WelspunENTERPRISES

WEL/SEC/2026 **August 04, 2026**

To,

BSE Limited Corporate Relationship Department, 2nd Floor, New Trading Wing, Rotunda Building, P.J. Towers, Dalal Street, Mumbai – 400 001. **Scrip Code:** 532553	**National Stock Exchange of India Limited** Exchange Plaza, 5th Floor, Plot No. C-1, Block-G, Bandra-Kurla Complex, Bandra (East), Mumbai – 400 051. **NSE Symbol:** WELENT

Dear Madam / Sir,

Sub: Investor Presentation pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations")

Pursuant to Regulation 30 of the SEBI Listing Regulations, please find attached the Investor Presentation on the Un-audited Consolidated and Standalone Financial Results of the Company for the quarter ended June 30, 2026.

The same is also available on the website of the Company at www.welspunenterprises.com

You are requested to take the above information on record.

Thanking you,

For **Welspun Enterprises Limited**

NIDHI MANAS TANNA Digitally signed by NIDHI MANAS TANNA Date: 2026.08.04 19:15:12 +05'30'

Nidhi Tanna
Company Secretary
ACS-30465

Encl.: As above

Investor Presentation

Q1FY27

Date: *4th August, 2026*

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- This presentation contains statements of future expectations and other forward-looking statements which involve risks and uncertainties. These statements include descriptions regarding the intent, belief or current expectations of the Company or its officers with respect to the consolidated results of operations and financial condition, and future events and plans of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," or words of similar meaning. Such forward-looking statements are not guarantees of future performance and actual results, performances or events may differ from those in the forward-looking statements as a result of various factors and assumptions. You are cautioned not to place undue reliance on these forward looking statements, which are based on the current view of the management of the Company on future events. No assurance can be given that future events will occur, or that assumptions are correct. The Company does not assume any responsibility to amend, modify or revise any forward-looking statements, on the basis of any subsequent developments, information or events, or otherwise.

- Any reference herein to "the Company" shall mean Welspun Enterprises Limited, together with its consolidated subsidiaries.

INSIDE THIS PRESENTATION

Management Comment

Business Updates

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ESG Update

Awards

CREATING VALUE THROUGH CLEAR & CONSISTENT STRATEGY

BID SELECTIVE PROJECTS

Focus on opportunities that align with our strategic strengths and offer long-term potential.

DEPLOY RIGHT MIX OF EXECUTION PARTNERS

Associate with right execution and technical partners to ensure the highest standards of quality and safety.

MANAGE, COMPLETE AND STABILIZE THE PROJECTS

Disciplined project management for timely delivery within cost and stabilize operations for sustained performance.

UNDERTAKE O&M, CREATE CAPACITY FOR LIFECYCLE

Build and strengthen O&M capabilities to ensure reliability, enhance asset life and create recurring value.

ASSET MONETIZATION

Unlock value from mature assets through strategic monetization to recycle capital and fuel future growth.

REMAIN ASSET-LIGHT

Maintain an asset-light approach by optimizing capital structure to drive higher returns.

CLEAR IN FOCUS.
DISCIPLINED IN EXECUTION.
CONSISTENT IN CREATING VALUE.

WATER	TRANSPORTATION	TUNNELING

MANAGEMENT COMMENT

"We had a soft quarter amidst a challenging operating environment, although we maintained a strong EBITDA margin of 22.9%, which reflected the resilience of our operating model and execution discipline.

The Sub-Concession Agreement for the Pune–Shirur Road Project has been executed. We also received the long-awaited High Court clearance for the Dharavi–Ghatkopar Tunnel Project recently. These developments mark key progress in these large projects.

The signing of the definitive agreement for the divestment of the Aunta-Simaria road asset is another instance of successful execution of a project lifecycle in line with our capital recycling strategy. This strategy enables us to consistently and sustainably create long-term shareholder value, while remaining asset-light.

Looking ahead, the Government's continued focus on infrastructure development and increasing private sector participation presents a significant opportunity across our core businesses in Water, Transportation and Tunneling infrastructure segments. Backed by strong execution capabilities, a healthy balance sheet and strategic clarity, we are poised to capitalize on these opportunities.

Supported by a well-diversified order book of over ₹18,700 crore and a robust bid pipeline across our businesses, we remain confident of delivering on our medium-term growth and profitability aspirations."

Mr. Sandeep Garg,

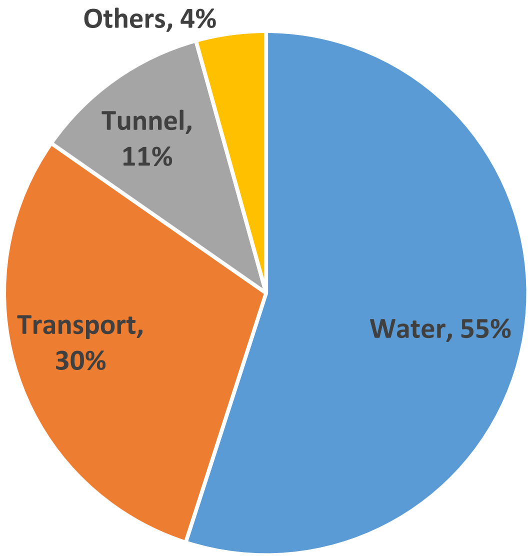
Managing Director, Welspun Enterprises Limited

Business Updates

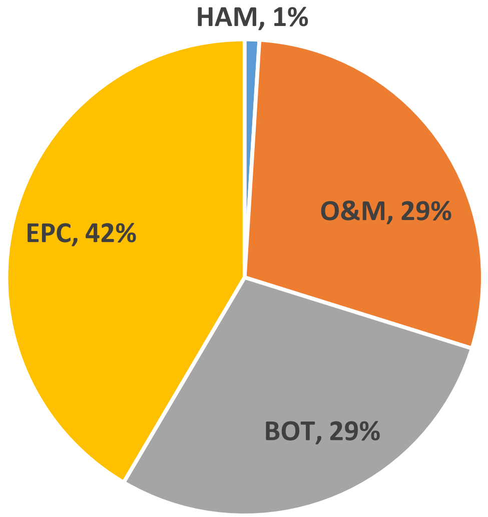
STRONG PLATFORM SET FOR FUTURE GROWTH

Robust Order Book - Water, Transportation and Tunnelling

Segment-wise Break-up



Project type-wise Break-up



₹18,729 Cr.

Order Book as on 30th June 2026

Current Order Book provides strong growth visibility

WATER PORTFOLIO AT A GLANCE

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		Project Names	Contract Type	Status
Water Vertical	Water/ Wastewater Treatment/ Distribution	Dewas Water	BOT	Operational
		UP State Water and Sanitation Mission	EPC	Under Execution
		Bhandup Water Treatment Complex	EPC	Under Execution
		Dharavi Wastewater Treatment Facility	EPC	Under Execution
		Smart Ops Treatment Projects	EPC	Under Execution
		Panjrapur Water Treatment faclity	EPC	Under Execution
	Tunneling	DGT- Water Conveyance Tunnel	EPC	Under Execution
		Tunnelling Projects	EPC	Under Execution
		4 Micro Tunnelling Projects	EPC	Under Execution
	Pumping and Rehabilitation	Pumping Station Construction	EPC	Under Execution
		Sewer Line Rehabilitation	EPC	Under Execution
		Marine Disposal Line Replacement	EPC	Under Execution

KEY WATER PROJECT UPDATES

Dharavi Waste Water Treatment Plant
- ~ 70% work completed
- Expected completion by July 2027

Bhandup Water Treatment Plant
- Under Execution
- Expected completion by April 2029

Panjrapur Water Treatment Plant
- Under execution

Uttar Pradesh Jal Jeevan Mission – (UPJJM)
- ~80% physical progress achieved
- Over 130 schemes (of 1,068) currently under O&M

KEY TUNNELING PROJECT UPDATES

Dharavi Ghatkopar Tunnel
- All Clearances in place
- Execution in progress

Priority Sewerage Tunnel 1 and 2, Mumbai
- Advanced stage of completion

Rehabilitation
- 6 Projects under execution

Pumping Stations
- 3 Projects under execution & 3 Projects under O&M

TRANSPORTATION PORTFOLIO AT A GLANCE

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Transportation Vertical → Road Assets

Project Names	Contract Type	Status
Aunta-Simaria (ASRP)	HAM	Divestment Announced
Sattanathapuram-Nagapattinam (SNRP)	HAM	Under Execution
Varanasi Aurangabad NH2 Project (VARP)	EPC	Under Execution
Pune Shirur NH-753F	DBFOT	Sub concession agreement executed

KEY TRANSPORTATION PROJECT UPDATES

Pune - Shirur Road Project
- Sub Concession agreement executed

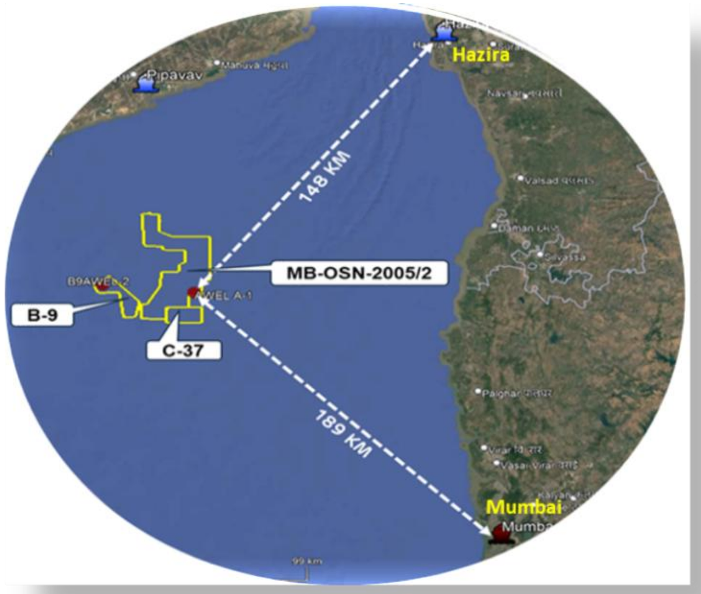
Sattanathapuram - Nagapattinam Road Project
- Advanced stage of completion

Varanasi - Aurangabad Road Project
- Advanced stage of completion
- Expect Provisional Completion Certificate shortly

Aunta- Simaria Road Project
- Project under O&M
- Divestment Announced

OIL AND GAS EXPLORATION JV

- Collective Gas Initially in Place : ~1.1 TCF
- Gas Evacuation Plan through a National Oil and Gas Company's Network – in advance stages of discussion
- Monetization Expected in FY29



Location of Fields

Gas Evacuation Schematic

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*Gas Initially In Place

FINANCIALS

CONSOLIDATED INCOME STATEMENT - SNAPSHOT

Particulars (₹ Cr)	Q1FY27	Q1FY26	YoY	FY26
Revenue from Operations	**774**	**845**	**(8%)**	**3,615**
Other Income	35	26	36%	97
Total Income	808	871	(7%)	3,712
EBITDA	**185**	**208**	**(11%)**	**845**
EBITDA margin	**22.9%**	**23.9%**	**(95 bps)**	**22.8%**
Profit before Tax before exceptional items	122	154	(21%)	594
Exceptional Item	-	-	-	(49)
Profit before Tax post exceptional items	122	154	(21%)	545
Tax	31	40	(22%)	139
Profit after Tax from Ordinary Activities	90	114	(20%)	406
Profit/(loss) from Discontinued Operations (Net of Tax)	(34)	(13)	-	(13)
Reported Profit after Tax	**56**	**101**	**(44%)**	**393**

STANDALONE INCOME STATEMENT - SNAPSHOT

Particulars (₹ Cr.)	Q1 FY27	Q1 FY26	YoY %	FY26
Revenue from Operations	543	604	(10%)	2,595
Other Income	37	32	17%	116
Total Income	581	636	(9%)	2,711
EBITDA	99	124	(20%)	498
EBITDA margin	**17.1%**	**19.5%**	**(240 bps)**	**18.3%**
Profit before Tax	82	117	(30%)	414
Profit after Tax	60	87	(30%)	308

KEY BALANCE SHEET METRICS - SNAPSHOT

Particulars (₹ Cr.)	Consolidated		Standalone	
	30th June 2026	31st March 2026	30th June 2026	31st March 2026
Net Worth	3,323	3,261	3,217	3,152
Gross Debt	1,900	1,771	-	-
- Long Term Debt	1,866	1,725	-	-
- Short Term Debt (Working Capital Loan)	34	46	-	-
Cash & Cash Equivalents	1,792	1,728	1,660	1,579
Net Debt / (Cash)	109	43	(1,660)	(1,579)

WELSPUN MICHIGAN ENGINEERS (WMEL)

- WMEL (60.09%), subsidiary of WEL, established in 1973
- Leading EPC firm in tunneling, pipeline rehabilitation and pumping stations

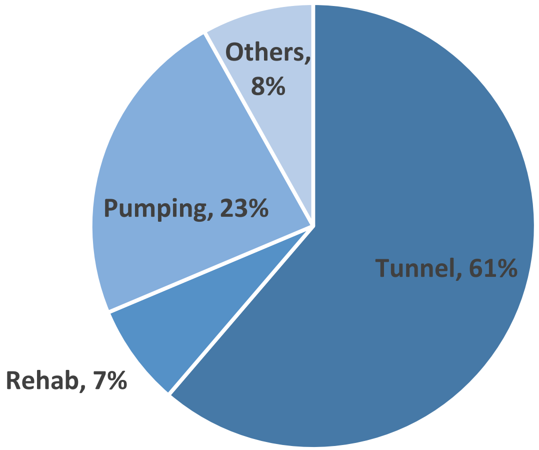
- Pioneer in trenchless technology with presence across medium diameter tunnelling & micro tunnelling.
- Strong ties with municipal corporations

- In-house capabilities in engineering, fabrication and assembly
- Track record of executing diverse urban infrastructure projects

WMEL Financials

Particulars (₹ Cr.)	Q1 FY27	Q1FY26	YoY	FY26
Revenue from Operations	179	208	(14%)	874
Total Income	181	209	(13%)	878
EBITDA	39	46	(16%)	185
EBITDA Margin	21.3%	22.0%	(70 bps)	21.1%

WMEL Order Book break-up (%)



Order Book* at ~ ₹ 2,135 Cr. as on 30th June 2026

**includes DGT order*

SUSTAINABILITY AT CORE

Sustainalytics ESG Risk Rating

June 24 36

3.6

Positive Movement with reduced ESG Risk

32.4 June 26

Driven by stronger ESG governance, OHS performance, robust supplier ESG standards and reduced unmanaged ESG risk

Carbon Reduction [2]

24,414 tCO_2e avoided & sequestered through various initiatives

Water [3]

8,248 KL construction water saved

Circularity Deployment

10 lakh+ MT pond ash used

18,647 MT fly ash used

122 MT (64%) Construction & demolition, Plastic and Paper waste recycled/reused

Note:

1. *ESG Data **FY 25-26***
2. *Additional **6,414 tCO2e** avoided due to installation of **17,964 kW** capacity of Solar installation which is also a part of contractual requirement.*
3. **3.95 Lakh KL rainwater harvested** *with RWH infrastructure which is part of contractual requirement*

AWARDS

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ISDA INFRACON NATIONALS (IINA) AWARD 2026
Platinum Award in the “Best HSE Project” category (WwTF, Dharavi)

ISDA INFRACON NATIONALS (IINA) AWARD 2026
Gold Award in the “Best HSE Project” category Mithi Tunnel”

FICCI RECEIC Global Symposium award FY25 on Resource Efficiency & Circular Economy.

ASSOCHAM Achiever's Awards 2026 in Innovative Bridge Design category for Aunta–Simaria Ganga Bridge

Outstanding Company in Specialized Construction at EPC World Awards for Aunta–Simaria Ganga Bridge

THANK YOU

Welspun Enterprises Limited
CIN: L45201GJ1994PLC023920

For further queries, contact :

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