



Date:04/09/2026

To,
The National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E)
Mumbai-400051.
Symbol - AIRAN

To,
BSE Limited
24th Floor, Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai -400001
Scrip Code-543811

Sub: Submission of Notice of 31st Annual General Meeting.

Dear Sir / Madam,

Pursuant to Regulation 30 of the SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015, We wish to inform you that the 31st Annual General Meeting of the Company will be held on Saturday, September 26, 2026 at 04.00 P.M. (IST) through Video Conferencing (VC) or Other Audio Visual Means (OVAM) in compliance with the applicable circulars of Ministry of Corporate Affairs (MCA) and SEBI to transact the businesses mentioned in the Notice of 31st Annual General Meeting.

We have attached herewith the Notice of 31st Annual General Meeting of our Company for kind perusal of Stakeholders.

We would further like to inform that the Company has fixed Saturday, September 19, 2026 as the cut-off date for ascertaining the names of the members holding shares in dematerialised form, who will be entitled to cast their votes electronically in respect of the businesses to be transacted as per the Notice of the AGM and to attend the AGM.

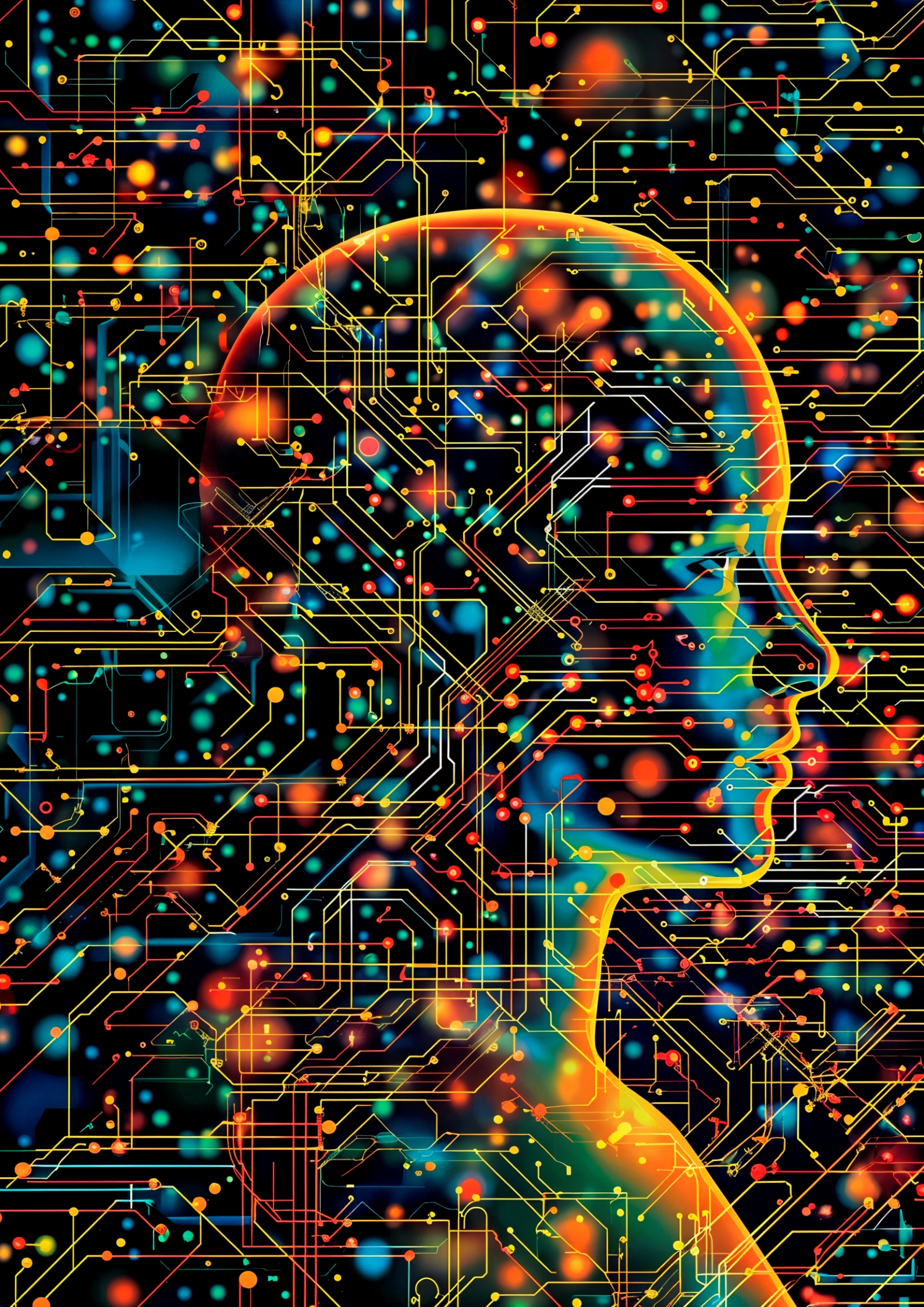
You are requested to take the same on your records.

For Airan Limited
Sandeepkumar
Vishwanath Agrawal
Sandeepkumar Vishwanath Agrawal
Chairman & Managing Director
DIN:02566480

Digitally signed by Sandeepkumar
Vishwanath Agrawal
Date: 2026.09.04 16:01:54 +05'30'

AIRAN LIMITED





LET'S START



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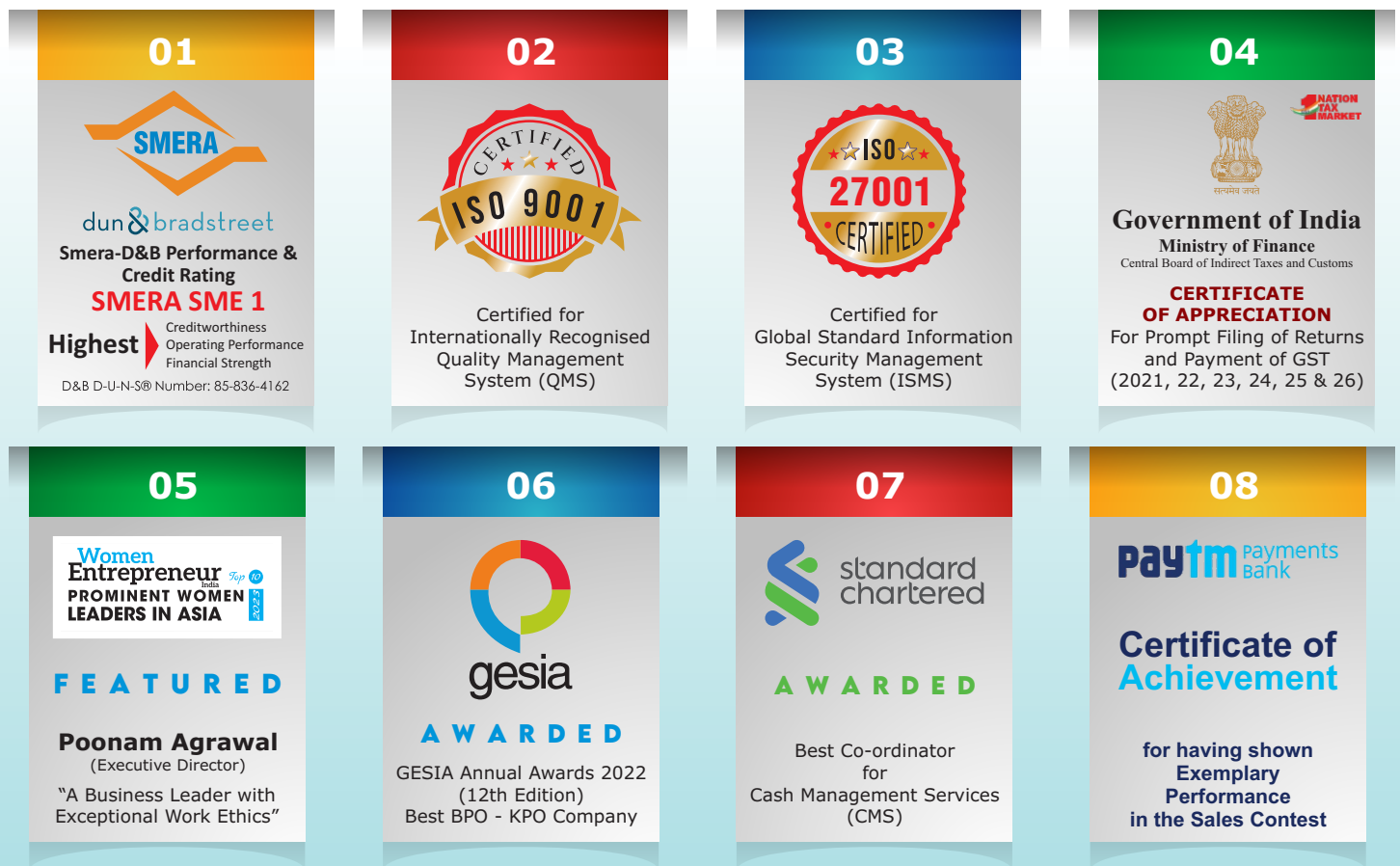
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*The logos shown above are the property of the respective trademark owners.

Transforming Careers, Changing Lives

A Culture of Growth and Support



Letter to Shareholders

Dear Shareholders,

When I look at Airan today, I see a company that is very different from the one we were a few years ago.

For a long time, our strength has been execution. We learnt how large organisations work, how complex processes move, and most importantly, how to deliver consistently at scale.

Today, that experience is becoming the foundation for something much bigger.

Across our business, we are moving closer to our clients - taking on wider responsibilities, entering new markets, and becoming involved in more critical parts of their operations. Our presence in Asia continues to deepen, while Airan Global is opening up a much larger opportunity for us across the UK and Australia.

But geographic expansion is only one part of the story. The bigger change is in how we want Airan to grow.

We increasingly want to sit with a client not only when they need manpower or a process executed, but when they have a business problem that needs solving. That may mean consulting. It may mean technology. It may mean automation, AI, operations - or a combination of all four.

And I believe this is where Airan has a very interesting advantage. We are not approaching technology only as technologists. We understand the process behind it. We understand the people behind it. And after decades of working with large organisations, we understand what actually works in the real world.

So our ambition is simple: to move from executing processes to improving them, and ultimately to transforming them.

We will continue to grow our traditional businesses, but at the same time, we want every new capability we build to move Airan further up the value chain.

We have the relationships. We have the experience. We have an increasingly global platform. And now, we are adding the intelligence and technology to bring all of that together.

To our employees, our clients and, most importantly, all of you - our shareholders - thank you for continuing to believe in Airan.

We have spent years proving that we can deliver. The next chapter is about proving how much more we can create.

Thank you.

Warm regards,

Sandeepkumar Agrawal
Chairman & Managing Director



Airan Limited



Financial Highlights

*Figures in Lakhs (INR)



Brand Enhancing Partners



*The logos shown above are the property of the respective trademark owners.

Airan Corporate League - 2025



Corporate Retreat - Lonavala Trip



EPFO - PM Viksit Bharat Rozgar Yojana



Shree Agrasen Vidhya Mandir - Sewing Machine Distribution



Gujarat Medical Education & Research Society - Inauguration



Navaratri Celebration 2025



IPO Brainstorm - Chief Speaker - Sandeep Agrawal, MD



Diwali, Satyanarayan Pooja - Mumbai Branch



Adani Marathon - Team Airan 2025



Airan Global - Rewards & Recognition 2026



Airan Global - British High Commission - UK-India Free Trade Agreement Discussion



Airan - Foundation Day



On the Job Training (OJT) - ITI



The training is imparted under On the Job Training (OJT) program to the Computer Operator and Programming Assistant (COPA) trade trainees of **Industrial Training Institute (ITI) Ahmedabad**, Directorate of Employment and Training, Department of Labour, Skill Development and Employment, Gandhinagar, Government of Gujarat.



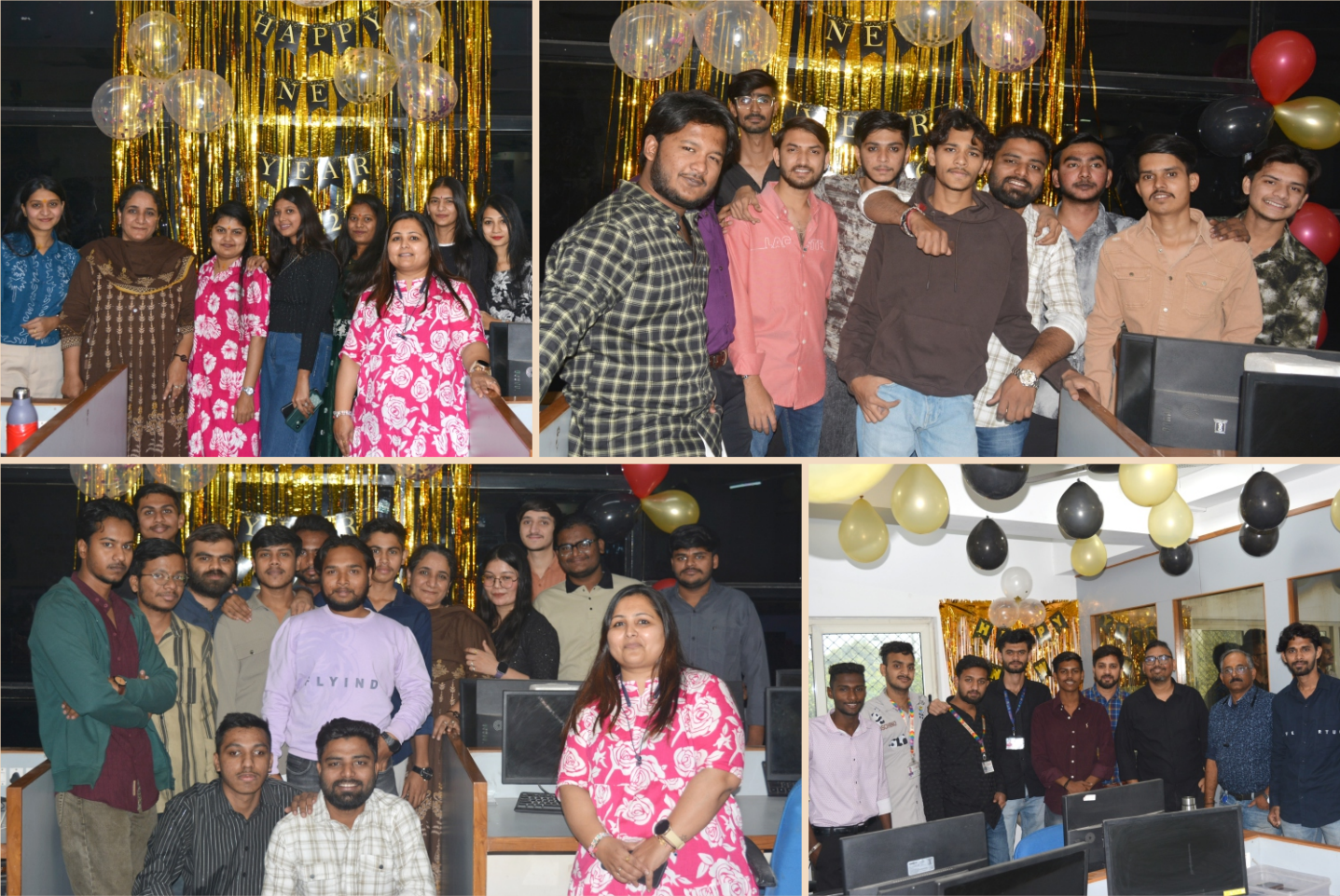
Fire Safety Awareness Workshop



Rewards & Recognition - Kotak 811 - with Mr. Jay Kotak



New Year Celebration 2025 - 26



New Year Celebration 2025 - 26



BOARD OF DIRECTORS

Sandeepkumar Vishwanath Agrawal
Chairman & Managing Director

Poonam Sandeepkumar Agrawal
Executive Director

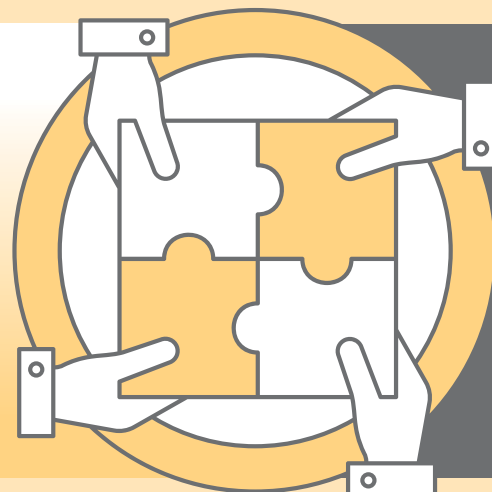
Abhishek Sandeepkumar Agrawal
Non Executive Director

Bhoomika Aditya Gupta
Independent Director

CA Manish Chidambaram Iyer
Independent Director

CA Siddharth Sampatji Dugar
Independent Director

CA Ajit Gyanchand Jain
Independent Director



Shares Listed with
NSE of India Limited & BSE Limited

Registered Office
AIRAN LIMITED
408, Kirtiman Complex, B/h. Rembrandt Building,
C.G. Road, Ahmedabad-380006. Gujarat, INDIA.
Contact No.: 079-26462233
E-mail : shares@airanlimited.in

Bankers
HDFC Bank Limited

Registrar & Share Transfer Agents
Kfin Technologies Limited
Karvy Selenium Tower B,
Plot No.31-32, Gachibowli, Financial District,
Nanakramaguda, Hyderabad-500 032,
Telangana, India.

Chief Financial Officer
Krunal Ashokkumar Jethva

Company Secretary & Compliance Officer
CS Stuti Kinariwala

Statutory Auditors
Deora Maheshwari & Co.
Chartered Accountants

Secretarial Auditors
SCS & Co. LLP
Practicing Company Secretary

BOARD COMMITTEES

Audit Committee

Mr. Manish Chidambaram Iyer	Chairman
CA Siddharth Sampatji Dugar	Member
Mr. Abhishek Sandeepkumar Agrawal	Member
Mrs. Bhoomika Aditya Gupta	Member

Corporate Social Responsibility Committee

Mrs. Poonam Sandeepkumar Agrawal	Chairperson
Mrs. Bhoomika Aditya Gupta	Member
CA Siddharth Sampatji Dugar	Member

Nomination and Remuneration Committee

Mrs. Bhoomika Aditya Gupta	Chairperson
CA Ajit Gyanchand Jain	Member
CA Siddharth Sampatji Dugar	Member

Stakeholders Relationship Committee

Mrs. Bhoomika Aditya Gupta	Chairperson
CA Ajit Gyanchand Jain	Member
Mrs. Poonam Sandeepkumar Agrawal	Member



Spectrum of Services

Cash Management Services (CMS) 01

Fee Collection / Counter Management 03

Cheque Truncation / Processing Services 05

Document Management Services 07

Records Management 09

Back Office Management 11

Software Development Services 13

Financials and Taxation 15

Payroll Processing Services 17

Digital Document Verification 19

02 Door Step Banking Services

04 Customer Onboarding eKYC via Aadhaar

06 E-stamping / Registration Fee Collection

08 Contact Center Services

10 Address Verification & Credit Verification

12 Bookkeeping Services

14 Self-Managed Superannuation Fund

16 Data Migration

18 Labour Law Compliance Services

20 Automobile Inspection

Report of Board of Directors



To,

The Members(s),

The Directors present this 31st Annual Report of Airan Limited (“the Company” or “AIRAN”) along with the audited financial statements for the financial year (“FY”) ended March 31, 2026.

The consolidated performance of the Company and its subsidiaries has been referred to wherever required.

FINANCIAL YEAR 2025-26 AT GLANCE:

Financial Highlights:

The Company’s financial performance (standalone and consolidated) for the year ended on March 31, 2026 is summarized below:

Particulars	(₹ in lakhs)			
	Standalone		Consolidated	
	Year ended March 31, 2026	Year ended March 31, 2025	Year ended March 31, 2026	Year ended March 31, 2025
Revenue from operations	10,137.08	9,407.52	11,223.74	10649.84
Other Income	577.39	1,029.51	729.42	1113.21
Total Income	10,714.47	10,437.03	11,953.16	11763.05
Operating expenditure before Finance cost, depreciation and amortization	8836.59	7856.99	9796.9	8840.21
Earnings before Finance cost, depreciation and amortization (EBITDA)	1877.88	2580.04	2156.26	2922.84
Less: Finance costs	427.93	431.29	533.75	551.31
Depreciation and amortization expense				
Profit before tax	1449.95	2148.75	1622.51	2371.53
Less: Tax expense	338.05	468.14	391.84	494.97
Add: Total Other Comprehensive income	(39.41)	(7.94)	(44.81)	(19.54)
Profit for the year (PAT)	1,058.14	1672.67	1171.15	1857.02

Year at a Glance

Financial Performance - Standalone Basis

During the year under review, the total income of the Company for the year ended **March 31, 2026** was Rs. **10,714.47** Lakh as against the total income of Rs. **10,437.03** Lakh for the previous year ended **March 31, 2025**. The Total Income of the company was increased by 2.66% over previous year.

The Company has earned a Net Profit after Tax of Rs. 1,058.14 Lakh for the year under review as compared to Net Profit of Rs. 1,672.67 Lakh in the previous year. The profit of the Company decreased about 36.74% as compared to previous financial year.

Financial Performance - Consolidate Basis

The total income of the Company for the year ended **March 31, 2026** was Rs. 11,953.16 Lakh as against the total income of Rs. 11,763.05 Lakh for the previous year ended **March 31, 2025**. The Total Income of the company was increased by 1.62% over previous year.

The Company has earned a Net Profit after Tax of Rs. 1171.15 Lakh for the year under review as compared to Net Profit of Rs. 1857.02 Lakh in the previous year. The profit of the Company decreases about 36.93 % as compared to previous financial year.

Consolidated Financial Statements

The Consolidated financial statements of the Company for the financial year **2025-26** are prepared in compliance with applicable provisions of the Companies Act, 2013, Indian Accounting Standards ("Ind AS") and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "SEBI (LODR) Regulations, 2015") which form part of this Annual Report

Dividend

With a view to conserve the resources of company for future growth, the Board of Directors do not recommend any Dividend for the Financial Year **2025-26** (Previous Year Nil).

Pursuant to the provisions of Sections 124 and 125 of the Act, there is no amount of Dividend remaining unclaimed / unpaid for a period of 7 (seven) years and/or unclaimed Equity Shares which are required to be transferred to the Investor Education and Protection Fund (IEPF).

Amount transferred to reserve

During the year, the Company has not apportioned any amount to other reserve. The profit earned during the year has been carried to the balance sheet of the Company.

Change in Nature of Business

During the year, your Company has not changed its business or object and continues to be in the same line of business as per main object of the Company.

CHANGE IN THE REGISTERED OFFICE:

During the year under review, there is no change of registered office of the Company. The Registered Office of the Company is situated at 408, Kirtiman Complex, B/h. Rembrandt, C. G. Road, Ahmedabad-380 006.

SHARE CAPITAL:

Authorized Capital

The present Authorized Capital of the Company is Rs.26,00,00,000 (Rupees Twenty-Six Crores Only) divided into 13,00,00,000 (Thirteen Crores) Equity Shares of Rs. 2.00 each.

Issued, Subscribed & Paid-up Capital

The present Issue, Subscribed & Paid-up Capital of the Company is Rs.25,00,40,000 (Rupees Twenty-Five Crore Forty Thousand Only) divided into 12,50,20,000 (Twelve Crore Fifty Lakhs Twenty Thousand) Equity Shares of Rs. 2.00 each.

The entire Paid-up Equity shares of the Company are listed at BSE Limited & National Stock Exchange of India Limited.

BOARD OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

Constitution of Board

As on March 31, 2026, the Board of Directors of the Company comprised the following members:

Name of Director	Designation
Mr. Sandeepkumar Vishwanath Agrawal	Chairman & Managing Director
Mrs. Poonam Sandeepkumar Agrawal	Executive Director
Mr. Abhishek Sandeepkumar Agrawal	Non-Executive Director
Ms. Bhoomika Aditya Gupta	Independent Director
Mr. Ajit Gyanchand Jain	Independent Director
Mr. Manish Chidambaram Iyer	Independent Director
Mr. Siddharth Sampatji Dugar	Independent Director

The Board comprises a balanced mix of two Executive Directors, one Non-Executive Non-Independent Director, and four Non-Executive Independent Directors, of whom one is an Independent Woman Director bringing diversity in experience and expertise.

In the opinion of the Board, all Independent Directors meet the criteria of independence as specified under the Companies Act, 2013 and the SEBI (LODR) Regulations, 2015. They possess the requisite qualifications, expertise, and integrity, in accordance with Rule 8(5)(iiiia) of the Companies (Accounts) Rules, 2014.

A detailed matrix of key skills, expertise, and core competencies of the Board, including that of the Independent Directors, is provided on page no. 37 of this Annual Report.

Further disclosures regarding Board composition and related matters are provided in the Corporate Governance Report forming part of this Annual Report.

Change in Board:

Appointment/Re-appointment:

During the Financial Year 2025–26, there were no appointments or re-appointments of Directors taking effect during the year.

However, the Board of Directors, at its meeting held on **August 30, 2025**, based on the recommendation of the Nomination and Remuneration Committee approved the re-appointment of **Mr. Sandeepkumar Vishwanath Agrawal (DIN: 02566480)** as an **Chairman and Managing Director** and **Mr. Poonam Sandeepkumar Agrawal (DIN: 01712128)** as **Executive Director** for a second term of **five (5) years** with effect from September 24, 2026 to September 23, 2031. The said re-appointment was duly approved by the Members at the 30th Annual General Meeting held on September 27, 2025, conducted through Video Conferencing (VC) / Other Audio-Visual Means (OAVM).

Retirement by rotation and subsequent re-appointment

In accordance with the provisions of Section 152 of the Companies Act, 2013 and the Articles of Association of the Company, Mr. Abhishek Sandeepkumar Agrawal (DIN: 07613943), Director, retired by rotation at the 30th Annual General Meeting and, being eligible, offered himself for re-appointment. Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors recommended his re-appointment, which was approved by the Members.

Cessation

There was no cessation of directorship during the financial year under review. No director resigned from the Board during FY 2025–26.

Disclosure by Directors

The Directors on the Board have submitted notice of interest under Section 184(1) i.e. in Form MBP1, intimation under Section 164(2) of the Companies Act, 2013 i.e. in Form DIR 8 and declaration as to compliance with the Code of Conduct of the Company.

None of the Directors of the Company is disqualified for being appointed as Director as specified in Section 164 (2) of the Companies Act, 2013.

Board Meeting

The Board meets at regular intervals to deliberate on business performance, strategies, and other key matters. As per statutory requirements, Board meetings are held at least once every quarter to review the financial and operational performance of the Company. Additional meetings are convened as and when necessary. The meetings are held either at the registered office of the Company or through audio-visual means in compliance with applicable laws.

During the year under review, Board of Directors of the met 5 (Five) times, viz 28 May 2025, 14 August, 2025, 31 August 2025 14 November, 2025 and 14 February, 2026.

The details of attendance of each Director at the Board Meetings and Annual General Meeting are given in the Report on Corporate Governance.

Independent Directors

In terms of Section 149 of the Companies Act, 2013 and rules made there under and Listing Regulations, the Company has four Non-Executive Independent Directors. In the opinion of the Board of Directors, all four Independent Directors of the Company meet all the criteria mandated by Section 149 of the Companies Act, 2013 and rules made there under and Listing Regulations and they are Independent of Management.

A separate meeting of Independent Directors was held on March 28, 2026 to review the performance of Non-Independent Directors, the Committees and Board as whole along with the performance of Chairperson of the Company including assessment of quality, quantity and timeliness of flow of information between Company management and Board that is necessary for the board of directors to effectively and reasonably perform their duties.

The terms and conditions of appointment of Independent Directors and Code for Independent Director are incorporated on the website of the Company at

<https://airanlimited.com/docs/Terms%20and%20Conditions%20of%20ID.pdf>

The Company has received necessary declaration from each Independent Directors of the Company under Section 149(6) and 149(7) of Companies Act, 2013 and Regulation 16(1)(b) and Regulation 25(8) of Listing Regulations confirming that they meet criteria of Independence as per relevant provisions of Companies Act, 2013 for financial year 2025-2026.

The Board of Directors of the Company has taken on record the said declarations and confirmation as submitted by the Independent Directors after undertaking due assessment of the veracity of the same.

In the opinion of the Board, they fulfil the conditions for Independent Directors and are independent of the Management. All the Independent Directors have confirmed that they are in compliance with Rules 6(1) and 6(2) of the Companies (Appointment and Qualification of Directors) Rules, 2014, with respect to registration with the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs.

None of Independent Directors have resigned during the year.

Familiarization Program for Independent Directors:

The Company conducts a structured Familiarization Programme to equip Independent Directors with the knowledge of their roles, responsibilities, and rights. The programme also includes an overview of the Company's operations, business model, industry landscape, and key policies.

Independent Directors are regularly updated through presentations and discussions at Board meetings covering strategy, operations, finance, regulatory updates, and industry developments, particularly relevant to the agricultural and technology sectors.

Details of the familiarization programmes imparted to Independent Directors are available on the Company's website at:

<https://airanlimited.com/docs2026/Familiarization%20of%20Independent%20Director.pdf>

Key Managerial Personnel (KMP)

Pursuant to the provisions of Section 203 of the Companies Act, 2013, the following persons were designated as Key Managerial Personnel of the Company during the year under review:

- Mr. Sandeepkumar Vishwanath Agrawal – Chairman & Managing Director
- Mr. Krunal Ashokkumar Jethva – Chief Financial Officer
- Mrs. Stuti Kinariwala – Company Secretary and Compliance Officer

As on the date of this report, there has been no change in the Key Managerial Personnel of the Company.

Performance Evaluation

The Board of Directors has carried out an annual evaluation of its own performance, board committees, and individual directors pursuant to the provisions of the Act and SEBI Listing Regulations.

The performance of the Board was evaluated by the Board after seeking inputs from all the directors on the basis of criteria such as the board composition and structure, effectiveness of board processes, information and functioning, etc

The performance of the Committees was evaluated by the Board after seeking inputs from the Committee members on the basis of criteria such as the composition of committees, effectiveness of committee meetings, etc.

The above criteria are broadly based on the Guidance Note on Board Evaluation issued by the Securities and Exchange Board of India. In a separate meeting of Independent Directors, performance of Non Independent Directors, the Board as a whole and Chairman of the Company was evaluated, taking into account the views of Executive and Non-Executive Directors.

The Board and the NRC reviewed the performance of individual directors on the basis of criteria such as contribution of the individual director to the Board and Committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc.

At the Board meeting that followed the meeting of the Independent Directors and meeting of NRC, the performance of the Board, its Committees, and individual directors was also discussed. Performance evaluation of Independent Directors was

done by the entire Board.

Separate meeting of independent directors was held to evaluate the performance of non-independent directors, performance of the board as a whole and performance of the chairman, taking into account the views of executive directors and non-executive directors. Performance evaluation of independent directors was done by the entire board, excluding the independent director being evaluated.

Directors' Responsibility Statement

Pursuant to section 134(5) of the Companies Act, 2013, the board of directors, to the best of their knowledge and ability, confirm that:

- a) In preparation of annual accounts for the year ended March 31, 2026, the applicable accounting standards have been followed and that no material departures have been made from the same;
- b) The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit or loss of the Company for that year;
- c) The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) The Directors had prepared the annual accounts for the year ended March 31, 2026 on going concern basis.
- e) The Directors had laid down the internal financial controls to be followed by the Company and that such Internal Financial Controls are adequate and were operating effectively; and
- f) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

COMMITTEES OF BOARD

The Board of Directors, in line with the requirement of the act, has formed various committees, details of which are given hereunder.

1. Audit Committee
2. Nomination and Remuneration Committee
3. Stakeholder's Relationship Committee
4. Corporate Social Responsibility Committee

The composition of each of the above Committees, their respective role and responsibility are detailed in the Report on Corporate Governance annexed to this Report.

Vigil Mechanism

The Company has established a vigil mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or ethic policy. The said mechanism also provides for adequate safeguards against victimization of director(s)/Employee(s) who avail of the mechanism and also provide for direct access to the Chairman of the Audit Committee in exceptional cases. The details of establishment of such mechanism has been disclosed in the Board's Report. Further, the Policy on Vigil Mechanism is available on the website of the Company at <https://airanlimited.com/docs/whistle-blower-policy%202023.pdf>

Nomination and Remuneration Policy

Nomination and Remuneration Policy in the Company is designed to create a high-performance culture. It enables the Company to attract motivated and retained manpower in competitive market, and to harmonize the aspirations of human resources consistent with the goals of the Company. Annual increments are decided by the Nomination and Remuneration Committee within the salary scale approved by the members and are effective from April 1, of each year.

<https://airanlimited.com/docs/Nomination%20and%20Remuneration%20Policy.pdf>

INFORMATION ON SUBSIDIARY, ASSOCIATE AND JOINT VENTURE COMPANIES

As on March 31, 2026, your Company has following subsidiaries:

Sr. No.	Name	Address of Registered Office	Nature of Business
1.	Cqub Infosystems Pvt. Ltd	307, Kirtiman Complex, B/h Rembrandt, Opp. K.P. Hostel, Gulbai Tekra, C. G. Road, Ahmedabad, Gujarat, India, 380006	The company aims to provide IT & Technology related services, Consultancy
2.	Airan Global Pvt. Ltd	807-808 8th Floor, Signature Building, Block 13-B, Zone-1, SEZ area of GIFT City, Gandhinagar, Gujarat, India, 382355	The company aims to carry on the business of global financial, accounting, and back office, outsourcing, including book keeping, payroll etc.
3.	Airan Australia Pty. Ltd.	UNIT 5, 94 MAIN STREET, BLACKTOWN NSW 2148, AUSTRALIA.	The company aims to provide accounting services
4.	Airan Singapore Pvt. Ltd.	23, KELANTAN LANE, #04-01, KIM HOE CENTRE, SINGAPORE-208642.	The company aims to provide tax return services and accounting services
5.	Airan UK Ltd.	20, THE BYE WAY, HARROW, Ha3 7EF, UNITED KINGDOM.	The company aims to provide consultancy services
6.	Quadpro ITeS Ltd.	S-3, Second Floor 53 to 58, Sri Chakravarthy Complex V V Puram, Sajjan Rao Circle, Bangalore, Bangalore, Karnataka, India, 560004.	The company engage in IT and IT enabled service

In accordance with Section 129(3) of the Companies Act, 2013, a statement containing salient features of the financial statements of the subsidiary companies in Form AOC-1 is annexed to this Report as Annexure – A.

The statement also provides details of performance and financial position of each of the subsidiaries. Audited financial statements together with related information and other reports of each of the subsidiary companies have also been placed on the website of the Company

In accordance with Section 129(3) of Companies Act, 2013, Consolidated Financial Statements of the Company and all its subsidiaries in accordance with the relevant accounting standards have been prepared which forms part of the Annual Report.

Further, the Company does not have any Associate Companies and Joint Ventures as on March 31, 2026.

PUBLIC DEPOSITS

The Company has not accepted any deposits from Shareholders and Public falling within the ambit of Section 73 of the Companies Act, 2013 and rules made there under. There were no deposits, which were claimed and remained unpaid by the Company as on March 31, 2026.

PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS

Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statement for the year ended on March 31, 2026.

ANNUAL RETURN

Pursuant to Section 92(3) read with Section 134(3)(a) of the Act, the Annual Return as on March 31, 2026 is available on the Company's website at <https://airanlimited.com/docs2023/MGT-7%20Airan%2031032025.pdf>

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

None of the transactions with related parties fall under the scope of Section 188(1) of the Act. Accordingly, the disclosure of related party transactions as required under Section 134(3)(h) of the Act in Form AOC-2 is not applicable to the Company for FY 2025- 26 and hence does not form part of this report.

In line with the requirements of the Companies Act, 2013 and the Listing Regulations, your Company has formulated a Policy on Related Party Transactions. The Policy on Materiality of and dealing with Related Party Transactions as approved by the Board is uploaded on the Company's website and can be accessed at the Web-link <https://airanlimited.com/docs/Policy%20on%20Related%20Party%20Transactions.pdf>. Policy intends to ensure that proper reporting, approval and disclosure processes are in place for all transactions between the Company and Related Parties.

INTERNAL FINANCIAL CONTROL (IFC) SYSTEMS AND THEIR ADEQUACY

Though the various risks associated with the business cannot be eliminated completely, all efforts are made to minimize the impact of such risks on the operations of the Company. Necessary internal control systems are also put in place by the Company on various activities across the board to ensure that business operations are directed towards attaining the stated organizational objectives with optimum utilization of the resources. Apart from these internal control procedures, a well-defined and established system of internal audit is in operation to independently review and strengthen these control measures. The audit is based on an internal audit plan, which is reviewed each year in consultation with the statutory auditor of the Company and the audit committee. The conduct of internal audit is oriented towards the review of internal controls and risks in its operations.

M/s. Deora Maheshwari & Co., Chartered Accountants (Firm Registration No. 123009W), the statutory auditors of the Company have audited the financial statements included in this annual report and has issued a report of the Company on our internal control over financial reporting (as defined in section 143 of Companies Act, 2013)

The audit committee reviews reports submitted by the management and audit reports submitted by internal auditors and statutory auditor. Suggestions for improvement are considered and the audit committee follows up on corrective action. The audit committee also meets the statutory auditors of the Company to ascertain, inter alia, their views on the adequacy of internal control systems and keeps the board of directors informed of its major- observations periodically. Based on its evaluation (as defined in section 177 of Companies Act 2013), our audit committee has concluded that, as of 31 March, 2026, our internal financial controls were adequate and operating effectively.

MATERIAL CHANGES AND COMMITMENT

No material changes and commitment have occurred that would affect financial position of the company and its subsidiaries between the end of the financial year and the date of this Report.

PARTICULAR OF EMPLOYEES

The ratio of the remuneration of each director to the median of employees' remuneration as per Section 197(12) of the Companies Act, 2013, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is annexed to this Report as Annexure – B.

SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

To foster a positive workplace environment, free from harassment of any nature, we have institutionalized the Anti-Sexual Harassment Initiative (ASHI) framework, through which we address complaints of sexual harassment at the all workplaces of the Company. Our policy assures discretion and guarantees non-retaliation to complainants. We follow a gender-neutral approach in handling complaints of sexual harassment and we are compliant with the law of the land where we operate. The Company has setup an Internal Complaints Committee (ICC) for redressal of Complaints.

During the financial year 2025-2026, the Company has received Nil complaints on sexual harassment, out of which Nil complaints have been disposed off and Nil complaints remain pending for more than ninety days as of March 31, 2026.

The Company's Anti-Sexual Harassment Policy, as approved by the Board of Directors, is available on the Company's website and can be accessed at

<https://airanlimited.com/docs/Anti%20Sexual%20Harassment%20Policy%20AIRAN.pdf>

RISK MANAGEMENT

A well-defined risk management mechanism covering the risk mapping and trend analysis, is in place. The objective of risk exposure, potential impact and risk mitigation process the mechanism is to minimize the impact of risks identified and taking advance actions to mitigate it. The mechanism works on the principles of probability of occurrence and impact, if triggered. A detailed exercise is being carried out to identify, evaluate, monitor and manage both business and non-business risks.

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

In accordance with the provisions of Section 134(3)(m) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rules, 2014, as amended, the information relating to conservation of energy, technology absorption, and foreign exchange earnings and outgo for the financial year under review is provided below:

A. Conservation of energy –

- i.) **The steps taken or impact on conservation of energy:** Company ensures that the operations are conducted in the manner whereby optimum utilisation and maximum possible savings of energy is achieved.
- ii.) **The steps taken by the Company for utilizing alternate sources of energy:** No alternate source has been adopted.
- iii.) **The capital investment on energy conservation equipment:** No specific investment has been made in reduction in energy consumption.

B. Technology absorption –

- i.) **The effort made towards technology absorption:** Not Applicable.
- ii.) **The benefit derived like product improvement, cost reduction, product development or import substitution:** Not Applicable
- iii.) **in case of imported technology (imported during the last three years reckoned from the beginning of the financial year) – Not Applicable**
 - a. **The details of technology imported:** Nil.
 - b. **The year of import:** Not Applicable.
 - c. **Whether the technology has been fully absorbed:** Not Applicable.
 - d. **If not fully absorbed, areas where absorption has not taken place, and the reasons thereof:** Not Applicable.
- iv.) **The expenditure incurred on Research and Development:** Nil

C. Foreign Exchange Earnings & Expenditure:

- i.) Details of Foreign Exchange Earnings: 91.08 lacs
- ii.) Details of Foreign Exchange Expenditure: 2.18 lacs

Corporate Social Responsibility

Pursuant to Section 135 of Companies Act, 2013, the Company has constituted Corporate Social Responsibility Committee (“the CSR Committee”) with object to recommend the Board a Policy on Corporate Social Responsibility and amount to be spent towards Corporate Social Responsibility. As at March 31, 2026, the CSR Committee comprised Mrs. Poonam Sandeepkumar Agrawal (Executive Director) as Chairperson and Mrs. Bhoomika Aditya Gupta (Non-Executive Independent Director) and Mr. Siddharth Sampatji Dugar (Non-Executive Independent Director) as Members of the Committee.

The CSR Committee is responsible for indicating the activities to be undertaken by the Company, monitoring the implementation of the framework of the CSR Policy and recommending the amount to be spent on CSR activities.

During the year under review, CSR Committee met 2 (Two) times on 28 May, 2025 and 14 February 2026. The meetings were held to review and approve the expenditure incurred by the Company towards CSR activities and annual report on CSR activities.

The CSR Policy may be accessed at the web link https://airanlimited.com/docs/CSR_FINAL.pdf

The Annual Report on CSR activities, in the prescribed format, is annexed hereto as Annexure – C.

CORPORATE GOVERNANCE

Your Company strives to incorporate the appropriate standards for corporate governance. As stipulated in Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Report on Corporate Governance and Certificate of the Practicing Company Secretary with regards to compliance with the conditions of Corporate Governance is annexed to the Board’s Report as Annexure – D

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management Discussion and Analysis Report for the year under review, as stipulated under Regulation 34(2)(e) read with Part B of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is presented in a separate section forming part of this Annual Report as Annexure E.

STATUTORY AUDITOR AND THEIR REPORT

M/s. Deora Maheshwari & Co., Chartered Accountants, Ahmedabad (FRN: 123009W) were appointed as Statutory Auditors of your Company at the 27th Annual General Meeting held on September 24, 2022, for a term of Four consecutive years.

However, based on the recommendation of the Audit Committee, Board of Directors has recommended appointment of **M/S. Supal Shah & Associates, Chartered Accountants, (FRN: 146332W)** to the members of the company at the ensuing Annual General Meeting, as the Statutory Auditors of the Company, in place of the retiring Statutory Auditors, M/s. Deora Maheshwari & Co., Chartered Accountants, Ahmedabad (FRN: 123009W), to hold office from the conclusion of this 31st Annual General Meeting to be held in year 2026 until the conclusion of the 36th Annual General Meeting of the Company to be held in year 2031.

The Report given by the Auditors on the financial statement of the Company is part of this Annual Report. There has been no qualification, reservation, adverse remark or disclaimer given by the Auditors in their Report.

INTERNAL AUDITOR:

Pursuant to Section 138 of Companies Act 2013, the Company had appointed M/S SMJ & Associates (FRN: 137347W). as an Internal Auditor of the Company for the FY2025-26

DISCLOSURE OF TOTAL FEES PAID TO STATUTORY AUDITOR, ON A CONSOLIDATED BASIS

Total fees for all services paid by the Company and its subsidiaries, on a consolidated basis, to statutory auditors of the Company and other firms in the network entity of which the statutory auditors are a part, during the year ended March 31, 2026, is Rs. 3,50,000 Plus GST.

REPORTING OF FRAUD

The Auditors of the Company have not reported any fraud as specified under Section 143(12) of the Companies Act, 2013.

MAINTENANCE OF COST RECORD

Since the company is not falling under prescribed class of Companies, our Company is not required to maintain cost record.

SECRETARIAL AUDITORS

Pursuant to the provisions of Section 204 of the Companies Act, 2013, Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Members of the Company at the Thirtieth (30th) Annual General Meeting (AGM) held on Saturday, September 27, 2025, approved the appointment of M/s. SCS and Co. LLP, Company Secretaries, having Firm Registration No. L2020GJ008700 and Peer Review No. 5333/2023, as the Secretarial Auditors of the Company for a term of five (5) consecutive financial years from FY 2025-26 to FY 2029-30.

Accordingly, M/s. SCS and Co. LLP, Practicing Company Secretaries, have conducted the Secretarial Audit of the Company for the financial year ended March 31, 2026, in accordance with Section 204 of the Companies Act, 2013 and the rules made thereunder. The Secretarial Audit Report for FY 2025-26 does not contain any qualification, reservation, adverse remark or disclaimer and is attached as Annexure F

Further, the Annual Secretarial Compliance Report for the financial year ended March 31, 2026, issued by M/s. SCS and Co. LLP pursuant to Regulation 24A of the SEBI Listing Regulations read with SEBI Circular No. CIR/CFD/CMD1/27/2019 dated February 8, 2019, in relation to compliance with all applicable SEBI Regulations, Circulars and Guidelines, is annexed to this Annual Report as Annexure-G.

COMPLIANCE WITH THE PROVISIONS OF SECRETARIAL STANDARD 1 AND SECRETARIAL STANDARD 2

The applicable Secretarial Standards, i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively, have been duly complied by your Company.

SIGNIFICANT/MATERIAL ORDERS PASSED BY THE REGULATORS

No significant or material orders have been passed by any Regulators, Courts, Tribunals, or Statutory/Quasi-Judicial Bodies that could affect the going concern status of the Company or its operations in the future.

The details of ongoing litigations, including those related to tax and other matters, are provided in the Auditors' Report and Financial Statements, which are an integral part of this Annual Report.

INSURANCE

The assets of your Company have been adequately insured.

PROCEEDINGS INITIATED/PENDING AGAINST YOUR COMPANY UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016.

There are no proceedings initiated/pending against your Company under the Insolvency and Bankruptcy Code, 2016 which materially impact the business of the Company.

COMPLAINT STATUS UNDER MATERNITY BENEFIT ACT, 1961

Company is in Compliance with the Maternity Benefit Act, 1961. However, no maternity benefit was claimed during the year.

DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

No such incidence took place during the year.

CYBER SECURITY

In view of the increased cyber-attack scenarios globally, your Company periodically reviews its cyber security maturity and continues to strengthen processes, technology controls, and monitoring mechanisms in line with evolving threat landscapes. During the year under review, the Company did not face any cyber security incident, breach, or loss of data. The Board remains committed to ensuring robust cyber security practices to safeguard the Company's digital assets and stakeholders' interests.

PREVENTION OF INSIDER TRADING

The Company has adopted a Code of Conduct for Prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed. The Board is responsible for implementation of the Code.

The Policy has been formulated to regulate, monitor and ensure reporting of deals by employees and to maintain the highest ethical standards of dealing in Company's shares and is available on the website of the company at:

<https://airanlimited.com/docs/InternalProceduresOfInsiderTrading.pdf>

INDUSTRIAL RELATIONS (IR):

The Company continues to maintain harmonious industrial relations. Company periodically reviews its HR policies and procedures to aid and improve the living standards of its employees, and to keep them motivated and involved with the larger interests of the organisation. The Company has systems and procedures in place to hear and resolve employees' grievances in a timely manner, and provides avenues to its employees for their all-round development on professional and personal levels. All these measures aid employee satisfaction and involvement, resulting in good Industrial Relations.

WEBSITE

As per Regulation 46 of SEBI (LODR) Regulations, 2015, the Company has maintained a functional website namely <https://airanlimited.com/> containing basic information about the Company. The website of the Company is also containing information like Policies, Shareholding Pattern, Financial Results and information of the designated officials of the Company who are responsible for assisting and handling investor grievances for the benefit of all stakeholders of the Company, etc.

GENERAL DISCLOSURE

Your Directors state that the Company has made disclosures in this report for the items prescribed in section 134 (3) of the Act and Rule 8 of The Companies (Accounts) Rules, 2014 and other applicable provisions of the act and listing regulations, to the extent the transactions took place on those items during the year. Your Directors further state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review or they are not applicable to the Company;

- i. Details relating to deposits covered under Chapter V of the Act;
- ii. Issue of Equity Shares with differential rights as to dividend, voting or otherwise;
- iii. Issue of shares (including sweat equity shares) to employees under any scheme including Employee Stock Option Scheme (ESOS).
- iv. Voting rights which are not directly exercised by the employees in respect of shares for the subscription/purchase of which loan was given by your Company (as there is no scheme pursuant to which such persons can beneficially hold shares as envisaged under Section 67(3)(c) of the Act).
- v. There is no revision in the Board Report or Financial Statement;
- vi. No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future;

APPRECIATIONS AND ACKNOWLEDGEMENT

Your directors wish to place on record their sincere appreciation for significant contributions made by the employees at all levels through their dedication, hard work and commitment during the year under review.

The Board places on record its appreciation for the support and co-operation your Company has been receiving from its suppliers, distributors, retailers, business partners and others associated with it as its trading partners. Your Company looks upon them as partners in its progress and has shared with them the rewards of growth. It will be your Company's endeavour to build and nurture strong links with the trade based on mutuality of benefits, respect for and co-operation with each other, consistent with consumer interests.

Your Directors also take this opportunity to thank all Shareholders, Clients, Vendors, Banks, Government and Regulatory Authorities and Stock Exchanges, for their continued support.

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Poonam Sandeepkumar Agrawal

Executive Director

DIN 01712128

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480



Annexure – A
Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries

Sl. No.	1	2	3	4	5	6
Name of the subsidiary	Cqub Infosystems Pvt. Ltd.	Airan Global Pvt. Ltd.	Airan Australia Pty. Ltd.	Airan Singapore Pvt. Ltd.	Airan UK Ltd.	Quadpro ITeS Ltd.
The date since when subsidiary was acquired	29-03-2018	24-04-2017	26-02-2019	05-07-2017	07-05-2019	10-03-2021
Reporting period for the subsidiary concerned, if different from the holding company's reporting period	01-04-2025 to 31-03-2026	01-04-2025 to 31-03-2026	01-04-2025 to 31-03-2026	01-04-2025 to 31-03-2026	01-04-2025 to 31-03-2026	01-04-2025 to 31-03-2026
Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries.	Rupees	Rupees	Rupees Exchange Rate: 1 AUD = 64.53 INR	Rupees Exchange Rate: 1 AUD = 72.71 INR	Rupees Exchange Rate: 1 AUD = 123.69 INR	Rupees
Share capital	1,00,000	2,20,00,000	6,453	7,27,100	12,369	10,11,00,000
Reserves and surplus	2,54,89,543	2,36,12,606	46,09,069	14,58,462	96,231	9,96,98,040
Total assets	2,76,42,232	5,20,88,249	1,49,39,898	25,99,834	14,36,196	22,13,87,854
Total Liabilities	15,35,269	64,75,643	1,03,24,376	4,14,272	13,27,596	2,05,89,815
Investments	-	-	-	-	-	-
Turnover	60,52,169	3,28,38,303	4,26,52,369	6,98,640	11,16,865	6,43,93,434
Profit before taxation	59,33,882	45,38,018	16,05,685	23,348	-22,260	34,17,347
Provision for taxation	16,05,587	14,13,526	4,01,421	5,558	-26,573	13,01,950
Profit after taxation	43,28,295	31,24,493	12,04,264	17,790	-48,833	21,15,397
Proposed Dividend	-	-	-	-	-	-
Extent of shareholding (in percentage)	100.00%	100.00%	100.00%	100.00%	100.00%	56.98%

Annexure – B**PARTICULARS OF EMPLOYEES**

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act, 2013 read with Rules made there under.

A. Information as per Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014:

- a) The ratio of remuneration of each director to the median remuneration of employees for the financial year and the Percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year:

Sr. No.	Name	Designation	Nature of Payment	Ratio Against Median Employee's Remuneration	Percentage Increase
1.	Mr. Sandeepkumar Vishwanath Agrawal	Chairman & Managing Director	Remuneration	5.53:1	1.04%
2.	Mrs. Poonam Sandeepkumar Agrawal	Executive Director	Remuneration	5.53:1	1.04%
3.	Mr. Abhishek Sandeepkumar Agrawal	Non-Executive Director	Sitting Fees	Not Applicable	No Change
4.	Mr. Ajit Gyanchand Jain	Non-Executive Independent Director	Sitting Fees	Not Applicable	No Change
5.	Mrs. Bhoomika Aditya Gupta	Non-Executive Independent Director	Sitting Fees	Not Applicable	No Change
6.	Mr. Siddharth Sampatji Dugar	Non-Executive Independent Director	Sitting Fees	Not Applicable	No Change
7.	Mr. Manish Chidambaram Iyer	Non-Executive Independent Director	Sitting Fees	Not Applicable	No Change
8.	Stuti Kinariwala	Company Secretary	Remuneration	Not Applicable	15.40%
9.	Mr. Krunal Jethva	Chief Financial Officer	Remuneration	Not Applicable	8.30%

- b) **The percentage increase in the median remuneration of employees in the financial year:**

The median remuneration of the employees in current financial year was increased by 6.27% over the previous financial year.

- c) **The number of permanent employees on the rolls of the Company:** 1512 Employees as on March 31, 2026.

- d) **Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:**

The Average 9.31% increase was made in salary of employees whereas remuneration of Executive Directors was increased by 1.04%. Further, there were no exceptional circumstances in which the salary executive Directors was increased. It was as per the approval of the shareholders of the Company.

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Poonam Sandeepkumar Agrawal

Executive Director

DIN 01712128

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

Annexure – E

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY

[Pursuant to clause (o) of Sub-Section 3 of Section 134 of the Act, Section 135 read with Companies (Corporate Social Responsibility Policy) Rules, 2014, as amended]

1) A Brief outline of the Company's CSR Policy, including overview of projects or programmes proposed to be undertaken and a reference to the web-link to the CSR Policy and Projects or programmes:

Longevity and success for a company comes from living in harmony with the context, which is the community and society. CSR is essentially a way of conducting business responsibly and the company shall endeavor to conduct its business operations and activities in a socially responsible and sustainable manner at all times. The main objective of CSR Policy of the Company encompasses the ideas of corporate governance, sustainable wealth creation, corporate philanthropy and advocacy for the goals of the community. The projects undertaken will be within the broad framework of Schedule VII of the Companies Act, 2013. Our CSR initiatives focus on CSR projects as provided under Schedule VII. The Company has framed its CSR Policy in compliance with the provisions of the Companies Act, 2013 and the same is placed on the Company's website and may be accessed at https://airanlimited.com/docs/CSR_FINAL.pdf.

2) The Composition of CSR Committee as at March 31, 2026:

No.	Name of Director	Designation	Nature of Directorship
i.	Mrs. Poonam Agrawal	Chairperson	Executive Director
ii.	Mrs. Bhoomika Gupta	Member	Independent Director
iii.	Mr. Siddharth Dugar	Member	Independent Director

The Details of attendance of each of the members of the committee and the dates of meetings are provided in the report on corporate governance in separate annexure.

- 3) Web Link of the Website of the Company for Composition of CSR Committee, CSR Policy and CSR Projects Approved by the Board. -** https://airanlimited.com/docs/CSR_FINAL.pdf.
- 4) Details of Impact Assessment of CSR Projects Carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, If Applicable. Not Applicable for the financial year under review.**
- 5) a) Average net profit of the Company as per sub-section (5) of Section 135: Rs. 13,20,017,93**
b) Two percent of average net profit of the Company as per sub-section (5) of section 135: Rs. 26,40,036
c) Surplus arising out of the CSR Projects or programmes or activities of the previous financial years: Nil
d) Amount required to be set off for the financial year, if any: Rs. Nil
e) Total CSR obligation for the financial year [5(b)+5(c)-5(d)]: Rs. 26,40,036
- 6) a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project): Rs. 26,58,500**
b) Amount spent in Administrative Overheads: Nil
c) Amount spent on Impact Assessment, if applicable: Nil
d) Total amount spent for the Financial Year [6(a)+6(b)+6(c)]: 26,58,500
e) CSR amount spent or unspent for the financial year: As under

(Amount in ₹)					
Total Amount Spent for the Financial Year	Amount Unspent				
	Total Amount transferred to Unspent CSR Account as per Section 135(6) of the Act		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5) of the Act		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
Rs. 26,58,500	-	-	-	-	-

f) Excess amount for set off, if any:

		(Amount in ₹)
Sr. No.	Particulars	Amount
I.	Two percent of average net profit of the Company as per Section 135(5)	26,400,36
ii.	Total amount spent for the financial year	26,58,500
iii.	Excess amount spent for the financial year [(ii)-(i)]	18,464
iv.	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
v.	Amount available for set off in succeeding financial years [(iii)-(iv)]	18,464

7) Details of Unspent CSR amount for the preceding three financial years:

Sr. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under Section 135(6)	Balance Amount in Unspent CSR Account under Section 135(6)	Amount spent in the reporting Financial Year	Amount transferred to a Fund as specified under Schedule VII as per second proviso Section 135(5), if any		Amount remaining to be spent in succeeding financial years	Deficiency, if any
					Amount	Date of transfer		

Nil

8) Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: No

If yes, enter the number of Capital assets created / acquired: **Not Applicable**

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sr. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of Creation	Amount of CSR amount Spent	Details of entity/Authority/Beneficiary the registered owner		
					CSR Registration Number, applicable	Name	Registered address

Nil

9) Specify the reason(s), if the Company has failed to spend two per cent of the average net profit as per section 135(5) - Not applicable
Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Poonam Sandeepkumar Agrawal

Executive Director

DIN 01712128

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

Annexure – F

REPORT ON CORPORATE GOVERNANCE

COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Effective corporate governance forms the foundation of sustainable and successful business operations. The Company remains steadfast in its commitment to upholding the highest standards of corporate governance, ensuring transparency, accountability, financial prudence, ethical conduct, and fairness towards all stakeholders, including employees, customers, investors, regulators, suppliers, and the society at large.

As a part of the Airan Group, the Company adheres to a value-driven approach to governance. The Company's corporate governance philosophy is underpinned by the core values of the Airan Group, which emphasize future and result orientation, responsibility and sustainability, initiative and determination, openness and trust, fairness, reliability, credibility, legality, and diversity.

The governance framework of the Company is further supported by the Airan Values and the Airan Code of Business Conduct, which provide guiding principles for operating the business in accordance with the highest ethical standards and legal compliance, thereby enabling the Company to meet its financial, legal, and ethical responsibilities.

The Company has constituted a well-informed and Independent Board to oversee and ensure effective governance practices. Detailed disclosures regarding the Company's corporate governance practices are available on its website at www.airanlimited.com.

The Company has complied with all the applicable provisions of Corporate Governance as prescribed under Regulations 17 to 27, Schedule V, and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").

GOVERNANCE STRUCTURE

The Company's governance framework is structured on two primary tiers: (i) the Board of Directors and its duly constituted Committees at the apex level, and (ii) the Management Team at the operational level. The Board is responsible for setting the strategic objectives, overseeing their implementation, and ensuring an effective separation between governance and management functions. It provides direction, independence, and guidance to the Management Team within an established framework of prudential controls, thereby fostering a professional, transparent, and accountable environment conducive to long-term value creation and sustainable business performance.

The Board of Directors, together with its Committees, plays a critical role in upholding the principles of good corporate governance, including ethical conduct, transparency, accountability, and effective stewardship of the Company's resources. In discharging its fiduciary responsibilities, the Board acts in accordance with applicable legal and regulatory requirements, safeguarding the interests of the Company and all its stakeholders.

The composition and size of the Board are adequate and balanced to enable the exercise of informed and independent judgment on matters relating to strategy, risk management, governance, and emerging business opportunities. The Board is supported by the following statutory Committees constituted in accordance with the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

- Audit Committee
- Nomination and Remuneration Committee
- Stakeholders' Relationship Committee
- Corporate Social Responsibility Committee

Each Committee operates within the scope defined under its charter and reports to the Board at regular intervals.

The day-to-day operations and management of the Company are entrusted to a competent Management Team, which functions under a well-defined organizational structure with appropriate delegation of authority, responsibilities, and accountability aligned with the Company's strategic goals.

BOARD OF DIRECTORS

The Company has a broad-based Board of Directors, constituted in compliance with the Companies Act, 2013, SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 ("Listing Regulations") and is in accordance with best practices in Corporate Governance.

Constitution of Board

The Company has a balanced board with optimum combination of Executive and Non-Executive Directors, including independent Directors, which plays a crucial role in Board processes and provides independent judgment on issues of strategy and performance. As on 31st March, 2026, board comprises of 7 (Seven) Directors out of which 2(Two) Directors are Executive Directors, 1 (One) Director is Non-Executive Director and remaining 4 (Four) are Non-Executive Independent Directors.

Independent Directors are non-executive directors as defined under Regulation 16(1)(b) of the SEBI Listing Regulations as amended from time to time. The maximum tenure of the Independent Directors is in compliance with the Companies Act, 2013. All Independent Directors have confirmed that they meet the criteria as mentioned under Regulation 16(1)(b) of the SEBI Listing Regulations as amended from time to time and Section 149 of the Companies Act, 2013.

The composition of the Board ensures diversity of experience and expertise, and facilitates objective and independent decision-making, particularly in the areas of strategy, performance, risk management, and corporate governance.

All the Directors have made necessary disclosures regarding Committee positions held by them in other companies and Directorship in public companies as on March 31, 2026.

None of the Directors is a Director in more than ten Public Limited Companies. Further, none of the Directors on the Company's Board is a Member of more than ten Committees including Chairman of more than five Committees (Committees being, Audit Committee and Stakeholders Relationship Committee) across all the companies in which he/she is a Director.

None of the Director of the Company is serving as a Whole-Time Director in any Listed Company and is holding position of Independent Director in more than three Listed Company and none of the Director of the Company is holding position as Independent Director in more than seven Listed Company.

The number of Directorship(s), Committee Membership(s)/ Chairmanship(s) of all Directors is within respective limits prescribed under the Act and Listing Regulations as amended from time to time.

The composition of the Board is in conformity with the Regulation 17 of the SEBI Listing Regulations.

As at 31st March, 2026, the Board comprised following Directors;

Name of Director	Category Cum Designation	Date of Appointment at current Term	Total Directorship in other Companies	Directorship in other Listed Companies excluding our Company	No. of Committee [^]		No. of Shares held as on March 31, 2026	Inter-se Relation between Directors
					in which Director is Members	in which Director is Chairman		
Mr. Sandeepkumar Agrawal	Promoter Chairman and Managing Director	September 24, 2026	5	1	-	-	15000000 Equity Shares	Spouse of Mrs. Poonam Agrawal, Father of Mr. Abhishek Agrawal
Mrs. Poonam Agrawal	Promoter Executive Director	September 24, 2026	5	1	2	-	12509500 Equity Shares	Spouse of Mr. Sandeepkumar Agrawal, Mother of Mr. Abhishek Agrawal
Mr. Abhishek Agrawal	Promoter Non-Executive Director	May 11, 2023	3	2	4	1	5674975 Equity Shares	Son of Mrs. Poonam Agrawal & Mr. Sandeepkumar Agrawal
Mr. Ajit Jain	Non-Executive Independent Director	December 07, 2024	1	1	3	1	-	No Relation
Mrs. Bhoomika Gupta	Non-Executive Independent Director	January 5, 2022	3	3	5	1	-	No Relation
Mr. Siddharth Dugar	Non-Executive Independent Director	January 18, 2022	4	2	5	2	-	No Relation
Mr. Manish Iyer	Non-Executive Independent Director	August 29, 2023	1	-	1	1	-	No Relation

[^] Committee includes Audit Committee and Shareholders' Grievances Committee across all Public Companies including our Company.

~ Excluding Section 8 Company, Struck off Company, Amalgamated Company and LLP

None of the Directors of the Company is disqualified for being appointed as Director as specified in Section 164 (2) of the Companies Act, 2013. A Certificate from M/s SCS & Co. LLP, Practicing Company Secretaries, Ahmedabad as stipulated under Regulation 34(3) read with Schedule V of the SEBI LODR Regulations, is attached as an Annexure – G1 to this Report.

RELATIONSHIP BETWEEN DIRECTORS INTER-SE

None of the above Directors bear inter-se relation with other Director except Mr. Sandeep Kumar Agrawal, Mrs. Poonam Agrawal & Mr. Abhishek Agrawal.

Directorship & Membership of Board / Committees of Companies:

Name of Directors	Directorship held	No. of Committees*
Mr. Sandeepkumar Vishwanath Agrawal (Chairman and Managing Director)	-	-
Mrs. Poonam Sandeepkumar Agrawal (Executive Director)	Airan Limited	Stakeholder Relationship Committee - Member
	Indifra Limited	Stakeholder Relationship Committee - Member
Mr. Abhishek Sandeepkumar Agrawal (Non-Executive Director)	Indifra Limited	Audit Committee - Member
	Airan Limited	Audit Committee - Member
	Quadpro Ites Limited	Stakeholder Relationship Committee - Chairman
		Audit Committee - Member
Mr. Siddharth Sampatji Dugar	Airan Limited	Audit Committee - Member
	Quadpro Ites Limited	Audit Committee - Chairman
	Indifra Limited	Stakeholder Relationship Committee - Member
		Audit Committee - Chairman
Mr. Ajit Jain (Independent Director)	Airan Limited	Stakeholder Relationship Committee - Member
	Indifra Limited	Audit Committee - Member
		Stakeholder Relationship Committee - Chairman
Mr. Manish Chidambaram Iyer (Independent Director)	Airan Limited	Audit Committee - Chairperson
Mrs. Bhoomika Aditya Gupta	Airan Limited	Audit Committee - Member
		Stakeholder Relationship Committee - Chairman
	Quadpro Ites Limited	Audit Committee - Member
	Beacon Trusteeship Limited	Stakeholder Relationship Committee - Member
		Audit Committee - Member

*Committee includes Audit Committee and Stakeholder's Relationship Committee across all Public Companies including our Company

Board Meeting

Regular meetings of the Board are held at least once in a quarter, inter-alia, to review the quarterly results of the Company. Additional Board meetings are convened, as and when required, to discuss and decide on various business policies, strategies and other businesses. The Board meetings are generally held at registered office of the Company.

During the year under review, Board of Directors of the met 5 (Five) times, viz 28th May, 2025, 14th August, 2025, 31st August, 2025, 14th November, 2025 and 14th February, 2026.

The details of attendance of each Director at the Board Meeting and Annual General Meeting are given below;

Sr. No.	Name of Director	No. of Board Meeting held	No. of Board Meeting eligible to attend	No. of Board Meeting attended	Presence at the previous AGM
1	Mr. Sandeepkumar Vishwanath Agrawal	5	5	5	Yes
2	Mrs. Poonam Sandeepkumar Agrawal	5	5	5	Yes
3	Mr. Abhishek Sandeepkumar Agrawal	5	5	5	Yes
5	Mr. Ajit Gyanchand Jain	5	5	5	Yes
6	Mrs. Bhoomika Aditya Gupta	5	5	5	Yes
7	Mr. Siddharth Sampatji Dugar	5	5	5	Yes
8	Mr. Manish Chidambaram Iyer	5	5	5	Yes

During the year, the Board of Directors accepted all recommendations of the Committees of the Board, which were statutory in nature and required to be recommended by the Committee and approved by the Board of Directors. Hence, the Company is in compliance of condition of clause 10(j) of schedule V of the SEBI Listing Regulations.

Independent Directors

In terms of Section 149 of the Companies Act, 2013 and rules made there under and Listing Regulations, the Company has Four Non-Promoter Non-Executive Independent Directors. In the opinion of the Board of Directors, all Four Independent Directors of the Company meet all the criteria mandated by Section 149 of the Companies Act, 2013 and rules made there under and Listing Regulations and they are Independent of Management.

A separate meeting of Independent Directors was held on March 28, 2026 to review the performance of Non-Independent Directors and Board as whole and performance of Chairperson of the Company including assessment of quality, quantity and timeliness of flow of information between Company management and Board that is necessary for the board of directors to effectively and reasonably perform their duties.

The terms and conditions of appointment of Independent Directors and Code for Independent Director are incorporated on the website of the Company at <https://airanlimited.com/docs/Terms%20and%20Conditions%20of%20ID.pdf>

The Company has received a declaration from the Independent Directors of the Company under Section 149(7) of Companies Act, 2013 and 16(1)(b) of Listing Regulations confirming that they meet criteria of Independence as per relevant provisions of Companies Act, 2013 for financial year 2025-2026. The Board of Directors of the Company has taken on record the said declarations and confirmation as submitted by the Independent Directors after undertaking due assessment of the veracity of the same. In the opinion of the Board, they fulfill the conditions for re-appointment as Independent Directors and are independent of the Management.

None of Independent Directors have resigned during the year.

Code of conduct for the Board of Directors and senior management personnel:

In terms of Regulation 17(5) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has adopted the Code of Conduct for the Board of Directors and Senior Management Personnel of the Company. The compliance of the said code has been affirmed by them annually. The Code of Conduct also includes the duties of Independent Directors. A copy of the Code has been put up on the Company's website and same may be accessed at <https://airanlimited.com/docs/Policy%20with%20respect%20to%20Obligations%20of%20Directors%20and%20Senior%20Management.pdf>

A declaration signed by the Chairman and Managing Director of the Company is attached as Annexure C1

Familiarization Programmes for Board Members

The Company has formulated a policy to familiarise the Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company, etc., through various programmes. The details of such familiarization programmes are disclosed on the website of the Company and the web link for the same is [https://airanlimited.com/docs2023/Familiarization%20Programmes%20of%20ID%20\(2\).pdf](https://airanlimited.com/docs2023/Familiarization%20Programmes%20of%20ID%20(2).pdf)

NON-EXECUTIVE DIRECTORS' COMPENSATION AND DISCLOSURES:

Non-Executive Directors including Independent Directors are paid sitting fees in accordance with the applicable Laws. Company is paying sitting fees of Rs. 2000/- for attending per Meeting. During the financial year 2025-26, the Company has paid sitting fees to Non-Executive Director and Independent Directors for attending Board Meetings and committee meetings.

Skills / expertise competencies of the Board of Directors:

In the table below, the specific areas of focus of expertise of individual board members have been highlighted.

Name of Director	Areas of Skills / Expertise					
	Business Leadership	Financial Expertise	Risk Management	Global Experience	Corporate Governance	Technology & Innovation
Mr. Sandeepkumar V. Agrawal	✓	✓	✓	✓	✓	✓
Mrs. Poonam S. Agrawal	✓	✓	✓	✓	✓	✓
Mr. Abhishek S. Agrawal	✓	✓	-	✓	✓	✓
CA Manish C. Iyer	-	✓	✓	✓	-	✓
CA Siddharth S. Dugar	-	✓	✓	✓	✓	✓
CA Ajit G. Jain	✓	✓	✓	✓	✓	✓
Mrs. Bhoomika A. Gupta	-	-	✓	-	✓	✓

Note : Each Director may possess varied combinations of skills / expertise within the described set of parameters and it is not necessary that all Directors possess all skills / expertise listed therein.

BOARD EVALUATION CRITERIA

During the year, the Board carried out an Annual Evaluation of its own performance and the performance of individual Directors, as well as evaluation of the Committees of the Board. An indicative list of factors on which evaluation of the individual directors, the Board and the Committees was carried out includes, Board structure and composition, degree of fulfilment of key responsibilities, establishment and delineation of responsibilities to Committees, effectiveness of Board processes, information flow, functioning of the Board/ Committees, Board culture and dynamics, quality of relationship between the Board and Management, contribution to decisions of the Board, guidance/support to Management outside Board/Committee meetings.

KEY MANAGERIAL PERSONNEL:

Pursuant to the provisions of Section 203 of the Companies Act, 2013, the following persons were designated as Key Managerial Personnel of the Company during the year under review:

- Mr. Sandeepkumar Vishwanath Agrawal – Chairman & Managing Director
- Mr. Krunal Ashokkumar Jethva – Chief Financial Officer
- Mrs. Stuti Kinariwala – Company Secretary and Compliance Officer

As on the date of this report, there has been no change in the Key Managerial Personnel of the Company.

PROHIBITION OF INSIDER TRADING:

The Company has devised a Code of Conduct of Insider Trading Regulations which is applicable to all the Designated Persons of the Company who are expected to have access to the unpublished Price Sensitive information relating to the Company and is available on the website of the Company <https://airanlimited.com/docs/InternalProceduresOfInsiderTrading.pdf>

The said Code lays down guidelines which advise them on procedures to be followed and disclosures to be made while dealing in the Shares of the Company.

COMMITTEES OF BOARD

The terms of reference of Board Committees are determined by the Board from time to time. Presently the Company has Four (4) committees i.e. Audit Committee, Nomination and Remuneration Committee, Stakeholder's Grievance & Relationship Committee and Corporate Social Responsibility Committee. All the decisions pertaining to the constitution of the Committees, appointment of members, and fixing of terms of reference for committee members are taken by the Board of Directors. Details on the role and composition of these committees, including the number of meetings held during the financial year and the related attendance, are provided in detailed hereunder.

There were no instances during the financial year 2025-26, wherein the Board had not accepted recommendations made by any committee of the Board.

A brief outlined on each of the above Committees, except Corporate Social Responsibility Committee which details are given in Board Report itself, are given hereunder.

A. Audit Committee

During the year, the Committee carried out its functions as per the powers and roles given under Regulation 18 read with Part C of Schedule II of SEBI LODR Regulations, 2015 and Companies Act, 2013. The terms reference of Audit Committee is as under:

Brief Description of Terms of Reference:

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
4. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - a) Matters required being included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013.
 - b) Changes, if any, in accounting policies and practices and reasons for the same.
 - c) Major accounting entries involving estimates based on the exercise of judgment by management.
 - d) Significant adjustments made in the financial statements arising out of audit findings.
 - e) Compliance with listing and other legal requirements relating to financial statements.
 - f) Disclosure of any related party transactions.
 - g) Qualifications in the draft audit report.
5. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilised for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
7. Review and monitor the auditor's independence and performance, and effectiveness of audit process;
8. Approval or any subsequent modification of transactions of the Company with related parties;
9. Scrutiny of inter-corporate loans and investments;
10. Valuation of undertakings or assets of the Company, wherever it is necessary;
11. Evaluation of internal financial controls and risk management systems;
12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
14. Discussion with internal auditors of any significant findings and follow up there on;
15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
18. Establish a vigil mechanism for directors and employees to report genuine concerns in such manner as may be prescribed;
19. Approval of appointment of CFO (i.e., the Whole time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
20. Reviewing the Management letters/ letters of Internal Control weaknesses issued by Statutory Auditor;
21. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee;
22. reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of the provision and
23. The audit committee may call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors and review of financial statement before their submission to the Board and may also discuss any related issues with the internal and statutory auditors and the management of the Company.
24. consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company and its shareholders;

25. Further, the Audit committee is empowered to investigate any activity within its terms of reference, seek information it requires from any employee, obtain outside legal or other independent professional advice and secure attendance of outsiders with relevant expertise, if considered necessary. Apart from the above, the Audit Committee also exercises the role and powers entrusted upon it by the Board of Directors from time to time.

Review of Information by the Committee:

The Audit Committee shall mandatorily review the following information:

1. Management discussion and analysis of financial condition and results of operations;
2. Management letters / letters of internal control weaknesses issued by the statutory auditors;
3. Internal audit reports relating to internal control weaknesses;
4. The appointment, removal and terms of remuneration of the internal auditor shall be subject to review by the Audit Committee and
5. statement of deviations:
 - (a) quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
 - (b) annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/ notice in terms of Regulation 32(7).
6. Review and monitor the auditors' independence and performance, and effectiveness of audit process;
7. Examination of the financial statement and auditors' report thereon;
8. Approval or any subsequent modification of transactions of the Company with related parties;
9. Scrutiny of inter-corporate loans and investment;
10. Valuation of undertakings or assets of the Company, wherever it is necessary;
11. Evaluation of internal financial controls and risk management systems;
12. Monitoring the end use of funds raised through public offers and related matters;
13. Any other matters as prescribed by law from time to time.

Powers of Committee:

The Committee-

1. May call for comments of auditors about internal control system, scope of audit, including observations of auditors and review of financial statement before their submission to board;
2. May discuss any related issues with internal and statutory auditors and management of the Company;
3. To investigate into any matter in relation to above items or referred to it by Board;
4. To obtain legal or professional advice from external sources and have full access to information contained in the records of the Company;
5. To seek information from any employee;
6. To secure attendance of outsiders with relevant expertise, if it considers necessary;
7. Any other power as may be delegated to the Committee by way of operation of law.

Composition of Committee, Meeting and Attendance of each Member at Meetings:

Audit Committee meeting is generally held one in quarter for the purpose of recommending the quarterly / half yearly / yearly financial result and the gap between two meetings did not exceed one hundred and twenty days. Additional meeting is held for the purpose of reviewing the specific item included in terms of reference of the Committee. During the year under review, Audit Committee met 5 (Five) times on 28th May, 2025, 14th August, 2025, 30th August, 2025, 14th November, 2025 and 14th February, 2026.

Name of Members	Category	Designation in Committee
Mr. Manish Chidambaram Iyer	Independent Director	Chairperson
Mr. Abhishek Sandeepkumar Agrawal	Non-Executive Director	Member
Mr. Siddharth Sampatji Dugar	Independent Director	Member
Mrs. Bhoomika Gupta	Independent Director	Member

The details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Mr. Manish Chidambaram Iyer	Independent Director	Chairperson	5	5	5
Mr. Siddharth Sampatji Dugar	Independent Director	Member	5	5	5
Mrs. Bhoomika Gupta	Independent Director	Member	5	5	5
Mr. Abhishek Sandeepkumar Agrawal	Non-Executive Director	Member	5	5	5

The Company Secretary of the Company acts as a Secretary to the Committee. The Constitution of the Audit Committee is in line with the provisions of Section 177 of the Companies Act, 2013 read with Regulation 18 of the SEBI (LODR) Regulations, 2015.

The Statutory Auditors and Internal Auditors of the Company are invited in the meeting of the Committee wherever requires. Chief Financial Officer of the Company is a regular invitee at the Meeting.

Mr. Manish Iyer the Chairman of the Committee had attended last Annual General Meeting of the Company held on September 27, 2025.

Recommendations of Audit Committee have been accepted by the Board of wherever / whenever given.

B. Nomination and Remuneration Committee

The Company has formed Nomination and Remuneration committee in line with the provisions Section 178 of the Companies Act, 2013 and Regulation 19 of Listing Regulations. The terms reference of Nomination and Remuneration committee are briefed hereunder;

Terms of reference:

Formulate the criteria for determining qualifications, positive attributes and independence of a Director;

- To formulate criteria for evaluation of Independent Directors and the Board.
- Identify persons who are qualified to become Director and persons who may be appointed in Key Managerial and Senior Management positions in accordance with the criteria laid down in this Policy.
- Lay down the evaluation criteria for performance evaluation of Independent Director and the Board;
- Recommend to the Board, appointment, remuneration and removal of Director, KMP and Senior Management;
- To devise a Policy on Board diversity.
- Whether to extend or continue the term of appointment
- The Committee shall, while formulating the policy under Section 178(3) ensure that-
 - (i) the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully;
 - (ii) relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
 - (iii) remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.
- Succession planning for replacing Key Executives and overseeing.
- To carry out any other function as is mandated by the Board from time to time and /or enforced by any statutory notification, amendment or modification, as may be applicable.
- To perform such other functions as may be necessary or appropriate for the performance of its duties

Composition of Committee, Meeting and Attendance of each Member at Meetings:

Nomination and Remuneration Committee meeting is generally held at least once in a year. Additional meetings are held for the purpose of recommending appointment/re-appointment of Directors and Key Managerial Personnel and their remuneration. During the year under review, Nomination and Remuneration Committee met 2(Two) times viz, 30th August, 2025 and 28th March, 2026.

The Composition of Nomination and Remuneration Committee as on March 31, 2026 is as follows:

Sr. No.	Name of the Director	Category	Chairperson / Membership
1.	Mrs. Bhoomika Gupta	Independent Director	Chairperson
2.	Mr. Ajit Jain	Independent Director	Member
3.	Mr. Siddharth Sampatji Dugar	Independent Director	Member

The details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Mrs. Bhoomika Gupta	Independent Director	Chairperson	2	2	2
Mr. Ajit Jain	Independent Director	Member	2	2	2
Mr. Siddharth Sampatji Dugar	Independent Director	Member	2	2	2

Board and Director Evaluation and criteria for evaluation

In terms of the requirement of the Act and the Listing Regulations, an annual performance evaluation of the Board is undertaken where the Board formally assesses its own performance with the aim to improve the effectiveness of the Board and the Committees. During the year under review, the Board has carried out an annual evaluation of its own performance, performance of the Directors, as well as the evaluation of the working of its Committees. The exercise was led by the Chairman of the NRC along with the Chairman of Board.

The NRC has defined the evaluation criteria, procedure and time schedule for the Performance Evaluation process for the Board, its Committees and Directors. The criteria for Evaluation of Board, Individual Directors and Committees include, inter alia, the following:

Board Evaluation	Evaluation of Individual Directors	Committee Evaluation
- Board Structure - qualifications, experience and competencies - Board Diversity - Meetings - regularity, frequency, agenda, discussion and recording of minutes - Functions - strategy, governance, compliances, evaluation of risks, stakeholder value and responsibility, conflict of interest - Independence of management from the Board, access of Board and management to each other	- Professional qualifications and experience - Knowledge, skills and competencies - Fulfillment of functions, ability to function as a team - Attendance - Commitment, contribution, integrity and independence - In addition to the above, the Chairman of the Board Meetings is also evaluated on key aspects of his role, including effectiveness of leadership and ability to steer Meetings, impartiality and ability to keep shareholders' interests in mind	- Mandate and composition - Effectiveness of the Committee - Structure of the Committee - Meetings - regularity, frequency, agenda, discussion and dissent, recording of minutes - Independence of the Committee from the Board and contribution to decisions of the Board

Remuneration of Directors:

The Company has not entered into any pecuniary relationship or transactions with Non-Executive Directors of the Company.

Further, criteria for making payment, if any, to non-executive directors are provided under the Nomination and Remuneration Policy of the Company which is hosted on the website of the Company viz; <https://airanlimited.com/docs/Nomination%20and%20Remuneration%20Policy.pdf>

During the year under review, the Company has paid remuneration to Executive Directors of the Company, details of which are as under;

Sr No.	Name of Directors	Designation	Component of Payment	Remuneration paid (Rs. in Lakh)	Tenure
1.	Mr. Sandeepkumar Vishwanath Agrawal	Chairman and Managing Director	Fixed Salary	Rs. 47.60 for F.Y. 2025-26	5 years (Re-Appointed as Managing Director w.e.f. September 24, 2026 by the Members in their AGM held on September 27, 2025)
2.	Mrs. Poonam Sandeepkumar Agrawal	Executive Director	Fixed Salary	Rs. 47.60 for F.Y. 2025-26	5 years (Re-Appointed as Executive Director w.e.f. September 24, 2026 by the Members in their AGM held on September 27, 2025)

The remuneration of the Directors is decided by the Nomination and Remuneration Committee based on the performance of the Company in accordance with the Nomination and Remuneration Policy within the limit approved by the Board or Members.

Apart from sitting fees, Non-Executive Directors do not receive any other consideration except in their professional capacity. Further, the Non-Executive Directors are paid sitting fees within the limits as stipulated under Section 197 of Companies Act, 2013, for attending Board/Committee Meetings. Sitting Fees paid to Directors does not require the approval of Shareholders and Central Government. Details of sitting fees paid to the Non-Executive Directors are given below:

Sr. No.	Name of Directors	Sitting Fees paid during FY 2025-26 (₹ in Lakh)
1.	Mr. Ajit Jain	0.22 Lakh
2.	Mrs. Bhoomika Gupta	0.32Lakh
3.	Mr. Siddharth Sampatji Dugar	0.24 Lakh
4.	Mr. Manish Chidambaram Iyer	0.20 Lakh

The Company has not entered into / paid any service contracts, notice period, severance fees. Further, the Company has not granted any stock options to its Directors.

A. Stakeholder's Relationship Committee

Terms of Reference:

The Stakeholder's Relationship Committee ("SRC") looks into various aspects of interest of shareholders. The Committee ensures cordial investor relations, oversees the mechanism for redressal of investors' grievances and specifically looks into various aspects of interest of shareholders. The Committee specifically looks into redressing shareholders'/investors' complaints/ grievances pertaining to share transfers/transmission, non-receipts of annual reports, non-receipt of declared dividend and other allied complaints. The Committee oversees performance of the Registrar and Share Transfer Agents of the Company relating to investor services and recommends measures for improvement. The terms of reference of the SRC includes:

- (1) Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- (2) Review of measures taken for effective exercise of voting rights by shareholders.
- (3) Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
- (4) Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

Composition of Committee, Meetings and Attendance of each Member at Meetings:

During the year under review, Stakeholder's Grievance & Relationship Committee met 4 (Four) times viz on 28th May, 2025, 14th August, 2025, 14th November, 2025 and 14th February, 2026.

The composition of the Committee during the year and the details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Mr. Ajit Jain	Independent Director	Member	4	4	4
Mrs. Bhoomika Gupta	Independent Director	Member	4	4	4
Mrs. Poonam Agrawal	Executive Director	Member	4	4	4

Name and Designation of Compliance Officer

Ms. Stutiben Kinariwala, Company Secretary and Compliance Officer of the Company is acting as the Compliance Officer.

Complaint

Number of complaints outstanding as on April 1, 2025	Nil
Number of complaints received from the Investors from April 1, 2025 to March 31, 2026	Nil
Number of complaints solved to the satisfaction of the Investors from April 1, 2025 to March 31, 2026	Nil
Number of complaints pending as on March 31, 2026	Nil

C. Corporate Social Responsibility Committee

Pursuant to Section 135 of Companies Act, 2013, the Company has constituted Corporate Social Responsibility Committee ("The CSR Committee") with object to recommend the Board a Policy on Corporate Social Responsibility and amount to be spent towards Corporate Social Responsibility. The CSR Committee is responsible for indicating the activities to be undertaken by the Company, monitoring the implementation of the framework of the CSR Policy and recommending the amount to be spent on CSR activities.

During the year under review, CSR Committee met 2 (Two) times on 28th May, 2025 and 14th February, 2026. The meetings were held to review and approve the expenditure incurred by the Company towards CSR activities and annual report on CSR activities.

During the year as the CSR Committee's constitution was as follows and the details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Mrs. Poonam Agrawal	Executive Director	Chairman	2	2	2
Mrs. Bhoomika Gupta	Independent Director	Member	2	2	2
Mr. Siddharth Sampatji Dugar	Independent Director	Member	2	2	2

The CSR Policy may be accessed at the web link https://airanlimited.com/docs/CSR_FINAL.pdf.

GENERAL BODY MEETINGS

Annual General Meetings

The details of last three Annual General Meeting of the Company and Special Resolution(s) passed therein is as under:

Financial Year	Day, Date and Time	Location of Meeting	No. of Special Resolution Passed
2024-25	Saturday 27th September, 2025 10.00 A.M.	Through Two way Video Conferencing('VC') Deemed Venue - Registered Office : 408 Kirtiman Complex, B/H Rembrandt, C. G. Road, Ahmedabad, Gujarat, India, 380006	4
2023-24	Saturday 28th September, 2024 09.00 A.M.	Through Two way Video Conferencing('VC') Deemed Venue - Registered Office : 408 Kirtiman Complex, B/H Rembrandt, C. G. Road, Ahmedabad, Gujarat, India, 380006	3
2022-23	Wednesday 27th September, 2023 09.00 A.M.	Through Two way Video Conferencing('VC') Deemed Venue - Registered Office : 408 Kirtiman Complex, B/H Rembrandt, C. G. Road, Ahmedabad, Gujarat, India, 380006	0

Following Special Resolutions were passed by the Members of the Company in the previous three Annual General Meeting through E-voting, as per the procedure prescribed under Section 108 & Section 109 of the Companies Act, 2013 read with Companies (Management and Administration) Rules, 2014 under the overall supervision of the Scrutinizer, M/s. SCS & CO. LLP, Practicing Company Secretary.

Resolution	Details of Resolution(s)	Resolution(s) passed on	Total No. of votes in favour	Total No. of votes against	% of votes in favour	% of votes against
Special	Re-appointment of Mr. Sandeepkumar Vishwanath Agrawal (DIN: 02566480) as Chairman and Managing Director and payment of remuneration	27-09-2025	90776275	6365	99.99	0.000
Special	Re-appointment of Mrs. Poonam Sandeepkumar Agrawal (DIN:01712128), as an Executive Director and payment of remuneration	27-09-2025	90775666	6980	99.99	0.000
Special	Adoption of memorandum of association of the company as per the provision of Companies Act, 2013	27-09-2025	90761283	21363	99.97	0.000
Special	Approval for giving loans or guarantees or providing security under section 185 of the Companies Act, 2013	27-09-2025	90757857	24789	99.97	0.000
Special	Re-appointment of Mr. Ajit Gyanchand Jain (DIN: 07827804) as an Independent Director of the Company for a second term of five consecutive year	28-09-2024	93341695	505	99.99	0.000
Special	Revision in Remuneration payable to Mr. Sandeepkumar Vishwanath Agrawal (DIN 02566480), Chairman and Managing Director of the Company:	28-09-2024	93341045	1155	99.99	0.000
Special	Revision in Remuneration payable to Mrs. Poonam Sandeepkumar Agrawal (DIN:01712128), Executive Director of the Company:	28-09-2024	93341045	1155	99.99	0.000

Passing of Special Resolution through Postal Ballot

During the year no Special Resolutions were passed through Postal Ballot.

MEANS OF COMMUNICATION

a. Financial Results

The quarterly, half-yearly and annual results are published in widely circulating national and local dailies such as “The Indian Express” and “Financial Express” in English and “Financial Express” in Gujarati language and are displayed on the website of the Company <https://airanlimited.com> / and also on website of NSE and BSE respectively. i.e. www.nseindia.com and www.bseindia.com

b. Website

The Company’s website <https://airanlimited.com/> contains a separate dedicated section namely “Investors” where shareholders information is available. The Annual Report of the Company is also available on the website of the Company <https://airanlimited.com/> in a downloadable form.

During the year under review, the Company has not made any presentations to institutional investors or to the analysts. Further, the result of the Company has not been displayed any official news releases.

General Shareholders Information

Date, Time and Venue of 31st Annual General Meeting

Day and Date	Saturday, September 26, 2026
Time	04:00 P.M.
Deemed Venue	Through VC/AOVM 408, Kirtiman Complex, B/h. Rembrandt Building, C. G. Road, Ahmedabad, Gujarat-380 006.

Financial Year

12 months period starting from April 1 and ends on March 31 of subsequent year. This being financial year 2025-26 was started on April 1, 2025 and ended on March 31, 2026.

Financial Calendar

(Tentative and subject to change for the financial year 2026-27)

Particulars	Tentative Schedule
Quarter ending on June 30, 2026	On or before August 14, 2026
Quarter and half year ending on September 30, 2026	On or before November 14, 2026
Quarter and nine months ending on December 31, 2026	On or before February 14, 2027
Quarterly and Year ended on March 31, 2026	On or before May 30, 2027

Book closure date

There being no physical shareholders in the Company, the Register of members and share transfer books of the Company will not be closed.

Dividend Payment Date:

In order to conserve resources and strengthen the financial position of the Company for future growth opportunities, the Board of Directors has not recommended any dividend for the financial year 2025–26.

Listing on Stock Exchanges

National Stock Exchange of India Limited,

Exchange Plaza Block G, C 1, Bandra Kurla Complex,

G Block BKC, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra 400051

Listing fees for the financial year 2025-26 has been paid to National Stock Exchange of India Limited.

BSE Limited

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai- 400001

Listing fees for the financial year 2025-26 has been paid to BSE Limited

Registrar and Transfer Agents**Kfin Technologies Limited**

Address: Selenium Building, Tower B, Plot No. 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad -500 032;

Tel: +91 6716 2222; **Email:** einward.ris@karvy.com; **Web:** <https://www.kfintech.com/>

Share Transfer System

In terms of Regulation 40(1) of SEBI LODR, as amended, securities can be transferred only in dematerialization form w.e.f. 1st April, 2019, except in case of request received for transmission or transposition of securities. Members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Transfer of shares in electronic form is effected by the depositories with no involvement of the Company.

Distribution of shareholding (As on March 31, 2026)**On the basis of number of shares held:**

Range of No. of Shares	Shareholders		Total Amount of Shares held	
	Number	% of Total	Amount	% of Total
1-5000	56543	96.39	27354820	10.94
5001-10000	1199	2.044	8999512	3.59
10001-20000	532	0.90	7929668	3.17
20001-30000	138	0.23	3442634	1.37
30001-40000	90	0.15	3254254	1.30
40001-50000	46	0.07	2082126	0.83
50001-100000	65	0.11	4382960	1.75
100001-Above	45	0.07	192594026	77.02
Total	58658	100	250040000	100

On the basis of Category of Shareholders:

Sr. No.	Category	No. of Share Held	% of holding
1	HUF	2168855	1.73
2	BODIES CORPORATES	1615592	1.29
3	NON RESIDENT INDIANS	421987	0.33
4	NON RESIDENT INDIAN NON REPATRIABLE	175196	0.14
5	PROMOTERS BODIES CORPORATE	42000000	33.59
6	PROMOTER GROUP	20769975	16.61
7	PROMOTERS	27509500	22.01
8	RESIDENT INDIVIDUALS	30358895	24.28
	Total	125020000	100

Dematerialization of Shares and Liquidity (as on March 31, 2026)

Mode	No. of Shares	Percentage
Demat	125020000	100.00
NSDL	102745253	82.18
CDSL	22274747	17.81
Physical	0	0.00

The shares are traded on National Stock Exchange of India Limited and on BSE Limited For those shareholders who hold the shares in physical form may contact Depository Participant/RTA.

Commodity Price Risk / Foreign Exchange Risk and Hedging:

The Company does not have material exposure of any commodity and accordingly, no hedging activities for the same are carried out. Therefore, there is no disclosure to offer in terms of SEBI circular no. SEBI/HO/CFD/CMD1/CIR/P/2018/0000000141 dated November 15, 2018.

Outstanding GDRs/ADRs/Warrants or any Convertible instruments conversion date and likely impact on equity

The Company has not issued any GDRs/ADRs/Warrants or any Convertible instruments till date. Hence, there are no outstanding GDRs/ADRs/Warrants or any Convertible instruments.

Plant Locations**Address of Correspondence**

- i) **Airan Limited**
 Ms. Stutiben Kinariwala
 Company Secretary and Compliance Officer
Address: 408, Kirtiman Complex, B/H. Rembrandt Building, C. G. Road, Ahmedabad, Gujarat – 380006
E-Mail: shares@airanlimited.in; **Phone:** +91 79 2646 2233

For transfer/dematerialization of shares, change of address of members and other queries:

Kfin Technologies Limited
Address: Selenium Building, Tower B, Plot No. 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad -500 032; **Tel:** +91 6716 2222; **Email:** einward.ris@karvy.com; **Web:** <https://www.kfintech.com/>

CREDIT RATINGS AND ANY REVISION THERETO:

The Company has not issued any debt instruments and does not have any fixed deposit programme or any scheme or proposal involving mobilization of funds in India or abroad during the financial year ended March 31, 2026. The Company has not obtained any credit rating during the year.

DISCLOSURE:**Subsidiary Companies**

As on March 31, 2026, the Company has a total of 5 (Five) Wholly Owned Subsidiary Companies, namely:

1. CQUB Infosystems Private Limited
2. Airan Global Private Limited
3. Airan Australia Pty Limited
4. Airan UK Limited
5. Airan Singapore Private Limited

In addition to the above, the Company also has 1 (One) Subsidiary Company, Quadpro ITES Limited, which is not wholly owned. Quadpro ITES Limited is a listed entity on the NSE EMERGE Platform.

None of the subsidiaries of the Company qualify as a “material non-listed subsidiary company” under Regulation 16(1)(c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has formulated policy for determining ‘material’ subsidiaries which has been disclosed on the website of the Company. The web link of the policy is <https://airanlimited.com/docs/MaterialSubsidiaryPolicy%202023.pdf>.

Further, the financial statements of said Unlisted Subsidiary Companies were reviewed by the Audit Committee of the Company. The Minutes of the Meetings of Board of Directors of Subsidiary Companies have been regularly placed before the Board of the Company. A statement of all the significant transactions and arrangements, if any, entered into by the unlisted subsidiary companies were periodically brought to the attention of Board of Directors of the Company.

Material subsidiaries of the listed entity

As on March 31, 2026, the Company has one material subsidiary, namely Quadpro ITES Limited, in accordance with the criteria prescribed under Regulation 16(1)(c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

Particulars	Details
Name of material subsidiary	Quadpro ITES limited
Date of Incorporation	November 03, 2010
Place of Incorporation	Bengaluru
Name of the of the statutory auditors	M/S Aditya Deora & Co.
Date of appointment of the statutory auditors	September 13, 2025

Material Related Party Transaction

During the year 2025-26, no material related party transactions has been occurred. Further, there was no materially significant related party transaction that may have potential conflict with the interests of the Company at large. Attention of members is drawn to the disclosure of transactions with the related parties set out in Notes to Accounts - Note No. 33, forming part of the Annual Report

The Board has approved a policy for related party transactions which has been uploaded on the Company's website. The policy is uploaded on the website of the Company at <https://airanlimited.com/docs/Policy%20on%20Related%20Party%20Transactions.pdf>

Compliances

There were neither any instances of non-compliance by the Company nor there were any penalties or strictures imposed on the Company by the Stock Exchange/(s) or SEBI or any statutory authority, on any matter related to Capital Markets, during the last three years.

Risk Management

Business risk evaluation and management is an ongoing process within the Company. During the year under review, the Management reviewed the risk management and minimization procedure adopted by the Company covering the business operations of the Company.

Proceeds from public issues, rights issues, preferential issues etc.

CEO/ CFO Certification

In terms of Regulation 17(8) read with part B of Schedule II of SEBI LODR Regulations, the Certification by CEO and CFO has been obtained and the said certification has been placed before the Board Members of the Company for and attached hereunder as Annexure C2

Disclosure of Accounting treatment

In the preparation of the financial statements, the Company has followed the Indian Accounting Standards (Ind AS) referred to in Section 133 of the Companies Act, 2013. Read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other applicable statutory provisions. The significant accounting policies which are consistently applied are set out in the Notes to the Financial Statements.

Whistle Blower

The Company has established a vigil mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or ethic policy. The said mechanism also provides for adequate safeguards against victimization of director(s)/Employee(s) who avail of the mechanism and also provide for direct access to the Chairman of the Audit Committee in exceptional cases. The details of establishment of such mechanism has been disclosed in the Board's Report. Further, the Policy on Vigil Mechanism is available on the website of the Company at [https://airanlimited.com/docs/whistle-blower-policy%20\(1\).pdf](https://airanlimited.com/docs/whistle-blower-policy%20(1).pdf)

Details of Compliance with mandatory requirements and adoption of non-mandatory requirements

The Company has complied with the applicable mandatory requirements as specified under Regulation 15 of SEBI LODR. It has obtained a certificate affirming the compliances from Practicing Company Secretary, SCS and Co. LLP and the same is attached to this Report.

The Company has adopted following non-mandatory requirements as prescribed under Regulation 27(1) read with Part E of Schedule II of the SEBI LODR.

Modified Opinion(s) in audit report: There is no modified opinion given in the Auditors' Report on Financial Statements.

Reporting of Internal Auditor: The internal auditor directly reports to audit committee.

Materiality of Events/Information

The Company has also adopted Policy on Determination of Materiality of Events/Information and its disclosures to Stock Exchange, and Policy on Preservation of Documents which is uploaded on the website of the Company at <https://airanlimited.com/docs/DetermineMaterialityOfEvents.pdf>

Demat Suspense Account/Unclaimed Suspense Account:

No outstanding shares were lying in the demat suspense account/unclaimed suspense account and therefore, disclosure relating to same is not applicable.

Total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part

Total fees of Rs 3,50,000/- (Rupees Three Lakh Fifty Thousand only) plus GST for financial year 2025-26, for all services, was paid by the Company and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part.

Disclosure relating to Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company has in place an effective mechanism for dealing with complaints relating to sexual harassment at workplace. The details relating to the number of complaints received and disposed of during the financial year 2025-26 are prescribed under Board's Report forming part of this Annual Report.

DETAILS OF UTILIZATION OF FUNDS RAISED THROUGH PREFERENTIAL ALLOTMENT OR QUALIFIED INSTITUTIONS PLACEMENT AS SPECIFIED UNDER REGULATION 32 (7A)

During the Financial Year- 2025-26, The Company has not raised funds through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A).

DISCLOSURE BY LISTED ENTITY OF 'LOANS AND ADVANCES IN THE NATURE OF LOANS TO FIRMS/COMPANIES IN WHICH DIRECTORS ARE INTERESTED:

Information regarding loans, guarantees, and investments, as per the provisions of Section 186 of the Companies Act, 2013, is disclosed in the Notes to the Financial Statements for the year ending March 31, 2026.

Secretarial Compliance Report

SEBI vide its Circular No. CIR/CFD/CMD1/27/2019 dated 8th February, 2019 read with Regulation 24(A) of the Listing Regulations, directed listed entities to conduct Annual Secretarial compliance audit from a Practicing Company Secretary of all applicable SEBI Regulations and circulars/guidelines issued thereunder. The said Secretarial Compliance report is in addition to the Secretarial Audit Report by Practicing Company Secretaries under Form MR – 3 and is required to be submitted to Stock Exchanges within 60 days of the end of the financial year.

Accordingly, the Company has engaged the services of M/s SCS and CO LLP, Practicing Company Secretaries and Secretarial Auditor of the Company for providing this certification. The said compliance report has been submitted by the Company to Exchange.

Compliance with corporate governance requirements specified in regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of Listing Regulations

Compliance status reported hereunder are for the period starting from April 1, 2025 to March 31, 2026.

Disclosure on the Website

Sr. No.	Item	Compliance status (Yes/No/NA)	Web address
1.1	Details of business	Yes	https://airanlimited.com/aboutus.aspx
1.2	Memorandum of Association and Articles of Association	Yes	https://airanlimited.com/MOA_AOA.aspx
1.3	Brief profile of board of directors including directorship and full-time positions in body corporates	Yes	https://airanlimited.com/BoardOfDirectors.aspx
2	Terms and conditions of appointment of independent directors	Yes	https://airanlimited.com/Policies.aspx
3	Composition of various committees of board of directors	Yes	https://airanlimited.com/BoardCommittee.aspx
4	Code of conduct of board of directors and senior management personnel	Yes	https://airanlimited.com/Policies.aspx
5	Details of establishment of vigil mechanism/ Whistle Blower policy	Yes	https://airanlimited.com/Policies.aspx
6	Criteria of making payments to non-executive directors	Yes	https://airanlimited.com/Policies.aspx
7	Policy on dealing with related party transactions	Yes	https://airanlimited.com/Policies.aspx
8	Policy for determining 'material' subsidiaries	Yes	https://airanlimited.com/Policies.aspx
9	Details of familiarization programmes imparted to independent directors	Yes	https://airanlimited.com/Policies.aspx
10	Email address for grievance redressal and other relevant details	Yes	https://airanlimited.com/InvestorGraviance.aspx
11	Contact information of the designated officials of the listed entity who are responsible for assisting and handling investor grievances	Yes	https://airanlimited.com/InvestorGraviance.aspx
12	Financial results	Yes	https://airanlimited.com/QHYearlyResult.aspx
13	Shareholding pattern	Yes	https://airanlimited.com/SHPattern.aspx
14	Details of agreements entered into with the media companies and/or their associates	NA	
15.1	(I) Schedule of analyst or institutional investor meet(II) Presentations prepared by the listed entity for analysts or institutional investors meet, post earnings or quarterly calls prior to beginning of such events.	NA	
15.2	Audio recordings, video recordings, if any, and transcripts of post earnings or quarterly calls, by whatever name called, conducted physically or through digital means	NA	
16	New name and the old name of the listed entity	NA	
17	Advertisements as per regulation 47 (1)	Yes	https://airanlimited.com/Announcement.aspx
18	Credit rating or revision in credit rating obtained	NA	
19	Separate audited financial statements of each subsidiary of the listed entity in respect of a relevant financial year	Yes	https://airanlimited.com/AnnualReportSubsidiary.aspx
20	Secretarial Compliance Report	Yes	https://airanlimited.com/AnnualSecComReports.aspx
21	Materiality Policy as per Regulation 30 (4)	Yes	https://airanlimited.com/Policies.aspx
22	Disclosure of contact details of KMP who are authorized for the purpose of determining materiality as required under regulation 30(5)	Yes	https://airanlimited.com/Policies.aspx
23	Disclosures under regulation 30(8)	Yes	https://airanlimited.com/Announcement.aspx
24	Statements of deviation(s) or variations(s) as specified in regulation 32	NA	
25	Dividend Distribution policy as per Regulation 43A(1)	NA	
26.1	Annual return as provided under section 92 of the Companies Act, 2013	Yes	https://airanlimited.com/AnnualReport.aspx
26.2	Employee Benefit scheme documents framed in terms of SEBI (SBEB) Regulations, 2021	NA	
27	Confirmation that the above disclosures are in a separate section as specified in regulation 46(2)	Yes	https://airanlimited.com/Investors2.aspx
28	Compliance with regulation 46(3) with respect to accuracy of disclosures on the website and timely updating	Yes	Complied

Compliance with corporate governance requirements specified in regulation 17 to 27 and clauses (b) to (i) of subregulation (2) of Regulation 46 of Listing Regulations

Sr. No.	Particulars	Regulation Number	Compliance status (Yes/No/NA)
1	Independent director(s) have been appointed in terms of specified criteria of 'independence' and/or 'eligibility'	16(1)(b)	Yes
2	Board composition	17(1), 17(1A) & 17(1C), 17(1D) & 17(1E)	Yes
3	Meeting of Board of directors	17(2)	Yes
4	Quorum of Board meeting	17(2A)	Yes
5	Review of Compliance Reports	17(3)	Yes
6	Plans for orderly succession for appointments	17(4)	Yes
7	Code of Conduct	17(5)	Yes
8	Fees/compensation	17(6)	Yes
9	Minimum Information	17(7)	Yes
10	Compliance Certificate	17(8)	Yes
11	Risk Assessment & Management	17(9)	Yes
12	Performance Evaluation of Independent Directors	17(10)	Yes
13	Recommendation of Board	17(11)	Yes
14	Maximum number of Directorships	17A	Yes
15	Composition of Audit Committee	18(1)	Yes
16	Meeting of Audit Committee	18(2)	Yes
17	Role of Audit Committee and information to be reviewed by the audit committee	18(3)	Yes
18	Composition of nomination & remuneration committee	19(1) & (2)	Yes
19	Quorum of Nomination and Remuneration Committee meeting	19(2A)	Yes
20	Meeting of Nomination and Remuneration Committee	19(3A)	Yes
21	Role of Nomination and Remuneration Committee	19(4)	Yes
22	Composition of Stakeholder Relationship Committee	20(1), 20(2) & 20(2A)	Yes
23	Meeting of Stakeholders Relationship Committee	20(3A)	Yes
24	Role of Stakeholders Relationship Committee	20(4)	Yes
25	Composition and role of risk management committee	21(1),(2),(3),(4)	NA
26	Meeting of Risk Management Committee	21(3A)	NA
27	Quorum of Risk Management Committee meeting	21(3B)	NA
28	Gap between the meetings of the Risk Management Committee	21(3C)	NA
29	Vigil Mechanism	22	Yes
30	Policy for related party Transaction	23(1), (1A), (5), (6), & (8)	Yes
31	Prior or Omnibus approval of Audit Committee for all related party transactions	23(2), (3)	Yes
32	Approval for material related party transactions	23(4)	Yes
33	Disclosure of related party transactions on consolidated basis	23(9)	Yes
34	Composition of Board of Directors of unlisted material Subsidiary	24(1)	NA
35	Other Corporate Governance requirements with respect to subsidiary of listed entity	24(2),(3),(4), (5) & (6)	NA
36	Alternate Director to Independent Director	25(1)	NA
37	Maximum Tenure	25(2)	Yes

38	Appointment, Re-appointment or removal of an Independent Director through special resolution or the alternate mechanism	25(2A)	Yes
39	Meeting of independent directors	25(3) & (4)	Yes
40	Familiarization of independent directors	25(7)	Yes
41	Declaration from Independent Director	25(8) & (9)	Yes
42	Directors and Officers insurance	25(10)	NA
43	Confirmation with respect to appointment of Independent Directors who resigned from the listed entity	25(11)	NA
44	Memberships in Committees	26(1)	Yes
45	Affirmation with compliance to code of conduct from members of Board of Directors and Senior management personnel	26(3)	Yes
46	Policy with respect to Obligations of directors and senior management	26(2) & 26(5)	Yes
47	Approval of the Board and shareholders for compensation or profit sharing in connection with dealings in the securities of the listed entity	26(6)	NA
48	Vacancies in respect Key Managerial Personnel	26A(1) & 26A(2), 26A(3)	NA

Compliance Certificate of the Auditors

A Certificate from the Secretarial Auditors of the Company M/s SCS and CO. LLP, Practicing Company Secretary, Ahmedabad confirming the compliance with the conditions of Corporate Governance as stipulated under Clause E of Schedule V of the SEBI LODR Regulations is attached as an **Annexure – G2** to this Report.

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

Annexure - C1

Declaration By Chairman and Managing Director Affirming Compliance with Code of Conduct

I, **Sandeepkumar Vishwanath Agrawal**, Chairman and Managing Director of Airan Limited, hereby formally declare and affirm that, to the best of my knowledge and belief, all the Directors and Senior Management Personnel of the Company have fully complied with the provisions of the Code of Conduct and Ethics for Directors and Senior Management Personnel, as established by the Company. Each of the Directors and Senior Management Personnel has provided their explicit affirmation of such compliance as of March 31, 2026, in accordance with the Company's governance standards.

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

Annexure - G1**CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Board of Directors
Airan Limited
Registered office: 408 Kirtiman Complex B/H Rembrandt,
 C.G ROAD, Ahmedabad-380006, Gujarat, India

We have examined the relevant registers, records, forms, returns and disclosures received from all the Directors of **Airan Limited** (CIN: L74140GJ1995PLC025519) having registered office at 408 Kirtiman Complex B/H Rembrandt, C.G ROAD, Ahmedabad-380006, Gujarat, India, (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with the Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal of MCA (www.mca.gov.in) as considered necessary and explanations furnished to us by the Company and the respective Directors, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Directors	Director Identification Number	Date of Appointment in the Company*
1.	Mr. Sandeepkumar Vishwanath Agrawal	02566480	19/04/1995
2.	Mrs. Poonam Sandeepkumar Agrawal	01712128	08/08/2003
3.	Mr. Abhishek Sandeepkumar Agrawal	07613943	14/11/2019
4.	Mr. Manish Chidambaram Iyer	00631972	30/08/2018
5.	Mrs. Bhoomika Aditya Gupta	02630074	06/01/2017
6.	Mr. Siddharth Sampatji Dugar	07703369	19/01/2017
7.	Mr. Ajit Gyanchand Jain	07827804	19/06/2017

* As per website of Ministry of Corporate Affairs.

It shall be noted that ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification.

This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For SCS and Co. LLP

Company Secretaries

Firm Registration Number: - L2020GJ008700

Peer Review Number:- 5333/2023

Anjali Sangtani

Partner

FCS No.: F14118, COP No.: 23630

UDIN: F014118H001336615

Date : September 01, 2026

Place : Ahmedabad

Annexure - G2

**Certificate of Practicing Company Secretary
Regarding Compliance with Corporate Governance**

(Pursuant to Paragraph E of Schedule V of the Securities and Exchange Board of India
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

**To,
The Board of Directors
Airan Limited**

Registered office: 408 Kirtiman Complex B/H Rembrandt,
C.G ROAD, Ahmedabad-380006, Gujarat, India

The Corporate Governance Report prepared by **Airan Limited** (CIN: L74140GJ1995PLC025519) ("the Company"), contains details as stipulated in regulations 17 to 27, regulation 46 and Para C and D of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations") ('applicable criteria') with respect to Corporate Governance for the year ended March 31, 2026. This report is required by the Company for annual submission to the Stock exchange and to be sent to the Shareholders of the Company.

Management's Responsibility

The preparation of the Corporate Governance Report is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

Secretarial Auditor's Responsibility

Our responsibility is to provide a reasonable assurance in the form of an opinion whether the Company has complied with the condition of Corporate Governance, as stipulated in the Listing Regulations. The procedures selected depend on the auditor's judgment, including the assessment of the risks associated in compliance of the Corporate Governance Report with the applicable criteria. The procedures include, but are not limited to, the verification of the secretarial records and financial information of the Company, along with obtaining the necessary representations and declarations from the Directors, including the Independent Directors, of the Company.

The procedures also include examining evidence supporting the particulars in the Corporate Governance Report on a test basis. Further, our scope of work under this report did not involve us performing audit tests for the purposes of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole.

Opinion

Based on the procedures performed by us as referred above and according to the information and explanations given to us, we have the opinion that;

- the Company has complied with the conditions of Corporate Governance as specified in the Regulations 17 to 27, Sub-Regulation (2) of Regulation 46 and Para C, D and E of Schedule V, to the extent applicable to the Company during the period April 1, 2025 to March 31, 2026; and
- As regards Discretionary Requirements specified in Part E of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has complied with items C and E.

Other Matters and Restriction on use

This report is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company. This report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations and should not be used by any other person or for any other purpose.

Accordingly, We do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

For SCS and Co. LLP
Company Secretaries

Firm Registration Number: - L2020GJ008700
Peer Review Number:- 5333/2023

Anjali Sangtani
Partner

FCS No.: F14118, COP No.: 23630
UDIN: F014118H001336769

Date : September 01, 2026
Place : Ahmedabad

**CERTIFICATE OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER
CERTIFICATION AS PER REGULATION 17 (8) OF THE SEBI LODR**

To,
The Members of
AIRAN LIMITED
408, Kirtiman Complex,
B/H. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat – 380006

We, Sandeepkumar Vishwanath Agrawal, Chairman and Managing Director and Krunal Ashokkumar Jethva, Chief Finance Officer of Airan Limited certify that:

1. We have reviewed financial statements and the cash flow statement for the year and that to the best of our knowledge and belief:
 - i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii) these statements together present a true and fair view of the listed entity's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
2. To the best of our knowledge and belief, no transactions entered into by the Company during the year ended March 31, 2026 which are fraudulent, illegal or violative of the Company's Code of Conduct.
3. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control system of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee that we have not come across any reportable deficiencies in the design or operation of such internal controls.
4. We further certify that we have indicated to the Auditors and the Audit Committee that:
 - i) There have been no significant changes in internal control over financial reporting during the year;
 - ii) There have been no significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - iii) There have been no instances of significant fraud, of which we have become aware, involving management or any employee having a significant role in the Company's internal control system over financial reporting.

Date : August 31, 2026
Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal
Chairman and Managing Director
DIN 02566480

Krunal Ashokkumar Jethva
Chief Financial Officer

Annexure – G

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Financial Year 2025–2026

1. Industry and Business Environment

FY 2025–26 continued to reshape the global IT, ITeS and business services landscape. Enterprises are increasingly looking beyond conventional outsourcing models and seeking partners that can combine domain knowledge, technology, process management and consulting capabilities.

Artificial intelligence and automation are also changing the economics of outsourcing. Routine activities are becoming increasingly technology-assisted, while clients are placing greater value on process redesign, data-led decision-making, regulatory understanding and specialised operational expertise. For Indian service providers, this creates an opportunity to move progressively up the value chain from manpower-led execution towards technology-enabled managed services and consulting-led engagements.

At the same time, global organisations continue to diversify their delivery models across geographies, creating opportunities for companies capable of providing consistent service standards across domestic and international markets.

2. Business Evolution and Strategic Direction

During FY 2025–26, Airan Limited continued to evolve its business around three interconnected capabilities — **operations, technology and consulting**.

The Company expanded the scope of several existing engagements, moving beyond individual processes towards broader and more integrated client relationships. Our growing experience across banking operations, transaction processing, trade-related services, workforce solutions and customer engagement has strengthened our ability to understand client operations as a whole rather than as isolated assignments.

Internationally, we continued to deepen our presence in the Asia-Pacific region. Our operations in Thailand expanded further and achieved greater integration with the local financial infrastructure ecosystem. The Group also continued to develop its international business through Airan Global, with increasing engagement across the United Kingdom and Australia.

Our objective is increasingly to use the knowledge accumulated through decades of process execution to help clients **improve, redesign and transform the processes themselves**.

3. Moving Up the Value Chain

The next phase of Airan's growth is centred on becoming a more comprehensive business solutions partner.

Our approach is evolving from asking *"Which process can we execute?"* to *"Which business problem can we solve?"*

This creates opportunities across:

- **Consulting-led solutions** combining domain knowledge with process redesign and implementation;
- **Technology-enabled managed services** where automation and software complement human expertise;
- **Workforce and manpower solutions** supporting large and distributed enterprise requirements;
- **Customer experience operations**, including an expanded presence in voice and contact-centre services;
- **International knowledge services**, particularly through our growing UK and Australian operations; and
- **Banking and financial operations**, where our longstanding sector experience provides a foundation for deeper and more sophisticated engagements.

This evolution provides Airan with the opportunity to participate in a larger portion of the client value chain while strengthening the quality and longevity of client relationships.

4. Technology, Automation and AI

Technology is increasingly embedded across Airan's delivery model.

During the year, the Company continued to strengthen internal software platforms and explore the practical integration of artificial intelligence into operational workflows. The emphasis remains on using technology where it can improve productivity, accuracy, visibility and scalability rather than adopting technology merely for its own sake.

Automation engines, intelligent workflow tools and AI-assisted applications are also creating opportunities to redesign traditionally manpower-intensive processes.

Going forward, Airan intends to combine its technology capabilities with its operational experience to develop customised solutions around real business requirements, particularly within banking, financial services and knowledge-process environments.

5. Material Developments in Human Resources/ Industrial Relations:

The Company continues to maintain cordial and harmonious industrial relations across all levels. We recognize that our employees are our most valuable asset, and their dedication, skill, and commitment have been pivotal in driving the Company's growth and expansion.

As of March 31, 2026, the Company had a total workforce of 1512 employees. We have consistently fostered a culture of inclusivity, collaboration, and performance, while ensuring a safe and conducive work environment.

Our approach to human resources emphasizes merit-based recruitment, diversity, and equal opportunity. The Company is committed to building a diverse and inclusive workforce and continues to provide opportunities for professional development, skill enhancement, and employee engagement.

Going forward, the Company will continue to invest in human capital, focusing on employee well-being, training initiatives, and fostering a high-performance culture aligned with our strategic objectives.

6. Opportunities

The Company sees significant opportunities arising from:

- Global demand for specialised and knowledge-led outsourcing;
- Increasing adoption of AI and automation within enterprise operations;
- Demand for partners capable of combining consulting, technology and execution;
- Expansion of banking and financial infrastructure across emerging Asian markets;
- Growth in managed workforce and customer-experience solutions;
- Greater outsourcing opportunities in the UK and Australia; and
- Increasing preference among large enterprises for fewer, deeper and more strategic service-provider relationships.

Airan's existing domain experience, long-standing client relationships and expanding international presence provide a strong foundation from which to address these opportunities.

7. Risks/Threat and Challenges

The industry continues to face challenges arising from rapid technological change, cybersecurity and data-protection requirements, pricing pressure, talent availability and evolving regulations across different jurisdictions.

AI itself represents both an opportunity and a disruption to traditional outsourcing models. The Company therefore recognises the importance of continuously upgrading its technology, workforce capabilities and commercial models.

Geographic expansion also introduces additional regulatory and execution complexity, making strong governance and local understanding increasingly important.

8. Internal Controls and Operational Resilience

As the scale and complexity of operations increase, Airan continues to place emphasis on internal controls, information security, process governance and business continuity.

The Company periodically reviews its operational and financial controls in line with changes in business requirements and regulatory expectations. Greater digitisation of internal processes is also improving visibility and accountability across operations.

The Company remains focused on maintaining appropriate controls proportionate to its expanding geographic footprint and service portfolio.

9. Human Capital

Airan's growth continues to depend upon the quality and adaptability of its people. As engagements become more specialised, the skill mix required within the organisation is also changing.

The Company increased its workforce capabilities during the year while continuing to develop domain knowledge, technology familiarity and client-management skills across teams.

Our long-term objective is to build teams capable not only of executing defined processes, but also of understanding client businesses, identifying improvements and participating meaningfully in transformation initiatives.

10. Outlook

Airan enters FY 2026–27 with a broader ambition.

The opportunity before us is not simply to process more transactions or deploy more people. It is to use our experience, technology and international reach to solve larger and more valuable business problems.

The Company intends to deepen existing relationships, expand selectively across international markets and progressively increase the contribution of **consulting-led, technology-enabled and managed solutions** to its overall business.

Our long-term direction is clear: **to evolve from a trusted outsourcing partner into a trusted transformation partner.**

11. Internal Control System and Their Adequacy

The Company has established adequate internal control systems commensurate with the nature, size and complexity of its business.

These controls are designed to ensure the orderly and efficient conduct of operations, safeguarding of assets, accuracy and reliability of financial reporting, and compliance with applicable laws, regulations and internal policies.

The Company has a well-defined delegation of authority and standardized operating procedures to ensure effective monitoring and control over business processes. The internal control framework is periodically reviewed and strengthened to address changing business requirements and ensure operational efficiency. The Management believes that the existing internal control systems are adequate and effective for the Company's operations.

12. Discussion on Financial Performance with respect to Operational Performance:

Particulars	(₹ in lakhs)			
	Standalone		Consolidated	
	Year ended March 31, 2026	Year ended March 31, 2025	Year ended March 31, 2026	Year ended March 31, 2025
Revenue from operations	10,137.08	9,407.52	11,223.74	10,649.84
Other Income	577.39	1,029.51	729.42	1,113.21
Total Income	10,714.47	10,437.03	11,953.16	11,763.05
Operating expenditure before Finance cost, depreciation and amortization	8836.59	7856.99	9796.9	8840.21
Earnings before Finance cost, depreciation and amortization (EBITDA)	1877.88	2580.04	2156.26	2922.84
Less: Finance costs	427.93	431.29	533.75	551.31
Depreciation and amortization expense				
Profit before tax	1449.95	2148.75	1622.51	2371.53
Less: Tax expense	338.05	468.14	391.84	494.97
Add: Total Other Comprehensive income	(39.41)	(7.94)	(44.81)	(19.54)
Profit for the year (PAT)	1,058.14	1672.67	1171.15	1857.02

*Company is operational in single segment.

13. Details of significant changes in key financial ratio, along with detailed explanations:

(Amount in Lakhs)						
Ratio's	Numerator	Denominator	For the year ended March 31, 2025	For the year ended March 31, 2026	Change in Percentage	Reason
Current ratio (in times)	Total current assets	Total current liabilities	4.96	5.00	0.82	-
Debt - Equity ratio (in time)	Debt consists of borrowings and lease liabilities	Total equity	0.004	-	-	-
Debt service coverage ratio (in times)	Earning for debt Service = Net Profit after taxes + Non-cash operating expenses + Interest + Other non-cash adjustments	Debt service = Interest and lease payments + Principal repayments	504.28	13.59	-97.30	Due to decrease in Loans
Return on equity ratio (in %)	Profit for the year less Preference dividend (if any)	Average total equity	13.67	8.04	-41.19	Due to decrease in Profits during the year
Trade receivables turnover ratio (in times)	Revenue from operations	Average trade receivables	4.04	4.72	16.84	-
Trade payables turnover ratio (in times)	Direct expenses + Other expenses	Average trade payables	12.31	14.69	19.30	-
Net capital turnover ratio (in times)	Revenue from operations	Average working capital (i.e. Total current assets less Total current liabilities)	2.01	1.78	-11.72	-
Net profit ratio (in %)	Profit for the year	Revenue from operations	17.86	10.83	-39.39	Due to Decrease in Profits during the year
Return on Capital employed (in %)	Profit before tax and finance costs	Capital employed = Net worth + Lease liabilities + Deferred tax liabilities	15.59	9.78	-37.29	Due to Decrease in Profits during the year
Return on investment (in %)	Income generated from invested funds	Average invested funds	23.97	13.92	-41.96	-

14. Disclosure of Accounting Treatment

The financial statements of the Company have been prepared in accordance with Indian Accounting Standard ("IND-AS") notified under the Companies (Indian Accounting Standards) Rules, 2021 read with section 133 of the Companies Act, 2013.

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

Annexure – F**SECRETARIAL AUDIT REPORT****FORM NO. MR-3**

For the financial year ended March 31, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and

Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Airan Limited,
 408 Kirtiman Complex B/H Rembrandt,
 C.G Road, Ahmedabad-380006, Gujarat, India

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Airan Limited** (CIN: L74140GJ1995PLC025519) (hereinafter called “the Company”).

Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon. Based on our verification of the Company’s books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made herein after.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions of:

1. The Companies Act, 2013 (‘the Act’) and any amendments thereof (hereinafter collectively referred to as the “the Act”) and the Rules made thereunder;
2. The Securities Contracts (Regulation) Act, 1956 (‘SCRA’) and the rules made thereunder including amendment thereof;
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder including amendment thereof;
4. Foreign Exchange Management Act, 1999 (FEMA) and the rules and regulations made thereunder to the extent of Foreign Direct Investment;
5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (‘SEBI Act’): -
 - i. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - ii. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - iii. The SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 (‘SEBI LODR’);
 - iv. The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018.
6. Revised Secretarial Standards issued by the Institute of Company Secretaries of India.

We further report that the company being mainly engaged in the business of information Technology and Information Technology enable service including banking transaction services and document management services for telecommunication companies, internet service providers, payment banks etc, we have relied on the representation made by the company and its officers for system and as confirmed by the management ,there are no specific applicable laws to the Company, which requires approvals or compliances under the respective laws, We have relied on the representations made by the Company and its officers regarding the systems in place, as confirmed by the management.

During the year under the report, the provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc. mentioned above read with circulars, notifications and amended rules, regulations, standards etc. issued by the Ministry of Corporate Affairs, Securities and Exchange Board of India and such regulatory authorities for such acts, rules, regulations, standards etc. as may be applicable, from time to time issued for compliances, have been complied by the Company.

We further report that –

During the Period under review, provisions of the following Acts, Rules, Regulations, Guidelines, Standards, are not applicable to the Company:

- i. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client; - the Company is not registered as Registrar to an Issue & Share Transfer Agent. **However, the Company has appointed kfin Technologies Limited as Registrar & Share Transfer Agent as per the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.**
- ii. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
- iii. Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;
- iv. Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
- v. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; and
- vi. Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Overseas Direct Investment and External Commercial Borrowings.
- vii. circulars/ guidelines/ Amendments issued thereunder.

We further report that -

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and Woman Director. There were no changes in the composition of the Board of Directors / appointment / re-appointments of Directors during the period under review.

Adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Since none of the members have communicated dissenting views in the matters / agenda proposed from time to time for consideration of the Board and Committees thereof, during the year under the report, hence were not required to be captured and recorded as part of the minutes.

We further report that –

There are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Note: This Report is to be read with our letter of even date which is annexed as **Annexure I** which forms an integral part of this report.

For, SCS and Co. LLP

Company Secretaries

Firm Registration Number: - L2020GJ008700

Peer Review Number: - 5333/2023

Anjali Sangtani

Partner

M. No. F14118, COP: - 23630

UDIN: F014118H001336824

Place : Ahmedabad

Date : September 01, 2026

Annexure 1

To,
The Members,
Airan Limited
408 Kirtiman Complex B/H Rembrandt,
C.G Road, Ahmedabad,
Gujarat, India, 380006

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of secretarial records. The verification was done on test basis, on the records and documents provided by the Management of the Company, to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices followed by us provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
4. The compliance of the provision of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to verification of procedures on test basis.
5. Wherever required, We have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For, SCS and Co. LLP

Company Secretaries

Firm Registration Number: - L2020GJ008700

Peer Review Number: - 5333/2023

Anjali Sangtani

Partner

M. No. F14118, COP: - 23630

UDIN: F014118H001336824

Place : Ahmedabad
Date : September 01, 2026

Annexure G

**SECRETARIAL COMPLIANCE REPORT
FOR THE YEAR ENDED MARCH 31, 2026.**

To,
The Board of Directors,
Airan Limited,
CIN: L74140GJ1995PLC025519
Registered office: 408 Kirtiman Complex B/H Rembrandt,
C.G Road, Ahmedabad, Gujarat, India, 380006

Dear Sir/Madam,

We have been engaged by Airan Limited (hereinafter referred to as “the Company”), bearing CIN: L74140GJ1995PLC025519, whose equity shares are listed on National Stock exchange of India Limited (NSE) and BSE Limited (BSE), to conduct an audit in terms of Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, read with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, NSE Master Circular Ref No. NSE/CML/2026/10 & BSE Master Circular notice no. 20260430-29 dated April 30, 2026 and NSE Circular Ref. No: NSE/CML/2023/30 & BSE Notice No. 20230410-41 dated April 10, 2023 to issue the Secretarial Compliance Report thereon.

The responsibility for maintaining records and devising proper systems to ensure compliance with the provisions of all applicable SEBI Regulations and circulars/guidelines issued thereunder rests with the management of the Company. My responsibility is to verify compliance by the Company with these applicable SEBI Regulations and circulars/guidelines issued from time to time and to issue a report thereon.

The audit has been conducted in accordance with the Guidance Note on Annual Secretarial Compliance Report issued by the Institute of Company Secretaries of India (ICSI), and in a manner that involved such examinations and verifications as were considered necessary and appropriate for the purpose.

The Secretarial Compliance Report for the financial year ended March 31, 2026 is enclosed herewith for your reference and records.

For, SCS and Co. LLP
Company Secretaries

Firm Registration Number: - L2020GJ008700
Peer Review Number: - 5333/2023

Anjali Sangtani
Partner

M. No. A41942, COP: - 23630
UDIN: A041942H000550681

Place : Ahmedabad
Date : May 30, 2026

**SECRETARIAL COMPLIANCE REPORT OF
AIRAN LIMITED**

(CIN: L74140GJ1995PLC025519)

For the Financial Year ended on March 31, 2026

[Pursuant to Regulation 24A of the SEBI

(Listing Obligations and Disclosure Requirements) Regulations, 2015]

We, have examined:

- all the documents and records made available to us and explanation provided by Airan Limited ("the Company" or "the listed entity" or "AIRAN"),
- the filings/ submissions made by the listed entity to the stock exchanges,
- website of the listed entity and
- any other document/ filing, as may be relevant, which has been relied upon to make this certification,

For the year ended on March 31, 2026 ("Review Period") in respect of compliance with the provisions of;

- the Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the Regulations, circulars, guidelines issued thereunder; and
- the Securities Contracts (Regulation) Act, 1956 ("SCRA"), rules made thereunder and the Regulations, circulars, guidelines issued thereunder by the Securities and Exchange Board of India ("SEBI");

The specific Regulations, whose provisions and the circulars/ guidelines issued thereunder, have been examined, include;

- Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments from time to time ("LODR Regulations");
- Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 (to the extent applicable);
- And circulars/ guidelines/ Amendments issued thereunder.

Based on the above examination and explanation/clarification given by the Company and its officers/KMP's, we hereby report that, during the Review Period the compliance status of the listed entity is appended as below:

Sr. No.	Particulars	Compliance Status (Yes/No/NA)	Observations/ Remark by PCS
1	Secretarial Standard: The compliances of the listed entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries India (ICSI) as notified by the Central Government under section 118(10) of the Companies Act, 2013 and mandatorily applicable.	Yes	None
2	Adoption and timely updation of the Policies: - All applicable policies under SEBI Regulations are adopted with the approval of board of directors of the listed entities. - All the policies are in conformity with SEBI Regulations and has been reviewed & timely updated as per the regulations/circulars/guidelines issued by SEBI.	Yes Yes	None None
3	Maintenance and disclosures on Website: - The Listed entity is maintaining a functional website. - Timely dissemination of the documents/ information under a separate section on the website. - Web-links provided in annual corporate governance reports under Regulation 27(2) are accurate and specific which redirects to the relevant document(s)/ section of the website.	Yes Yes Yes	None None None
4	Disqualification of Director: None of the Director of the Company are disqualified under Section 164 of Companies Act, 2013 as confirmed by the listed entity.	Yes	None
5	Details related to Subsidiaries of listed entities have been examined w.r.t: - Identification of material subsidiary companies. - Requirements with respect to disclosure of material as well as other subsidiaries.	Yes Yes	

6	Preservation of Documents The listed entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival policy prescribed under SEBI LODR Regulations, 2015.	Yes	None
7	Performance Evaluation The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees at the start of every financial year as prescribed in SEBI Regulations.	Yes	As per SEBI LODR and Companies Act, the Board Evaluation is required to be done once in a year. Formal process of Performance Evaluation was carried out in the Month of Feb. 2026 for FY 25-26.
8	Related Party Transactions a) The listed entity has obtained prior approval of Audit Committee for all related party transactions. b) In case no prior approval obtained, the listed entity shall provide detailed reasons along with confirmation whether the transactions were subsequently approved/ratified/rejected by the Audit committee.	Yes NA	Since, all Related party transactions were entered after obtaining prior approval of audit committee point (b) is not applicable
9	Disclosure of events or information: The listed entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of SEBI LODR Regulations, 2015 within the time limits prescribed thereunder.	Yes	-
10	Prohibition of Insider Trading: The listed entity is in compliance with Regulation 3(5) & 3(6) SEBI (Prohibition of Insider Trading) Regulations, 2015.	Yes	
11	Actions taken by SEBI or Stock Exchange(s), if any: No Actions taken against the listed entity / its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued thereunder.	No action was taken/ required to be taken.	None
12	Resignation of statutory auditors from the listed entity or its material] subsidiaries: In case of resignation of statutory auditor from the listed entity or any of its material subsidiaries during the financial year, the listed entity and / or its material subsidiary(ies) has / have complied with paragraph 6.1 and 6.2 of section V-D of chapter V of the Master Circular on compliance with the provisions of the LODR Regulations by listed entities.	NA	The Statutory Auditors of the Listed Entity did not resign during the Review Period. The Listed Entity does not have a material subsidiary.
13	Additional non-compliances, if any additional non-compliance observed for all SEBI regulation / circular / guidance note etc.	No	-

We hereby report that, during the review period;

- a) The listed entity has complied with the provisions of the above Regulations and circulars/ guidelines issued thereunder to the extent applicable and in the manner;

Sr. No.	Compliance Requirement (Regulations/ circulars / guidelines including specific clause	Regulation/ Circular No.	Deviations	Action Taken by	Type of Action	Details of Violation	Fine Amount	Observations/ Remarks of the Practicing Company Secretary	Management Response	Remarks
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Not Applicable

- b) The listed entity has taken the following actions to comply with the observations made in previous reports:

Sr. No.	Compliance Requirement (Regulations/ circulars / guidelines including specific clause	Regulation/ Circular No.	Deviations	Action Taken by	Type of Action	Details of Violation	Fine Amount	Observations/ Remarks of the Practicing Company Secretary	Management Response	Remarks
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Not Applicable

We further report that, during the review period, following regulations issued by the Securities and Exchange Board of India were not applicable to the Company, since there were no such instances occurred during the review period that requires the compliance under the said regulations;

- Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018;
- The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
- Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
- Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;
- Securities And Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- The reporting under Section V-D of the Master circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026 issued by the Securities and Exchange Board of India on "Resignation of statutory auditors from listed entities and their material subsidiaries".

Assumptions & Limitation of scope and Review:

- Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity,
- Our responsibility is to certify based upon our examination of relevant documents and information. This is neither an audit nor an expression of opinion.
- We have not verified the correctness and appropriateness of financial Records and Books of Accounts of the listed entity.
- This Report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity.

For, SCS and Co. LLP
Company Secretaries

Firm Registration Number: - L2020GJ008700
Peer Review Number: - 5333/2023

Anjali Sangtani
Partner

Place : Ahmedabad
Date : May 30, 2026

M. No. A41942, COP: - 23630
UDIN: - A041942H000550681

Financial Statements **Standalone**



Independent Auditors' Report

To The Members of Airan Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of Airan Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, and the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flows and the Statement of Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and its profit/loss and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

- The Board of Directors is responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the standalone financial statements and our auditors' report thereon.
- Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
- In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. We have nothing to report in this regard.
- When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 'The Auditor's responsibilities Relating to Other Information'.

Management's Responsibility for the Standalone Financial Statement

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that :

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account.

- d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (b) Based on the audit procedures that has been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) above, contain any material misstatement.
 - v. The company has not declared any dividend in the previous year, hence reporting under this clause is not applicable.
 - vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software except that, audit trail feature is not enabled for direct changes to data when using certain access rights. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with in respect of the accounting software.
2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.
3. The Company has paid/ provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.

For DEORA MAHESHWARI & CO.
Chartered Accountants
Firm's Registration Number: 123009W

CA. Aditya Deora
Partner
Membership No. 160575
UDIN: 26160575CTNGFN7017

Date : May 30, 2026
Place : Ahmedabad

Annexure A to the Independent Auditors' Report

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the members of Airan Limited of even date)

Report on the Internal Financial Control under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013

We have audited the internal financial controls over financial reporting of Airan Limited ('the company') as of March 31, 2026 in conjunction with our standalone Ind AS audit of the financial statements of the company for the year ended on that date.

Management's Responsibility for Internal Financial Control

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards of Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Notes required that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls systems over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining and understanding of internal financial controls over financial reporting, assessing the risk that material weakness exists, and testing and evaluating the design and operating effectiveness of the internal control based on the assessed risk. The procedures selected depends on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis of our audit opinion of the company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that

- (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of the management and directors of the company;
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Control over Financial Reporting

Because of the inherent limitations of internal financial control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to fraud or error may occur and not be detected. Also, projections of any evaluation of the internal financial control over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the ICAI.

For DEORA MAHESHWARI & CO.
Chartered Accountants
Firm's Registration Number: 123009W

CA. Aditya Deora
Partner
Membership No. 160575
UDIN: 26160575CTNGFN7017

Date : May 30, 2026
Place : Ahmedabad

Annexure - B to the Independent Auditors' Report

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the members of Airan Limited of even date)

- i. a. (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and relevant details of right-of-use assets.
(B) The Company has maintained proper records showing full particulars of intangible assets.
- b. The property, plant and equipment were physically verified during the year by the Management which, in our opinion, provides for physical verification at reasonable intervals. No material discrepancies were noticed on such verification.
- c. Based on our examination of the registered sale deed / transfer deed / conveyance deed provided to us, we report that, the title deeds of the immovable properties, (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the Company) disclosed in the financial statements included in property, plant and equipment are held in the name of the Company as at the balance sheet date except the following as mentioned in Notes to Accounts.
- d. The Company has not revalued any of its property, plant and equipment (including right of use assets) or intangible assets, during the year.
- e. No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder
- ii. The Company is in the business of providing Business Auxiliary & Support services and does not have any physical inventories. Accordingly, reporting under Clause 3 (ii) of the Order is not applicable to the Company.
- iii. a. The Company has provided loans or advances in the nature of loans, stood guarantee, or provided security during the year and details of which are given below:

	(₹ in lakhs)			
	Loans	Advances in nature of loans	Guarantees	Security
A. Aggregate amount granted / provided during the year:				
- Subsidiaries	-	-	-	-
- Others	585.20	-	-	-
B. Balance outstanding as at balance sheet date in respect of above cases:				
- Subsidiaries	-	-	-	-
- Others	1986.12	-	-	-

- b. The investments made, guarantees provided, security given and the terms and conditions of the grant of all the above-mentioned loans and advances, in the nature of loans and guarantees provided, during the year are, in our opinion, prima facie, not prejudicial to the Company's interest.
- c. In respect of loans and advances in the nature of loans, the schedule of repayment of principal and payment of interest has been stipulated and the repayments or receipts are regular.
- d. No amount is overdue from the above, as on March 31, 2026
- e. No loan or advance in the nature of loan granted which has fallen due during the year and has not been renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties. Hence, the clause is not applicable.
- f. The company has granted many loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment and details of which are given below:

	(₹ in lacs)			
	Loans	Advances in nature of loans	Guarantees	Security
A. Aggregate amount granted / provided during the year:				
- Subsidiaries	-	-	-	-
- Others	-	-	-	-
B. Balance outstanding as at balance sheet date in respect of above cases:				
- Subsidiaries	-	-	-	-
- Others	-	-	-	-

- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause (v) of the Order is not applicable.
- vi. The maintenance of cost records has not been specified for the activities of the Company by the Central Government under section 148(1) of the Companies Act, 2013. Having regard to the nature of the Company's business / activities, reporting under clause (vi) of the Order is not applicable.
- vii. a. Undisputed statutory dues, including Goods and Service tax, Provident Fund, Employees' State Insurance, Income-tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, cess and other material statutory dues applicable to the Company have been regularly deposited by it with the appropriate authorities in all cases during the year.
There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income-tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, cess and other material statutory dues in arrears as at March 31, 2026 for a period of more than six months from the date they became payable
- b. There were few statutory dues referred to in sub-clause (a) that have not been deposited on account of any dispute, details of which are as below:

Name of the Statute	Nature of the Dues	Amount in (Rs. in Lakhs)	Period	Forum where dispute is pending
The Income Tax Act, 1961	Income Tax	144.00	Assessment Year 2016-17	Commissioner of Income Tax (Appeals)
The Income Tax Act, 1961	Income Tax	1842.00	Assessment Year 2017-18	Commissioner of Income Tax (Appeals)
The Income Tax Act, 1961	Income Tax	6.30	Assessment Year 2020-21	CPC (Income Tax)
The Income Tax Act, 1961	Income Tax	4.60	Assessment Year 2025-26	CPC (Income Tax)

- viii. There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.
- ix. a. The company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the current financial year.
- b. The Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
- c. The Company has applied term loans for the purpose for which the loans were obtained.
- d. The Company has not utilised funds raised on short term basis, for long term purposes.
- e. The company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- f. The company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- x. a. The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- b. The company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. a. To the best of our knowledge, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
- b. To the best of our knowledge, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
- c. As represented to us by the Management, there were no whistle blower complaints received by the Company during the year (and up to the date of this report).
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- xiv. a. In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
- b. We have considered, the internal audit reports issued to the Company during the year and covering the period upto March 31, 2026
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. a. The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause (xvi)(a), (b) and (c) of the Order is not applicable.
- b. The Company has not conducted non-banking financial / housing finance activities during the year. Accordingly, the reporting under clause 3(xvi)(b) of the Order is not applicable to the Company.
- c. The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under clause 3(xvi)(c) of the Order is not applicable to the Company.
- d. Based on the information and explanations provided by the management of the Company, the Group does not have any CICs, which are part of the Group. We have not, however, separately evaluated whether the information provided by the management is accurate and complete. Accordingly, the reporting under clause 3(xvi)(d) of the Order is not applicable to the Company.
- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.

xviii. There has been no resignation of the statutory auditors of the Company during the year.

xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. The Company has fully spent the required amount towards Corporate Social Responsibility (CSR) and there are no unspent CSR amount for the year requiring a transfer to a Fund specified in Schedule VII to the Companies Act or special account in compliance with the provision of sub-section (6) of section 135 of the said Act. Accordingly, reporting under clause (xx) of the Order is not applicable for the year

Date : May 30, 2026
Place : Ahmedabad

For DEORA MAHESHWARI & CO.
Chartered Accountants
Firm's Registration Number: 123009W

CA. Aditya Deora
Partner
Membership No. 160575
UDIN: 26160575CTNGFN7017

Standalone Balance Sheet as at 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

			(Amount in Lakhs)	
Particulars	Notes	As at March 31, 2026	As at March 31, 2025	
ASSETS				
Non-current assets				
Property, plant and equipment	4	6,229.95	6,559.60	
Capital work in progress	4	193.40	192.90	
Intangible assets	5	25.60	35.84	
Financial Assets				
i) Investments	6(a)	2,434.39	1,978.43	
Other non-current assets	11	22.00	-	
Total non-current assets		8,905.35	8,766.77	
Current assets				
Financial Assets				
i) Investments	6(b)	1,544.86	157.20	
ii) Trade receivables	7	2,400.77	1,897.79	
iii) Cash and cash equivalents	8	406.46	29.19	
iv) Bank balances other than cash and cash equivalents	8	555.68	2,266.73	
v) Loans	9	1,986.13	1,620.53	
vi) Other financial assets	10	156.38	268.59	
Other current assets	11	672.17	316.20	
Total current assets		7,722.46	6,556.23	
Total assets		16,627.81	15,322.99	
EQUITY AND LIABILITIES				
Equity				
Equity Share Capital	12	2,500.40	2,500.40	
Other Equity	13	11,683.81	10,625.67	
Total Equity		14,184.21	13,126.07	
Liabilities				
Non-current liabilities				
Financial Liabilities				
i) Borrowings	14(a)	-	-	
Employees Benefit Obligation	15	230.11	206.47	
Deferred tax liabilities	16	668.74	668.18	
Total non-current liabilities		898.85	874.65	
Current liabilities				
Financial Liabilities				
i) Borrowings	14(b)	-	52.51	
ii) Trade Payables	17	-	-	
Total outstanding dues of micro enterprises and small enterprises		-	-	
Total outstanding dues of creditors other than micro enterprises and small enterprises		277.86	229.97	
iii) Other Financial Liabilities	18	-	0.27	
Other current liabilities	19	1,266.89	1,039.52	
Total current liabilities		1,544.75	1,322.28	
Total Liabilities		2,443.60	2,196.93	
Total Equity And Liabilities		16,627.81	15,322.99	
Material accounting policies	3			

The notes referred to above form are an integral part of these financial statements
As per our report of even date attached

For **DEORA MAHESHWARI & CO.**
Chartered Accountants
Firm's Registration Number: 123009W

CA Aditya Deora
Partner
M. No. 160575
UDIN: 26160575CTNGFN7017

Place : Ahmedabad
Date : May 30, 2026

For and on behalf of the Board of Directors of
AIRAN Limited

Sandeepkumar Agrawal
(Chairman & Managing Director)
DIN: 02566480

Krunal Jethva
(Chief Financial Officer)

Poonam Agrawal
(Executive Director)
DIN: 01712128

CS Stuti Kinariwala
(Company Secretary)

Standalone Statement of Profit and Loss

for the year ended 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

		(Amount in Lakhs)	
Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue from operations	20	10,137.08	9,407.52
Other income	21	577.38	1,029.51
Total income		10,714.46	10,437.03
Expenses			
Co-ordinator charges	22(a)	2,124.55	1,667.19
Data processing expense	22(b)	855.56	579.86
Employee benefits expense	23	5,106.02	4,932.93
Finance costs	24	2.43	2.23
Depreciation and amortisation expense	5&6	425.48	429.06
Other expenses	25	750.46	677.01
Total expenses		9,264.50	8,288.29
Profit before exceptional items and tax		1,449.96	2,148.74
Exceptional Items, net expense / (income)		14.35	-
Profit before tax		1,435.61	2,148.74
Tax expense			
Current tax		(304.00)	(361.00)
Previous year tax		(20.22)	(32.13)
Deferred tax		(13.83)	(75.01)
Total Tax expense		(338.04)	(468.14)
Profit for the year after tax		1,097.57	1,680.60
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss			
Remeasurement of the net defined benefit liability / asset		(52.68)	(10.61)
Income tax relating to items that will not be reclassified to profit or loss		13.26	2.67
Net other comprehensive income not to be reclassified subsequently to profit or loss		(39.42)	(7.94)
Total comprehensive income for the year, net of tax		1,058.15	1,672.66
Earnings per share: (Nominal value per equity share of Rs. 2 each)			
Weighted average number of equity shares outstanding during the year		1,250.20	1,250.20
Basic and diluted	13	0.88	1.34
Material accounting policies	3		

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

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DIN: 01712128

Krunal Jethva
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CS Stuti Kinariwala
(Company Secretary)

Standalone Statement of Changes in Equity

for the year ended 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

a. Equity share capital

	Note 12	
Balance as at 1 April 2024		2,500.40
Changes in equity share capital during 2024-25		-
Balance as at 31 March 2025	4	2,500.40
Changes in equity share capital during 2025-26		-
Balance as at 31 March 2026		2,500.40

b. Other equity

	Note 13		
	Reserves and surplus		Total
	Share premium	Retained earnings	
Balance at 1 April 2024	176.41	8,776.60	8,953.01
Total comprehensive for the year ended 31 March 2024			
Profit or loss (net of tax)	-	1,680.60	1,680.60
Other comprehensive income (net of tax)	-	(7.94)	(7.94)
Total comprehensive income for the year	-	1,672.66	1,672.66
Balance at 31 March 2025	176.41	10,449.26	10,625.67
	Reserves and surplus		Total
	Share premium	Retained earnings	
Balance at 1 April 2025	176.41	10,449.26	10,625.67
Total comprehensive for the year ended 31 March 2026			
Profit or loss (net of tax)	-	1,097.57	1,097.57
Other comprehensive income (net of tax)	-	(39.42)	(39.42)
Total comprehensive income for the year	-	1,058.14	1,058.14
Balance at 31 March 2026	176.41	11,507.40	11,683.81
Material accounting policies	(Note-3)		

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575CTNGFN7017

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of

AIRAN Limited

Sandeepkumar Agrawal

(Chairman & Managing Director)

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Poonam Agrawal

(Executive Director)

DIN: 01712128

CS Stuti Kinariwala

(Company Secretary)

Standalone Statement of Cash Flows

for the year ended 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

		(Amount in Lakhs)	
Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
A. CASH FROM OPERATING ACTIVITY :			
NET PROFIT BEFORE TAX :		1,449.96	2,148.74
Adjustment For :			
Depreciation		425.48	429.06
FV Adjustment on current investments		(328.01)	(727.81)
Finance Cost / Interest Paid		2.43	2.23
Interest Income		(163.45)	(232.58)
(Profit) / Loss on Sale of investments		(80.89)	(55.24)
(Profit) / Loss on Disposal of Property Plant & Equipment		(2.30)	(4.70)
Exceptional Item		(14.35)	-
Operating Activity Before Working Capital Changes		1,288.88	1,559.69
Adjustment For :			
(Increase) / Decrease in Other Financial Assets		112.21	(81.50)
(Increase) / Decrease in Trade & Other Receivables		(502.99)	865.32
(Increase) / Decrease in Other Current Assets		(355.97)	17.71
Increase / (Decrease) in Other Financial Liabilities		(0.27)	-
Increase / (Decrease) in Other Current Liabilities		227.36	(58.76)
(Decrease)/increase in trade payables		47.89	(14.95)
(Decrease)/increase in Provisions		(29.04)	50.05
Cash generated (used in) / from operations		788.06	2,337.56
Income tax paid (net of refunds)		(324.22)	(393.13)
Net cash flows (used in) / from operating activities (A)		463.84	1,944.42
B CASH FLOW FROM INVESTING ACTIVITIES :			
Payment for purchase of property, plant and equipment		(240.90)	(385.25)
Payment for purchase of intangible assets		-	(36.89)
Proceeds from disposal of Property, Plant & Equipment		157.10	53.80
Loans Given		(1,251.15)	(1,246.59)
Loans recovered back		951.78	1,369.72
Purchase of Investments		(7,020.95)	(1.53)
Sale of Investments		5,594.36	93.97
Interest received		89.11	102.75
Net Cash Flow from Investing Activities : (B)		(1,720.67)	(50.01)
C CASH FLOW FROM FINANCING ACTIVITIES :			
Proceeds from Short Term Borrowings (net)		(52.51)	49.48
Interest Paid		(2.43)	(2.23)
Net Cash Flow from Financing Activities : (C)		(54.95)	47.25
Net Increase/(Decrease) in Cash & Cash Equivalent : (A + B + C) = (D)		(1,311.77)	1,941.66
Cash & Cash Equivalents (Opening):			
Cash on Hand		5.21	0.56
Balance with Banks		2,290.71	353.70
		2,295.92	354.26
Cash & Cash Equivalents (Closing):	8		
Cash on Hand		8.01	5.21
Balance with Banks		954.14	2,290.71
		962.15	2,295.92
Material accounting policies	3		

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575CTNGFN7017

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of

AIRAN Limited

Sandeepkumar Agrawal

(Chairman & Managing Director)

DIN: 02566480

Poonam Agrawal

(Executive Director)

DIN: 01712128

Krunal Jethva

(Chief Financial Officer)

CS Stuti Kinariwala

(Company Secretary)

Notes on Standalone Financial Statements for the year ended 31st March 2026

1 Corporate information

Airan Limited is a public company incorporated under provisions of Companies Act, 1956. The Company is a leading provider of consulting, technology, outsourcing and next generation digital services & software, enabling clients to execute strategies for their digital transformation. Strategic objective of the company is to build a suitable organisation that remains relevant to the agenda of clients, while creating growth opportunities for employees and generating profitable returns for investors. The Company's strategy is to be a navigator for our clients as they ideate on, plan and execute their journey to a digital future.

1(a) Statement of Compliance

These standalone financial statements comply with the Indian Accounting Standards (referred to as "Ind AS") as prescribed under section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules as amended from time to time.

2 Basis of preparation of financial statements

2.1 Basis of Preparation and presentation

The Separate Financial Statements (also called Standalone Financial Statements) have been prepared under historical cost convention basis except for certain financial assets and financial liabilities which have been measured at fair value. Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. The Company's presentation and functional currency is Indian Rupees (Rs) and all values are rounded to the nearest Rupees in Lakhs

2.2 Use of estimates

The preparation of the Company's Ind AS financial statements requires management to make informed judgements, reasonable assumptions and estimates that affect the amounts reported in the financial statements and notes thereto. Uncertainty about these could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in the future periods. These assumptions and estimates are reviewed periodically based on the most recently available information. Revisions to accounting estimates are recognized prospectively in the Statement of Profit & Loss in the period in which the estimates are revised and in any future periods affected. In the assessment of the Company, the most significant effects of use of judgments and/or estimates on the amounts recognized in the financial statements relate to the following areas:

- **Useful lives of property, plant & equipment:** The Company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods. (Refer note 5)
- **Provision for income tax and deferred tax assets (Note 16 and Note 19):** The Company uses estimates and judgements based on the relevant rulings in the areas of allocation of revenue, costs, allowances and disallowances which is exercised while determining the provision for income tax. A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised. Accordingly, the Company exercises its judgement to reassess the carrying amount of deferred tax assets at the end of each reporting period.
- **Employee benefits (Note 3.13) :** The accounting of employee benefit plans in the nature of defined benefit requires the Company to use assumptions. These assumptions have been explained under employee benefits note.

3 Material accounting policies

3.1 Current and Non-current classification

The Company presents assets and liabilities in the Balance Sheet based on Current/ Non-Current classification.

An asset is treated as Current when it is –

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

3.2 Property, plant and equipment

Recognition and measurement

- a) The cost of an item of property, plant and equipment is recognized as an asset only if it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably.
- b) Property, plant and equipment are stated at cost net of accumulated depreciation and accumulated impairment loss, if any.
- c) The initial cost of an asset comprises its purchase price or construction cost (including import duties and non-refundable taxes) after deducting trade discounts and rebates, any costs directly attributable to bringing the asset into the location and condition necessary for it to be capable of operating in the manner intended by management, the initial estimate of any decommissioning obligation (if any) and the applicable borrowing cost till the asset is ready for its intended use.
- d) Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.
- e) Any gain or loss on disposal of an item of property, plant and equipment is recognized in profit or loss.
- f) Spare parts which meet the definition of property plant and equipment are capitalized as property, plant and equipment. In other cases, the spare parts are inventorised on procurement and charged to Statement of Profit & Loss on issue/consumption.

Capital work-in-progress:

Projects under which property, plant and equipment are not yet ready for their intended use are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

3.3 Intangible assets: Intangible assets acquired separately are measured at cost of acquisition. Following initial recognition, intangible assets are carried at cost less accumulated amortization and impairment losses, if any.

3.4 Depreciation

Depreciation is provided for property, plant and equipment on a written down value so as to expense the cost less residual value over their estimated useful lives based on a technical evaluation. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis.

The estimated useful lives are as mentioned below:

Type of Asset	Useful Lives
Buildings	60 Years
Office Equipments	5 Years
Furniture & Fixtures	10 Years
Vehicles	8 Years
Computer Equipments	3 Years

Depreciation on assets acquired / disposed off during the year is provided on pro-rata basis with reference to the date of addition/disposal.

Intangible assets are amortized over their respective estimated useful life which reflects the manner in which the economic benefit is expected to be generated. The estimated useful life of amortizable intangibles is reviewed at the end of each reporting period and change in estimates if any are accounted for on a prospective basis.

Intangible assets are amortized over a period of its useful life as estimated by the management.

Softwares having specific estimated life of 3 Years / 5 Years are depreciated over a period of their useful life considering the straight line method of depreciation.

3.5 Cash flow Statement

Cash flows from operating activities are reported using the indirect method, whereby profit/(loss) and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments.

3.6 Transaction in Foreign Currency

Foreign currency transactions are recorded at the exchange rate prevailing on the date of such transaction. Foreign currency monetary assets and liabilities are reported using the closing rate. Gains and losses arising on account of difference in foreign exchange rates on settlement/translation of monetary assets and liabilities on the closing date are recognized in the Statement of Profit and Loss.

3.7 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

3.7.1 Cash and cash equivalents

Cash comprises cash on hand and demand / short term deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

3.7.2 Investments

Investments in liquid funds and equity shares are primarily held for Company's temporary cash requirements and can be readily convertible in cash. These investments are initially recorded at fair value and classified as fair value through profit or loss. The Company measures investment in subsidiaries at cost less provision for impairment, if any.

3.7.3 Trade receivables

Trade receivables are amounts due from customers for sale of services in the ordinary course of business. Trade receivables are initially recognized at its transaction price and are classified as current assets as it is expected to be realised in the normal operating cycle of the business.

3.7.4 Borrowings

Borrowings are initially recorded at fair value and subsequently measured at amortized costs using effective interest method. Transaction costs are charged to statement of profit and loss as financial expenses over the term of borrowing as part of effective Interest Expense.

3.7.5 Trade payables

Trade payables are amounts due to vendors for purchase of goods and services in the ordinary course of business and are classified as current liabilities as it is expected to be settled in the normal operating cycle of the business.

3.7.6 Other financial assets and liabilities

Other non-derivative financial instruments are initially recognized at fair value and subsequently measured at amortized costs using the effective interest method.

3.7.7 De-recognition of financial assets and liabilities

The Company derecognizes a financial asset when the contractual right to the cash flows from the asset expires or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction that transfers substantially all the risks and rewards of ownership of the financial asset. The Company derecognizes a financial liability when its contractual obligations are discharged, cancelled or expired; the difference between the carrying amount of derecognized financial liability and the consideration paid is recognized as profit or loss.

3.8 Leases - Company as a lessee

The Company, as a lessee, recognises a right-of-use asset and a lease liability for its leasing arrangements, if the contract conveys the right to control the use of an identified asset. The contract conveys the right to control the use of an identified asset, if it involves the use of an identified asset and the Company has substantially all of the economic benefits from use of the asset and has right to direct the use of the identified asset. The cost of the right-of-use asset shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate. For short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the lease term.

3.9 Impairment of assets

Financial assets

At each balance sheet date, the Company assesses whether a financial asset is to be impaired. The Company measures the loss allowance for financial assets at an amount equal to lifetime expected credit losses if the credit risk on that financial asset has increased significantly since initial recognition. For Trade Receivables, Lease Receivables and Contract Assets, the Company applies "Simplified Approach" which require expected lifetime losses to be recognised from initial recognition of those assets. For financial assets measured at amortised cost other than those to which simplified approach is followed, if the credit risk on a financial asset has not increased significantly since initial recognition, the Company measures the loss allowance for financial assets at an amount equal to 12-month expected credit losses. The Company uses both forward-looking and historical information to determine whether a significant increase in credit risk has occurred.

Non-financial assets

Tangible and Intangible assets

Property, plant and equipment and intangible assets with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost of disposal and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating unit (CGU) to which the asset belongs. If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized in the statement of profit and loss to such extent. When an impairment loss subsequently reverses, the carrying amount of the asset (or a CGU) is increased to the revised estimate of its recoverable amount, such that the increase in the carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or CGU) in prior years. A reversal of an impairment loss is recognised immediately in statement of profit and loss.

3.10 Revenue Recognition

The Company derives revenues primarily from consulting, technology, outsourcing, next-generation services and software. Contracts with customers are either on a time, unit of work, fixed-price or on a fixed-timeframe basis. Revenues from customer contracts are considered for recognition and measurement when the contract has been approved in writing by the parties to the contract, the parties to the contract are committed to perform their respective obligations under the contract, and the contract is legally enforceable. Revenue is recognized upon transfer of control of promised services ("performance obligations") to customers in an amount that reflects the consideration the Company is entitled to receive in exchange for these services ("transaction price").

The Company assesses the services promised in a contract and identifies distinct performance obligations in the contract. The Company allocates the transaction price to each distinct performance obligation based on the relative standalone selling price. The price that is regularly charged for a service when sold separately is the best evidence of its relative standalone selling price.

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

Revenue from subsidiaries is recognised based on transaction price which is at arm's length.

3.11 Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of these assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in statement of profit and loss in the period in which they are incurred. There was no such case necessitating capitalization of borrowing costs during the year.

3.12 Provisions and Contingencies

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

3.13 Employees Benefit

Short term employee benefits: Short term employee benefits are recognized as expenses at the undiscounted amount in the Profit or Loss of the year for which the related service is rendered.

Long term employee benefits:

a) Defined Contribution Plan:

As per applicable laws the eligible employees of the company are entitled to receive benefits under the provident fund, a defined contribution plan, in which both employees and company make monthly contribution at specified percentage of the covered employee salary. The contributions as specified under the law are paid to the respective provident fund authorities as specified by law as per the scheme framed under the governing laws.

b) Defined benefit plans:

The company has not formulated any specific terms of employment providing for specific retirement benefits. However as per applicable laws, the company has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees at retirement, death/disablement while in employment or termination of employment, of an amount equivalent to 15 days salary with reference to the number of completed year of service and last drawn salary. As required under Ind AS 19 "Employee Benefits", the company has made provision and account for liability for gratuity payable in future based on an independent actuarial valuation. Remeasurements of defined benefit plan are recognised in other comprehensive income.

c) Termination benefits:

Termination benefits are charged to the Statement of Profit and Loss in the year of accrual when the Company is committed without any possibility of withdrawal of an offer made to either terminate employment before the normal retirement date or as a result of an offer made to encourage voluntary retirement.

3.14 Taxes on income

Income tax expense comprises current and deferred tax expense. Income tax expenses are recognized in profit or loss, except when they relate to items recognized in other comprehensive income or directly in equity, in which case, income tax expenses are also recognized in other comprehensive income or directly in equity respectively. Current tax is the tax payable on the taxable profit for the year, using tax rates enacted or substantively enacted by the end of reporting period by the governing taxation laws, and any adjustment to tax payable in respect of previous periods. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred taxes arising from deductible and taxable temporary differences between the tax base of assets and liabilities and their carrying amount in the financial statements are recognized using substantively enacted tax rates and laws expected to apply to taxable income in the years in which the temporary differences are expected to be received or settled. The deferred tax arising from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction are not recognized. Deferred tax asset are recognized only to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences can be utilized. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized. Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

3.15 Earning Per Share

Basic earnings per share is computed and disclosed using the weighted average number of common shares outstanding during the year. Dilutive earning per share is computed and disclosed using the weighted average number of common and dilutive common equivalent shares outstanding during the year, except when the results would be anti-dilutive.

**4 Property, plant and equipment
Reconciliation of carrying amount**

(Amount in Lakhs)

Particulars	Land	Buildings	Office Equipments	Furniture, Fixtures & Electrical Fittings	Vehicles	Computers & Peripherals	Total
Gross carrying amount							
Balance at 1 April 2024	916.75	6,696.97	175.49	344.59	365.84	653.33	9,152.97
Additions	-0.00	3.48	21.60	78.19	198.96	59.02	361.25
Disposals	-0.00	(47.75)	-0.00	-0.00	(1.35)	-	(49.10)
Balance at 31 March 2025	916.75	6,652.70	197.09	422.78	563.46	712.35	9,465.13
Balance at 1 April 2025	916.75	6,652.70	197.09	422.78	563.46	712.35	9,465.13
Additions	-0.00	151.37	56.11	6.14	-0.00	37.03	250.65
Disposals	-0.00	(165.05)	-0.00	-0.00	-0.00	-	(165.05)
Balance at 31 March 2026	916.75	6,639.02	253.20	428.91	563.46	749.38	9,550.73
Accumulated depreciation							
Balance at 1 April 2024	-	1,383.62	103.96	208.69	194.66	592.97	2,483.90
Depreciation for the year	-	228.41	16.31	43.16	87.36	46.40	421.64
Balance at 31 March 2025	-	1,612.03	120.27	251.85	282.01	639.37	2,905.53
Balance at 1 April 2025	-	1,612.03	120.27	251.85	282.01	639.37	2,905.53
Depreciation for the year	-	230.20	25.89	45.33	85.44	28.38	415.24
Balance at 31 March 2026	-	1,842.23	146.17	297.18	367.45	667.75	3,320.78
Carrying amount (net)							
As at 31 March 2025	916.75	5,040.67	76.82	170.93	281.44	72.98	6,559.60
As at 31 March 2026	916.75	4,796.79	107.04	131.74	196.01	81.63	6,229.95
Particulars						As at March 31, 2026	As at March 31, 2025
Capital Work-in-Progress - Office Building						181.44	180.93
						181.44	180.93

Note (*) :

Depreciation is not recorded on Capital Work in Progress until construction and installation is complete and the asset is ready for its intended use. Capital Work-in-Progress is expected to be ready for use in FY: 2026-27, as per management.

5 Intangible Assets
Reconciliation of carrying amount

(Amount in Lakhs)

Particulars	Software & Licences	Total
Cost or deemed cost (gross carrying amount)		
Balance at 1 April 2024	54.13	54.13
Additions	36.89	36.89
Balance at 31 March 2025	91.02	91.02
Balance at 1 April 2025	91.02	91.02
Additions	-	-
Balance at 31 March 2026	91.02	91.02
Accumulated amortisation		
Balance at 1 April 2024	47.76	47.76
Depreciation for the year	7.42	7.42
Balance at 31 March 2025	55.18	55.18
Balance at 1 April 2025	55.18	55.18
Depreciation for the year	10.24	10.24
Balance at 31 March 2026	65.42	65.42
Carrying amount (net)		
As at 31 March 2025	35.84	35.84
As at 31 March 2026	25.60	25.60

Particulars	As at March 31, 2026	As at March 31, 2025
Intangible Assets under development	11.97	11.97
	11.97	11.97

Note : Intangible assets consist of rights under licensing agreement and software licences which are amortised over licence period which equates the economic useful life ranging between 2-5 years on a straight-line basis over the period of its economic useful life. Capital Work-in-Progress is expected to be ready for use in FY: 2026-27, as per management.

6 Investments

		(Amount in Lakhs)	
Particulars	As at March 31, 2026	As at March 31, 2025	
(a) Non-current investments			
Investments carried at cost			
Equity instruments of subsidiaries, Unquoted			
Airan Global Private Limited	220.00	220.00	
Airan Singapore Private Limited	4.87	4.87	
Airan UK Limited	0.09	0.09	
Airan Australia Pty Limited	0.05	0.05	
Cqub Infosystems Private Limited	15.00	15.00	
Quadpro ITES Ltd. *	460.85	460.85	
Equity instruments quoted			
Investment in Equity Shares of other Companies, Quoted	1,733.53	1,277.57	
Total Non-current investments	2,434.39	1,978.43	
* All the Subsidiaries are Wholly Owned Subsidiaries of Airan Limited except Quadpro ITES Limited where Airan Ltd. holds 56.98% as on 31-03-2026 & 31-03-2025.			
(b) Current investments			
Investments carried at fair value through profit or loss (Refer note 27)			
Investment in Equity Shares of other Companies, Quoted	17.85	157.20	
Investment in Liquid Mutual Funds, Quoted	1,527.02	-	
Total Current investments	1,544.87	157.20	

7 Trade Receivables

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables		
Billed	1,488.11	899.77
Unbilled	912.66	998.02
Total Trade receivables	2,400.77	1,897.79

The trade receivables ageing schedule for the years ended as on March 31, 2026 is as follows :

Particulars	Outstanding for periods from due date of payment					
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	Total
Billed						
Undisputed trade receivables – considered good	1,376.48	-	-	-	-	1,376.48
Undisputed trade receivables – credit impaired	-	47.05	13.55	2.95	-	63.55
Disputed trade receivables – considered good	-	-	-	-	-	-
Disputed trade receivables – credit impaired	-	-	-	-	48.08	48.08
Total	1,376.48	47.05	13.55	2.95	48.08	1,488.11

The trade receivables ageing schedule for the years ended as on March 31, 2025 is as follows :

Particulars	Outstanding for periods from due date of payment					
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	Total
Billed						
Undisputed trade receivables – considered good	784.59	-	-	-	-	784.59
Undisputed trade receivables – credit impaired	-	20.41	16.81	16.37	19.06	72.65
Disputed trade receivables – considered good	-	-	-	-	-	-
Disputed trade receivables – credit impaired	-	-	-	-	42.52	42.52
Total	784.59	20.41	16.81	16.37	61.58	899.77

8 Cash and bank balances

Particulars	As at March 31, 2026	As at March 31, 2025
Cash and cash equivalents		
Cash on hand	8.01	5.21
Balances with Banks in Current Accounts	398.46	23.98
Bank Balances other than cash and cash equivalents above		
Fixed deposits held as liquid money	555.68	2,266.73
(maturity of less than 12 months from the balance sheet date)	962.15	2,295.92

** The deposits maintained by the Company with banks comprise time deposits, (excluding the fixed deposits held as margin money) which can be withdrawn by the Company at any point without prior notice or penalty on the principal.

9 Loans

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good		
Loans and advances to Inter Corporates *	1,082.99	1,006.52
Loans and advances for Business Purpose	846.02	573.44
Loans and Advances to Employees	57.12	40.57
Total Loans	1,986.13	1,620.53

* Loans and Advances to Inter Corporates are given for Business Purposes and Yields fixed Interest Rate.

10 Other financial assets

Particulars	As at March 31, 2026	As at March 31, 2025
Security & fixed deposits with Banks	83.45	232.37
Security deposits with Customers / Landlords	24.93	17.97
Receivable from / Advance to Suppliers	48.00	18.25
Total Other financial assets	156.38	268.59

11 Other assets

Particulars	As at March 31, 2026	As at March 31, 2025
i) Other Non-Current Assets		
Advance for Purchase of Property	22	-
	22	-
ii) Other Current Assets		
Income Tax Refunds	86.06	166.06
Other Current Assets	318.29	150.14
Advance tax (net of provision of tax)	267.83	-
Total	672.17	316.20

12 Share Capital

Particulars	(in Lakhs)			
	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	(₹)	No. of Shares	(₹)
Authorized				
Equity shares of Rs 2/- each with voting rights	1300.00	2600.00	1300.00	2600.00
	1300.00	2600.00	1300.00	2600.00
Issued, subscribed and fully paid-up				
Equity shares of Rs 2/- each with voting rights	1250.20	2500.40	1250.20	2500.40
Total	1250.20	2500.40	1250.20	2500.40

(Refer notes (i) to (iv) below)

Notes:

(i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
At the beginning of the year	1250.20	2500.40	1250.20	2500.40
Changes in equity share during the year	-	-	-	-
At the end of the year	1250.20	2500.40	1250.20	2500.40

(ii) Details of rights, preferences and restrictions attached to the equity shares

The Company has only one class of equity shares having par value of Rs. 2 per share. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of company, the holders of equity shares will be entitled to receive remaining assets of company after settlement of all liabilities. The distribution will be in proportion to the number of equity shares held by the shareholders.

(iii) Promoters Holdings

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of Shares held	% holding in that class of shares	No. of Shares held	% holding in that class of shares
Equity shares of Rs. 2/- each fully paid				
Sandeepkumar Vishwanath Agrawal (Huf)	150.00	12.00%	150.00	12.00%
Sandeepkumar V Agrawal	150.00	12.00%	150.00	12.00%
Poonam Sandeepkumar Agrawal	125.10	10.01%	125.10	10.01%
Abhishek Sandeepkumar Agrawal	56.75	4.54%	56.75	4.54%
Abhilasha Sandeepkumar Agrawal	0.95	0.08%	0.95	0.08%
Airan Network Private Limited	420.00	33.59%	420.00	33.59%

(iv) Details of shareholders holding more than 5% shares in the company

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of Shares held	% holding in that class of shares	No. of Shares held	% holding in that class of shares
Equity shares of Rs. 2/- each fully paid				
Sandeepkumar Vishwanath Agrawal (Huf)	150.00	12.00%	150.00	12.00%
Sandeepkumar V Agrawal	150.00	12.00%	150.00	12.00%
Poonam Sandeepkumar Agrawal	125.10	10.01%	125.10	10.01%
Airan Network Private Limited	420.00	33.59%	420.00	33.59%

(v) Aggregate number of equity shares issued as bonus, shares issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date:

(Amount in ₹)

Particulars	Aggregate number of shares				
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2024	As at March 31, 2023	As at March 31, 2022
Equity shares with voting rights					
Fully paid up pursuant to contracts without payment being received in cash	-	-	-	-	-
Fully paid up by way of bonus shares	-	-	-	-	-
Shares bought back	-	-	-	-	-

13 Other Equity

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Securities premium		
As per last balance sheet	176.41	176.41
Total A	176.41	176.41
Retained earnings		
Opening balance	10,449.26	8,776.60
Total Comprehensive income for the year	1,058.14	1,672.66
Total B	11,507.40	10,449.26
Total A + B	11,683.81	10,625.67

Nature and Purpose of reserves.

1. Securities premium

Securities premium reflects issuance of the shares by the Company at a premium, whether for cash or otherwise i.e. a sum equal to the aggregate amount of the premium received on shares is transferred to a "securities premium account" as per the provisions of the Companies Act, 2013. The reserve can be utilised in accordance with the provisions of the Act.

2. Retained earnings

The retained earnings reflect the profit of the company earned till date net of appropriations. The amount that can be distributed by the Company as dividends to its equity shareholders is determined based on the balance in this reserve, after considering the requirements of the Companies Act, 2013.

Capital management

For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders, debt, cash and cash equivalents. The primary objective of the Company's capital management is to maximise the shareholder value. The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company monitors capital using a gearing ratio, which is net debt divided by total equity. The Company includes within net debt, borrowings, interest accrued on it less cash and cash equivalents.

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings (Note 14)	-	52.51
Other financial liabilities (Note 18)	-	0.27
Less : Cash and cash equivalent (Note 8)	962.15	2,295.92
Net debt (A)	962.15	-2,243.14
Total Equity (As per Balance sheet) (B)	14,184.21	13,126.07
Gearing ratio A/B	-0.17	-0.17

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any borrowing in the current period. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2026 and 31 March 2025.

Earnings per share (EPS)

Basic and diluted earnings per share

The calculation of basic earnings per share is based on loss attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Profit attributable to the equity shareholders of the Company	1,097.57	1,680.60
Weighted average number of equity shares	1,250.20	1,250.20
Basic and diluted earnings per share (EPS)	0.88	1.34

14(a) Non-current Borrowings

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Term loans		
Secured, From Bank	-	-
	-	-

Nature of security - NA

14(b) Current borrowings

Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured loans		
Short Term Borrowings from Banks**	-	52.51
	-	52.51

**** Nature of security:**

The company has availed a Dropline Overdraft Limit of Rs. 12 Cr from HDFC Bank @ 7.5% (Repo Rate 4% + Spread 3.5%) wef 06-11-2021. The above Dropline Overdraft Limit from bank are secured by Lien on Various Properties of the Company as mentioned below:

- 104 to 106, 201, 202, 301, 302, 304 to 311, 401 to 412, Kirtiman Complex, Bh Remdrandt, C G Road, Ahmedabad, having Carrying value of Rs. 8,70,26,287 /-
- Flat no. 1/5 & 1/6, Northview Society, Navrangpura, Ahmedabad, having Carrying value of Rs. 2,14,21,670 /-
- GF no. B/2, New Vaibhav Society, B/h Yes Bank, C G Road, Ahmedabad, having Carrying value of Rs. 56,74,425 /-
- 9, Krishna Bunglows, Karamsad Vidhyanagar Road, Karamsad, Anand, having Carrying value of Rs. 1,18,23,120 /-
- 12, Inquilab Society, Gulbai Tekra, Near Atlanta Tower, Ahmedabad, having Carrying value of Rs. 7,65,44,877 /-

15 Employee benefit obligations – Non-current

Particulars	As at March 31, 2026	As at March 31, 2025
Gratuity	230.11	206.47
	230.11	206.47

16 Deferred tax liabilities / (assets) net

Particulars	As at March 31, 2026	As at March 31, 2025
Deferred tax liabilities / (assets) in relation to:		
Property, plant and equipment	607.68	616.21
Financial assets at fair value through profit or loss	157.80	116.09
Actuarial Gain/(loss) on defined benefit obligation	(96.74)	(64.12)
Net deferred tax liabilities	668.74	668.18

17 Trade payables

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Total outstanding dues of micro enterprises and small enterprises	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	277.86	229.97
Total	277.86	229.97

* MSME as per the Micro, Small and Medium Enterprises Development Act, 2006. MSME are identified by the management of the company.

The trade payables ageing schedule for the years ended as on March 31, 2026 is as follows :

Particulars	Outstanding for periods from due date of payment					Total
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	
MSME*	-	-	-	-	-	-
Others	277.86	-	-	-	-	277.86
Disputed dues - MSME*	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-
Total	277.86	-	-	-	-	277.86

The trade payables ageing schedule for the years ended as on March 31, 2025 is as follows :

Particulars	Outstanding for periods from due date of payment					Total
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	
MSME*	-	-	-	-	-	-
Others	229.97	-	-	-	-	229.97
Disputed dues - MSME*	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-
Total	229.97	-	-	-	-	229.97

18 Other financial liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Security Deposits from Customers	-	0.27
Total	-	0.27

19 Other current liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Statutory Remittances (PF, ESIC, GST, TDS etc.)	191.16	330.69
Provision for Income Tax	304.00	44.03
Salary, Bonus & LE Payable	567.35	582.09
Employee Benefit Obligation- Gratuity	161.62	51.22
Advances for Sale of Property	37.27	31.50
Other Payable	5.47	-
Total	1,266.89	1,039.52

20 Revenue from operations

Particulars	(Amount in Lakhs)	
	For the year ended March 31, 2026	For the year ended March 31, 2025
Service income*	10,137.08	9,407.52
	10,137.08	9,407.52

*Service income is mainly from business auxiliary services. Service income include Export of Service for FY 25-26 of Rs. 91.08 lakhs and for FY 24-25 of Rs. 97.88 lakhs.

21 Other income

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest Income	163.45	232.58
Net gain / (loss) on current investments *	408.90	783.05
Profit on sale of property, plant and equipment	2.30	4.70
Other misc Income	2.73	9.16
Total	577.38	1,029.51

FY 25-26

* Gain / (loss) realised on Sale of current investments is Rs. 80.89 lakh

* Gain/loss on current investments carried at fair value through profit or loss (net) is Rs. 328.01 lakh

FY 24-25

* Gain / (loss) realised on Sale of current investments is Rs. 55.24 lakh

* Gain/loss on current investments carried at fair value through profit or loss (net) is Rs. 727.81 lakh

22(a) Co-Ordinator Charges

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Co-Ordinator Charges	2,124.55	1,667.19
Total	2,124.55	1,667.19

22(b) Data Processing Exp.

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Data Processing Exp.	855.56	579.86
Total	855.56	579.86

23 Employee benefits

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries, Bonus, Incentives, LE, Gratuity, etc.	4,789.59	4,620.77
Directors Remuneration	95.26	115.24
Directors Sitting Fees	0.98	0.92
Contribution to Provident and other funds	220.19	196.00
	5,106.02	4,932.93

24 Finance costs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest Expenses	2.43	2.23
	2.43	2.23

25 Other expenses

Particulars	(Amount in Lakhs)	
	For the year ended March 31, 2026	For the year ended March 31, 2025
Audit Fees (Payment to Auditors) *	6.27	8.97
Bank & Demat Charges	2.52	0.77
Business Promotion and Advertisements Exps	59.15	104.60
CSR & Donation Exps	29.90	46.68
Communication Expenses	44.07	47.09
Electricity Exps	44.47	46.76
Insurance Exps	34.05	31.24
Legal, Professional & Consultancy Fees	49.56	24.54
Office, Admin & Misc Exps	97.59	51.49
Petrol & Conveyance Exps	16.83	17.86
(Profit)/Loss on Foreign Exchange	2.18	1.98
Rent Exps	33.16	50.11
Repairing & Maintenance Exps	61.69	72.18
Stationery & Printing & Related Exps	49.43	75.03
Statutory Compliance & Local Tax Exps.	39.87	24.45
Software / Website Licences & Support Exps	46.50	2.89
Tour & Travelling & Transports Exps	133.23	70.36
Total	750.46	677.01
*Out of above, Payment to Statutory auditors:		
For statutory audit	2.50	2.44
For Tax audit and other matters	1.55	1.40
Total	4.05	3.84

26 Income tax

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A. Expense / (benefit) recognised in statement of profit or loss:		
Current tax	304.00	361.00
Previous year tax	20.22	32.13
Deferred tax	13.83	75.01
Total Tax expense recognised in the current year	338.04	468.14
B. Expense / (benefit) recognised in statement of Other comprehensive income:		
Income tax relating to items that will not be reclassified to profit or loss	13.26	(2.67)
	13.26	(2.67)
C. Reconciliation of effective tax rate		
Profit before income taxes	1,435.61	2,148.74
Enacted rate in India	25.17%	25.17%
Expected income tax expenses	361.31	540.79
Adjustments to reconcile expected income tax expense to reported income tax expense:		
Effect of expenses not deductible in determining taxable profit	30.25	(143.37)
Decrease in net deferred tax liability on account of Property, Plant and equipment and financial assets	0.57	72.33
Effect of tax on Capital Gains, 80JJAA deduction and other deductions allowable	(54.09)	(33.75)
Income tax expenses recognised in the profit or loss	338.04	468.14
Effective tax rate	23.55%	21.79%

27 Financial instruments - Fair value and risk management

A. Financial assets and financial liabilities

The carrying value and fair value of financial instruments by category is as follows:

(Amount in Lakhs)					
Particulars	Note	As at March 31, 2026		As at March 31, 2025	
		Fair Value	Carrying Value	Fair Value	Carrying Value
Financial assets					
At amortised cost					
Trade receivables	7	2,400.77	2,400.77	1,897.79	1,897.79
Cash and bank balances	8	962.15	962.15	2,295.92	2,295.92
Loans	9	1,986.13	1,986.13	1,620.53	1,620.53
Other financial assets	10	156.38	156.38	268.59	268.59
At fair value through profit or loss					
Investments in Equity shares, quoted	6(b)	1,751.37	1,751.37	1,434.77	1,434.77
Investment in Liquid Mutual Funds, Quoted	6(b)	1,527.02	1,527.02	-	-
Financial liabilities					
At amortised cost					
Borrowings	14(b)	-	-	52.51	52.51
Trade payables	17	277.86	277.86	229.97	229.97
Other financial liabilities	18	-	-	0.27	0.27

Fair value hierarchy:

The following table categorises the financial assets and liabilities held at fair value by the valuation methodology applied in determining their fair value.

	Note	Level 1	Level 2	Level 3	Total
As at 31 March 2026					
Investments in Equity shares, quoted	6(b)	1,751.37	-	-	1,751.37
Investment in Liquid Mutual Funds, Quoted	6(b)	1,527.02	-	-	1,527.02
As at 31 March 2025					
Investments in Equity shares, quoted	6(b)	1,434.77	-	-	1,434.77

Determination of fair values:

Investment in Equity shares, quoted : Equity investments traded in an active market determined by reference to their quoted market prices.

B. Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk
- market risk

i. Risk management framework

The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The board of directors along with the top management are responsible for developing and monitoring the Company's risk management policies.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Company's audit committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.

ii. Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's trade receivables, certain loans and advances and other financial assets.

The carrying amount of financial assets represents the maximum credit exposure.

The maximum exposure to credit risk for trade and other receivables are as follows:

		Carrying Amount (Amount in Lakhs)	
Particulars	Note	As at March 31, 2026	As at March 31, 2025
Trade receivables	7	2,400.77	1,897.79
Cash and cash equivalents	8	962.15	2,295.92
Loans	9	1,986.13	1,620.53
Other financial assets	10	156.38	268.59
		5,505.43	6,082.83

Trade receivables

The Company has developed guidelines for the management of credit risk from trade receivables. The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry and country in which the customer operates, also has an influence on credit risk assessment.

Exposures to customers outstanding at the end of each reporting period are reviewed by the Company to determine incurred and expected credit losses. Historical trends of impairment of trade receivables do not reflect any significant credit losses. Given that the macro economic indicators affecting customers of the Company have not undergone any substantial change, the Company expects the historical trend of minimal credit losses to continue. Further, management believes that the unimpaired amounts that are past due by more than 30 days are still collectible in full, based on historical payment behavior and extensive analysis of customer credit risk.

The Company's exposure to credit risk for trade receivables by relationship is as follows:

Particulars	Note	As at March 31, 2026	As at March 31, 2025
Third party customers		2,400.77	1,897.79
Related parties		-	-

Other financial assets

This balance primarily constitute of Bank fixed deposits having maturity of more than 12 months.

Cash and cash equivalents

The Company held cash and cash equivalents with credit worthy banks and financial institutions as at the reporting dates which has been measured on the 12-month expected loss basis. The credit worthiness of such banks and financial institutions are evaluated by the management on an ongoing basis and is considered to be good with low credit risk. Also, no impairment loss has been recorded in respect of fixed deposits that are with recognised commercial banks and are not past due.

iii. Liquidity risks

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company has current financial assets which the management believes is sufficient to meet all its liabilities maturing during the next 12 months.

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, including contractual interest.

As at 31 March 2026 (Amount in Lakhs)

Particulars	Carrying Amount	Total	6 Months or Less	6-12 Months	1-2 Years	More than 2 Years
Borrowings	-	-	-	-	-	-
Trade payables	277.86	277.86	277.86	-	-	-
Other financial liabilities	-	-	-	-	-	-
	277.86	277.86	277.86	-	-	-

As at 31 March 2025

Particulars	Carrying Amount	Total	6 Months or Less	6-12 Months	1-2 Years	More than 2 Years
Borrowings	52.51	52.51	52.51	-	-	-
Trade payables	229.97	229.97	229.97	-	-	-
Other financial liabilities	0.27	0.27	0.27	-	-	-
	282.75	282.75	282.75	-	-	-

iv. Market risks

Market risk is the risk of loss of future earnings or fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign exchange rates and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including foreign currency receivables and payables. The Company is exposed to market risk primarily related to foreign exchange rate risk (currency risk), interest rate risk and the market value of its investments. Thus the Company's exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currencies.



28 As per Ind AS 19 - "Employee benefits", the disclosures are given below:

(Amount in Lakhs)

28.1 The Company operates the following unfunded defined benefit plan

Unfunded:

Gratuity

The Company has a defined benefit gratuity plan. The gratuity plan is primarily governed by the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of five years are eligible for gratuity. The level of benefits provided depends on the member's length of service and salary at the retirement date. The gratuity plan is unfunded plan.

28.2 The principal assumptions used for the purpose of the actuarial valuations were as follows:

Valuation as at	As at March 31, 2026	As at March 31, 2025
Discount rate	6.48%	6.55%
Salary growth rate	5.00%	5.00%
Mortality table	100% of Indian Assured Lives Mortality 2012-14	100% of Indian Assured Lives Mortality 2012-14
Withdrawal rate upto age 35	45%	45%
36 - 45	20%	20%
above 45 years	5%	5%
Retirement age	60 years	60 years

28.3 The amounts recognized in the financial statements and the movements in the net defined benefit obligations over the year are as follows:

Unfunded plan - Gratuity	As at March 31, 2026	As at March 31, 2025
Defined benefit obligation balance at the beginning of the year	257.69	193.01
Past service cost	-	-
Current service cost	72.13	43.64
Interest cost	16.64	13.33
Actuarial (gain) / loss	52.68	10.61
Benefits paid	(7.40)	(2.91)
Defined benefit obligations at the end of the year	391.74	257.69

28.4 Sensitivity

The financial results are sensitive to the actuarial assumptions. The changes to the defined benefit obligations for increase / decrease of 1% from assumed salary escalation, withdrawal and discount rates are given below:

Scenario	As at March 31, 2026		As at March 31, 2025	
	Decrease	Increase	Decrease	Increase
Change in salary increase rate (delta effect of +/-1%)	386.95	396.63	246.82	269.59
Change in discount rate (delta effect of +/-1%)	392.44	391.05	270.37	246.07
Change in withdrawal rate (delta effect of +/-1%)	398.39	385.21	258.19	257.16

28.5 Risk exposure

Though its defined benefit plans, the Company is exposed to a number of risks, the most significant of which are detailed below

Interest Risk

A decrease in the bond interest rate will increase the plan liability.

Longevity Risk

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary Risk

The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

29 Contingent liabilities and commitments (to the extent not provided for)

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Contingent liabilities		
Claims against the Company not acknowledged as debts:		
Disputed demand of income tax for which appeals have been preferred	1,996.90	2,270.00
Performance Guarantee's Outstanding at the year end	50.55	50.55

Direct tax contingencies: The Company has ongoing disputes with income tax authorities relating to tax treatment of certain items. The disputes relate to tax treatment of certain expenses claimed as deductions, computation or eligibility of tax deductible items.

The Company has contingent liability in respect of demands from direct tax authorities in India and other jurisdictions, which are being contested by the Company on appeal amounting to Rs. 1,996.90 lakhs as at March 31, 2026 and Rs. 2,270 Lakhs as at March 31, 2025 as well.

30 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

Particulars	As at March 31, 2026	As at March 31, 2025
(I) Principal amount remaining unpaid to any supplier as at the end of the accounting year	-	-
(ii) Interest due thereon remaining unpaid to any supplier as at the end of the accounting year	-	-
(iii) The amount of interest paid along with the amounts of the payment made to the supplier beyond the appointed	-	-
(iv) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act	-	-
(v) The amount of interest accrued and remaining unpaid at the end of accounting year	-	-
(vi) The amount of further interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23	-	-

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors

There are no Micro and Small Enterprises, to whom the Company owes dues as at the Balance Sheet date. The above information has been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors.

31 Operating segment

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components and for which discrete financial information is available. The Company's chief operating decision-maker (CODM) is considered to be the Company's Managing Director ('MD'). The Company is engaged in the business of The Company is a leading provider of consulting, technology, outsourcing and next generation digital services & software, enabling clients to execute strategies for their digital transformation. Information reported to and evaluated regularly by the CODM for the purposes of resource allocation and assessing performance focuses on the business as a whole and accordingly, in the context of Operating Segment as defined under the Indian Accounting Standard 108 'Segment Information', there is no separate reportable segment other than Geographical Segment which is as under.

Particulars	As at March 31, 2026
Segment Revenue	
Within India	10,046.00
Outside India	91.08
Total	10,137.08

32 Related party disclosures

Details of related parties Description of relationship	Names of related parties
(I) Key Management Personnel (KMP)	Sandeepkumar Vishwanath Agrawal (Executive Chairman & MD) Poonam Sandeepkumar Agrawal (Director) Krunal Ashokkumar Jethva (CFO) Stuti Kinariwala (Company Secretary & Compliance Officer) Ajit Gyanchand Jain (Independent director) Bhoomika Aditya Gupta (Independent director) Manish Chidambaram Iyer (Independent director) Siddharth Sampatji Dugar (Independent director)
(ii) Close Member of Family of Key Management Personnel (KMP)	Abhilasha Sandeepkumar Agrawal Abhishek Sandeepkumar Agrawal Muskan Abhishek Agrawal Juli Krunal Jethva
(iii) Subsidiary Companies	Airan Global Private Limited Airan Singapore Private Limited Airan Australia Pty Limited Airan UK Limited Cqub Infosystems Private Limited Quadpro ITES Limited
(iv) Enterprises over which Key Managerial Personnel are able to exercise significant influence	Airan Network Private Limited Airan BPO Private Limited Indifra Limited

Note: Related parties have been identified by the Management.

Details of related party transactions and balances outstanding for the year (Amount in Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Director Remuneration		
Sandeepkumar Vishwanath Agrawal	47.63	47.14
Poonam Sandeepkumar Agrawal	47.63	47.14
Salary and Allowances		
Krunal Ashokkumar Jethva	12.69	11.72
Stuti Kinariwala	11.03	9.55
Abhilasha Sandeepkumar Agrawal	30.00	30.37
Abhishek Sandeepkumar Agrawal	-	20.97
Muskan Abhishek Agrawal	30.00	-
Juli Krunal Jethva	12.23	8.17
Director Sitting Fees		
Ajit Gyanchand Jain	0.22	0.22
Bhoomika Aditya Gupta	0.32	0.30
Manish Chidambaram Iyer	0.20	0.18
Siddharth Sampatji Dugar	0.21	0.22
Income		
Rent Received from Indifra Limited	1.30	1.20
Goods Purchased / Services taken		
Indifra Limited	3.07	5.08
Payables closing balance at the year end		
Indifra Limited	0.67	0.36

Notes:

- (I) There are no amounts due to or due from related parties which have been written off / written back during the year.
(ii) Remuneration does not include Gratuity which is computed for the Company as a whole.
(iii) The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions.

33 Details of leasing arrangements

(Amount in Lakhs)		
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
The Company has entered into operating lease arrangements for certain facilities and office premises. As per management, The leases are all very short term, generally for a period of 11 months and 29 days and are cancellable / renewable at the end of the term.		
Lease / rent payments recognized in the Statement of Profit or Loss	33.16	50.11

34 Corporate Social responsibility

Details of Corporate Social Responsibility (CSR) expenditure:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A. Gross amount required to be spent during the year	26.40	23.18
B. Amount spent:		
(i) On construction / acquisition of any asset	-	-
(ii) On purposes other than (i) above *	26.59	24.43

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(Amount in Lakhs)

Ratio's	Numerator	Denominator	For the year ended March 31, 2026	For the year ended March 31, 2025	Change in Percentage	Reason
Current ratio (in times)	Total current assets	Total current liabilities	5.00	4.96	0.82	-
Debt - Equity ratio (in time)	Debt consists of borrowings and lease liabilities	Total equity	-	-	-	-
Debt service coverage ratio (in times)	Earning for debt Service = Net Profit after taxes + Non-cash operating expenses + Interest + Other non-cash adjustments	Debt service = Interest and lease payments + Principal repayments	13.59	504.28	-97.30	Due to decrease in Loans
Return on equity ratio (in %)	Profit for the year less Preference dividend (if any)	Average total equity	8.04	13.67	-41.22	Due to decrease in Profits during the year
Trade receivables turnover ratio (in times)	Revenue from operations	Average trade receivables	4.72	4.04	16.84	-
Trade payables turnover ratio (in times)	Direct expenses + Other expenses	Average trade payables	14.69	12.31	19.30	-
Net capital turnover ratio (in times)	Revenue from operations	Average working capital (i.e. Total current assets less Total current liabilities)	1.78	2.01	-11.72	-
Net profit ratio (in %)	Profit for the year	Revenue from operations	10.83	17.86	-39.39	Due to decrease in Profits during the year
Return on Capital employed (in %)	Profit before tax and finance costs	Capital employed = Net worth + Lease liabilities + Deferred tax liabilities	9.78	15.59	-37.29	Due to decrease in Profits during the year
Return on investment (in %)	Income generated from invested funds	Average invested funds	13.92	23.97	-41.96	Due to decrease in invested returns

36 Prior period comparatives

Previous year's figures have been regrouped / reclassified wherever necessary to confirm to current year's classification.

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

 For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575CTNGFN7017

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of

AIRAN Limited

Sandeepkumar Agrawal

(Chairman & Managing Director)

DIN: 02566480

Krunal Jethva

(Chief Financial Officer)

Poonam Agrawal

(Executive Director)

DIN: 01712128

CS Stuti Kinariwala

(Company Secretary)

Financial Statements **Consolidated**



Independent Auditors' Report

To The Members of Airan Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Airan Limited ("the Parent"/ "the Holding Company") and its subsidiary, (the Parent/ Holding Company and its subsidiary together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at March 31, 2026, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing specified under section 143 (10) of the Act (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Ind AS financial statements of the current period. These matters were addressed in the context of our audit of the Consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

- The Parent's/ Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the annual report 2025-26, but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon. The report is expected to be made available to us after the date of this auditor's report.
- Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
- In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above, when it becomes available, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.
- When we read the Annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 'The Auditor's responsibilities Relating to Other Information'.

Management's Responsibility for the Consolidated Financial Statements

The Parent's/ Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Group in accordance with the Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Parent/ Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Parent/ Holding Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates and jointly controlled entities/ joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and jointly controlled entities/ joint ventures to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures and whether the Consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the Company and the group of subsidiaries to express an opinion on the Consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities or business activities included in the Consolidated financial statements of which we are the independent auditors. For the other entities or business activities included in the Consolidated financial statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the Consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance of the Parent/ Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that :
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
 - d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
 - e) On the basis of the written representations received from the directors of the Parent/ Holding Company as on March 31, 2026 taken on record by the Board of Directors, none of the directors of Group Companies, incorporated in India is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
 - g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
 - h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us :
 - i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group
 - ii. Provision has been made in the consolidated financial statements, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. (a) The respective Managements of the Parent/ Holding Company and its subsidiary which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, other than as disclosed in the notes to the accounts, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Parent/ Holding Company or any of such subsidiaries to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Parent/ Holding Company or any of such subsidiaries ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

- (b) Based on the audit procedures that has been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and(ii) of Rule 11(e), as provided under (a) above, contain any material misstatement.
- v. The Parent/ Holding Company has not declared any dividend in the previous year, hence reporting under this clause is not applicable.
- vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software except that, audit trail feature is not enabled for direct changes to data when using certain access rights. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with in respect of the accounting software.
2. With respect to the matters specified in Clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the audit report under section 143 issued by us and the auditors of respective companies included in the consolidated financial statements, as provided to us by the Management of the Parent/ Holding Company, we report that CARO is applicable only to the Parent/ Holding Company and not to any other company included in the consolidated financial statements. We have not reported any qualification or adverse remark in the CARO report of the Parent/ Holding Company.

For DEORA MAHESHWARI & CO.
Chartered Accountants
Firm's Registration Number: 123009W

CA. Aditya Deora
Partner
Membership No. 160575
UDIN: 26160575YPHRFH4231

Date : May 30, 2026
Place : Ahmedabad

Annexure A to the Independent Auditors' Report

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the members of Airan Limited of even date)

Report on the Internal Financial Control under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013

In conjunction with our audit of the consolidated Ind AS (retain as applicable) financial statements of the Company as of and for the year ended March 31, 2026, we have audited the internal financial controls over financial reporting of Airan Limited (hereinafter referred to as "the Holding Company" / "Parent"), as of that date.

Management's Responsibility for Internal Financial Control

The Board of Directors of the Holding company / Parent, is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("the ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Holding Company's/ Parent's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Holding Company's/ Parent's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Holding Company's/ Parent's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Control over Financial Reporting

Because of the inherent limitations of internal financial control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to fraud or error may occur and not be detected. Also, projections of any evaluation of the internal financial control over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

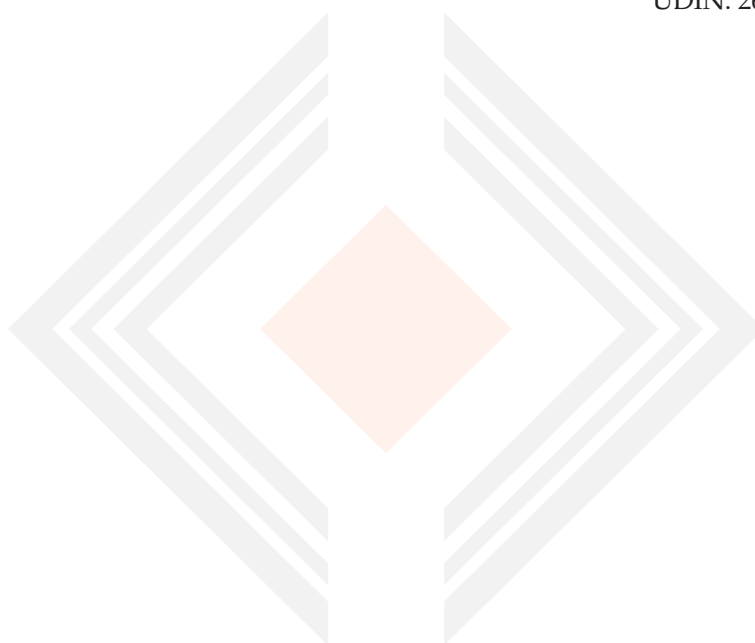
Opinion

In our opinion to the best of our information and according to the explanations given to us, the Holding / Parent Company, has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For DEORA MAHESHWARI & CO.
Chartered Accountants
Firm's Registration Number: 123009W

Date : May 30, 2026
Place : Ahmedabad

CA. Aditya Deora
Partner
Membership No. 160575
UDIN: 26160575YPHRFH4231



Consolidated Balance Sheet as at 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

			(Amount in Lakhs)	
Particulars	Notes	As at March 31, 2026	As at March 31, 2025	
ASSETS				
Non-current assets				
Property, plant and equipment	4	7,381.10	7,800.18	
Capital work in progress	4&5	193.40	192.90	
Intangible assets	5	44.86	58.28	
Financial Assets				
i) Investments	6(a)	1,733.53	1,353.96	
Other non-current assets		22.00	-	
Goodwill		236.65	236.65	
Total non-current assets		9,611.54	9,641.96	
Current assets				
Financial Assets				
i) Investments	6	1,544.86	157.20	
ii) Trade receivables	7	2,867.30	2,313.93	
iii) Cash and cash equivalents	8	578.26	270.91	
iv) Bank balances other than cash and cash equivalents	8	555.68	2,488.69	
v) Loans	9	3,082.92	2,382.36	
vi) Other financial assets	10	179.83	288.86	
Other current assets	11	866.76	343.46	
Total current assets		9,675.62	8,245.41	
Total assets		19,287.16	17,887.38	
EQUITY AND LIABILITIES				
Equity				
Equity Share Capital	12	2,500.40	2,500.40	
Non Controlling Interest		912.53	903.43	
Other Equity	13	13,107.92	11,930.29	
Total Equity		16,520.85	15,334.12	
Liabilities				
Non-current liabilities				
Financial Liabilities				
i) Borrowings	14(a)	-	-	
Employees Benefit Obligation	15	247.90	220.75	
Deferred tax liabilities	16	701.65	682.50	
Total non-current liabilities		949.55	903.24	
Current liabilities				
Financial Liabilities				
i) Borrowings	14(b)	102.53	227.93	
ii) Trade Payables	17	-	-	
Total outstanding dues of micro enterprises and small enterprises		332.76	265.35	
Total outstanding dues of creditors other than micro enterprises and		2.67	2.94	
iii) Other Financial Liabilities	18	1,378.79	1,153.80	
Other current liabilities	19	-	-	
Total current liabilities		1,816.75	1,650.01	
Total Liabilities		2,766.31	2,553.26	
Total Equity And Liabilities		19,287.16	17,887.38	
Material accounting policies	3			

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575YPHRFH4231

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of
AIRAN Limited

Sandeepkumar Agrawal

(Chairman & Managing Director)

DIN: 02566480

Poonam Agrawal

(Executive Director)

DIN: 01712128

Krunal Jethva

(Chief Financial Officer)

CS Stuti Kinariwala

(Company Secretary)

Consolidated Statement of Profit and Loss

for the year ended 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

		(Amount in Lakhs)	
Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue from operations	20	11,223.74	10,649.84
Other income	21	729.42	1,113.21
Total income		11,953.16	11,763.05
Expenses			
Co-Ordinator Charges	22(a)	2,327.70	1,894.50
Data Processing Exp.	22(b)	920.57	620.67
Employee benefits expense	23	5,563.20	5,475.62
Finance costs	24	12.36	8.44
Depreciation and amortisation expense	4&5	521.39	542.87
Other expenses	25	985.43	849.41
Total expenses		10,330.65	9,391.52
Profit before Exceptional Item and tax		1,622.52	2,371.53
Exceptional Items, net expense / (income)		14.71	-
Profit before tax		1,607.81	2,371.53
Tax expense			
Current tax		(338.79)	(377.39)
Deferred tax		(20.00)	(22.90)
Previous year tax		(33.05)	(94.68)
		(391.85)	(494.98)
Profit for the year		1,215.96	1,876.56
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss			
Remeasurement of the net defined benefit liability / asset		(69.87)	(16.55)
Income tax relating to items that will not be reclassified to profit or loss		17.59	4.17
Items that will be reclassified subsequently to profit or loss			
Exchange difference in translating financial statements of foreign operations		23.05	(7.16)
Total Other Comprehensive Income for the Period		(29.23)	(19.55)
Total comprehensive income for the year		1,186.73	1,857.01
Profit attributable to:			
Owners of Company		1,206.86	1,847.55
Non-Controlling Interest		9.10	29.00
		1,215.96	1,876.56
Total Comprehensive Income attributable to:			
Owners of Company		1,177.63	1,828.01
Non-Controlling Interest		9.10	29.00
		1,186.73	1,857.01
Earnings per share: (Nominal value per equity share of Rs. 2 each)			
Weighted average number of equity shares outstanding during the year		1,250.20	1,250.20
Basic and diluted	13	0.97	1.48
Material accounting policies	3		

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575YPHRFH4231

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of
AIRAN Limited

Sandeepkumar Agrawal
(Chairman & Managing Director)
DIN: 02566480

Poonam Agrawal
(Executive Director)
DIN: 01712128

Krunal Jethva
(Chief Financial Officer)

CS Stuti Kinariwala
(Company Secretary)

Consolidated Statement of Changes in Equity

for the year ended 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

a. Equity share capital

Note 12

Balance as at 1 April 2024	2,500.40
Changes in equity share capital during 2024-25	-
Balance as at 31 March 2025	2,500.40
Changes in equity share capital during 2025-26	-
Balance as at 31 March 2026	2,500.40

b. Other equity

Note 13

	Reserves and surplus			Total
	Share premium	Retained earnings	Attributable to Non Controlling Interest	
Balance at 1 April 2024	822.56	9,279.72	874.43	10,976.71
Total comprehensive income for the year ended 31 March 2025				
Changes during the year	-	-	-	-
Profit or loss (net of tax)	-	1,847.55	29.00	1,876.56
Other comprehensive income (net of tax)	-	(19.55)	-	(19.55)
Total comprehensive income for the year	-	1,828.01	29.00	1,857.01
Balance at 31 March 2025	822.56	11,107.73	903.43	12,833.72
	Reserves and surplus			Total
	Share premium	Retained earnings	Attributable to Non Controlling Interest	
Balance at 1 April 2025	822.56	11,107.73	903.43	12,833.72
Total comprehensive income for the year ended 31 March 2026				
Changes during the year	-	-	-	-
Profit or loss (net of tax)	-	1,206.86	9.10	1,215.96
Other comprehensive income (net of tax)	-	(29.23)	-	(29.23)
Total comprehensive income for the year	-	1,177.63	9.10	1,186.73
Balance at 31 March 2026	822.56	12,285.36	912.53	14,020.45

Material accounting policies

Note 3

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575YPHRFH4231

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of
AIRAN Limited

Sandeepkumar Agrawal
(Chairman & Managing Director)
DIN: 02566480

Krunal Jethva
(Chief Financial Officer)

Poonam Agrawal
(Executive Director)
DIN: 01712128

CS Stuti Kinariwala
(Company Secretary)

Consolidated Statement of Cash Flows

for the year ended 31 March 2026

(All amounts are in Indian Rupees and in Lakh, except share data and as stated)

		(Amount in Lakhs)	
Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
A. CASH FROM OPERATING ACTIVITY :			
NET PROFIT BEFORE TAX :		1,622.52	2,371.53
Adjustment For :			
Depreciation		521.39	542.87
FV Adjustment on current investments		(274.40)	(733.40)
Finance Cost / Interest Paid		13.05	11.59
Interest Income		(254.50)	(308.63)
Exchange difference in translating financial statements of foreign operations		23.05	-
(Profit) / Loss on Sale of investments		(188.06)	(55.24)
(Profit) / Loss on Disposal of Property Plant & Equipment		(2.30)	(4.70)
Exceptional Item		(14.71)	-
Operating Activity Before Working Capital Changes		1,446.05	1,824.02
Adjustment For :			
(Increase) / Decrease in Other Financial Assets		109.03	(80.60)
(Increase) / Decrease in Trade & Other Receivables		(553.37)	835.81
(Increase) / Decrease in Other Current Assets		(523.31)	(24.23)
Increase / (Decrease) in Other Financial Liabilities		(0.27)	-
Increase / (Decrease) in Other Current Liabilities		224.99	(69.22)
(Decrease) / increase in trade payables		67.42	(14.00)
(Decrease) / increase in Provisions		(42.72)	50.31
Cash generated (used in) / from operations		727.82	2,522.10
Income Tax Paid		(358.79)	(400.29)
Net Cash Flow from Operating Activities : (A)		369.02	2,121.80
B. CASH FLOW FROM INVESTING ACTIVITIES :			
Payment for purchase of property, plant and equipment		(266.19)	(499.60)
Payment for purchase of intangible assets		-	(41.29)
Proceeds from disposal of Property, Plant & Equipment		157.10	53.80
Loans Given		(1,807.20)	(1,723.77)
Loans recovered back		1,106.65	1,632.77
Purchase of Investments		(7,566.21)	(28.90)
Sale of Current Investments		6,391.05	152.90
Interest received		128.58	151.43
Net Cash Flow from Investing Activities : (B)		(1,856.23)	(302.65)
C. CASH FLOW FROM FINANCING ACTIVITIES :			
(Repayment of) Short Term Borrowings (net)		38.00	152.22
(Repayment of) Long Term Borrowings		(172.91)	-
Interest Paid		(3.54)	(11.59)
Net Cash Flow from Financing Activities : (C)		(138.45)	140.63
Net Increase/(Decrease) in Cash & Cash Equivalent : (A + B + C) = (D)		(1,625.66)	1,959.77
Cash & Cash Equivalents (Opening):			
Cash on Hand		17.87	5.51
Balance with Banks		2,741.73	794.32
		2,759.60	799.83
Cash & Cash Equivalents (Closing):	8		
Cash on Hand		23.25	17.87
Balance with Banks		1,110.70	2,741.73
		1,133.95	2,759.60
Material accounting policies	3		

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**

Chartered Accountants

Firm's Registration Number: 123009W

CA Aditya Deora

Partner

M. No. 160575

UDIN: 26160575YPHRFH4231

Place : Ahmedabad

Date : May 30, 2026

For and on behalf of the Board of Directors of

AIRAN Limited

Sandeepkumar Agrawal

(Chairman & Managing Director)

DIN: 02566480

Poonam Agrawal

(Executive Director)

DIN: 01712128

Krunal Jethva

(Chief Financial Officer)

CS Stuti Kinariwala

(Company Secretary)

Notes on Consolidated Financial Statements for the year ended 31st March 2026

1 Corporate information

Airan Limited is a public company incorporated under provisions of Companies Act, 1956. The Company is a leading provider of consulting, technology, outsourcing and next generation digital services & software, enabling clients to execute strategies for their digital transformation. Strategic objective of the company is to build a suitable organisation that remains relevant to the agenda of clients, while creating growth opportunities for employees and generating profitable returns for investors. The Company's strategy is to be a navigator for our clients as they ideate on, plan and execute their journey to a digital future.

1(a) Statement of Compliance

These consolidated financial statements comply with the Indian Accounting Standards (referred to as "Ind AS") as prescribed under section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules as amended from time to time.

2 Basis of preparation of financial statements

2.1 Basis of Preparation and presentation

The Financial Statements have been prepared under historical cost convention basis except for certain financial assets and financial liabilities which have been measured at fair value. Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. The Company's presentation and functional currency is Indian Rupees (Rs) and all values are rounded to the nearest Rupees in Lakhs

2.2 Use of estimates

The preparation of the Company's IndAS financial statements requires management to make informed judgements, reasonable assumptions and estimates that affect the amounts reported in the financial statements and notes thereto. Uncertainty about these could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in the future periods. These assumptions and estimates are reviewed periodically based on the most recently available information. Revisions to accounting estimates are recognized prospectively in the Statement of Profit & Loss in the period in which the estimates are revised and in any future periods affected.

In the assessment of the Company, the most significant effects of use of judgments and/or estimates on the amounts recognized in the financial statements relate to the following areas:

- **Useful lives of property, plant & equipment:** The Company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods. (Refer note 4)
- **Provision for income tax and deferred tax assets (Note 16 and Note 26):** The Company uses estimates and judgements based on the relevant rulings in the areas of allocation of revenue, costs, allowances and disallowances which is exercised while determining the provision for income tax. A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised. Accordingly, the Company exercises its judgement to reassess the carrying amount of deferred tax assets at the end of each reporting period
- **Employee benefits (Note 3.13) :** The accounting of employee benefit plans in the nature of defined benefit requires the Company to use assumptions. These assumptions have been explained under employee benefits note.

2(b) Principles of Consolidation

- a) The financial statements of the Parent Company and its subsidiaries are combined on a line by line basis by adding together like items of assets, liabilities, equity, incomes, expenses and cash flows, after fully eliminating intra-group balances and intra-group transactions.
- b) Profits or losses resulting from intra-group transactions that are recognised in assets, such as Property, Plant and Equipment, are eliminated in full.
- c) In case of foreign subsidiaries, revenue items are consolidated at the average rate prevailing during the year. All assets and liabilities are converted at rates prevailing at the end of the year. Any exchange difference arising on consolidation is recognised in the Foreign Currency Translation Reserve (FCTR).

- d) Goodwill represents the difference between the Group's share in the net worth of subsidiaries and the cost of acquisition at the point of acquiring controlling stake in the subsidiaries.
- e) The audited / unaudited financial statements of foreign subsidiaries / joint ventures / associates have been prepared in accordance with the Generally Accepted Accounting Principle of its Country of Incorporation or Accounting Standards and the appropriate adjustments were made to the financial statements of foreign subsidiaries / joint ventures / associates to bring them in line with the requirements of Ind AS.
- f) The difference between the proceeds from disposal of investment in subsidiaries and the carrying amount of its assets less liabilities as on the date of disposal is recognised in the Consolidated Statement of Profit and Loss being the profit or loss on disposal of investment in subsidiary.
- g) Non-Controlling Interest's share of profit / loss of consolidated subsidiaries for the year is identified and adjusted against the income of the Group in order to arrive at the net income attributable to shareholders of the Group.

2(c) Business combinations and Goodwill:

Business combinations have been accounted for using the acquisition method under the provisions of Ind AS 103, Business Combinations.

The cost of an acquisition is measured at the fair value of the assets transferred, equity instruments issued and liabilities incurred or assumed at the date of acquisition, which is the date on which control is transferred to the Group. The cost of acquisition also includes the fair value of any contingent consideration. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair value on the date of acquisition. Contingent consideration is remeasured at fair value at each reporting date and changes in the fair value of the contingent consideration are recognized in the Consolidated Statement of Profit and Loss.

The interest of non-controlling shareholders is initially measured either at fair value or at the non-controlling interests' proportionate share of the acquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity of subsidiaries. However till date the company has adopted the fair value approach for all its business combination transactions.

Business combinations between entities under common control is accounted for at carrying value of the assets and liabilities in the Group's Consolidated financial statements. Transaction costs that the Group incurs in connection with a business combination such as finder's fees, legal fees, due diligence fees, and other professional and consulting fees are expensed as incurred.

The excess of the purchase consideration paid over the fair value of net assets acquired has been attributed to goodwill. Goodwill majorly includes the value expected from increase in revenues from various new streams of business, addition of new customers, and estimated synergies which does not qualify as an intangible asset.

3 Material accounting policies

3.1 Current and Non-current classification

The Company presents assets and liabilities in the Balance Sheet based on Current/ Non-Current classification.

An asset is treated as Current when it is –

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

3.2 Property, plant and equipment

Recognition and measurement

- a) The cost of an item of property, plant and equipment is recognized as an asset only if it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably.
- b) Property, plant and equipment are stated at cost net of accumulated depreciation and accumulated impairment loss, if any.
- c) The initial cost of an asset comprises its purchase price or construction cost (including import duties and non-refundable taxes) after deducting trade discounts and rebates, any costs directly attributable to bringing the asset into the location and condition necessary for it to be capable of operating in the manner intended by management, the initial estimate of any decommissioning obligation (if any) and the applicable borrowing cost till the asset is ready for its intended use.
- d) Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.
- e) Any gain or loss on disposal of an item of property, plant and equipment is recognized in profit or loss.
- f) Spare parts which meet the definition of property plant and equipment are capitalized as property, plant and equipment. In other cases, the spare parts are inventorised on procurement and charged to Statement of Profit & Loss on issue/consumption.

Capital work-in-progress:

Projects under which property, plant and equipment are not yet ready for their intended use are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

3.3 Intangible assets: Intangible assets acquired separately are measured at cost of acquisition. Following initial recognition, intangible assets are carried at cost less accumulated amortization and impairment losses, if any.

3.4 Depreciation

Depreciation is provided for property, plant and equipment on a written down value so as to expense the cost less residual value over their estimated useful lives based on a technical evaluation. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis.

The estimated useful lives are as mentioned below:

Type of Asset	Useful Lives
Buildings	60 Years
Office Equipments	5 Years
Furniture & Fixtures	10 Years
Vehicles	8 Years
Computer Equipments	3 Years

Depreciation on assets acquired / disposed off during the year is provided on pro-rata basis with reference to the date of addition/disposal. Intangible assets are amortized over their respective estimated useful life which reflects the manner in which the economic benefit is expected to be generated. The estimated useful life of amortizable intangibles is reviewed at the end of each reporting period and change in estimates if any are accounted for on a prospective basis. Intangible assets are amortized over a period of its useful life as estimated by the management.

Softwares having specific estimated life of 3 Years / 5 Years are depreciated over a period of their useful life considering the straight line method of depreciation.

3.5 Cash flow Statement

Cash flows from operating activities are reported using the indirect method, whereby profit/(loss) and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments.

3.6 Transaction in Foreign Currency

Foreign currency transactions are recorded at the exchange rate prevailing on the date of such transaction. Foreign currency monetary assets and liabilities are reported using the closing rate. Gains and losses arising on account of difference in foreign exchange rates on settlement/translation of monetary assets and liabilities on the closing date are recognized in the Statement of Profit and Loss.

3.7 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

3.7.1 Cash and cash equivalents

Cash comprises cash on hand and demand / short term deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

3.7.2 Investments

Investments in liquid funds and equity shares are primarily held for Company's temporary cash requirements and can be readily convertible in cash. These investments are initially recorded at fair value and classified as fair value through profit or loss. The Company measures investment in subsidiaries at cost less provision for impairment, if any.

3.7.3 Trade receivables

Trade receivables are amounts due from customers for sale of services in the ordinary course of business. Trade receivables are initially recognized at its transaction price and are classified as current assets as it is expected to be realised in the normal operating cycle of the business.

3.7.4 Borrowings

Borrowings are initially recorded at fair value and subsequently measured at amortized costs using effective interest method. Transaction costs are charged to statement of profit and loss as financial expenses over the term of borrowing as part of effective Interest Expense.

3.7.5 Trade payables

Trade payables are amounts due to vendors for purchase of goods and services in the ordinary course of business and are classified as current liabilities as it is expected to be settled in the normal operating cycle of the business.

3.7.6 Other financial assets and liabilities

Other non-derivative financial instruments are initially recognized at fair value and subsequently measured at amortized costs using the effective interest method.

3.7.7 De-recognition of financial assets and liabilities

The Company derecognizes a financial asset when the contractual right to the cash flows from the asset expires or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction which substantially transfer all the risk and rewards of ownership of the financial asset are transferred. The Company derecognizes a financial liability when its contractual obligations are discharged, cancelled or expired; the difference between the carrying amount of derecognized financial liability and the consideration paid is recognized as profit or loss.

3.8 Leases - Company as a lessee

The Company, as a lessee, recognises a right-of-use asset and a lease liability for its leasing arrangements, if the contract conveys the right to control the use of an identified asset. The contract conveys the right to control the use of an identified asset, if it involves the use of an identified asset and the Company has substantially all of the economic benefits from use of the asset and has right to direct the use of the identified asset. The cost of the right-of-use asset shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate.

For short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the lease term.

3.9 Impairment of assets

Financial assets

At each balance sheet date, the Company assesses whether a financial asset is to be impaired. The Company measures the loss allowance for financial assets at an amount equal to lifetime expected credit losses if the credit risk on that financial asset has increased significantly since initial recognition.

For Trade Receivables, Lease Receivables and Contract Assets, the Company applies “Simplified Approach” which require expected lifetime losses to be recognised from initial recognition of the receivables and other things. If the credit risk on a financial asset has not increased significantly since initial recognition, the Company measures the loss allowance for financial assets at an amount equal to 12-month expected credit losses. The Company uses both forward-looking and historical information to determine whether a significant increase in credit risk has occurred.

Non-financial assets

Tangible and Intangible assets

Property, plant and equipment and intangible assets with finite life are evaluated for recoverability whenever there is any indication that their carrying amounts may not be recoverable. If any such indication exists, the recoverable amount (i.e. higher of the fair value less cost of disposal and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the cash generating unit (CGU) to which the asset belongs. If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized in the statement of profit and loss to such extent. When an impairment loss subsequently reverses, the carrying amount of the asset (or a CGU) is increased to the revised estimate of its recoverable amount, such that the increase in the carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or CGU) in prior years. A reversal of an impairment loss is recognised immediately in statement of profit and loss.

3.10 Revenue Recognition

The Company derives revenues primarily from consulting, technology, outsourcing, next-generation services and software. Contracts with customers are either on a time, unit of work, fixed-price or on a fixed-timeframe basis.

Revenues from customer contracts are considered for recognition and measurement when the contract has been approved in writing by the parties to the contract, the parties to the contract are committed to perform their respective obligations under the contract, and the contract is legally enforceable. Revenue is recognized upon transfer of control of promised services (“performance obligations”) to customers in an amount that reflects the consideration the Company is entitled to receive in exchange for these services (“transaction price”).

The Company assesses the services promised in a contract and identifies distinct performance obligations in the contract. The Company allocates the transaction price to each distinct performance obligation based on the relative standalone selling price. The price that is regularly charged for a service when sold separately is the best evidence of its relative standalone selling price.

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

3.11 Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of these assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in statement of profit and loss in the period in which they are incurred. There was no such case necessitating capitalization of borrowing costs during the year.

3.12 Provisions and Contingencies

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

3.13 Employees Benefit

Short term employee benefits:

Short term employee benefits are recognized as expenses at the undiscounted amount in the Profit or Loss of the year for which the related service is rendered.

Long term employee benefits:

a) Defined Contribution Plan:

As per applicable laws the eligible employees of the company are entitled to receive benefits under the provident fund, a defined contribution plan, in which both employees and company make monthly contribution at specified percentage of the covered employee salary. The contributions as specified under the law are paid to the respective provident fund authorities as specified by law as per the scheme framed under the governing laws.

b) Defined benefit plans:

The company has not formulated any specific terms of employment providing for specific retirement benefits. However as per applicable laws, the company has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees at retirement, death/disablement while in employment or termination of employment, of an amount equivalent to 15 days salary with reference to the number of completed year of service and last drawn salary. As required under Ind AS 19 "Employee Benefits", the company has made provision and account for liability for gratuity payable in future based on an independent actuarial valuation.

c) Termination benefits:

Termination benefits are charged to the Statement of Profit and Loss in the year of accrual when the Company is committed without any possibility of withdrawal of an offer made to either terminate employment before the normal retirement date or as a result of an offer made to encourage voluntary retirement.

3.14 Taxes on income

Income tax expense comprises current and deferred tax expense. Income tax expenses are recognized in profit or loss, except when they relate to items recognized in other comprehensive income or directly in equity, in which case, income tax expenses are also recognized in other comprehensive income or directly in equity respectively.

Current tax is the tax payable on the taxable profit for the year, using tax rates enacted or substantively enacted by the end of reporting period by the governing taxation laws, and any adjustment to tax payable in respect of previous periods. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred taxes arising from deductible and taxable temporary differences between the tax base of assets and liabilities and their carrying amount in the financial statements are recognized using substantively enacted tax rates and laws expected to apply to taxable income in the years in which the temporary differences are expected to be received or settled. The deferred tax arising from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction are not recognized.

Deferred tax asset are recognized only to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences can be utilized. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized. Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

3.15 Earning Per Share

Basic earnings per share is computed and disclosed using the weighted average number of common shares outstanding during the year. Dilutive earning per share is computed and disclosed using the weighted average number of common and dilutive common equivalent shares outstanding during the year, except when the results would be anti-dilutive.

**4 Property, plant and equipment
Reconciliation of carrying amount**

(Amount in Lakhs)

Particulars	Land	Buildings	Office Equipments	Furniture, Fixtures & Electrical Fittings	Vehicles	Computers Peripherals & Servers	Total
Gross carrying amount							
Balance at 1 April 2024	916.75	8412.34	234.85	615.28	522.34	1425.09	12126.65
Additions	0.00	7.85	72.37	89.31	214.98	91.10	475.61
Disposals	0.00	-47.75	0.00	0.00	-1.35	0.00	(49.10)
Balance at 31 March 2025	916.75	8,372.44	307.22	704.59	735.97	1,516.19	12,553.16
Balance at 1 April 2025	916.75	8372.44	307.22	704.59	735.97	1516.19	12553.16
Additions	0.00	151.37	56.11	6.26	0.00	39.63	253.37
Disposals	-	(165.05)	-	-	-	-	(165.05)
Balance at 31 March 2026	916.75	8358.77	363.33	710.85	735.97	1555.82	12641.49
Balance at 1 April 2024	0.00	2108.31	160.73	341.37	335.32	1278.35	4224.08
Depreciation for the year	0.00	251.54	20.93	65.78	84.82	105.84	528.90
Balance at 31 March 2025	-	2359.85	181.66	407.14	420.13	1384.19	4752.98
Balance at 1 April 2025	-	2359.85	181.66	407.14	420.13	1384.19	4752.98
Depreciation for the year	-	265.17	31.74	66.28	90.54	53.69	507.41
Balance at 31 March 2026	-	2625.02	213.40	473.42	510.68	1437.88	5260.39
Carrying amount (net)							
As at 31 March 2025	916.75	6012.59	125.56	297.45	315.84	132.00	7800.18
As at 31 March 2026	916.75	5733.75	149.93	237.43	225.29	117.94	7381.10

Particulars	As at March 31, 2026	As at March 31, 2025
Capital Work-in-Progress - Office Building	181.44	180.93
	181.44	180.93

Note (*) :

Depreciation is not recorded on Capital Work in Progress until construction and installation is complete and the asset is ready for its intended use. Capital Work-in-Progress is expected to be ready for use in FY: 2026-27, as per managements disclosures.

5 Intangible Assets

Reconciliation of carrying amount

(Amount in Lakhs)

Particulars	Software & Licences	Total
Cost or deemed cost (gross carrying amount)		
Balance at 1 April 2024	171.04	171.04
Additions	41.29	41.29
Balance at 31 March 2025	212.33	212.33
Balance at 1 April 2025	212.33	212.33
Additions	0.56	0.56
Balance at 31 March 2026	212.89	212.89
Accumulated amortisation		
Balance at 1 April 2024	140.08	140.08
Depreciation for the year	13.97	13.97
Balance at 31 March 2025	154.05	154.05
Balance at 1 April 2025	154.05	154.05
Depreciation for the year	13.98	13.98
Balance at 31 March 2026	168.03	168.03
Carrying amount (net)		
As at 31 March 2025	58.28	58.28
As at 31 March 2026	44.86	44.86

Particulars	As at March 31, 2026	As at March 31, 2025
Intangible Assets under development	11.97	11.97
	11.97	11.97

Note : Intangible assets consist of rights under licensing agreement and software licences which are amortised over licence period which equates the economic useful life ranging between 2-5 years on a straight-line basis over the period of its economic useful life.

6 Investments

Particulars	As at March 31, 2026	As at March 31, 2025
(a) Non-current investments		
Equity instruments, quoted		
Investment in Equity Shares of other Companies, Quoted	1,733.53	1,353.96
Total Non-current investments	1,733.53	1,353.96
Current investments		
Investments carried at fair value through profit or loss (Refer note 27)		
Investment in Equity Shares of other Companies, Quoted	17.85	157.20
Investment in Liquid Mutual Funds, Quoted	1,527.02	-
Total Current investments	1,544.86	157.20

7 Trade Receivables

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivable		
Billed	1,901.09	1,254.93
Unbilled	966.21	1,059.00
Total Trade receivables	2,867.30	2,313.93

The trade receivables ageing schedule for the years ended as on March 31, 2026 is as follows :

Particulars	Outstanding for periods from due date of payment					
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	Total
Billed						
Undisputed trade receivables – considered good	1,622.35	-	-	-	-	1,622.35
Undisputed trade receivables – credit impaired	-	60.59	59.10	3.29	13.59	230.66
Disputed trade receivables – considered good	-	-	-	-	-	-
Disputed trade receivables – credit impaired	-	-	-	-	48.08	48.08
Total	1,622.35	60.59	59.10	3.29	61.67	1,901.09

The trade receivables ageing schedule for the years ended as on March 31, 2025 is as follows :

Particulars	Outstanding for periods from due date of payment					
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	Total
Billed						
Undisputed trade receivables – considered good	973.22	-	-	-	-	973.22
Undisputed trade receivables – credit impaired	-	70.60	119.40	16.84	32.34	239.18
Disputed trade receivables – considered good	-	-	-	-	-	-
Disputed trade receivables – credit impaired	-	-	-	-	42.52	42.52
Total	973.22	70.60	119.40	16.84	74.87	1,254.93

8 Cash and bank balances

Particulars	As at March 31, 2026	As at March 31, 2025
Cash and cash equivalents		
Cash on hand	23.25	17.87
Bank balances	555.02	253.04
Bank Balances other than cash and cash equivalents above		
Fixed deposits held as liquid money (maturity of less than 12 months from the balance sheet date)	555.68	2,488.69
	1,133.95	2,759.60

9 Loans

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good		
Loans and advances to Inter Corporates *	1,601.45	1,630.66
Loans and advances for Business Purpose	1,424.15	710.77
Loans and Advances to Employees	57.32	40.93
Total Loans	3,082.92	2,382.36

* Loans and Advances to Inter Corporates are given for Business Purposes and Yields fixed Interest Rate.

10 Other financial assets

Particulars	As at March 31, 2026	As at March 31, 2025
Security & fixed deposits with Banks	104.56	249.70
Security deposits with Customers / Landlords	27.27	20.31
Receivable from Suppliers	48.00	18.85
Total Other financial assets	179.83	288.86

11 Other current assets

Particulars	As at March 31, 2026	As at March 31, 2025
Income Tax Refunds	105.64	185.42
Other Current Assets	488.35	158.04
Advance tax (net of provision of tax)	272.78	-
Total	866.76	343.46

12 Share Capital

Particulars	(in Lakhs)			
	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	(₹)	No. of Shares	(₹)
Authorized				
Equity shares of Rs 2/- each with voting rights	1,300.00	2,600.00	1,300.00	2,600.00
	1,300.00	2,600.00	1,300.00	2,600.00
Issued, subscribed and fully paid-up				
Equity shares of Rs 2/- each with voting rights	1,250.20	2,500.40	1,250.20	2,500.40
Total	1,250.20	2,500.40	1,250.20	2,500.40

(Refer notes (i) to (iv) below)

Notes:

(i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
At the beginning of the year	1,250.20	2,500.40	1,250.20	2,500.40
At the end of the year	1,250.20	2,500.40	1,250.20	2,500.40

(ii) Details of rights, preferences and restrictions attached to the equity shares

The Company has only one class of equity shares having par value of Rs. 2 per share. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of company, the holders of equity shares will be entitled to receive remaining assets of company after settlement of all liabilities. The distribution will be in proportion to the number of equity shares held by the shareholders.

(iii) Promoters Holdings

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of Shares held	% holding in that class of shares	No. of Shares held	% holding in that class of shares
Equity shares of Rs. 2/- each fully paid				
Sandeepkumar Vishwanath Agrawal (Huf)	150.00	12.00%	150.00	12.00%
Sandeepkumar V Agrawal	150.00	12.00%	150.00	12.00%
Poonam Sandeepkumar Agrawal	125.10	10.01%	125.10	10.01%
Abhishek Sandeepkumar Agrawal	56.75	4.54%	56.75	4.54%
Abhilasha Sandeepkumar Agrawal	0.95	0.08%	0.95	0.08%
Airan Network Private Limited	420.00	33.59%	420.00	33.59%

(iv) Details of shareholders holding more than 5% shares in the company

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of Shares held	% holding in that class of shares	No. of Shares held	% holding in that class of shares
Equity shares of Rs. 2/- each fully paid				
Sandeepkumar Vishwanath Agrawal (Huf)	150.00	12.00%	150.00	12.00%
Sandeepkumar V Agrawal	150.00	12.00%	150.00	12.00%
Poonam Sandeepkumar Agrawal	125.10	10.01%	125.10	10.01%
Airan Network Private Limited	420.00	33.59%	420.00	33.59%

(v) Aggregate number of equity shares issued as bonus, shares issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date:

(Amount in ₹)

Particulars	Aggregate number of shares				
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2024	As at March 31, 2023	As at March 31, 2022
Equity shares with voting rights					
Fully paid up pursuant to contracts without payment being received in cash	-	-	-	-	-
Fully paid up by way of bonus shares	-	-	-	-	-
Shares bought back	-	-	-	-	-

13 Other Equity

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Securities premium		
As per last balance sheet	822.56	822.56
Add/(Less) : Changes during the Year	-	-
Total A	822.56	822.56
Retained earnings		
Opening balance	11,107.73	9,279.72
Total Comprehensive income for the year	1,177.63	1,828.01
Total B	12,285.36	11,107.73
Total A + B	13,107.92	11,930.29

1. Securities premium

Securities premium reflects issuance of the shares by the Company at a premium, whether for cash or otherwise i.e. a sum equal to the aggregate amount of the premium received on shares is transferred to a "securities premium account" as per the provisions of the Companies Act, 2013. The reserve can be utilised in accordance with the provisions of the Act.

2. Retained earnings

The retained earnings reflect the profit of the company earned till date net of appropriations. The amount that can be distributed by the Company as dividends to its equity shareholders is determined based on the balance in this reserve, after considering the requirements of the Companies Act, 2013.

Capital management

For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders, debt, cash and cash equivalents. The primary objective of the Company's capital management is to maximise the shareholder value.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company monitors capital using a gearing ratio, which is net debt divided by total equity. The Company includes within net debt, borrowings, interest accrued on it less cash and cash equivalents.

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings (Note 14a & 14b)	102.53	227.93
Other financial liabilities (Note 18)	2.67	2.94
Less : Cash and cash equivalent (Note 8)	578.26	270.91
Less : Other Bank Balance (Note 8)	555.68	2,488.69
Net debt (A)	(1,028.75)	(2,528.74)
Total Equity (As per Balance sheet) (B)	16,520.85	15,334.12
Gearing ratio A/B	(0.06)	(0.16)

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any borrowing in the current period. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2026 and 31 March 2025.

Earnings per share (EPS)

Basic and diluted earnings per share

The calculation of basic earnings per share is based on loss attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Profit attributable to the equity shareholders of the Company	1,206.86	1,847.55
Weighted average number of equity shares	1,250.20	1,250.20
Basic and diluted earnings per share (EPS)	0.97	1.48

14(a) Non-current Borrowings

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Secured Loans		
From Bank	-	-
	-	-

14(b) Current borrowings

Particulars	As at March 31, 2026	As at March 31, 2025
Secured loans		
Working Capital Loan from Banks*	-	52.51
Unsecured loans		
From Companies / Intercompanies	102.53	175.41
	102.53	227.93

***Nature of security:**

The Holding company has availed a Dropline Overdraft Limit of Rs. 12 Cr from HDFC Bank @ 7.5% (Repo Rate 4% + Spread 3.5%) wef 06-11-2020. The above Dropline Overdraft Limit from bank are secured by Lien on Various Properties of the Company as mentioned below:

- 104 to 106, 201, 202, 301, 302, 304 to 311, 401 to 412, Kirtiman Complex, Bh Rembrandt, C G Road, Ahmedabad, having Carrying value of Rs. 8,70,26,287/-
- Flat no. 1/5 & 1/6, Northview Society, Navrangpura, Ahmedabad, having Carrying value of Rs. 2,14,21,670/-
- GF no. B/2, New Vaibhav Society, B/h Yes Bank, C G Road, Ahmedabad, having Carrying value of Rs. 56,74,425/-
- 9, Krishna Bunglows, Karamsad Vidhyanagar Road, Karamsad, Anand, having Carrying value of Rs. 1,18,23,120/-
- 12, Inquilab Society, Gulbai Tekra, Near Atlanta Tower, Ahmedabad, having Carrying value of Rs. 7,65,44,877/-

15 Employee benefit obligations – Non-current

Particulars	As at March 31, 2026	As at March 31, 2025
Provision for Gratuity Payable	247.90	220.75
	247.90	220.75

16 Deferred tax liabilities / (assets) net

Particulars	As at March 31, 2026	As at March 31, 2025
Deferred tax liabilities / (assets) in relation to:		
Property, plant and equipment	639.33	625.45
Financial assets at fair value through profit or loss	157.80	126.52
Actuarial Gain/(loss) on defined benefit obligation	(95.48)	(69.47)
Net deferred tax liabilities	701.65	682.50

17 Trade payables

Particulars	(Amount in Lakhs)	
	As at March 31, 2026	As at March 31, 2025
Total outstanding dues of micro enterprises and small enterprises	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	332.76	265.35
Total	332.76	265.35

*MSME as per the Micro, Small and Medium Enterprises Development Act, 2006. MSME are identified by the management of the company.

The trade payables ageing schedule for the years ended as on March 31, 2026 is as follows :

Particulars	Outstanding for periods from due date of payment					
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	Total
MSME*	-	-	-	-	-	-
Others	332.76	-	-	-	-	332.76
Disputed dues - MSME*	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-
Total	332.76	-	-	-	-	332.76

The trade payables ageing schedule for the years ended as on March 31, 2025 is as follows :

Particulars	Outstanding for periods from due date of payment					
	Less than 6 month	6 month to 1 year	1-2 years	2-3 years	More than 3 year	Total
MSME*	-	-	-	-	-	-
Others	265.35	-	-	-	-	265.35
Disputed dues - MSME*	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-
Total	265.35	-	-	-	-	265.35

18 Other financial liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Security Deposits from Customers	2.67	2.94
Total	2.67	2.94

19 Other current liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Statutory Remittances (PF, ESIC, GST, TDS etc.)	217.22	369.58
Provision for Income Tax	323.13	50.83
Salary, Bonus & LE Payable	624.04	646.31
Employee Benefit Obligation- Gratuity	169.51	55.25
Advances for Sale of Property	37.27	31.50
Other Liabilities / expenses payables	7.64	0.34
Total	1,378.79	1,153.80

20 Revenue from operations

		(Amount in Lakhs)
Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Service income*	11,223.74	10,649.84
	11,223.74	10,649.84

21 Other income

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest Income	253.80	308.63
Rent Income	1.30	1.20
Gain / (loss) on investments *	462.46	788.65
Gain / (loss) on sale of FA	2.30	4.70
(Profit)/Loss on Foreign Exchange	8.13	2.01
Misc Income	1.43	8.02
Total	729.42	1,113.21

FY 25-26

* Gain / (loss) realised on Sale of current investments is Rs. 188.06 lakh

* Gain/loss on current investments carried at fair value through profit or loss (net) is Rs. 274.40 lakh

FY 24-25

* Gain / (loss) on realised on Sale of current investments is Rs. 55.24 lakh

* Gain/loss on current investments carried at fair value through profit or loss (net) is Rs. 733.40 lakh

22(a) Co-Ordinator Charges

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Co-Ordinator Charges	2,327.70	1,894.50
Total	2,327.70	1,894.50

22(b) Data Processing Exp.

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Data Processing Exp.	920.57	620.67
Total	920.57	620.67

23 Employee benefits

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries, Bonus, Incentives, LE, Gratuity, etc.	5,333.80	5,283.33
Directors Sitting Fees	1.54	1.48
Contribution to Provident and other funds	227.85	190.81
	5,563.20	5,475.62

24 Finance costs

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest Expenses	12.36	8.44
	12.36	8.44

25 Other expenses

Particulars	(Amount in Lakhs)	
	For the year ended March 31, 2026	For the year ended March 31, 2025
Audit Fees (Payment to Auditors) *	9.83	12.55
Bank & Demat Charges	3.20	1.52
Business Promotion and Advertisement Exps	139.27	139.12
CSR & Donation Exps	29.90	46.68
Communication Exps	48.89	51.85
Electricity Exps	63.99	61.82
Insurance Exps	35.59	40.97
Legal, Professional & Consultancy Fees	88.73	45.79
Office, Admin & Misc Exps	141.95	87.88
Petrol & Conveyance Exps	16.83	17.86
Rent Exps	51.98	72.40
Repairing & Maintenance Exps	68.33	81.26
Stationery & Printing & Related Exps	51.51	77.27
Statutory Compliance & Local Tax Exps.	45.53	27.00
Software / Website Licences & Support Exps	51.84	3.85
Tour & Travelling & Transports Exps	138.06	81.61
Total	985.43	849.41
*Out of above, Payment to Statutory auditors:		
For statutory audit	3.75	3.69
For Taxation and Other Matters	1.95	1.80
Total	5.70	5.49

26 Income tax

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A. Expense / (benefit) recognised in profit or loss:		
Current tax	338.79	377.39
Deferred tax	20.00	22.90
Previous year tax	33.05	94.68
Total Tax expense recognised in the current year	391.85	494.98
B. Expense / (benefit) recognised in statement of Other comprehensive income:		
Income tax relating to items that will not be reclassified to profit or loss	(17.59)	(4.17)
	(17.59)	(4.17)
C. Reconciliation of effective tax rate		
Profit before income taxes	1,622.52	2,371.53
Enacted rate in India	25.17%	25.17%
Expected income tax expenses	408.36	596.87
Adjustments to reconcile expected income tax expense to reported income tax expense:		
Effect of expenses not deductible in determining taxable profit	30.26	(143.08)
Decrease in net deferred tax liability on account of Property, Plant and equipment and financial assets	2.42	88.11
Effect of tax on Capital Gains, 80JJAA deduction under Income Tax and other deductions	(49.19)	(46.92)
Income tax expenses recognised in the statement of profit or loss	391.85	494.98
Effective tax rate	24.15%	20.87%

27 Financial instruments - Fair value and risk management

A. Financial assets and financial liabilities

The carrying value and fair value of financial instruments by category is as follows:

(Amount in Lakhs)					
Particulars	Note	As at March 31, 2026		As at March 31, 2025	
		Fair Value	Carrying Value	Fair Value	Carrying Value
Financial assets					
At amortised cost					
Trade receivables	7	2,867.30	2,867.30	2,313.93	2,313.93
Cash and bank balances	8	1,133.95	1,133.95	2,759.60	2,759.60
Loans	9	3,082.92	3,082.92	2,382.36	2,382.36
Other financial assets	10	179.83	179.83	288.86	288.86
At fair value through profit or loss					
Investments in Equity shares, quoted	6(b)	1,751.37	1,751.37	157.20	157.20
Investment in Liquid Mutual Funds, Quoted	6(b)	1,527.02	1,527.02	-	-
Financial liabilities					
At amortised cost					
Borrowings	14(a) & 14(b)	102.53	102.53	227.93	227.93
Trade payables	17	332.76	332.76	265.35	265.35
Other financial liabilities	18	2.67	2.67	2.94	2.94

Fair value hierarchy:

The following table categorise the financial assets and liabilities held at fair value by the valuation methodology applied in determining their fair value.

	Note	Level 1	Level 2	Level 3	Total
As at 31 March 2026					
Investments in Equity shares, quoted	6(b)	1,751.37	-	-	1,751.37
Investment in Liquid Mutual Funds, Quoted	6(b)	1,527.02	-	-	1,527.02
As at 31 March 2025					
Investments in Equity shares, quoted	6(b)	157.20	-	-	157.20
Investment in Liquid Mutual Funds, Quoted	6(b)	-	-	-	-

Determination of fair values:

Investment in Equity shares, quoted : Equity investments traded in an active market determined by reference to their quoted market prices.

B. Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk
- market risk

i. Risk management framework

The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The board of directors along with the top management are responsible for developing and monitoring the Company's risk management policies.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Company's audit committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.

ii. Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's trade receivables, certain loans and advances and other financial assets.

The carrying amount of financial assets represents the maximum credit exposure.

The maximum exposure to credit risk for trade and other receivables are as follows:

Particulars	Note	Carrying Amount (Amount in Lakhs)	
		As at March 31, 2026	As at March 31, 2025
Trade receivables	7	2,867.30	2,313.93
Cash and Bank balances	8	1,133.95	2,759.60
Loans	9	3,082.92	2,382.36
Other financial assets	10	179.83	288.86
		7,264.00	7,744.76

Trade receivables

The Company has developed guidelines for the management of credit risk from trade receivables. The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry and country in which the customer operates, also has an influence on credit risk assessment.

Exposures to customers outstanding at the end of each reporting period are reviewed by the Company to determine incurred and expected credit losses. Historical trends of impairment of trade receivables do not reflect any significant credit losses. Given that the macro economic indicators affecting customers of the Company have not undergone any substantial change, the Company expects the historical trend of minimal credit losses to continue. Further, management believes that the unimpaired amounts that are past due by more than 30 days are still collectible in full, based on historical payment behavior and extensive analysis of customer credit risk.

The Company's exposure to credit risk for trade receivables by relationship is as follows:

Particulars	Note	As at March 31, 2026	As at March 31, 2025
Third party customers		2,867.30	2,313.93
Related parties		-	-

Other financial assets

This balance primarily constitute of Bank fixed deposits having maturity of more than 12 months.

Cash and cash equivalents

The Company held cash and cash equivalents with credit worthy banks and financial institutions as at the reporting dates which has been measured on the 12-month expected loss basis. The credit worthiness of such banks and financial institutions are evaluated by the management on an ongoing basis and is considered to be good with low credit risk. Also, no impairment loss has been recorded in respect of fixed deposits that are with recognised commercial banks and are not past due.

iii. Liquidity risks

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company has current financial assets which the management believes is sufficient to meet all its liabilities maturing during the next 12 months.

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, including contractual interest.

As at 31 March 2026 (Amount in Lakhs)

Particulars	Carrying Amount	Total	6 Months or Less	6-12 Months	1-2 Years	More than 2 Years
Borrowings	102.53	102.53	-	102.53	-	-
Trade payables	332.76	332.76	332.76	-	-	-
Other financial liabilities	2.67	2.67	-	-	-	2.67
	437.96	437.96	332.76	102.53	-	2.67

As at 31 March 2025

Particulars	Carrying Amount	Total	6 Months or Less	6-12 Months	1-2 Years	More than 2 Years
Borrowings	227.93	227.93	-	227.93	-	-
Trade payables	265.35	265.35	265.35	-	-	-
Other financial liabilities	2.94	2.94	-	-	-	2.94
	496.21	496.21	265.35	227.93	-	2.94

iv. Market risks

Market risk is the risk of loss of future earnings or fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign exchange rates and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including foreign currency receivables and payables. The Company is exposed to market risk primarily related to foreign exchange rate risk (currency risk), interest rate risk and the market value of its investments. Thus the Company's exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currencies.



28 As per Ind AS 19 - "Employee benefits", the disclosures are given below:

(Amount in Lakhs)

28.1 The Company operates the following unfunded defined benefit plan

Unfunded:

Gratuity

The Company has a defined benefit gratuity plan. The gratuity plan is primarily governed by the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of five years are eligible for gratuity. The level of benefits provided depends on the member's length of service and salary at the retirement date. The gratuity plan is unfunded plan.

28.2 The principal assumptions used for the purpose of the actuarial valuations were as follows:

Valuation as at	As at March 31, 2026	As at March 31, 2025
Discount rate	6.48%	6.96%
Salary growth rate	5.00%	5.00%
Mortality table	100% of Indian Assured Lives Mortality 2012-14	100% of Indian Assured Lives Mortality 2012-14
Withdrawal rate upto age 35	45%	45%
36 - 45	20%	20%
above 45 years	5%	5%
Retirement age	60 years	60 years

28.3 The amounts recognized in the financial statements and the movements in the net defined benefit obligations over the year are as follows:

Unfunded plan - Gratuity	As at March 31, 2026	As at March 31, 2025
Defined benefit obligation balance at the beginning of the year	276.00	212.03
Past service cost	-	-
Current service cost	83.17	58.32
Interest cost	17.75	3.93
Actuarial (gain) / loss	51.56	4.63
Benefits paid	-11.07	-2.91
Defined benefit obligations at the end of the year	417.41	276.00

28.4 Sensitivity

The financial results are sensitive to the actuarial assumptions. The changes to the defined benefit obligations for increase / decrease of 1% from assumed salary escalation, withdrawal and discount rates are given below:

Scenario	As at March 31, 2026		As at March 31, 2025	
	Decrease	Increase	Decrease	Increase
Change in salary increase rate (delta effect of +/-1%)	411.86	422.48	263.00	287.40
Change in discount rate (delta effect of +/-1%)	418.40	415.85	288.24	262.20
Change in withdrawal rate (delta effect of +/-1%)	423.93	410.41	275.22	274.06

28.5 Risk exposure

Though its defined benefit plans, the Company is exposed to a number of risks, the most significant of which are detailed below

Interest Risk

A decrease in the bond interest rate will increase the plan liability.

Longevity Risk

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary Risk

The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

29 Contingent liabilities and commitments (to the extent not provided for)

(Amount in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Contingent liabilities		
Claims against the Company not acknowledged as debts:		
Disputed demand of income tax for which appeals have been preferred	1,998.86	2,271.96
Performance Guarantee's Outstanding at the year end	50.55	50.55

Direct tax contingencies: The Company has ongoing disputes with income tax authorities relating to tax treatment of certain items. The disputes relate to tax treatment of certain expenses claimed as deductions, computation or eligibility of tax deductible items.

The Company has contingent liability in respect of demands from direct tax authorities in India and other jurisdictions, which are being contested by the Company on appeal amounting to Rs. 2,271.96 lakhs as at March 31, 2025 and Rs. 1,998.86 as at March 31, 2026.

30 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

Particulars	As at March 31, 2026	As at March 31, 2025
(I) Principal amount remaining unpaid to any supplier as at the end of the accounting year	-	-
(ii) Interest due thereon remaining unpaid to any supplier as at the end of the accounting year	-	-
(iii) The amount of interest paid along with the amounts of the payment made to the supplier beyond the appointed day	-	-
(iv) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act	-	-
(v) The amount of interest accrued and remaining unpaid at the end of accounting year	-	-
(vi) The amount of further interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23	-	-
Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors		
There are no Micro and Small Enterprises, to whom the Company owes dues as at the Balance Sheet date. The above information has been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors.		

31 Operating segment

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components and for which discrete financial information is available. The Company's chief operating decision-maker (CODM) is considered to be the Company's Managing Director ('MD'). The Company is engaged in business of Information Technology (IT) and Information Technology (IT) enabled services including Banking transaction processing services and Document management services for telecommunication companies, internet services provider, payment banks etc and is a leading provider of consulting, technology, outsourcing and next generation digital services & software, enabling clients to execute strategies for their digital transformation. The company also offer Book Keeping Services to Offshore clients via its subsidiaries. Information reported to and evaluated regularly by the CODM for the purposes of resource allocation and assessing performance focuses on the business as a whole and accordingly, in the context of Operating Segment as defined under the Indian Accounting Standard 108 'Segment Information', there is no separate reportable segment.

*Service income is mainly from business auxiliary and outsourcing services, hence there is no other reportable segment other than geographical segment which is as under:

Particulars	As at March 31, 2026	As at March 31, 2025
Segment Revenue		
Within India	10,689.93	10,031.51
Outside India	533.81	618.33
Total	11,223.74	10,649.84
Segment Assets		
Within India	19,639.00	18,105.66
Outside India	189.75	392.45
Total	19,828.75	18,498.11
Segment Result		
Within India	1,138.25	1,145.50
Outside India	32.90	112.82
Total	1,171.15	1,258.32
Unallocable Expenses	-	-
Operating Income	878.39	1,258.32
Other Income	729.42	1,113.21
Profit Before Tax	1,607.81	2,371.53

32 Related party disclosures

Details of related parties

Description of relationship

Names of related parties

(I) Key Management Personnel (KMP)

Sandeepkumar Vishwanath Agrawal (Executive Chairman & MD)
Poonam Sandeepkumar Agrawal (Director)
Krunal Ashokkumar Jethva (CFO)
Stuti Kinariwala (Company Secretary & Compliance Officer)
Sweety Agrawal (Company Secretary of Quadpro ITeS Ltd.)
Ajit Gyanchand Jain (Independent director)
Bhoomika Aditya Gupta (Independent director)
Manish Chidambaram Iyer (Independent director)
Siddharth Sampatji Dugar (Independent director)

(ii) Close Member of Family of Key Management Personnel (KMP)

Abhilasha Sandeepkumar Agrawal
Abhishek Sandeepkumar Agrawal
Muskan Abhishek Agrawal
Juli Krunal Jethva

(iii) Enterprises over which Key Managerial Personnel are able to exercise significant influence

Airan Network Private Limited
Indifra Limited

Note: Related parties have been identified by the Management.

Details of related party transactions during the year ended 31 March, 2026 and balances outstanding as at 31 March, 2026:

(Amount in Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Director Remuneration		
Sandeepkumar Vishwanath Agrawal	47.63	47.14
Poonam Sandeepkumar Agrawal	47.63	47.14
Salary and Allowances		
Krunal Ashokkumar Jethva	12.69	11.72
Stuti Kinariwala (CS)	11.03	9.55
Abhilasha Sandeepkumar Agrawal	30.00	30.37
Abhishek Sandeepkumar Agrawal	6.15	20.97
Muskan Abhishek Agrawal	30.00	-
Juli Krunal Jethva	12.23	8.17
Sweety Agrawal (CS)	9.00	0.75
Director Sitting Fees		
Ajit Gyanchand Jain	0.22	0.22
Bhoomika Aditya Gupta	0.60	0.30
Manish Chidambaram Iyer	0.20	0.18
Siddharth Sampatji Dugar	0.49	0.22
Loans Given and Received Back		
Airan Global Pvt. Limited	20.00	15.00
Airan Network Pvt. Limited	8.00	-
Income		
Rent Received from Indifra Limited	1.30	1.20
Goods Purchased / Services taken		
Indifra Limited	6.10	5.08
Payable closing balance at the year end		
Indifra Limited	0.67	0.36

Notes:

- (i) There are no amounts due to or due from related parties which have been written off / written back during the year.
(ii) Remuneration does not include Gratuity which is computed for the Company as a whole.
(iii) The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions.

33 Details of leasing arrangements

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
The Company has entered into operating lease arrangements for certain facilities and office premises. The leases are generally cancellable / renewable for a period of 11 months and 29 days.		
Lease payments recognized in the Profit or Loss	51.98	72.40

34 (Amount in Lakhs)						
Ratio's	Numerator	Denominator	For the year ended March 31, 2026	For the year ended March 31, 2025	Change in Percentage	Reason
Current ratio (in times)	Total current assets	Total current liabilities	5.33	5.00	6.58	-
Debt - Equity ratio (in time)	Debt consists of borrowings and lease liabilities	Total equity	0.01	0.01	-58.25	Due to decrease in debt
Debt service coverage ratio (in times)	Earning for debt Service = Net Profit after taxes + Non-cash operating expenses + Interest + Other non-cash adjustments	Debt service = Interest and lease payments + Principal repayments	117.00	205.09	-42.95	Due to decrease in Profits for the year
Return on equity ratio (in %)	Profit for the year less Preference dividend (if any)	Average total equity	48.27	73.89	-34.68	Due to decrease in Profits for the year
Trade receivables turnover ratio (in times)	Revenue from operations	Average trade receivables	4.33	3.90	11.13	-
Trade payables turnover ratio (in times)	Direct expenses + Other expenses	Average trade payables	14.16	12.35	14.59	-
Net capital turnover ratio (in times)	Revenue from operations	Average working capital (i.e. Total current assets less Total current liabilities)	1.55	1.70	-8.87	-
Net profit ratio (in %)	Profit for the year	Revenue from operations	10.83	17.62	-38.52	Due to decrease in Profits for the year
Return on Capital employed (in %)	Profit before tax and finance costs	Capital employed = Net worth + Lease liabilities + Deferred tax liabilities	9.49	14.86	-36.12	Due to decrease in Profits for the year
Return on investment (in %)	Income generated from invested funds	Average invested funds	13.69	20.95	-34.64	Due to decrease in Invested returns

35 Prior period comparatives

Previous year's figures have been regrouped / reclassified wherever necessary to confirm to current year's classification.

The notes referred to above form are an integral part of these financial statements

As per our report of even date attached

For **DEORA MAHESHWARI & CO.**
Chartered Accountants
Firm's Registration Number: 123009W

CA Aditya Deora
Partner
M. No. 160575
UDIN: 26160575YPHRFH4231

Place : Ahmedabad
Date : May 30, 2026

For and on behalf of the Board of Directors of
AIRAN Limited

Sandeepkumar Agrawal
(Chairman & Managing Director)
DIN: 02566480

Krunal Jethva
(Chief Financial Officer)

Poonam Agrawal
(Executive Director)
DIN: 01712128

CS Stuti Kinariwala
(Company Secretary)

List of Entities Consolidated



*As on March 31, 2025

NOTICE OF 31st ANNUAL GENERAL MEETING

Notice is hereby given that the Thirty-first (31st) Annual General Meeting (AGM) of the company will be held on Saturday, September 26, 2026 at 04.00 p.m. IST through Video Conferencing ('VC') facility or other audio-visual means ('OAVM') to transact the following businesses:

ORDINARY BUSINESSES:

1. ADOPTION OF FINANCIAL STATEMENTS:

TO RECEIVE, CONSIDER AND ADOPT;

- (a) the Audited Standalone Financial Statement of the Company for the Financial Year ended on 31 March, 2026 and the report of the Board of Directors and Auditors thereon; and
- (b) the Audited Consolidated Financial Statement of the Company for the Financial Year ended on 31 March, 2026 and the report of Auditors thereon.

In this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolutions as an Ordinary Resolutions;

"RESOLVED THAT pursuant to the provisions of Section 134 and all other applicable provisions of the Companies Act, 2013 read with the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and the Auditors thereon, and the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Report of the Auditors thereon, as circulated to the Members, be and are hereby received, considered and adopted."

2. TO APPOINT MR. SANDEEPKUMAR VISHWANATH AGRAWAL (DIN: 02566480) DIRECTOR OF THE COMPANY AS DIRECTOR LIABLE TO RETIRE BY ROTATION AND BEING ELIGIBLE, OFFER HIMSELF FOR RE-APPOINTMENT;

Explanation: In accordance with the provisions of the Companies Act, 2013 and the Articles of Association of the Company, executive directors and non-executive directors are subject to retirement by rotation. Mr. Sandeepkumar Vishwanath Agrawal, who is currently serving as a Managing Director and is the longest serving member on the Board, is liable to retire by rotation at the ensuing Annual General Meeting (AGM) and, being eligible, has offered himself for re-appointment. Based on the outcome of the performance evaluation and the recommendation of the Nomination and Remuneration Committee, the Board of Directors recommends his reappointment.

In this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution;

"RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013 (including any statutory modification(s) or re-enactment thereof for the time being in force), the approval of the members of the Company be and is hereby accorded for the re-appointment of Mr. Sandeepkumar Vishwanath Agrawal, Executive director, who is liable to retire by rotation and being eligible, has offered himself for reappointment."

3. TO APPOINT M/S SUPAL SHAH & ASSOCIATES AS A STATUTORY AUDITOR OF THE COMPANY AND FIX THEIR REMUNERATION

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as an **ordinary resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 139, 142 and all other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 and the Rules framed thereunder, as amended from time to time (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and based on the recommendation of the Audit Committee and the Board of Directors, M/s. Supal Shah & Associates, Chartered Accountants, (FRN: 146832W) be and are hereby appointed as the Statutory Auditors of the Company, in place of the retiring Statutory Auditors, M/s. Deora Maheshwari & Co., Chartered Accountants, (FRN: 123009W) at such remuneration, to hold office from the conclusion of this 31st Annual General Meeting to be held in year 2026 until the conclusion of the 36th Annual General Meeting of the Company to be held in year 2031 plus applicable taxes and reimbursement of out-of-pocket and travelling expenses, as may be determined and recommended by the Audit Committee in consultation with the Statutory Auditors and approved by the Board of Directors of the Company.

RESOLVED FURTHER THAT the Board of Directors and/or the Company Secretary of the Company, either jointly or severally be and are hereby authorized to file the said resolution with the Registrar of Companies, and to do all such acts, deeds and things as may be necessary, expedient and incidental thereto to give effect to the above resolution."

SPECIAL BUSINESS**4. TO APPROVE THE APPOINTMENT OF MRS INDU SHAKTIBHUSAN SHUKLA (DIN:08078155) AS NON-EXECUTIVE NON-INDEPENDENT DIRECTOR OF THE COMPANY**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as an ordinary resolution:

“RESOLVED THAT in accordance with, the provisions of sections 149 and 152 and other applicable provisions, if any, of the Companies Act, 2013 (‘the Act’) and the Rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force) and applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time, and the applicable provisions of the Articles of Association of the Company; Mrs. Indu Shaktibhusan Shukla (DIN:08078155) who was appointed by the Board of Directors as an Additional Director (Non-Executive Non-Independent) of the Company, liable to retire by rotation with effect from September 01, 2026 and who holds office up to the date of ensuing General Meeting of the Company in terms of Section 161(1) of the Act and in respect of whom the Company has received a notice in writing under Section 160 of the Act proposing her candidature for the office of Director of the Company, be and is hereby appointed as a Non-Executive Non-Independent Director of the Company and whose office shall be liable to retire by rotation.

RESOLVED FURTHER THAT the Board of Directors or Company Secretary of the Company or any person authorised by the board be and are hereby severally authorized to file the said resolution with the Registrar of Companies, and to do all such acts, deeds and things and execute all such documents, instruments and writings as may be required.

RESOLVED FURTHER THAT duly certified copies of the above resolutions under the hands of any Director and /or Company Secretary be furnished to any government, statutory or regulatory authority as may be required from time to time.”

5. TO APPROVE THE APPOINTMENT OF MR MRUGESH ARVINDBHAI SUTHAR (DIN:11640636) AS A NON-EXECUTIVE INDEPENDENT DIRECTOR OF THE COMPANY FOR A PERIOD OF 5 (FIVE) YEAR:

To consider and, if thought fit, to pass, the following resolution as an Special Resolution:

“RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152 and any other applicable provisions of the Companies Act, 2013 (“Act”) and the rules made there under read with Schedule IV of the Act, and applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“LODR Regulations”) (including any statutory modification or re-enactment thereof for the time being in force), and on recommendation by Nomination and Remuneration Committee and that of the Board of Directors, Mr Mrugesh Arvindbhai Suthar, who was appointed as an Additional Director in the capacity of a Non-Executive Independent Director with effect from September 01, 2026 by the Board of Directors of the Company, in terms of Section 161 of the Companies Act, 2013 who shall hold office till ensuing General Meeting and who meets the criteria for independence under Section 149(6) of the Act and the Rules made thereunder and in respect of whom the Company has received a notice in writing under Section 160(1) of the Act proposing his candidature for the office of Director on the Board of Directors of the Company, be and is hereby appointed as a Non-Executive Independent Director of the Company for a period of Five (5) year till August 31, 2031 and that shall not be liable to retire by rotation.

RESOLVED FURTHER THAT the Board of Directors and/or the Company Secretary be and are hereby severally authorized to settle any question, difficulty or doubt, that may arise in giving effect to this resolution and to do all such acts, deeds and things as may be necessary order, proper or expedient for the purpose of giving effect to this resolution.”

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

IMPORTANT NOTES

1. The Ministry of Corporate Affairs (MCA), vide its General Circular No. 20/2020 dated 5th May, 2020 read with the subsequent circulars issued from time to time, the latest one being General Circular No. 03/2025 dated 22nd September, 2025 (MCA Circulars), has allowed the Companies to conduct the Annual General Meeting (AGM) through Video Conferencing (VC) or Other Audio-Visual Means (OAVM) until further notice. In compliance with the provisions of the Companies Act, 2013 (the Act), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, (Listing Regulations) and MCA Circulars, the 31st AGM of the Company shall be conducted through VC/OAVM. National Securities Depository Limited (NSDL) will be providing facilities in respect of:
 - i) voting through remote e-voting;
 - ii) participation in the AGM through VC / OAVM facility;
 - iii) e-voting during the AGM
2. As per SEBI (Listing Obligations and Disclosure Requirements) (Third Amendment) Regulations, 2024 which came into effect from 12th December, 2024, the requirement to send proxy forms is not applicable to general meetings held only through electronic mode. As this AGM would be conducted through VC / OAVM, the requirement to provide facility for appointment of Proxy by the Members is not applicable. Hence, the Proxy Form and Attendance Slip including Route Map are not annexed to this Notice.
3. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
4. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
5. In accordance with the Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India ("ICSI"), as revised with effect from April 01, 2024, read with Clarification / Guidance on applicability of Secretarial Standards 2 dated April 15, 2020 issued by the ICSI, the proceedings of the AGM shall be deemed to be conducted at the Registered Office of the Company which shall be the deemed venue of the AGM.
6. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL.
7. Members seeking any information are requested to write to the Company at least 10 days before the meeting so as to enable the management to keep the information ready.
8. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at <https://airanlimited.com/>. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
9. Information regarding appointment/re-appointment of Directors and Explanatory Statement in respect of special businesses to be transacted pursuant to Section 102 of the Companies Act, 2013 and/or Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is annexed hereto.
10. In view of the 'Green Initiatives in Corporate Governance' introduced by MCA and in terms of the provisions of the Act, Members holding shares in dematerialized form, who have not registered their email addresses with Depository Participant(s), are requested to register/ update their email addresses with their Depository Participant(s).
11. Process for registration of e-mail ID to obtain electronic copy of Annual Report:
 - I. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to shares@airanlimited.in

- II. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of Aadhar Card) to shares@airanlimited.in.
 - III. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
 - IV. Alternatively, shareholder / members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
 - V. In terms of SEBI circular dated December 9, 2020 on eVoting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access eVoting facility.
12. As per Listing Regulations, physical copy of the Annual Report is required to be sent only to those Members who specifically request for the same. Accordingly, Members who wish to obtain a physical copy of the Annual Report for the FY 2025-26, may write to the Company at shares@airanlimited.in, requesting for the same by providing their holding details.
13. Procedure for remote e-voting and e-voting during the AGM
- i. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Regulation 44 of the Listing Regulations and applicable Circulars, the Company is pleased to provide to its Members, the facility to exercise their right to vote on the resolutions proposed to be passed at the AGM by electronic means. For this purpose, the Company has entered into an agreement with NSDL, as the authorised agency for facilitating voting through electronic means. The facility of casting votes by Members using remote e-voting system as well as e-voting on the date of the AGM will be provided by NSDL.
 - ii. The Company has appointed M/s. SCS & Co LLP, Practising Company Secretaries (Membership No. FCS: 14118; COP No:23630), to act as the Scrutinizer for remote e-voting as well as the e-voting on the date of the AGM, in a fair and transparent manner.
 - iii. Members whose names are recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off date i.e. Saturday, September 19, 2026, shall be entitled to avail the facility of remote e-voting as well as e-voting system on the date of the AGM. Any recipient of the Notice, who has no voting rights as on the Cut-off date, shall treat this Notice as intimation only.
 - iv. A person who has acquired the shares and has become a Member of the Company after the dispatch of the Notice of the AGM and prior to the Cut-off date i.e. Saturday, September 19, 2026, shall be entitled to exercise his/her vote either electronically i.e. remote e-voting or e-voting system on the date of the AGM by following the procedure mentioned in this part.
 - v. The remote e-voting will commence on Wednesday, 23 September, 2026 at 9.00 A.M. and will end on Friday, 25 September, 2026 at 5.00 P.M. During this period, the Members of the Company holding shares either in physical mode or in demat mode as on the Cut-off date i.e. Saturday, September 19, 2026 may cast their vote electronically. The Members will not be able to cast their vote electronically beyond the date and time mentioned above and the remote e-voting module shall be disabled for voting by NSDL thereafter.
 - vi. Once the vote on a resolution is casted by the Member, he / she shall not be allowed to change it subsequently or cast the vote again.
 - vii. The voting rights of the Members shall be in proportion to their share in the paid-up equity share capital of the Company as on the Cut-off date Saturday, September 19, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of Shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on



App Store



Google Play



Individual Shareholders holding securities in demat mode with CDSL

1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password.
2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.
3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.
4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders (holding securities in demat mode) login through their depository participants

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login Type	Helpdesk Details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
 - c) How to retrieve your ‘initial password’?
 - (i) If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a) Click on “**Forgot User Details/Password?**”(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify / modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution / Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to cs@scsandcollp.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on “Upload Board Resolution / Authority Letter” displayed under “e-Voting” tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to at evoting@nsdl.com

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members / shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE 31st AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM” placed under “Join meeting” menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. For ease of conduct, Members who would like to ask questions may send their questions in advance at least Ten (10) days before AGM mentioning their name, demat account number/folio number, email id, mobile number at shares@airanlimited.in and register themselves as a speaker. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM.
6. The Scrutinizer shall, after the conclusion of voting at the AGM, unblock the votes cast through remote e-Voting and count the same, and count the votes cast during the AGM, and shall make, not later than Two working days from the conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorised by him in writing, who shall countersign the same and declare the result of the voting forthwith. The Scrutinizer's decision on the validity of the votes shall be final.

The results declared along with the Scrutinizer's Report shall be placed on the Company's website <https://airanlimited.com/> and on the website of NSDL www.evoting.nsdl.com within two working days of the passing of the Resolutions at the Annual General Meeting of the Company and shall also be communicated to the Stock Exchanges where the shares of the Company are listed.

CONTACT DETAILS:

Company	AIRAN LIMITED 408 Kirtiman Complex, B/H Rembrandt, C.G Road, Ahmedabad, Gujarat - 380 006; Tel: +91 79 2646 2233 Web: www.airanlimited.in ; E-mail: shares@airanlimited.in
Registrar and Transfer Agent	Kfin Technologies Limited Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddi, Telangana, India - 500 032. Tel No.: +91-22-2265 5565 E-mail: einward.ris@kfin.com Web: www.kfintech.com
e-Voting Agency & VC/OAVM	Email: evoting@nsdl.com NSDL help desk 1800-222-990
Scrutinizer	M/s. SCS and Co. LLP, Ms. Anjali Sangtani (Membership No. FI4118; COP No. 23630) Email: cs@scsandcollp.com ; Tel No.: +91 79-4005 1702 Website: www.scsandcollp.com

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

DIN 02566480

EXPLANATORY STATEMENT

(Pursuant to Section 102(1) of the Companies Act, 2013 and Secretarial Standard II on General Meetings)

For Item No: 3

TO APPOINT M/S SUPAL SHAH & ASSOCIATES AS A STATUTORY AUDITOR OF THE COMPANY AND FIX THEIR REMUNERATION: ORDINARY RESOLUTION;

M/s. Deora Maheshwari & Co., Chartered Accountants, (FRN: 123009W) who were appointed in Annual general meeting held on September 24, 2022 to hold office from the conclusion of 27th AGM held in year 2022 till the conclusion of 31st AGM to be held in year 2026.

The Board of Directors places on record its sincere appreciation for the valuable professional services rendered by M/s. Deora Maheshwari & Co; during their tenure as the Statutory Auditors of the Company.

Pursuant to the recommendation of the Audit Committee, the Board of Directors, at its meeting held on August 31, 2026, has recommended the appointment of **M/S SUPAL SHAH & ASSOCIATES**, Chartered Accountants, (FRN: 146832W), as the Statutory Auditors of the Company for a term of five (5) consecutive years, to hold office from the conclusion of the 31st Annual General Meeting to be held in year 2026 until the conclusion of the 36th Annual General Meeting of the Company to be held in year 2031, at such remuneration as may be determined by the Board of Directors based on the recommendation of the Audit Committee.

The Company has received the written consent from **M/S SUPAL SHAH & ASSOCIATES** to act as the Statutory Auditors of the Company and a certificate confirming that their appointment, if made, will be in accordance with the provisions of Sections 139 and 141 of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014, and that they satisfy the eligibility criteria prescribed under the Act.

Accordingly, the Board of Directors recommends the Ordinary Resolution set out at Item No. 03 of the Notice for approval of the Members.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their respective shareholding, if any, in the Company.

The Disclosure under Regulation 36 (5) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 is given hereunder:

Proposed Statutory Audit fees payable to the Statutory Auditors:

The remuneration payable to **M/S SUPAL SHAH & ASSOCIATES**, shall be determined by the Board of Directors based on the recommendation of the Audit Committee, in addition to reimbursement of applicable out-of-pocket expenses and taxes.

Terms of Appointment: From the conclusion of the 31st Annual General Meeting to be held in year 2026 until the conclusion of the 36th Annual General Meeting of the Company to be held in year 2031.

Basis of recommendation and Auditor credentials:

The Audit Committee and the Board of Directors, after evaluating the qualifications, experience, expertise, industry knowledge, peer review status, independence and eligibility of **M/S SUPAL SHAH & ASSOCIATES**, recommended their appointment as the Statutory Auditors of the Company. The Board is of the view that the proposed appointment would enable the Company to benefit from the firm's professional expertise and extensive experience in statutory audit and assurance services.

Material changes in the fee payable to such auditor from that paid to the outgoing auditor along with the rationale for such change:

There is no material change in the proposed remuneration payable to the incoming Statutory Auditors as compared to that paid to the outgoing Statutory Auditors. However, the Board of Directors, based on the recommendation of the Audit Committee, may revise the remuneration, if considered necessary, depending upon the scope of audit, changes in applicable laws or regulations, or any additional services to be rendered by the Statutory Auditors.

For Item No: 4

TO APPROVE THE APPOINTMENT OF MRS. INDU SHAKTIBHUSAN SHUKLA (DIN:08078155) AS NON-EXECUTIVE NON-INDEPENDENT DIRECTOR OF THE COMPANY: ORDINARY RESOLUTION;

Pursuant to section 149, 152 and 161 of the Companies Act, 2013 and Articles of Association of the Company, the Board of Directors at their meeting held on August 31, 2026, subject to approval of members, approved appointment of Mrs. Indu Shaktibhusan Shukla, as an Additional Director (Non-Executive Non-Independent) of the Company, with effect from September 01, 2026.

In terms of the provisions of Section 161(1) of the Act, Mrs. Indu Shaktibhusan Shukla holds office up to the date of this General Meeting. The Company has received a notice in writing under Section 160 of the Act from a Member proposing her candidature for the office of Director.

Further, the Company has received the following from Mrs. Indu Shaktibhusan Shukla:

- (i) Consent in writing to act as a Non-Executive Non-Independent Director in Form DIR-2 pursuant to Rule 8 of the Companies (Appointment & Qualification of Directors) Rules, 2014;
- (ii) Intimation in Form DIR-8 pursuant to Rule 14 of the Companies (Appointment & Qualification of Directors) Rules, 2014 to the effect that she is not disqualified in accordance with sub-section (2) of Section 164 of the Act.

Mrs Indu Shukla aged 47 years has worked in Accounting Department of GTPL for 4 years. She is having deep knowledge of Accounting Standards as well as Various Accounting Softwares.

Except Mrs. Indu Shukla being an appointee, none of the Directors or Key Managerial Personnel or their relatives are concerned or interested, financially or otherwise in this resolution, except to the extent of their shareholding, if any.

For Item No: 5

TO APPROVE THE APPOINTMENT OF MR MRUGESH ARVINDBHAI SUTHAR (DIN: 11640636) AS A NON-EXECUTIVE INDEPENDENT DIRECTOR OF THE COMPANY FOR A PERIOD OF 5(FIVE) YEAR: SPECIAL RESOLUTION;

Pursuant to the provisions of Section 161 of the Companies Act, 2013(the 'Act'), the Board of Directors of the Company based on the recommendation of the Nomination and Remuneration Committee, appointed , Mr Mrugesh Arvindbhai Suthar as an Additional Director in the capacity of a Non-Executive Independent Director with effect from September 01, 2026, at its meeting held on August 31, 2026,, for a first term of (Five) years, not liable to retire by rotation, subject to the approval of Members of the Company by way of a Special Resolution.

The Company has received a Notice under Section 160 of the Act from a Member in writing proposing the candidature of, Mr Mrugesh Arvindbhai Suthar for appointment as a Non-Executive Independent Director of the Company. Mr Mrugesh Arvindbhai Suthar has given a declaration to the Board that he meets the criteria of Independence as provided under Section 149(6) of the Act.

In the opinion of the Board, Mr Mrugesh Arvindbhai Suthar fulfils the conditions specified in the Act, Rules made thereunder and Listing Regulations for appointment as a Non-Executive Independent Director and he is independent of management. The Board recommends his appointment as a Non-Executive Independent Director for five (5) year with effect from September 01, 2026.

Mr Mrugesh Arvindbhai Suthar has also confirmed that he is not debarred from holding the office of a director by virtue of any Order passed by SEBI or any such authority. Mr Mrugesh Arvindbhai Suthar, is not disqualified from being appointed as a Director in terms of Section 164 of the Act. Mr Mrugesh Arvindbhai Suthar has confirmed that he is in compliance with Rules 6(1) and 6(2) of the Companies (Appointment and Qualification of Directors) Rules, 2014, with respect to his registration with the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs ('IICA').

Mr Mrugesh Arvindbhai Suthar holds a Bachelor's degree in Commerce and is a Fellow Member of the Institute of Cost Accountants of India (FCMA). He is a seasoned banking professional with nearly 40 years of extensive experience in branch operations, business development, and credit management. He recently superannuated as Senior Vice President-II (Circle Head – Gujarat East) from Axis Bank, bringing with him extensive expertise in retail and MSME banking operations, leadership, and strategic business growth.

The resolution seeks the approval of members for the appointment of Mr Mrugesh Arvindbhai Suthar as a Non-Executive Independent Director of the Company from September 01, 2026 to August 31, 2031 (both days inclusive) pursuant to Sections 149, 152 and other applicable provisions of the Act and the Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof) and he shall not be liable to retire by rotation.

The profile and specific areas of expertise of Mr Mrugesh Arvindbhai Suthar and other relevant information as required under SEBI LODR Regulations and SS-2 is mentioned hereunder.

Except Mr Mrugesh Arvindbhai Suthar, being appointee Director, none of the other Directors or Key Managerial Personnel or their relatives are, in any way, concerned or interested, financially or otherwise, in the aforesaid resolution.

The Board of Directors of the Company recommends the resolution set out at Item No. 5 for approval of the Members as a Special Resolution.

Registered office:

408, Kirtiman Complex, B/h. Rembrandt Building,
C. G. Road, Ahmedabad, Gujarat-380006.

For and on behalf of Board of Directors

Airan Limited

CIN: L74140GJ1995PLC025519

Date : August 31, 2026

Place : Ahmedabad

Sandeepkumar Vishwanath Agrawal

Chairman and Managing Director

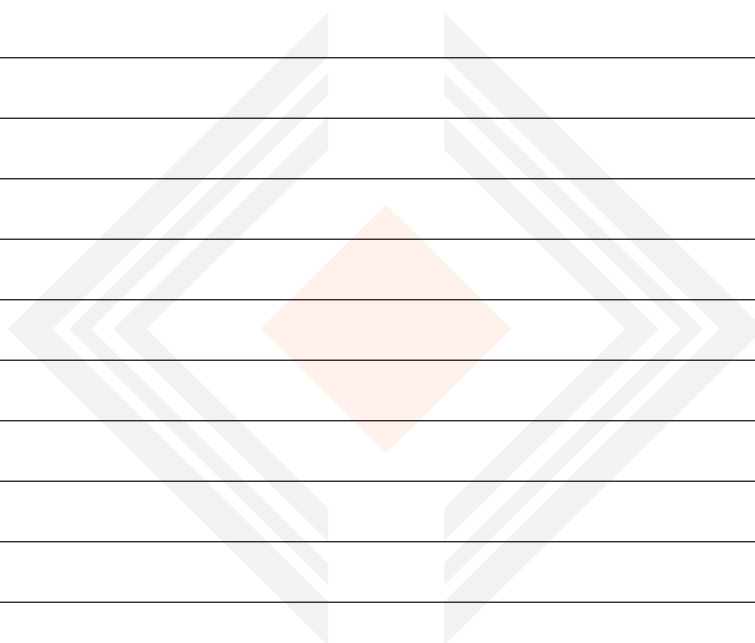
DIN 02566480

**Details of Director Retiring by Rotation/ Seeking Appointment/ Re-Appointment at the ensuing Annual General Meeting
{Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015; Secretarial Standards on General Meetings}**

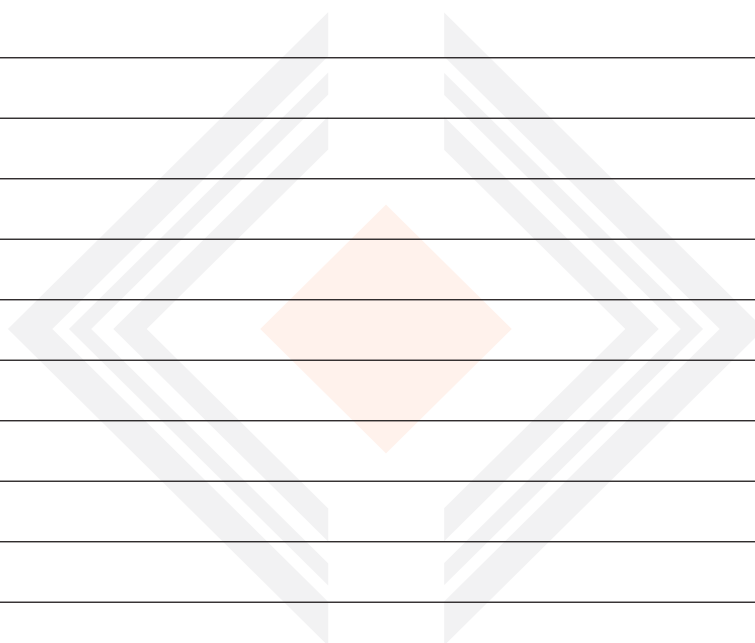
Name	Sandeepkumar Vishwanath Agrawal	Indu ShaktiBhusan Shukla	Mr. Mrugesh Arvindbhai Suthar
DIN	02566480	08078155	11640636
Designation	Managing Director	Proposed as Non-Executive Non Independent Director	Proposed as Non-Executive - Independent Director
Brief Resume	Mr. Sandeepkumar Agrawal, aged 57 years, is the Promoter – Chairman and Managing Director of our Company. He holds a Bachelor's degree in Commerce from the Gujarat University. He is first Generation Business Entrepreneur and the founder of our promoter company- Airan Limited. At present he is Chairman and Executive Director of our company. His sophisticated experience shapes the way for our decision making and his highly developed and strategic network creates avenues for worthwhile relationships.	Indu ShaktiBhusan Shukla has worked in Accounting Department of GTPL for 4 years. She is having deep knowledge of Accounting Standards as well as Various Accounting Softwares	Mrugesh Valjibhai Sutaria is a seasoned banking professional with close to 40 years of enriching experience in branch, business development, and Credit Management. Recently Superannuated as a senior Vice president-II(circle-Head-Gujarat East) from Axis Bank that brings extensive expertise in retail and MSME banking operation, leadership and staretgic growth
Date of Birth	June 6, 1969	July 19, 1979	November 11, 1965
Age	57	47	60
Date of First Appointment on the Board	April 19, 1995	September 1, 2026	September 1, 2026
Date of appointment at current designation	September 24, 2026	September 1, 2026	September 1, 2026
Nature of Proposal	Re-appointment due to retirement by rotation	Appointment as Non-Executive Non Independent Director	Appointment as Non-Executive - Independent Director
Qualifications	B.COM	B.COM	1. B.Com 2. CMA 3. Certified Associate, Indian Institute of Bankers
Terms and Conditions of Appointment/Re-appointment	Liable to retire by rotation	Liable to retire by rotation	Not Liable to retire by rotation
Remuneration last drawn	47.60 lacs	Nil	NA
Experience and Expertise	Nil	NA	NA
Remuneration Proposed	-	NA	NA
Shareholding in the Company as on March 31, 2026	15000000 Equity Shares	-	-
Board Meetings Attended During the Financial Year	05	-	-
Directorships held in other Companies as on March 31, 2026	- Airan Network Private Limited - Airan Ites Private Limited - Airan Limited - Airan BPO Private Limited - Airan Global Private Limited	-	Beacon Investor Holdings Private Limited
Chairman / Member of the Committees* of the Board of Directors of the Public Company	Chairmanship : 0 Membership: 0	-	-
Listed entities from which the Director has resigned from Directorship in last 3 (three) years	Nil	-	-
Relationship with Directors, Manager and KMP	- Spouse of Mrs. Poonam Sandeepkumar Agrawal - Father of Mr. Abhishek Sandeepkumar Agrawal	No Relation	No Relation
Skills and Capabilities (Applicable in the case of Independent Directors only)	NA	NA	NA
Information as required pursuant to BSE Circular with ref. no. LIST/COMP/14/2018-19 dated June 20, 2018	Mr. Sandeepkumar Vishwanath Agrawal is not debarred from holding the office of director pursuant to any SEBI order or any other such authority.	Mrs Indu Shakti Bhusan Shukla is not debarred from holding the office of director pursuant to any SEBI order	Mr. Mrugesh Valjibhai Shukla is not debarred from holding the office of director pursuant to any SEBI order

* Committee includes Audit Committee and Stakeholder's Relationship Committee across all Public Companies

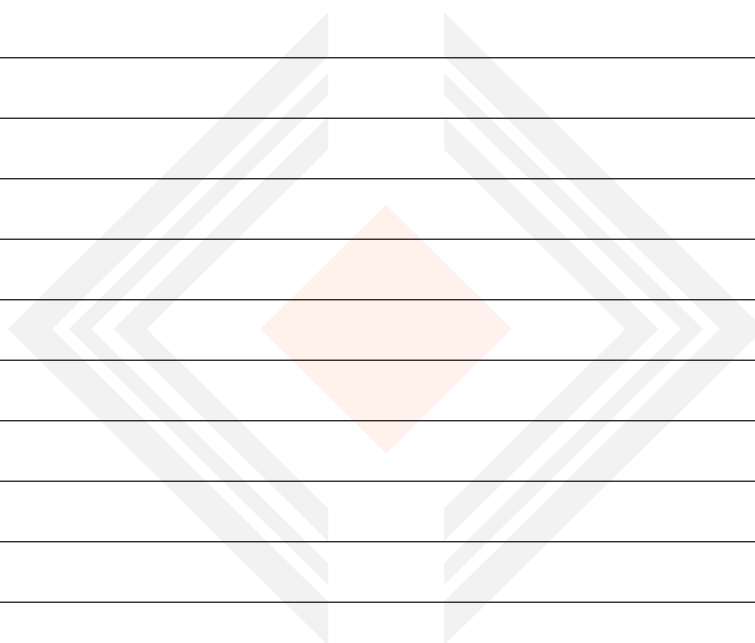
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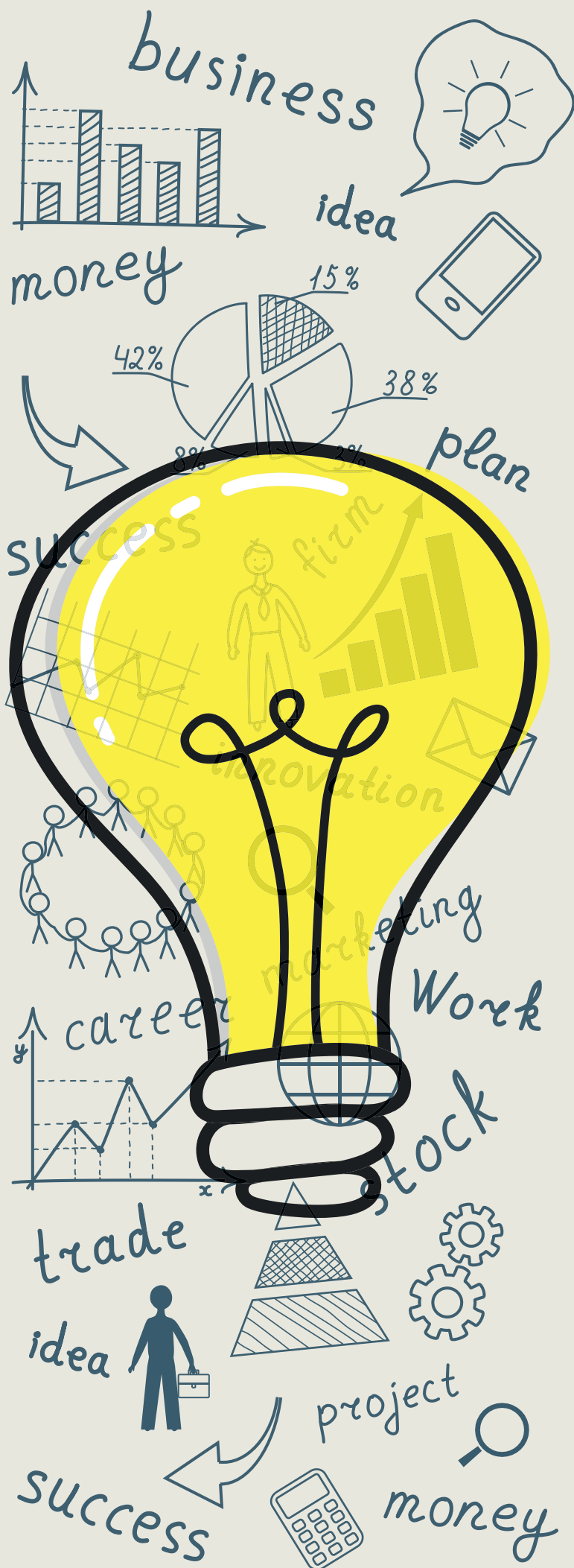
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Registered Office :
408, Kirtiman Complex,
B/h. Rembrandt Building,
C. G. Road, Ahmedabad-380006,
Gujarat, INDIA.

+91-79-2646 2233

contact@airanlimited.com



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