

May 29, 2026

To
The Manager
Corporate Relationship Department
BSE Limited
P. J. Towers, 1st Floor
Dalal Street,
Mumbai – 400 001

Scrip Code in BSE: 538833

Sub: Outcome of the Board Meeting - pursuant to Regulation 30 and regulation 33 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

We wish to inform you that, the Board of Directors of the Company at its meeting held today i.e. Friday, May 29, 2026, at the registered office of the Company, has inter-alia considered and approved the following:-

- a) The Board of Director has approved the Audited Financial Results for the fourth quarter and year ended March 31, 2026 including the Statement of Assets and Liabilities and Statement of Cash flow (as part of notes) for the period ended March 31, 2026;
- b) Independent Auditor's Report and Annual Financial Results for the fourth quarter and year ended March 31, 2026 by the Statutory Auditor M/s. M K Kothari & Associates, Chartered Accountants.
- c) Declaration in respect of Unmodified Opinion on Audited Financial Results for the financial year ended March 31, 2026.
- d) Appointment of Internal Auditor : As per the recommendation of the Audit Committee at its meeting held on 29th May, 2026 the Board of Directors have considered and approved the appointment of M/s S. L. Prasad & Co., Practicing Chartered Accountants, as Internal Auditors of the Company with effect from May 29, 2026.

Disclosure of information pursuant to Regulation 30 of SEBI (Listing Obligations Disclosure Requirements) Regulations, 2015, read with circular No. HO/CFD/PoD2/CIR/P/0155 11th November, 2024 is enclosed herewith as Annexure - A.

- e) Resignation of Company Secretary : The Board has accepted the resignation of Ms. Chandni Gupta as Company Secretary and Compliance officer (Key Managerial Personnel) with effect from May 29, 2026

KAIZEN AGRO INFRABUILD LIMITED

16/1A, Abdul Hamid Street, 6th Floor Room No. 6C, Balaji Towers, Kolkata-700 069

E-mail: info@kaizeninfra.com, Website: www.kaizeninfra.com, Tel. 8232013440, CIN : L47219WB2006PLC107433

The relevant details as required under the SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 09, 2015 and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023 are enclosed herewith as Annexure-B.

- g) Appointment of Company Secretary: The Board has approved the appointment of Ms. Priyanka Jain as Company Secretary and Compliance Officer ("Key Managerial Personnel"), with effect from May 29, 2026, on the terms and conditions as per the letter of appointment.

The relevant details as required under the SEBI Circular No. CIR/CFD/CMD/4/2015 dated September 09, 2015 and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated July 13, 2023 are enclosed herewith as Annexure-C.

The Board Meeting commenced at 12:00 Noon and concluded at 1:00 P.M.

Please take the information on records.

Thanking you,

Yours faithfully,

For Kaizen Agro Infrabuild Limited

Ankur Hada
(Managing Director)
Din: 10163731

Encl: As above



**INDEPENDENT AUDITOR'S REPORT ON AUDIT OF ANNUAL STANDALONE FINANCIAL RESULTS
AND REVIEW OF QUARTERLY FINANCIAL RESULTS**

**To The Board of Directors
Kaizen Agro Infrabuild Limited
16/1A, Abdul Hamid Street, 6th Floor Room No. 6C,
Balaji Towers, Esplanade,
Kolkata - 700069**

Report on the audit of the Standalone Financial Results

Opinion

We have audited the accompanying standalone quarterly financial results of Kaizen Agro Infrabuild Limited (the company) for the quarter ended 31st March'2026 and the year-to-date results for the period from 01st April' 2025 to 31st March' 2026, attached herewith, being submitted by the company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us these standalone financial results:

- i. are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and
- ii. give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable accounting standards and other accounting principles generally accepted in India, of the net loss and total comprehensive loss for the quarter ended 31st March'2026, and of net profit and total comprehensive loss for the year ended 31st March 2026, and other financial information of the company for the year-to-date period from 01st April '2025 to 31st March'2026.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013 (the Act). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Results section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Standalone Financial Results

These quarterly financial results as well as the year-to-date standalone financial results have been prepared on the basis of the interim financial statements. The Company's Board of Directors are responsible for the preparation of these financial results that give a true and fair view of the net profit/loss and other comprehensive income and other financial information in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, 'Interim



Financial Reporting' prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial results, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Results

Our objectives are to obtain reasonable assurance about whether the standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the standalone financial results, including the disclosures, and whether the financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

The statement includes the results for the quarter ended 31st March, 2026 being the balancing figure between the audited figures in respect of the full financial year ended 31st March, 2026 and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subjected to limited review by us, as required under the listing regulations.

**For M K Kothari & Associates
Chartered Accountants**



**M K Kothari
Partner
Membership No. - 059513
FRN: 0323929E**



UDIN: 260595135528M26149

**Place: Kolkata
Date: May 29th, 2026**

KAIZEN AGRO INFRABUILD LIMITED

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Website : www.kaizeninfra.com, E-mail : info@kaizeninfra.com, Phone : +91 8232013440, Cont. CIN : L47219WB2006PLC107433

Statement of Cash Flow for the Year Ended 31st March' 2026

(₹ IN LACS)

SL. NO.	PARTICULARS	As at 31st March, 2026	As at 31st March, 2025
(A)	Cash flow from Operating Activities:		
	Net profit before tax as per statement of profit & loss	50.29	52.59
	<u>Adjustments:</u>		
	Add : Depreciation	2.01	2.07
	Operating Capital before Working capital charges	52.30	54.66
	<u>Changes in Working Capital</u>		
	Decrease / (Increase) in Inventories	55.20	10.57
	Decrease / (Increase) in Receivable	(6,717.11)	(2,614.46)
	Increase / (Decrease) in Trade payable	3,906.61	116.93
	Increase / (Decrease) in Provisions	(0.40)	12.40
	Decrease / (Increase) in Other Current Assets	83.21	(13.22)
	Decrease / (Increase) in Other Non-Current Assets	102.65	-
	Increase / (Decrease) in Other Liabilities	(28.75)	0.24
	Cash Generated From Operations	(2,598.59)	(2,487.57)
Less : Income Tax Paid / Adjustments	(13.33)	(13.73)	
Net cash flow from/(used in) operating activities (A)	(2,559.62)	(2,446.64)	
(B)	Cash Flow From Investing Activities:		
	Proceeds from Sale/(Purchase) of Investments	3,038.13	4,058.42
	Proceeds from Sale/(Purchase) of Fixed assets	(1.13)	(0.37)
	(Increase)/Decrease in Loans and advances	(73.13)	(1,680.73)
Net Increase / Decrease from Investing Activities (B)	2,963.87	2,377.32	
(C)	Cash Flow From Financing Activities:		
	Reserve for Fair Value through Other Comprehensive Income	(492.00)	-
	Net Increase / Decrease from Financing Activities (C)	(492.00)	-
	Net cash flow after adjusting (A+B+C)	(87.75)	(69.32)
	Cash and Cash Equivalents at the Beginning of the year	91.07	160.39
	Cash and cash equivalents at the end of the year	3.32	91.07
	Components of Cash & Cash Equivalents:		
	Cash - in - Hand	1.33	6.47
Bank Balance with Current Account	1.99	84.60	
Total cash and cash equivalents	3.32	91.07	

For and on behalf of the Board of Directors
For Kaizen Agro Infrabuild Limited

Place : Kolkata
Date : May 29, 2026



Ankur HADA

Ankur Hada
Managing Director
Din : 10163731



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Statement of Audited Financial Results for the Year Ended 31st March' 2026

(₹ IN LACS)

Sr. No.	Particulars	3 Months ended	Preceding 3 months ended	Corresponding 3 Months ended in the previous year	Year to date figures for current period ended	Year to date figures for the previous period ended
		31.03.2026 Audited	31.12.2025 Un-Audited	31.03.2025 Audited	31.03.2026 Audited	31.03.2025 Audited
1	Income from Operations					
(a)	Net Sales/Income from Operations (Net of excise duty)	3,416.35	1,949.31	235.20	7,032.34	1,967.64
(b)	Other Operating Income	(161.76)	34.43	96.11	(4.14)	97.69
	Total income from Operations (net)	3,254.59	1,983.74	331.30	7,028.19	2,065.33
2	Expenses					
(a)	Purchase of stock-in-trade	3,381.72	1,887.53	287.60	6,821.56	1,838.08
(b)	Other Operating Expenses	-	-	-	-	-
(c)	Changes in inventories of finished goods, work-in-progress and stock-in-trade	-	-	(55.20)	55.20	10.57
(d)	Employee benefits expense	12.07	13.87	12.62	48.73	51.51
(e)	Finance Costs	-	0.01	-	-	1.30
(f)	Depreciation and amortisation expense	2.01	-	2.07	2.01	2.07
(g)	Other expenses (Any item exceeding 10% of the total expenses relating to continuing operations to be shown separately)	8.99	23.65	47.46	50.40	109.21
	Total Expenses	3,404.79	1,925.06	294.55	6,977.90	2,012.74
3	Profit (loss) before Exceptional and Extraordinary Items and tax (1-2)	(150.19)	58.68	36.76	50.29	52.59
4	Exceptional items	-	-	-	-	-
5	Profit / (Loss) before tax (3 - 4)	(150.19)	58.68	36.76	50.29	52.59
6	Tax expense					
(a)	Current Tax	13.33	-	13.73	13.33	13.73
(b)	Deferred Tax (Asset)/Liabilities	(0.24)	-	(0.07)	(0.24)	(0.07)
(c)	Expense Related to Earlier Year	-	-	-	-	-
7	Net Profit/Loss for the period from Continuing Operations (5-6)	(163.29)	58.68	23.09	37.20	38.92
8 (a)	Profit (Loss) from Discontinuing Operations	-	-	-	-	-
(b)	Tax Expenses of Discontinuing Operations	-	-	-	-	-
9	Net Profit (Loss) from Discontinuing Operations after tax (8(a) - 8(b))	-	-	-	-	-
10	Net Profit / (Loss) for the period (7 - 9)	(163.29)	58.68	23.09	37.20	38.92
11	Other Comprehensive Income					
(a)	Amount of item that will not be reclassified to profit or loss	(492.00)	-	-	(492.00)	-
(b)	Income tax on items that will not be reclassified to profit or loss	127.92	-	-	127.92	-
(c)	Item that will be reclassified to profit or loss	-	-	-	-	-
(d)	Income tax on items that will be reclassified to profit or loss	-	-	-	-	-
12	Total Comprehensive income	(364.08)	-	-	(364.08)	-
13	Total Comprehensive income [Comprising Profit for the Period (After tax) and Other comprehensive income] (10+12)	(527.37)	58.68	23.09	(326.88)	38.92
14	Paid-up equity share capital (Face Value of ₹ 10/- each)	5,141.49	5,141.49	5,141.49	5,141.49	5,141.49
15 (a)	Earnings Per Share (before extraordinary items) (of ₹ 10/- each) (not annualised):					
(a)	Basic	(0.32)	0.11	0.04	0.07	0.08
(b)	Diluted	-	-	-	-	-
(b)	Earnings Per Share (after extraordinary items) (of ₹ 10/- each) (not annualised):					
(a)	Basic	(0.32)	0.11	0.04	0.07	0.08
(b)	Diluted	-	-	-	-	-

- The above audited financial result, which have been prepared in accordance with Regulation 33 of SEBI (Listing Obligations & Disclosure Requirements Regulations, 2015 read with SEBI circular dated 5th July, 2016, have been reviewed by Audit Committee in their Meeting dated May 29, 2026 and approved by the Board of Directors at their meeting dated on May 29, 2026. The Board of Directors has authorised Mr. Ankur Hada (DIN : 10163731) to sign and submit the audited financial results to the stock Exchanges on their behalf. The above result have been subjected to audit by the Statutory Auditors.
- Statement of Assets & Liabilities as required under Regulation 33 of the SEBI (Listing Obligations & Disclosure Requirements) Regulation, 2015 has been attached herewith.
- The Financial results of the Company have been prepared in accordance with the Indian Accounting Standards (IND-AS) notified under the Companies (Indian Accounting Standard) Rules, 2015 as amended by the Companies (Indian Accounting Standards) (Amendment) rules, 2016.
- The figures for the corresponding (previous year) period's figures have been re-grouped/re-arranged wherever necessary to make them comparable.
- The Statutory Auditors have carried out audit on financial results for the year ended March 31, 2026 pursuant to Regulation 33 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. An unmodified opinion has been issued and the same is being filed with the Stock Exchange along with the above results.
- There was no exceptional items during the quarter and year ended March 31, 2026.

Place : Kolkata
Date : May 29, 2026



For and on behalf of the Board of Directors
Kaizen Agro Infrabuild Limited



Ankur HADA
Ankur Hada
(Managing Director)
Din : 10163731

KAIZEN AGRO INFRABUILD LIMITED

REGISTERED OFFICE : BALAJI TOWERS, 16/1A, ABDUL HAMID STREET, 6TH FLOOR ROOM NO. 6C, KOLKATA-700 069

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Statement of Audited Financial Results for the Year Ended 31st March' 2026

Statement of Assets and Liabilities

(₹ in lacs)

Particulars	As at current year ended 31st March 2026	As at previous year ended 31st March 2025
Assets		
Non Current Assets		
Property Plant & Equipment	4.18	5.05
Financial Assets		
- Investments	183.00	3,221.13
- Loans & Advances	925.39	3,614.06
Deferred Tax Assets / (Liability)	128.09	-0.07
Other Assets	15.63	118.28
Total Non Current Assets	1,256.29	6,958.46
Current Assets		
- Inventories	62.73	117.93
Financial Assets		
- Investments	-	-
- Trade Receivables	9,448.73	2,731.62
- Cash & Cash Equivalents	3.32	91.07
- Loans & Advances	4,572.53	1,810.72
Other Assets	21.06	104.27
Total Current Assets	14,108.37	4,855.63
Total Assets	15,364.66	11,814.08
Equity & Liabilities		
Shareholder's Fund		
Equity Share Capital	5,141.49	5,141.49
Other Equity	6,064.91	6,391.79
Total Shareholder's Fund	11,206.40	11,533.28
Non-Current Liabilities		
Financial Liabilities		
- Other Financial Liabilities	3.40	-
Current Liabilities		
Financial Liabilities		
- Trade Payables		
a. Total outstanding dues of micro and small enterprises	-	-
b. Total outstanding dues of creditors other than micro and small enterprises	4,106.91	200.30
- Other Financial Liabilities	34.62	66.77
Short Term Provisions	13.33	13.73
Total Current Liabilities	4,154.86	280.80
Total Equity & Liabilities	15,364.66	11,814.08

Place : Kolkata

Date : May 29, 2026



For and on behalf of the Board of Directors
For Kaizen Agro Infrabuild Limited



Ankur HADA
Ankur Hada
(Managing Director)
Din : 10163731

May 29, 2026

To
The Manager
Corporate Relationship Department
BSE Limited
P. J. Towers, 1st Floor
Dalal Street,
Mumbai – 400 001

Scrip Code in BSE : 538833

Sub : Declaration pursuant to Regulation 33(3)(d) of the SEBI (Listing Obligations & Disclosure Requirements) (Amendment) Regulations, 2015

Dear Sir/Madam,

Pursuant to the provisions of Regulation 33(3)(d) of the SEBI (Listing Obligations & Disclosure Requirements) Regulation, 2015 as amended, we confirm that the Statutory Auditors of the Company M/s. M K Kothari & Associates (FRN No. 327904E) have not expressed any modified opinion in their Audit Report pertaining to the Audited Financial Results of the Company for the fourth quarter and financial year ended March 31, 2026.

Thanking you,

Yours faithfully,

For **Kaizen Agro Infrabuild Limited**

Ankur Hada
(Managing Director)
Din : 10163731

KAIZEN AGRO INFRABUILD LIMITED

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Annexure A

Disclosure of information pursuant to Regulation 30 of SEBI (Listing Obligations Disclosure Requirements) Regulations, 2015, read with circular No. HO/CFD/PoD2/CIR/P/0155 11th November, 2024 is enclosed herewith as Annexure - A.

Sr. No	Particular	Details
1.	Reason for change viz. appointment, Resignation, removal, death or otherwise	Appointment of M/s. S. L. Prasad & Co., as Internal Auditor of the Company.
2.	Date of Appointment & Terms of Appointment	Date of Appointment: 29 th May, 2026 Terms of Appointment: For the financial Year 2026-27
3.	Brief Profile (in case of appointment)	Chartered Accountants firm having extensive experience in internal audit and Internal Financial Controls reviews.
4.	Disclosure of relationship between Directors (in case of appointment of Director)	NA

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Disclosure of Information under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, is as under **Annexure-B**

Sr. No.	Disclosure Requirements	Details
1.	Name	Ms. Chandni Gupta
2.	Reason for change viz. Appointment, Resignation, Removal, Death or Otherwise	Resignation due to Pre-occupation.
3.	Date of Cessation	May 29, 2026
4.	Brief Profile Not Applicable (In case of Appointment of Director)	Not applicable as this pertains to resignation.
5.	Disclosure of relationships between Directors (In case of Appointment of Director)	Not Applicable

Disclosure of Information under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, is as under **Annexure-C**

SL. No	Particulars	Description
1	Name	Ms. Priyanka Jain
2	Reason for Change i.e. Appointment	Appointment of Ms. Priyanka Jain (M. No. A38628) as the Company Secretary and the Compliance Officer (Key Managerial Personnel) of the Company.
3	Date of Appointment	May 29, 2026
4	Brief Profile (In case of Appointment)	Ms. Priyanka Jain (M. No: A32487) is an Associate Member of the Institute of Company Secretaries of India (ICSI) and she has experience heading the compliance under the Companies Act, 2013, Listing Regulation and other relevant laws related to the corporate sector.
	Disclosure of Relationships between Directors (In case of Appointment of a Director)	Not Applicable

KAIZEN AGRO INFRABUILD LIMITED

16/1A, Abdul Hamid Street, 6th Floor Room No. 6C, Balaji Towers, Kolkata-700 069

E-mail: info@kaizeninfra.com, Website: www.kaizeninfra.com, Tel. 8232013440, CIN : L47219WB2006PLC107433

Date:- 20-05-2026

NOTICE OF RESIGNATION

To
The Board of Directors
Kaizen Agro Infrabuild Limited
16/1A, Abdul Hamid Street
6th Floor Room No. 6C
Balaji Tower,
Kolkata – 700 069

Sub: Resignation from the post of Company Secretary / Compliance Officer

Dear Sir,

With reference to the above subject I wish to tender my resignation from the post of Company Secretary / Compliance Officer for my better prospects in the near future.

Kindly, I request the Company to do all the necessary things, deeds as may be necessary for intimating The Bombay Stock Exchange and Registrar of Companies, West Bengal.

Thanking You,

Yours faithfully,

Chandni Gupta

Chandni Gupta
(Company Secretary)
M.No. A38628