

September 8, 2026

Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051

Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers, Dalal Street,
Fort, Mumbai – 400 001

Symbol: WEWORK

Scrip Code: 544570

Dear Sir/Madam,

Subject: Allotment of Equity Shares pursuant to exercise of Employee Stock Options

Pursuant to Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that the Board of Directors of the Company, by way of a circular resolution passed on September 8, 2026, approved the allotment of 2,79,961 (Two lakh seventy-nine thousand nine hundred sixty-one) fully paid-up equity shares having a face value of ₹10/- (Rupees Ten only) each pursuant to the exercise of vested stock options under the Company's employee stock option plans. Out of the aforesaid allotment, 2,76,166 (Two lakh seventy-six thousand one hundred sixty-six) equity shares have been allotted under the WeWork India Management Limited 2018 Equity Incentive Plan, and 3,795 (Three thousand seven hundred ninety-five) equity shares have been allotted under the WeWork India Management Limited 2021 Equity Incentive Plan.

Consequent to the aforesaid allotment, the paid-up equity share capital of the Company stands increased to ₹1,38,87,02,130/- (Rupees One hundred thirty-eight crore eighty-seven lakh two thousand one hundred thirty only), comprising 13,88,70,213 (Thirteen crore eighty-eight lakh seventy thousand two hundred thirteen) equity shares having a face value of ₹10/- (Rupees Ten only) each.

This is for your information and records.

Yours faithfully,

For WeWork India Management Limited

Udayan Shukla
Company Secretary & Compliance Officer
Membership No.: F11744