

July 23, 2026

To,
The Secretary,
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.

Scrip Code: 500672

Sub: Outcome of the Meeting of the Board of Directors of Novartis India Limited (“the Company”) held on Thursday, July 23, 2026.

Dear Sir/ Madam,

In continuation to our Board Meeting intimation dated Tuesday, July 07, 2026, and pursuant to Regulations 30 (read with Part A, Para A of Schedule III) and Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (**‘SEBI Listing Regulations’**) read with the relevant circulars issued by SEBI (**‘SEBI Circular’**), we hereby inform that the Board of Directors (**‘Board’**) of the Company in their Meeting held today i.e. **Thursday, July 23, 2026**, *inter-alia* have considered and approved the Unaudited Financial Results of the Company for the quarter ended June 30, 2026 and the Limited Review Report dated Thursday, July 23, 2026, as recommended by the Audit Committee, issued by the Statutory Auditors of the Company and the same is taken on record by the Board of the Company.

The said Meeting commenced at 11.20 A.M. (IST) and concluded at 12.30 P.M. (IST).

In terms of Regulation 33 of SEBI Listing Regulations, please find enclosed herewith:

- a) The Unaudited Financial Results for the quarter ended June 30, 2026 (**Annexure-I**).
- b) Limited Review Report dated Thursday, July 23, 2026, issued by the Statutory Auditors of the Company with respect to the Unaudited Financial Results and the same as taken on record by the Board of the Company (**Annexure-II**).



The above is for your information and the same is also available on the website of the Company i.e. www.novartis.com/in-en/

Thanking you

Yours sincerely,

For Novartis India Limited

Chandni Maru
Company Secretary and Compliance Officer
A60291

Encl.: as above.

Novartis India Limited Regd. off: Inspire - BKC, 7th Floor, Bandra Kurla Complex, Bandra East, Mumbai 400051. www.novartis.in, CIN:L24200MH1947PLC006104					
(₹ in million)					
STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER ENDED 30.06.2026					
Sr. No.	Particulars	3 months ended 30.06.2026 (Unaudited)	3 months ended 31.03.2026 Refer Note 9	3 months ended 30.06.2025 (Unaudited)	Year ended 31.03.2026 (Audited)
1.	Revenue from Operations	1,038.1	905.5	875.5	3,543.3
	Other Income (Refer Note 4)	87.4	100.1	106.1	387.7
	Total Income	1,125.5	1,005.6	981.6	3,931.0
2.	Expenses				
	(a) Purchases of Stock-in-Trade	760.5	683.4	473.9	2,105.8
	(b) Changes in Inventories of Stock-in-Trade	(203.8)	(161.6)	(6.2)	(122.1)
	(c) Employee Benefits Expense	47.2	43.5	52.9	210.8
	(d) Finance Costs	0.6	0.7	1.0	12.6
	(e) Depreciation Expense	4.2	4.2	5.3	19.5
	(f) Impairment Loss on Receivables	0.3	(0.7)	(0.3)	(1.3)
	(g) Other Expenses	84.8	134.7	82.8	409.1
	Total Expenses	693.8	704.2	609.4	2,634.4
3.	Profit Before Tax	431.7	301.4	372.2	1,296.6
4.	Tax Expense/(Credit)				
	Current Tax (Refer Note 5)	114.6	29.3	96.0	349.5
	Deferred Tax	(5.0)	19.6	-	15.3
	Total Tax Expense	109.6	48.9	96.0	364.8
5.	Profit for the Period / Year	322.1	252.5	276.2	931.8
6.	Other Comprehensive Income	-	15.6	-	14.2
	- Items that will not be reclassified to profit or loss				
	Remeasurements (loss)/gain on the defined benefit plans	-	20.9	-	19.0
	Income tax relating to these items	-	(5.3)	-	(4.8)
7.	Total Comprehensive Income for the Period / Year	322.1	268.1	276.2	946.0
8.	Paid-up Equity Share Capital (Face Value ₹ 5 each)	123.4	123.4	123.4	123.4
9.	Other Equity				8,054.9
10.	Earnings Per Share (in ₹) (Basic & Diluted)- (of ₹ 5 each) (*not annualized)	13.05 *	10.23 *	11.19 *	37.74

- 1 This statement of unaudited financial results for the quarter and three month ended 30 June, 2026 (the 'Statement') has been reviewed by the Audit Committee at its meeting held on 23 July, 2026 and approved at the meeting of the Board of Directors held on that date and has been subjected to limited review by the statutory auditors of the company.
- 2 This Statement has been prepared in accordance with Indian Accounting Standards notified under the Companies (Indian Accounting Standards) Rules, 2015 notified under section 133 of the Companies Act, 2013 and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended from time to time).
- 3 The Company has a single operating segment namely 'Pharmaceutical Business' and generates revenues from its operations in India. The Company has only one customer with whom revenue from sale of traded goods for the year ended 31 March 2026 is ₹ 1,461.7 million and for quarters ended 30 June 2026, 31 March 2026 and 30 June 2025 is ₹ 532.9 million, ₹ 370.6 million and ₹ 390.4 million respectively is more than 10% of the total revenue from sale of traded goods.
- 4 Other income for the year ended 31 March 2026 includes interest on income tax refund aggregating to ₹ 13.3 million and for the quarters ended 30 June 2026, 31 March 2026 and 30 June 2025 is ₹ Nil, ₹ 13.3 million and ₹ Nil respectively.
- 5 Current tax expense for the year ended 31 March, 2026 includes tax adjustments for earlier years of ₹ 26.0 million and for the quarters ended 30 June 2026, 31 March 2026 and 30 June 2025 is ₹ Nil, (₹ 29.6 million) and ₹ Nil respectively.

The tax adjustment of ₹ 26.0 million during the year ended 31 March 2026 includes expense of ₹ 15.9 million for A.Y. 2008-2009 (based on effect of appellate orders) ₹ 25.8 million for A.Y. 2015-2016 (based on effect of appellate orders), (₹ 5.9 million) for A.Y. 2011-2012 (based on effect of appellate orders), (₹ 45.5 million) for A.Y. 2018-2019 (based on completion of Limitation period under income tax), ₹ 33.8 million for A.Y. 2023-2024 (based on effect of assessment order), ₹ 1.9 million for A.Y. 2025-2026 (true up based on Return of income filed) respectively.



- 6 On February 19, 2026, Novartis AG has entered into the Agreement for the sale and purchase of the Sale Shares in Novartis India Limited ("SPA") with WaveRise Investments Limited ("Acquirer 1"), ChrysCapital Fund X ("Acquirer 2") and Two Infinity Partners ("Acquirer 3") (Acquirer 1, Acquirer 2, and Acquirer 3, collectively referred to as the "Acquirers") pursuant to which Novartis AG has agreed to sell to the Acquirers and the Acquirers have agreed to acquire from Novartis AG 1,74,50,680 (One Crore Seventy Four Lakhs Fifty Thousand Six Hundred and Eighty) fully paid-up equity shares of the Company representing 70.68% (seventy point six eight percent) of the equity share capital of the Company ("Transaction"). Consequently, the Acquirers, as contemplated under the Agreement and subject to receipt of the required statutory approvals and compliance with the SEBI (SAST) Regulations, will acquire control over the Company, and shall be classified as the 'promoter' of the Company in accordance with the provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI (LODR) Regulations") post such acquisition.

In accordance with Regulations 3(1) and 4 of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 ("SEBI SAST Regulations"), Acquirer has made a public announcement for an open offer on 20 February 2026 to the public shareholders of the Company for acquisition of equity shares. The said open offer is closed on 24 June 2026.

- 7 On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has carried out an impact assessment which has resulted in an increase in the provision for employee benefits for the year ended 31 March 2026 by ₹ 7.9 million (Gratuity by ₹ 4.4 million and leave benefits by ₹ 3.5 million). The corresponding impact has been recognized as employee benefit expense in the financial results of the current reporting period in accordance with Ind AS19 - Employee Benefits. The Company has assessed and disclosed the incremental impact of these changes on the basis of the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. The incremental impact primarily arises due to change in wage definition. The Company continues to monitor Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
- 8 The Company does not have any subsidiary/associate/joint venture entities for the respective reporting period.
- 9 The figures for the three months ended 31.03.2026 are arrived at as difference between audited figures in respect of the full financial year and the unaudited published figures up to nine months of the relevant financial year.



By Order of the Board

Shilpa Joshi

Shilpa Joshi
Whole time Director & Chief Financial Officer
DIN:09775615
Mumbai, 23 July, 2026



B S R & Co. LLP

Chartered Accountants

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Nesco IT Park 4, Nesco Center
Western Express Highway
Goregaon (East), Mumbai – 400 063, India
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Limited Review Report on unaudited financial results of Novartis India Limited for the quarter ended 30 June 2026 pursuant to Regulation 33 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To the Board of Directors of Novartis India Limited

1. We have reviewed the accompanying Statement of unaudited financial results of Novartis India Limited (hereinafter referred to as "the Company") for the quarter ended 30 June 2026 ("the Statement").
2. This Statement, which is the responsibility of the Company's management and approved by its Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Attention is drawn to the fact that the figures for the three months ended 31 March 2026 as reported in the Statement are the balancing figures between audited figures in respect of the full previous financial year and the published year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.
5. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it



B S R & Co. LLP

Limited Review Report (Continued)
Novartis India Limited

contains any material misstatement.

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No.: 101248W/W-100022



Maulik Jhaveri

Partner

Membership No.: 116008

UDIN: 26116008FCEPYA8687

Mumbai

23 July 2026