NEO INFRACON LIMITED
CIN: L65910MH1981PLC248089
Regd. Off. : 52/52-A,Nanubhai Desai Road, 9,Mulji Thakarsi Building,
Sindhi Lane Mumbai - 400004 Email: nileshah@gmail.com Phone: 022-66393527
Website : http://www.neoinfraconltd.com/

NOTICE OF POSTAL BALLOT

[Pursuant to Section 110 read with Section 108 of the Companies Act, 2013, Rules 22 and 20 of the Companies (Management and Administration) Rules, 2014, as amended and applicable Circulars issued by the Ministry of Corporate Affairs, Government of India]

Dear Member(s),

Notice is hereby given that pursuant to the provisions of Sections 108 and 110 and other applicable provisions of the Companies Act, 2013 (the Act), read with Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014, as amended (Rules), read with the General Circular Nos. 14/2020 dated 8th April, 2020, 17/2020 dated 13th April, 2020 and subsequent circulars issued from time to time by the Ministry of Corporate Affairs (MCA Circulars), Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (Listing Regulations), Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India, and any other applicable law, rules and regulations (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), the Resolutions as set out in this Notice are proposed for consideration by the Members of the Company for passing by means of Postal Ballot by voting through electronic means only (e-voting).

An Explanatory Statement pursuant to Section 102 and other applicable provisions, if any, of the Act, pertaining to the Resolutions setting out the material facts and reasons thereof, is appended to this Postal Ballot Notice.

In compliance with the MCA Circulars, the manner of voting on the proposed Resolutions is restricted only to e-voting i.e., by casting votes electronically instead of submitting postal ballot forms. Accordingly, the Postal Ballot Notice along with the instructions for e-voting is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company / Depository Participant(s). The details of the procedure to cast the vote form part of the Notes to this Notice.

The e-voting period commences from **9.00 A.M. (IST) on 5th November**, 2026 and ends at 5.00 **P.M. (IST) on 4th December, 2026**.

At its meeting held on 3rd November, 2026, the Board of Directors of the Company (the Board) appointed M/s. VKM & Associates COP No.: 4279 Practising Company Secretary as the Scrutinizer for conducting the Postal Ballot process in a fair and transparent manner. The Scrutinizer will submit his report to the Chairman of the Company (the Chairman), and the results of the voting by Postal Ballot will be announced not later than two (2) working days from the conclusion of the e-voting. The results declared along with the Scrutinizer's Report shall be communicated in the manner provided in this Postal Ballot Notice.

The declared Result, along with the Scrutinizer's Report, will be available forthwith on the Company's website at http://www.neoinfraconltd.com/ under the 'Investors' Section' and will also be forwarded to the BSE Limited, where the Company's shares are listed. National Securities Depository Limited ("NSDL"), engaged by the Company for facilitating remote evoting, will also display the Result on its website at www.evoting.nsdl.com.

SPECIAL BUSINESS

1. **Increase in the Authorised Share Capital of the Company in accordance with Section 61(1)(a) of the Companies Act, 2013 and consequent alteration of Clause V of the Memorandum of Association**

   To consider, and if thought fit, to pass, the following resolution as an Ordinary Resolution:

   "**RESOLVED THAT** pursuant to the provisions of Sections 13, 61, 64 and other applicable provisions, if any, of the Companies Act, 2013 (the Act) and the Rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and the provisions of the Articles of Association of the Company, and subject to such approvals, consents, permissions and sanctions as may be required, the Authorised Share Capital of the Company be and is hereby increased from ₹ 6 Crores (Rupees Six Crores only) divided into

60,00,000 (Sixty Lakhs) Equity Shares of ₹ 10/- (Rupees Ten) each, to ₹ 12 Crore (Rupees Twelve Crores only) divided into 1,20,00,000 (One Crore Twenty Lakhs) Equity Shares of ₹ 10/- (Rupees Ten) each, by creation of additional 60,00,000 (Sixty Lakhs) Equity Shares of ₹ 10/- (Rupees Ten) each, ranking pari passu in all respects with the existing Equity Shares of the Company.

RESOLVED FURTHER THAT pursuant to the provisions of Section 13 and other applicable provisions of the Act, Clause V of the Memorandum of Association of the Company be and is hereby deleted and substituted with the following new Clause V:

"V. The Authorised Share Capital of the Company is ₹ 12 Crores (Rupees Twelve Crore only) divided into 1,20,00,000 (One Crore Twenty Lakhs) Equity Shares of ₹ 10/- (Rupees Ten) each, with power to increase or reduce the capital of the Company, to divide the shares in the capital for the time being into several classes and to attach thereto respectively such preferential, deferred, qualified or special rights, privileges or conditions as may be determined by or in accordance with the Articles of Association of the Company and to vary, modify or abrogate any such rights, privileges or conditions in such manner as may for the time being be provided by the Articles of Association of the Company."

RESOLVED FURTHER THAT the Board of Directors of the Company or any person authorised by the Board be and is hereby authorised to do all such acts, deeds, matters and things, including filing of necessary forms with the Registrar of Companies and the Stock Exchange(s), as may be deemed necessary, expedient or incidental thereto to give effect to this resolution."

2. **Increase in the overall limits of the Company under Section 186 of the Companies Act, 2013**

To consider, and if thought fit, to pass, the following resolution as a Special Resolution:

"**RESOLVED THAT** pursuant to the provisions of Section 186 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act"), read with the Companies (Meetings of Board and its Powers) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and the Articles of Association of the Company, and subject to such approvals, consents, sanctions and permissions as may be necessary, consent of the Members be and is hereby accorded to the Board of Directors of the Company to make loans to any person or other body corporate, give guarantees or provide security in connection with a loan to any other person or body corporate, and acquire by way of subscription, purchase or otherwise the securities of any other body corporate, from time to time, in one or more tranches, on such terms and conditions as the Board may deem fit, notwithstanding that the aggregate of loans given, investments made, guarantees given and securities provided by the Company may exceed the limits prescribed under Section 186(2) of the Act, provided that the aggregate amount of loans, investments, guarantees and securities shall not exceed ₹ 50 Crore (Rupees Fifty Crore only) outstanding at any point of time."

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to determine, from time to time, the persons or bodies corporate to whom loans, investments, guarantees or securities may be made/provided, the amounts, terms and conditions thereof, the timing and manner of disbursement or investment, to negotiate and finalise the relevant documents, and to do all such acts, deeds, matters and things as may be deemed necessary, proper or desirable, including settling any question, difficulty or doubt that may arise in this regard, without being required to seek any further consent or approval of the Members, subject always to the overall limit of ₹ 50 Crore and the applicable provisions of the Act."

Registered Office: 52/52-A, Nanubhai Desai Road, 9, Mulji Thakarsi Building, Sindhi Lane, Mumbai – 400004, Maharashtra, India. CIN: L65910MH1981PLC248089	**By Order of the Board** For NEO INFRACON LIMITED Ankush Nareshkumar Mehta Chairman & Managing Director DIN: 06387976 Place: Mumbai Date: 4th November, 2026

NOTES:

1. The Explanatory Statement pursuant to Section 102 of the Act setting out the material facts and reasons for the proposed Resolutions is appended below.

2. In compliance with the MCA Circulars, the Notice is being sent by electronic mode only to those Members whose names appear in the Register of Members / List of Beneficial Owners maintained by the Company and as received from National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) (Depositories) as on Friday, 30th October, 2026 and whose e-mail IDs are registered with the Company / Depository Participants. Members who have not registered their e-mail IDs may follow the instructions given under Note No. 8.

3. In accordance with the MCA Circulars, physical copies of the Notice are not being sent to Members for this Postal Ballot. Members are requested to provide their assent or dissent through e-voting only.

4. The Members whose names appear in the Register of Members / List of Beneficial Owners as received from the Depositories as on Friday, 30th October, 2026, being the cut-off date, are entitled to vote on the Resolutions set forth in this Notice. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only. The voting rights of Members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date.

5. In compliance with the provisions of Sections 108 and 110 of the Act read with the Rules, the Company is pleased to offer e-voting facility to all Members. For this purpose, the Company has availed the services of M/s. Purva Sharegistry (India) Pvt. Ltd. (Registrar and Share Transfer Agent) (the Agency).

6. The Postal Ballot Notice will also be available on the Company's website at www.neoinfraconltd.com on the websites of the Stock Exchanges at www.bseindia.com, and on the website of the Agency at https://evoting.purvashare.com.

7. All documents referred to in the Notice and Explanatory Statement, including the existing and proposed Memorandum of Association, shall be available for inspection by Members through electronic mode from 5th November, 2026 to 4th December, 2026 on a request sent to cs@neoinfraconltd.com mentioning the Member's name, Folio No. / Client ID and DP ID, and the documents they wish to inspect, with a self-attested copy of their PAN card.

8. Members holding shares in physical form who have not updated their e-mail IDs with the Company are requested to do so by submitting a duly filled and signed Form ISR-1 along with a self-attested copy of the PAN card and address proof to the Company's RTA at Purva Sharegistry (India) Private Limited, Unit No. 9, Shiv Shakti Industrial Estate, J. R. Boricha Marg, Lower Parel (East), Mumbai – 400011or by e-mail to support@purvashare.com from their registered e-mail address.

9. The Scrutinizer will submit his/her report to the Chairman after completion of the scrutiny, and the results of the Postal Ballot will be announced on or before 9th December, 2026. The Resolutions, if passed by the requisite majority, shall be deemed to have been passed on 4th December, 2026, being the last date specified for e-voting. The results along with the Scrutinizer's Report shall be forwarded to the Stock Exchange(s) and uploaded on the website of the Company and the Agency.

10. The instructions for Members for e-voting are given in the section below.

SHAREHOLDER INSTRUCTION FOR E-VOTING

PURVA e-Voting System - For Remote e-voting

THE INTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING:

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

Step 2 : Access through PURVA e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(i) The voting period begins on November 5th 2026 at 9.00 a.m. and ends on December 4th 2026 at 5.00 p.m... During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of 30th October 2026 may cast their vote electronically. The e-voting module shall be disabled by PURVA for voting thereafter.

(ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

(iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020,** under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders**, **by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

(iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular**,** Login method for e-Voting **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL Depository**	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at cdsl website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with **NSDL Depository**	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period. 4) Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience.

	NSDL Mobile App is available on App Store Google Play 5) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on **company name or e-Voting service provider name** and you will be re-directed to **e-Voting service provider website** for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants (DP)**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at : 022 - 4886 7000 and 022 - 2499 7000

Step 2 : Access through PURVA e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(i) Login method for e-Voting and joining virtual meeting for **shareholders other than individual shareholders holding in Demat form & physical shareholders.**

1) The shareholders should log on to the e-voting website https://evoting.purvashare.com.

2) Click on "Shareholder/Member" module.

3) Now enter your User ID:

   a. For CDSL: 16 digits beneficiary ID,
   b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,

c. Shareholders holding shares in Physical Form should enter EVENT Number followed by Folio Number registered with the company. For example if folio number is 001*** and EVENT is 8 then user ID is 8001***

4) If you are holding shares in demat form and had logged on to www.evotingindia.com or www.evoting.nsdl.com and voted on an earlier e-voting of any company, then your existing password is to be used.

5) If you are a first-time user follow the steps given below:

	For Shareholders holding shares in Demat Form other than individual and Physical Form
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders). ● Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details **OR** Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. ● If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).

(i) After entering these details appropriately, click on "SUBMIT" tab.

(ii) Shareholders holding shares in physical form will then directly reach the Company selection screen.

(iii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

(iv) Click on the EVENT NO. for the relevant <Company Name> on which you choose to vote.

(v) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO/ABSTAIN" for voting. Select the option YES or NO or ABSTAIN as desired. The option YES implies that you assent to the Resolution, option NO implies that you dissent to the Resolution and option ABSTAIN implies that you are not voting either for or against the Resolution.

(vi) Click on the "NOTICE FILE LINK" if you wish to view the Notice.

(vii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

(viii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

(ix) **Facility for Non – Individual Shareholders and Custodians – Remote Voting**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to https://evoting.purvashare.com and register themselves in the "Custodians / Mutual Fund" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to evoting@purvashare.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; cs@neoinfraconltd.com (designated

email address by company), if they have voted from individual tab & not uploaded same in the Purva e-voting system for the scrutinizer to verify the same.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.
2. For Demat shareholders -, Please update your email id & mobile no. with your respective Depository Participant (DP).
3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the Purva e-Voting System, you can write an email to evoting@purvashare.com or contact at 022-49614132 and 022-35220056.

All grievances connected with the facility for voting by electronic means may be addressed to Ms. Deepali Dhuri, Compliance Officer, Purva Sharegistry (India) Private Limited, Unit No. 9, Shiv Shakti Industrial Estate, J. R. Boricha Marg, Lower Parel (East), Mumbai - 400011 or send an email to evoting@purvashare.com or contact at 022- 022-49614132 and 022-35220056.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

ITEM NO. 1 – Increase in the Authorised Share Capital of the Company in accordance with Section 61(1)(a) of the Companies Act, 2013 and alteration of Clause V of the Memorandum of Association

The present Authorised Share Capital of the Company is ₹ 6 Crore divided into 60,00,000 (Sixty Lakh) Equity Shares of ₹ 10/- each. At its meeting held on 3rd November, 2026, the Board of Directors approved, subject to the approval of the Members, the increase in the Authorised Share Capital of the Company from ₹ 6 Crore to ₹ 12 Crore, divided into 1,20,00,000 (One Crore Twenty Lakh) Equity Shares of ₹ 10/- each, by creation of an additional 60,00,000 (Sixty Lakh) Equity Shares of ₹ 10/- each

Consequent upon the increase in the Authorised Share Capital, Clause V (Capital Clause) of the Memorandum of Association of the Company is required to be altered. The proposed substituted Clause V is set out in the text of the resolution. The Memorandum of Association of the Company will be available for inspection by the Members in the manner specified in the Notes to this Notice.

None of the Directors, Key Managerial Personnel of the Company and their relatives is, in any way, concerned or interested, financially or otherwise, in the Resolution, except to the extent of their shareholding in the Company, if any. The Board recommends the Ordinary Resolution set out at Item No. 1 for approval of the Members.

ITEM NO. 2 – Increase in the overall limits of the Company under Section 186 of the Companies Act, 2013

Section 186 of the Act provides that a company may, without approval of its Members by a Special Resolution, give loans, guarantees or provide security, or acquire securities of other bodies corporate, only up to sixty per cent of its paid-up share capital, free reserves and securities premium account or one hundred per cent of its free reserves and securities premium account, whichever is more. Any amount above this limit requires prior approval of the Members by a Special Resolution. The limit applies to loans, guarantees, security and investments taken together.

At its meeting held on 3rd November, 2026, the Board of Directors considered and approved, subject to the approval of the Members by way of a Special Resolution, the proposal to enhance the overall limits under Section 186 of the Act to ₹ 50 Crore (Rupees Fifty Crore only). Accordingly, the aggregate of loans given, investments made, guarantees given and securities provided by the Company shall not exceed ₹ 50 Crore outstanding at any point of time. The approval is sought to enable the Company to undertake, as and when considered appropriate, investments, loans, guarantees and/or security transactions for its business requirements and other permitted corporate purposes, subject to the provisions of the Act and applicable rules. The particulars of the proposed transactions, to the extent presently identified, are set out below. The Company shall ensure that the specific terms and conditions and disclosures required under Section 186 and the rules made thereunder are complied with at the time of each transaction.

None of the Directors, Key Managerial Personnel of the Company and their relatives is, in any way, concerned or interested, financially or otherwise, in the Resolution, except to the extent of their shareholding in the Company, if any. The Board recommends the Special Resolution set out at Item No. 2 for approval of the Members.

Registered Office: 9, Mulji Thakersi Building, Sindhi Lane, Mumbai – 400004, Maharashtra, India. Place: Mumbai Date: 4th November, 2026	**By Order of the Board** For**For NEO INFRACON LIMITED** **ANKUSH NARESHKUMAR MEHTA** Chairman & Managing Director DIN: 06387976