

August 10, 2026

National Stock Exchange of India Limited
Listing Compliance Department
“Exchange Plaza”
Bandra – Kurla Complex
Bandra East, Mumbai – 400 051
NSE Symbol: ARE&M

BSE Limited
Corporate Relations Department
Phiroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai – 400 001
BSE SCRIP CODE: 500008

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Earnings Presentation

Dear Sir/ Madam,

This is with reference to our intimation dated August 6, 2026, regarding the Earnings call on August 11, 2026 at 4:00 PM IST. Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Earnings Presentation for Q1FY27.

This is for your kind information and record.

Thank You

For Amara Raja Energy & Mobility Limited

Vikas Sabharwal
Company Secretary
& General Counsel



Encl: a/a



AMARA RAJA
Gotta be a better way

Amara Raja Energy & Mobility Limited

(formerly Known as Amara Raja Batteries Limited)

INVESTOR PRESENTATION

August 2026

Investor Presentation

Contents

A clear walk-through of where we are, what we've built, and the growth ahead

Amara Raja Energy & Mobility Limited
(formerly Known as Amara Raja Batteries Limited)

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BUSINESS

-  4 decades of experience
-  Leading Automotive Battery Brand
-  Market Leader in Telecom and Data Centre Industry
-  Strong Brand recall
-  First AGM battery manufacturer for 2W
-  First VRLA battery manufacturer

OPERATIONS

-  15 Manufacturing Facilities
-  ~70 Million units annualized Capacity for Automotive batteries
-  ~2.4 Billion AH - Total Industrial batteries capacity
-  Exporting to 70+ Countries
-  ~12,000 employees
-  12X Water positive & reduced intensity of Scope 1&2 emissions by ~37% in FY26 over FY22 base line

FINANCIALS

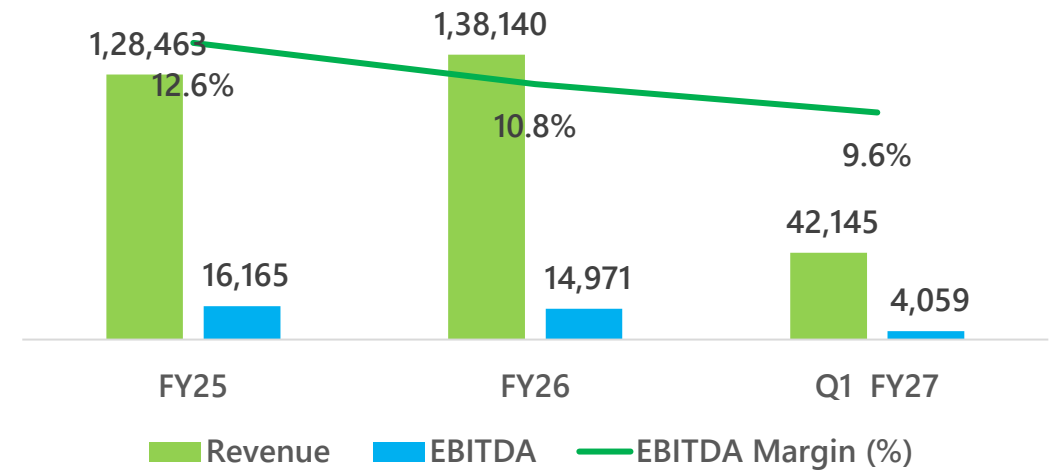
-  Market Cap ~ INR 154 Bn+(As on Jun 30, 2026)
-  Minimal debt in the books
-  10-year Revenue CAGR ~10%
-  ~12% ROCE (1)
-  AA+ Credit Rating by CRISIL
-  Rank 1 in S&P Global ESG rating in respective sector in India
-  ~1/3rd of the shares are held by Institutional Shareholders

(1) As on FY26 end at consolidated level

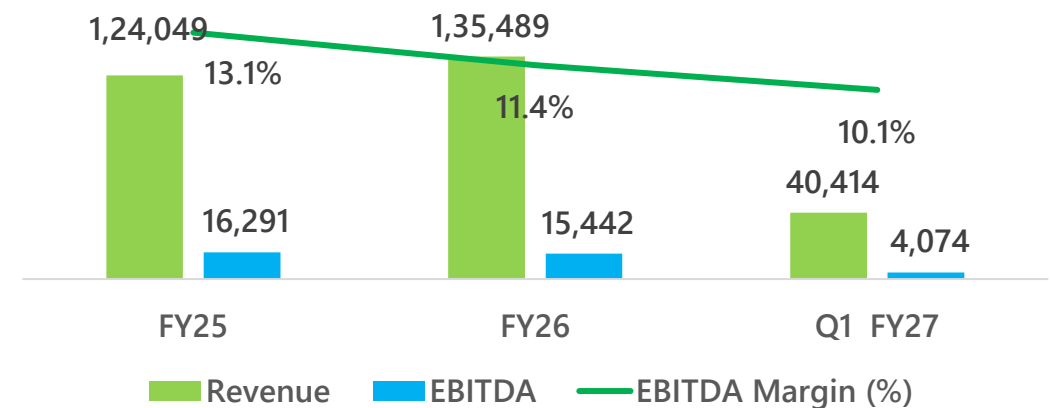
Overview

- Amara Raja Energy & Mobility Limited, (ARE&M), formerly known as Amara Raja Batteries Limited, is one of the largest manufacturers of lead-acid batteries in India.
- Name change in 2023 reflects, the broader vision to lead India's Energy Transition, in the Energy & Mobility space by providing comprehensive energy solutions
- Exports to over 70+ countries across the globe
- Strong brands like 'Amaron', 'PowerZone', 'Quanta'
- Won 13 gold medal awards in International level Quality Circle Competitions(ICQCC) held in Taipei
- TPM is being implemented in all manufacturing facilities, currently all plants certified for sustenance level
- Forayed into the New Energy business in 2022 with ambitious capex plan of INR 95 Bn for setting up a Giga Corridor in Telangana.
- Expanded into lubricants business with 'Amaron Hi-life Lubes"
- High emphasis on protecting the environment with focus on Renewable Energy and recycling of Lead

CONSOLIDATED INCOME (INR Mn) & EBITDA MARGINS(%)



STANDALONE INCOME (INR Mn) & EBITDA MARGINS(%)



Operating Margins moderated, primarily due to elevated Raw material costs, increased spending on Brand Promotion & Strategic Initiatives i.e Amaron Assist and Factory of Future

Operations At A Glance

LEAD ACID BATTERIES

AUTOMOTIVE

- Applications – 2W, 3W, 4W & CV's
- First AGM battery manufacturer for 2W
- Largest Exporter of automotive Batteries

INDUSTRIAL

- Pioneers in VRLA batteries in India
- Application - Telecom, Railways, Power Control, Solar, UPS
- Market Leader in Telecom sector/Largest exporter for VRLA batteries
- Largest Integrated Facility for MVRLA Batteries



APPLICATIONS



Lead Recycling plant



Lead recycling facility, showcasing commitment to the circular economy

AUTOMOTIVE | INDUSTRIAL

- Li Cell and Pack Manufacturing
- EV Charging Products
- Energy Storage Solutions
- Developed India's First 21700 Cylindrical Cell (NMC 811)
- Setting up E Positive Energy Labs: a unique innovation & research facility



NEW ENERGY BUSINESS

AGM- Absorbent Glass Mat

VRLA/MVRLA- Valve regulated lead acid/Medium valve regulated lead acid

State Of Art Manufacturing Facilities- LAB



KARAKAMBADI PLANTS

4W Battery

LVRLA Battery

2W Battery



AMARA RAJA GROWTH CORRIDOR

Two 4W Plants & one 2W Plant

MVRLA Battery

Tubular Plant



CHEYAR PLANT

Battery Recycling Plant

SEGMENTS

Automotive

Industrial

Tubular

ANNUALISED CAPACITY

~70 Mn

~2.4 Bn Ah

~ 1.8 Mn

LOCATION

Tirupathi & Chittoor- AP

Tirupathi & Chittoor- AP

Chittoor- AP

2 Plastic component plants towards captive consumption

State Of Art Manufacturing Facilities - NEB



**Pack Assembly Plant- Stationary-
Divitipally
Capacity ~ 1.2 GWh**



Telecom battery



**Pack Assembly Plant- Mobility-
Divitipally
Capacity ~ 1.5 GWh**



3W Battery



2W Battery



**Assembly Plant- AC/DC Chargers-
Tirupathi**



7.4KW Type-1 AC



180KW DC Fast Chargers

Marquee OEM Clientele

Lead Acid Business- LAB

New Energy Business- NEB*

Automotive



Industrial



Mobility & Stationary



**New Energy Business- Other than Lead acid batteries(including lithium-ion batteries)*

Operational Highlights – Q1- FY27

Lead-Acid Business

- Sustained double-digit growth momentum in OEM across 4W & 2W volumes
- Strengthened market share in Home Energy supported by strong summer season
- Domestic aftermarket volumes registered double-digit growth during the quarter
- Industrial UPS registered steady growth rates driven by demand from data centres
- Exports continue to face headwinds due to geopolitical uncertainty



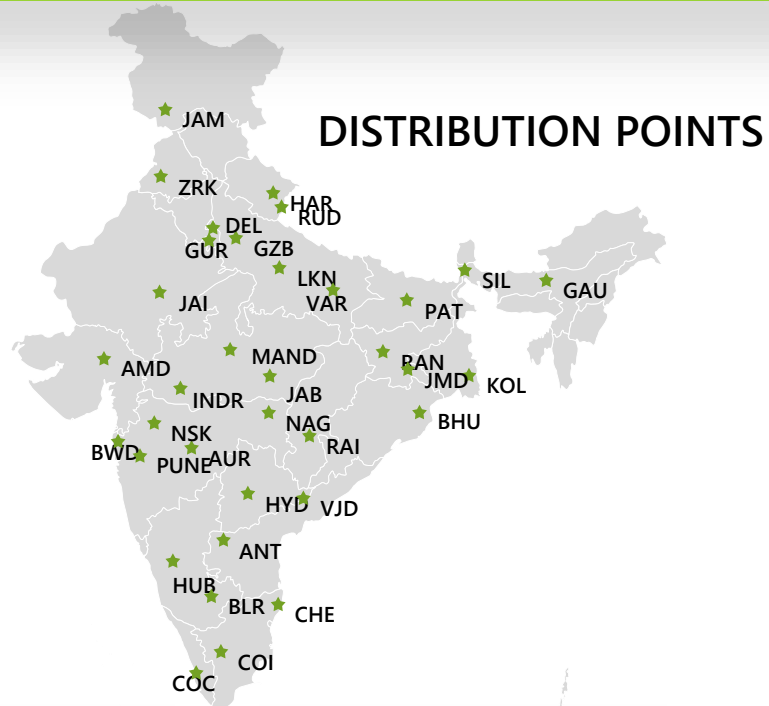
New Energy Business

- Sustained supply of telecom packs & EV packs led to revenue growth of more than 50%
- Infused Rs. 1,900 crore into ARACT till date(Wholly owned subsidiary of ARE&M)
- Customer Qualification Plant commissioned in July 26 and E+ve plant commercialization to happen in Q2 FY27
- BESS 10GWh Giga factory construction commenced



Automotive- Domestic Network & Customer Engagement

Increasing the presence through Amaron franchise network



BRANCHES

17

DISTRIBUTION POINTS

40

POINTS OF SALE

1,00,000+

Direct Partners

1500+

Digital initiatives to enhance Customer Experience

Go Paperless with new **AMARON KONNECT APP**



Digital
Warranty Card

Host of other valuable benefits:

- Latest Product Information
- Navigate to your nearest **AMARON** pitstop
- Excellent user interface/experience



Digital Transformation

Channel Digitalization

Dealer Collections Solution Program:

Bundled payment Gateway, end to end platform streamlining dealer collection

- Integrated payment gateways
- Auto reconciliations
- Collection efficiency



E-Commerce Business:

Payment gateways for facilitating e-commerce for our channel partners

- Direct reach out to B2C customers
- One stop shop for Automotive battery solution



Partner Enablement

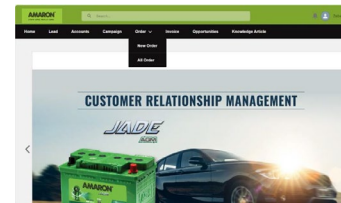
Digital Ecosystem for Lubes:

- Quick & seamless reward programmes for partners
- Improving trust & relationship with partners



Dealer Management System:

- Unified dealer management system- 100% adoption
- Connected platform for sales, service and inventory



Enterprise Transformation

Data Analytics:

- Unified part and supply-chain data
- Real-time insights
- Predictive quality



Enterprise AI capabilities:

- Building AI platforms, talent, and governance to scale
- Intelligent automation across functions.



Improved DSO

Quicker Decisions

Increased Productivity

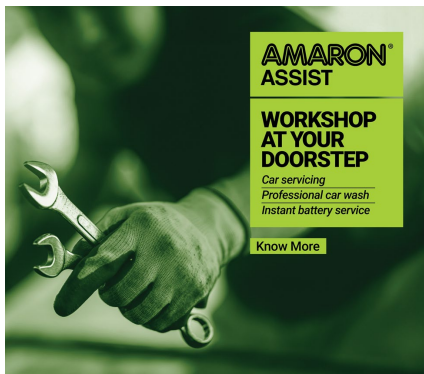
Pilot Initiative: Amaron Assist- Workshop at your Doorstep



	AMARON ASSIST	Local garages
Doorstep convenience	✓	✗
Upfront pricing	✓	Varies
Genuine parts	✓	Not guaranteed
Certified technicians	✓	Varies
Brand trust	✓	✗

- Pilot programme launched in Hyderabad in Q1 FY27
- D2C doorstep automotive service platform
- Supports seamless booking via Amaron Assist platform
- Strong initial traction observed
- Potential for wider geographic expansion

Car Servicing & Repair



- ✓ Inspection
- ✓ Essential Services
- ✓ AC Service

Instant Battery Service



- ✓ Instant Diagnostic
- ✓ Jump-start

Professional Car Wash



- ✓ Deep Clean
- ✓ Exterior
- ✓ Sunroof

Automotive- Reaching Out To International Markets

Enhancing brand image and strengthening global supply chain Initiatives through Brand promotions & Expanding Footprint

Amaron at Kuala Lumpur International Mobility Show, 2026



Launch of Amaron Hi-Life Lubes in Kuwait



Expanding Kuwait presence through new Pitstops



State of Art Recycling Plant- Lead Acid batteries



Circular Solution



Ambition to provide Cradle-to-Cradle solutions, Recycling Plant located at Cheyyar

Refining Capacities



Current Capacity : 100,000 MT/annum
Eventual Capacity : 150,000 MT/annum



New Energy Business going Forward..

Focus on Pack business and build state of art manufacturing facilities....

Pack Assembly plant:

Divitipally



- Scale pack business by entering into new mobility applications and building sustainable customer base
- Fully operational 1.5 GWh pack capacity to cater to 2W and 3W segments
- 1.2 GWh capacity to cater to stationary segment

Giga cell plant:

Capacity of 16 GW by FY30



- Operations expected to commence during Q2-CY2027 – with 2 GWh capacity based on NMC Chemistry
- Further capacity to be set up in phased manner by FY2030 offering both Chemistries- NMC and LFP

Customer Qualification plant

(CQP)



- Offering pilot production run & product optimization to meet customer requirements
- To validate industrial scale production & improve quality

BESS-Giga Facility



- 10GWh Giga facility to cater to Energy Storage Solutions
- Products to serve both C&I (commercial and Industrial) & Grid Applications

Inauguration of Customer Qualification Plant- 15th July 2026



- ❖ State-of-the-art centre for manufacturing innovation and customer qualification
- ❖ Multi-chemistry, multi-form factor pilot facility
- ❖ Pilot production run & product optimization to meet customer requirements
- ❖ Enabling validation of processes before scaling

BESS Giga Factory & E+ve Research Lab

E-POSITIVE LAB



01 / Talent

100+

Engineers & Scientists

Experienced work force for material/new chemistry development & product development

02 / New Facility

2.2L Sq ft

E+ Lab R&D Center

Achieved IATF 16949:2016 & ISO 9001:2015 certification for Li-Ion Batteries

03 / Lab Facilities

4 Labs

Test & Validation Labs

Capability to build Cylindrical and Prismatic cells, perform material characterization, cell & pack testing

BESS GIGA FACTORY



FY26



FY31

25GWh- 30GWh



Applications

Grid applications Commercial & Industrial



➤ India's BESS markets expected to be >25GWh p.a. by FY2031

➤ ARE&M** is setting up plant with capacity of 10 GWh

Growth Drivers

- India aiming 500GW by 2030
- Supportive Policies
- Domestic Manufacturing Push

** Will be set up by Amara Raja Advanced Cell Technologies- Wholly owned subsidiary of ARE&M17

Capex Project Update- New Energy Business

BESS Giga Facility- Divitipally



- Supporting both Grid and C&I Applications
- Expected to commence operations in Q3-FY27

Giga-Cell Factory- Divitipally



- Phase 1 (2 GWh) to commence in Q2-CY27
- 16 GWh Capacity by FY30

E-Hub, Hyderabad



- Expected to commence operation in Q2-FY27
- Capability to build both EV and Stationary products and solutions



Rendering Views



AMARA RAJA
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ESG

Sustainability At Amara Raja

Energy and Carbon

- Committed to Net Zero by 2050, net zero plan aligned with SBTi limiting to 1.5 deg increase as per Paris agreement
- 21.82% Renewable energy share with captive renewable at 67 MW
- Reduced intensity of Scope 1&2 emissions by 37% from FY22

Water Management

- All manufacturing plants are zero liquid discharge and not located in water-stressed areas
- We are third party certified 12X water positive organization.
- Reduction in absolute water consumption by 16 % & intensity by 57% over FY22
- Signatory to WASH pledge

Waste to Wealth

- 99% of manufacturing waste is recycled
- In compliance with Battery Waste Management Rules, 2022 as Extended Producer Responsibility
- Reduction in waste intensity by 33 % over FY22.

Product Stewardship

- Life cycle assessment conducted for 117 SKUs constituting 50% of total SKUs.
- Conducted trials to eliminate virgin plastic with compostable plastic for packaging of industrial batteries.
- Setting up 16 GWh of Lithium Cell and 5 GWh of pack assembly. E-hub for R&D in New Energy (ARACT)

Sustainable sourcing and circularity

- Lead recycling facility (ARCSPL) commenced operations in FY25
- ~88% of lead and lead alloys from recycled sources
- Covered 75%+ domestic and international suppliers by value for supplier engagement, capability building, target setting & assessments



People and Community

- 17 internal and 5 external training programs conducted against AR Sustainability Training calendar.
- ~8,900 employees underwent Defensive Driving Training (DDT)
- Recognized as Best Place to Work awards from the Great Place to Work Institute
- Safety by Design in our state-of-the-art manufacturing & maintaining zero fatality status.
- CSR initiatives in thematic areas of education, primary health care, water, rural infrastructure, social forestry and skilling India. 30,000+ beneficiaries
- Targets to improve Diversity, Equity, Inclusion and Belongingness.

Governance & Transparency

- Periodic Sustainability committee led by Executive director and dedicated Group Sustainability vertical
- ESG framework & ESG reporting portal for progress monitoring
- Manufacturing certified for ISO 14001 (EMS), ISO 45001(OHSMS) and ISO 50001 (EnMS)
- Disclosures against Climate Disclosure Project (CDP) for Climate Change and internal report on Taskforce for Climate-related Financial disclosures (TCFD)
- Released FY26 Integrated report along with BRSR and Sustainability Snapshot

Ratings & Awards

- B Rating CDP "Climate change" 2025"
- CSA- S&P Global ESG rating- No.1 in India in Electrical components & Equipment Sector
- A- rating in "CDP Water Security" 2025
- Awarded as Most Valuable Partner- ESG (Supply Category) by Indus Towers.
- Awarded as sustainability leader in the suppliers' meet of Hero MotoCorp Ltd
- Platinum Award from 19th ICC Environmental Excellence Awards 2025
- ARACT (wholly owned subsidiary of ARE&M) achieved a rating of B92 in the SAQ 5.0 (Sustainability Assessment Questionnaire by Drive Sustainability initiative).

Sustainability At Amara Raja

Ratings received by ARE&M

Recognition of our ESG efforts

S&P Global ESG Score

77/100

Data Availability: ■ Very High

Last updated: September 19, 2025

Updated annually or in response to major developments

Score breakdown

■ ESG Score ■ Industry ESG Score Average

Environmental

CSA Score 75 | ESG Score 77 | Industry Average 34

Social

CSA Score 82 | ESG Score 82 | Industry Average 35

Governance & Economic

CSA Score 72 | ESG Score 72 | Industry Average 36

S&P Global CSA Score, without modeling

76/100

Industry CSA Score Average

30/100

Modeled score contribution

+1

Modeling is used to fill gaps in reporting

Achieved S&P Global Corporate Sustainability Assessment (CSA) of 76.
Ranking - #1 in India, #2 in Asia Pacific & #5 globally in our sector.



Maintained 'Bronze Medal' in sustainability assessment



CLIMATE CHANGE, 2025

WATER SECURITY, 2025

B

A-

Maintained 'B' Rating for CDP climate disclosure & obtained 'A-' rating for maiden water disclosure



Awarded the prestigious 5-Star Rating in the British Safety Council Safety Audit



NSE
Sustainability
Ratings & Analytics

NSE ESG rating has improved to 71, ahead of several peers and customers.



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FINANCIAL OVERVIEW



Q1 FY27 KEY FINANCIAL HIGHLIGHTS

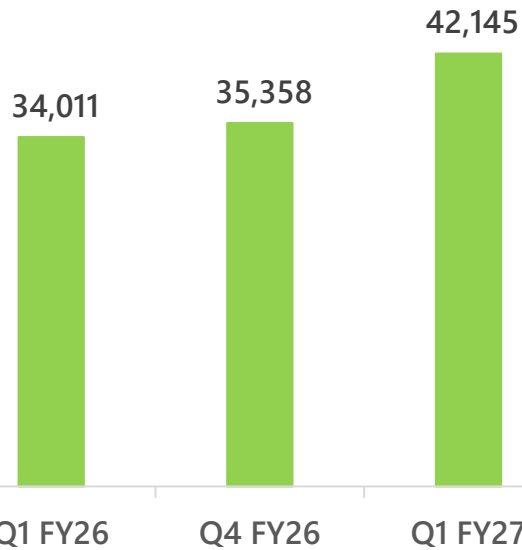
Q1-FY27 FINANCIAL PERFORMANCE-CONSOLIDATED

REVENUE FROM OPERATIONS INR 42,145 Mn	EBITDA INR 4,059 Mn	EBITDA MARGINS 9.6%
PAT INR 1,909 Mn	PAT MARGINS 4.5%	DILUTED EPS INR 10.43

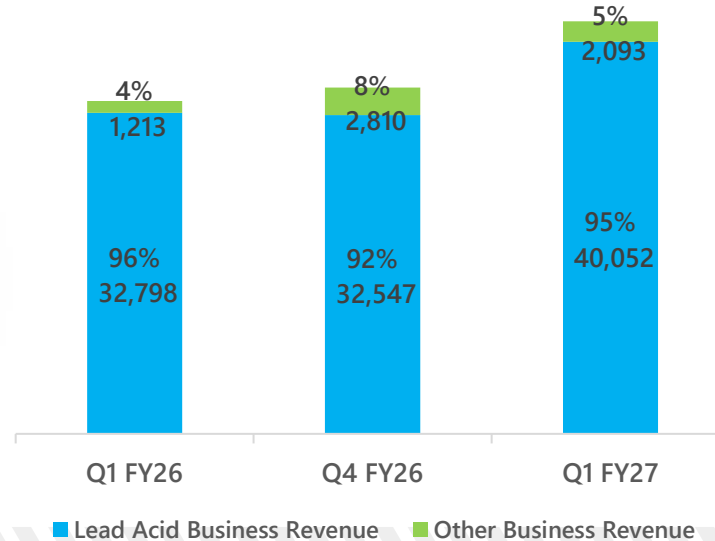
Q1-FY27 FINANCIAL PERFORMANCE-STANDALONE

REVENUE FROM OPERATIONS INR 40,414 Mn	EBITDA INR 4,074 Mn	EBITDA MARGINS 10.1%
PAT INR 2,028 Mn	PAT MARGINS 5.0%	DILUTED EPS INR 11.08

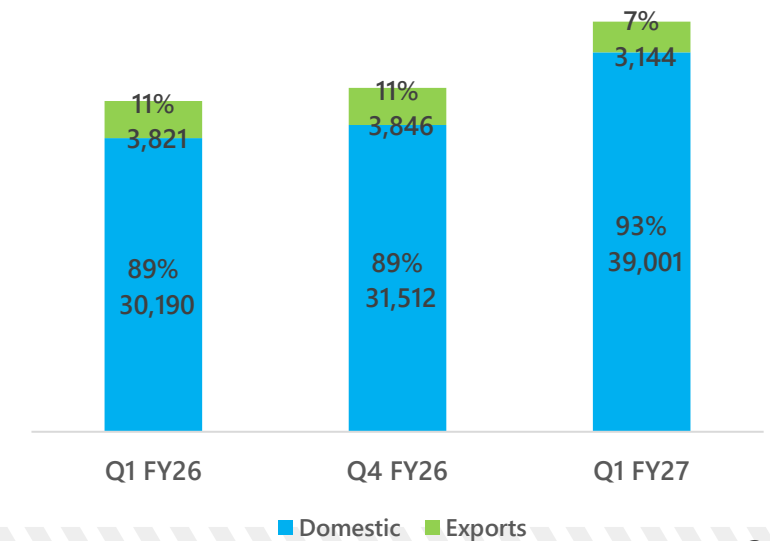
CONSOLIDATED REVENUE



REVENUE SPLIT BY SEGMENTS



GEOGRAPHICAL REVENUE SPLIT (%)



Degrowth in exports during Q1 FY27 on account of geopolitical factors

Quarterly Consolidated Financial Performance

PARTICULARS (INR Mn)	Q1-FY27	Q1-FY26	Y-O-Y	Q4-FY26	Q-O-Q
Operational Revenue	42,145	34,011	23.9%	35,357	19.2%
Total Expenses	38,086	30,376	25.4%	31,502	20.9%
EBITDA	4,059	3,635	11.7%	3,855	5.3%
EBITDA Margins (%)	9.6%	10.7%	(106) bps	10.9%	(127) bps
Other Income	195	185	5.4%	268	(27.3%)
Depreciation	1,589	1,422	11.7%	1,578	0.7%
Finance Cost	119	109	9.2%	148	(19.4%)
Profit Before Exceptional Items & Tax	2,546	2,289	11.2%	2,398	6.2%
Exceptional Income/(Expense)	-	-	NA	1,812*	NA
PBT	2,546	2,289	11.2%	4,209	(39.5%)
Tax	637	641	(0.6%)	1,066	(40.2%)
PAT	1,909	1,648	15.8%	3,143	(39.3%)
PAT Margins (%)	4.5%	4.8%	(32) bps	8.9%	(436) bps
Other Comprehensive Income	(26)	(6)	NA	63	NA
Total Comprehensive Income	1,883	1,642	14.7%	3,206	(40.6%)
Diluted EPS (INR)	10.43	9.00	15.9%	17.17	(39.3%)

* Exceptional income in Q4-FY26 relates to insurance claim towards tubular plant

Historical Consolidated Income Statement

PARTICULARS (INR Mn)	FY25	FY26	Q1 FY27
Operational Revenue	1,28,463	1,38,140	42,145
Total Expenses	1,12,299	1,23,169	38,086
EBITDA	16,165	14,971	4,059
EBITDA Margins (%)	12.6%	10.8%	9.6%
Other Income	1,156	1,062	195
Depreciation	5,257	6,072	1,589
Finance Cost	443	445	119
Profit Before Exceptional Items & Tax	11,621	9,516	2,546
Exceptional Income/(Expense)	1,111*	2,553**	-
PBT	12,732	12,069	2,546
Tax	3,285	3,111	637
PAT	9,447	8,958	1,909
PAT Margins (%)	7.4%	6.5%	4.5%
Other Comprehensive Income	(1,639)	81	(26)
Total Comprehensive Income	7,808	9,038	1,883
Diluted EPS (INR)	51.62	48.95	10.43

*Exceptional income of INR 1,111 Mn during FY25 relates to insurance claim on TBD plant

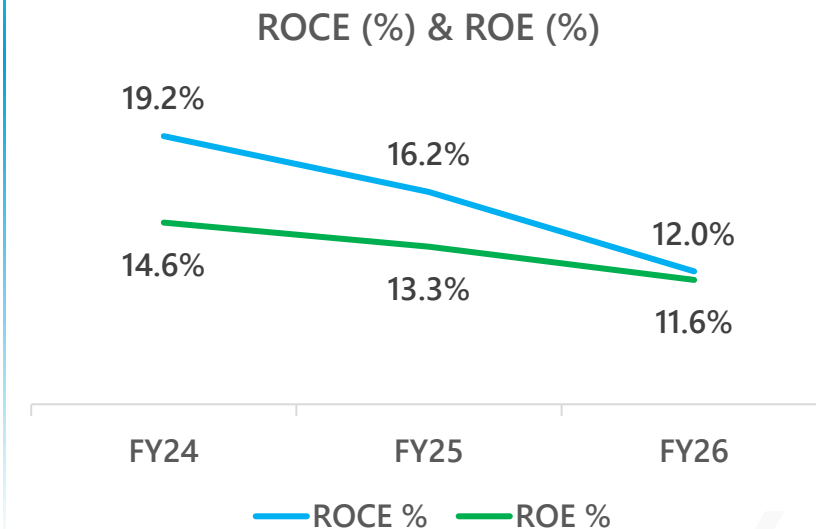
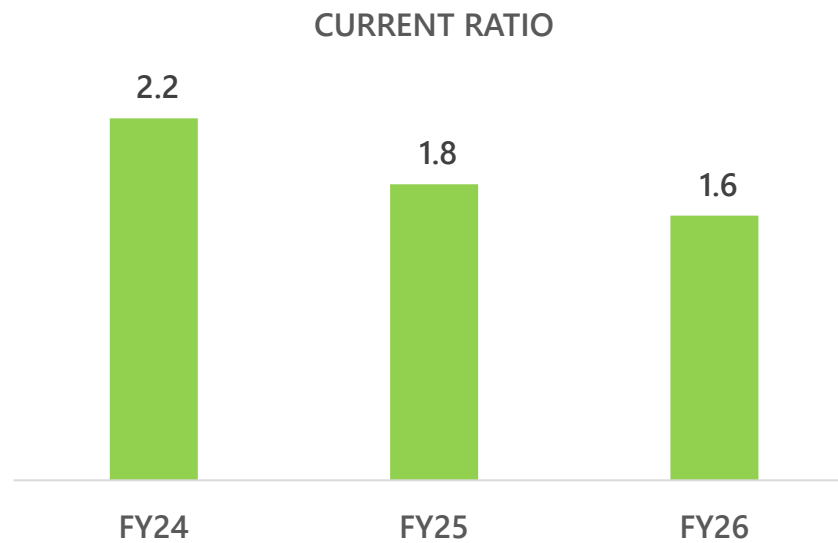
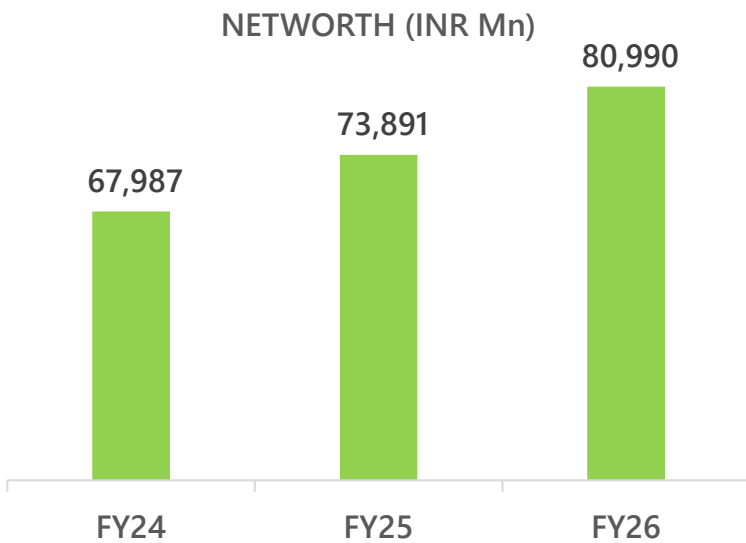
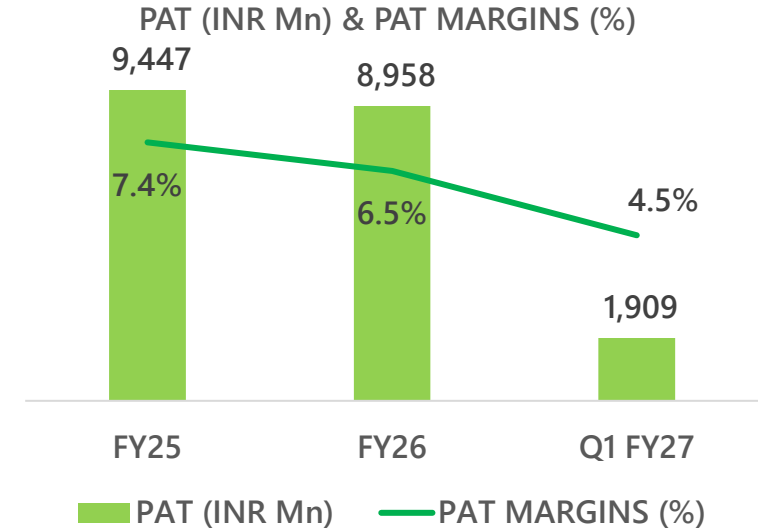
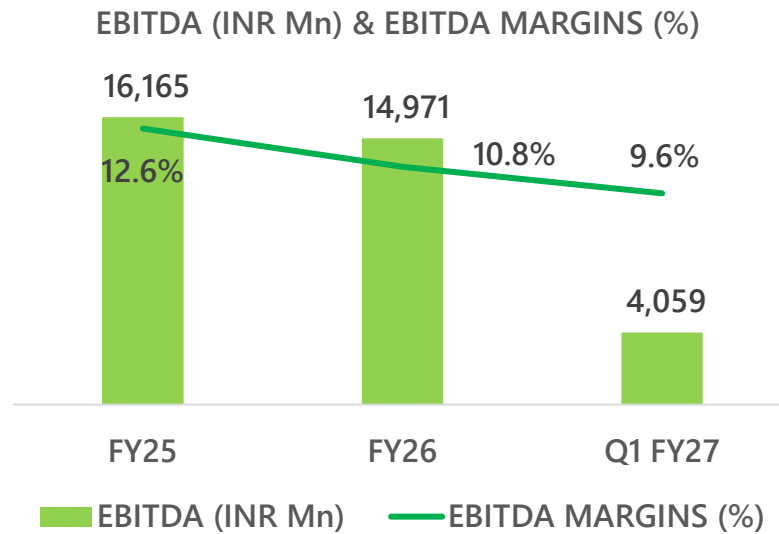
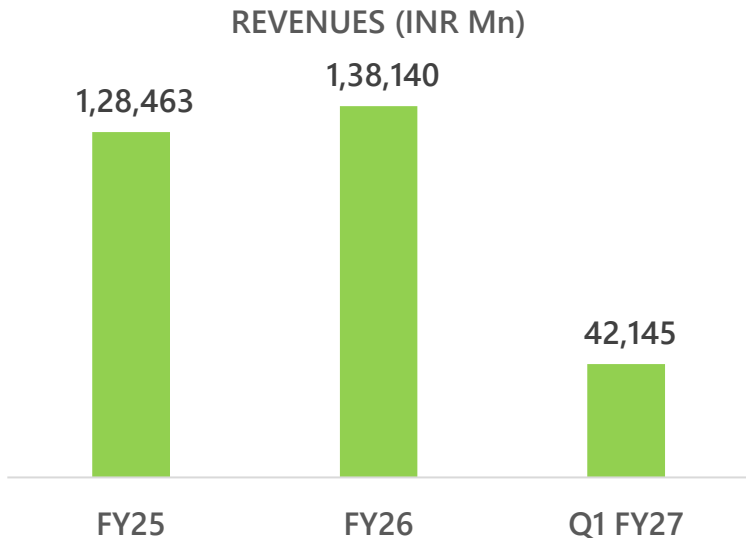
** Net Exceptional income includes INR 1,218 Mn & INR 1,812 towards insurance claim on TBD plant, while INR 476 Mn expense in Q3 FY26 relates to change in Labour Code

Consolidated Balance Sheet

PARTICULARS (INR Mn)	FY24	FY25	FY26
Assets			
(1) Non-Current Assets			
(A) Property, Plant And Equipment	29,095	31,164	37,695
(B) Right Of Use Asset	4,081	4,154	4,224
(C) Capital Work-in Progress	6,255	12,975	15,847
(D) Goodwill	4,358	4,358	4,358
(E) Other Intangible Assets	538	465	292
(F) Intangible Assets Under Development	154	7	731
(G) Financial Assets			
(i) Investments	3,608	3,521	3,519
(ii) Other Financial Assets	132	151	175
(H) Deferred Tax Assets (Net)	17	72	374
(I) Income Tax Assets (Net)	131	182	57
(J) Other Non-current Assets	2,714	2,168	1,967
Total Non-current Assets	51,083	59,216	69,239
(2) Current Assets			
(A) Inventories	19,484	21,954	25,147
(B) Financial Assets			
(i) Investments	3,531	3,294	1,119
(ii) Loans	-	-	-
(iii) Trade Receivables	11,358	12,631	12,432
(iv) Cash And Cash Equivalents	983	1,578	2,260
(v) Bank Balances Other Than Cash And Cash Equivalents	195	168	327
(vi) Other Financial Assets	919	209	225
(C) Other Current Assets	2,224	2,632	3,818
Total Current Assets	38,694	42,467	45,328
Total Assets (1+2)	89,778	1,01,683	1,14,567

PARTICULARS (INR Mn)	FY24	FY25	FY26
Equity And Liabilities			
(1) Equity	67,987	73,891	80,990
(A) Equity Share Capital	183	183	183
(B) Other Equity	67,804	73,708	80,807
(2) Non-Current Liabilities			
(A) Financial Liabilities			
(i) Borrowings	260	-	-
(ii) Lease Liabilities	751	814	999
(iii) Other Financial Liabilities			51
(B) Provisions	1,838	2,106	2,974
(C) Deferred Tax Liabilities (Net)	906	743	943
(D) Other Non-Current Liabilities	785	996	986
Total Non-Current Liabilities	4,540	4,658	5,953
(3) Current Liabilities			
(A) Financial Liabilities			
(i) Borrowings	273	1,446	2,765
(ii) Lease Liabilities	283	349	298
(iii) Trade Payables	8,565	10,866	11,837
(iv) Other Financial Liabilities	3,614	5,106	6,469
(B) Provisions	1,328	1,767	2,984
(C) Current Tax (Net)	-	1	27
(D) Other Current Liabilities	3,188	3,599	3,245
Total Current Liabilities	17,251	23,133	27,624
Total Equity And Liabilities (1+2+3)	89,778	1,01,683	1,14,567

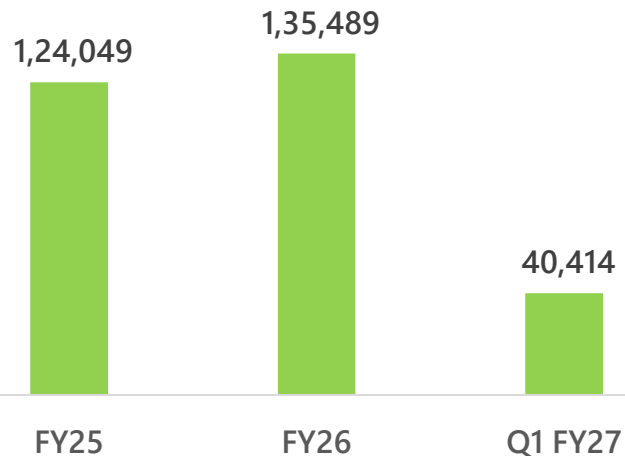
Consolidated Financial Charts



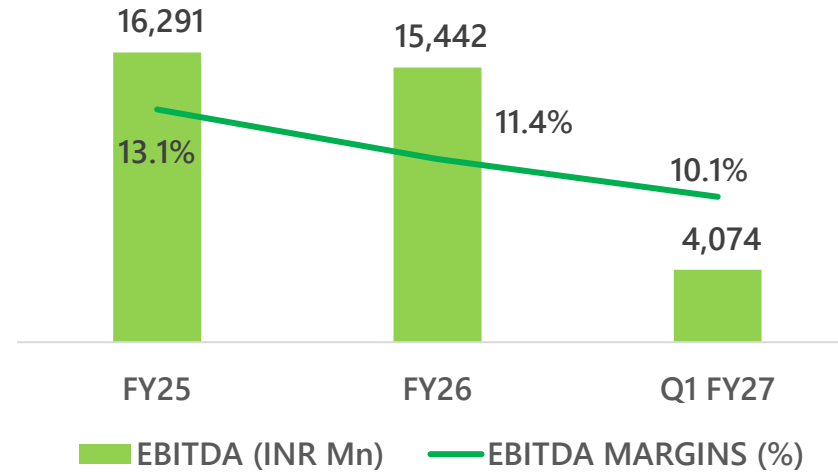
*ROCE excluding long term investments is ~ 12.5 % for FY26

Standalone Financial Charts

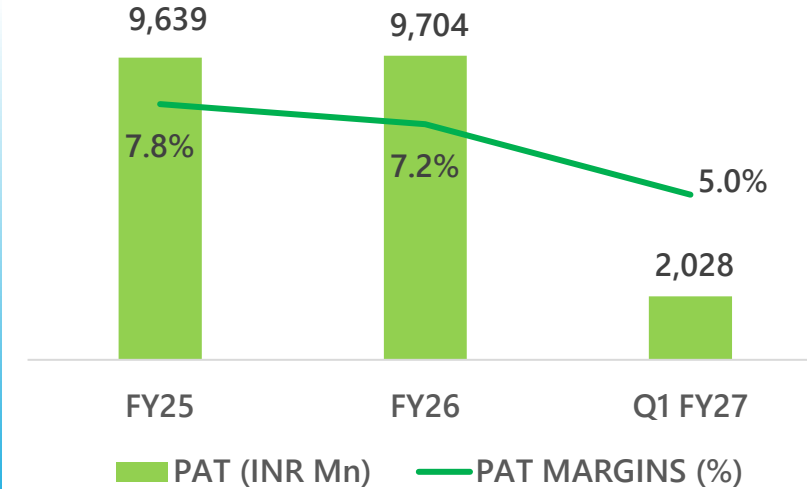
REVENUES (INR Mn)



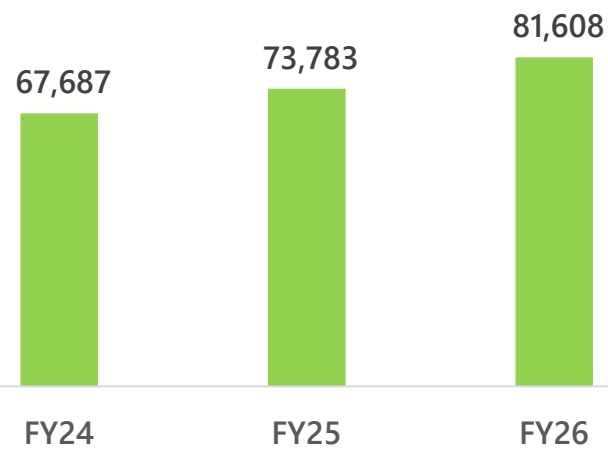
EBITDA (INR Mn) & EBITDA MARGINS (%)



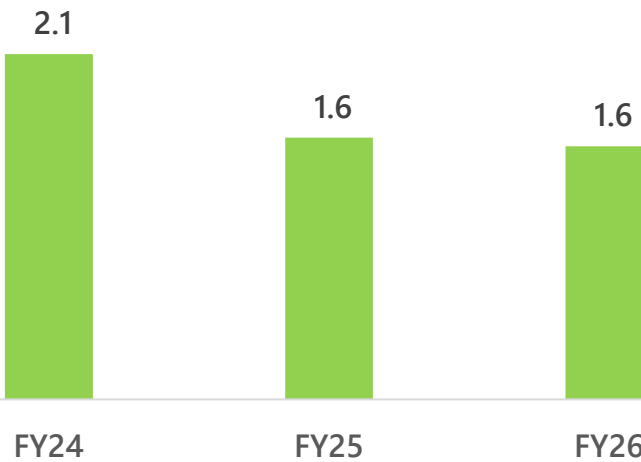
PAT (INR Mn) & PAT MARGINS (%)



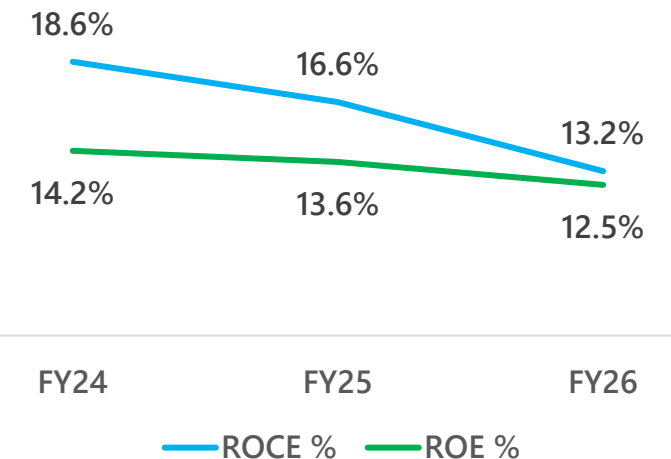
NETWORTH (INR Mn)



CURRENT RATIO



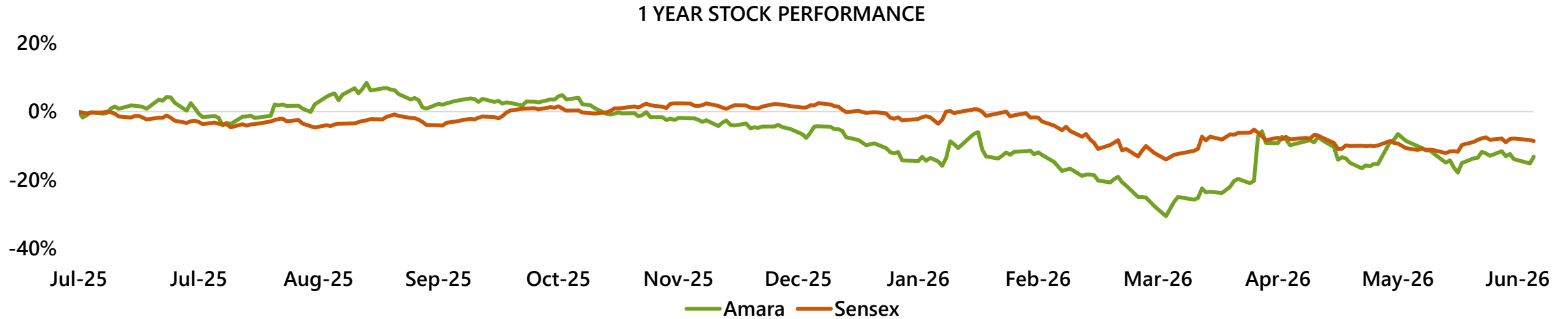
ROCE (%) & ROE (%)



*ROCE excluding long term investments is ~ 18.3% for FY26

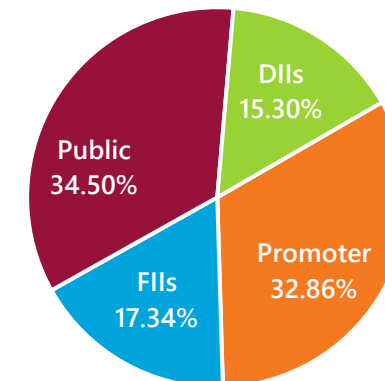
Capital Market Data

NSE: ARE&M | BSE: 500008 | Bloomberg: AMRJ:IN | Reuters: AMAR.NS / AMAR.BO



PRICE DATA (AS ON 30 TH JUNE, 2026)		INR
Face Value		1
CMP		842.05
52 Week H/L		1,058.0/671.5
Market Cap (INR Mn)		1,54,116.5
Shares O/S (Mn)		183.0
Avg. Vol. ('000)		806.5

SHAREHOLDING PATTERN (As ON 30TH JUNE 2026)



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