of investments exceeds its recoverable amount, the investment is considered impaired and is written down to its recoverable amount. An impairment loss (if any) is recognised in statement of profit and loss.

Deferred tax recognition

Deferred tax asset (DTA) is recognized only when and to the extent there is convincing evidence that the Company will have sufficient taxable profits in future against which such assets can be utilized. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies, recent business performance and developments

2.19 Recent accounting pronouncements

The Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standard) Amendment Rules as issued from time to time. For the year ended March 31, 2026, MCA has not notified any new standards or amendments relating to existing standards applicable to the Company.

Diligent Industries Limited
Statement of changes in equity
(All amounts are in INR Lakhs, except otherwise stated)

a. Equity share capital

Particulars	Notes	Amount
Balance as at April 01, 2024	12	**1,143.60**
Changes in equity share capital due to prior period errors		**-**
Restated balance as at Apr 01, 2024		**1,143.60**
Changes in equity share capital during the year		1,240.71
Balance as at March 31, 2025	12	**2,384.31**
Changes in equity share capital due to prior period errors		**-**
Restated balance as at Apr 01, 2025		**2,384.31**
Changes in equity share capital during the year		-
Balance as at March 31, 2026	12	**2,384.31**

b. Other equity

Particulars	Notes	Reserves and surplus			Total Equity
		Securities premium	Capital Reserve	Retained Earnings	
Balance as at April 01, 2024	13	**-**	**58.16**	**591.41**	**649.57**
Other Adjustments		**-**	**-**	-	-
Profit for the year (Net)		-	-	251.49	251.49
Issue of equity shares		3,165.46	-	-	3,165.46
Other comprehensive income for the year		-	-	-	-
Balance as at March 31, 2025	13	**3,165.46**	**58.16**	**842.90**	**4,066.51**
Other Adjustments		**-**	**-**	-	-
Profit for the year (Net)		-	-	252.33	252.33
Issue of equity shares		-	-	-	-
Other comprehensive income for the year		-	-	-	-
Balance as at March 31, 2026	13	**3,165.46**	**58.16**	**1,095.23**	**4,318.84**

The accompanying notes are an integral part of the financial statements

As per our audit report of even date
For P Suryanarayana & Co.,
Chartered Accountants

P. Suryanarayana
Partner
Membership No. 201195
F. No. 009288S
Place: Hyderabad
Date: 30th May, 2026

For and on behalf of the board

Bhanu Prakash Vankineni
Director
DIN:00919910

Phani Anupama Vankineni
Director
DIN: 00935032

Vankineni Kiran Kumar
Chief Financial Officer

Ankit Singhal
Company Secretary

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

Note No. 3
Property, Plant and Equipment

Description of Asset	Land	Building	Plant and Machinery	Computers	Furniture and Fixtures	Vehicles	Office Equipment	Total	Capital Work-In-Progress
Gross Carrying Amount									
As at 01 April 2024	221.86	706.63	749.29	13.59	4.15	154.72	34.73	1,884.96	174.85
Additions	-	-	9.39	-	0.77	308.13	0.24	318.54	50.71
Disposals/adjustments	-	-	-	-	-	(34.89)	-	(34.89)	-
Closing Gross Carrying Amount (C)	**221.86**	**706.63**	**758.69**	**13.59**	**4.92**	**427.95**	**34.97**	**2,168.60**	**225.57**
Accumulated Depreciation and Impairment									
Opening accumulated depreciation	-	264.33	402.63	10.05	3.86	98.88	29.53	809.29	-
Depreciation charge for the year	-	24.95	62.31	0.38	0.47	67.04	1.94	157.08	-
Disposals/adjustments/Impairment	-	-	-	-	-	(29.89)	-	(29.89)	-
Closing accumulated depreciation and Impairment as at Mar 31, 2025 (D)	-	289.28	464.93	10.42	4.34	136.03	31.47	936.48	-
Net Carrying Amount as at Mar 31, 2025 (C-D)	**221.86**	**417.34**	**293.75**	**3.17**	**0.58**	**291.92**	**3.50**	**1,232.12**	**225.57**

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

Note No. 3
Property, Plant and Equipment

Description of Asset	Land	Building	Plant and Machinery	Computers	Furniture and Fixtures	Vehicles	Office Equipment	Total	Capital Work-In-Progress
Gross Carrying Amount									
As at 01 April 2025	221.86	706.63	758.69	13.59	4.92	427.95	34.97	2,168.60	225.57
Additions	-	-	7.92	0.54	-	222.17	1.27	231.90	74.04
Disposals/adjustments	-	-	-	-	-	-	-	-	-
Closing Gross Carrying Amount (C)	**221.86**	**706.63**	**766.61**	**14.13**	**4.92**	**650.12**	**36.24**	**2,400.51**	**299.61**
Accumulated Depreciation and Impairment									
Opening accumulated depreciation	-	289.28	464.93	10.42	4.34	136.03	31.47	936.48	-
Depreciation charge for the year	-	23.45	52.71	0.23	0.39	95.31	1.60	173.70	-
Disposals/adjustments/Impairment	-	-	-	-	-	-	-	-	-
Closing accumulated depreciation and Impairment as at Mar 31, 2026 (D)	-	312.73	517.65	10.65	4.73	231.35	33.08	1,110.18	-
Net Carrying Amount as at Mar 31, 2026 (C-D)	**221.86**	**393.89**	**248.96**	**3.49**	**0.19**	**418.77**	**3.16**	**1,290.32**	**299.61**

(i) Property, plant and equipment mortagaged as security
The entire movable and immovable property, plant and equipment are mortgaged as security to ICICI bank against the term loan availed;

(ii) Contractual obligations
Nil

(iii) Capital work-in-progress

The ageing of Capital work-in progress as on 31-Mar-2026

CWIP Particulars	Less than 1 Year	1 - 2 Years	2 - 3 Years	More Than 3 years	Total
Projects in Progress	74.04	50.71	84.09	90.76	299.61
Projects temporarily suspended	0.00	0.00	0.00	0.00	0.00

The ageing of Capital work-in progress as on 31-Mar-2025

CWIP Particulars	Less than 1 Year	1 - 2 Years	2 - 3 Years	More Than 3 years	Total
Projects in Progress	50.71	84.09	90.76	0.00	225.57
Projects temporarily suspended	0.00	0.00	0.00	0.00	0.00

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 4 Deferred Tax Assets (Net)

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Deferred tax (liabilities) / assets in relation to:		
Opening Balance	41.09	39.87
a) Difference between written down value of property, plant and equipment, intangible assets and capital work-in-progress as per books of accounts and income tax	9.97	1.22
Balance as at the year end	**51.06**	**41.09**

Note No. 5 Other non-current assets

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Advances for purchase of property, plant and equipment	690.00	690.00
(b) Deposits with govt. authorities	78.09	69.91
(c) Telephone Deposit	0.03	0.03
Total	**768.12**	**759.94**

Note No. 6 Inventories

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Raw Material	291.56	386.24
(b) Finished Goods	4,212.83	3,525.20
(c) Stores, Spares and Packing Material	110.83	62.20
Total	**4,615.21**	**3,973.63**

Inventories are hypothecated as security against current borrowings, details of which have been disclosed in Note 16.
For mode of valuation of inventories refer Note 2.7 of Accounting Policies.

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 7 Trade receivables

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Considered good - Unsecured	2,981.19	839.41
Trade receivables which have significant increase in credit risk		
Trade Receivables – Credit impaired	-	-
Less: Allowance for Credit Impaired	-	-
Total	**2,981.19**	**839.41**
Of the above, Trade receivables from Related Parties (Refer Note 37)	2,211.79	-

Ageing of Trade Receivables is provided in Note No. 31

Note No. 8 Cash and cash equivalents

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Balance with banks		
-In Current Accounts	0.66	3.19
(b) Cash on hand	6.41	63.74
Total	**7.07**	**66.94**

Note No. 9 Loans

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Employee loans - at amortised cost	-	25.93
Total	**-**	**25.93**
Break-up of security details		
Loans considered good – unsecured	-	25.93

Note No. 10 Other financial assets

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Unsecured, considered good		
Other receivables	90.00	90.00
Total	**90.00**	**90.00**

Note No. 11 Other current assets

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Balances with statutory authorities	-	-
(b) Advance to Suppliers , unsecured, considered good	1,317.34	4,123.93
(c) Prepaid Expenses, unsecured, considered good	15.41	13.19
(d) Other current Assets	37.50	37.51
Total	**1,370.25**	**4,174.63**
Of the above, Advance to Suppliers who are related parties (Refer Note 37 for details)	952.86	3,851.74

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(All amounts are in INR Lakhs, except otherwise stated)

Note No. 12
Equity share capital

(i) Authorised equity share capital

Particulars	Number of Shares	Amount
As at 01st Apr, 2024	12,00,00,000	1,200.00
Movement during the year	23,00,00,000	2,300.00
As at 31st Mar, 2025	35,00,00,000	3,500.00
Movement during the year	-	-
As at 31st Mar, 2026	35,00,00,000	3,500.00

(ii) Movement in paid-up equity share capital

Particulars	Number of Shares	Amount
As at 01st Apr, 2024	11,43,60,000	1,143.60
Movement during the year	12,40,70,766	1,240.71
As at 31st Mar, 2025	23,84,30,766	2,384.31
Movement during the year	-	-
As at 31st Mar, 2026	23,84,30,766	2,384.31

Terms and Rights attached to Equity Shares

The Company has one class of equity shares having a par value of INR.1/- each (Previous Years: INR 1). Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts, in proportion to their shareholding.

(iii) Details of shareholders holding more than 5% shares and shareholding of Promoters

For the period ended March 31, 2026

Name of the Shareholder / Promoter	Number of shares	% holding	% Change during the year
Vankineni Bhanu Prakash - Promoter	10,61,40,600	44.52%	0.00%
Vankineni Phani Anupama - Promoter	1,46,92,000	6.16%	0.00%
Srinivasa Rao Paturi	1,26,67,000	5.31%	0.00%
Vankineni Ratnakumari	1,26,10,000	5.29%	0.00%
Vankineni Kiran Kumar - Promoter	1,11,75,000	4.69%	0.00%
Vankineni Vijaya Lakshmi - Promoter	21,45,000	0.90%	0.00%

For the period ended March 31, 2025

Name of the Shareholder / Promoter	Number of shares	% holding	% Change during the year
Vankineni Bhanu Prakash - Promoter	10,61,40,600	44.52%	7.05%
Vankineni Phani Anupama - Promoter	1,46,92,000	6.16%	2.93%
Srinivasa Rao Paturi	1,26,67,000	5.31%	-2.56%
Vankineni Ratnakumari	1,26,10,000	5.29%	-5.74%
Vankineni Kiran Kumar - Promoter	1,11,75,000	4.69%	0.99%
Vankineni Vijaya Lakshmi - Promoter	21,45,000	0.90%	-0.98%

(iv) Aggregate number and class of shares allotted as fully paid up for consideration otherthan cash, bonus shares and shares bought back for the period of 5 years immediately preceding the Balance Sheet date: Nil

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 13 Other equity

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Securities premium (refer movement below)	3,165.46	3,165.46
(b) Retained Earnings including OCI (refer movement below)	1,095.23	842.90
(c) Capital Reserve	58.16	58.16
	4,318.84	**4,066.51**

(a) Securities premium

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Opening Balance	3,165.46	-
Additions	-	3,225.84
Less: Adjustment for Share Issue Expenses	-	(60.38)
Closing Balance	**3,165.46**	**3,165.46**

During the financial year 2024-25, the Company completed a rights issue of 12,40,70,766 equity shares of ₹1 each at an issue price of ₹3.60 per equity share, pursuant to the Letter of Offer dated October 16, 2024 and in accordance with the basis of allotment approved by BSE Limited, the designated stock exchange. The aggregate share issue expenses of ₹60.38 lakhs incurred in connection with the rights issue have been adjusted against the securities premium account in accordance with the Ind AS 32.

(b) Retained Earnings

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Opening Balance	842.90	591.41
Other Adjustments	-	-
Balance after above adjustments	842.90	591.41
Net profit for the year	252.33	251.49
	1,095.23	842.90
OCI on Gratuity and Leave Encashment	-	-
Deferred Tax on OCI portion	-	-
Closing balance	**1,095.23**	**842.90**

Note No. 14 Financial liabilities non-current borrowings

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Secured - Long Term Loans from banks		
(a) Term loans from banks*	265.37	428.30
(b) Vehicle loans from banks*	173.34	230.72
Total	**438.71**	**659.02**

*For details of Security, interest and terms of repayment Refer Note 33

Note No. 15 Long Term Provisions

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Provision for Employee Benefits (Refer Note 35)	10.54	-
Total	**10.54**	**-**

Note No. 16 Financial liabilities current borrowings

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
a) Secured Loans		
(i) Working Capital Borrowings*	2,383.43	1,940.88
(ii) Current Maturities of Long Term Debt		
- Vehicle Loans	55.38	58.06
- Term Loans	162.93	162.93
b) Unsecured Loans		
(i) Loans from Related Parties**	881.09	808.10
(ii) Loans from Others*	7.98	7.98
Total	**3,490.80**	**2,977.95**

*For details of Security, interest and terms of repayment Refer Note 33
**Loans from Related Parties carry Nil rate of Interest and are repayable on demand
* Loans from Others are repayable on demand. Rate of Interest : 10% per annum

Note No. 17 Trade payables

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Trade Payables to third parties		
- Due to micro, small and medium enterprises	-	-
- Others	27.75	134.90
Total	**27.75**	**134.90**

***Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006**

(a) Principal amount remaining unpaid to any supplier as at year end	-	-
(b) Interest due on above and remaining unpaid as at year end	-	-
(c) Principal/interest amount paid beyond the appointed day during the year	-	-
(d) Interest paid on payments made beyond the appointed day during the year u/s 16 of MSMED Act, 2006	-	-
(e) Interest due and Payable on payments made beyond the appointed day during the year other than MSMED Act, 2006	-	-
(f) Interest remaining due and payable for the period of delay in earlier years	-	-

The above information regarding Micro, Small and Medium Enterprises has been determined to the extent such parties have been identified on the basis of information available with the company.

**Ageing of Trade Payables is provided in Note No. 32

Note No. 18 Other financial liabilities

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Employee benefits payable	4.86	2.48
(b) Audit Fees Payable	2.70	4.86
(b) Outstanding expenses	305.41	40.78
Total	**312.97**	**48.12**

Note No. 19 Other current liabilities

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Statutory dues payable	386.74	323.84
(b) Advances received from customers	15.60	751.20
Total	**402.34**	**1,075.04**

Note No. 20 Provisions

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Provision for employee benefits (refer note 35)	3.59	-
Total	**3.59**	**-**

Note No. 21 Current tax liabilities (Net)

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(a) Current tax liabilities (Net of TDS Receivable, Advance Tax) Net of TDS Receivable of Rs. 12.27 Lacs (PY: Rs. 15.01 Lacs)	82.98	83.41
Total	**82.98**	**83.41**

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 22 Revenue from operations

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
(a) Sale of products		
- Product Sales	15,295.18	14,355.70
Total	**15,295.18**	**14,355.70**

Company adopted Ind AS 115 "Revenue from Contracts with Customers". Refer note 2.8 for the accounting policies followed pursuant to adoption of Ind AS 115. The adoption of Ind AS 115 did not have any material impact.

Note No. 23 Other income

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
(a) Interest Income		
- on Electricity Deposit	1.22	1.43
(b) Site Rent Received	0.96	0.96
Total	**2.18**	**2.39**

Note No. 24 Cost of Materials Consumed

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Opening Stock at the beginning of the year	386.24	111.84
Add: Purchases	14,380.86	14,816.15
Add: Consumables Consumed during the year	67.25	30.31
Less: Closing Stock at the end of the year	291.56	386.24
Total	**14,542.80**	**14,572.06**

Note No. 25 Changes in inventories

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Changes in inventories		
Stock at the end of the year		
Finished Goods	4,212.83	3,525.20
Stock at the beginning of the year		
Finished Goods	3,525.20	2,084.54
Total changes in inventories	**(687.63)**	**(1,440.65)**

Note No. 26 Employee benefit expense

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
(a) Salaries and Wages	70.57	42.44
(b) Managerial Remuneration	4.80	4.80
(c) Staff Welfare Expenses	3.19	0.39
(d) Contribution to Provident Fund & ESI	4.84	3.92
(e) Gratuity (refer note 35)	2.11	-
Total	**85.50**	**51.55**

Note No. 27 Finance costs

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
(a) Interest on borrowings	230.07	228.77
(b) Interest on others	3.54	27.82
Other Borrowing Costs		
(c) Processing Charges	2.91	4.38
Total	**236.52**	**260.97**

Note No. 28 Other expenses

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
(a) Audit fees		
- For Statutory Audit	2.86	2.50
- For Tax Audit	0.20	0.20
(b) Advertisement Expenses	0.48	6.26
(c) Commission Expenses	11.29	0.17
(d) Bank Charges	6.12	10.40
(e) Discount, Quality and Rate Differences	-	0.00
(f) Insurance Expenses	13.43	8.86
(g) Labour work Expenses	114.18	37.70
(h) Loss on Sale of Assets	-	0.61
(i) Office Maintenance and Miscellaneous Expenses	3.96	2.08
(j) Packing Material	0.30	0.11
(k) Postage and Courier Charges	0.04	0.01
(l) Power and Fuel Expenses	256.92	226.58
(m) Printing and Stationery	1.12	1.67
(n) Production Expenses	23.53	17.14
(o) Professional Charges	-	1.30
(p) Rates and Taxes	16.59	47.86
(q) Repairs and Maintenance - Plant and Machinery	37.66	2.03
(r) Security Charges	3.96	3.96
(s) Telephone and Internet charges	0.78	0.71
(t) Transportation Expenses	55.14	18.78
(u) Travelling Expenses	0.24	0.42
(v) Vehicle Maintenance	48.05	19.02
Total	**596.86**	**408.38**

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

Note No. 29
Earnings per equity share

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Profit after tax	252.33	251.49
Add / Less: Dividend tax	-	-
Profit after tax attributable for equity share holders	252.33	251.49
Number of equity shares (nos.)	23,84,30,766	23,84,30,766
Weighted Average Number of Equity Shares Outstanding	23,84,30,766	14,93,71,750
Face value of equity share (in INR rupees)	INR 1.00	INR 1.00
Earnings per share (in INR rupees)		
Basic	0.11	0.17
Diluted	0.11	0.17

Note No. 30
Contingent liabilities and commitments

(a) Contingent liabilities

The Company is subject to proceedings under the Income-tax Act, 1961 in respect of certain assessment years. While the principal tax demands, wherever applicable, are disclosed separately, the potential liability towards interest on such demands is contingent in nature. Based on legal advice and the status of the proceedings, the management believes that no provision is required at this stage. The amount of such interest, being dependent upon the final outcome and subject to computation by the tax authorities, is presently not ascertainable;

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Income Tax (Principal Demand)		
FY 2022-23	1,027.17	1,027.17
Income Tax (Interest)		
FY 2017-18	1.36	1.12
FY 2018-19	14.61	12.07
FY 2019-20	14.11	10.72
FY 2020-21	17.44	12.07
FY 2022-23	235.84	101.08
FY 2023-24	11.97	-
Tax Deducted at Source (Interest)		
FY 2020-21	5.04	4.04
FY 2022-23	7.66	5.35
FY 2023-24	5.73	3.30
FY 2024-25	0.78	1.67
	1,341.69	**1,178.58**

(b) Commitments

Particulars	For the year ended Mar 31,	For the year ended Mar 31,
Estimated amount of contracts remaining to be executed on capital account (net of capital advances)	-	-
Estimated amount of contracts remaining to be executed on account of other purchase commitments	-	-
Net Capital Commitments	-	-
Total (a) + (b)	**1,341.69**	**1,178.58**

Note No. 31 Trade Receivables Ageing Schedule

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(i) Undisputed Trade receivables – considered good		
Not Due	-	-
Less than 6 Months	2,525.11	660.40
6 Months - 1 Year	355.65	0.43
1-2 Years	11.78	74.99
2-3 Years	52.53	18.15
More than 3 Years	36.11	85.44
Total	**2,981.19**	**839.41**

*Refer Note No. 7 - Trade Receivables

Note No. 32 Trade payables Ageing Schedule

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(i) MSME	-	-
(ii) Others		
Not Due	-	-
Less than 1 year	27.75	65.97
1-2 years	-	-
2-3 years	-	-
More than 3 years	-	68.93
Total	**27.75**	**134.90**

*Refer Note No. 17 - Trade Payables

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)
Note No. 33

(a) Nature of Security and terms of repayment for term loans from banks:
For the year ended March 31, 2026

Sl No.	Lender	Primary Security	Collateral Security	Terms of Payment	Int. Rate
1	ICICI Bank Term Loan	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable in 84 Monthly instalments of Rs. 8.21 Lacs per Month commencing from December 2022. Balance number of instalments 44.	Repo Rate + Spread of 3%. Repo Rate shall be reset every 3 months
2	ICICI Bank Working Capital Term Loan	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable in 60 Monthly instalments of Rs. 5.36 Lacs per Month commencing from June 2022. Balance number of instalments 14.	Repo Rate + Spread of 3%. Repo Rate shall be reset every 3 months

1.1 Nature of Security and terms of repayment for working capital limits from banks:

Sl.No	Lender	Primary Security	Collateral Security	Terms of Payment	Int. Rate
1	ICICI Bank Working Capital Loan	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable On demand DP Margins : Paid Stock & Book Debts - 25% Book Debts up to 90 Days	Repo Rate + Spread of 3%. Repo Rate shall be reset every 3 months
2	ICICI Bank Fund Based Overdraft	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable On demand, valid for a period of 3 months from the date of Sanction (13.01.2026) DP Margins : NIL	Repo Rate + Spread of 5.75%.

1.2 Schedule of Collateral property

Sl no	Type	Belonging To	Address	Offered to
1	Residential Plot	Vankineni Bhanu Prakash and Vankineni Kiran Kumar	Ts No 1771 Block No 16 Municipal C Ward Phil, House Peta Thurpu Street Eluru Town And Mandal, House Peta Thurpu Street, West Godavari, Eluru, Andhra Pradesh, India, 534005	ICICI Bank
Sl no	**Type**	**Belonging To**	**Address**	**Offered to**
2	Residential Plot	Vankineni Bhanu Prakash	Ts No 457/4 Corrected Ts No 658, Sub Division 658/1 Block No 14 Municipal Wp Ward, Narasimha Rao Peta, West Godavari, Eluru, Andhra Pradesh, India, 534004	ICICI Bank

(All amounts are in INR Lakhs, except otherwise stated)

1.3 Personal Guarantees of the following persons:

Sl No.	Particulars	Offered to
1	Vankineni Bhanu Prakash	ICICI Bank
2	Vankineni Phani Anupama	ICICI Bank
3	Vankineni Ratnakumari	ICICI Bank
4	Vankineni Kiran Kumar	ICICI Bank
5	Vankineni Padma Kumari	ICICI Bank
6	Vankineni Pruthvi Krishna	ICICI Bank

1.4 Nature of Security and terms of repayment for vehicle loans from banks:

Sl.No	Lender	Primary Security	Terms of Payment	Int. Rate
1	HDFC Vehicle Loan	Toyota Innova	Repayable in 84 monthly installments of Rs.53,295/- each commencing from Jan'2024. Remaining number of instalments 57.	8.55%
2	BOI Vehicle Loan	Defender	Repayable in 60 monthly installments of Rs.1,97,435/- each commencing from July'2024. Remaining number of instalments 39.	9.05%
3	BOI Vehicle Loan - 2	Commercial Vehicles 3 Nos (Tata Prima)	Repayable in 60 monthly installments of Rs.3,33,987/- each commencing from Jan'2025. Remaining number of instalments 45.	9.05%
4	UBI Vehicle Loan	Ashok Leyland Partner Commercial Vehicle	Repayable in 60 monthly installments of Rs. 36,223/- each commencing from Jan'2025. Remaining number of instalments 45.	9.00%

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

For the year ended March 31, 2025

Sl No.	Lender	Primary Security	Collateral Security	Terms of Payment	Int. Rate
1	ICICI Bank Term Loan	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable in 84 Monthly instalments of Rs. 8.21 Lacs per Month commencing from December 2022. Balance number of instalments 56.	Repo Rate + Spread of 3%. Repo Rate shall be reset every 3 months
2	ICICI Bank Working Capital Term Loan	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable in 60 Monthly instalments of Rs. 5.36 Lacs per Month commencing from June 2022. Balance number of instalments 26.	Repo Rate + Spread of 3%. Repo Rate shall be reset every 3 months

1.1 Nature of Security and terms of repayment for working capital limits from banks:

Sl.No	Lender	Primary Security	Collateral Security	Terms of Payment	Int. Rate
1	ICICI Bank Working Capital Loan	Exclusive charge on Immovable and movable Fixed assets, Current Assets of the company	1. Exclusive Charge of 2 properties belonging to Promoters & their family members as specified in the below schedule.	Repayable On demand DP Margins : Paid Stock & Book Debts - 25% Book Debts up to 90 Days	Repo Rate + Spread of 3%. Repo Rate shall be reset every 3 months

1.2 Schedule of Collerateral property

Sl no	Type	Belonging To	Address	Offered to
1	Residential Plot	Vankineni Bhanu Prakash and Vankineni Kiran Kumar	Ts No 1771 Block No 16 Municipal C Ward Phil, House Peta Thurpu Street Eluru Town And Mandal, House Peta Thurpu Street, West Godavari, Eluru, Andhra Pradesh, India, 534005	ICICI Bank
2	Residential Plot	Vankineni Bhanu Prakash	Ts No 457/4 Corrected Ts No 658, Sub Division 658/1 Block No 14 Municipal Wp Ward, Narasimha Rao Peta, West Godavari, Eluru, Andhra Pradesh, India, 534004	ICICI Bank

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

1.3 Personal Guarantees of the following persons:

Sl No.	Particulars	Offered to
1	Vankineni Bhanu Prakash	ICICI Bank
2	Vankineni Phani Anupama	ICICI Bank
3	Vankineni Ratnakumari	ICICI Bank
4	Vankineni Kiran Kumar	ICICI Bank
5	Vankineni Padma Kumari	ICICI Bank
6	Vankineni Pruthvi Krishna	ICICI Bank

1.4 Nature of Security and terms of repayment for vehicle loans from banks:

Sl.No	Lender	Primary Security	Terms of Payment	Int. Rate
1	Axis Vehicle Loan	Mercedes Benz	Repayable in 60 monthly installments of Rs.1,22,406/- each commencing from Dec'2020. Remaining number of instalments 7.	8.26%
2	HDFC Vehicle Loan	Toyota Innova	Repayable in 84 monthly installments of Rs.53,295/- each commencing from Jan'2024. Remaining number of instalments 69.	8.55%
3	BOI Vehicle Loan	Defender	Repayable in 60 monthly installments of Rs.1,97,435/- each commencing from July'2024. Remaining number of instalments 51.	9.05%
4	BOI Vehicle Loan - 2	Commercial Vehicles 3 Nos (Tata Prima)	Repayable in 60 monthly installments of Rs.3,33,987/- each commencing from Jan'2025. Remaining number of instalments 57.	9.05%
5	UBI Vehicle Loan	Ashok Leyland Partner Commercial Vehicle	Repayable in 60 monthly installments of Rs. 36,223/- each commencing from Jan'2025. Remaining number of instalments 57.	9.00%

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 34
Reconciliation between the income tax expense and amounts computed by applying the Indian statutory income tax rate to profit before taxes is as follows:

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Profit before tax-A	337.60	348.70
Tax rate - B	25.17%	25.17%
Income tax expense - A*B	84.97	87.76
Tax effect of depreciation in determining taxable profit	9.97	1.22
Tax effect of expenses other than depreciation that are not deductible in determining taxable profit	0.30	9.45
Adjustments recognised in the current year in relation to prior years	-	-
Income tax expense recognised in profit or loss	**95.24**	**98.42**

Note No. 35
Employee benefits

(a) Salaries and Wages
Compensatory absence which accrue to the employees which are expected to be availed or encashed within twelve months after the end of the period in which the employees render the related service are short-term in nature. These compensatory absences require measurement on an actual basis and not on actuarial basis.

As per the leave policy of the company, the compensatory absences are paid within the next month from the date they are due and there is no accrual benefit that needs to be accounted as per Ind AS 19. They are processed along with monthly payroll.

(b) Defined contribution plan

The Company makes provident and pension fund contributions, which is a defined contribution plan, for qualifying employees. Additionally, the Company also provides, for covered employees, health insurance through the Employee State Insurance scheme. Under the Schemes, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. The contributions payable to these plans by the Company are at rates specified in the rules of the Schemes. Expenses recognized against defined contribution plans:

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Contribution to Provident Fund & ESI	4.84	3.92

(c) Defined benefit plans

The Company operates a gratuity plan covering qualifying employees. The benefit payable is calculated as per the Payment of Gratuity Act, 1972 and the benefit vests upon completion of five years of continuous service and once vested it is payable to employees on retirement or on termination of employment. In case of death while in service, the gratuity is payable irrespective of vesting. The present value of the defined benefit obligation, and the related current service cost and paid service cost, were measured using the projected unit cost credit (PUC) method. The company has obtained actuarial report from Mr. I. Sambasiva Rao (Membership No. 158 of Fellow of Institute of Actuaries of India) under Ind AS 19 for March 31, 2026 vide report dated May 30, 2026.

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

(d) Other disclosures of defined benefit plans as required under Ind AS–19 are as under:

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Service Cost	2.11	-
Interest Cost	-	-
Components of defined benefit costs recognised in statement of profit or loss - **(A)**	2.11	-
Actuarial (gain) / loss on plan obligations	-	-
Difference between actual return and interest income on plan assets - (gain) /loss	-	-
Components of defined benefit costs recognised in other comprehensive income - **(B)**	-	-
Total (A+B)	**2.11**	**-**

(e) The amount included in the balance sheet arising from the entity's obligation in respect of defined benefit plan is as follows:

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Present value of defined benefit obligation	14.13	-
Less: Fair value of plan assets	-	-
Net liability recognised in the balance sheet	14.13	-
Current portion of the above (refer note 20)	3.59	-
Non-current portion of the above (refer note 15)	10.54	-

(f) Movement in the present value of the defined benefit obligation are as follows:

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Present value of defined benefit obligation at the beginning of the year	-	-
Expenses Recognised in statement of Profit & Loss		
Service cost (Including Past service cost of Rs. 12.02 Lacs)	14.13	-
Interest cost	-	-
Expenses Recognised in statement of OCI		
Actuarial (gain)/loss	-	-
Benefits paid by the company		
Present value of the defined benefit obligation at the end of year	14.13	-

(g) Sensitivity analysis

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Present value of the defined benefit obligation at the end of year	14.13	-
Impact of the change in the discount rate		
Impact due to increase of 1.00%	13.17	-
Impact due to decrease of 1.00%	15.23	-
Impact of the change in the withdrawal rate		
Impact due to increase of 1.00%	14.28	-
Impact due to decrease of 1.00%	13.96	-
Impact of the change in the salary		
Impact due to increase of 1.00%	15.34	-
Impact due to decrease of 1.00%	13.06	-

(h) Maturity profile - Expected Future Cash flows (Undiscounted)

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
0 to 1 year	3.70	-
1 to 2 year	0.70	-
2 to 3 year	0.85	-
3 to 4 year	0.90	-
4 to 5 year	0.75	-
5 year onwards	21.85	-

(i) Actuarial assumptions

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
Discount rate	7.51%	
Salary escalation	5.00%	
Withdrawal rate	5.00%	
Method used	PUC	

*During the year, the Company obtained an actuarial valuation of its gratuity obligation for the first time. Pursuant to the actuarial valuation, the Company recognised a gratuity liability relating to the past service of employees. The resulting past service cost amounting to Rs. 12.02 lakhs has been recognised immediately in the Statement of Profit and Loss in accordance with Ind AS 19 – Employee Benefits and disclosed as an Exceptional Item. The past service cost represents the change in the present value of the defined benefit obligation arising in respect of employee service rendered in prior periods.

(c) The Government of India has consolidated 29 existing labour legislations into a unified framework comprising four labour codes as follows: Code on Wages, 2019, Code on Social Security, 2020, Industrial Relations Code, 2020 and Occupational Safety, Health and Working Conditions Code, 2020 (collectively referred to as the "New Labour Codes"). The New Labour Codes became effective from November 21, 2025 and introduce changes that include, among other things, setting a uniform definition of wages. The Government is in the process of issuing related rules. The New Labour Codes have implications on employee benefits including gratuity, leave encashment, and other related obligations.

Note No. 36
Segment reporting

The Company is primarily engaged in the business of manufacture of Edible Rice Bran Oil, which in the terms of Ind AS 108 on 'Operating Segments', constitutes a single reporting business segment.

There are no material individual markets outside India and hence the same is not disclosed for geographical segments for the segment revenues or results or assets. During the year ended 31 March 2026 and 31 March 2025 the revenue from transactions with a single external customer did not amount to 10 percent or more of the Company's revenues from the external customers.

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 37
Related Party Disclosures

a) List of related parties

Index No	Nature of relationship	Name of the related party
1	**Key Managerial Personnel (KMP)**	(a) Bhanu Prakash Vankineni - Managing Director (b) Phani Anupama Vankineni - Director (c) Kiran Kumar Vankineni - CFO (d) Ankit Singhal - Company Secretary
2	**Enterprise over which Director is having significant influence**	(a) Adithya Rice Mill (b) E-Way Lipids Private Limited (c) Adithya Commercials (India) Private Limited

(b) Transactions with related parties are set out in the table below

Particulars	For the year ended Mar 31, 2026	For the year ended Mar 31, 2025
(i) Loans received / (Repaid)		
(a) Bhanu Prakash Vankineni	72.98	(1,450.18)
(b) Phani Anupama Vankineni	-	(391.00)
(ii) Purchases (Net of Returns)		
(a) Adithya Rice Mill	5,510.78	11,196.27
(b) Adithya Commercials India Private Limited	8,119.25	2,554.44
(iii) Sales (Net of Returns)		
(a) E-Way Lipids Private Limited	2,142.25	6,515.89
(b) Adithya Commercials India Private Limited	125.87	234.22
(iv) Other Income		
(a) Adithya Rice Mill	0.96	0.96
(v) Remuneration		
(a) Kiran Kumar Vankineni	4.80	4.80
(b) Ankit Singhal	2.64	2.64
(vi) Share Capital Money Received		
(a) Bhanu Prakash Vankineni	-	2,278.53
(b) Phani Anupama Vankineni	-	396.00

(All amounts are in INR Lakhs, except otherwise stated)

c. Related party balances: (Payable)/Receivable

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
(i) Short Term Borrowings		
(a) Bhanu Prakash Vankineni	(775.72)	(702.74)
(b) Phani Anupama Vankineni	(105.37)	(105.37)
	(881.09)	**(808.10)**
(ii) Advance to Suppliers		
(a) Adithya Rice Mill	829.88	3,418.59
(b) Adithya Commercials India Private Limited	122.99	433.15
	952.86	**3,851.74**
(iii) Advance Received from Customers		
(a) E-Way Lipids Private Limited	-	(699.75)
	-	**(699.75)**
(iv) Trade Receivables		
(a) E-Way Lipids Private Limited	2,211.79	-
	2,211.79	**-**
(v) Expenses Payable		
(a) Kiran Kumar Vankineni	(0.52)	(0.37)
(b) Ankit Singhal	(0.20)	(0.20)
	(0.71)	**(0.57)**

*Related Party relationships are as identified by the Management;

Note No. 38
Capital and Financial risk management objectives and policies

(a) Risk management framework

Company is being driven by the market forces, its businesses are subject to several risks and uncertainties including financial risks. The Company's documented risk management policies act as an effective tool in mitigating the various financial risks to which the business is exposed to, in the course of their daily operations.

The risk management policies cover areas around all identified business risks including commodity price risk, foreign exchange risk etc., Risks are identified through a formal risk management programme with active involvement of senior management personnel and business managers. The Company has in place risk management processes in line with the Company's policy. Each significant risk has an owner, who coordinates the risk management process.
The risk management framework aims to:
• Better understand our risk profile;
• Understand and better manage the uncertainties which impact our performance;
• Contribute to safeguarding Company value and interest of various stakeholders;
• Ensure that sound business opportunities are identified and pursued without exposing the business to an unacceptable level of risk;
• Improve compliance with good corporate governance guidelines and practices as well as laws & regulations; and
• Improve financial returns

Treasury management

The Company's treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk (including currency risk, fair value interest rate risk and price risk), credit risk, liquidity risk and cash flow interest rate risk.

Treasury management focuses on capital protection, liquidity maintenance and yield maximization. The treasury operates as per the delegation of authority from the Board. Day-to-day treasury operations are managed by Company's finance team. Long-term fund raising including strategic treasury initiatives are handled by a Treasury team. The Company has a strong system of internal control which enables effective monitoring of adherence to Company's policies.

Financial risk
The Company's Board approved financial risk policies comprise liquidity, currency, interest rate and counterparty risk. The Company does not engage in speculative treasury activity but seeks to manage risk and optimize interest through proven financial instruments.

(i) **Liquidity**

The Company requires funds both for short-term operational needs as well as for long-term investment programmes mainly in growth projects. The company is confident of generating sufficient cash flows from the operations which together with the available cash and cash equivalents and short-term investments provide liquidity both in the short-term as well as in the long-term.

The Company remains committed to maintaining a healthy liquidity, gearing ratio, deleveraging and strengthening balance sheet. The maturity profile of the Company's financial liabilities based on the remaining period from the date of balance sheet to the contractual maturity date is given in the table below. The figures reflect the contractual undiscounted cash obligation of the Company.

(All amounts are in INR Lakhs, except otherwise stated)

Maturity profile of financial liabilities

The table below provides the details regarding the remaining contractual maturities of financial liabilities at the reporting date

Particulars	Carrying value	less than 1 year	more than 1 year
Mar 31, 2026			
Borrowings - Non current	438.71	-	438.71
Borrowings - Short Term	3,490.80	3,490.80	-
Trade payables	27.75	27.75	-
Other financial liabilities	312.97	312.97	-
Total	**4,270.23**	**3,831.52**	**438.71**
Mar 31, 2025			
Borrowings - Non current	659.02	-	659.02
Borrowings - Short Term	2,977.95	2,977.95	-
Trade payables	134.90	134.90	-
Other financial liabilities	48.12	48.12	-
Total	**3,819.99**	**3,160.97**	**659.02**

(ii) **Foreign currency risk**

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company, at present does not have any exposure to the risk of changes in foreign exchange rates. The risks might primarily relate to fluctuations in US Dollar, GBP against the functional currencies of the Company. The Company's exposure to foreign currency changes for other currencies is not material, at present. The Company evaluates the impact of foreign exchange rate fluctuations by assessing its exposure to exchange rate risks.

(iii) **Credit risk**

Credit risk is the risk that the counter party will not meet its obligation under a financial instrument, leading to a financial loss. The Company is exposed to credit risk from its operating activities and from its financing activities, including deposits with banks, foreign exchange transactions and other financial instruments. The carrying amount of trade receivables, advances, deposits, cash and bank balances, bank deposits and interest receivable on deposits represents company's maximum exposure to the credit risk.

Credit risk from balances with banks is managed by the Company's treasury department in accordance with Company's policy. No other financial asset carry a significant exposure with respect to the credit risk. Bank deposits and cash balances are placed with reputable banks and deposits are with reputable government, public bodies and others. Based on the nature of its customer base, past collection experience and the ageing of receivables, the Company considers the credit risk arising from trade receivables to be low. The Company does not expect significant credit losses from its receivables and accordingly considers the exposure to credit risk to be minimal.

(All amounts are in INR Lakhs, except otherwise stated)

(b) Capital management and Gearing Ratio

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders. The primary objective of the company's capital management is to maximise the shareholder value. The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a gearing ratio, which is debt divided by total capital. The Company includes within debt, interest bearing loans and borrowings.

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Borrowings		
Non current	438.71	659.02
Current	3,490.80	2,977.95
Debt	3,929.51	3,636.97
Equity share capital	2,384.31	2,384.31
Other equity	4,318.84	4,066.51
Total capital	6,703.15	6,450.82
Gearing ratio in (Capital/Debt)	1.71	1.77

Note No. 39

Financial instrument and risk management

(a) Categories of financial instruments

The carrying value of the financial instruments by categories

Particulars	Carrying Value	
	As at Mar 31, 2026	As at Mar 31, 2025
Financial assets		
Measured at amortised cost		
Trade receivables	2,981.19	839.41
Cash and cash equivalents	7.07	66.94
Loans	-	25.93
Other financial assets	90.00	90.00
Total	**3,078.26**	**1,022.28**
Financial liabilities		
Measured at amortised cost		
Borrowings - Long Term	438.71	659.02
Borrowings - Short Term	3,490.80	2,977.95
Trade payables	27.75	134.90
Other financial liabilities	312.97	48.12
Total	**4,270.23**	**3,819.99**

(All amounts are in INR Lakhs, except otherwise stated)

Particulars	Fair Value	
	As at Mar 31, 2026	As at Mar 31, 2025
Financial assets		
Measured at amortised cost		
Non-current investments	-	-
Trade receivables	2,981.19	839.41
Cash and cash equivalents	7.07	66.94
Loans	-	25.93
Other financial assets	90.00	90.00
Total	**3,078.26**	**1,022.28**
Financial liabilities		
Measured at amortised cost		
Borrowings - Long Term	438.71	659.02
Borrowings - Short Term	3,490.80	2,977.95
Trade payables	27.75	134.90
Other financial liabilities	312.97	48.12
Total	**4,270.23**	**3,819.99**

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

(i) The Company has disclosed financial instruments such as borrowings, trade payable, and other current liabilities, loans, trade receivable, cash and cash equivalents and bank balances other than cash and cash equivalents at carrying value because their carrying values are a reasonable approximation of the fair values due to their short term nature.

(ii) Financial instruments with fixed and variable interest rates are evaluated by the Company based on parameters such as interest rates and individual credit worthiness of the counter party.

(iii) **Fair value hierarchy**

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:
Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities
Level 2: Other techniques for which all inputs that have a significant effect on the recorded fair value are observable, either directly or indirectly
Level 3: Techniques that use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

Disclosures of fair value measurement hierarchy for financial instruments are given below

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
Level 3		
Financial Assets, measured at Amortised Cost		
Non-current investments	-	-
Trade receivables	2,981.19	839.41
Cash and cash equivalents	7.07	66.94
Loans	-	25.93
Other financial assets	90.00	90.00
Total	**3,078.26**	**1,022.28**
Financial liabilities		
Measured at amortised cost		
Borrowings - Long Term	438.71	659.02
Borrowings - Short Term	3,490.80	2,977.95
Trade payables	27.75	134.90
Other financial liabilities	312.97	48.12
Total	**4,270.23**	**3,819.99**

Diligent Industries Limited
Notes to the Financial Statements as at March 31, 2026
(All amounts are in INR Lakhs, except otherwise stated)

Note No. 40
Key Ratios

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
a) Current Ratio:	**2.10**	**2.12**
Current Assets	9,063.72	9,170.54
Current Liabilities	4,320.43	4,319.41
Variance	-1%	111%
Reason for variance more than 25%: Not Applicable		
b) Debt Equity:	**0.59**	**0.56**
Total Debt	3,929.51	3,636.97
Shareholder's Equity	6,703.15	6,450.82
Variance	4%	-82%
Reason for variance more than 25%: Not Applicable		
c) Debt Service Coverage Ratio:	**1.66**	**1.68**
Earnings available for Debt Service	757.66	764.37
Debt Service	457.51	455.79
Variance	-1%	45%
Reason for variance more than 25%: Not Applicable		
d) Return on Equity:	**3.84%**	**6.10%**
Net Profits after taxes	252.33	251.49
Average Shareholder's Equity	6,576.98	4,121.99
Variance	-37%	-49%
Reason for variance more than 25%: Increase in Shareholders equity due to issue of capital through rights issue in the previous financial year;		

Particulars	As at Mar 31, 2026	As at Mar 31, 2025
e) Inventory Turnover Ratio	**3.56**	**4.59**
Total Sales	15,295.18	14,355.70
Average Inventory	4,294.42	3,127.21
Variance	-22%	-22%
Reason for variance more than 25%: Not Applicable		
f) Trade Receivables Turnover	**8.01**	**5.16**
Total Sales	15,295.18	14,355.70
Average Accounts Receivable	1,910.30	2,782.95
Variance	55%	94%
Reason for variance more than 25%: Due to increase of Trade Receivables during the current financial year;		
g) Trade Payables Turnover:	**176.83**	**127.77**
Total Purchases	14,380.86	14,816.15
Average Trades Payable	81.32	115.96
Variance	38%	-2%
Reason for variance more than 25%: Due to reduction of Trade payables during the current financial year;		
h) Net Capital Turnover:	**3.22**	**2.96**
Total Sales	15,295.18	14,355.70
Working Capital	4,743.29	4,851.12
Variance	9%	-98%
Reason for variance more than 25%: Not Applicable		
i) Net Profit Ratio:	**1.65%**	**1.75%**
Net Profit	252.33	251.49
Total Sales	15,295.18	14,355.70
Variance	-6%	6%
Reason for variance more than 25%: Not Applicable		
j) Return on Capital Employed:	**5.43%**	**6.07%**
Earning before interest and taxes	574.12	609.67
Capital Employed	10,581.60	10,046.70
Variance	-11%	-19%
Reason for variance more than 25%: Not Applicable		
k) Return on Investment*	NA	NA
Net Profit	NA	NA
Shareholder’s Equity	NA	NA

* There are no investments made by the company, as such the ratio is not applicable.

Note No. 41
Rights Issue of Equity Shares

(a)

During the financial year 2024-25, the Board of Directors of the Company interalia considered and approved the rights issue of 12,40,70,766 fully paid up equity shares of ₹1 each at an issue price of ₹3.60 per equity share (including a premium of ₹ 2.60 per share), on rights basis to the eligible equity shareholders in the ratio of 6 rights equity shares for every 5 equity shares held by the eligible equity shareholder for an amount aggregating to ₹ 4466.55 Lakhs.

(b) Proceeds from the Rights issue have been utilised upto March 31, 2025 in the following manner:

Particulars	Planned	Actual	Variance
(a) Adjustment of Unsecured Loans against the rights entitlement of the Promoters	2,475.00	2,674.53	(199.53)
(b) Towards Working Capital Requirements	1,500.00	1,500.00	-
(c) General Corporate Purpose	416.55	225.73	190.82
(d) Issue related Expenses	75.00	66.28	8.72
	4,466.55	**4,466.55**	**-**

*There has been no variation or deviation in the utilization of the funds raised by the Company as stated in the Letter of Offer dated October 16, 2024

(c) Proceeds from the Rights issue have been utilised upto March 31, 2025 in the following manner:

Particulars	Issue Related Expenses
Debited to Securities Premium	60.38
Debited to Statement of Profit and Loss	5.90
	66.28

(d) Transactions with any person or entity belonging to the promoter which holds 10% or more shareholding in the Company:

a) Proceeds from Rights Issue of Equity Shares*

Particulars	Amount
a) Vankineni Bhanu Prakash	2,278.53
b) Vankineni Phani Anupama	396.00
	2,674.53

*Adjustment of balance of Unsecured loans against rights entitlement of the Promoters

(All amounts are in INR Lakhs, except otherwise stated)

Note No. 42
Reconciliation with Quarterly Stock Statements

Name of Bank	Particulars	Quarter	Amount as per books of Accounts	Amount as reported in quarterly returns	Amount of difference
ICICI Bank	Inventories	June-25	4,036.34	4,036.34	-
	Receivables (Subject to DP)	June-25	885.56	885.56	-
	Trade Payables	June-25	222.04	222.04	-
ICICI Bank	Inventories	September-25	4,518.30	4,518.30	-
	Receivables (Subject to DP)	September-25	1,339.16	1,339.16	-
	Trade Payables	September-25	318.32	318.32	-
ICICI Bank	Inventories	December-25	4,608.24	4,608.24	-
	Receivables (Subject to DP)	December-25	3,613.21	3,613.21	-
	Trade Payables	December-25	112.62	112.62	-
ICICI Bank	Inventories	March-26	4,615.21	4,615.21	-
	Receivables (Subject to DP)	March-26	2,981.19	2,981.19	-
	Trade Payables	March-26	27.75	27.75	-

Note No. 43
(a) Title deeds of immovable properties
Title Deeds of immovable properties are held in the name of the Company.

(b) Valuation of Property Plant & Equipment, intangible asset
The Company has not revalued its fixed assets.

(c) Loans or advances to specified persons

No loans or advances in the nature of loans are granted to promoters, directors, KMPS and the related parties (as defined under Companies Act, 2013,) either severally or jointly with any other person, that are repayable on demand or without specifying any terms or period of repayment other than for business purposes

(d) Details of benami property held
The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company

(e) Borrowing secured against current assets

The Company has borrowings from banks on the basis of security of current assets. The quarterly returns or statements of current assets filed by the Company with banks are in agreement with the books of accounts.

(f) Wilful defaulter
The Company has not been declared wilful defaulter by any bank or financial institution or other lender.

(g) Relationship with struck off companies
The Company do not have any transactions with companies struck off.

(h) Registration of charges or satisfaction with Registrar of Companies (ROC)

The Company has no charges pending for registration or satisfaction with the Registrar of Companies beyond the statutory period, except for charges relating to a vehicle loan availed from Union Bank of India, adhoc sanction from ICICI Bank which remains pending for registration due to technical reasons and satisfaction of charge pertaining to vehicle loan from Axis bank which remains pending due to technical reasons.

(i) Compliance with number of layers of companies
The Section 2(87) of the Companies Act, 2013 read with Companies (Restriction on number of layers) Rules, 2017 is not applicable to the company.

(j) Compliance with approved scheme(s) of arrangements
The Company has not entered into any scheme of arrangement which has an accounting impact on current or previous financial year.

(k) Utilisation of borrowed funds and share premium

The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding that the intermediary shall:
a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries);
b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or;
b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

(l) Undisclosed income

The Company have not any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.

(m) Details of crypto currency or virtual currency
The Company have not traded or invested in Crypto currency or Virtual Currency.

(n) Utilisation of borrowings availed from banks and financial institutions
The borrowings obtained by the Company from the Banks and Financial Institutions have been applied for the purposes for which such loans were taken.

(o) Corporate Social Responsibility
The provisions relating to Corporate Social Responsibility under Section 135 of the Companies Act, 2013 are not applicable to the Company, as the Company does not meet the prescribed thresholds for applicability of the said provisions during the financial year. Accordingly, the Company is not required to constitute a CSR Committee or incur any expenditure towards CSR activities.

(p) Other
Certain figures contained in these Financial statements have been subject to Rounding adjustments. All decimals have been rounded off to two decimal points. In certain instances
(i) The Sum or percentage change of such numbers may not confirm exactly to the total figures given and
(ii) The sum of the numbers in a column or row in certain tables may not confirm exactly to the total figure given for that column or row.

As per our audit report of even date
For P Suryanarayana & Co.,
Chartered Accountants

P. Suryanarayana
Partner
Membership No. 201195
F. No. 009288S
Place: Hyderabad
Date: 30th May, 2026

For and on behalf of the board

Bhanu Prakash Vankineni
Director
DIN:00919910

Phani Anupama Vankineni
Director
DIN: 00935032

Vankineni Kiran Kumar
Chief Financial Officer

Ankit Singhal
Company Secretary

Diligent Industries Limited

DILIGENT INDUSTRIES LIMITED

CIN: L15490AP1995PLC088116

Registered Office: Dwarka Thirumala Road, Denduluru Village & Mandal, Eluru, Andhra Pradesh -534432, India.

●**E-mail:** diligentinvestors@gmail.com ●**Website:** www.diligentindustries.com

ADMISSION SLIP

Serial No.	
Folio No./Client ID/ DP Id	
Name of the sole/ first member(s)	
Registered Address	
Name(s) of joint member(s), if any	
No. of shares held	

I certify that I am/ we am/ are Member(s) / Proxy for the Member(s) of the Company.

Please (√) in the box

☐ Member ☐ Proxy

I/ We hereby record my/ our presence at the **32st Annual General Meeting** of the Company on **Wednesday, the 30th September, 2026 at 11.30 AM** at Dwarka Thirumala Road, Denduluru Village & Mandal, Eluru Dist, Andhra Pradesh -534432, India.

Name of the Proxy in Block Letters Signature of Member / Proxy attending

NOTES:

i) Member / Proxy attending the Annual General Meeting (AGM) must bring his / her Admission Slip which should be signed and deposited before entry into the venue.

ii) Duplicate Admission Slip will not be issued at the venue.

ELECTRONIC VOTING
EVSN - **260907071**

Electronic voting (“**e-Voting**”) facility is being provided in respect of the Resolutions proposed at the 32nd AGM, in accordance with Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014. Please see Notes in the Notice dated 07th September, 2026 convening the AGM for the procedure with respect to e-Voting.

DILIGENT INDUSTRIES LIMITED

CIN: L15490AP1995PLC088116

Registered Office: Dwarka Thirumala Road, Denduluru Village & Mandal, Eluru, Andhra Pradesh -534432, India.

●**E-mail:** diligentinvestors@gmail.com ●**Website**: www.diligentindustries.com

Form No.MGT-12
POLLING PAPER

(Pursuant to Section 109(5) of the Companies Act, 2013 and Rule 21(1)(c) of the Companies (Management and Administration Rules, 2014)

CIN	L15490AP1995PLC088116		
Name of the Company	DILIGENT INDUSTRIES LIMITED		
Registered Office	Dwarka ThirumalaRaod, Denduluru Village and Mandal, Eluru, AP- 534432.		
Name of the member(s)			
Registered Address			
E-mail Id			
Folio No./Client ID		DP ID	
Number of Equity shares held			

At the 32nd Annual General Meeting of the Company being held on **Wednesday, the 30th September, 2026 at 11.30 AM**, I hereby exercise my vote in respect of Ordinary / Special Resolution enumerated below by recording my assent or dissent to the said Resolution in the following manner:

Resolution Number	Description	Optional (√)	
		For	**Against**
Ordinary Business			
1.	Adoption of Audited Standalone Financial Statements for the FY 2025-2026.		
2.	Appointment of a Director in place of a retiring Director.		

Place:

Date: (Signature of the Shareholder)

Diligent Industries Limited

DILIGENT INDUSTRIES LIMITED

CIN: L15490AP1995PLC088116

Registered Office: Dwarka Thirumala Road, Denduluru, Village & Mandal, Eluru, Andhra Pradesh -534432, India

●E-mail: diligentinvestors@gmail.com ●Website: www.diligentindustries.com

PROXY FORM

I/We .... of .... in the District of .... being a Member(s) of the above named Company hereby appoint .... of .... or failing him .... of .... in the district of .... as my / our proxy to attend and vote for me / us on my / our behalf at the **32nd Annual General Meeting** of the Company to be held on **Wednesday, the 30th September, 2026 at 11.30 AM** at Dwarka Thirumala Road, Denduluru Village & Mandal, Eluru Dist, Andhra Pradesh -534432, India.

Signed at .... this .... day of .... 2026.

Folio No. ……………………………………………

Number of Shares held:…………………………………

Signature of the shareholder: ....

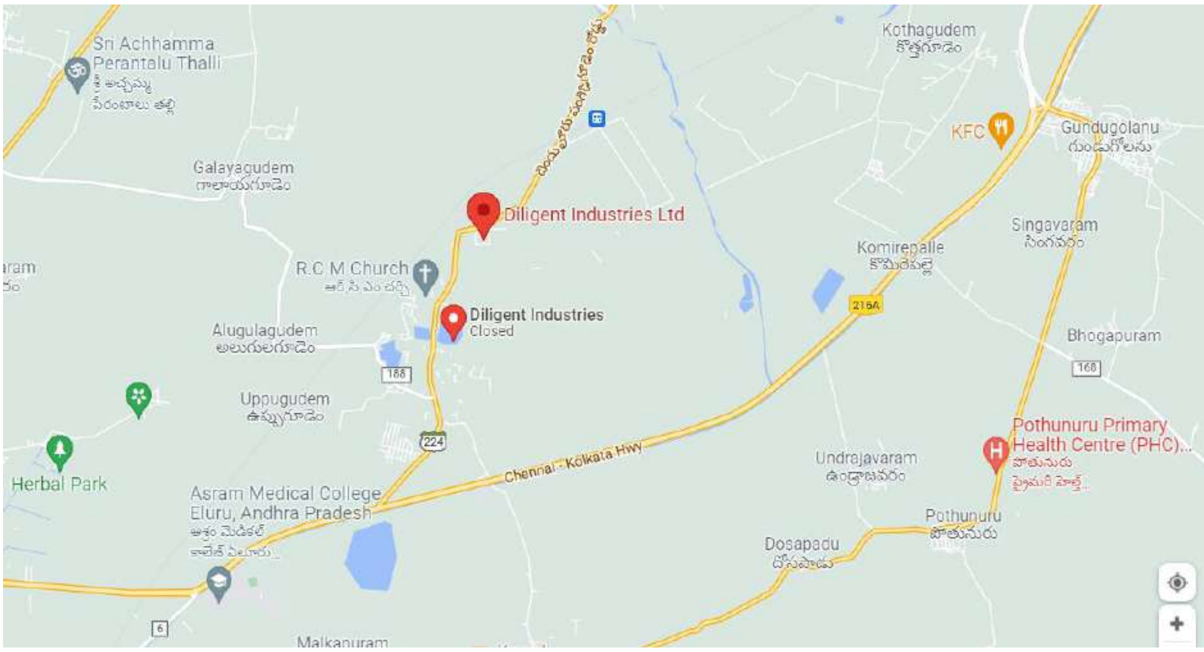
Signature of the proxy: ....

Notes:

1. The Proxy need not be a member.
2. The form of proxy, duly signed across Re. 1/- Revenue Stamp should reach the Company, not less than 48 hours before the time fixed for the meeting.
3. The form shall be filled completely, otherwise the proxy will be invalid.

Route Map to AGM Venue

Pursuant to Secretarial Standard on General Meetings (i.e. SS-2)



Link of the Venue:
https://www.google.com/maps/search/diligent+industries+ltd/@16.7547424,81.0969509,12.17z?entry=ttu

Route:
Denduluru and Chinna Tirupati Road.

Contact Details:

Company	**Diligent Industries Limited** **Reg.** Office: Dwarka Thirumala Road, Denduluru Village and Mandal, Eluru District, AP– 534 432, India. **CIN-** L15490AP1995PLC088116 **E Mail -** diligentinvestors@gmail.com **Website:** https://www.diligentindustries.com Tel: 08829-256077 & 08829-256099
Registrar and Transfer Agent	**Venture Capital & Corporate Investments Pvt. Ltd.** "AURUM", 4th & 5th Floors, Plot No.57, Jayabheri Enclave Phase – II, Gachibowli, Hyderabad – 500032, Telangana, India. **Email**: info@vccipl.com **Website**: www.vccipl.com
e-Voting Agency	**Central Depository Services (India) Limited** E-mail ID: helpdesk.evoting@cdslindia.com Phone: 022-23058542/43
Scrutinizer	**Mr. Ganga Anil Kumar** **M/s. Ganga Anil Kumar & Associates** Practicing Company Secretaries 3-548, 1st Floor, Javahar Vidya Nikethan School Building, Undavalli Centre, Amaravati AP-522501, India. FRN- S2023AP952200 Email: anilkumar@ananyalegal.com
BSE Symbol **ISIN (Equity)**	BSE Symbol - DILIGENT | 531153 ISIN - INE650C01036
AGM Electronic Voting Sequence Number (EVSN)	**260907071**
SEBI Online Dispute Resolution Platform link	https://smartodr.in/login
SEBI Complaint Redressal (SCORES) Platform link	https://scores.sebi.gov.in/

If undelivered, please return to:

DILIGENT INDUSTRIES LIMITED
CIN: L15490AP1995PLC088116
Registered Office: Dwarka Thirumala Road, Denduluru, Village & Mandal,
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