

Ref. No.: NCCL/ 36th AGM/2026

Date : August 27, 2026

National Stock Exchange of India Ltd

Exchange Plaza, C-1, Block G,
Bandra – Kurla Complex, Bandra (E),
Mumbai - 400 051

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400 001

Symbol: NCC

Code: 500294

Dear Sir,

Sub: Proceedings of the 36th Annual General Meeting held Today.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations), we hereby submit the proceedings of the 36th Annual General Meeting of the Company held today i.e., August 27, 2026 at 03:00 p.m. through Video Conferencing (VC) / Other Audio Visual Means (OAVM), in compliance with the applicable provisions of the Companies Act, 2013, and the SEBI Listing Regulations, read with the Circulars issued by the Ministry of Corporate Affairs and SEBI.

No. of Shareholders on the cut-off date : 5,56,861

No. of Shareholders who attended the meeting through VC : 111

The proceedings of the meeting are summarized below:

Sri Rajender Mohan Malla, Chairman of the Board occupied the chair and welcomed the Shareholders. As requisite quorum was present through VC, the Chairman called the Meeting to order.

- The Chairman introduced his colleagues on the Board and Senior Executives present at the Meeting. He also informed that Mr. Harish Khemnani, Partner, S R Batliboi & Associates LLP, Statutory Auditors of the Company, and Mr. A Ravi Shankar, Practicing Company Secretary representing M/s. Ravi & Subramanyam, Secretarial Auditors of the Company, were present through VC. He further informed that Mr. A Ravi Shankar had been appointed as the Scrutinizer by the Board to conduct the remote e-voting and Insta Poll process in a fair and transparent manner.
- The Chairman then requested Mr. A Karthik, Company Secretary, to brief the Shareholders on the general instructions for participation in the Meeting. Mr. Karthik explained the procedure for conducting the Meeting through VC/OAVM and informed that the Notice convening the 36th AGM and the Integrated Annual Report for the financial year 2025–26 had already been circulated electronically to all Shareholders whose email IDs were registered with the Company, its Registrar and Transfer Agent, or Depository Participants. With the consent of the Shareholders, the Notice was taken as read.

- Mr. Karthik further informed the Shareholders about the availability of remote e-voting, Insta Poll, the facility for speaker registration, and the Question-and-Answer session. while also clarifying that proxy was not applicable for this AGM held through VC/OAVM. He stated that the consolidated results of the remote e-voting and Insta Poll, along with the Scrutinizer's Report, would be declared and uploaded on the Company's website and on the websites of the Stock Exchanges on or before August 31, 2026.
- Thereafter, the Chairman delivered his address to the Shareholders, covering the Company's performance, achievements, and future outlook.
- The Chairman then requested Mr. Karthik to provide a summary of the Auditors' Report and the resolutions set out in the Notice of the AGM. Mr. Karthik informed the Shareholders that the Statutory Auditors' Report did not contain any qualifications and was accordingly taken as read. He then briefed the Shareholders on the items of business proposed for approval at the Meeting.
- The following items of business as per the Notice convening the 36th AGM of the Company were transacted at the AGM.

Sl. No.	Details of Resolution	Type of Resolution (Ordinary/Special)
Ordinary Business		
1	To receive, consider and adopt the audited standalone financial statements of the Company for the financial year ended March 31, 2026, together with the reports of the Board of Directors and the Auditors thereon.	Ordinary
2	To receive, consider and adopt the audited consolidated financial statements of the Company for the financial year ended March 31, 2026, together with the report of the Auditors thereon.	Ordinary
3	To declare a dividend of Rs.2.20 per equity share for the financial year 2025-26, as recommended by the Board of Directors.	Ordinary
4	To appoint a Director in place of Sri A G K Raju (DIN:00019100), who retires by rotation and being eligible, offers himself for reappointment.	Ordinary
5	To appoint a Director in place of Sri Utpal H Sheth (DIN:00081012), who retires by rotation and being eligible, offers himself for reappointment.	Ordinary
Special Business		
6	To ratify the remuneration of the Cost Auditors for the financial year ended March 31, 2026.	Ordinary
7	To reappoint Sri A V N Raju (DIN:00018965) as a Wholetime Director of the Company and the remuneration payable to him.	Special

8	To approve the remuneration payable to Smt. Kausalya Bhupathi Raju, Director (Commercial), as a Related Party Transaction.	Ordinary
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- A total of 45 shareholders had registered themselves as speakers for the AGM. Mr. Karthik then invited the registered shareholders to seek clarifications, if any, and explained the time allotted to each speaker along with the procedure for raising queries. With the permission of the Chairman, he requested the moderator to facilitate the shareholders to speak or seek clarifications in the order of their registration. Accordingly, a few of the registered shareholders raised questions and sought clarifications.
- The queries raised by the Shareholders were suitably responded to by Mr. Neerad Sharma, Head – Strategy and Mr. Sanjay Pusarla, Chief Financial Officer.
- The Chairman thanked the Shareholders for their active participation and declared the conclusion of the business proceedings of the Meeting. He informed that the Insta Poll would remain open for 15 minutes and that Shareholders who had not already cast their votes electronically could do so during this period. He further stated that the consolidated results of the voting, along with the Scrutinizer's Report, would be made available on the Company's website and also communicated to the Stock Exchanges.

The Meeting concluded with a vote of thanks at 4.30 p.m on August 27, 2026.

Thanking you,

Yours Faithfully

For NCC Limited

A Karthik
Company Secretary