

September 01, 2026

To,

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street Fort,
Mumbai- 400 001

The National Stock Exchange of India Limited
Exchange Plaza,
Bandra-Kurla Complex, Bandra East,
Mumbai- 400051.

Security Code: 503100

SYMBOL: PHOENIXLTD

Dear Sir/Madam,

Sub: Outcome of Interaction with Analyst/Institutional Investor - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

This is further to our letter dated August 26, 2026, wherein we had given an advance intimation of interaction with Institutional Investors.

In compliance with Regulation 30 of the Listing Regulations, we hereby inform you that The Phoenix Mills Limited (**'Company'**) on Tuesday, September 01, 2026, participated in Ashwamedh - Elara India Dialogue 2026 (Group Meetings) organized by Elara Securities (India) Private Limited at Mumbai.

The Investors were briefed on general business overview of the Company and industry updates.

This Intimation is also being uploaded on the Company's website at:
<https://www.thephoenixmills.com/investors/FY2027/Exchange-Intimations>.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For The Phoenix Mills Limited

Bhavik Gala
Company Secretary
Membership No. F8671