August 21, 2026

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort, Mumbai – 400 001

Scrip Code: 532749

National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051

Symbol: ALLCARGO

Dear Sir/Madam,

Sub: Notice of the 33rd Annual General Meeting (the AGM) and Annual Report for FY 2025-26

Pursuant to Regulation 30 read with Para A of Part A of Schedule III and Regulations 34(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, enclosed herewith is the Notice along with the Explanatory Statement of the 33rd AGM of the Company scheduled to be held on Wednesday, September 16, 2026 at 3:00 p.m. (IST) through Video Conferencing (VC) / Other Audio-Visual Means along with the Annual Report for the Financial Year 2025-26 of the Company.

The Notice of 33rd AGM and Annual Report is also available on the website of the Company at allcargologistics.com/investor/logistics-annual-reports

The information about key events for the 33rd AGM and Remote E-voting is as follows:

Timelines	
Cut-off date (for voting eligibility)	Wednesday, September 9, 2026
Commencement of Remote E-voting	Sunday, September 13, 2026 at 9:00 A.M. (IST)
End of remote E-voting	Tuesday, September 15, 2026 at 5:00 P.M. (IST)

This is for your information and records.

Thanking you,

Yours faithfully,
For **Allcargo Logistics Limited**

SHEKHAR RAMJEET SINGH
Digitally signed by SHEKHAR RAMJEET SINGH
Date: 2026.08.21 17:54:59 +05'30'

Shekhar R Singh
Company Secretary & Compliance Officer
Membership No. F12881

Encl.: as above

NOTICE

NOTICE is hereby given that the 33rd (Thirty Third) Annual General Meeting of the Members of **Allcargo Logistics Limited** will be held on **Wednesday, September 16, 2026, at 3:00 p.m.** (IST) through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM"), to transact the following businesses. The venue of the meeting shall be deemed to be the registered office of the Company situated at 6th Floor, Allcargo House, CST Road, Kalina, Santacruz (East), Mumbai – 400098, Maharashtra, India.

ORDINARY BUSINESS:

1. To receive, consider and adopt:

   a. the Audited Standalone Financial Statements of the Company for the Financial Year ended March 31, 2026, together with the Report of the Board of Directors' (along with all the annexures) and Auditor's Report thereon; and

   b. the Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2026, together with the Auditor's Report thereon.

2. To appoint a Director in place of Mr. Kaiwan Dossabhoy Kalyaniwalla (DIN: 00060776), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

3. **Payment of Commission to Non-Executive Directors**

   To consider and if thought fit, to pass the following Resolution as a **Special Resolution:**

   "**RESOLVED THAT** pursuant to the provisions of Sections 149, 197, 198 and all other applicable provisions, if any, of the Companies Act, 2013 ("the Act") read with Schedule V thereto, the Rules made thereunder and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), including any statutory modification(s), amendment(s) or re-enactment(s) thereof, for the time being in force, approval of the Members be and is hereby accorded for payment of commission/remuneration to the Non-Executive Directors of the Company, including Independent Directors (excluding the Managing Director(s) and Whole-time Director(s)), with effect from April 1, 2025 and for each financial year thereafter, in such amounts, proportions and manner as may be determined by the Board of Directors of the Company (hereinafter referred to as the "Board", which term shall be deemed to include any Committee thereof), notwithstanding that the aggregate commission/remuneration payable to all such Non-Executive Directors may exceed one per cent of the net profits of the Company calculated in accordance with the provisions of Section 198 of the Act, provided that the overall managerial remuneration payable by the Company shall at all times remain within the limits prescribed under the Act and other applicable laws;

   RESOLVED FURTHER THAT the aforesaid remuneration/commission shall be in addition to the sitting fees payable for attending meetings of the Board and/or Committees thereof and reimbursement of expenses incurred for participation in the Board and other meetings;

   RESOLVED FURTHER THAT in the event of absence or inadequacy of profits in any financial year, the aforesaid remuneration/commission shall be payable in accordance with the applicable provisions of the Companies Act, 2013 read with Schedule V thereto and other applicable laws;

   RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) be and is hereby authorized to do all such acts, deeds, matters and things and to take all such steps as may be necessary, proper or expedient to give effect to this Resolution."

4. **Continuation of Directorship of Mr. Dinesh Kumar Lal (DIN: 00037142) as Non-Executive Independent Director upon attaining the age of 75 years**

   To consider and, if thought fit, to pass the following resolution as a **Special Resolution:**

"**RESOLVED THAT** pursuant to the provisions of Regulation 17(1A) and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), including any statutory modification(s), amendment(s) or re-enactment(s) thereof, for the time being in force, approval of the Members be and is hereby accorded to the continuation of directorship of Mr. Dinesh Kumar Lal (DIN: 00037142) as a Non-Executive Independent Director of the Company upon attaining the age of seventy-five (75) years during his current term ending on June 26, 2028;

RESOLVED FURTHER THAT the Board of Directors and/or Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things as may be necessary to give effect to this Resolution."

By Order of the Board of Directors

Sd/-

Shekhar R Singh

Company Secretary & Compliance Officer

Membership No.: F12881

Place: Mumbai

Date: August 5, 2026

Registered Office:

6th Floor, Allcargo House, CST Road,

Kalina, Santacruz (East), Mumbai - 400 098

Email Id: investor.relations@allcargologistics.com

Website: www.allcargologistics.com

Phone No: 022-66798110

CIN: L63010MH2004PLC073508

NOTES:

1. The Ministry of Corporate Affairs, Government of India ("MCA") has vide its General Circular No. 09/2024 dated September 19, 2024 and other circulars issued by MCA from time to time allowing, inter-alia, conducting of AGMs through Video Conferencing/Other Audio Visual Means ("VC/ OAVM") facility on or before September 30, 2025. SEBI vide its Circular No. SEBI/HO/CFD/CFDPoD-2/P/CIR/2024/133 dated October 3, 2024 read with Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024 has provided certain relaxations from compliance with certain provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). In compliance with these Circulars, provisions of Companies Act, 2013 ("the Act") and Listing Regulations, the 33rd Annual General Meeting ("the AGM/ the Meeting") of the Company is being conducted through VC/OAVM facility, without the physical presence of Members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company.

2. As the AGM shall be conducted through VC/OAVM, the facility for appointment of Proxy by the Members is not available for this AGM and hence the Proxy Form and Attendance Slip including Route Map are not annexed to this Notice.

3. The relative Explanatory Statement, in respect of the business as set out in Item Nos. 3 and 4 and the relevant details of the Directors seeking re-appointment under Item No. 2 above as required by Regulations 26(4) and 36(3) of the Listing Regulations and as required under Secretarial Standard-2 on General Meetings ("SS-2") issued by the Institute of Company Secretaries of India are annexed hereto.

   The Notice of AGM and the Annual Report will be sent to those Members/ beneficial owners whose name appears in the Register of Members/ list of beneficiaries received from the Depositories as on Friday, August 14, 2026.

   In compliance with the Circulars, the Notice of the AGM indicating the process and manner of electronic voting along with the Annual Report of the Company for the Financial Year ended March 31, 2026, is being sent to the Members only through electronic mode whose e-mail addresses are registered with the Company/Depositories.

   To support the 'Green Initiative' and obtaining Annual Report of the Company, Members are requested to register their e-mail addresses by sending an e-mail to the Company's Registrar and Transfer Agent (RTA) on rnt.helpdesk@in.mpms.mufg.com. by giving details like name, folio number, permanent account number and contact number. Members holding shares in demat form are requested to register their e-mail addresses with their DPs only.

   In compliance with the Circulars, the Company will publish a public notice by way of advertisements in Newspapers, *inter-alia*, advising the Members whose e-mail address are not registered/updated with the Company or the Depository Participant(s) ("DP**s**"), as the case may be, to register/update their e-mail address with the Company or DP at the earliest.

   The copy of Notice and Annual Report of the Company for FY2025-26 is also available on the Company's website https://www.allcargologistics.com and the website of the Stock Exchanges, i.e. BSE Limited https://www.bseindia.com and The National Stock Exchange of India Limited https://www.nseindia.com. The Notice of AGM is also available on the website of National Securities Depository Limited ("NSDL") at www.evoting.nsdl.com. The physical copy of the Annual Report will be sent to the Members based on the specific request received at investor.relations@allcargologistics.com

4. The attendance of the Members attending the AGM through VC/OAVM will be counted for reckoning the quorum under Section 103 of the Act.

5. The Members can join the AGM in the VC/OAVM mode 30 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, the Governance and Remuneration & Nomination Committee Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

6. Institutional Members/ Corporate Members (i.e. other than individuals, HUF, NRI etc.) are encouraged to attend the AGM through VC/OAVM mode and vote electronically. Pursuant to the provisions of the Act, Institutional Members/ Corporate Members intending to allow their authorized representative(s) to attend and vote at the AGM are requested to submit a certified true copy of the Board Resolution/letter of appointment authorizing their representative(s) together with the specimen signature(s) of those authorized representative(s) to the Company at investor.relations@allcargologistics.com and Scrutinizer at dhrumil@dmshah.in with a copy marked to evoting@nsdl.co.in.

7. The Register of Directors and Key Managerial Personnel and their shareholding, and the Register of Contracts or Arrangements in which Directors are interested maintained under the Act will be available for inspection by the Members electronically during the AGM. Members seeking to inspect such documents can send an email to investor.relations@allcargologistics.com.

8. Relevant documents referred to in the Notice and the Explanatory Statement are open for inspection at the Registered Office of the Company during business hours i.e. [11.00 a.m. (IST) to 02:00 p.m. (IST)] on all working days, except Saturday, Sunday and public holidays upto the date of the AGM. The aforesaid documents will also be available for inspection by Members during the AGM.

9. Members are requested to intimate changes, if any, pertaining to their name, postal address, e-mail address, telephone/mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc.:

   a. For shares held in electronic form: To their Depository Participants (DPs)

   b. For shares held in physical form: To the Company/Registrar and Transfer Agent in prescribed Form ISR-1 along with relevant proofs and other forms pursuant to SEBI Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2023/70 dated March 17, 2023.

   Members may also refer to Shareholder Service Request Section on Company's website https://www.allcargologistics.com/investor/logistics-shareholding-service-request

   Non-Resident Indian Members are requested to inform RTA of the Company any change in their residential status on return to India for permanent settlement, particulars of their Company account maintained in India with complete name, branch account type, account number and address of Company with pin code number, if not furnished earlier. Members may contact their respective Depository Participants for availing this facility.

10. SEBI vide its Circular dated January 25, 2022 has mandated that all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form. Members can contact the Company or RTA, for assistance in this regard.

    It may be noted that any service request can be processed only after the folio is KYC Compliant.

11. SEBI has mandated the submission of the Permanent Account Number (PAN) by every participant in the securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN details to their Depository Participants with whom they are maintaining their demat accounts.

12. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company's RTA, the details of such folios together with the share certificates along with the requisite KYC documents for consolidating their holdings in one folio. Requests for consolidation of share certificates shall be processed in dematerialized form.

13. As per the provisions of Section 72 of the Act and aforesaid SEBI Circulars, the facility for making nomination is available for the Members in respect of the shares held by them in physical

mode. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13 with RTA.

Further members holding physical shares are informed that they can opt out of nomination or cancel the existing nomination by filing following form with RTA:

a) Form ISR – 3 For opting out of nomination by shareholder(s)

b) Form SH -14 For cancellation or variation to the existing nomination of the shareholder(s)

14. Unpaid/unclaimed dividend and shares

Members are hereby informed that as per the provisions of Section 124 of the Act, dividend which remains unpaid/ unclaimed over a period of seven (7) consecutive years has been transferred by the Company to "The Investor Education and Protection Fund" ("IEPF") established by the Central Government under Section 125 of the Act.

The Company has sent individual notice to all the Members whose shares are due to be transferred to the Authority and has also published newspaper advertisement in this regard. Members are requested to visit the website of the Company and/ or the Authority/MCA to check their unpaid/ unclaimed dividend status and are advised to write to the Company and/or RTA immediately claiming dividend(s) declared by the Company. The details of the shares transferred to the Authority are uploaded on the Company's website: https://www.allcargologistics.com/investor/logistics-dividends.

The Members may note that the shares as well as unpaid/ unclaimed dividends transferred to the Authority can be claimed back by making an application to the Authority in Form IEPF-5 along with the requisite documents available on www.iepf.gov.in and sending duly signed physical copy of the same to the Company and/or RTA. The Members can submit only one consolidated claim in a financial year as per the IEPF Rules. In order to claim refund, the Members are advised to visit the weblink http://iepf.gov.in/IEPFA/refund.html or contact the RTA. No claims shall lie against the Company in respect of the dividend/shares so transferred.

The Members are requested to note the following due date(s) for claiming unpaid/unclaimed dividend paid/ declared by the Company:

Dividend	Date of Declaration of Dividend	Year	Due date for claiming Unpaid dividend
Interim Dividend	March 16, 2020	FY2019-20	April 21, 2027
Interim Dividend	March 15, 2021	FY2020-21	April 19, 2028
Interim Dividend	March 16, 2022	FY 2021-22	April 18, 2029
Interim Dividend	March 06, 2023	FY 2022-23	April 05, 2030
Final Dividend	September 26, 2024	FY 2024-25	November 02, 2031
Interim Dividend	October 18, 2024	FY 2024-25	November 24, 2031

Pursuant to the IEPF Rules, the Company has also uploaded the details of unpaid/unclaimed amounts lying with the Company as on March 31, 2026 on the Company's website https://www.allcargologistics.com/investor share information/ dividends and also on the website of the Authority, MCA - www.iepf.gov.in.

15. Voting through electronic means:

Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration)Rules, 2014, as amended and Regulation 44 of the Listing Regulations and the MCA Circulars, the Company is providing facility of remote e-voting and e-voting during the AGM to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with NSDL to facilitate voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-voting system as well as e-voting during AGM will be provided by NSDL.

I. The voting rights of Members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date i.e. Wednesday, September 9, 2026. A person whose name is recorded in the Register of Members or in the Register of Beneficial Owner maintained by the Depositories as on the cut-off date shall only be entitled to avail facility of remote e-voting or e-voting during AGM. A person who is not a member as on the cut-off date should treat this Notice for information purposes only. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members/ Beneficial owner of the Company as on the cut-off date will be entitled to vote during the AGM.

II. The Members who have exercised their votes through remote e-voting prior to the AGM may also participate in the AGM but they shall not be entitled to vote again.

III. Any person who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice and holding shares as on the cut-off date may obtain their login ID and password by sending a request at evoting@nsdl.co.in.

IV. SEBI vide Circular Nos. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/131 dated July 31, 2023, and SEBI/HO/OIAE/ OIAE_ IAD-1/P/CIR/2023/135 dated August 4, 2023, read with Master Circular No. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/145 dated July 31, 2023 (updated as on 11th August, 2023), has established a common Online Dispute Resolution Portal ("ODR Portal")for resolution of disputes arising in the Indian Securities Market.

Pursuant to above-mentioned circulars, post exhausting the option to resolve their grievances with the Company's Registrar and Transfer Agent (RTA) / Company directly and through existing SCORES platform, the investors can initiate dispute resolution through the ODR Portal (https://smartodr.in/login) and the same can also be accessed through the Company's website: https://www.allcargologistics.com/investor

a) E-Voting facility:

The remote e-voting period will begin on Sunday, September 13, 2026 at 09.00 a.m. (IST) and will end at 05.00 p.m. (IST) on Tuesday, September 15, 2026. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently.

A. Instructions for E-voting are as follows:

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/ mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-**Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "**Beneficial Owner**" icon under "**Login**" which is available under '**IDeAS**' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "**Access to e-Voting**" under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "**Register Online for IDeAS Portal**" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/ OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
	5. Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** Download on the App Store GET IT ON Google Play
Individual Shareholders holding securities in demat mode with CDSL	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Type of shareholders	Login Method
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
   a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.
   b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
   c) How to retrieve your 'initial password'?
      (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
      (ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
   a) Click on "Forgot User Details/Password?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to dhrumil@dmshah.in with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to Mr. Amit Vishal, Deputy Vice President at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to https://www.allcargologistics.com/investor.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to https://www.allcargologistics.com/investor. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**

3. Alternatively, shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.

4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

a. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.

b. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.

c. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

d. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Members will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/ OAVM" placed under "**Join meeting**" menu against company name. You are requested to click on VC/ OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Member login where the EVEN of Company will be displayed. Please note that the Members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.

3. Further, Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

4. Please note that participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/ Video loss due to fluctuation in their

respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

5. Shareholders who would like to express their views/ have questions may send their questions in advance mentioning their name demat account number/ folio number, email id, mobile number at https://www.allcargologistics.com/investor on or before 03.00 P.M. on Friday, 11th September,2026. Those Members who have registered themselves as a speaker shareholder will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speaker shareholders depending on the availability of time for the AGM, therefore each speaker will be given three minutes or maximum of 3 questions and we request each speaker to utilize this time limit to ensure effectiveness of the meeting and to provide equal opportunity to other speaker holders.

6. When a pre-registered speaker is invited to speak at the meeting but he / she does not respond, the next speaker will be invited to speak. Accordingly, all speakers are requested to get connected to a device with a video/ camera along with good & stable internet speed.

7. The Board of Directors of the Company has appointed Mr. Dhrumil Shah (Membership No. FCS 8021 and CP No 8978) of Dhrumil M. Shah & Co. LLP, Practicing Company Secretaries, Mumbai, as Scrutiniser for conducting the voting process of remote e-voting and e-voting during AGM in a fair and transparent manner.

8. The Chairman at the AGM, shall at the end of the discussion on the Resolutions, on which voting is to be held, allow voting with the assistance of the Scrutinizer, by use of electronic ballot voting system for all the Members who are present at the AGM but have not exercised their votes by availing the remote e-Voting facility

9. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, count the votes cast at the AGM, thereafter unblock the votes cast through remote e-Voting and e-voting at the AGM in the presence of at least two witnesses not in the employment of the Company and not later than 2 working days from the conclusion of the AGM, submit a consolidated Scrutinizer's Report to the Chairman or any person duly authorised by him in writing who shall countersign the same and declare the results forthwith.

10. Subject to the receipt of requisite number of votes, the Resolutions shall be deemed to be passed on date of the AGM i.e. Wednesday, September 16, 2026.

11. The results declared along with the consolidated Scrutinizer's Report shall be displayed on the Company's website www.allcargologistics.com and on the website of NSDL https://www.evoting.nsdl.com immediately after the result is declared. The Company shall simultaneously intimate the result to the Stock Exchanges where the shares of the Company are listed i.e. BSE Limited and National Stock Exchange of India Limited respectively.

By Order of the Board of Directors
Sd/-
Shekhar R Singh
Company Secretary & Compliance Officer
Membership No.: F12881

Place: Mumbai
Date: August 5, 2026
Registered Office:
6th Floor, Allcargo House,
CST Road, Kalina, Santacruz (East), Mumbai 400 098
Email Id: investo.relations@allcargologistics.com
Website: www.allcargologistics.com
Phone No: 022-66798110
CIN: L63010MH2004PLC073508

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 AND SECRETARIAL STANDARD-2 ON GENERAL MEETINGS

Pursuant to the provisions of Section 102 of the Companies Act, 2013 (the "Act") and Secretarial Standard-2 on General Meetings ("SS-2"), the following Explanatory Statement sets out all material facts relating to the Special Business mentioned at Item Nos. 3 and 4 in the Notice dated May 14, 2026 and forms part of the Notice.

Item No. 3

Pursuant to the provisions of Section 197 of the Act, the remuneration payable to Non-Executive Directors of a company having Managing Director(s) and/or Whole-time Director(s) shall not exceed one percent (1%) of the net profits of the Company computed in accordance with the provisions of Section 198 of the Act, except with the approval of Shareholders by way of a Special Resolution.

The Non-Executive Directors, including Independent Directors, play an important role in the overall governance of the Company through their guidance, expertise and active participation in the deliberations of the Board and Committees thereof. Considering the increased responsibilities, regulatory requirements and time commitment of the Non-Executive Directors, the Company considers it appropriate to obtain an enabling approval of the Members for payment of remuneration/commission to the Non-Executive Directors, including Independent Directors, in excess of the limit of one percent (1%) of the net profits of the Company, subject to the overall limits prescribed under the Act and applicable regulations.

Further, the Company may have inadequate profits or no profits during the financial year 2025-26. Accordingly, in order to ensure adequate compensation to the Non-Executive Directors, including Independent Directors, for their continued guidance, expertise and participation in the governance of the Company, approval of the Members is also being sought for payment of remuneration/commission in accordance with the applicable provisions of the Act, including Schedule V thereto, with effect from April 1, 2025.

The remuneration / commission payable to the Non-Executive Directors including Independent Directors shall be determined by the Board of Directors from time to time within the limits approved by the Members and in accordance with applicable laws. Accordingly, approval of the Members is sought by way of Special Resolution as set out at Item No. 3 of the Notice.

Save and except, all Non-Executive Directors and Independent Directors of the Company and their relatives, to the extent of the remuneration/commission that may be received by them, none of the other Directors, Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise, in the Resolution set out at Item No. 3 of the Notice.

The Board of Directors recommends the Special Resolution set out at Item No.3 of the Notice for approval of the Members.

Item No. 4

Mr. Dinesh Kumar Lal was appointed as a Non-Executive Independent Director of the Company for a term of three consecutive years commencing from June 27, 2025 to June 26, 2028 pursuant to approval of the Shareholders at the 32nd Annual General Meeting of the Company.

In terms of Regulation 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), continuation of directorship of a Non-Executive Director beyond the age of seventy-five (75) years requires approval of the Shareholders by way of Special Resolution.

Mr. Dinesh Kumar Lal will attain the age of seventy-five years during his current tenure as an Independent Director of the Company. Considering his extensive experience, leadership qualities, strategic insights and significant contribution to the Board and its Committees, the Board of Directors are of the view that his continued association would be beneficial to the Company.

Mr. Dinesh Kumar Lal is a seasoned business leader with over five decades of experience in the shipping and logistics industry and has held various leadership positions in reputed organisations and industry bodies. His vast industry knowledge, governance expertise and strategic guidance continue to add significant value to the Company.

Mr. Dinesh Kumar Lal has confirmed that he is not disqualified from being appointed as a Director under Section 164 of the Act and has given his consent to act as Director of the Company. The Company has also received declarations confirming that he meets the criteria of independence prescribed under Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations. Further, he has confirmed compliance with Regulation 25(8) of the Listing Regulations and Rules 6(1) and 6(2) of the Companies (Appointment and Qualification of Directors) Rules, 2014 relating to inclusion of his name in the databank of Independent Directors maintained by the Indian Institute of Corporate Affairs.

The Company has received a notice in writing under Section 160 of the Act from a Member proposing the candidature of Mr. Dinesh Kumar Lal for continuation of his directorship.

Additional details of Mr. Dinesh Kumar Lal pursuant to the Listing Regulations and Secretarial Standard on General Meetings (SS-2) are provided in the Annexure forming part of the Notice. Accordingly, approval of the Members is sought by way of Special Resolution as set out at Item No. 4 of the Notice

Save and except, Mr. Dinesh Kumar Lal and his relatives who may be deemed to be interested to the extent of their shareholding interest in the Company mentioned in the annexure, none of the other Directors or Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise, in the Resolution set out in Item No. 4 of the accompanying Notice.

The Board of Directors recommends the Special Resolution set out at Item No.4 of the Notice for approval of the Members.

DETAILS OF DIRECTORS SEEKING APPOINTMENT AND CONTINUATION AT THE 33rd ANNUAL GENERAL MEETING PURSUANT TO REGULATION 36 (3) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SECRETARIAL STANDARD- 2 ON GENERAL MEETINGS ARE AS UNDER FOR ITEM NOS. 2 and 4:

I.	Name of Director	Mr. Kaiwan Dossabhoy Kalyaniwalla (DIN: 00060776)	Mr. Dinesh Kumar Lal (DIN: 00037142)
II.	Designation/category of the Director	Non-Executive - Non-Independent Director	Non -Executive - Independent Director
III.	Date of Birth (Age)	August 13 , 1964 (62 Years)	January 15, 1952 (74 Years)
IV.	Qualification	Bachelor's degree in Economics and Political Science and Bachelor of Laws (LL.B.) from the University of Mumbai.	Bachelor of Commerce (Hons.), University of Delhi
V.	Brief resume including profile, experience and expertise in specific functional areas	He is a Solicitor and Advocate of the Bombay High Court and a Senior Partner in the law firm of Maneksha & Sethna in Mumbai. He has been in practice for over 40 years. He graduated from the University of Bombay in Economics and Political Science and thereafter graduated as a Bachelor of Laws (LL.B.) from the Government Law College, Mumbai. He was awarded the prize for securing the highest marks in the three-year LL.B. integrated course by the University of Bombay. He is enrolled as a Solicitor of the Supreme Court of England and Wales. He serves on the Board of public listed, private Indian and foreign companies and advises public and private sector corporates, multinational banks, and some of India's largest logistics companies, property development companies and business houses. He is on the investment and advisory committee of a SEBI registered real estate fund and NBFC and serves on the Board of a SEBI registered asset management trustee company. He is also on the Board of Trustees of public educational and hospital trusts. His practice is predominantly in the field of corporate laws, property laws, tax laws, general, commercial and personal laws. He has been an active member of the Managing Committee of the Bombay Incorporated Law Society and served as its President for six years.	Mr. Dinesh Kumar Lal is a distinguished management professional with over 50 years of rich experience in the shipping, logistics and supply chain industry. He is widely recognized for his extensive knowledge of the shipping sector and related industries, as well as his strategic leadership and entrepreneurial capabilities. Over the course of his career, he has made significant contributions to the growth and establishment of various shipping and logistics ventures in India and abroad. His strong management, negotiation and relationship-building skills have enabled him to successfully lead and contribute to several organizations and industry bodies. Mr. Lal has played an instrumental role in conceptualizing and implementing several pioneering initiatives in the shipping and logistics sector. His ability to identify opportunities and build sustainable business models has contributed to the success of numerous ventures. He has also actively facilitated collaboration between industry participants and government authorities and has been associated with various significant projects in the infrastructure, shipping and logistics sectors. Mr. Lal is currently serving as a Whole-time Director of AMI Global Logistics Private Limited, a company engaged in logistics and supply chain management services.
VI.	Shareholding in the Company (including shareholding as a Beneficial Owner) as on March 31, 2026	5,97,000 equity shares of face value of ₹ 2/-	1,10,660 equity shares of face value of ₹ 2/-
VII.	Date of first appointment on the Board of the Company	August 6, 2021	June 27, 2025

VIII.	**Directorships held in other companies (excluding foreign companies) as on March 31, 2026 and Listed entities from which the person has resigned in the past three years**	**Current Directorship:** a. Modern India Limited b. Allcargo Terminals Limited c. TransIndia Real Estate Limited d. TransIndia Logistic Park Private Limited e. Synchro Investments Private Limited f. Bombay Metal and Alloys MFG Company Private Limited g. Iorn & Metal Traders Private Limited h. Quantum Trustee Company Private Limited i. Verifacts Services Private Limited j. Bombay Incorporated Law Society -Sec 8 **Past Directorship:** a. Allcargo Gati Limited	**Current Directorship:** a. Raymond Lifestyle Limited b. Raymond Limited c. Shefali Farms Private Limited d. AMI Global logistics Private Limited e. HI-TOS Linear Agency Private Limited f. Eden Realtors Private Limited g. Alert Agencies and Investments Private Limited h. Chembur Golf Welfare Foundation **Past Directorship:** a. Speedy Multimodes Limited b. Sanven Apparel Limited c. Allcargo Gati Limited
IX.	**No. of Committees in which Director is member**	Nil	**Allcargo Logistics Limited** a. Audit Committee b. Governance and Nomination Renumeration Committee c. Risk Management, Finance, Strategy & Legal Committee d. Corporate social Responsibility Committee e. Stakeholder Relationship Committee **Raymond Limited** a. Audit Committee b. Corporate Social Responsibility Committee **Raymond Lifestyle Limited** a. Audit Committee b. Nomination & Remuneration Committee
X.	**No. of Committees in which Director is Chairman**	Nil	**Allcargo Logistics Limited** a. Risk Management,Finance,Strategy & Legal Committee **Raymond Limited** a. Risk Management & ESG Committee b. Stakeholders' Relationship Committee c. Nomination & Remuneration Committee **Raymond Lifestyle Limited** a. Stakeholder Relationship Committee b. Risk Management Committee
XI.	**Terms and Conditions of appointment / re-appointment**	Please refer to the Board's Report and Corporate Governance Report	The terms and conditions of appointment shall be as per Appointment Letter and in accordance with the provisions of Companies Act, 2013.
XII.	**Remuneration last drawn (including salary, allowance, bonus, and perquisites)**	Sitting Fees and such amount of commission as may be decided by Governance and Nomination & Remuneration Committee	Sitting fees and such amount of commission as may be decided by the Governance and Nomination & Remuneration Committee
XIII.	**No. of Meetings of the Board attended during the year**	5	2
XIV.	**Relationship with other Directors, Manager and other Key Managerial Personnel of the Company inter-se**	Not related to any Directors	Not related to any director
XV	**Justification for choosing the appointee for appointment as Independent Director**	NA	As mentioned in the explanatory statement given in Item No. 4 of this Notice.