RUPA & COMPANY LIMITED

Date: September 18, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C/1, G Block
Bandra Kurla Complex, Bandra (E)
Mumbai - 400 051

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street
Mumbai - 400 001

Ref: NSE Symbol- RUPA / BSE Scrip Code- 533552

Sub: Proceedings of the 41st Annual General Meeting held on September 18, 2026

Dear Sir/ Madam,

Pursuant to the provisions of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Part A of Schedule III (as amended), we enclose herewith a summary of proceedings of the 41st Annual General Meeting ('AGM') of the Company held through Video Conferencing/Other Audio Visual Means ('VC/OAVM') on Friday, September 18, 2026 at 11.30 a.m. (IST).

The Voting Results and Scrutinizer's Report pursuant to Regulation 44(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 will be submitted separately within the prescribed time.

Kindly take the same on record.

Thanking you.

Yours faithfully,
For Rupa & Company Limited

Rajat Arora Digitally signed by Rajat Arora
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Rajat Arora
Company Secretary & Compliance Officer

Encl: As above

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Email: connect@rupa.co.in, Website: www.rupa.co.in
An ISO 45001:2018, ISO 14001:2015, ISO 9001:2015 Certified Company
CIN No.: L17299WB1985PLC038517

RUPA & COMPANY LIMITED

Summary of the Proceedings of the 41st Annual General Meeting of the Company

The 41st Annual General Meeting ('AGM' or 'Meeting') of the members of **RUPA & COMPANY LIMITED** ('the Company') was held today, i.e. on Friday, September 18, 2026 at 11.30 a.m. (IST) through Video Conferencing/Other Audio Visual Means ('VC/OAVM') in accordance with various Circulars issued by the Ministry of Corporate Affairs ('MCA') and the Securities and Exchange Board of India ('SEBI') and in compliance with the relevant provisions of the Companies Act, 2013 ('Act') and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations').

The meeting commenced at 11.30 a.m. (IST) and concluded at 12:46 p.m. (IST) (including the time allowed for e-voting at AGM).

At the commencement of the Meeting, Mr. Rajat Arora, Company Secretary and Compliance Officer, welcomed the Members attending the AGM and briefed about the general guidelines to be followed during the Meeting. It was informed that the Company had provided remote e-Voting facilities to all its Members through National Securities Depositories Limited (NSDL) from 9:00 a.m. (IST) on Tuesday, September 15, 2026 to 5:00 p.m. (IST) on Thursday, September 17, 2026, and that the facility for e-Voting during the AGM was also available to the Members.

The Members were further apprised that the Statutory Registers as maintained under the Act, along with other relevant documents as required, were available for electronic inspection during the Meeting.

Thereafter, he introduced the Directors and other Officials of the Company who had joined the meeting from various locations. All the Directors, including the respective Chairpersons of the Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee and Risk Management Committee attended the meeting from their respective locations, except Mr. Prahlad Rai Agarwala, Chairman and Whole-time Director of the Company, who was unable to attend the Meeting due to other pre-occupation.

The representatives of the Statutory Auditors and the Secretarial Auditor of the Company also attended the AGM through VC/OAVM.

The Members were also informed about the sad demise of Mr. Ashok Bhandari, Independent Director of the Company, on August 03, 2026. The Company placed on record its deep appreciation for his dedicated services, wisdom and invaluable contributions to the Company and extended its heartfelt condolences to the bereaved family.

Since Mr. Prahlad Rai Agarwala, Chairman of the Company, was unable to attend the meeting, the Directors present, in accordance with the provisions of the Articles of Association of the Company and the applicable provisions of Companies Act, 2013, appointed Mr. Kunj Bihari Agarwal, Managing Director of the Company, to preside over the Meeting as the Chairman.

Rajat Arora

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The requisite quorum being present, the Chairman called the Meeting to order.

The Chairman, delivered his speech and apprised the Members about the Company's financial performance during FY 2025-26, business highlights and Corporate Social Responsibility initiatives undertaken by the Company.

With the consent of the Members present, the Notice convening the AGM, the Statutory Auditors' Report and the Secretarial Audit Report for the financial year ended March 31, 2026 were taken as read. There were no qualifications, reservations, adverse remarks or observations in the said reports.

Thereafter, the following items of business, as set out in the Notice dated May 26, 2026 convening the 41st AGM of the Company, were taken up for consideration:

Ordinary Business:		
Item No.	**Agenda Item**	**Type of Resolution**
1.	Adoption of: (a) the Audited Standalone Financial Statements of the Company for the Financial Year ended March 31, 2026, and the Reports of the Directors and the Auditors thereon; (b) the Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2026, and the Report of the Auditors thereon.	Ordinary Resolution
2.	Declaration of dividend of 300% i.e. ₹ 3/- per equity share of the face value of ₹1/- each, fully paid up, for the Financial Year ended March 31, 2026.	Ordinary Resolution
3.	Approval for re-appointment of Mr. Prahalad Rai Agarwala (DIN: 00847452), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and being eligible, seeks re-appointment.	Ordinary Resolution
4.	Approval for re-appointment of Mr. Niraj Kabra (DIN: 08067989), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and being eligible, seeks re-appointment.	Ordinary Resolution
Special Business:		
Item No.	**Agenda Item**	**Type of Resolution**
5.	Approval for re-appointment of Mr. Vikash Agarwal (DIN: 00230728), as Whole-time Director of the Company for a further period of 5 (five) years with effect from May 23, 2027 and to fix his remuneration.	Special Resolution

Rajat Arora

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RUPA & COMPANY LIMITED

6.	Approval for re-appointment of Mr. Sunil Rewachand Chandiramani (DIN: 00524035), as Independent Director of the Company for a second term of 5 (five) consecutive years with effect from May 23, 2027.	Special Resolution
7.	Approval for revision in the terms of remuneration of Mr. Niraj Kabra (DIN: 08067989), Executive Director of the Company.	Special Resolution

After tabling the aforesaid items of business, the registered speaker shareholders were invited to raise their queries or give their suggestions with respect to the business being transacted at the AGM and matters relating to the Company. A total of twelve (12) members expressed their views and sought clarifications, which were duly noted and addressed by Mr. Sumit Khowala, Chief Financial Officer of the Company.

It was informed that Mr. Raj Kumar Banthia, Practicing Company Secretary, Partner of M/s. MKB & Associates, was appointed as the Scrutinizer for the purpose of scrutinizing the voting process through remote e-Voting and e-Voting in the AGM. The voting results, together with the Scrutinizer's Report, will be made available on the website of the Company and the website of NSDL and will also be submitted to the Stock Exchanges within the prescribed timeline.

The Chairman then concluded the meeting with a vote of thanks.

The e-voting facility was kept open for another 15 minutes after the conclusion of the Meeting to enable Members who had not cast their votes through remote e-Voting to cast their votes.

Upon completion of the e-voting process, the 41st AGM was formally concluded at 12:46 p.m. (IST).

Notes:

i. ***This document does not constitute minutes of the proceedings of the Annual General Meeting of the Company.***

Rajat Arora

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