VIJAYA DIAGNOSTIC CENTRE

September 11, 2026

To
The Listing Department,
National Stock Exchange of India Limited
NSE Symbol: **VIJAYA**

To
The Corporate Relations Department,
BSE Limited
BSE Scrip Code: **543350**

Dear Sir/Madam,

Sub: Investor Presentation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Strategic Acquisition / Execution of Business Transfer Agreement (BTA)

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and in continuation of our earlier disclosure dated **September 11, 2026** regarding the approval/execution of the Business Transfer Agreement (BTA) for the 100% acquisition of the integrated diagnostic business undertaking of Arya Wellness Centre, Guwahati, Assam on a slump sale basis from NEMRIL HRPL JV (North Eastern Medical Research Institute Limited – Hexagon Research Private Limited JV), we are enclosing herewith a copy of the **Investor Presentation** detailing the rationale, financial highlights, and strategic synergy of the said acquisition.

Please take the information on record.

Thanking you,
For **Vijaya Diagnostic Centre Limited**

KOLUKULURI APPALA NARASIMHA RAJU
Digitally signed by KOLUKULURI APPALA NARASIMHA RAJU
Date: 2026.09.11 20:49:01 +05'30'

Narasimha Raju K A
Chief Financial Officer

Encl.: As Above

Acquisition of Integrated Diagnostic Business (Arya Wellness Centre) in Guwahati, Assam

September 11, 2026

Safe Harbour

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About Arya Wellness Centre

Business Overview

- Leading **B2C focused integrated diagnostic centre in Guwahati, Assam** serving entire **North-East market**
- Founded in **2021** as a **Joint Venture / AOP** between **North Eastern Medical Research Institute Ltd.** (**NEMRIL**), which operates Arya Hospital, a leading multispecialty hospital in Guwahati, and **Hexagonal Research Pvt. Ltd. (HRPL**), representing a group of reputed doctors.
- The **AOP** operates under the brand **"Arya Wellness Centre"** from a single, well-equipped facility strategically located on **GS Road, Guwahati's key healthcare hub**, and supported by a **central reference laboratory**
- **Business Mix:** Adv Radiology: 35%, Basic Radiology: 9%, Adv Pathology: 16%, Basic Pathology: 40%
- **85% + business** comes from B2C due to strong pedigree of doctors both in pathology and radiology

Modalities

MRI	CT Scan	Ultrasound	Neurology	Cardiology
Gastro	X-Ray	Mammogram	Endoscopy	Laboratory

FY26 Financial Performance

INR 260 Mn
Revenue from Operations [1]

INR 56 Mn | 21.4%
EBITDA [2] | EBITDA Margin %

INR 25 Mn | 9.5%
PAT [3] | PAT Margin %

Key Metrics

44% | 56%
Radiology | Pathology

200+
Daily FF

1 | 1
Centre | Lab

7%
Home Collection %

1. Excluding OPD consultation fee 2. IND AS EBITDA 3. IND AS adjusted PAT (Excluding Other Income, Finance Cost and considering Vijaya's tax rate)

Brief on the Promoters

Dr. Bijoya Goswami (NEMRIL)

- ✓ 40+ years of entrepreneurial experience
- ✓ Founder & MD, Arya Hospital

Dr. Anup Das (HRPL)

- ✓ 20+ years of experience in Histopathology and Cytology
- ✓ MD in Pathology – **AIIMS, Delhi**

Dr. Pratap Kakati (HRPL)

- ✓ 20+ yrs of post MD experience
- ✓ MD in Radiology – **PGIMER, Chandigarh**

Dr. Palash Jyoti Das (HRPL)

- ✓ 20+ yrs of post MD experience
- ✓ MD & SR in Interventional Radiology – **PGIMER, Chandigarh**

Dr. Anil Kumar Agarwala (HRPL)

- ✓ 20+ yrs of experience
- ✓ Diploma in Clinical Pathology (DCP) from Assam Medical College & Hospital (AMCH)

Transaction Consideration and Potential Timelines for the Closure

Transaction at a Glance

TRANSACTION CONSIDERATION

~₹46 Cr

100%
Business acquisition

Slump Sale (BTA)
Transaction structure

~8-9x EBITDA[(1)]
Valuation

Internal Accruals
Consideration

Indicative Transaction Timelines

10 Sep 2026		~Nov / Dec 2026[(2)]
BTA Signing	**CP Satisfaction & Transition**	**Business Transfer / Closing**
Transaction announced	CP Completion	Completion and operational handover

The acquisition is EPS accretive right from the onset and provides us with an established and profitable operating base in Guwahati while maintaining our focus on capital efficiency and return thresholds

1. Adjusted FY26 IND AS EBITDA
2. Timelines are indicative and subject to satisfaction/waiver of conditions precedent and other closing requirements.

Strategic Rationale for the Acquisition

ARYA WELLNESS CENTRE
The healthcare managers

1. Guwahati is a natural extension to our growing presence in West Bengal and provides us with an attractive gateway to the wider North East region

2. Provides immediate access to established operating platform with existing infrastructure, clinical capabilities & recognized local presence

3. Specializes in High-End Imaging, Interventional Procedures and Histopathology work with an established B2C customer base

4. Located strategically at the heart of Healthcare Infrastructure of Guwahati

5. Reputed & Renowned Clinicians across pathology & radiology driving B2C business

6. Healthy Financials with ~80% Gross Margin and ~21% EBITDA margin [1]

1. IND AS EBITDA Margin

Management Commentary

Commenting on the acquisition, Ms. Suprita Reddy, Managing Director & CEO, Vijaya Diagnostic Centre Limited, said:

"Our entry into Guwahati represents another important milestone in Vijaya's journey towards building a high-quality integrated diagnostics platform. Guwahati is a natural strategic extension of our growing presence in West Bengal and provides us with an attractive gateway to the North-East.

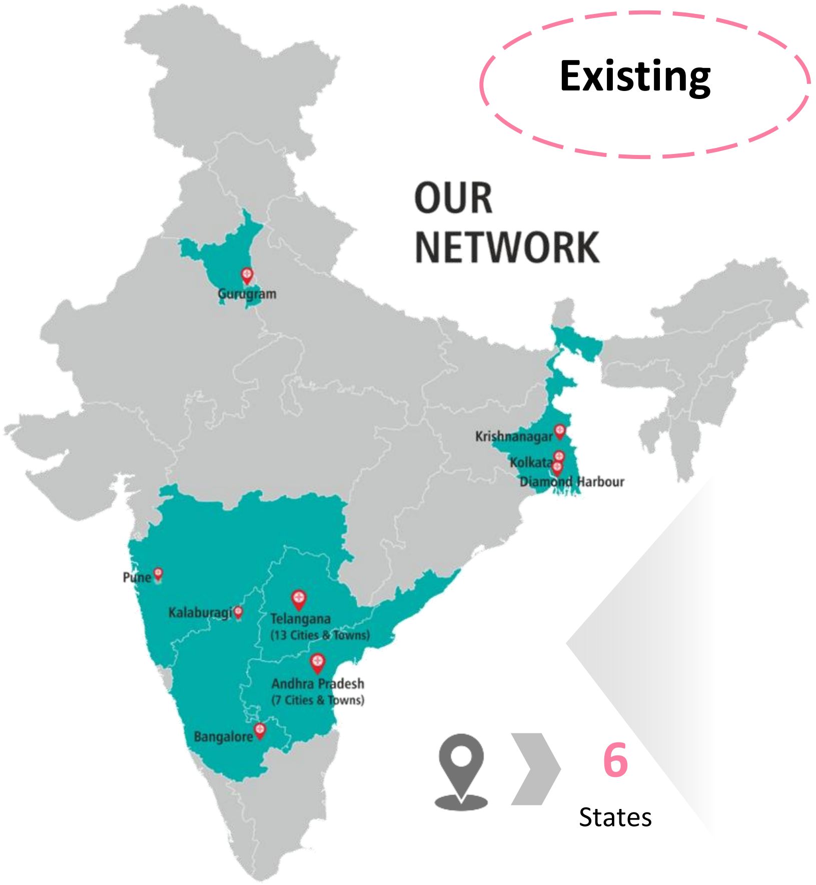
Arya Wellness Centre has been built on an ethos that closely aligns with Vijaya's philosophy of delivering high-quality diagnostics with a strong focus on patient experience and convenience. It is a unique asset in Guwahati with a balanced mix of advanced and basic pathology and radiology services, making it a strategically attractive asset for us.

We believe this acquisition provides Vijaya with a strong platform to establish a meaningful presence in Assam and progressively expand across the North-Eastern region. Over time, we intend to build upon this base through a calibrated expansion strategy."

Expanding our Footprint with Entry into North-East

Existing

OUR NETWORK

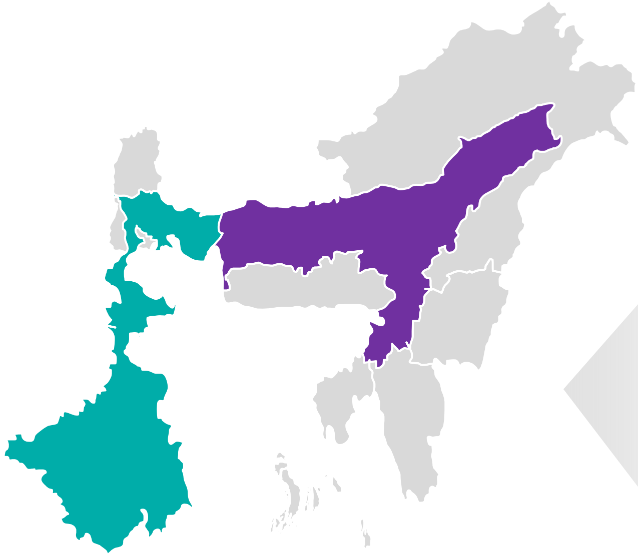


6 States

VIJAYA DIAGNOSTIC CENTRE | VIJAYA PH DIAGNOSTIC CENTRE | medinova diagnostic services limited

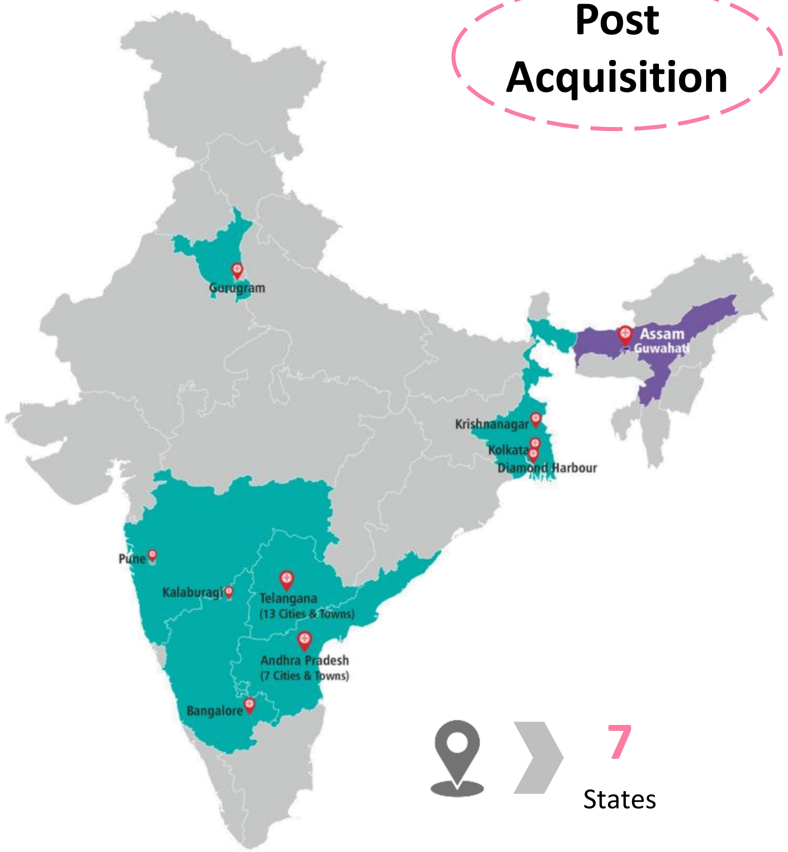
166 Centres

Synergistic Expansion



Established Platform

Post Acquisition



7 States

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167 Centres

Provides Vijaya with an established operating platform in a strategically synergistic market, strengthening our Eastern India presence and creating a strong foundation for expansion across the North-East

Thank You

For further information please contact:

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