Date: 03.09.2026

To,

BSE Limited,
25th Floor, Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai-400001

BSE Scrip Code: 543513

Dear Sir/Madam,

Ref.: Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015.

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 ('Listing Regulations'), we wish to inform you that based on the recommendation of Nomination and Remuneration Committee, the Board of Directors of the Company at its meeting held on today i.e. Thursday, 03rd September, 2026, have, inter-alia, transacted the following item of business, and taken the decision as under:

1) Re-appointment of Mr. Hitesh Karnawat (DIN:09097273) as Chairman and Managing Director on the Board of Directors of the Company for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031 on the expiry of his existing term on 03rd September, 2026, subject to approval of members of the Company in the forthcoming General Meeting.

Pursuant to BSE Circular LIST/COMP/14/2018-19, we hereby affirm that Mr. Hitesh Karnawat (DIN: 09097273) is not debarred from holding the office of Chairman and Managing Director by virtue of any SEBI order or any such authority and holds 11,24,850 (53.87%) Equity Shares in the Company.

2) Re-appointment of Mr. Lalit Ghewarchand Karnawat (DIN:09097274) as a Whole-Time Director on the Board of Directors of the Company for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031 on the expiry of his existing term on 03rd September, 2026, subject to approval of members of the Company in the forthcoming General Meeting.

Pursuant to BSE Circular LIST/COMP/14/2018-19, we hereby affirm that Mr. Lalit Ghewarchand Karnawat (DIN: 09097274) is not debarred from holding the office of Whole-Time Director by virtue of any SEBI order or any such authority and holds 250 (0.01%) Equity Shares in the Company.

3) Re-appointment of Mrs. Mayuri Karnawat (DIN:09276591) as a Whole-Time Director on the Board of Directors of the Company for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September,

2031 on the expiry of her existing term on 03rd September, 2026, subject to approval of members of the Company in the forthcoming General Meeting.

Pursuant to BSE Circular LIST/COMP/14/2018-19, we hereby affirm that Mrs. Mayuri Karnawat (DIN: 09276591) is not debarred from holding the office of Whole time Director by virtue of any SEBI order or any such authority and holds 85000 (4.07%) Equity Shares in the Company.

4) Appointment of Mr. Devesh Bhati (DIN:07415367) as an Additional Director in the category of Non-Executive Independent Director on the Board of Directors of the Company for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of members of the Company in the forthcoming General Meeting.

Pursuant to BSE Circular LIST/COMP/14/2018-19, we hereby affirm that Mr. Devesh Bhati (DIN: 07415367) is not debarred from holding the office of Independent Director by virtue of any SEBI order or any such authority and holds no Equity Shares of the Company.

5) Appointment of Mr. Jagdish Jangid (DIN:10671712) as an Additional Director in the category of Non-Executive Independent Director on the Board of Directors of the Company for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of members of the Company in the forthcoming General Meeting.

Pursuant to BSE Circular LIST/COMP/14/2018-19, we hereby affirm that Mr. Jagdish Jangid (DIN:10671712) is not debarred from holding the office of Independent Director by virtue of any SEBI order or any such authority and holds no Equity Shares of the Company.

6) Appointment of Mrs. Sweta Duggar as an Additional Director in the category of Non-Executive Independent Director on the Board of Directors of the Company for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of members of the Company in the forthcoming General Meeting.

Pursuant to BSE Circular LIST/COMP/14/2018-19, we hereby affirm that Mrs. Sweta Duggar is not debarred from holding the office of Independent Director by virtue of any SEBI order or any such authority and holds no Equity Shares of the Company.

7) Pursuant to Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we wish to inform you that Mr. Adesh Bhansali (DIN: 09298681) has completed his term as an Independent Director of Shashwat Furnishing Solutions Limited and will consequently cease to be a Director of the company, effective from September 04, 2026.

8) Pursuant to Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we wish to inform you that Mr. Praveen Kumar Bokariya (DIN: 08028204) has completed his term as an

Independent Director of Shashwat Furnishing Solutions Limited and will consequently cease to be a Director of the company, effective from September 04, 2026.

9) Pursuant to Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we wish to inform you that Mr. Neelabh Gotecha (DIN: 09297849) has completed his term as an Independent Director of Shashwat Furnishing Solutions Limited and will consequently cease to be a Director of the company, effective from September 04, 2026.

The details required under Regulation 30 of the SEBI Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated July 11, 2023 (Master Circular) read with SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023 are given in 'Annexure –1-9'.

The meeting commenced at 07:00 P.M. and concluded at 07:30 P.M.

You are requested to take the same on your records and oblige.

Thanking You

Yours sincerely

FOR SHASHWAT FURNISHING SOLUTIONS LIMITED

HITESH KARNAWAT

Digitally signed by HITESH KARNAWAT
Date: 2026.09.03 23:35:14 +05'30'

HITESH KARNAWAT
CHAIRMAN & MANAGING DIRECTOR
DIN: 09097273

Enclosure: Annexure-1-9

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-1

Sr. No.	Particulars	Details
1.	Reason for change viz. ~~appointment~~, re-appointment, ~~resignation, removal, death or otherwise~~;	Mr. Hitesh Karnawat current tenure as the Chairman and Managing Director of the Company expires on 03rd September, 2026. Based on the recommendation of the Nomination and Remuneration Committee of the Company, the Board of Directors at its meeting held today i.e. September 03, 2026 has approved the re-appointment of Mr. Hitesh Karnawat for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
2.	Date of ~~appointment~~/re-appointment/~~cessation~~ (as applicable) & term of ~~appointment~~/re-appointment;	Date of re-appointment: Re-appointed as the Chairman and Managing Director of the Company w.e.f. September 04, 2026. Term of re-appointment: Term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
3.	Brief profile (in case of appointment);	Mr. Hitesh Karnawat, aged 37 years, is the Chairman and Managing Director as well as the Promoter of our Company. He is a commerce

		graduate with an honours degree and possesses more than 12 years of rich experience in our industry. As the driving force behind the Company, he has been deeply involved in its growth journey and has contributed significantly in shaping its vision and direction. Under his guidance, the Company has implemented innovative strategies, expanded its business operations, and strengthened its market presence. His entrepreneurial approach, strong leadership skills, and commitment to excellence have enabled the organization to achieve sustainable growth. He continues to play a key role in strategic planning, operational execution, and fostering a culture of dynamism and efficiency within the Company.
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Hitesh Karnawat relationship with other directors is as follows: 1. Brother-in-Law of Mrs. Mayuri Karnawat (CFO and Whole-time Director) 2. Son of Mr. Lalit Ghewarchand Karnawat (Whole-time Director).

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-2

Sr. No.	Particulars	Details
1.	Reason for change viz. ~~appointment~~, re-appointment, ~~resignation, removal, death or otherwise~~;	Mr. Lalit Ghewarchand Karnawat current tenure as the Whole-Time Director of the Company expires on 03rd September, 2026. Based on the recommendation of the Nomination and Remuneration Committee of the Company, the Board of Directors at its meeting held today i.e. September 03, 2026 has approved the re-appointment of Mr. Lalit Ghewarchand Karnawat for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
2.	Date of ~~appointment~~/re-appointment/~~cessation~~ (as applicable) & term of ~~appointment~~/re-appointment;	Date of re-appointment: Re-appointed as the Whole-Time Director of the Company w.e.f. September 04, 2026. Term of re-appointment: Term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
3.	Brief profile (in case of appointment);	Mr. Lalit Ghewarchand Karnawat, aged 67 years, is the Whole-Time Director of our Company. He holds matriculation degree. He is having experience of 07

		years in our industry. He is involved in the business right from conceptualization stage for Planning and guiding the Business Activities.
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Lalit Ghewarchand Karnawat relationship with other directors is as follows: 1. Father-in-Law of Mrs. Mayuri Karnawat (CFO and Whole-time Director) 2. Father of Mr. Hitesh Karnawat (Chairman and Managing Director).

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-3

Sr. No.	Particulars	Details
1.	Reason for change viz. ~~appointment~~, re-appointment, ~~resignation, removal, death or otherwise~~;	Mrs. Mayuri Karnawat current tenure as the Whole-Time Director of the Company expires on 03rd September, 2026. Based on the recommendation of the Nomination and Remuneration Committee of the Company, the Board of Directors at its meeting held today i.e. September 03, 2026 has approved the re-appointment of Mr. Mayuri Karnawat for a term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
2.	Date of ~~appointment~~/re-appointment/~~cessation~~ (as applicable) & term of ~~appointment~~/re-appointment;	Date of re-appointment: Re-appointed as the Whole-Time Director of the Company w.e.f. September 04, 2026. Term of re-appointment: Term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
3.	Brief profile (in case of appointment);	Mrs. Mayuri Karnawat, aged 40 years, is the Whole-Time Director of our Company and

		also the Promoter of our Company. She is having experience of 08 years in our industry.
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mrs. Mayuri Karnawat relationship with other directors is as follows: 1. Daughter-in-Law of Mr. Lalit Ghewarchand Karnawat (Whole-time Director) 2. Sister-in-Law of Mr. Hitesh Karnawat (Chairman and Managing Director).

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-4

Sr. No.	Particulars	Details
1.	Reason for change viz. appointment, ~~re-appointment, resignation, removal, death or otherwise;~~	Upon recommendation of the Nomination and Remuneration Committee, the Board of Directors at its meeting held on 03rd September, 2026, inter-alia appointed Mr. Devesh Bhati (DIN: 07415367) as an additional director in the category of Non Executive Independent director with effect from 04th September, 2026, subject to approval of shareholders.
2.	Date of appointment/ ~~re-appointment/ cessation (as applicable) &~~ term of appointment~~/ re-appointment;~~	Date of appointment: Appointed as the Non Executive Independent Director of the Company w.e.f. September 04, 2026. Term of appointment: Term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
3.	Brief profile (in case of appointment);	Mr. Devesh Bhati is a qualified Company Secretary with strong expertise in corporate laws, secretarial compliances, and regulatory advisory. He has extensive experience in handling matters under the

		Companies Act, 2013, LLP Act, FEMA, SEBI regulations, and other allied corporate laws. He has been actively involved in incorporation of companies and LLPs, drafting and vetting of legal documents, conducting Board and General Meetings, maintenance of statutory registers, and filing of statutory forms and returns with the Ministry of Corporate Affairs (MCA). His professional approach ensures strict adherence to statutory requirements and timelines. Mr. Devesh Bhati provides consultancy and compliance advisory services to corporates, startups, LLPs, and professionals, assisting them in corporate structuring, governance, secretarial audits, and ongoing compliance management. His practical understanding of business and law enables him to offer effective, compliance-driven, and client-focused solutions. With a commitment to professional ethics and regulatory excellence, Mr. Devesh Bhati strives to support organizations in

		maintaining sound corporate governance and legal compliance frameworks.
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Devesh Bhati is not related to any Director or Key Managerial Personnel of the Company

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-5

Sr. No.	Particulars	Details
1.	Reason for change viz. appointment, ~~re-appointment, resignation, removal, death or otherwise;~~	Upon recommendation of the Nomination and Remuneration Committee, the Board of Directors at its meeting held on 03rd September, 2026, inter-alia appointed Mr. Jagdish Jangid (DIN: 10671712) as an additional director in the category of Non Executive Independent director with effect from 04th September, 2026, subject to approval of shareholders.
2.	Date of appointment/ ~~re-appointment/ cessation (as applicable) &~~ term of appointment~~/ re-appointment;~~	Date of appointment: Appointed as the Non Executive Independent Director of the Company w.e.f. September 04, 2026. Term of appointment: Term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
3.	Brief profile (in case of appointment);	CA Jagdish Jangid is a Chartered Accountant with around 9 years of professional experience in the areas of financial management, accounting, consolidation, taxation, project finance, government projects and various

		Government schemes. He brings a strong combination of professional expertise, corporate experience, leadership capabilities and practical exposure to the MSME and industrial sector. He has worked with Tata Consultancy Services (TCS) for approximately 1.9 years, where he was associated with the Consolidation Team and handled significant responsibilities involving financial consolidation and related professional functions. During his tenure, he also provided leadership to a large professional team comprising approximately 150 Chartered Accountants, demonstrating his capabilities in team management, coordination, review, quality control and execution of complex assignments. He has been practising as a Chartered Accountant for several years and has developed extensive expertise in Government projects, Government incentive schemes, project finance, financial structuring, subsidy-linked projects, MSME development and regulatory compliance. He has advised and assisted businesses and institutions in conceptualisation, preparation, implementation and financial assessment of projects under various

		Central and State Government schemes. His professional experience also includes financial analysis, project appraisal, feasibility assessment, preparation of project reports, banking and institutional finance, compliance, risk assessment and strategic financial advisory. His exposure to diverse industries and Government-supported programmes provides him with a practical understanding of business operations, financial decision-making and regulatory requirements. With his background as a Chartered Accountant, corporate experience, leadership of large professional teams and extensive exposure to Government projects and schemes, CA Jagdish Jangid is well positioned to contribute effectively as an Independent Director, particularly in matters relating to financial oversight, corporate governance, risk management, strategic decision-making, regulatory compliance and stakeholder interests.
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Jagdish Jangid is not related to any Director or Key Managerial Personnel of the Company.

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-6

Sr. No.	Particulars	Details
1.	Reason for change viz. appointment, ~~re-appointment, resignation, removal, death or otherwise;~~	Upon recommendation of the Nomination and Remuneration Committee, the Board of Directors at its meeting held on 03rd September, 2026, inter-alia appointed Mrs. Sweta Duggar as an additional director in the category of Non Executive Independent director with effect from 04th September, 2026, subject to approval of shareholders.
2.	Date of appointment/~~re-appointment/cessation (as applicable) &~~ term of appointment~~/re-appointment;~~	Date of appointment: Appointed as the Non Executive Independent Director of the Company w.e.f. September 04, 2026. Term of appointment: Term of 5 (Five) years w.e.f. 04th September, 2026 to 03rd September, 2031, subject to approval of the members of the Company.
3.	Brief profile (in case of appointment);	CS Sweta Duggar is a Company Secretary Associated with Tirupati Lease Limited, a leading company engaged in investment and securities trading activity from 20th March, 2020 to till date.

		She possesses extensive knowledge and experience in the areas of corporate laws, securities laws, corporate governance, regulatory compliances and secretarial practices. She has gained professional experience in advising companies on matters relating to the Companies Act, 2013, SEBI Regulations, listing compliances, corporate restructuring, board and shareholders' meetings, and other corporate and regulatory matters. Her professional expertise and understanding of corporate governance are expected to provide valuable guidance and an independent perspective to the Board of Directors.
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mrs. Sweta Duggar is not related to any Director or Key Managerial Personnel of the Company.

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-7

Sr. No.	Particulars	Details
1.	Name	Adesh Bhansali
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Completion of tenure as an Independent Director
2.	Date of ~~appointment/re-appointment/~~cessation (as applicable) & ~~term of appointment/re-appointment;~~	September 04, 2026
3.	Brief profile (in case of appointment);	Not Applicable
4.	Disclosure of relationships between directors (in case of appointment of a director).	Not Applicable

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-8

Sr. No.	Particulars	Details
1.	Name	Praveen Kumar Bokariya
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Completion of tenure as an Independent Director
2.	Date of ~~appointment/re-appointment/~~cessation (as applicable) & ~~term of appointment/re-appointment;~~	September 04, 2026
3.	Brief profile (in case of appointment);	Not Applicable
4.	Disclosure of relationships between directors (in case of appointment of a director).	Not Applicable

DETAILS REQUIRED UNDER REGULATION 30 OF THE SEBI LISTING REGULATIONS

READ WITH SEBI CIRCULAR NO. SEBI/HO/CFD/POD2/CIR/P/2023/120 DATED JULY 11, 2023 (MASTER CIRCULAR) READ WITH SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

Annexure-9

Sr. No.	Particulars	Details
1.	Name	Neelabh Gotecha
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Completion of tenure as an Independent Director
2.	Date of ~~appointment/re-appointment/~~cessation (as applicable) & ~~term of appointment/re-appointment;~~	September 04, 2026
3.	Brief profile (in case of appointment);	Not Applicable
4.	Disclosure of relationships between directors (in case of appointment of a director).	Not Applicable

FOR SHASHWAT FURNISHING SOLUTIONS LIMITED

HITESH KARNAWAT

Digitally signed by HITESH KARNAWAT
Date: 2026.09.03 23:35:51 +05'30'

HITESH KARNAWAT
CHAIRMAN & MANAGING DIRECTOR
DIN: 09097273