

E-filing through BSE Listing Centre

AC/1225/IX

July 27, 2026

The GENERAL MANAGER
CORPORATE RELATIONSHIP DEPARTMENT
BSE Limited
1st Floor, New Trading Ring, Rotunda Building,
P.J. Towers, Dalal Street, Fort
Mumbai 400001.

Dear Sir,

Sub: Notice of 18th Annual General Meeting of the Company and Annual Report for the F.Y. 2025-2026.

Ref: **Scrip Code No. 533170.**

Pursuant to regulation 30 and Regulation 34 of Securities and Exchange Board of India (SEBI), Listing Obligations and Disclosure Requirements (LODR) Regulations, 2015, we enclose herewith Notice of 18th AGM and Annual Report of the Company for the F.Y. 2025-2026.

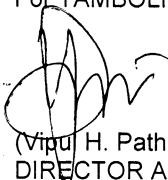
The company has uploaded the same on its website <https://www.tamboliindustries.com> which can be downloaded by using URL:
https://www.tamboliindustries.com/AnnualReport/Final_Annual_Report_2025-2026.pdf

The Company is sending Annual Report for the F.Y. 2025-2026 by today to members through National Security Depository Limited (NSDL) to members whose email addresses are registered with the Company/Depository Participant(s).

Further, in accordance with Regulation 36(1)(b) of the SEBI Listing Regulations, the Company is also sending a letter containing the web-link along with the path to access the Annual Report 2025-26 (including the Notice) to the Members whose email addresses are not registered with the Company/RTA/Depository Participant(s).

We request you to kindly take the above information on record.

Thanking you
Yours faithfully
For TAMBOLI INDUSTRIES LIMITED



(Vipul H. Pathak)
DIRECTOR AND CFO
DIN: 09391337

T

**TAMBOLI
INDUSTRIES LIMITED**

18th Annual Report of
Tamboli Industries Limited



Wholly Owned Subsidiary
of Tamboli Industries Limited

Globally Trusted Casting & Machining Company

Annual Report
2025-26

Inside the Report



01

Strategic Review

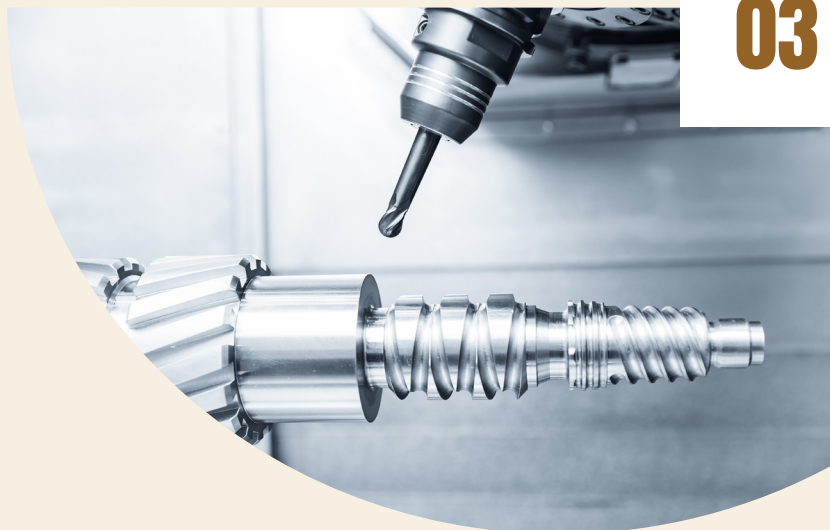
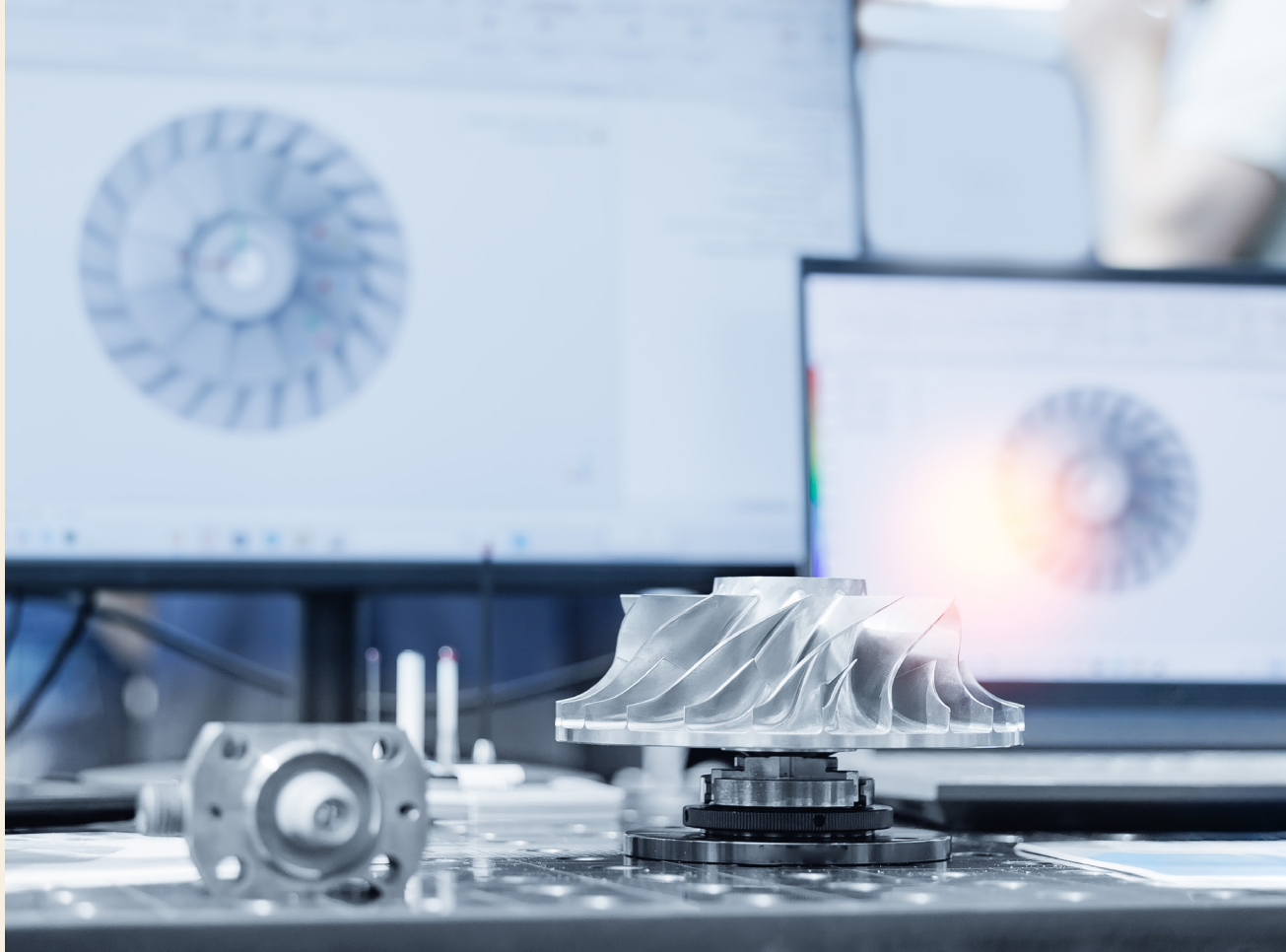
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Forward Looking Statement

In this Annual Report, we have disclosed forward-looking information to enable investors to comprehend our prospects and make informed investment decisions. This report and other statements - written and oral - that we periodically make, contain forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipate', 'estimate', 'expects', 'projects', 'intends', 'plans', 'believes', and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward-looking statements will be realised, although we believe we have been prudent in assumptions. The achievement of results is subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialise or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should bear this in mind. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.



Strategic Review

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ABOUT TAMBOLI INDUSTRIES

Precision Castings & Machining for Global Markets

Tamboli Industries Limited (TIL) is the flagship holding Company and the driving force behind Tamboli Castings Limited (TCL) - one of India's leading investment casting companies, recognised globally.

TCL is a specialist in advanced investment casting technology (Feinguss), manufacturing fully machined, high-precision components at commercial scale for a wide spectrum of sectors - Pneumatics & Automation, Pumps, Valves & Turbo Parts, General Engineering, Automotive, and Aerospace applications.

Quality First Culture

Our commitment to quality is validated by the world-class certifications TCL holds from TÜV NORD, Germany and other globally respected bodies, including:

 9001:2015 Quality Management System (Since 2007)	 45001:2018 Health and Safety Management System (Since 2008)	 14001:2015 Environment Management System (Since 2008)	 Quality Standard for Oil & Gas Components (Since 2023)
 PED Pressure Equipment Derivative Standard (Since 2010)	 IATF 16949:2016 Automotive Quality Management Systems (Since 2008)	 AS9100 Aviation, Space and Defence Quality Management Systems (Since 2014)	 ISAE 3410 International Standard for Quantifying & Reporting Greenhouse Gas Emissions
 EN 13000-1 QMS Standard Specifically for the Aviation, Space, and Defence Industries	 CO₂ VERIFIED Quantified and Verified According to the ISO 14064 Standard	 EN 15905-1 A European Quality Standard & Certification for Manufacturers Welding Railway Vehicles & Components	 COMMITTED ecovadis EcoVadis Awards Bronze Medal to Tamboli Castings for ESG Performance, Placing it in the Top 35% of Companies Evaluated Globally

Recent Industry Recognitions



CII National Best Practices Award (Future Ready Manufacturing 2025)



Manufacturing Maestro Award, Mr. Vaibhav B. Tamboli, by 8 German MNC



Sustainability Excellence Recognition

Revered Industry Credentials

01 5 Decades of Expertise and Specialisation

- Over 5 decades of experience in manufacturing niche, precision-cast components at commercial scale
- Trusted & preferred supplier to Fortune 500 & Forbes 1000 companies across 27+ countries
- Demonstrated versatility in producing components from a wide range of 250+ alloys as per ASTM, DIN, JIS, IS, BS standards
- Recognized as a Government-certified Star Export House

02 Multi-Disciplinary Human and Engineering Capital

- A highly skilled workforce of 500+ employees
- Supported by a team of over 45+ experienced engineers
- Revered expertise & technical know-how in the domain

03 World-Class Infrastructure Designed to Deliver Precision & Scale

- State-of-the-art, highly automated, and integrated manufacturing facility spread on a 10-acre campus
- Operations benchmarked to international standards for automation, quality, and safety
- Equipped with clean, renewable captive energy generation for enhanced sustainability footprint
- Industry 5.0 equipped with real-time monitoring systems
- Advanced machine shop housing 43+ high-precision CNC machines from Mazak (Japan) and DMG (Germany), including the latest 7-axis multi-tasking machining centres
- Deployment of cutting-edge software platforms, including Solidworks for simulation, SCADA systems from Mitsubishi and Siemens, and a proprietary in-house ERP system
- In-house 3D printers and scanners facilitate rapid prototyping, simulation and experimental development
- High-end storage and retrieval systems ensure efficient management of tools and spares
- Deeptech capabilities such as 3D simulations, advanced automation, and comprehensive data recording, positioning the company for future readiness
- ISRO-approved Mechanical Test Laboratory featuring advanced testing capabilities



Well connected

through nearby ports
and airports



Wide range

of castings ranging for
a variety of applications



Committed

to protect and preserve
the planet



Focused on
delivering niche & super-
crucial components in low,
medium and high volumes



Fully-machined
ready-to-fit
components



Superior quality, strong
supply chain reliability &
timely delivery



Supplier of choice
for a marquee global
clientele



INHERENT STRENGTHS & GROWTH DRIVERS

Positioned to Deliver, Poised to Grow

Global manufacturing is being reshaped by powerful trends: an AI-led infrastructure buildout, the realignment of global supply chains, and the growing shift of precision manufacturing towards India. Tamboli Industries with TCL brings a set of inherent strengths that map directly onto these industry trends. Engineering capabilities, cutting-edge technology adoption, global accreditations, and a proven supply track record position the Company as the partner of choice for global customers, and set the stage for its next phase of growth.



Project Pipeline Moving Towards Scale

A meaningful share of the Company's customer projects today sits in the pre-commercial supply phase, with others at an early stage of commercial supply. As these projects move to large-scale commercialisation, years of development work will begin converting into recurring

revenue. The pace of transition from prototype to commercial supply varies by project, but the direction of travel is clear and supportive of growth in the coming years, making this maturing pipeline one of the Company's most significant growth drivers.



High-Tech Pump Opportunity

Large-scale adoption of AI and the resulting data centre capex cycle are fuelling demand for power generation and data centre cooling products, while desalination projects and general industrial applications add further momentum to this growth. Together, these trends have lifted global demand for a wide variety of high-tech, high-end pumps.

Through its Pumps & Valves application segment, Tamboli participates directly in this supply chain as a precision component manufacturer for such pumps, placing the Company squarely in the path of this structural growth trend.



Alternate Supply Chain Megatrend

Multinationals are actively building alternate supply chains, de-linked from the ASEAN region. Being part of these value chains demands competence, cutting-edge capabilities, global accreditations, and a superior supply track record, qualities Tamboli has demonstrated over

decades of execution. Based in India, and carrying the industry credentials it does, the Company is well-positioned to emerge as a preferred beneficiary of this global supply chain realignment.



Organic & Inorganic Growth

The Company continues to actively evaluate both organic and inorganic growth opportunities. These initiatives are aimed at further fortifying its capacities and capabilities, and at marking its entry into new

applications, geographies, and other emerging growth avenues, ensuring every available lever of growth is pursued.



Capabilities Meet Reach

The readiness, flexibility, and international standards that Tamboli brings make it a natural fit for global partners looking towards India. Over the last few years, the Company has consciously invested in strengthening its brand and widening its customer reach, through

one-on-one engagements, representation at leading trade shows, and digital modes of customer outreach. This combination of sharpened outreach and proven capabilities is expected to bring many new opportunities the Company's way.

MANUFACTURING INFRASTRUCTURE AT TCL

Where Automation Drives Precision

Our state-of-the-art investment casting campus at Bhavnagar, Gujarat, continues to set industry benchmarks for precision, automation and quality, enabling customers to realize superior product excellence and operational efficiency.

600 Tonnes
Manufacturing Capacity

10 Acres
Facility Spread Across
10 Acres

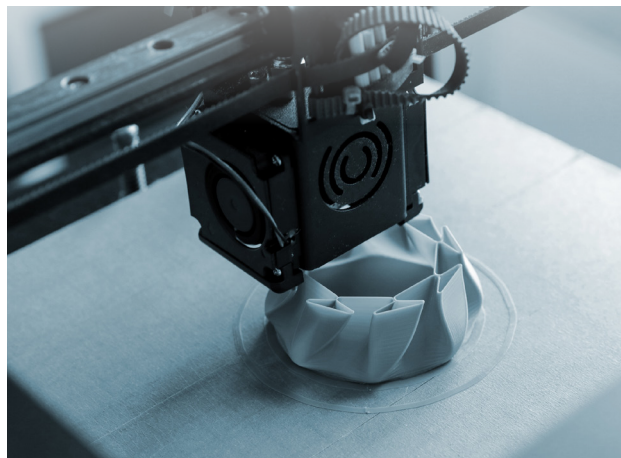


Our capabilities include:



Industry 4.0 and 5.0

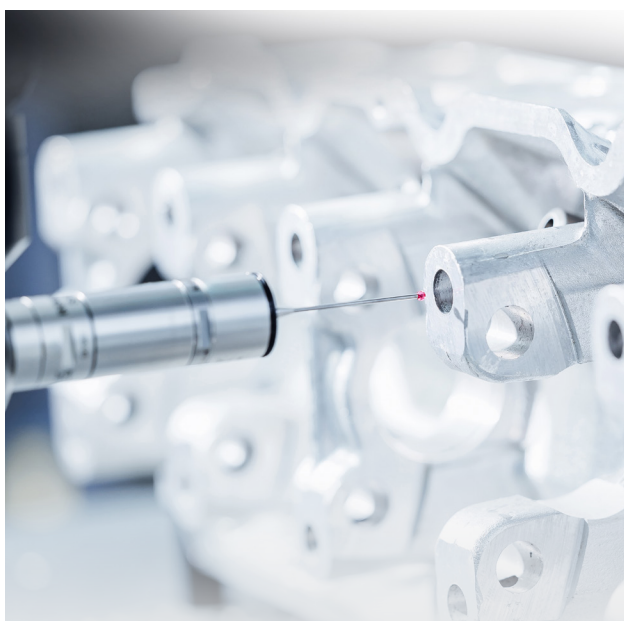
TCL has advanced steadily on its Industry 4.0 journey, supported by strategic capital investment to fully upgrade its SCADA systems. Advanced monitoring and surveillance solutions have been implemented across all facilities, delivering exceptional precision in operational control, real-time data analytics and tracking of machinery & other critical parameters. This uninterrupted flow of data enables our teams to make smarter, faster decisions at every stage of the operational value chain, while automation fosters a safer and more efficient working environment. Building on these capabilities and progressing towards Industry 5.0 with real-time monitoring, TCL continues to scale new heights in production management, process optimization, and overall operational efficiency.



Ongoing research & development

Our research and development philosophy is anchored in continuous improvement and operates on two key fronts:

- **Ongoing Process Enhancement** - We remain committed to refining processes at every level of the organization, applying rigorous process analysis and evaluation to optimize parameters and ensure efficiency and quality across all operations
- **New Product Development** - Expanding our capabilities remains a top priority. This includes entering new industry segments, working with innovative material specifications, and managing higher component weights and complexities. Our in-house 3D printing, scanning, and prototyping services substantially cut development time and prototyping costs for our clients.



Process capabilities

Sustained technological advancement over the years has positioned TCL as a leader in producing investment castings with exceptional tolerances and superior surface finishes, consistently conforming to stringent international quality standards.

- **Drawing Specification** - Our engineering team supports customers across the entire casting design journey, from initial conceptualisation to final product, providing expert guidance on tolerances, design intricacies, alloy selection, and cost optimization to deliver the best outcomes for our clients.
- **Material Specification** - TCL offers a vast portfolio of 250+ alloys, all conforming to globally recognized standards such as ASTM, DIN, JIS, IS, and BS. This breadth enables us to serve multiple industry sectors and meet varied performance requirements.

APPLICATIONS

Serving Industries That Demand Precision

Marquee Clientele


SIEMENS

VOITH


Note - TCL is either direct or a tier-1 or tier-2 supplier to the above clients.

We deliver cutting-edge investment casting solutions tailored to each client's specific requirements. Our ready-to-fit, fully-machined components serve a diverse range of industries, reflecting their versatility and quality. By strategically widening our presence across multiple sectors, divisions, and geographies, we have built a resilient revenue stream that insulates us from the volatility of any single industry. This diversification strengthens our position while enabling us to apply cross-industry expertise to drive innovation and address evolving customer needs.

Some of the application industries include:



Pneumatic & Automation



Pharmaceutical & Food Processing



Engineering



Aerospace



Automotive



Instrumentation



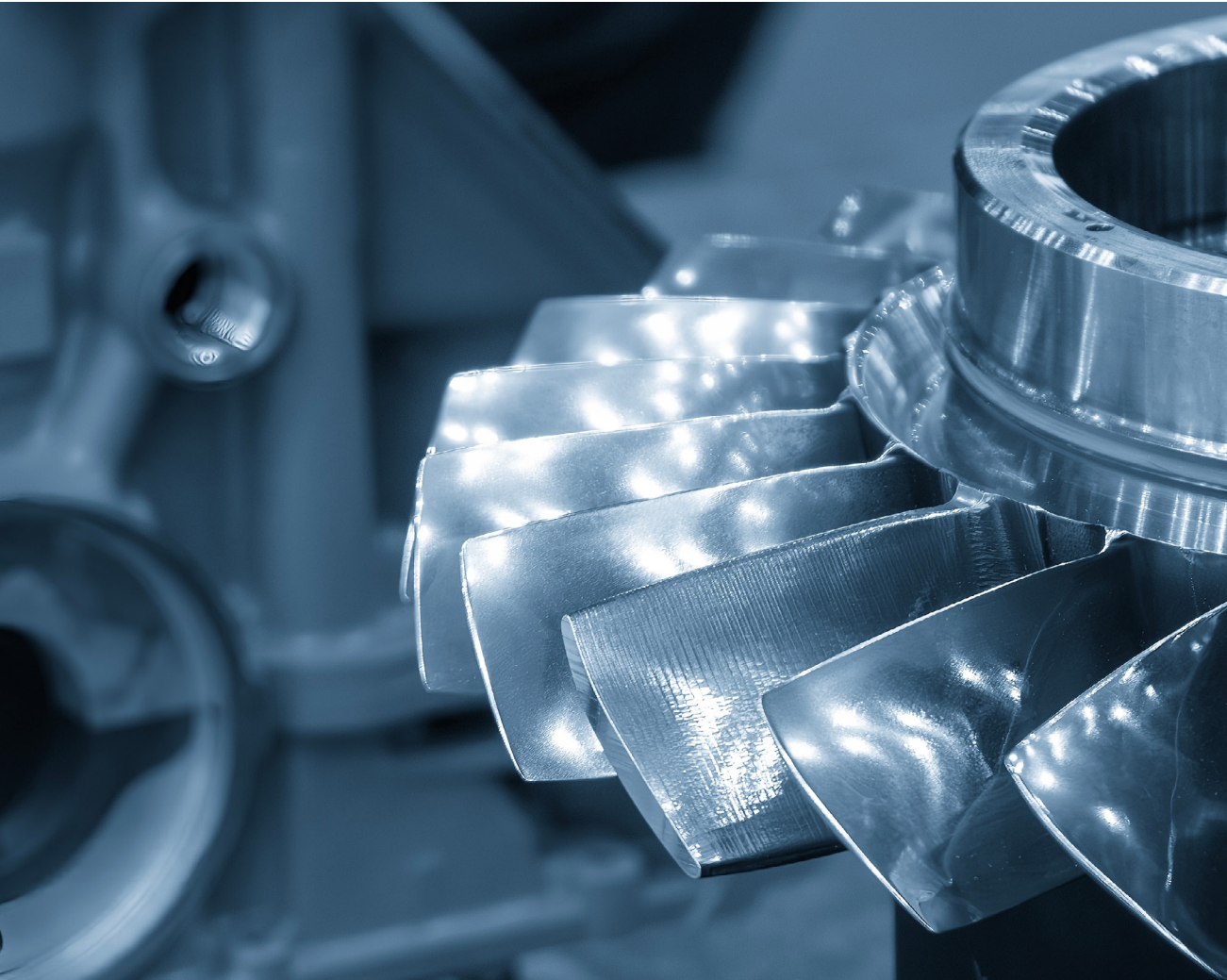
Pumps & Valves



Locomotives & Mass Transit



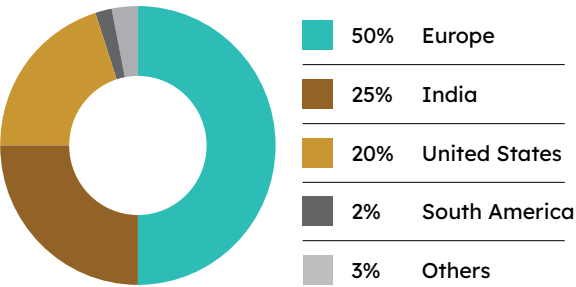
Architectural Components



Proposed Global Coverage

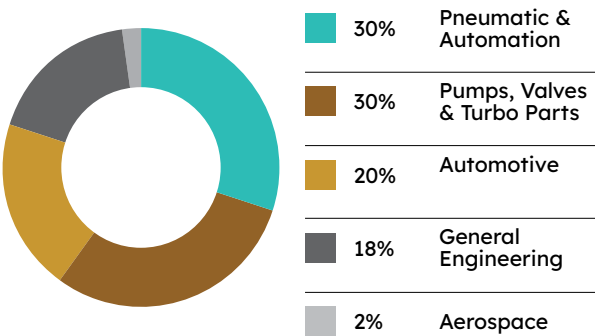
Targeting 50% revenue from Europe, with alternate supply-chain tailwinds building further momentum

(In %)



Revenue Mix By Applications for FY26

(In %)



Key Products Catered To:

- Impellers
- Actuators
- Gear Shifters
- Turbine Blades
- Locomotive Parts
- Valve Bodies
- Sensor Housings
- EV Parts
- Farm Equipments

GLOBAL FOOTPRINT

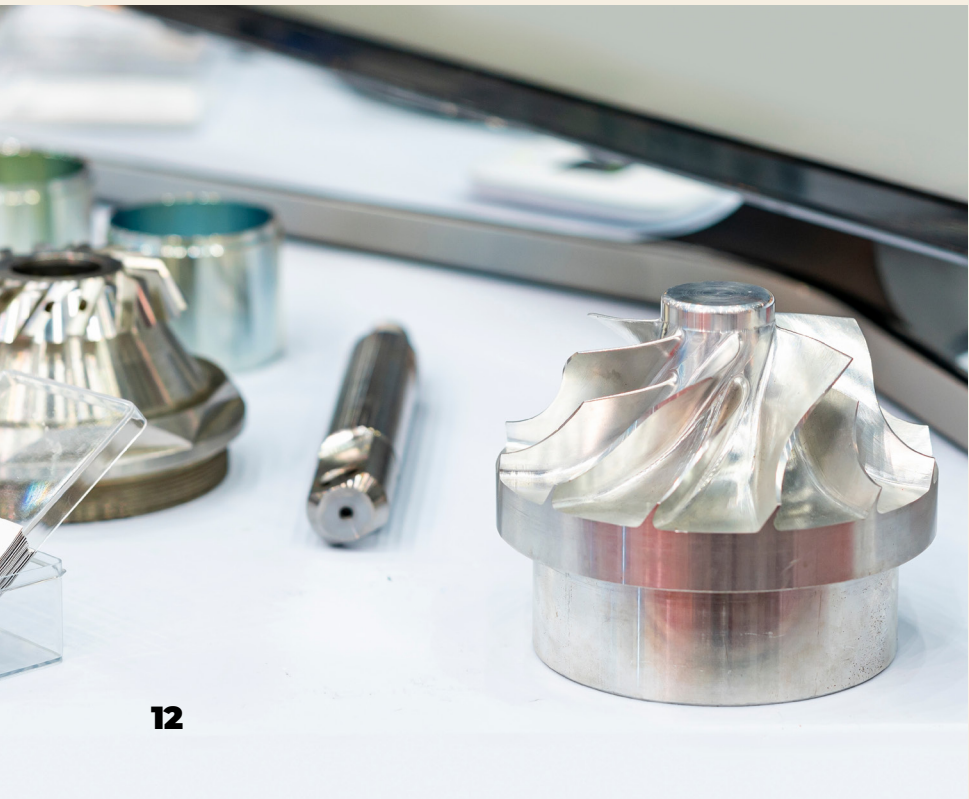
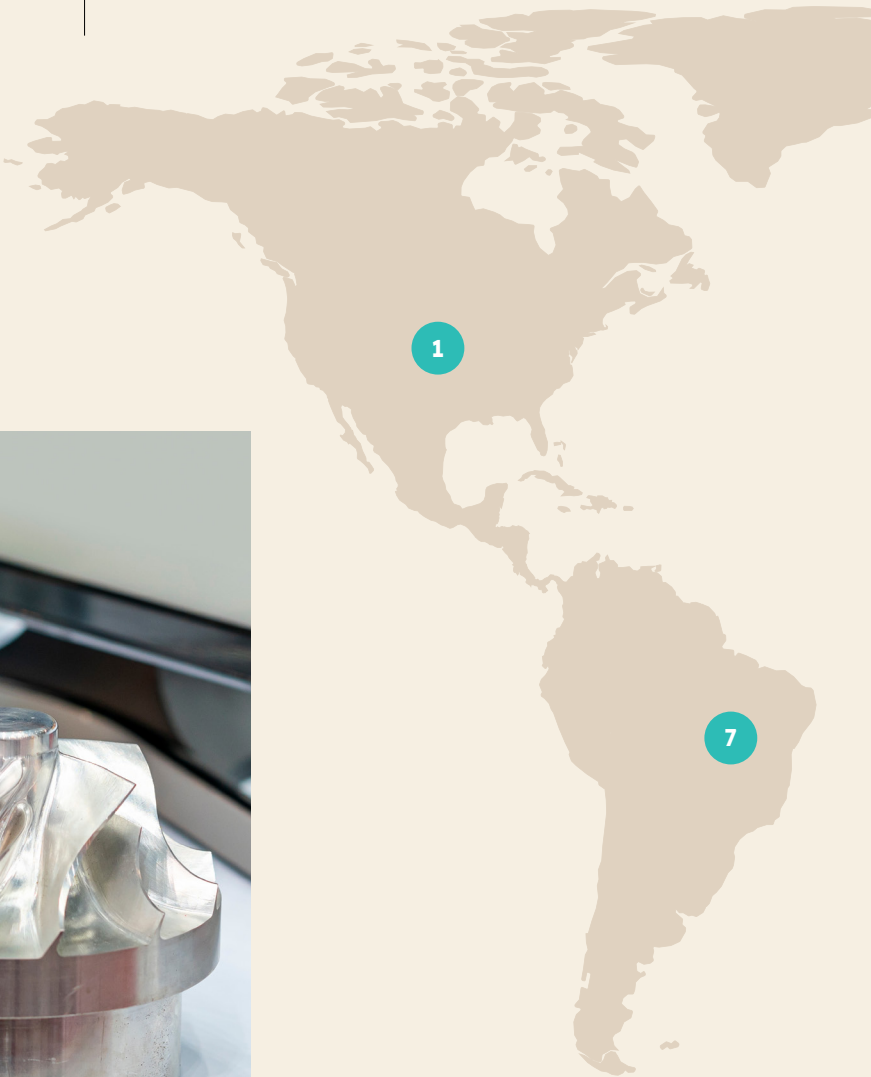
A Presence Beyond Borders

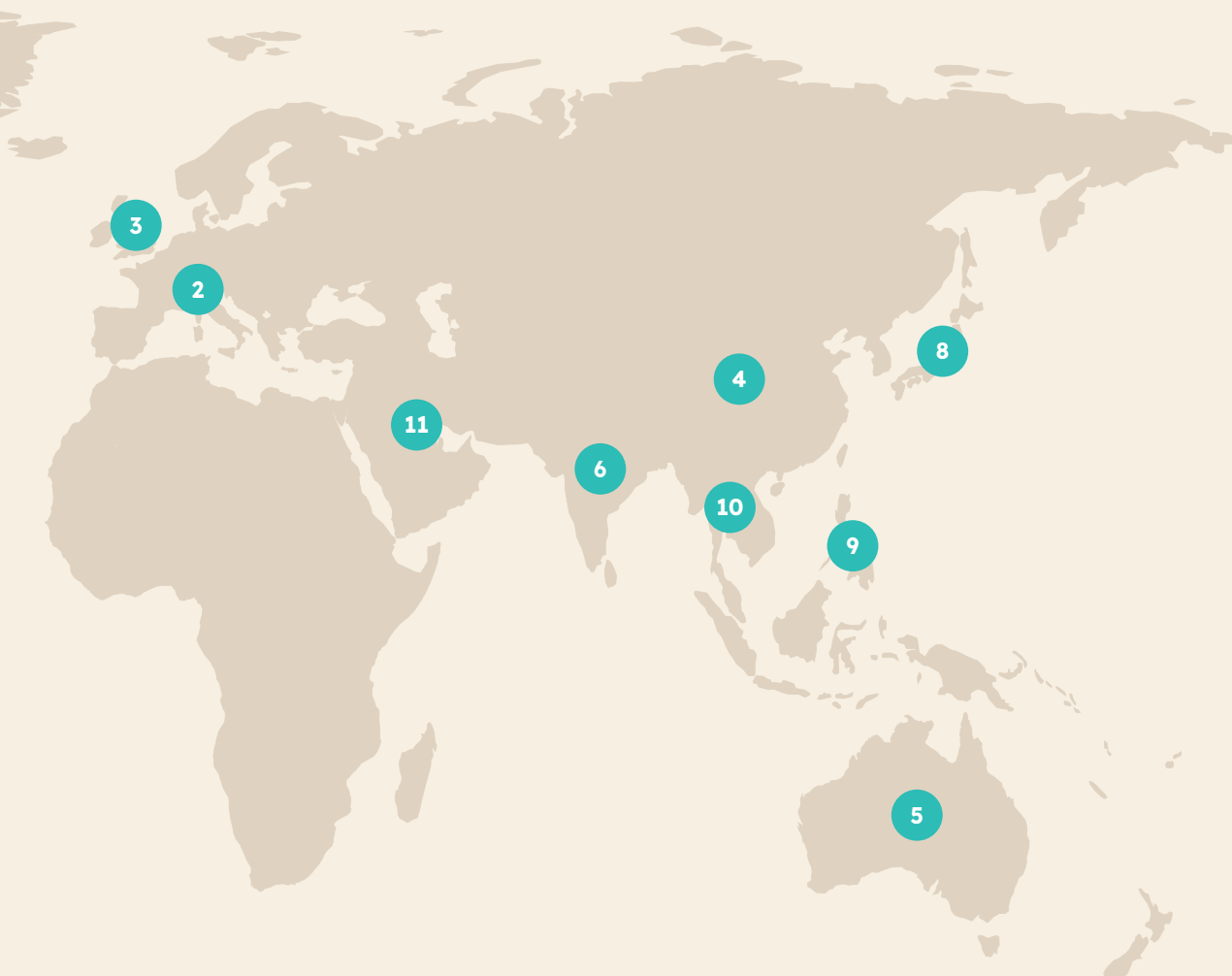
TCL commands a robust global presence, trusted by customers across Europe, North & South America, the Middle East and Asia to deliver fully machined, high-precision components. Renowned for superior quality and engineering excellence, we have nurtured enduring partnerships across 27+ countries worldwide.

We also maintain an active presence at leading trade shows & exhibitions across the USA, European Union, and India.



- | | | |
|-----------------|-----------------|----------------|
| 1 USA | 5 Australia | 9 Phillipines |
| 2 Europe region | 6 India | 10 Thailand |
| 3 UK | 7 South America | 11 Middle East |
| 4 China | 8 Japan | |





Note - Map only for illustration purpose, not to scale

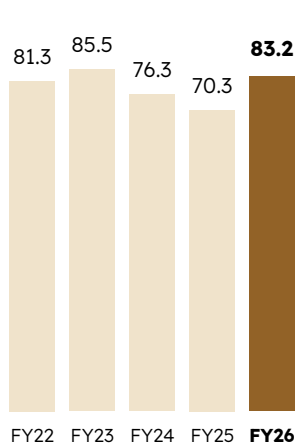
KEY PERFORMANCE INDICATORS

Rebuilding Momentum

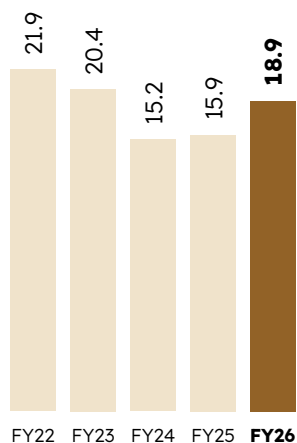
FY26 was largely a year of consolidation, with performance shaped by trade uncertainties, geopolitical shifts, and the resulting turbulence in global trade & markets. Prudent management, inherent cost efficiency, superior customer selection, and a better product mix enabled us to navigate this uncertainty and deliver growth across revenue and profitability, while preserving a robust, debt-free balance sheet. We remain dedicated to our long-term strategic objectives and our commitment to delivering sustainable value to all our stakeholders.

Total Income

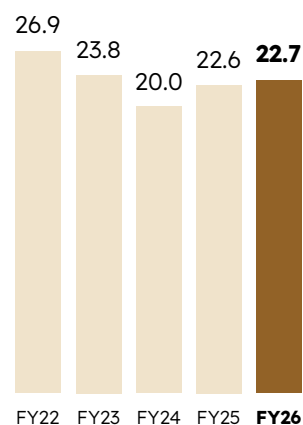
(₹ in Crore)

**EBITDA**

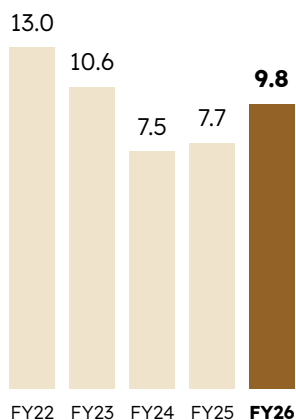
(₹ in Crore)

**EBITDA Margin**

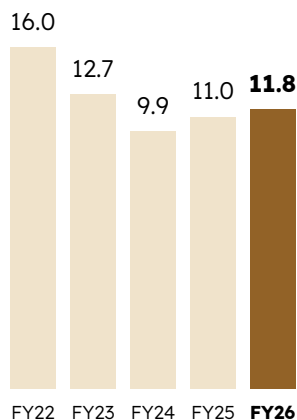
(In %)

**PAT**

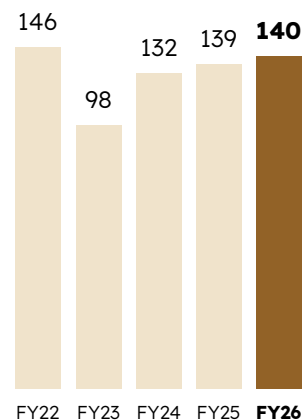
(₹ In Crore)

**PAT Margin**

(In %)

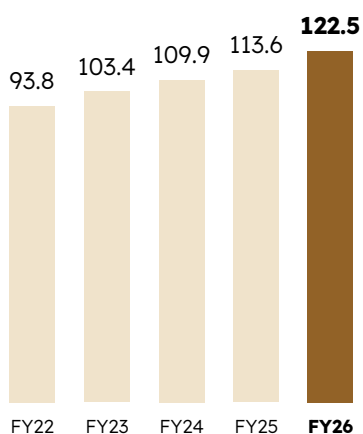
**Operating Working Capital Cycle**

(In Days)

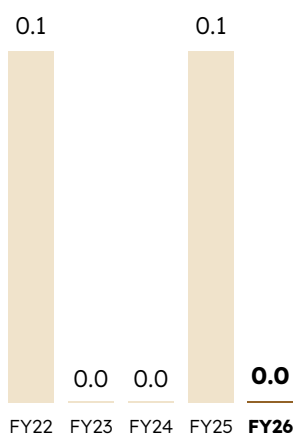


Equity

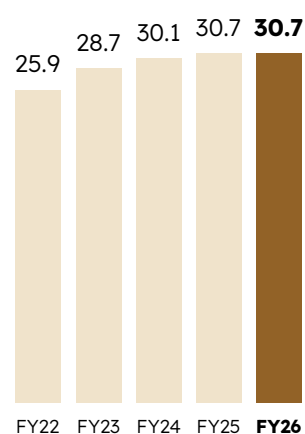
(₹ in Crore)

**Debt to Equity**

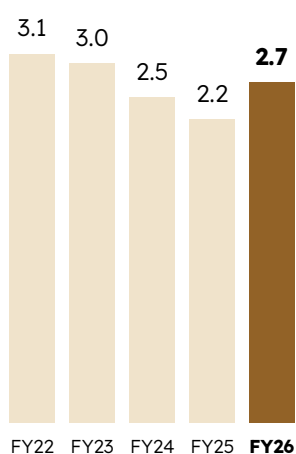
(In Times)

**Average Fixed Assets**

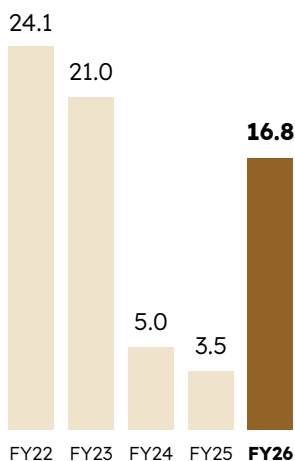
(₹ in Crore)

**Fixed Asset Turns**

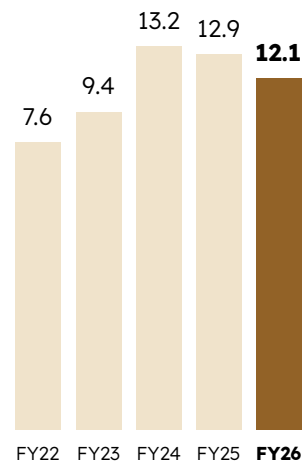
(In Times)

**Cash Flow From Operations**

(₹ in Crore)

**Dividend Payout Ratio**

(In %)



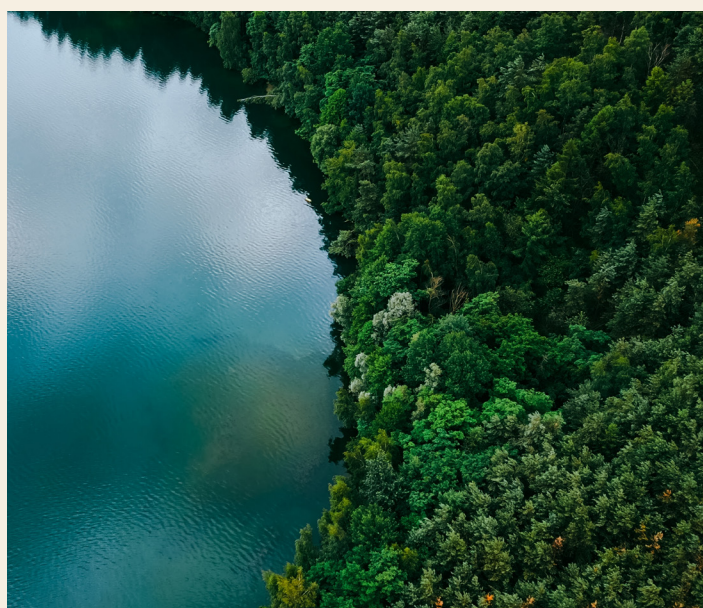
KEY HIGHLIGHTS OF FY26

Milestones That Defined FY26

FY26 was a landmark year for TCL, marked by a new stock exchange listing, national and global recognitions, and deepened sustainability commitments.

Miyawaki Forest - A Green Landmark for Bhavnagar

Tamboli Castings led the creation of a Miyawaki Forest in Bhavnagar, spread across 13,000 square meters adjacent to the picturesque Akwada Lake, with an initial plantation of 28,635 saplings of diverse tree species. Executed as part of the Company's CSR activities in collaboration with the Rotary Club of Bhavnagar and the Bhavnagar Municipal Corporation, the forest will mature into a self-sustaining ecosystem within 3 to 5 years, becoming an 'Oxygen Park' for the citizens of Bhavnagar.



NSE Listing - Trading Permission

The equity shares of Tamboli Industries Limited were admitted for trading on the National Stock Exchange of India (NSE), with trading permitted effective April 20, 2026, under the symbol 'TAMBOLIIN'. With this, the Company's shares now trade on both the bourses i.e. NSE and BSE (scrip code: 533170), enhancing liquidity, market visibility, and access to a wider base of investors.





EcoVadis Bronze Medal - Sustainability Rating

EcoVadis awarded the Bronze Medal to Tamboli Castings for its ESG performance, placing it in the top 35% of companies evaluated globally. The rating recognises sustainability excellence across environmental, social and governance parameters and complements the Company's Green-Rated supplier status with multiple multinational companies.



'Manufacturing Maestros' Award

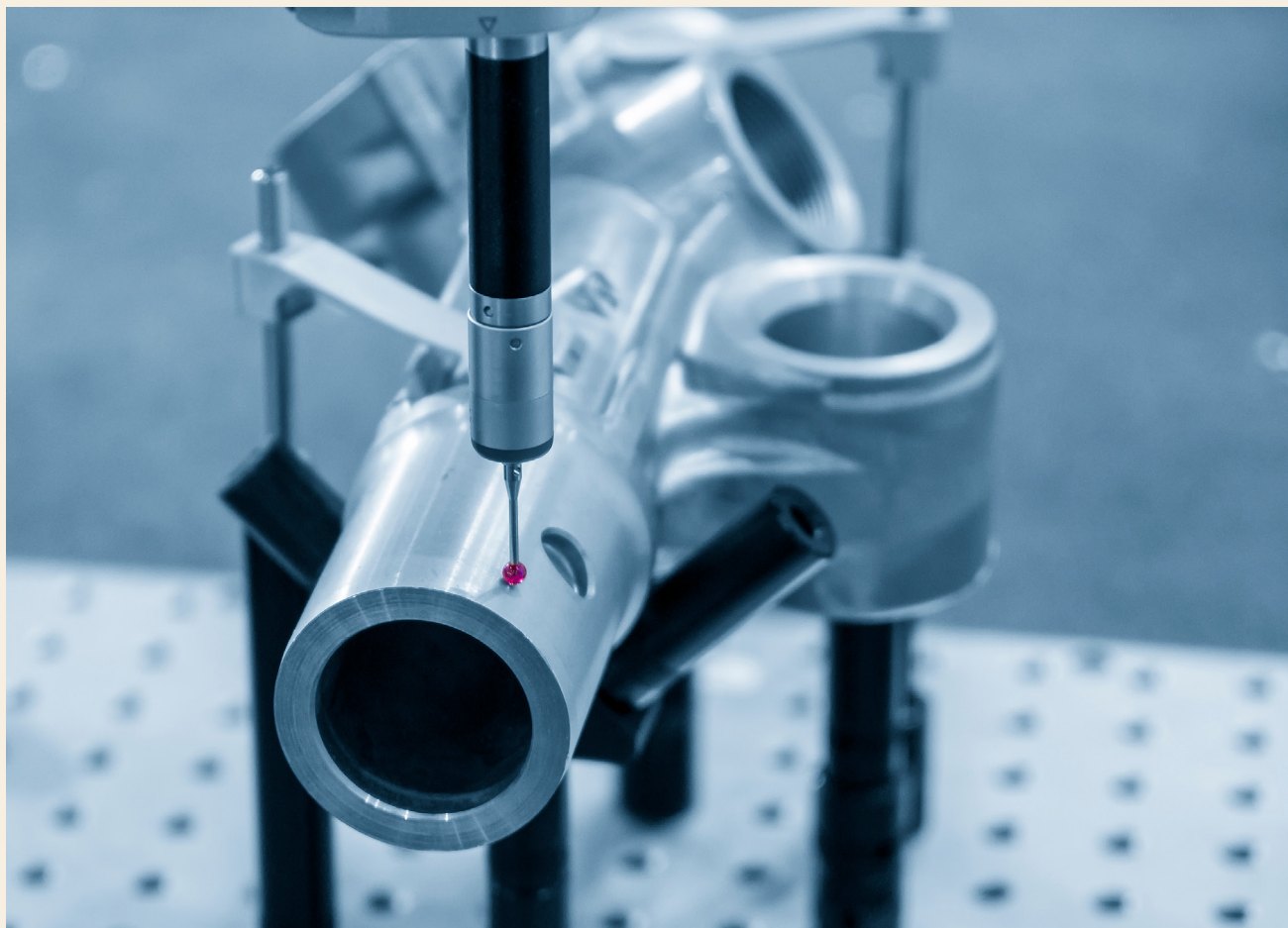
Mr. Vaibhav B. Tamboli, Chairman & Managing Director, was honoured with the prestigious 'Manufacturing Maestros' Award in Ahmedabad. Recognised as one of the eight Manufacturing Maestros from Gujarat, nominated by a group of 8 German MNCs, the award celebrates exceptional industry leaders advancing global standards of manufacturing and contributing to India's excellence in precision machining.



CII National Best Practices Award

Tamboli Castings received the CII National Best Practices Award (Future Ready Manufacturing 2025) at the CII Smart Manufacturing Platform event in Delhi, recognising its comprehensive adoption of Industry 4.0 best practices, spanning advanced robotics, SCADA-enabled systems, and real-time data analytics, and its strategic vision for digital-led growth.





Management Discussion And Analysis

Global Economy Overview

The global economy faces a fresh test in 2026, this time triggered by the outbreak of war in the Middle East at the end of February 2026. The conflict came less than a year after the realignment of United States trade policy, with the transition to a new international trade system still underway, and has imposed humanitarian costs,

According to the latest International Monetary Fund (IMF) 2026 World Economic Outlook, the global economy entered the year on a firmer footing, having expanded by an estimated 3.4% in 2025.

damaged critical infrastructure, and disrupted maritime and air traffic in the affected region. Economies across the world stand exposed through elevated commodity prices, second-order effects on inflation expectations, and risk-off sentiment in financial markets, with commodity & energy-importing emerging markets and developing economies the most vulnerable. Currency depreciation further compounds the burden of costlier energy and food.

According to the latest International Monetary Fund (IMF) 2026 World Economic Outlook, the global economy entered the year on a firmer footing, having expanded by an estimated 3.4% in 2025. Under the baseline forecast, which assumes a relatively short-lived conflict, global growth is projected to moderate to 3.1% in 2026 and 3.2% in 2027, below recent outcomes and well short of the pre-pandemic average. Advanced economies are projected to grow 1.8% in 2026 and 1.7% in 2027, while emerging market and developing economies are expected to expand 3.9% in 2026 before recovering to 4.2% in 2027. Global headline inflation is projected to climb from 4.1% in 2025 to 4.4%

in 2026, before easing to 3.7% in 2027, with pressures concentrated in commodity-importing developing economies. Oil prices, which averaged \$68 per barrel in 2025, are assumed to rise to about \$82 per barrel in 2026 as production and transport disruptions take hold.

Risks to the outlook remain firmly tilted to the downside. A longer or broader West Asia conflict, deeper geopolitical fragmentation, disappointment over productivity gains from Artificial Intelligence (AI) investments, or renewed trade tensions could dampen growth and unsettle financial markets, while elevated public debt and thinning policy buffers add to the vulnerability. In an adverse scenario of prolonged energy disruption, global growth is projected to fall to 2.5% in 2026 with inflation rising to 5.4%. In a severe scenario, growth slows to 1.8% in 2026, close to global

recession territory, with inflation reaching 5.8%, before output growth remains subdued at 2.2% in 2027.

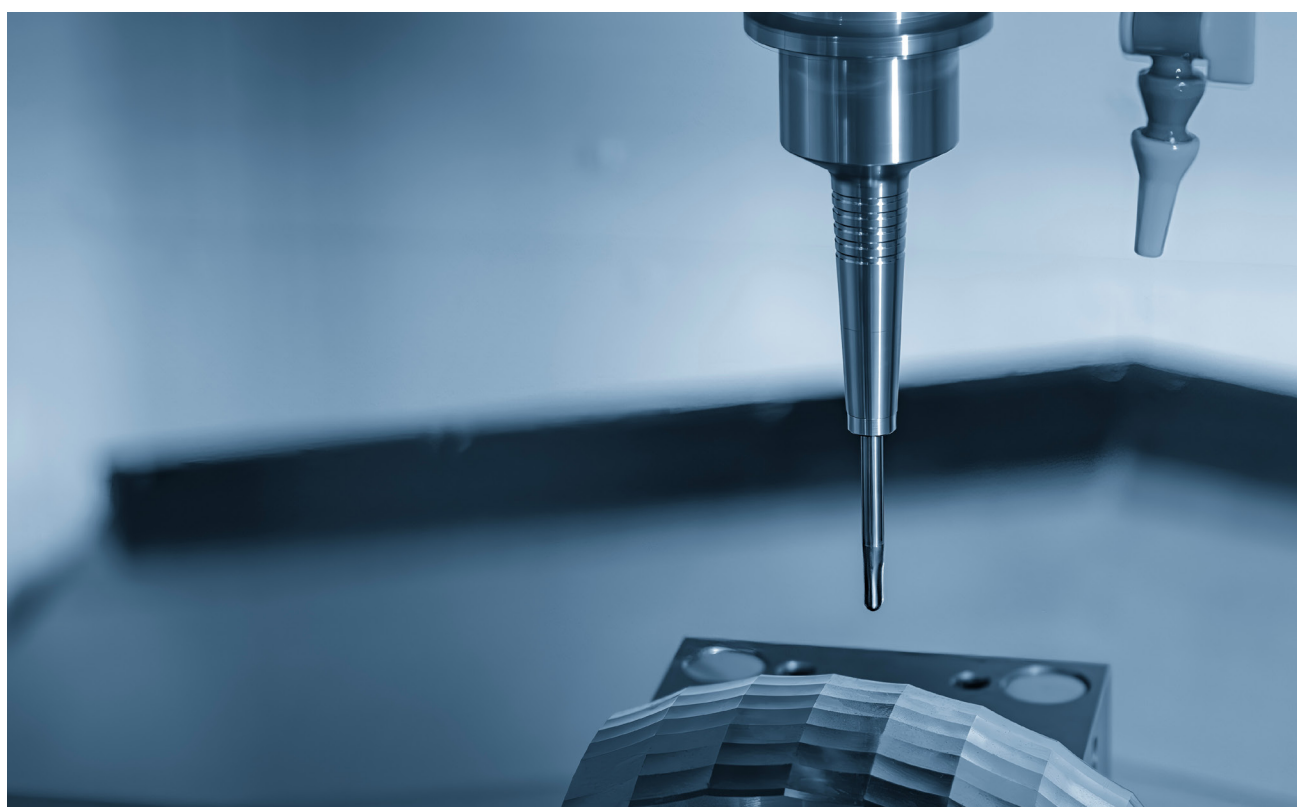
Policymakers confront a more complex trade-off between supporting growth and containing renewed inflation, alongside the scaling-up of defence spending prompted by rising geopolitical tensions. While such spending supports near-term activity, it risks higher inflation, weaker fiscal positions, and the crowding-out of social expenditure.

In sum, the world economy is navigating 2026 through a negative supply shock against a backdrop of structural constraints and elevated uncertainty, with the path ahead resting heavily on the duration and scope of the conflict and on the quality of the policy response.

Real Gross Domestic Product (GDP) - Annual Change (%)

Region	2025	2026 (P)	2027 (P)
Global Growth	3.4%	3.1%	3.2%
United States	2.1%	2.3%	2.1%
Euro Area	1.4%	1.1%	1.2%
Middle East & Central Asia	3.6%	1.9%	4.6%
Emerging & Developing Asia	5.5%	4.9%	4.8%
Latin America & the Caribbean	2.4%	2.3%	2.7%
Sub-Saharan Africa	4.5%	4.3%	4.4%
India	7.6%	6.5%	6.5%

Source: IMF World Economic Outlook - April 2026



MANAGEMENT DISCUSSION AND ANALYSIS (CONTD.)

Indian Economy Overview

India steps into FY27 balancing domestic resilience against external turbulence. The outgoing year, FY26, delivered real GDP growth of 7.6%, the strongest in recent years, which had encouraged forecasts of 7.0% to 7.4% for FY27 before the outbreak of the West Asia war at the end of February 2026 altered the macroeconomic outlook. India nonetheless remains a relative bright spot in an uncertain global environment. The IMF's April 2026 World Economic Outlook raised India's FY27 growth forecast to 6.5%, an upward revision of 0.1 percentage point over its January 2026 estimate, supported by strong carry-over momentum from FY26, the reduction in United States tariffs on Indian goods from 50% to 10%, and resilient domestic demand. India's policy buffers, sound financial system, and sustained public investment provide a measure of insulation against the shock.

High-frequency indicators continue to signal resilience, with some signs of stress emerging in March 2026. E-way bill generation touched an all-time high of 140.6 million in March 2026, although year-on-year growth has moderated from its November 2025 peak. The Manufacturing Purchasing Managers' Index (PMI) eased to 53.9 in March 2026 from 56.9 in February, and the Services PMI moderated to 57.5, with both remaining firmly in expansionary territory. The Index of Eight Core Industries slipped marginally by 0.4% in March 2026, taking full-year FY26 growth to 2.6%, against 4.5% a year earlier, as the West Asia crisis weighed on energy and input supply chains.

Consumer-level inflation stayed moderate, with retail inflation at 3.4% in March 2026 and core inflation steady at around 3.7%, aided by measures shielding households from higher fuel prices. The wholesale price index, however,

climbed from 2.1% in February to 3.9% in March, pointing to emerging cost-push pressures that could transmit to consumer prices if supply disruptions persist. Against this backdrop, the Reserve Bank of India maintained a cautious stance, holding the repo rate unchanged at 5.25% while monitoring second-round effects. System liquidity remained in surplus, and bank credit expanded 17.1% year-on-year as of 31 March 2026 on a broad-based footing, with financial stability indicators staying strong.

India's external sector held firm through FY26. Total exports of goods and services grew 4.2% year-on-year to a record \$860.1 billion, services exports crossed \$400 billion for the first time to reach \$418.3 billion, and non-petroleum exports touched a historic high of \$387.8 billion. The impact of the West Asia crisis was nonetheless evident in March 2026, when total exports and imports fell 4.6% and 5.7% year-on-year (YoY) respectively.

The outlook carries both opportunity and risk. The conflict constitutes a supply shock, with elevated energy, fertiliser, and industrial input prices threatening to lift inflation and strain fiscal and external balances, while a below-normal Southwest monsoon, linked to possible El Niño conditions, poses an additional risk to food prices. To cushion these pressures, the Government has raised gas allocation to fertiliser production, waived customs duty, and increased the nutrient-based subsidy for the Kharif season. The Second Advance Estimates for FY26 nonetheless project record foodgrain output. With strong domestic fundamentals and a tradition of strategic autonomy, India is well placed to convert a multipolar global order into durable economic gains, while policy is expected to safeguard medium-term fiscal and external stability.

Source: Economic Review, April 2026, Department of Economic Affairs; Economic Survey of India 2025-26



Global Investment Casting Industry Overview

Executive Summary and Market Size

The global investment casting market advanced firmly in 2025, with total sales reaching an estimated \$19.0 billion, up 10.5% from \$17.21 billion in 2024. Growth was broad but uneven, led by high value-added applications in North America, Europe, and China, while the pace of expansion varied widely across both application and geography. Aerospace and industrial gas turbines carried the industry, general industry held steady, and automotive stayed largely flat as electrification reshaped demand. For the first time in several years, the binding constraint shifted from demand to supply: labour availability and installed capacity, rather than order intake, increasingly defined how much of the opportunity foundries could capture.

World Investment Casting Market – Sales by Segment and Region (\$M)

	Europe (EICF)	Japan (JFS)	North America	Rest of world	Global Total
2024 (INCAST Published)					
High Value Add	\$3,364	\$383	\$6,160	\$1,333	\$11,240
Automotive	\$468	\$121	\$330	\$781	\$1,700
General Industry	\$386	\$44	\$850	\$2,990	\$4,270
Total 2024	\$4,218	\$548	\$7,340	\$5,104	\$17,210
2025 (Reported/Estimated)					
High Value Add	\$3,760	\$386	\$6,701	\$1,693	\$12,540
Automotive	\$465	\$121	\$330	\$984	\$1,900
General Industry	\$398	\$41	\$827	\$3,294	\$4,560
Total 2025	\$4,623	\$548	\$7,858	\$5,971	\$19,000

Key Segments and Applications

High Value-Added Sectors

The high value-added segment, spanning commercial and defence aerospace and industrial gas turbines (IGT), remained the market's centre of gravity, generating \$12.54 billion in 2025, roughly 66% of global sales and up from \$11.24 billion a year earlier. North America led with \$6.70 billion, followed by Europe at \$3.76 billion and the Rest of World at \$1.69 billion. Commercial aerospace was the single largest driver. Boeing delivered 600 aircraft in 2025, a 72% increase and its best year since 2018, while Airbus delivered 793. Combined deliveries of 1,393 units rose 21% over 2024, against an order backlog of roughly 16,500 aircraft that represents more than a decade of production at current rates. European commercial aerospace castings alone reached \$2.85 billion, growing 13.1%.

Industrial gas turbines produced the year's most striking growth story, driven less by the energy transition than by artificial intelligence. With 7,895 data centre projects active globally and utilities unable to extend the grid fast enough, on-site gas generation has surged. Siemens Energy nearly doubled gas turbine unit sales from 100 to 194, GE Vernova entered 2026 with an 83 GW backlog and a 100 GW target, and Mitsubishi Power was effectively sold out through the late 2020s. Hot-section castings, including blades, vanes, and combustion liners, rank among the highest-value parts made anywhere. The global gas turbine blade market, valued at \$3.4 billion in 2025, is projected to approach \$5.9 billion by 2034.

Automotive Castings

Automotive investment castings totalled \$1.90 billion globally in 2025, up from \$1.70 billion, but the headline figure masks a structural shift. The Rest of World led the segment at \$984 million, followed by Europe at \$465 million, a decline of 0.71%, and North America at \$330 million, flat on the year. US light vehicle sales reached 16.2 million units, the strongest result since before the pandemic, yet the powertrain mix diverged sharply by region. In the United States, battery electric vehicles lost market share for the first time since tracking began, slipping to 7.7% from 7.8%, while conventional hybrids rose 27.6%. In Europe, battery electric and plug-in hybrid registrations surged. Electrification is steadily hollowing out combustion-engine casting content, even as EV thermal and structural parts create new demand.

General Industry Castings

General industry applications generated \$4.56 billion globally in 2025, up modestly from \$4.27 billion and the steadiest of the three segments. The Rest of World dominated at \$3.29 billion, followed by North America at \$827 million, a decline of 2.7%, and Europe at \$398 million. The segment covers oil and gas components, medical and orthopaedic implants, pumps, valves, and general machinery. Demand was stable rather than dynamic: medical implants were largely flat, supported by demographic tailwinds but held back by pricing pressure, while oil and gas held steady on pipeline and LNG activity. Of the three segments, general industry drew the most cautious 2026 outlook, with a meaningful share of foundries expecting flat or declining demand.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTD.)

Regional Market Leaders and Dynamics

Global Investment Casting Market — Estimated Revenue by Region, 2025

Region	2024	Share	2025	Share	△	YoY
Europe	\$4,220	24.5%	\$4,620	24.3%	+\$400	+9.5%
Japan	\$548	3.2%	\$548	2.9%	\$0	+0.0%
North America	\$7,340	42.7%	\$7,858	41.4%	+\$518	+7.1%
Rest of World	\$5,092	29.6%	\$5,974	31.4%	+\$882	+17.3%
Global Total	\$17,210		\$19,000		+\$1,800	+10.5%

- **North America:** led the global market with \$7.86 billion in sales, about 41% of the total, up 7.1%, with roughly 85% of revenue from high value-added applications. Aerospace and defence alone reached \$5.42 billion.
- **Rest of World:** recorded \$5.97 billion, up 17.3% and the fastest-growing region, with general industry making up the majority of its output.
- **Europe:** accounted for \$4.62 billion, up 9.5%, concentrated in high-value sectors. The United Kingdom held 52% of European sales, followed by France at 18% and Germany at 14%.
- **China:** reached \$3.93 billion, up 9.78%, with general commercial castings at 55% and a rising high value-added share of 33%.
- **Japan:** was flat at \$548 million, though turnover rose 13% in yen terms as gas turbine and aircraft segments commanded premium pricing.

These regions drove nearly all net global growth. The broader Asia-Pacific region, particularly China and India within the Rest of World, remains the industry's long-term growth engine, supported by expanding domestic manufacturing and rising defence and energy investment.

Recent Technological Advancements

The sector continues to modernise production methods across several fronts:

1 Artificial Intelligence (AI) Applications

Machine learning is now widely used to predict defects, optimise process parameters, and improve quality assurance, lowering scrap and production costs.

2 Additive Manufacturing Integration

Combining 3D printing with investment casting enables rapid prototyping, more intricate geometries, and shorter lead times, expanding design flexibility.

3 Advanced Materials Development

Progress in single-crystal and superalloy metallurgy is broadening the range of components foundries can produce for aerospace and energy. Single-crystal blades alone are a \$681 million market.

4 Automation & Robotics

Automated systems now handle tasks from pattern assembly to inspection, improving consistency and easing the labour constraint that 64% of North American members cited as a negative force in 2025.

5 Advanced Simulation & Modelling

Casting simulation tools refine mould designs before production, reducing trial-and-error iterations and improving yields.

The orders are in place across almost every high-value sector. Whether the industry can recruit, invest, and expand capacity fast enough will determine how much of this demand it ultimately converts.

Industry Trends and Outlook

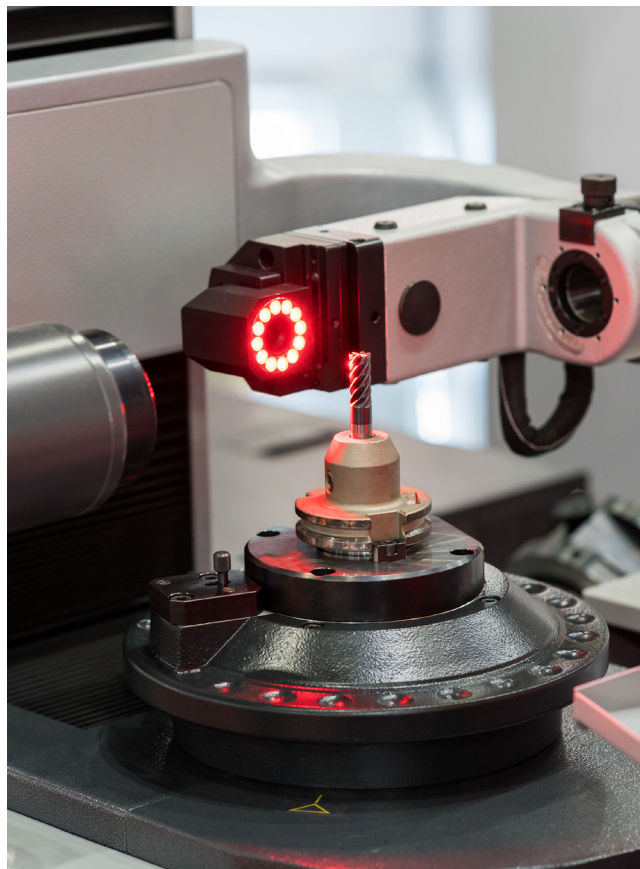
The investment casting industry enters 2026 with stronger order books, tighter capacity, and sharper uncertainty than at almost any point in recent memory. Growth is increasingly concentrated in high-value sectors, aerospace, defence, and IGTs, while general industry applications remain stable and automotive faces structural pressure from electrification. Capacity, not demand, has become the binding constraint: labour shortages, long qualification cycles, supply chain limitations, and energy and raw material costs are now the primary impediments to growth. Leading producers are responding with advanced materials such as single-crystal superalloys, digitalisation and process control, automation and robotics, additive-enabled tooling, and sustainability-driven efficiency.

improvements to maintain competitiveness and meet the demands of high-performance applications.

Regional dynamics will continue to shape the industry's future. North America, Europe, and China remain dominant, while tariff volatility and geopolitical tensions are prompting buyers to diversify supply chains and increase dual-sourcing across regions, a structural opportunity for well-positioned foundries. The Asia-Pacific region, particularly China and India, is poised for sustained growth as industrialization and infrastructure investment accelerate.

The investment casting industry in 2026 is defined by record demand visibility in high value-added applications: a decade-long commercial aerospace backlog, a data-centre-driven gas turbine supercycle, and expanding defence budgets, concentrated in North America, Europe, and China. The industry's challenge has shifted from securing demand to delivering it. Workforce, capacity, and supply chain execution will determine who captures the opportunity, while digital innovation and the global push for advanced manufacturing capabilities continue to raise the bar.

Source: INCAST, April 2026 (Investment Casting Institute)



Why TCL stands out as a premier supplier for precision casting?

• Unmatched Technology & Engineering

TCL seamlessly blends over 50 years of engineering expertise with deeptech capabilities, including Industry 5.0-ready systems with real-time monitoring, in-house 3D printing, advanced simulation, and specialized surface coatings, ensuring precise casting solutions that deliver on every client's vision.

• Sustainability at the Core

Our casting processes are defined by sustainable & best industry practices, with a commitment to minimal environmental impact, reduced GHG emissions, and compliance with CBAM standards. This commitment stands validated by the EcoVadis Bronze Medal for ESG performance, placing TCL in the top 35% of companies evaluated globally.

• Reliable Consistency

Clients benefit from a legacy of dependable supply chain management and logistics, ensuring every order meets the highest standards, on time, every time. TCL's facilities are located in proximity to major ports & airports.

• Assured Quality Certification

TCL's products carry stringent certifications from globally recognized bodies, assuring unmatched quality and compliance across every stage of production.

• Ethical Business Standards

We invest in long-term client relationships, operating with unwavering integrity and placing client interests above short-term gains.

• End-to-End Engineering Support

Our team collaborates from concept to completion, combining engineering know-how with robust data resources, including real-time process data, to ensure smooth, error-free project delivery.

• Dedicated Synergy-Driven Teams

TCL's customer-dedicated teams follow a single-window communication approach, delivering personalized service and exceeding partnership expectations.

World-Class Manufacturing Arsenal

We leverage advanced robotic shelling, CNC, and VMC technologies for superior casting precision, all controlled with state-of-the-art CMM systems and supported by an ISRO-approved mechanical test lab.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTD.)

Company Overview

Tamboli Industries Limited is the holding Company of Tamboli Castings Limited, a specialist in investment casting technology (Feinguss) that delivers fully machined precision components across Pneumatic & Automation, Pumps, Valves & Turbo Parts, General Engineering, Automobile and Aerospace applications.

Manufacturing remains the core business segment of the Company, contributing 98% of its Total Income.

Mr. Vaibhav B. Tamboli Honoured with 'Manufacturing Maestros' Award

During the year, Mr. Vaibhav B. Tamboli, Chairman & Managing Director of Tamboli Industries Limited, was honoured with the prestigious 'Manufacturing Maestros' Award at a ceremony held in Ahmedabad on September 15, 2025.

Recognised as one of the eight Manufacturing Maestros from Gujarat in the Ahmedabad edition of the award, Mr. Tamboli was nominated for the accolade by a group of 8 multinational companies. The award celebrates exceptional industry leaders who are advancing global standards of manufacturing and contributing to India's excellence in precision machining.

The platform shines a spotlight on innovators and visionaries in the machining sector driving India's manufacturing journey, from aerospace components and surgical instruments to high-speed trains and renewable energy technologies, where precision machining serves as the backbone of industrial growth. This recognition reflects the dedication and hard work of the entire team and reaffirms Tamboli Industries' commitment to remain at the cutting edge of the precision castings and machining industry.



CII National Best Practices Award

Tamboli Castings Receives CII National Best Practices Award

During the year, wholly-owned subsidiary Tamboli Castings was honoured with the prestigious CII National Best Practices Award at the CII Smart Manufacturing Platform event held in Delhi on May 29, 2025. The accolade is a testament to Tamboli Castings' robust foundation, industry leadership, and strategic vision for capturing future growth through digital-led innovation under the Industry 4.0 framework.

The award recognizes organizations that demonstrate excellence in adopting advanced technologies and innovative solutions to drive smart manufacturing. Tamboli Castings' commitment to this vision is reflected in its comprehensive implementation of Industry 4.0 best practices, including advanced robotics, state-of-the-art machinery, SCADA-enabled systems, and real-time data analytics. These initiatives have fostered a safer and more efficient workplace through automation, while enhancing operational excellence by optimizing production efficiency, reducing downtime, and achieving higher levels of precision.

In parallel, TCL's robust sustainability measures, including smart energy management, waste reduction using IoT sensors, and environmentally conscious processes, reflect the Company's dedication to minimizing its carbon footprint and aligning growth with long-term sustainability goals. This recognition from CII reaffirms Tamboli Castings' position as an industry leader in smart manufacturing and sustainable innovation.

Competitive Advantages

Tamboli Industries draws its competitive edge from a distinctive mix of long-standing industry experience in investment casting and a culture of continuous innovation. With ~5 decades of leadership experience, our management team brings deep expertise and insight to every facet of operations, ensuring the highest standards of execution & quality in every project.

Our strategic focus on high-value, precision components continues to deliver strong operational performance, particularly in product realization and profitability margins. With a global outlook, we embody the "Make in India, Make for the World" philosophy, establishing ourselves as a key player in international markets and deriving a significant share of our revenue from exports. Our standing as a preferred supplier is reinforced by internationally recognized quality certifications, efficient production, and a proven record of supply chain reliability.

Environmental stewardship is equally integral to our operations. We have implemented comprehensive sustainability strategies aimed at achieving carbon neutrality and optimizing resource utilization. Evidence of this commitment is our captive clean energy assets, which meets a significant share of our internal requirement and is transitioning our energy needs to renewable sources.

Financially, Tamboli Industries continues to maintain robust health, marked by a debt-free balance sheet, strong liquidity, and consistent cash flows, enabling sustained investments in its business development & expansion initiatives.

Our technical expertise spans a broad spectrum of materials, including various grades of steel, aluminium, superalloys and other non-ferrous alloys. We offer an extensive portfolio of castings, with individual components ranging from 10 grams to 80 kilograms, serving a diverse array of industries and applications.

This powerful combination of deep industry knowledge, advanced manufacturing capabilities, global reach, environmental responsibility, financial stability, and technical versatility keeps Tamboli Industries at the forefront of the investment casting industry.

Performance Review & Outlook

The last two years have been those of consolidation for Tamboli Industries, with performance shaped by trade uncertainties, geopolitical shifts, and the resulting turbulence in global trade & markets. As part of a globally integrated value chain, the Company witnessed slower project commencements and cautious customer decision-making on new projects. Despite these headwinds, prudent management, inherent cost efficiency, superior customer selection, and a better product mix enabled the Company to navigate the uncertainty and still deliver results in FY26, staying steadfast in its dedication to customer-centricity and operational excellence.

For the financial year FY26, the Company reported a Total Income of ₹83.2 crore, an increase of 18% year-on-year over ₹70.3 crore in FY25. Profitability improved even more, with EBITDA rising 19%, from ₹15.9 crore in FY25 to ₹18.9 crore in FY26, and PAT growing 27%, from ₹7.7 crore to ₹9.8 crore. The complexity and engineering capabilities of our products, backed by continued investments in modernisation and automation, remain core differentiators. Scale will be central to our business model: as revenue builds, operating leverage will come into play and translate into improved margin outcomes. The Company's underlying strengths remain robust, providing a solid foundation for future growth.

In response to the market dynamics, Tamboli Industries has recalibrated its growth strategies and is witnessing meaningful progress across several strategic initiatives:

- **Customer Project Advancements:** Projects that were under development have begun to gain traction, with several transitioning to the pre-commercial supply phase and others reaching full commercial supply. Although the transition from prototype to commercial stage varies by project, the overall direction is supportive of growth in the coming year.
- **Railways and Locomotive Sector:** The Company has consolidated its position as a key supply chain partner to a major global OEM in the railway and locomotive sector, with a comprehensive portfolio of approved components for future commercial supplies. While the shift from prototyping to commercial-scale production



has been slower than initially projected, most customer approvals are in place, and further scaling is anticipated as customers ramp up operations.

- **Opportunities in the MENA Region:** The Middle East and North Africa (MENA) region continues to offer attractive prospects, as industry players accelerate carbon reduction efforts and invest in sustainable energy generation facilities. This has driven healthy growth in the Company's pumps and valves components segment, which stands to benefit from sticky demand and improving business visibility.
- **Automotive Segment Recovery:** Within the automotive sector, the Company has ongoing projects with several elite global clients. The easing of tariffs under the India-US Interim Trade Agreement is expected to open new export opportunities in this segment, where Tamboli is already engaged in specialised work for leading global clientele of repute.
- **Domestic Market Expansion:** Tamboli is strengthening its presence in the Indian market through deeper market outreach, new customer partnerships, enhanced visibility at local trade exhibitions, and participation in opportunities arising from India's expanding industrial and manufacturing ecosystem, helping maintain a balanced geographic exposure.

Looking ahead, the Company is optimistic about FY27, supported by traction with key customer accounts in Europe, certain large projects in the USA, and some projects within India. The successful conclusion of the India-EU Free Trade Agreement is expected to benefit Tamboli through duty-free market access, better procurement competitiveness for its customers, and a more predictable trade environment. Healthy liquidity and a strong balance sheet provide a sound foundation as the Company pursues these growth avenues for long-term growth and value creation.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTD.)

FY26 Financial Highlights

Some of the key financial metrics for the year ended March 31st 2026 are graphically displayed below:

Total Income

(₹ in Crore)

**18%**

YOY Change (%)

PAT

(₹ in Crore)

**27%**

YOY Change (%)

EBITDA

(₹ in Crore)

**19%**

YOY Change (%)

PAT Margins

(In %)

**EBITDA Margins**

(In %)



Financial Ratios

No.	Particulars	Numerator	Denominator	As at 31 st March		Variance	Reason for variance, if more than 25%
				2026	2025		
1	Current Ratio (In Times)	Current Assets	Current Liabilities	23.32	31.72	(26.50)	Decrease in Current Assets
2	Debt-Equity Ratio (In Times)	Total Debts	Shareholders' Equity	-	-	-	Not Applicable
3	Debt Service Coverage Ratio (In Times)	Earning Available to Debt Service	Debt Service	-	-	-	Not Applicable
4	Return on Equity Ratio (%)	Net Profit After Taxes	Average shareholder's equity	6.83	8.64	(20.89)	
5	Inventory Turnover Ratio (No. of Days)	Sales	Average Inventory	-	-	-	Not Applicable
6	Trade Receivables Turnover Ratio (No. of Days)	Net Credit Sales	Average Trade Receivables	-	-	-	Not Applicable
7	Trade Payables Turnover Ratio (No. of Days)	Net Credit Purchases	Average Trade Payables	-	16.64	(100.00)	Decrease in Purchases
8	Net Capital Turnover Ratio (In Times)	Net Sales	Working Capital	-	0.10	(100.00)	Decrease in Sales
9	Net Profit Ratio (%)	Net Profit	Net Sales	56.18	53.87	4.29	-
10	Return on Capital Employed (%)	Earning Before Interest and Taxes	Capital Employed	7.30	9.54	(23.51)	-
11	Return on Investments (%)	Income Generated from Invested Funds	Average Invested Funds	64.20	43.83	46.46	Increase in Income



Miyawaki Forest

During the year, Tamboli Castings undertook an ambitious environmental initiative to nurture a Miyawaki Forest in Bhavnagar, spread over an expansive 13,000 square meters. The project is being executed as part of the Company's CSR activities, in collaboration with the Rotary Club of Bhavnagar and the Bhavnagar Municipal Corporation. Situated adjacent to the picturesque Akwada Lake, the forest has seen the initial plantation of 28,635 saplings comprising diverse tree species, using the Miyawaki afforestation technique pioneered by renowned Japanese botanist Akira Miyawaki. The method grows small to large trees in close proximity to one another, enabling dense vegetation to develop swiftly. Within a span of 3 to 5 years, this green cover will evolve into a self-sustaining ecosystem and serve as an 'Oxygen Park' for the citizens of Bhavnagar.

The initiative reflects TCL's broader ESG philosophy of renewable energy integration, carbon accountability, and resource-efficient manufacturing systems supported by structured environmental governance. Placing equal emphasis on industrial excellence and environmental stewardship, the Company reaffirms, through projects such as these, its dedication to creating long-term value for people, planet, and business.

Ongoing Commitment to Sustainability

Tamboli Industries continues to advance its sustainability agenda. During the year, Tamboli Castings' ESG performance earned it the EcoVadis Bronze Medal, placing it in the top 35% of companies evaluated globally, alongside Green-Rated supplier status with

multiple multinational companies. The 1 MW captive solar power plant commissioned earlier continues to support the Company's energy needs through captive sources, anchoring the transition of its energy needs to renewable sources. Additional initiatives include the adoption of smart energy management systems, waste reduction through IoT-enabled sensors, the implementation of eco-conscious manufacturing processes, and the Miyawaki Forest project, all underscoring the Company's commitment to minimizing its carbon footprint and integrating sustainability into its long-term business strategy.

Some ESG Initiatives Undertaken by the Company:



Environment

- Solar power and green energy transition (since Apr 2024)
- Captive solar power



Social

- Employee well-being and safety (ISO 45001)
- Community outreach and CSR initiatives



Governance

- Transparent reporting, defined code of conduct
- Equal opportunity for all

MANAGEMENT DISCUSSION AND ANALYSIS (CONTD.)

Internal Control Systems and Their Effectiveness

The Company has instituted a system of Internal Control that is reviewed by the Management. The Management evaluates the functioning and quality of internal controls and provides assurance through periodical reporting. Internal Audit Reports and the adequacy of internal control are reviewed by the Management on a regular basis, which also minimizes possible risks in the operations of the Company.

Human Resources

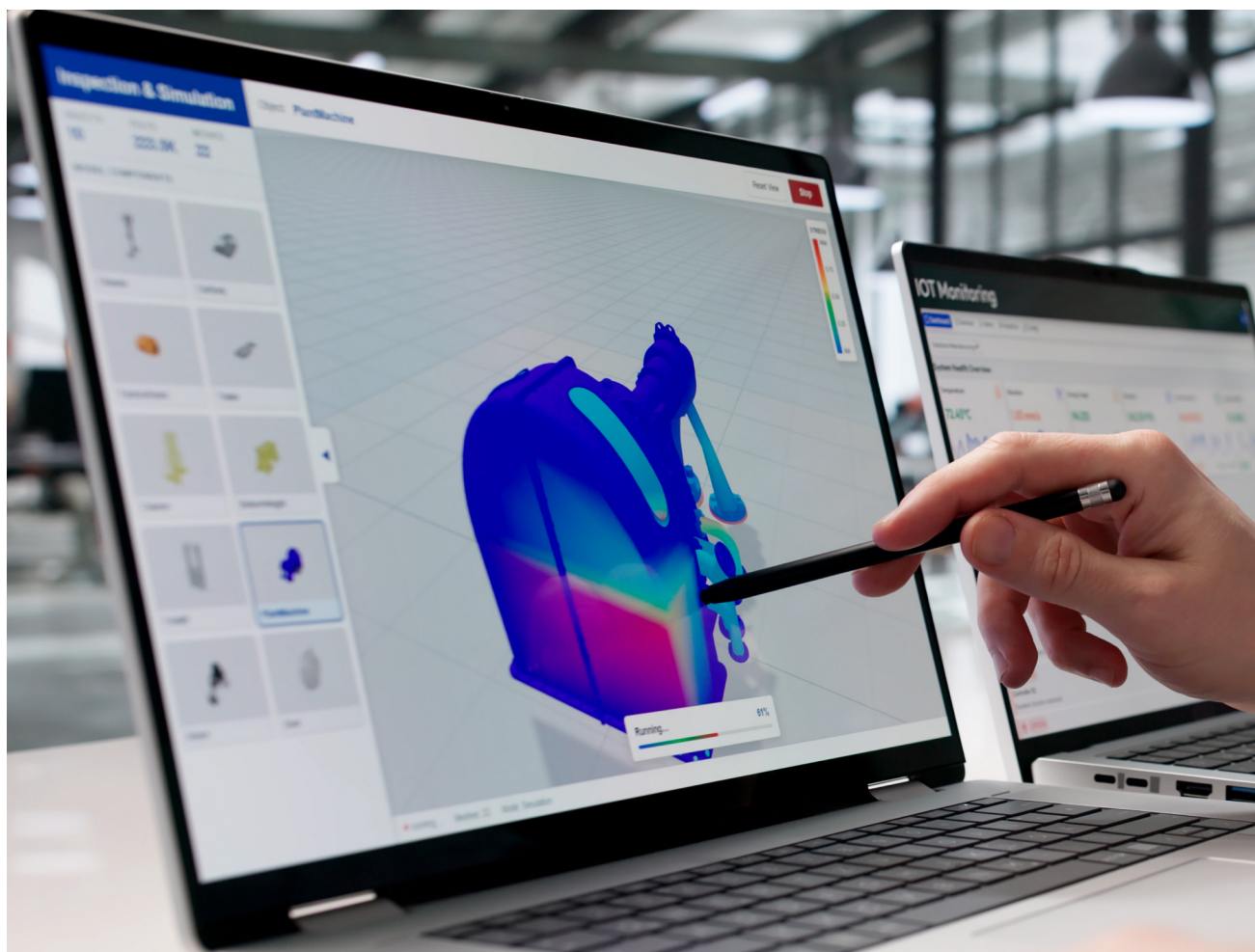
Tamboli Industries firmly believes that its employees are its greatest asset, essential for sustaining business operations and driving future growth. To attract and retain high-calibre talent, the Company has rolled out a range of initiatives aimed at strengthening its employer brand, spanning comprehensive employee benefits to advanced training and development programs tailored for middle and senior management.

One such example: all 500+ employees at the Company's facility receive complimentary lunch meals, reflecting a strong commitment to employee welfare. In addition,

middle and senior managers benefit from specialized learning and development programs, including managerial training led by professional business coaches. Through these strategic initiatives, Tamboli Industries strives to foster a work environment that not only attracts top talent but also supports their professional development and long-term engagement with the Company's mission.

Cautionary Statement

This Management Discussion and Analysis contains statements regarding the company's objectives, projections, estimates, and expectations that may be considered "forward-looking statements" under applicable securities laws and regulations. Actual outcomes may differ materially from those anticipated due to various factors. Key influences include, but are not limited to, economic conditions affecting demand and pricing in both domestic and international markets, changes in government regulations, tax laws, and other relevant statutes, as well as unforeseen incidental factors.



Corporate Information

Board of Directors

Mr. Vaibhav B. Tamboli	: Chairman, CEO & Managing Director
Mr. Anand B. Shah	: Independent Director
Mrs. Nikita V. Tamboli	: Non-Executive Non-Independent Promoter Director
Mrs. Neha R. Gada	: Independent Director
Mr. Suketu N. Shah	: Independent Director
Mr. Vipul H. Pathak	: Whole-Time Director and CFO

Company Secretary

Ms. Priyanka D. Jasani

Registered Office

Mahavir Palace, 8-A, Kalubha Road,
Bhavnagar, Gujarat-364 002
Phone: (91) 886 6541222
E-mail: direct1@tamboliindustries.com
Website: www.tamboliindustries.com

Company Identification Number

L65993GJ2008PLC053613

Stock Exchange Listing Details

BSE Scrip Code: 533170

Statutory Auditors

P A R K & Company
Chartered Accountants
Bhavnagar, Gujarat

Bankers

State Bank of India
Nilambag Branch
Bhavnagar, Gujarat

Registrar and Share Transfer Agents (RTA)

MCS Share Transfer Agent Ltd.
201, 2nd Floor, Shatdal Complex,
Opp. Bata Show Room, Ashram Road
Ahmedabad-380 009

NOTICE

NOTICE IS HEREBY GIVEN THAT THE 18TH ANNUAL GENERAL MEETING OF TAMBOLI INDUSTRIES LIMITED WILL BE HELD ON THURSDAY 27TH DAY OF AUGUST, 2026 at **3.00 P.M.** through Video Conferencing (“VC”)/Other Audio Visual Means (“OAVM”) to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider, approve and adopt the standalone financial statements and consolidated financial statements of the Company for the financial year ended on March 31, 2026, together with the Directors’ and Auditors’ Reports thereon.
2. To declare dividend for the Financial Year 2025-2026.
3. To appoint a Director in place of Mrs. Nikita V. Tamboli (DIN: 06870441), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and being eligible, offers herself for re-appointment.

SPECIAL BUSINESS:

4. Re-appointment of Mr. Vipul H. Pathak (DIN: 09391337) as Whole Time Director of the Company.

To consider and if thought fit, to pass with or without modification, the following resolution as a **SPECIAL RESOLUTION:**

“RESOLVED THAT pursuant to the provisions of Section 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof for the time being in force), Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force) read with Schedule V of the Companies Act, 2013 and Articles of Association of the Company, and

in accordance with the recommendations received from the Nomination and Remuneration Committee and subsequently approved by the Board, consent of the members of the Company be and is hereby given to Re-appointment Mr. Vipul Harshadrai Pathak (DIN: 09391337) as Whole Time Director of the Company for a period of 3 (three) years effective from 01.05.2026 to 30.04.2029 at the remuneration and upon such terms and conditions as contained in the agreement entered into between the Company and Mr. Vipul Harshadrai Pathak, and the summary of the said terms are mentioned in the explanatory statement in this notice.

RESOLVED FURTHER THAT in case of inadequacy of profit in any financial year, the terms of appointment of Mr. Vipul Harshadrai Pathak (DIN: 09391337) will be governed by the provisions Schedule V of the Companies Act, 2013.

RESOLVED FURTHER THAT the Board of Directors (hereinafter referred to as ‘the Board’) of the Company be and is hereby authorized to exercise powers and it’s discretion, to alter and vary from time to time the terms and conditions of the said appointments, subject to same is in compliance with the provisions of Schedule V of the Companies Act, 2013 or any statutory modification(s) or re-enactment thereof.

RESOLVED FURTHER THAT the Board be and is hereby authorized to do all such acts, deeds, matter and things as may be necessary, expedient or desirable to give effect to this Resolution and/or to make modification as may be deemed to be in the best interest of the Company.”

Registered Office:

Mahavir Palace, 8-A, Kalubha Road,
Bhavnagar, Gujarat 364002
Dated: May 7, 2026
Place: Bhavnagar

Dated: May 7, 2026

Place: Bhavnagar

BY ORDER OF THE BOARD OF DIRECTORS

Vaibhav B. Tamboli

Chairman, CEO & Managing Director
DIN: 00146081

Notes:

1. An explanatory statement pursuant to Section 102 of the Companies Act, 2013, relating to the Special Business to be transacted at the meeting is annexed hereto.
2. The details of Directors seeking appointment/re-appointment as required by Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard-2 issued by the Institute of Company Secretaries of India and notified by the Central Government is annexed hereto.
3. Pursuant to the General Circular No. 14/2020 dated April 8, 2020, General Circular No. 17/2020 dated April 13, 2020, General Circular No. 20/2020 dated May 5, 2020, General Circular No. 22/2020 dated June 15, 2020, General Circular No. 33/2020 dated September 28, 2020, General Circular No. 39/2020 dated December 31, 2020, General Circular No. 2/2021 dated January 13, 2021, General Circular No. 10/2021 dated June 23, 2021, General Circular no. 21/2021 dated December 14, 2021, General Circular no. 02/2022 dated May 05, 2022, General Circular no. 11/2022 dated December 28, 2022, General Circular no. 09/2023 dated September 25, 2023 and General Circular no. 09/2024 dated September 19, 2024 and latest General Circular No. 3/2025 dated 22.09.2025 issued by the Ministry of Corporate Affairs ('MCA Circulars') and Circular No. SEBI/HO/CFD/CMD1/CIRP/2020/79 dated May 12, 2020 and Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021, Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022, Circular No. SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated January 5, 2023 and Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated October 07, 2023 issued by the Securities Exchange Board of India ('SEBI Circulars') has permitted the Companies to conduct the Annual General Meeting ('AGM') through Video Conferencing (VC) or Other Audio Visual Means (OAVM) till September 30, 2026, Hence, Members can attend and participate in the ensuing AGM through VC/OAVM. The detailed procedure for participating through VC/OAVM is annexed herewith and available at the Company's website.
4. The Members can join the AGM through the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through remote e-voting or e-voting.
6. Institutional/Corporate Members (i.e. other than individuals/HUF, NRI, etc.) are required to send a scan copy (PDF/JPG format) relevant Board Resolution/Authorization etc. authorizing its representative to attend the AGM through VC/OAVM on its behalf and to vote through remote e-voting. The said Resolution/Authorization shall be sent to the Scrutinizer by email at its Registered e-mail address: ashish@ravics.com.
7. In case of joint holders attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote at the Meeting.
8. Pursuant to the provisions of Section 91 of the Companies Act, 2013, the Register of Members and Share Transfer Books of the Company will remain closed from 20.08.2026 (Thursday) to 26.08.2026 (Wednesday), both days inclusive for the purpose of declaration of dividend for the financial year 2025-26.
9. The Register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013, the Register of contracts or arrangements in which the Directors are interested under Section 189 of the Companies Act, 2013 and all other documents referred to in the Notice will be available for inspection in electronic mode.
10. Pursuant to Section 101 of the Companies Act, 2013 and Rules made thereunder, the companies are allowed to send communication to the Members electronically. We, thus, request you to kindly register/update your email ids with your respective depository participant and Company's Registrar and Share Transfer Agent (in case of physical shares) and make this initiative a success.

11. Members holding shares in physical form are requested to promptly notify in writing any changes in their address/bank account details RTA or to the Company. Members holding shares in electronic form are requested to notify the changes in the above particulars, if any, directly to their Depository Participants (DP).
12. As per the provision of Regulation 40(1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, effective from April 1, 2019, transfer of shares of the Company shall not be processed unless the shares are held in the dematerialized form with a depository. Accordingly, shareholders holding equity shares in physical form are urged to have their shares dematerialized so as to be able to freely transfer them and participate in various corporate actions, if any.
13. Securities & Exchange Board of India (SEBI) vide its circular SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/655 dated Nov 03, 2021 has notified simplified norms for processing investors service request by RTA and mandatory furnishing of PAN, KYC details and Nomination by holders of physical securities. Kindly note that it has been made mandatory for shareholders holding physical shares to furnish PAN, KYC details and Nomination details to the Company or its RTA. In the event the above details are not received by 31st October, 2023, concerned shares shall be frozen by RTA.
- In view of the above, all shareholders holding shares in physical form are requested to furnish/update their valid PAN (PAN linked to Aadhar) with the RTA at the earliest. Further, shareholders holding shares in Demat form are also requested to furnish/update their KYC details, Nomination details, Bank account particulars, specimen signature and contact details to/with their respective DP in case the same is not done yet.
- The prescribed forms to be furnished by the members are available on the website of the Company at www.tamboliindustries.com.
14. Members desiring any information pursuant to any item on the Agenda are requested to write sufficiently early so as to reach the Company at least 7 days prior to the AGM, through e-mail on: direct1@tamboliindustries.com. The same will be replied by the Company suitably.
15. Pursuant to Section 124 & 125 of the Companies Act, 2013 (Corresponding Section 205A(5) and 205C of the Companies Act, 1956), the amount of dividend not encashed or claimed within 7 (seven) years from the date of its transfer to unpaid dividend account, will be transferred to Investor Education and Protection Fund (IEPF) established by the Government. Accordingly, the Company has transferred unpaid/unclaimed dividend upto F.Y. 2017-2018 to the IEPF fund during the year.

Following are the information related to financial year wise unpaid/unclaimed dividends

Financial Year	Date of declaration of dividend	Last date of claiming unpaid dividend	Due date for transfer to IEPF fund
2018-2019	08.08.2019	23.09.2026	22.10.2026
2019-2020	24.09.2020	07.11.2027	06.12.2027
2020-2021	20.09.2021	02.11.2028	01.12.2028
2021-2022	08.09.2022	12.10.2029	11.11.2029
2022-2023	28.08.2023	02.10.2030	01.11.2030
2023-2024	10.09.2024	14.10.2031	13.11.2031
2024-2025	01.09.2025	05.10.2032	04.11.2032

Adhering to the requirements of Investor Education and Protection Fund (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended, the Company has, during the F.Y. 2025-2026, transferred shares in respect to which dividend remained unpaid/unclaimed for 7(seven) years to IEPF Authority. Details of shares transferred to IEPF authority are available on website of the Company. The same is also been uploaded on IEPF Authority website: www.iepf.gov.in.

The members, whose dividend and/or have been transferred to IEPF, may claim the same by making an application to IEPF Authority in Form IEPF-5, the form is available on the website www.iepf.gov.in. Members to send Form IEPF-5 to the Company in physical along with the requisite documents enumerated in the form. Members can file only one consolidated claim in a financial year as per the IEPF rules.

16. Dividend, if declared at the Annual General meeting, will be subject to deduction of tax at source and payable to the members whose names appear on the Company's Register of Members as on the close of the day before start of the Book Closure date and to those members who hold the shares in demat form as per the record of Depositories, National Securities Depository Ltd. (NSDL) and Central Depository Services (India) Ltd. (CDSL), as on the close of the day before start of Book Closure date from 20.08.2026 (Thursday) to 26.08.2026 (Wednesday), both days inclusive.
17. As per the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company shall use any electronic mode of payment approved by Reserve Bank of India for making payments to members. Accordingly, dividend, if declared, will be paid through electronic mode, where the bank account details of the members required for this purpose are available. Where dividend payment is made through electronic mode, intimation regarding such remittance would be sent separately to the members. In case where the dividend cannot be paid through electronic mode, the same will be paid by warrants/demand drafts.
18. Pursuant to Finance Act 2020, dividend income will be taxable in the hands of shareholders w.e.f. April 1, 2020 and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates, for prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020 and amendments thereof. The shareholders are requested to update their PAN with the Company (TIL) (in case of shares held in physical mode) and depositories (in case shares held in electronic mode).
19. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in the securities market. Members holding shares in electronic form are requested to submit their PAN details to their Depository Participant. Members holding shares in physical form are requested to submit their PAN details to the Company or Registrar & Transfer Agent, M/s MCS Share Transfer Agent Limited.
20. Since the AGM will be held through VC/OVAM, the Route Map is not annexed in this notice.
21. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.tamboliindustries.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility as well as e-voting facility during the AGM) i.e. www.evoting.nsdl.com.
22. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
23. AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with aforementioned MCA Circulars and SEBI Circulars.

A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction at source by email to: direct1@tamboliindustries.com on or before 15.08.2026. Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%.

Non-resident shareholder can avail beneficial rates under tax treaty between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Registry Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits be sending an e-mail to: direct1@tamboliindustries.com. The aforesaid declarations and documents needs to be submitted by the shareholders on or before 15.08.2026.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:

Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL.

In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.tamboliindustries.com.

The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.

AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular issued from time to time

The remote e-voting period begins on **24.08.2026 (Monday) at 9.00 A.M. and will end on 26.08.2026 (Wednesday) at 05.00 P.M.** The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members/Beneficial Owners as on the cut-off date i.e. 20.08.2026 (Thursday), may cast their vote electronically. The voting right of shareholders shall be in proportion

to their share in the paid-up equity share capital of the Company as on the cut-off date, being 20.08.2026 (Thursday).

Once the vote on a resolution is cast by the member, he/she shall not be allowed to change it subsequently or cast the vote again.

The Company has appointed CS Ashish Shah, Practising Company Secretary (Membership No. FCS: 5974; CP No: 4178), to act as the Scrutinizer for conducting the remote e-voting process as well as the E-Voting on the date of the AGM, in a fair and transparent manner.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system at

Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login method
Individual Shareholders holding securities in demat mode with NSDL .	- For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp

Login method for Individual shareholders holding securities in demat mode is given below: (Contd.)

Type of shareholders	Login method
	- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	- Users who have opted for CDSL Easi/Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi/Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. - After successful login the Easi/Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. - If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. - Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- c How to retrieve your 'initial password' ?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

- (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a Click on **“Forgot User Details/Password?”**(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b **Physical User Reset Password?”** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
 7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
 8. Now, you will have to click on “Login” button.
 9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to ashish@ravics.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution/ Power of Attorney/Authority Letter etc. by clicking on “Upload Board Resolution/Authority Letter” displayed under “e-Voting” tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: 022 - 4886 7000 or send a request at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to direct1@tambolindustries.com.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to direct1@tambolindustries.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at direct1@tambolindustries.com. The same will be replied by the company suitably.
6. For ease of conduct, members who would like to ask questions may send their questions in advance at least (7) days before AGM mentioning their name, demat account number/folio number, email id, mobile number at direct1@tambolindustries.com and register themselves as a speaker. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM.

7. The results declared along with the Scrutinizer's Report shall be placed on the website of stock exchange www.bseindia.com as well as on Company's website www.tamboliindustries.com within two working days of the passing of the Resolutions at the 18th Annual General Meeting of the Company.

Registered Office:

Mahavir Palace, 8-A, Kalubha Road,
Bhavnagar, Gujarat 364 002

Dated: May 7, 2026

Place: Bhavnagar

8. Contact details:

Company	(91) 8866541222
Registrar and Transfer Agent	079-26580461
e-Voting Agency	1800 1020 990
Scrutiniser	079-26420336

BY ORDER OF THE BOARD OF DIRECTORS

Vaibhav B. Tamboli

Chairman, CEO & Managing Director
DIN: 00146081

EXPLANATORY STATEMENT

Explanatory Statement pursuant to section 102 of the Company Act, 2013 relating to the special business set out in the accompanying notice.

ITEM NO. 4

Pursuant to Section 196, 197 read with Schedule V of the Companies Act, 2013, on recommendation of Nomination and Remuneration Committee, the Board of Directors of the Company at its meeting held on 07.05.2026 has Re-appointed Mr. Vipul H. Pathak as a Whole-time Director of the Company subject to approval of Members. Details of Mr. Vipul H. Pathak are provided in the “Annexure” to the Notice, pursuant to the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) and pursuant to Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India.

Summary of the terms of appointment of Mr. Vipul H. Pathak as Whole-time Director of the Company is mentioned below:

1.0	Period of appointment	3 (three) years effective from 01.05.2026
2.0	Nature of duties	As assigned by the Chairman of the Company from time to time.
2.1	Title	WHOLE-TIME DIRECTOR AND CHIEF FINANCIAL OFFICER
3.0	Remuneration:	
3.1	Basic Salary	₹ 60,000.00 per month in the scale of ₹. 60,000.00- 1000.00 - 63,000.00 with future increments due on 1ST April every year thereafter.
3.2	Special Allowance	₹ 50,000.00 per month
3.3	House Rent Allowance	₹ 18,000.00 per month
3.4	Sitting Fees	Sitting fees will be paid for attending Board and Committee meetings as applicable to the other Directors.
3.5	Perquisites and benefits	In addition to the salary and commission, perquisites in respect of the following will be allowed.

CATEGORY A:

Conveyance allowance ₹ 15,000.00 per month

Medical allowance ₹ 8,000.00 per month

OTHER ALLOWANCES & BENEFITS:

As applicable to other executives/staff of the Company

Approval of members is sought for appointment of Mr. Vipul H. Pathak as a Whole-time Director for a period of 3 years w.e.f. 01.05.2026 with a remuneration as mentioned in the above resolution.

The Board recommends the members to pass the above resolution as set out at Item no. 4 of this notice as a special resolution.

Except Mr. Vipul H. Pathak, none of the Directors and Key Managerial Personnel of the Company and their relatives are concerned or interested, financially or otherwise, in the resolution set forth in item no. 4 of the Notice.

Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in terms of the Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India requires certain additional disclosures with respect to Directors seeking appointment/re-appointment at the ensuing Annual General Meeting which is mentioned below:

Name of Director	Mrs Nikita V. Tamboli	Mr. Vipul H. Pathak
DIN	06870441	09391337
Date of Birth	12/03/1977	10/07/1971
Age of Director	49 Years	55 Years
Date of Appointment/ Re-appointment	28.05.2024	01.05.2026
Qualification	Commerce Graduate	Commerce Graduate
Experience	08 Years	32 Years
Profile of Director	Mrs. Nikita Vaibhav Tamboli is the promoter and Whole Time Director of Tamboli Enterprise Limited, an associate company of group, which primarily focuses on manufacturing & sale of silver figurines. Mrs. Nikita Vaibhav Tamboli's professional journey spans over 8 years with effective business and operational acumen, as a commerce graduate and a women entrepreneur and has been involved in philanthropic activities of the group.	He is a Commerce Graduate having 32 years of experience in Finance, Accounting, Statutory and Commercial matters. He worked with Investment & Precision Castings Limited from year 1993 to 2009 in accounts department, later he joined the Company in 2009, he was appointed as Chief Financial Officer (CFO) and Key Managerial Personnel (KMP) in 2015, since then he has been heading the finance department of the Company and since last two years he is also overseeing the accounts and finance department of Company's subsidiaries.
Terms and Conditions of Appointment	Non Executive, Non Independent, Promoter Director, liable to retire by rotation.	Whole Time Director, liable to retire by rotation.
Remuneration Paid	Nil	₹ 14,88,000/- P.A.
Designation	Vice Chairperson	Whole Time Director and CFO
Expertise in Specific Functional Areas	1. General Management 2. Operations 3. Finance	1. Finance 2. Accounting 3. Statutory 4. Commercial
Remuneration proposed to be paid	-	₹ 18,12,000/- P.A.
Disclosure of relationships between directors inter-se	Spouse of Mr. Vaibhav B. Tamboli	-
Disclosure of relationship of Directors with Manager and KMP of the Company	-	-
Names of other listed entities in which person holds Directorship	Nil	-
Name of other Companies in which he/she holds Directorship	1. Tamboli Enterprise Limited 2. Tamboli Castings Limited	Nil

Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in terms of the Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India requires certain additional disclosures with respect to Directors seeking appointment/re-appointment at the ensuing Annual General Meeting which is mentioned below: (Contd.)

Name of Director	Mrs Nikita V. Tamboli	Mr. Vipul H. Pathak
Chairman/Member of the Committee(s) of the Board of the Company	Member - Stakeholders Relationship Committee Member - Nomination & Remuneration Committee Member - Risk Management Committee	Member - Audit Committee Member - Stakeholders Relationship Committee
Chairman/Member of the Committees of the Board of other Company(ies)	Nil	Nil
Number of shares held in the Company	48,000	1,000
No. of Board Meetings attended during the year	4 (Four)	4 (Four)
Justification for appointment as Independent Director	N.A.	N.A.
Names of companies along with listed entities in which person has resigned in the past three years.	Nil	Nil
Skills and Capabilities required for the role and the manner in which the proposed person meets such requirements.	-	-

Registered Office:

Mahavir Palace, 8-A,
Kalubha Road, Bhavnagar
Gujarat 364 002

BY ORDER OF THE BOARD OF DIRECTORS

Vaibhav B. Tamboli

Chairman, CEO & Managing Director
DIN: 00146081

Dated: May 7, 2026

Place: Bhavnagar

DIRECTORS' REPORT

To

The Members

The Directors of **Tamboli Industries Limited** present their 18th Report with Audited financial statements of the Company for the year ended on March 31, 2026.

1. FINANCIAL RESULTS:

(₹ In Lacs)

Particulars	2025-2026		2024-2025	
	Consolidated	Standalone	Consolidated	Standalone
Revenue from operations	8043.04	223.60	6890.84	288.18
Profit before Interest, Depreciation and Tax	1885.11	138.07	1588.96	175.60
Finance Cost	43.42	-	60.24	0.01
Profit before Depreciation and Tax	1841.69	138.07	1528.72	175.59
Depreciation	438.09	2.99	475.49	1.53
Profit/(Loss) before Tax and Exceptional items	1403.60	135.08	1053.23	174.06
Tax Expense	364.73	7.58	139.08	18.79
Deferred Tax/(Credit)	(1.46)	1.88	142.69	0.04
Exceptional Items	59.78	-	-	-
Net Profit/(Loss) after Tax	980.55	125.62	771.46	155.23
General Reserve	-	-	-	-
Balance carried forward	980.55	125.62	771.46	155.23

2. OPERATIONS AND CHANGE IN NATURE OF BUSINESS:

Consolidated revenue from operations increased from ₹ 6890.84 Lacs to ₹ 8043.04 Lacs, Increase of 16.72 % and profit before tax increased from ₹ 1053.23 Lacs to ₹ 1403.60 Lacs, Increase of 33.27 % over the previous year, The standalone revenue from operations decreased from ₹ 288.18 Lacs to ₹ 223.60 Lacs and profit before tax decreased from ₹ 174.07 Lacs to ₹ 135.08 Lacs over the previous year, this was due to Company has made long term opportune investments in real estate as compared to previous year.

Further during the year under review Company has not changed it's nature of business.

3. DIVIDEND:

The Directors are pleased to recommend a Dividend for the period ended March 31, 2026 @ ₹ 1.20 per share i.e.12% on 99,20,000 Equity shares for the financial year 2025-2026 amounting to ₹ 119.04 Lacs.(Previous year ₹ 99.20 Lacs) subject to approval of the members at this Annual General Meeting.

4. CHANGE IN FINANCIAL REPORTING STANDARDS:

The Ministry of Corporate Affairs issued "The Companies (Indian Accounting Standards) Rules, 2015 and amendment thereto "The Companies (Indian Accounting Standards) Amendment Rules, 2016 as converged version of International Financial Reporting System (IFRS). Further "General instructions for preparation of Balance Sheet and Statements of Profit and Loss of a Company", for compliance and implementation of said rules are also notified by Govt. As per MCA notification, your company has prepared the financial statements for the year under reviewing as per the Indian accounting Standards (Ind AS) for your approval.

5. RESERVES:

The Board of Directors of the Company has not proposed to transfer any amount to general reserves.

6. DEPOSITS:

During the period under review Company has not accepted or renewed any deposits from the public.

7. MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY:

In terms of Section 134(3)(i) of the Companies Act, 2013, it is reported that, in this report, no material changes and commitments which could affect the Company's financial position have occurred between the ends of the financial year of the Company and date of this report.

8. SIGNIFICANT AND MATERIAL ORDERS:

There are no material orders passed by Regulators, Courts or Tribunals impacting the going concern status and company's operations in future.

9. DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL:

Pursuant to the provisions of Section 152 (6) of the Companies Act, 2013 and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof for the time being in force) Mrs. Nikita V. Tamboli (DIN: 06870441) Director of the Company is liable to retire by rotation at

the ensuing AGM and being eligible offers herself for reappointment.

Mr. Vipul H. Pathak (DIN: 09391337) Whole Time Director of the Company was appointed as Whole Time Director of the Company on 12.11.2021 for a period of 5 (five) years, his present terms will expire on 11.11.2026. Based on recommendation received from Nomination and Remuneration Committee and subject to approval of shareholders of the Company at ensuing Annual General Meeting, the Board of Directors of the Company in their meeting held on 07.05.2026 has approved Re-appointment of Mr. Vipul H. Pathak (DIN: 09391337) as Whole Time Director of the Company for a period of 3 years effective from 01.05.2026. Mr. Vipul H. Pathak is liable to retire by rotation.

There were no changes took place in Key Managerial Personnel of the Company during the year under review.

10. DECLARATION RECEIVED FROM INDEPENDENT DIRECTORS:

Pursuant to Section 149(6) of the Companies Act, 2013, Independent Directors of the Company have made a declaration confirming the compliance of the conditions of the Independence stipulated in the aforesaid section.

11. NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS:

Four (4) board meetings were held during the period under review. Board meeting dates are (1) 15.05.2025, (2) 13.08.2025, (3) 13.11.2025, and (4) 12.02.2026. Details of attendance of Directors at the Board Meetings during the financial year 2025-2026 and at the last Annual General Meeting held on 01.09.2025 are given below:

Name	Position	Meetings held during the tenure of Directors	Meetings attended	Attendance at the last AGM held on 01.09.2025
Mr. Vaibhav B. Tamboli	Chairman and Managing Director	4	4	Yes
Mrs. Neha R. Gada	Non-Executive Independent Woman Director	4	4	Yes
Mr. Anand Bharatkumar Shah	Non-Executive Independent Director	4	4	Yes
Mr. Suketu Nareshbhai Shah	Non-Executive Independent Director	4	4	Yes
Mrs. Nikita Vaibhav Tamboli	Non-Executive, Non Independent Director, Promoter Director	4	4	Yes
Mr. Vipul Harshadrai Pathak	Whole Time Director & CFO	4	4	Yes

The intervening gap between the meetings was within the period prescribed under the Companies Act, 2013.

12. DIRECTORS' RESPONSIBILITY STATEMENT:

As required under clause (c) of sub-section (3) of section 134 of the Companies Act, 2013, directors, to the best of their knowledge and belief, state that:

- i) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- ii) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- iii) The directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- iv) The directors had prepared the annual accounts on a going concern basis;
- v) The directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
- vi) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

13. ANNUAL EVALUATION BY THE BOARD OF ITS OWN PERFORMANCE, ITS COMMITTEES:

During the year, Nomination and Remuneration Committee has reviewed performance evaluation of the Promoter Directors and Independent Directors of the Company. Evaluation was made on the basis of following assessment criteria:

- i) Attendance in Board meeting and committee meetings, active participation in the meetings and giving inputs on time in the minutes.
- ii) Stick to ethical standards and code of conduct of the Company and timely submission of disclosure of interest.
- iii) Interpersonal relationship with other directors and management.

iv) Active contribution in growth of the Company.

v) Compliances with policies. Immediately reporting fraud, violation, statutory matters etc.

Based on the evaluation of Nomination and Remuneration Committee, the board is collectively of the opinion that the overall performance of the Board, committees thereof and the individual Directors are satisfactory and conducive to the growth and progress of the Company and meets the requirements.

14. CORPORATE SOCIAL RESPONSIBILITY (CSR):

Based on criteria determined in section 135 of the Companies Act, 2013 concerning applicability of Corporate Social Responsibility, this provision is not applicable to the Company at present.

15. INTERNAL CONTROL SYSTEMS:

The Company has an adequate system of internal financial control procedures which is commensurate with the size and nature of business. Detailed procedural manuals are in place to ensure that all the assets are safeguarded, protected against loss and all transactions are authorised, recorded and reported correctly. The internal control systems of the Company are monitored and evaluated by internal auditors and their audit reports are periodically reviewed by the Audit Committee of the Board of Directors.

16. LISTING:

The Equity shares of the Company are listed on BSE Ltd. under Scrip Code: 533170.

17. SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES:

17.1 The Company has one wholly owned subsidiary, details of which are as under:

Sr. No.	Name of entity	CIN/LLPIN
1	Tamboli Castings Limited	U27320GJ2004PLC044926

17.2 Regional Director, North Western Region, Ahmedabad vide order no. CAA-12 dated 24.03.2025 has approved scheme of amalgamation of Tamboli Profiles Private Limited and Tamboli Metaltech Private Limited with their holding Company Tamboli Castings Limited, a Wholly Owned Subsidiary company of the Company.

Company does not have any associate company and joint venture within the meaning of Section 2(6) of the Companies Act, 2013.

The salient features of the financial statement of subsidiary companies are given in form AOC-1, annexed herewith as **“Annexure-I”** and forms part of this report.

18. ANNUAL RETURN:

Pursuant to Section 92(3) read with Section 134(3)(a) of the Companies Act, 2013, the Annual Return as on 31st March, 2026 is available on the Company's website at <https://tamboliindustries.com/investors/2026/07/MGT7026.pdf>

19. AUDIT COMMITTEE:

The Company has formed an Audit Committee as required under the provisions of Section 177 of the Companies Act, 2013 and under Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Composition of Audit Committee comprised of following directors:

1.	Mrs. Neha R. Gada	Independent Director-Chairperson
2.	Mr. Anand B. Shah	Independent Director-Member
3.	Mr. Suketu N. Shah	Independent Director-Member
4.	Mr. Vaibhav B. Tamboli	Chairman and Managing Director - Member
5.	Mr. Vipul H. Pathak	Whole Time Director & CFO - Member

The Audit Committee met 4 (four) times during the year 2025-26 and the dates of the meeting are as follows: (1) 15.05.2025, (2) 13.08.2025, (3) 13.11.2025, and (4) 12.02.2026.

Further there were no instances where the Board has not accepted any recommendation of the Audit Committee of the Company.

The scope of audit committee is defined as under:

- To approve financial results and to recommend it to Board for their approval with or without modification.
- To take note of compliance of legal requirements applicable to Company.
- To review changes in accounting policies and practices, if any.
- To take note of irregularities or fraud in the business activity of the Company, if any.
- To take note of payment of statutory dues of the Company.
- To review internal audit findings and to take note of qualification in the internal audit report, if any.

- To approve related party transactions and to recommend it to Board for their approval with or without modification.

20. NOMINATION AND REMUNERATION POLICY:

The Board of Directors of the Company has already constituted “Nomination and Remuneration Committee” consisting of four (4) members/directors and (3) members/directors are Independent directors. The Nomination and Remuneration Committee and Policy are in compliance with Section 178 of the Companies Act, 2013 read along with the applicable rules thereto and Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. All appointment(s) of Director(s), Whole-time Director(s), Key Managerial Person(s) are being made on recommendations of Nomination and Remuneration Committee. A Nomination and Remuneration Policy has been formulated pursuant to the provisions of Section 178 and other applicable provisions of the Companies Act, 2013 and Rules thereto stating therein the Company's policy on appointment and remuneration of Directors and Key Managerial Personnel which was approved and adopted by the Board of Directors. The Nomination and Remuneration Policy is attached with the report as **Annexure-II**.

The Composition of Nomination and Remuneration Committee is mentioned below:

Mrs. Neha R. Gada -	Chairperson
Mr. Anand B. Shah -	Member
Mr. Suketu N. Shah -	Member
Mrs. Nikita V. Tamboli -	Member

The Nomination and Remuneration Committee met (1) One time on 12.02.2026 during the year 2025-26.

21. WHISTLE BLOWER POLICY:

The Company has formulated a Whistle Blower Policy to establish a vigil mechanism for Directors, Employees and other Stakeholders of the Company to report concerns about illegal and unethical practices, unethical behavior, actual or suspected fraud or violation of the Company's Code of Conduct or Ethics Policy which is available on the Company's website www.tamboliindustries.com.

22. RISK MANAGEMENT POLICY:

During the year, the Management of the Company had evaluated the existing Risk Management Policy of the Company. The Risk Management policy has been reviewed and found adequate and sufficient to the requirement of the Company. The Management has evaluated various risks and that there is no element of risk identified that may threaten the existence of the Company.

23. CODE OF CONDUCT FOR PREVENTION OF INSIDER TRADING:

The Company has adopted amended “Code of Conduct for Prevention of Insider Trading and Fair Disclosure of Unpublished Price Sensitive Information” in View of SEBI (Prohibition of Insider Trading) [Amendment] Regulation, 2018 and subsequent amendment to SEBI (PIT) Regulation and inter alia defines policy to determine “Legitimate Purpose”. The necessary preventive actions, including closure of trading window on any price sensitive events information are taken care. All covered person have given declarations affirming compliance with the said code. The detailed amended policy is uploaded on Company’s website.

24. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS:

(i) The company has given loans as per the following details:

Name of the Company	Balance outstanding as on 1.4.2025	Transactions during the year 2025-2026		Balance outstanding as on 31.3.2026
		Paid	Repayment received	
Nil	-	-	-	-

(ii) The company has made investments as per the following details:

Name of the Company	Balance outstanding as on 1.4.2025	Transactions during the year 2025-2026		Balance outstanding as on 31.3.2026
		Paid	Repayment received	
Tamboli Castings Ltd. 2900000 equity shares of ₹ 10.00 each	2,90,00,000	-	-	2,90,00,000
Tamboli Chemico (India) Pvt. Ltd. 11000 equity shares of ₹ 10.00 each	1,10,000	-	-	1,10,000

(iii) The Company has not given any guarantee for self and also not for its subsidiary or associate companies

25. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:

The particulars of every contract or arrangements entered into by the Company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including arms length transactions under third proviso thereto is mentioned in Form AOC-2 annexed in **Annexure III**.

26. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO:

A Conservation of Energy:

- (i) the steps taken or impact on conservation of energy; N.A.
- (ii) the steps taken by the Company for utilizing alternate sources of energy; N.A.

- (iii) the capital investment on energy conservation equipments; N.A.

B Technology Absorption:

- (i) the efforts made towards technology absorption; N.A.
- (ii) the benefits derived like product improvement, cost reduction, product development or import substitution; N.A.
- (iii) in case of imported technology (imported during the last three years reckoned from the beginning of the financial year): N.A.
 - (a) the details of technology imported; N.A.
 - (b) the year of import; N.A.
 - (c) whether the technology been fully absorbed; N.A.
 - (d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof; N.A.
- (iv) the expenditure incurred on Research and Development: N.A.

C Foreign Exchange Earnings and Outgo:

The Details of foreign exchange earnings and outgo are as follows:

- (i) Foreign Exchange Earning: ₹ Nil
- (ii) Foreign Exchange Outgo: ₹ Nil

Note: Since the Company does not have any manufacturing operations during the year under review, details of Conservation of Energy, Technology Absorption are not applicable to the Company.

27. CORPORATE GOVERNANCE:

As per amended provisions of Regulation 15(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, provisions of corporate governance are not applicable to listed Companies having paid up capital not exceeding ₹ 10 cr. and net worth not exceeding ₹ 25 cr. as on the last date of the previous year. Paid up capital and net worth of the Company not exceeding the prescribed limit in previous year, hence, provisions of Corporate Governance are not applicable to the Company.

28. MANAGEMENT DISCUSSION AND ANALYSIS:

As per Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 Management Discussion and Analysis Report is enclosed.

29. MANAGERIAL REMUNERATION:

- a) The Statement of particulars of employees under Section 197(12) read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel), Rules, 2014 is not provided herewith as during the financial year under review, no employee of the Company including Whole Time Director and CFO & Chairman and Managing Director was in receipt of remuneration in excess of the limits set out in the said rules.
- b) The information relating to remuneration of the Directors as required under the provisions of Section 197(12) of the Act is given in Note -30 below.

30. PARTICULARS OF EMPLOYEES:

The information required under section 197 of the Companies Act, 2013 read with rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given below:

- a. The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year: Remuneration paid to Whole Time Director and Chief Financial Officer of the Company is increased by 10.07% over previous year. Ratio to be median remuneration to the employees is 1: 3.12.

- b. The percentage increase in remuneration of each director, Chief Executive Officer, Chief Financial Officer, Company Secretary in the financial year: As mentioned above, an increase of 10.07% in remuneration paid to Whole Time Director and CFO and an increase of Nil in remuneration paid to Company Secretary over the previous year.
- c. The percentage increase in the median salaries of employees in the financial year: 5%.
- d. The number of permanent employees on the rolls of the Company: There are 2 (two) permanent employees on the roll of the Company.
- e. Average percentile increase already made in the salaries of the employee other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: The average annual increase was around 5 to 7%.
- f. The Company affirms remuneration is as per the remuneration policy of the Company.

There is no employee covered under section 197(12) of the Companies Act, 2013 read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. However, statement containing the names of top ten employees will be made available on request sent to the Company on email ID: direct1@tamboliindustries.com.

31. SECRETARIAL AUDIT REPORT:

Pursuant to the provisions of Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Board on the recommendations of the Audit Committee, has appointed Mr. Ashish Shah, Practicing Company Secretary, to conduct the Secretarial Audit of the Company for the financial year ended 31st March, 2026. The Secretarial Audit Report issued by Mr. Ashish Shah, Practicing Company Secretary, in form MR-3 is enclosed and forms a part of this report.

Comment of Secretarial Audit Report:

There is no adverse comment in the Secretarial Auditors' report which requires any further explanation under Section 134 of the Companies Act, 2013.

32. CASH FLOW STATEMENT:

As required under Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 with the Stock Exchanges, the Cash Flow Statement is attached to the Balance Sheet.

33. AUDITORS:

At the 14th Annual General Meeting (AGM), the members appointed M/s P A R K & Co., Chartered Accountants, as Statutory Auditors of the Company, for a period of 5 years till the conclusion of 19th AGM. Accordingly, M/s P A R K & Co., Chartered Accountants, will continue to act as auditors of the Company till financial year 2026-27.

Comment on Auditors' Report:

There is no adverse comment in the Auditors' Report which requires any further explanation under Section 134 of the Companies Act, 2013

34. MAINTENANCE OF COST RECORDS AS SPECIFIED BY THE CENTRAL GOVERNMENT UNDER SUB SECTION (1) OF SECTION 148 OF THE COMPANIES ACT, 2013 AND STATUS OF THE SAME:

The provisions regarding maintenance of cost records as specified by the Central Government under Sub Section (1) of Section 148 of the Companies Act, 2013 are not applicable to the Company.

35. PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE:

The Company has zero tolerance towards sexual harassment at the workplace and has adopted a policy on prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules thereunder. As required under law, an Internal Complaints Committee (ICC) has been constituted for reporting and conducting inquiry into the complaints made by the victim on the harassment at the work place. During the year under review, there were no complaints pertaining to sexual harassment.

The policy on Sexual Harassment at Workplace is placed on the Company's website.

36. MATERNITY BENEFIT COMPLIANCE:

The Company is fully compliant with the Maternity Benefit Act, 1961, ensuring all eligible employees receive maternity benefits as prescribed. No violations were reported during the year.

Registered Office:

Mahavir Palace, 8-A,
Kalubha Road, Bhavnagar,
Gujarat 364 002

Dated: May 7, 2026

Place: Bhavnagar

37. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SUB-SECTION (12) OF SECTION 143 OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT:

No frauds have been noticed or reported during the year under audit report which is reportable to the Central Government.

38. THE DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016) DURING THE FINANCIAL YEAR:

During the year under review, the Company has not made any application before the National Company Law Tribunal under Insolvency and Bankruptcy Code, 2016 for recovery of outstanding loans against customer and there is no pending proceeding against the Company under Insolvency and Bankruptcy Code, 2016.

39. THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF DURING THE FINANCIAL YEAR:

It is not applicable to the Company during the financial year.

40. COMPLIANCE WITH SECRETARIAL STANDARDS:

The Company has devised proper systems to ensure compliance with the provisions of all applicable Secretarial Standards issued by the Institute of Company Secretaries of India and that such systems are adequate and operating effectively.

41. ACKNOWLEDGEMENT:

The Directors wish to place on record and acknowledge their appreciation and gratitude for the continued co-operation and support received from the Central Government, the State Government of Gujarat, Regulatory Bodies, participating Financial Institutions/ Banks and its Clients, employees and consultants. Your Directors further thank the fraternity of Members/ Shareholders for their continued confidence reposed in the management of the Company.

BY ORDER OF THE BOARD OF DIRECTORS

Vaibhav B. Tamboli

Chairman, CEO & Managing Director

DIN: 00146081

Annexure - I

FORM AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

PART “A” SUBSIDIARIES

1	Sr. No.	1
2	Name of the Subsidiary	TAMBOLI CASTINGS LIMITED
3	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	31.03.2026
4	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	Not Applicable
5	Share Capital	₹ 290.00 Lacs
6	Other Equity	₹ 10394.00 Lacs
7	Total Assets	₹ 11896.82 Lacs
8	Total Liabilities	₹ 1228.98 Lacs
9	Investments	₹ -
10	Turnover	₹ 8303.15 Lacs
11	Profit before Taxation	₹ 1393.51 Lacs
12	Provision for Taxation	₹ 353.81 Lacs
13	Profit after Taxation	₹ 1039.70 Lacs
14	Proposed dividend	₹ 145.00 Lacs
15	% of shareholding	100%

Notes:

Names of subsidiaries which are yet to commence operation: **NIL**

Names of subsidiaries which have been liquidated or sold during the year: **NIL**

PART “B” ASSOCIATES AND JOINT VENTURES

The Company does not have any associates and joint ventures, hence informations in respect of associates and joint ventures are not provided.

FOR AND ON BEHALF OF THE BOARD

Vaibhav B. Tamboli
Chairman, CEO & Managing Director
DIN: 00146081

Nikita V. Tamboli
DIRECTOR
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
Whole-time Director
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M
Mem. No. 39137

Annexure-II

NOMINATION AND REMUNERATION POLICY

I PREAMBLE

This Nomination and Remuneration Policy is being formulated in compliance with Section 178 of the Companies Act, 2013 read along with the applicable rules thereto and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time. This policy on nomination and remuneration of Directors, Key Managerial Personnel and Senior Management has been formulated by the Nomination and Remuneration Committee (NRC or the Committee) and has been approved by the Board of Directors.

II OBJECTIVE

The objective of the policy is to ensure that;

- the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully;
- relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
- remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.

III DEFINITIONS

- (i) “Board” means Board of Directors of the Company.
- (ii) “Company” means “Tamboli Industries Limited”
- (iii) “Independent Director” means a director referred to in Section 149 (6) of the Companies Act, 2013.
- (iv) “Key Managerial Personnel” (KMP) means:
 - a. Chief Executive Officer or the Managing Director or the Manager or Director;
 - b. Company Secretary;
 - c. Whole-time Director;
 - d. Chief Financial Officer; and
 - e. Such other officer as may be prescribed.

(v) “Nomination and Remuneration Committee” shall mean a Committee of Board of Directors of the Company, constituted in accordance with the provisions of Section 178 of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

(vi) “Policy or This Policy” means, “Nomination and Remuneration Policy.”

(vii) “Remuneration” means any money or its equivalent given or passed to any person for services rendered by him and includes perquisites as defined under the Income-tax Act, 1961.

(viii) “Senior Management” means personnel of the Company who are members of its core management team excluding Board of Directors. This would include all members of management one level below the Executive Directors, including all the functional heads.

IV INTERPRETATION

Terms that have not been defined in this Policy shall have the same meaning assigned to them in the Companies Act, 2013, and any other SEBI Regulation(s) as amended from time to time.

V ROLE OF THE COMMITTEE

- (a) To formulate criteria for determining qualifications, positive attributes and independence of a Director.
- (b) To formulate criteria for evaluation of Independent Directors and the Board.
- (c) To identify persons who are qualified to become Directors and who may be appointed in Senior Management in accordance with the criteria laid down in this policy.
- (d) To carry out evaluation of Director’s performance.
- (e) To recommend to the Board the appointment and removal of Directors and Senior Management.
- (f) To recommend to the Board policy relating to remuneration for Directors, Key Managerial Personnel and Senior Management.

- (g) To devise a policy on Board diversity, composition, size.
- (h) To ensure that level and composition of remuneration is reasonable and sufficient, relationship of remuneration to performance is clear and meets appropriate performance benchmarks.
- (i) To carry out any other function as is mandated by the Board from time to time and/or enforced by any statutory notification, amendment or modification, as may be applicable.
- (j) To perform such other functions as may be necessary or appropriate for the performance of its duties.

VI CONSTITUTION, CHAIRMANSHIP, QUORUM AND MEETING

- (a) The Committee shall comprise of three (3) or more non-executive Directors out of which not less than one half shall be Independent.
- (b) The Board shall reconstitute the Committee as and when required to comply with the provisions of the Companies Act, 2013 and other applicable statutory requirements.
- (c) Term of the Committee shall be continued unless terminated by the Board of Directors.
- (d) Minimum two (2) members shall constitute a quorum for the Committee meeting.
- (e) The Chairperson of the Company (whether executive or non-executive) may be appointed as a member of the Committee but shall not Chair the Committee.
- (f) In the absence of the Chairman, the members of the Committee present at the meeting shall choose one amongst them to act as Chairman.
- (g) The Chairman of the Nomination and Remuneration Committee should be present at the Annual General Meeting or may nominate some other member to answer the shareholders' queries.
- (h) The meeting of the Committee shall be held at such regular intervals as may be required.
- (i) The Committee may invite such executives, as it considers appropriate, to be present at the meetings of the Committee.
- (j) Matters arising for determination at Committee meetings shall be decided by a majority of votes of

Members present and voting and any such decision shall for all purposes be deemed a decision of the Committee.

- (k) In the case of equality of votes, the Chairman of the meeting will have a casting vote.

VII APPOINTMENT AND REMOVAL OF DIRECTOR, KMP AND SENIOR MANAGEMENT

1. Appointment criteria and qualifications:

- (a) The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, KMP or at Senior Management level and recommend to the Board his/her appointment.
- (b) A person should possess adequate qualification, expertise and experience for the position he/she is considered for appointment. The Committee has discretion to decide whether qualification, expertise and experience possessed by a person are sufficient/satisfactory for the concerned position.
- (c) The Company shall not appoint or continue the employment of any person as Managing Director/ Whole-time Director/Manager who has attained the age of seventy years. Provided that the term of the person holding this position may be extended beyond the age of seventy years with the approval of shareholders by passing a special resolution.

2. Term/Tenure:

- (a) Managing Director/Whole-time Director/Manager (Managerial Person): The Company shall appoint or re-appoint any person as its Managerial Person for a term not exceeding five years at a time. No re-appointment shall be made earlier than one year before the expiry of such term.
- (b) Independent Director:
 - (i) An Independent Director shall hold office for a term up to five consecutive years on the Board of the Company and will be eligible for re-appointment on passing of a special resolution by the Company and disclosure of such appointment in the Board's report.
 - (ii) No Independent Director shall hold office for more than two consecutive terms, but such Independent Director shall be eligible for appointment after expiry of three years of ceasing to become an Independent Director. Provided that an Independent Director shall not, during the said period of three years, be appointed in or be associated with the

Company in any other capacity, either directly or indirectly.

- (iii) At the time of appointment of Independent Director it should be ensured that number of Boards on which such Independent Director serves is restricted to seven listed companies as an Independent Director and three listed companies as an Independent Director in case such person is serving as a Whole-time Director of a listed company or such other number as may be prescribed under the Act.

3. Evaluation:

The Committee shall carry out evaluation of performance of Director, KMP and Senior Management Personnel yearly or at such intervals as may be considered necessary.

4. Removal:

The Committee may recommend, to the Board with reasons recorded in writing, removal of a Director, KMP or Senior Management Personnel subject to the provisions and compliance of the Companies Act, 2013, rules and regulations and the policy of the Company.

5. Retirement:

The Director, KMP and Senior Management shall retire as per the applicable provisions of the Companies Act, 2013 and the prevailing policy of the Company. The Board will have the discretion to retain the Director, KMP, Senior Management in the same position/remuneration or otherwise even after attaining the retirement age, for the benefit of the Company.

VIII PROVISIONS RELATING TO REMUNERATION OF MANAGERIAL PERSON, KMP AND SENIOR MANAGEMENT

1. Remuneration to Managing Director/ Whole-time Directors:

- (a) The Remuneration/Commission etc. to be paid to Managing Director/Whole-time Directors, etc. shall be governed as per provisions of the Companies Act, 2013 and rules made there under or any other enactment for the time being in force and the approvals obtained from the Members of the Company.
- (b) The Nomination and Remuneration Committee shall make such recommendations to the Board of Directors, as it may consider appropriate with regard to remuneration to Managing Director/ Whole-time Directors.

2. Remuneration to Non-Executive/ Independent Directors:

- (a) The Non-Executive/Independent Directors may receive sitting fees and such other remuneration as permissible under the provisions of Companies Act, 2013. The amount of sitting fees shall be such as may be recommended by the Nomination and Remuneration Committee and approved by the Board of Directors.
- (b) All the remuneration of the Non- Executive/ Independent Directors (excluding remuneration for attending meetings as prescribed under Section 197 (5) of the Companies Act, 2013) shall be subject to ceiling/limits as provided under Companies Act, 2013 and rules made there under or any other enactment for the time being in force. The amount of such remuneration shall be such as may be recommended by the Nomination and Remuneration Committee and approved by the Board of Directors or shareholders, as the case may be.
- (c) An Independent Director shall not be entitled to any Stock Options of the Company.
- (d) Any remuneration paid to Non-Executive/ Independent Directors for services rendered which are professional in nature shall not be considered as part of the remuneration for the purposes of clause (b) above if the following conditions are satisfied:
 - (i) The Services are rendered by such Director in his capacity as the professional; and
 - (ii) In the opinion of the Board/Committee, the director possesses the requisite qualification for the practice of that profession.

3. Remuneration to Key Managerial Personnel and Senior Management:

- (a) The remuneration to Key Managerial Personnel and Senior Management shall consist of fixed pay and incentive pay, in compliance with the provisions of the Companies Act, 2013 and in accordance with the Company's Policy.
- (b) The Fixed pay shall include monthly remuneration, employer's contribution to Provident Fund, contribution to pension fund, pension schemes, etc. as decided from to time.
- (c) The Incentive pay shall be decided based on the balance between performance of the Company and performance of the Key Managerial Personnel and Senior Management, to be decided annually or at such intervals as may be considered appropriate.

IX IMPLEMENTATION

- (a) The Committee may issue guidelines, procedures, formats, reporting mechanism and manuals in supplement and for better implementation of this policy as considered appropriate.
- (b) The Committee may delegate any of its powers to one or more of its members as deem fit.

X DEVIATIONS FROM THIS POLICY

Deviations on elements of this policy in extraordinary circumstances, when deemed necessary in the interests of the Company, will be made if there are specific reasons

to do so and the Board shall have such authority to approve such deviations.

XI AMENDMENTS TO THE POLICY

The Board of Directors on its own and/or as per the recommendations of Nomination and Remuneration Committee can amend this Policy, as and when deemed fit. In case of any amendment(s), clarification(s), circular(s) etc. issued by the relevant authorities, not being consistent with the provisions laid down under this Policy, then such amendment(s), clarification(s), circular(s) etc. shall prevail upon the provisions hereunder and this Policy shall stand amended accordingly from the effective date as laid down under such amendment(s), clarification(s), circular(s) etc.

Annexure-III

FORM AOC-2

Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto:

1 Details of contracts of arrangements or transactions not at arm's length basis:

Name of Related Party	Nature of Relationship	Nature of Contracts/Agreements/Transactions	Duration of Contracts/Agreements/Transactions	Salient terms of Contracts/Agreements/Transactions	Justification of entering	Date of Approval by Board	Amount paid in advance	Date of which Special Resolution was passed in general meeting u/s 188
NOT APPLICABLE								

2 Details of material contracts or arrangement or transactions at arm's length basis:

Name of Related Party	Nature of Relationship	Nature of Contracts/Agreements/Transactions	Duration of Contracts/Agreements/Transactions	Salient terms of Contracts/Agreements/Transactions	Transaction Value	Date of Approval by Board	Amount paid in advance
Tamboli Castings Ltd	Subsidiary Company	Business Support Services provided	April 2025 to March 2026	At market rate	25,00,000	Not Applicable	Not Applicable
Bipin F. Tamboli	Relative of Director	Mentor Fees	April 2025 to March 2026	At market rate	18,00,000	13.08.2024	Nil
Tamboli Travels and Tours a division of Mebhav Investment Pvt. Ltd.	Company in which there is Common director/ directors	Purchase of ticket & hotel booking	April 2025 to March 2026	At market rate	30,888	15.05.2025	Nil
Vantagehigh LLP	Relative of Director	Lease Rent Income	April 2025 to March 2026	At market rate	1,51,307	13.08.2025	Nil

Registered Office:

Mahavir Palace, 8-A,
Kalubha Road, Bhavnagar,
Gujarat 364 002

Dated: May 7, 2026

Place: Bhavnagar

BY ORDER OF THE BOARD OF DIRECTORS

Vaibhav B. Tamboli

Chairman, CEO & Managing Director

DIN: 00146081

Form MR-3

SECRETARIAL AUDIT REPORT

FOR The FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and rule no. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Tamboli Industries Limited

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Tamboli Industries Limited (hereinafter called the "Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 and verified the provisions of the following acts and regulations and also their applicability as far as the Company is concerned during the period under audit:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) The Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings to the extent of their applicability to the Company;

- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulation, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - (d) The Securities and Exchange Board of India (Registrar to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with clients.

We have also examined compliance with applicable clauses of the following:

1. Secretarial Standards issued by the Institute of Company Secretaries of India.
2. Provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

- I) The Board of Directors of the Company is duly constituted with proper balance of Executive Director, Non-Executive Directors and Independent Directors. There were no changes took place in the composition of the Board of Director during the year under review. The composition of Board of Directors of the Company as at the end of the financial year was in compliance with the provisions of the Act.
- II) Adequate notices was given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications

on the agenda items before the meeting and for meaningful participation at the meeting.

III) All decisions at Board Meetings & Committee Meetings were carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or the Committees of the Board, as the case may be.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period there are no specific events / actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. referred to above.

For, Ashish Shah & Associates

Place: Ahmedabad

Date: May 7, 2026

Ashish Shah

Company Secretary in practice

FCS No.: 5974

C P No.: 4178

UDIN: F005974H000336535

This report is to be read with our letter of even date which is annexed as **Annexure - A** and forms an integral part of this report.

ANNEXURE-A

To,
The Members,
Tamboli Industries Limited

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. We believe that the process and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the Compliance of laws, rules and regulations and happening of events, etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For, Ashish Shah & Associates

Place: Ahmedabad
Date: May 7, 2026

Ashish Shah
Company Secretary in practice
FCS No.: 5974
C P No.: 4178
UDIN: F005974H000336535

CEO/CFO CERTIFICATION:

To
The Board of Directors

- (a) We have reviewed the attached financial statements and the cash flow statement for the year ended on March 31, 2026 and to the best of our knowledge and belief, we certify that:
- (i) these statements do not contain any materially un-true statement or omit any material fact or contain statements that might be misleading;
 - (ii) these statements together present a true and fair value of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (b) There are, to the best of our knowledge and belief, no transactions entered into by the company during the quarter which are fraudulent, illegal or violative of the company's code of conduct.
- (c) We accept responsibility for establishing and maintaining internal controls over financial reporting and that we have evaluated the effectiveness of internal control systems of the company over financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls over financial reporting, if any, of which we are aware and the steps we have taken, propose to take, to rectify these deficiencies. In our opinion, there are adequate internal controls over financial reporting.
- (d) We have indicated to the auditors and the Audit Committee that there are:
- (i) no significant changes in internal control over financial reporting during the quarter;
 - (ii) no significant changes in accounting policies during the quarter; and
 - (iii) no instances of fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control systems over financial reporting.

Place: Bhavnagar
Date: May 7, 2026

Vaibhav B. Tamboli
Chairman, CEO & Managing Director
DIN: 00146081

Vipul H. Pathak
DIRECTOR and CFO
DIN: 09391337

DECLARATION REGARDING AFFIRMATION OF CODE OF CONDUCT

In accordance with Regulation 34(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Code of Conduct as approved by the Board of Directors of the Company had been displayed at the Company's website www.tamboliindustries.com. All the members of the Board and management personnel affirmed compliance with the Code for the year ending March 31, 2026.

Place: Bhavnagar
Date: May 7, 2026

Vaibhav B. Tamboli
Chairman, CEO & Managing Director
DIN: 00146081

INDEPENDENT AUDITORS' REPORT

To
The Members of
TAMBOLI INDUSTRIES LIMITED

Report on the Audit of the Standalone Financial Statements

OPINION

We have audited the accompanying standalone financial statements of Tamboli Industries Limited ("the Company") which comprise the balance sheet as at 31st March 2026, the statement of profit and loss including other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended and notes to the financial statements, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ('Ind AS') and the other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2026, and of the profit including total comprehensive income, changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in our forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

INFORMATION OTHER THAN THE STANDALONE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Board's Report including Annexures to Board's Report, Management Discussion and Analysis, Shareholder's Information, but does not include the standalone financial statements and auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

MANAGEMENT'S RESPONSIBILITY FOR THE STANDALONE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance including

other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concerns and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

AUDITORS' RESPONSIBILITY FOR THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is high level of assurance, but is not a guarantee that audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatements of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient

and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of the internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosure, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India terms of sub-section (11) of section 143 of the Act, we give in the Annexure - A, a statement on the matters specified in clause 3 and 4 of the Order, to the extent applicable.
2. As required by section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - (c) The balance sheet, the statement of profit and loss including other comprehensive income, statement of changes in equity and the cash flow statement dealt with by this Report are in agreement with the books of account;
 - (d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015;
 - (e) On the basis of written representations received from the directors as on 31st March 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026, from being appointed as a director in terms section 164(2) of the Act;
 - (f) With respect to the adequacy of internal financial controls over financial reporting of the Company and operating effectiveness of such controls, our separate report in **annexure - B** may be referred;
 - (g) In our opinion and to the best of our information and according to the explanations given to us, remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 read with schedule V of the Act.
 - (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanation given to us:
 - i The Company does not have any pending litigations which would impact its financial position;
 - ii The Company did not have any long-term contracts including derivatives contracts for which there were any material foreseeable losses;
 - iii There has been no delay in transferring the amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv.
 - a. The Management has represented that, to the best of its knowledge and belief, as disclosed in the note no. 28(i) to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b. The Management has represented, that, to the best of its knowledge and belief, as disclosed in the note no. 28(j) to the accounts, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- c. Based on such audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) above, contain any material misstatement.
- (v) The dividend declared or paid during the year by the Company is in compliance with section 123 of the Act.
- (vi) Based on our examination which included compliance test and test checks, the Company has used the accounting software for maintaining books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. The audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **P A R K & COMPANY**
Chartered Accountants
FRN: 116825W

Place: Bhavnagar
Dated: May 7, 2026

ASHISH DAVE
Partner
Membership No.: 170275
UDIN: 26170275QUXLSI9577

ANNEXURE - A

TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

On the basis of such checks as we considered appropriate and in terms of information and explanations given to us, we state that:

1. In respect of property, plant and equipment:
 - a. The Company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment.

The Company does not have any intangible assets.
 - b. The property, plant and equipment were physically verified by the management at reasonable intervals in a phased manner in accordance with a programme of physical verification. No material discrepancies were noticed on such verification.
 - c. Since the Company does not have any immovable properties as on balance sheet date, the requirement to report under clause 3(i)(c) of the Order is not applicable.
 - d. The Company has not revalued any of its property, plant and equipment during the year.
 - e. There are no proceedings initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 as amended and Rules made thereunder.
2.
 - a. Since no inventories are held by the Company during the year, the requirement to report under clause 3(ii)(a) of the Order is not applicable.
 - b. The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any point of time during the year, from banks or financial institutions on the basis of security of current assets and hence, the requirement to report under clause 3(ii)(b) of the Order is not applicable.
3. In respect of investments, guarantees or securities provided or loans or advances in the nature of loans granted by the Company:

The Company has not provided any loans or advances in the nature of loans or stood guarantee or provided security to any other entity during the year. Hence, the requirement to report under clause 3(iii) of the Order are not applicable.
4. The Company has complied with provisions of Section 185 and 186 of the Act in respect of loans, investments, guarantees and security, to the extent applicable.
5. The Company has not accepted any deposits from public or amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Act and rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable.
6. The Central Government has not prescribed maintenance of the cost records under section 148(1) of the Act.
7. In respect of statutory and other dues:
 - a. The Company has generally been regular in depositing undisputed statutory dues, including provident fund, employees state insurance, income tax, custom duty, cess, goods & service tax and other statutory dues, to the extent applicable, with the appropriate authorities during the year. There are no undisputed statutory dues outstanding for a period of more than six months from the date they became payable.
 - b. There are no amounts outstanding, which have not been deposited on account of dispute.
8. The Company has not surrendered or disclosed any transactions, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.

9.
 - a. The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
 - b. The Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
 - c. The Company has not taken any term loan during the year hence, the requirement to report under clause 3(ix)(c) of the Order is not applicable.
 - d. On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used for long-term purposes by the Company.
 - e. On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries or associates. The Company does not have any joint venture companies.
 - f. The Company has not raised any loans during the year. Hence, the requirement to report under clause 3(ix)(f) of the Order is not applicable.
10.
 - a. The Company has not raised any money during the year by way of initial public offer or further public offer (including debt instruments).
 - b. The Company has not made any preferential allotment or private placement of shares or fully/partly convertible debentures during the year and hence, the requirement to report under clause 3(x)(b) of the Order is not applicable.
11.
 - a. No fraud by the Company or on the Company has been noticed or reported during the year.
 - b. No report under sub-section (12) of section 143 of the Act has been filed in Form ADT-4 as prescribed under Rule 13 of the Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- c. The Company has not received any whistle blower complaint during the year and up to the date of this report.
12. The Company is not a Nidhi Company as per the provisions of the Act. The requirement to report under clause 3 (xii) of the Order is, therefore, not applicable.
13. Transactions with the related parties are in compliance with Section 177 and 188 of the Act, wherever applicable and the details have been disclosed in the financial statements as required by the applicable accounting standards.
14.
 - a. The Company has an internal audit system commensurate with the size and nature of its business.
 - b. We have considered the internal audit reports of the Company issued till date for the period under audit.
15. The Company has not entered into any non-cash transactions with its directors or persons connected with its directors during the year.
16.
 - a. The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934.
 - b. The Company has not conducted any non-banking financial or housing finance activities without obtaining a valid certificate of registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934.
 - c. The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.
 - d. There is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly the requirement to report under clause 3(xvi)(d) of the Order is not applicable.
17. The Company has not incurred cash losses in the current year and in the immediately preceding financial year.

18. There has been no resignation by the statutory auditors of the Company during the year.
19. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
20. The Company is not covered under Section 135(1) of the Act with respect to the applicability of Corporate Social Responsibility. The requirement to report under clause (xx) of the Order is, therefore, not applicable.

Place: Bhavnagar
Dated: May 7, 2026

For **P A R K & COMPANY**
Chartered Accountants
FRN: 116825W

ASHISH DAVE
Partner
Membership No.: 170275
UDIN: 26170275QUXLSI9577

ANNEXURE-B

TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

We have audited the internal financial controls over financial reporting of **Tamboli Industries Limited** ("the Company") as of 31st March, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("Guidance Note") issued by the Institute of Chartered Accountants of India ("the ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by the ICAI and prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating

the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that:

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the company; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over

financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For **P A R K & COMPANY**
Chartered Accountants
FRN: 116825W

Place: Bhavnagar
Dated: May 7, 2026

ASHISH DAVE
Partner
Membership No.: 170275
UDIN: 26170275QUXLSI9577

STANDALONE BALANCE SHEET

As at March 31, 2026

(₹ IN lacs)

Particulars	Note No.	As at 31 st March 2026	As at 31 st March 2025
ASSETS			
Non-Current Assets			
Property, plant and equipment	2	10.50	10.40
Capital work-in-progress	2	-	0.69
Investment properties	3	1073.84	-
Financial Assets			
Investments	4	291.10	291.10
Loans		-	-
Other financial assets	5	200.10	1120.00
Deferred Tax assets		-	-
Other non-current assets	6	33.64	36.31
		1609.19	1458.50
Current Assets			
Inventories		-	-
Financial assets			
Trade receivables		-	-
Cash and cash equivalents	7	77.58	177.76
Other bank balances	8	151.19	172.56
Loans		-	-
Other financial assets	5	1.56	12.38
Current tax assets (net)	9	17.61	7.77
Other current assets	10	7.15	7.99
		255.09	378.46
Total Assets		1864.28	1836.96
EQUITY AND LIABILITIES:			
Equity			
Equity share capital	11	992.00	992.00
Other equity	12	859.17	832.76
		1851.17	1824.76
Liabilities			
Non-current liabilities			
Financial liabilities		-	-
Provisions		-	-
Other non-current liabilities		-	-
Deferred tax Liabilities	13	2.16	0.28
		2.16	0.28
Current liabilities			
Financial liabilities			
Borrowings		-	-
Trade payables	14	-	-
Total outstanding dues to micro small enterprises		-	-
Total outstanding dues of creditors other than micro small enterprises		0.32	1.83
Other financial liabilities	15	10.25	9.56
Provisions		-	-
Current tax liabilities (net)		-	-
Other current liabilities	16	0.38	0.53
		10.95	11.92
Total Liabilities		1864.28	1836.96

The accompanying notes are an integral part of these Financial Statements.

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M

STANDALONE STATEMENT OF PROFIT AND LOSS

For The Year Ended March 31, 2026

(₹ in lacs)

Particulars	Note No.	2025-2026	2024-2025
REVENUE			
Revenue from Operations	17	223.60	288.18
Other Income	18	1.71	0.24
Total Revenue		225.31	288.42
EXPENSES			
Cost of material consumed		-	-
Purchases of stock-in-trade		-	-
Change in inventories		-	-
Employee benefits expense	19	23.62	25.29
Finance Costs	20	-	0.01
Depreciation and amortization expenses	21	2.99	1.53
Other expenses	22	63.62	51.22
Total Expenses		90.23	114.36
Profit Before Tax		135.08	174.06
Tax Expense			
Current Tax	10	7.15	18.81
Earlier Years' Tax		0.43	(0.02)
Deferred		1.88	0.04
Profit for the year from continuing operations		125.62	155.23
Other comprehensive income:			
Items that will not be reclassified to profit or loss		-	-
Items that may be reclassified to profit or loss		-	-
Other comprehensive income for the year		-	-
Total comprehensive income the year		125.62	155.23
Basic and diluted earning per share	23	1.27	1.48
Face Value per Equity Share (₹)		10.00	10.00

The accompanying notes are integral part of these Financial Statements.

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJJPJ1047M

STATEMENT OF CHANGES IN EQUITY

For The Year Ended 31st March 2026

A. SHARE CAPITAL

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
At the beginning of the year	992.00	992.00
Changes in equity share capital during the year	-	-
At the end of the year	992.00	992.00

B. OTHER EQUITY

(₹ in lacs)

Particulars	General reserve	Retained earnings	Total
As at 1 st April 2024	412.13	364.59	776.72
Profit for the year	-	155.24	155.24
Final dividend, declared and paid during the year	-	(99.20)	(99.20)
As at 31 st March 2025	412.13	420.63	832.76
Profit for the year	-	125.62	125.62
Final dividend, declared and paid during the year	-	(99.20)	(99.20)
As at 31st March 2026	412.13	447.05	859.18

The accompanying notes are integral part of these financial statements.

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing
Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani
– CS
PAN: ASJPJ1047M

CASH FLOW STATEMENT

For The Year Ended March 31, 2026

(₹ in lacs)

Particulars	2025-2026			2024-2025		
A Cash Flow from operating activities:						
Net Profit for the year	-	125.62	-	-	155.24	-
Adjustments for:						
Depreciation	2.99	-	-	1.53	-	-
Income tax expenses	9.46	-	-	18.82	-	-
Sundry balances written back	(0.43)	12.02	-	-	20.35	-
Operating Profit Before Working Capital Changes	-	137.64	-	-	175.59	-
Movements in working capital:						
Trade receivables	-	-	-	-	-	-
Loans and advances and other financial assets	952.51	-	-	(5.70)	-	-
Other current and non-current assets	3.51	-	-	(30.60)	-	-
Other current and non-current liabilities	(0.15)	-	-	0.23	-	-
Inventories	-	-	-	-	-	-
Trade payables	0.55	956.42	-	0.40	(35.67)	-
Cash Generated From Operations	-	1094.05	-	-	139.92	-
Income Tax Paid	(17.42)	(17.42)	-	(19.70)	(19.70)	-
Net Cash generated by operating activities	-	-	1076.64	-	-	120.22
B Cash Flow from investing activities:						
Payment for property, plant and equipments	(1076.24)	-	-	(0.69)	-	-
Net Cash(used in)/generated from investing activities	-	(1076.24)	-	-	(0.69)	-
C Cash Flow from financing activities:						
Dividend paid	(100.58)	-	-	(99.25)	-	-
Net Cash used in financing activities	-	-	(100.58)	-	-	(99.25)
Net Increase in cash and cash equivalents	-	-	(100.18)	-	-	20.28
Cash and cash equivalents as at beginning of the year	-	-	177.76	-	-	157.48
Cash and cash equivalents as at end of the year	-	-	77.58	-	-	177.76

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M

Notes forming part of the financial statements

For The Year Ended 31st March 2026

COMPANY INFORMATION

Tamboli Industries Limited ("the Company") is a public limited company domiciled in India and incorporated on 17th April, 2008 under the provisions of the Companies Act applicable in India. The Company is engaged in investment and trading activities. The registered office of the Company is located at Mahavir Palace, 8-A, Kalubha Road, Bhavnagar - 364 002. The equity shares of the Company are listed on the Bombay Stock Exchange (BSE).

The standalone financial statements were authorized for issue in accordance with the resolution of the Board of Directors on 7th May, 2026.

1 BASIS OF PREPARATION, MEASUREMENT AND SIGNIFICANT ACCOUNTING POLICIES

1.1 These financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 and the Companies (Indian Accounting Standards) Rules, 2015, as applicable.

The financial statements have been prepared on accrual and going concern basis. The accounting policies are applied consistently to all the periods presented in the financial statements. All assets and liabilities have been classified as current or noncurrent as per the Company's normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013. The Company adopts operating cycle based on the project period and accordingly, all project related assets and liabilities are classified into current and non-current. The Company considers 12 months as normal operating cycle.

The Company's financial statements are reported in Indian Rupees, which is also the company's functional currency, and all values are rounded to the nearest lacs except otherwise indicated.

1.2 Material accounting policies:

a System of accounting

The separate financial statements of the Company are prepared in accordance with Indian Accounting Standards (Ind AS), under the historical cost convention on the accrual basis as per the provisions of Companies Act, 2013 ("Act"), except in case of significant uncertainties.

b Key accounting estimates

The preparation of the financial statements, in conformity with the recognition and measurement principles of Ind AS, requires the management to make estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income, expenses and disclosure of contingent liabilities as at the date of financial statements and the results of operation during the reported period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates which are recognised in the period in which they are determined.

The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

Estimates and judgements are regularly revisited. Estimates are based on historical experience and other factors, including futuristic reasonable information that may have a financial impact on the Company.

c Property, plant and equipment

- (i) Property, plant and equipment are stated at historical cost of acquisition including attributable interest and finance costs, if any, till the date of acquisition/installation of the assets less accumulated depreciation and accumulated impairment losses, if any.
- (ii) Subsequent expenditure relating to property, plant and equipment is capitalised only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to the statement of profit and loss as incurred.
- (iii) The cost and related accumulated depreciation are eliminated from the financial statements, either on disposal or when retired from active use and the resultant gain or loss are recognised in the statement of profit and loss.

Notes forming part of the financial statements

For The Year Ended 31st March 2026

- (iv) Capital work-in-progress, representing expenditure incurred in respect of assets under development and not ready for their intended use, are carried at cost. Cost includes related acquisition expenses, construction cost, related borrowing cost and other direct expenditure.
- (v) The Company depreciates property, plant and equipment on straight line method over the estimated useful life prescribed in Schedule II of the Companies Act, 2013 from the date the assets are ready for intended use after considering the residual value.

Class of Assets	Useful Life (Years)
Office Equipment (including computer hardware/software)	3/5/6
Furniture & Fixtures	10
Vehicles	8

d Investments Properties

- a) Property which is held for long-term rental or for capital appreciation or both is classified as Investment Property. Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any.
- b) Investment properties currently comprise of plot of land and building.
- c) Investment properties are derecognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in Statement of Profit and Loss in the period in which the property is derecognised.

e Investments and financial assets

(i) Investments in subsidiary companies

Investments in subsidiary companies are recognised at cost and not adjusted to fair value at the end of each reporting period. Cost represents amount paid for acquisition of the said investments.

The Company assesses at the end of each reporting period, if there is any indication that the said investments

may be impaired. If so, the Company estimates the recoverable value of the investments and provides for impairment, if any, i.e. the deficit in the recoverable value over cost.

(ii) Other investments and financial assets

Financial assets are recognised when the Company becomes a party to the contractual provisions of the instrument.

On initial recognition, a financial asset is recognised at fair value, in case of financial assets which are recognised at fair value through profit and loss (FVTPL), its transaction costs are recognised in the statement of profit or loss. In other cases, the transaction costs are attributed to the acquisition value of financial asset. However, trade receivables that do not contain a significant financing component are measured at transaction price.

Financial assets are subsequently classified measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income (FVOCI)

Financial assets are not reclassified subsequent to their recognition except if and in the period the Company changes its business model for managing financial assets.

Financial asset is derecognised only when the Company has transferred the rights to receive cash flows from the financial asset. Where the entity has transferred the asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, financial asset is derecognised.

In accordance with Ind AS 109, the Company applies the expected credit loss ("ECL") model for measurement and recognition of impairment loss on financial assets and credit risk exposures. The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. Simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECL at each reporting date, right from its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition.

Notes forming part of the financial statements

For The Year Ended 31st March 2026

f Cash and cash equivalent

Cash and cash equivalents in the balance sheet comprises of balance with banks and cash on hand and short term deposits with an original maturity of three month or less, which are subject to insignificant risks of changes in value.

g Financial liabilities

- (i) Financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial liabilities are initially measured at the amortised cost unless at initial recognition, they are classified as fair value through profit and loss.
- (ii) Financial liabilities are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Financial liabilities carried at fair value through profit and loss are measured at fair value with all changes in fair value recognised in the statement of profit and loss.
- (iii) Financial liabilities are derecognised when the obligation specified in the contract is discharged, cancelled or expires.

h Trade payables

A payable is classified as a trade payable if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year which are unpaid. These amounts are unsecured and are usually settled as per the payment terms. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

i Revenue recognition

- (i) Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the Company as part of contract.
- (ii) Revenue is measured based on transaction price, which is the fair value of the consideration received or receivable, stated net of discounts, return and goods & service tax. Transaction price is recognised based on the

price specified in the contract, net of the estimated sales incentives/discounts.

- (iii) Revenue in respect of other income is recognised on accrual basis. However, where the ultimate collection of the same lacks reasonable certainty, revenue recognition is postponed to the extent of uncertainty.

j Impairment of non financial assets

As at each reporting date, the Company assesses whether there is an indication that a non-financial asset may be impaired and also whether there is an indication of reversal of impairment loss recognised in the previous periods. If any indication exists, or when annual impairment testing for an asset is required, the Company determines the recoverable amount and impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through the statement of profit and loss.

k Taxation

- (i) Current income tax is recognised based on the estimated tax liability computed after taking credit for allowances and exemptions in accordance with the Income Tax Act, 1961. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.
- (ii) Deferred tax is determined by applying the balance sheet approach. Deferred tax assets and liabilities are recognised for all deductible temporary differences between the financial statements' carrying amount of existing assets and liabilities and their respective tax base. Deferred tax assets and liabilities are measured using the enacted tax rates or tax rates that are substantively enacted at the reporting date. The effect on deferred tax assets and liabilities of a change in tax rates is recognised in the period that includes the enactment date. Deferred tax assets are only

Notes forming part of the financial statements

For The Year Ended 31st March 2026

recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Such assets are reviewed at each reporting date to reassess realisation. Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities.

I Earnings Per Share

- (i) Basic earnings per share is computed by dividing the net profit or loss for the period attributable to the equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.
- (ii) For the purpose of calculating diluted earning per share, the net profit or loss for the period attributable to the equity shareholders and the weighted average number of equity shares outstanding during the period is adjusted

for the effects of all dilutive potential equity shares.

m Provisions and contingent liabilities

The Company creates a provision when there is present obligation, legal or constructive, as a result of past

Disclosure of contingent liability is made when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources embodying economic benefits will be required to settle or a reliable estimate of amount cannot be made. Contingent assets are neither recognised nor disclosed in the financial statements.

n Segment reporting

The Company publishes this financial statement along with the consolidated financial statements. In accordance with Ind AS 108, Operating Segments, the Company has disclosed the segment information in the consolidated financial statements.

NOTE NO. 2 PROPERTY, PLANT AND EQUIPMENT

(₹ in lacs)

Particulars	Office Equipment	Furniture & Fixtures	Vehicles	Total
Gross carrying value (at deemed cost)				
As at 1 st April 2024	1.41	0.04	12.71	14.16
Additions	-	-	-	-
Disposals	-	-	-	-
As at 31 st March 2025	1.41	0.04	12.71	14.16
Additions	1.62	0.11	-	1.73
Disposals	-	-	-	-
As at 31st March 2026	3.03	0.15	12.71	15.89
Accumulated Depreciation				
As on 1 st April 2024	1.32	0.03	0.88	2.23
Depreciation charged	0.02	-	1.51	1.53
Disposals	-	-	-	-
As at 31 st March 2025	1.34	0.03	2.39	3.76
Depreciation charged	0.12	-	1.51	1.63
Disposals	-	-	-	-
As at 31st March 2026	1.46	0.03	3.90	5.39
Net carrying value				
As at 31 st March 2025	0.07	0.01	10.32	10.40
As at 31st March 2026	1.57	0.12	8.81	10.50

Capital work in progress ageing schedule is as follow:

(₹ in lacs)

Particulars	Capital work in progress for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
31 st March, 2026					
Projects in Progress	-	-	-	-	-
31 st march, 2025					
Projects in Progress	0.69	-	-	-	0.69

NOTE NO. 3 INVESTMENT PROPERTIES

(₹ in lacs)

Particulars	Land	Building	Total
Gross carrying value			
As at 31 st March 2025	-	-	-
Additions	896.66	178.54	1075.20
Disposals	-	-	-
As at 31st March 2026	896.66	178.54	1075.20

NOTE NO. 3 INVESTMENT PROPERTIES (Contd.)

(₹ in lacs)

Particulars	Land	Building	Total
Accumulated Depreciation			
As at 31 st March 2025	-	-	-
Depreciation charged	-	1.36	1.36
Disposals	-	-	-
As at 31st March 2026	-	1.36	1.36
Net carrying value			
As at 31 st March 2025	-	-	-
As at 31st March 2026	896.66	177.18	1073.84

i) Amount recognized in profit or loss for investment properties

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Rent Income*	1.28	-
Other Expenses	4.81	-
Depreciation	1.36	-

ii) Contractual obligations

There are no contractual obligations to purchase, construct or develop investment property.

iii) Fair value

The carrying value of the investment properties at the end of the year have been deemed to be the fair value determined on the basis of the judgement of the management.

* for the part of building

NOTE NO. 4 NON-CURRENT INVESTMENTS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
1. Investment valued at deemed cost, fully paid up		
Investment in Wholly Owned Subsidiary		
Tamboli Castings Limited	290.00	290.00
29,00,000 equity shares of ₹ 10 each	-	-
	290.00	290.00
2. Investment valued at fair value through OCI, fully paid up		
Tamboli Chemico (India) Private Limited	1.10	1.10
11,000 equity shares of ₹ 10 each	-	-
Total non-current investments	1.10	1.10
	291.10	291.10
Aggregate amount of unquoted investments	291.10	291.10

NOTE NO. 5 OTHER FINANCIAL ASSETS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
A. Other non-current financial assets		
Term deposits with maturity of more than 12 months	200.00	1120.00
Deposits	0.10	-
Total non-current financial assets	200.10	1120.00
B. Other current financial assets		
Interest receivables	1.56	12.38
Total current financial assets	1.56	12.38

NOTE NO. 6 NON CURRENT ASSETS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Capital Advance	33.64	36.32
	33.64	36.32

NOTE NO. 7 CASH AND CASH EQUIVALENTS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Balance with bank	52.25	27.03
Short term deposits	25.00	150.00
Cash on hand	0.33	0.73
Total cash and cash equivalents	77.58	177.76

NOTE NO. 8 OTHER BANK BALANCES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Deposits with maturity more than 3 months	145.00	165.00
Unclaimed dividend accounts *	6.19	7.56
Total other bank balances	151.19	172.56

* There are no amounts due and outstanding to be credited to the Investor Education and Protection Fund as at 31st March.

NOTE NO. 9 INCOME TAXES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Income tax		
The following table provides the details of income tax assets and liabilities		
Income tax assets	24.76	26.58
Current income tax liabilities	(7.15)	(18.81)
Net balance	17.61	7.77
The gross movement in the current tax asset/(liability)		
Net current income tax asset at the beginning	7.77	6.86

NOTE NO. 9 INCOME TAXES(Contd.)

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Income tax paid (net of refunds)	17.42	19.70
Current income tax expense	(7.58)	(18.79)
Income tax on other comprehensive income	-	-
Net income tax asset at the end	17.61	7.77
A reconciliation of the income tax provision to the amount computed by applying the statutory income tax rate to the profit before income tax is as below:		
Profit before tax	135.08	174.06
Applicable income tax rate	25.17%	25.17%
	34.00	43.81
Effect of expenses not allowed for tax purpose	(1.88)	(0.03)
Effect of income not considered for tax purpose	(24.97)	(24.97)
	(26.85)	(25.00)
Income tax expense charged to the Statement of Profit and Loss	7.15	18.81

NOTE NO. 10 OTHER CURRENT ASSETS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Input credit receivables	6.97	7.38
Trade advance to supplier	-	0.59
Other advances	0.19	0.02
Total other current assets	7.16	7.99

NOTE NO. 11 EQUITY SHARE CAPITAL

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Authorised:		
2,00,00,000 (2,00,00,000) equity shares of ₹ 10 each	2000.00	2000.00
	2000.00	2000.00
Issued, Subscribed and Paid up		
99,20,000 equity shares of ₹ 10 each	992.00	992.00
Total equity share capital	992.00	992.00

a. Equity shares issued as fully paid up bonus shares or otherwise than by cash during the preceding five years: NIL

b. Reconciliation of equity shares outstanding at the beginning and at the end of the year:

Particulars	As on 31 st March, 2026		As on 31 st March, 2025	
	No. of Shares	₹	No. of Shares	₹
Equity Shares:				
Balance at the beginning of the year	99,20,000	992.00	99,20,000	992.00
Issued during the year	-	-	-	-
Balance at end of the year	99,20,000	992.00	99,20,000	992.00

c. Shares held by promoters and promoter groups:

Name of Shareholder	As at 31 st March, 2026		As at 31 st March, 2025		Change
	Nos.	% of holding	Nos.	% of holding	
Vaibhav B. Tamboli	40,03,900	40.36	40,03,900	40.36	-
Bharati Bipin Tamboli	8,02,475	8.09	8,02,475	8.09	-
Mebhav Investment Private Limited	2,24,600	2.26	2,24,600	2.26	-
Nikita V. Tamboli	48,000	0.48	48,000	0.48	-
Vaibhav B. Tamboli – HUF	1,62,037	1.63	1,62,037	1.63	-

Name of Shareholder	As at 31 st March, 2025		As at 31 st March, 2024		Change
	Nos.	% of holding	Nos.	% of holding	
Vaibhav B. Tamboli	40,03,900	40.36	40,03,900	40.36	-
Bharati Bipin Tamboli	8,02,475	8.09	8,02,475	8.09	-
Mebhav Investment Private Limited	2,24,600	2.26	2,24,600	2.26	-
Nikita V. Tamboli	48,000	0.48	48,000	0.48	-
Vaibhav B. Tamboli – HUF	1,62,037	1.63	1,62,037	1.63	-

d. Shares held by each shareholder holding more than five percent shares:

Particulars	As at 31 st March 2026		As at 31 st March, 2025	
	Nos.	% of holding	Nos.	% of holding
Vaibhav Bipin Tamboli	40,03,900	40.36	40,03,900	40.36
Bharati Bipin Tamboli	8,02,475	8.09	8,02,475	8.09

e. Rights, preferences and restrictions attached to shares

The company has one class of equity shares having a face value of ₹ 10 each ranking pari passu in all respect including voting rights and entitlement to dividend. Each holder of equity shares is entitled to one vote per share. Dividend proposed by the Board of Directors and approved by the shareholders in Annual General Meeting is paid to the shareholders.

NOTE NO. 12 OTHER EQUITY

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
General reserve		
Balance at the beginning of the year	412.13	412.13
Add: transferred from retained earnings	-	-
Balance at the end of the year	412.13	412.13
Retained earnings		
Balance at the beginning of the year	420.63	364.59
Profit for the year	125.62	155.24
Appropriations		
Transfer to general reserve	-	-
Final dividend, declared and paid during the year	(99.20)	(99.20)
Balance at the end of the year	447.05	420.63
Total other equity	859.18	832.76

General reserve: The Company has transferred a portion of the net profit of the Company before declaring dividend to general reserve pursuant to the earlier provisions of Companies Act, 1956. Mandatory transfer to general reserve is not required under Companies Act, 2013 and the Company can optionally transfer any amount from the surplus of profit or loss to the General Reserve.

Retained earnings: Retained earnings are the profits that the Company has earned till date, transfers to general reserve, dividends or other distributions paid to shareholders.

NOTE NO. 13 DEFERRED TAX LIABILITIES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Deferred tax liabilities/(assets)		
On account of timing difference in Depreciation on property, plant & equipment	2.16	0.28
	2.16	0.28

NOTE NO. 14 TRADE PAYABLE

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Trade payables		
Total outstanding dues of micro and small enterprise	-	-
Total outstanding dues of creditors other than micro and small enterprise	0.31	1.84
Total trade payables	0.32	1.84

The trade payables ageing schedule:

(₹ in lacs)

Particular	Not due	Outstanding for the following period from due date of payments				Total
		<1 Year	1-2 Years	2-3 Years	>3 Years	
31 st March, 2026						
Outstanding dues to MSME	-	-	-	-	-	-
Others	-	0.31	-	-	-	0.31
Total	-	0.31	-	-	-	0.31
31 st March, 2025						
Outstanding dues to MSME	-	-	-	-	-	-
Others	1.84	-	-	-	-	1.84
Total	1.84	-	-	-	-	1.84

NOTE NO. 15 OTHER FINANCIAL LIABILITIES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Unclaimed dividends	6.19	7.56
Payable towards service rendered	4.06	2.00
Total other financial liabilities	10.25	9.56

NOTE NO. 16 OTHER CURRENT LIABILITIES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Statutory liabilities	0.38	0.53
Total other current liabilities	0.38	0.53

NOTE NO. 17 REVENUE FROM OPERATIONS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Revenue from sale of products:		
Export sales	-	-
Domestic sales	-	36.80
	-	36.80
Other operating revenue:		
Interest receipts	13.00	98.78
Dividend receipts	185.60	127.60
Business support service	25.00	25.00
	223.60	288.18
Total revenue from operations	223.60	288.18

NOTE NO. 18 OTHER INCOME

(₹ in lacs)

Particulars	2025-2026	2024-2025
Lease Rent Income	1.28	-
Miscellaneous income	0.43	0.24
Total other income	1.71	0.24

NOTE NO. 19 EMPLOYEE BENEFIT EXPENSES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Salaries, wages and bonus	5.97	9.24
Directors' Remuneration	17.65	16.05
Staff welfare expenses	-	-
Total employee benefit expenses	23.62	25.29

NOTE NO. 20 FINANCE COST

(₹ in lacs)

Particulars	2025-2026	2024-2025
Interest on income tax	-	0.01
Total finance cost	-	0.01

NOTE NO. 21 DEPRECIATION AND AMORTISATION EXPENSES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Depreciation on tangible assets	2.99	1.53
Total depreciation and amortization expenses	2.99	1.53

NOTE NO. 22 OTHER EXPENSES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Administrative and other expenses		
Director sitting fees	5.54	5.29
Travelling and conveyance expenses	1.51	0.55
Insurance premiums	0.33	0.19
Advertisement expenses	1.51	1.78
Legal and professional fees	33.98	30.77
Payment to auditors	1.70	1.88
Rates & Taxes	3.79	-
Miscellaneous expenses	15.26	10.76
	63.62	51.22
Total other expenses	63.62	51.22

Payment to auditors

(₹ in lacs)

Particulars	2025-2026	2024-2025
Audit fees (including quarterly review)	1.70	1.88
Taxation matters	-	-
	1.70	1.88

NOTE NO. 23 EARNINGS PER SHARE

(₹ in lacs)

Particulars	2025-2026	2024-2025
Profit for the year (Indian ₹ in lacs)	125.62	155.24
Weighted average number of shares (Nos)	9920000	9920000
Earnings per share (basic and diluted) (₹)	1.27	1.56
Face value per share (₹)	10.00	10.00

NOTE NO. 24 FAIR VALUE MEASUREMENT FINANCIAL INSTRUMENTS BY CATEGORY

(₹ in lacs)

Particulars	31 st March 2026				31 st March 2025			
	FVPL	FVOCI	Amortised cost	Fair Value	FVPL	FVOCI	Amortised cost	Fair Value
Financial assets								
Investments	-	1.10	290.00	291.10	-	1.10	290.00	291.10
Trade receivables	-	-	-	-	-	-	-	-
Loans: non- current	-	-	-	-	-	-	-	-
Loans: current	-	-	-	-	-	-	-	-
Other financial assets-non-current	-	-	200.10	200.10	-	-	1120.00	1120.00
Other financial assets-current	-	-	1.56	1.58	-	-	12.38	12.38
Cash and cash equivalents	-	-	77.58	77.58	-	-	177.76	177.76
Other bank balances	-	-	151.19	151.19	-	-	172.56	172.56
Total financial assets	-	1.10	720.43	721.53	-	1.10	1772.70	1773.80
Financial liabilities								
Borrowings	-	-	-	-	-	-	-	-
Trade payables	-	-	0.31	0.31	-	-	1.84	1.84
Other financial liabilities-non-current	-	-	-	-	-	-	-	-
Other financial liabilities-current	-	-	10.25	10.25	-	-	9.56	9.56
Total financial liabilities	-	-	10.56	10.56	-	-	11.40	11.40

NOTE NO. 25 FINANCIAL RISK MANAGEMENT**The Company's activities expose it to credit risk, liquidity risk and market risk**

Risk	Exposure arising from	Measurement	Management
Credit Risk	Cash and cash equivalents, financial assets and trade receivables	Credit ratings/ Aging analysis, credit evaluation	Diversification of counter parties, investment limits, check on counter parties basis credit rating and number of overdue days
Liquidity Risk	Other liabilities	Maturity analysis	Maintaining sufficient cash/ cash equivalents and marketable securities
Market Risk	Financial assets and liabilities not denominated in INR	Sensitivity analysis	Constant evaluation and proper risk management policies

The Board provides guiding principles for overall risk management as well as policies covering specific areas such as foreign exchange risk, credit risk and investment of surplus liquidity.

A. Credit risk

Credit risk refers to the risk of a counter party default on its contractual obligation resulting into a financial loss to the Company. The maximum exposure of the financial assets represents trade receivables and other receivables.

In respect of trade receivables, the Company uses a provision matrix to compute the expected credit loss allowances for trade receivables in accordance with the expected credit loss (ECL) policy of the Company. The Company regularly reviews trade receivables and necessary provisions, wherever required, are made in the financial statements.

B. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in raising funds to meet its commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial assets quickly at close to its fair value.

The Company manages liquidity risk by maintaining adequate reserves by continuously monitoring forecast and actual cash flows and by matching the maturity profiles of financial assets and liabilities.

Contractual maturities of significant financial liabilities are as follows:

(₹ in lacs)			
Particulars	Less than or equal to one year	More than one year	Total
As on 31st March 2026			
Financial liabilities			
Long term borrowings	-	-	-
Short term borrowings	-	-	-
Trade payables	0.31	-	0.31
Other financial liabilities	10.25	-	10.25
Total financial liabilities	10.56	-	10.56
As on 31st March 2025			
Financial liabilities			
Long term borrowings	-	-	-
Short term borrowings	-	-	-
Trade payables	1.84	-	1.84
Other financial liabilities	9.56	-	9.56
Total financial liabilities	11.40	-	11.40

C. Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Such changes in the values of financial instruments may result from changes in foreign currency exchange rates, interest rates, credit, liquidity and other market changes.

NOTE NO. 26 CAPITAL MANAGEMENT

The Company's capital management objective is to maximise the total shareholders' returns by optimising cost of capital through flexible capital structure that supports growth. Further, the Company ensures optimal credit risk profile to maintain/enhance credit rating.

The Company determines the amount of capital required on the basis of annual operating plan and long-term strategic plans. The funding requirements are met through internal accruals and long-term/short-term borrowings. The Company monitors the capital structure on the basis of net debt to equity ratio and maturity profile of the overall debt portfolio of the company.

The following table summarises the capital of the Company:

(₹ in lacs)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Total debt		-
Total equity	1851.18	1824.76
Total debt to equity ratio	-	-

Dividends

(₹ in lacs)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Dividends recognised in the financial statements		-
Final dividend for the year ended 31 st March of ₹ 1.00 per equity share	99.20	99.20
Dividends not recognised in the financial statements		
The Board of Directors have recommended the payment of final dividend of ₹ 1.20 (1.00) per share for the financial year 2025-26. The proposed dividend is subject to the approval of the shareholders in the ensuing general meeting	119.04	99.20

NOTE NO. 27 AS PER IND AS 24, DISCLOSURE OF TRANSACTIONS WITH RELATED PARTIES (AS IDENTIFIED BY THE MANAGEMENT) AS DEFINED IN IND AS ARE GIVEN BELOW:

Sr. No.	Particulars	Country of incorporation
A	Subsidiaries	
1	Tamboli Castings Limited	India
B	Associates	
1	Tamboli Enterprise Limited	India
2	Tamboli Travels & Tours	India
3	Vantagehigh LLP (w.e.f 21.10.2025)	India

NOTE NO. 27 AS PER IND AS 24, DISCLOSURE OF TRANSACTIONS WITH RELATED PARTIES (AS IDENTIFIED BY THE MANAGEMENT) AS DEFINED IN IND AS ARE GIVEN BELOW: (Contd.)

Sr. No.	Particulars	Country of incorporation
C	Key management personnel and relatives	
1	Mr. Vaibhav B. Tamboli	Chairman, CEO and Managing Director
2	Mrs. Nikita V. Tamboli	Non Executive Director
3	Mr. Anand B. Shah	Independent Director
4	Mrs. Neha R. Gada	Independent Director
5	Mr. Suketu N. Shah	Independent Director
6	Mr. Bipin F. Tamboli	Relative of a Director
7	Mr. Vipul H. Pathak	Whole Time Director & Chief Financial Officer
8	Ms. Priyanka D. Jasani	Company Secretary

Nature of transactions

Particulars	Year ended 31 st March 2026	Year ended 31 st March 2025
Subsidiary		
Tamboli Castings Limited		
Dividend received	185.60	127.60
Business support service	25.00	43.00
Associates		
Tamboli Enterprise Limited		
Sale of material and services	-	36.80
Tamboli Travels & Tours		
Purchase of material and services	0.31	-
Vantagehigh LLP		
Rent Income	1.28	-
Key management personnel		
Professional Fees		
Mr. Bipin F. Tamboli	18.00	18.00
Sitting Fees		
Mr. Vaibhav B. Tamboli	0.95	0.95
Mrs. Nikita V. Tamboli	0.78	0.72
Mr. Anand B. Shah	0.96	0.72
Mrs. Neha R. Gada	0.96	0.98
Mr. Suketu N. Shah	0.96	0.98
Mr. Vipul H. Pathak	0.94	0.94
Total	5.54	5.29
Remuneration		
Mr. Vipul H. Pathak	17.65	16.05
Others	2.34	2.16

NOTE NO. 28 ADDITIONAL REGULATORY INFORMATION

Additional Regulatory Information pursuant to clause 6L of General Instructions for preparation of Balance Sheet as given in Part I of Division II of Schedule III to the Companies Act, 2013, are given hereunder to the extent relevant and other than those given elsewhere in any other notes to the financial Statement.

a. Ratio

(₹ in lacs)

No.	Particulars	Numerator	Denominator	As at 31 st March		Variance	Reason for variance, if more than 25%
				2026	2025		
1	Current Ratio (in times)	Current Assets	Current Liabilities	23.32	31.72	(26.50)	Decrease in current assets
2	Debt-Equity Ratio (in times)	Total debts	Shareholders' equity	-	-	-	Not applicable
3	Debt Service Coverage Ratio (in times)	Earning available for debt service	Debt service	-	-	-	Not applicable
4	Return on Equity Ratio (%)	Net profit after taxes	Average shareholder's equity	6.83	8.64	(20.89)	
5	Inventory Turnover Ratio (No. of days)	Sales	Average inventory	-	-	-	Not applicable
6	Trade Receivables Turnover Ratio (No. of days)	Net credit sales	Average trade receivables	-	-	-	Not applicable
7	Trade Payables Turnover Ratio (No. of days)	Net credit purchases	Average trade payables	-	16.64	(100.00)	Decrease in purchase
8	Net Capital Turnover Ratio (in times)	Net sales	Working capital	-	0.10	(100.00)	Decrease in sales
9	Net Profit Ratio (%)	Net profit	Net sales	56.18	53.87	4.29	-
10	Return on Capital Employed (%)	Earning before interest and taxes	Capital employed	7.30	9.54	(23.51)	-
11	Return on Investments (%)	Income generated from invested funds	Average invested funds	64.20	43.83	46.46	Increase in income

- b The title deeds of all immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included are held in the name of the Company as at the balance sheet date.
- c The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- d The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets.

- e The Company has not been declared as a willful defaulter by any lender who has powers to declare a company as a willful defaulter at any time during the financial year or after the end of reporting period but before the date when the financial statements are approved.
- f As contended by the management and as verified by the Auditors on sample test check basis, the Company does not have any transactions with struck-off companies.
- g The Company does not have any charges or satisfaction which is yet to be registered with the Registrar of Companies (ROC) beyond the statutory period.
- h The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Companies Act 2013 read with Companies (Restrictions on number of Layers) Rules, 2017.
- i The Company has not advanced or loaned or invested funds to any other person(s) or entity(is), including foreign entities(intermediaries), with the understanding that the intermediary shall:
- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries), or
 - Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- j The Company has not received any funds from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate beneficiaries), or
 - Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- k The Company does not have any transactions which is not recorded in the books of accounts but has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- l The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- m The Company has implemented ERP software which is fully integrated financial accounting and reporting system. The management confirms that the accounting software used by the Company for maintaining books of account has a feature of recording audit trail (edit log) facility which has been operated throughout the period, after implementation, for all transactions recorded in the software and the audit trail feature is not being tampered with.
- 29** Balances for trade receivables, trade payables and loans and advances are subject to confirmations from the respective parties.
- 30** As none of the vendors are registered under Micro and Small Enterprises Development Act, 2006, disclosure relating to amounts unpaid as at the year-end together with interests paid/payable under this act is not applicable.
- 31** All the amounts are stated in ₹ in lacs, unless otherwise stated.
- 32** Figures of previous years have been regrouped and rearranged wherever necessary.

Signatures to Notes No. 1 to 32

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

Ashish Dave
Partner

Place: Bhavnagar
Dated: May 7, 2026

FOR AND ON BEHALF OF THE BOARD

Vaibhav B. Tamboli
Chairman and Managing Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M

INDEPENDENT AUDITORS' REPORT

To
The Members of
TAMBOLI INDUSTRIES LIMITED

Report on the Audit of the Consolidated Financial Statements

OPINION

We have audited the accompanying consolidated financial statements of **Tamboli Industries Limited** ("the Parent Company") and its wholly owned subsidiary (the Parent Company and its subsidiary together referred to as "the Group") which comprise the consolidated balance sheet as at 31st March 2026, the consolidated statement of profit and loss including other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2026 and of the consolidated profit, consolidated total comprehensive income, consolidated changes in equity and consolidated cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in our forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters are not required to be communicated in the audit report of the subsidiary audited by the other auditors. We have determined that there are no key audit matters to communicate in our report.

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Parent Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Board's Report including Annexures to Board's Report, Management Discussion and Analysis, Shareholder's Information, but does not include financial statements and auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, compare with the financial statements of the subsidiary audited by the other auditors, to the extent it relates to that entity and, in doing so, place reliance on the work of the other auditors and consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Other information so far as it relates to the subsidiary is traced from its financial statements audited by the other auditors. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Parent Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these consolidated financial statements to give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity and consolidated cash flows of the Group in accordance with the Ind AS and accounting principles generally accepted in India. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of the consolidated financial statements by the Directors of the Parent Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of directors of the companies included in the Group are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concerns and using the going concern basis of accounting unless management either intends to liquidate or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are also responsible for overseeing the Group's financial reporting process.

AUDITORS' RESPONSIBILITY FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is high level of assurance, but is not a guarantee that audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also: throughout the audit. We also:

- Identify and assess the risks of material misstatements of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of the internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Parent Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosure, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate evidence regarding the financial information of the business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial

statements of such business activities included in the consolidated financial statements of which we are the independent auditors. For the business activities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

OTHER MATTERS

The consolidated financial statements include financial statement of wholly owned subsidiary- Tamboli Castings Limited, which reflect total assets of ₹ 11,896.81 lacs as at 31st March, 2026, total revenues ₹ 8,303.15 lacs and net profit after tax including other comprehensive income of ₹ 1,043.83 lacs for the year as considered in the Consolidated Financial Statements. This financial statement has been audited by other auditors whose report has been furnished to us by the management and our opinion on the consolidated financial statements in so far as it relates to the amounts and disclosures included in respect of this subsidiary and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to aforesaid subsidiary is based solely on the report of the other auditors.

Our opinion on the consolidated financial statements above and our report on other Legal and Regulatory Requirements below is not modified in respect of these matters.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1 With respect to the matters specified in clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the CARO reports issued by us and the auditors of the respective companies included in the consolidated financial statements to which reporting under CARO is applicable, as provided to us by the Management of the Parent Company, we report that there are no

qualifications or adverse remarks by the respective auditors in the CARO reports of the said respective companies included in the consolidated financial statements.

- 2 As required by section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on the separate financial statements of the subsidiary referred to in the Other Matters section above we report, to the extent applicable that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) In our opinion, proper books of account as required by law have been kept so far as it appears from our examination of those books;
 - c) The consolidated balance sheet, the consolidated statement of profit and loss including other comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement dealt with by this report are in agreement with the books of account;
 - d) In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2015;
 - e) On the basis of written representations received from the directors as on 31st March 2026, and taken on record by the Board of Directors of the Parent Company and its subsidiary, none of the directors is disqualified as on 31st March 2026, from being appointed as a director in terms section 164(2) of the Act;
 - f) With respect to the adequacy of internal financial controls over financial reporting of the Company and operating effectiveness of such controls, our separate report in **Annexure – A** may be referred;
 - g) With respect to the other matters to be included in the Auditor's Report in accordance with requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us and according to the reports of the statutory auditors of the subsidiary company, remuneration paid by the Parent Company and its subsidiary company incorporated in India, to its directors during the year is in accordance with the provisions of section 197 read with schedule V of the Act.

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanation given to us:
- i The consolidated financial statements disclose the impact of pending litigations on its consolidated financial position of the Group;
 - ii The Group did not have any long-term contracts including derivatives contracts for which there were any material foreseeable losses;
 - iii There has been no delay in transferring the amounts, required to be transferred, to the Investor Education and Protection Fund by the Parent Company and its subsidiary company.
 - iv a. The respective managements of the Parent Company and its wholly owned subsidiary, has represented that, to the best of its knowledge and belief, as disclosed in the note no. 40(h) to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
 - b. The respective managements of the Parent Company and its wholly owned subsidiary, as disclosed in the note no. 40(i) to the accounts, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - c. Based on such audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) above, contain any material misstatement.
 - i) The dividend declared or paid during the year by the Parent Company and its wholly owned subsidiary company are in compliance with section 123 of the Act.
 - j) Based on our examination which included compliance test and test checks and those performed by the respective auditors of the subsidiary which are incorporated in India whose financial statements have been audited under the Act, the wholly owned subsidiary have used the accounting software for maintaining books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. The Parent Company, has implemented accounting software during the year and the same has been operated throughout the period.

For **P A R K & COMPANY**
Chartered Accountants
FRN: 116825W

ASHISH DAVE
Partner

Membership No.: 170275
UDIN: 26170275MVSXRV4878

Place: Bhavnagar
Date: May 7, 2026

ANNEXURE-A

TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended 31st March, 2026, we have audited the internal financial controls over financial reporting of Tamboli Industries Limited ("the Parent Company") and its wholly-owned subsidiary (the Parent Company and its subsidiary together referred to as "the Group") which are companies incorporated in India.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The respective Board of Directors of the Parent Company and its subsidiary company, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Parent Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India ("the ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the Group's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by the ICAI and prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the subsidiary company, which are companies incorporated in India, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Parent Company and its subsidiary company.

MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A Group's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A Group's internal financial control over financial reporting includes those policies and procedures that:

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Group;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Group are being made only in accordance with authorisations of management and directors of the respective companies included in the Group; and

- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Group's assets that could have a material effect on the financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Parent Company and its subsidiary company, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Group considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

OTHER MATTERS

Our aforesaid report under section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal controls over financial reporting in so far as it relates to subsidiary, is based solely on the corresponding reports of the statutory auditors of this subsidiary. Our opinion is not modified in respect of this matter.

Place: Bhavnagar

Date: May 7, 2026

For **P A R K & COMPANY**

Chartered Accountants

FRN: 116825W

ASHISH DAVE

Partner

Membership No.: 170275

UDIN: 26170275MVSXRV4878

CONSOLIDATED BALANCE SHEET

As at March 31, 2026

(₹ IN LACS)

Particulars	Note No.	As at 31 st March 2026	As at 31 st March 2025
ASSETS:			
Non-Current Assets			
Property, plant and equipment	2	3098.97	3189.33
Capital work-in-progress	2	146.35	89.27
Investment properties	3	1073.84	-
Intangible assets	4	15.14	31.77
Goodwill		2155.04	2155.04
Financial Assets			
Investments	5	1.10	1.10
Loans	6	2.80	4.32
Other financial assets	7	883.49	1146.89
Deferred Tax assets (Net)	8	52.95	52.88
Other non-current assets	9	132.37	251.02
		7562.05	6921.62
Current Assets			
Inventories	10	1361.45	1354.08
Financial assets			
Trade receivables	11	2216.08	1631.47
Cash and cash equivalents	12	186.21	523.12
Other bank balances	13	1781.58	1764.22
Loans	6	5.12	7.19
Other financial assets	7	65.40	205.17
Current tax assets (net)	14	141.55	133.96
Other current assets	9	149.49	177.07
		5906.88	5796.28
Total Assets		13468.93	12717.90
EQUITY AND LIABILITIES:			
Equity			
Equity share capital	15	992.00	992.00
Other equity	16	11253.16	10367.68
		12245.16	11359.68
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	17	184.27	243.06
Other financial liabilities	18	4.77	6.37
Provisions	19	94.66	50.42
Other non-current liabilities	20	-	-
		283.70	299.85
Current liabilities			
Financial liabilities			
Borrowings	17	58.68	391.88
Trade payables	21		
Total outstanding dues to micro small enterprises		154.74	105.45
Total outstanding dues of creditors other than micro small enterprises		330.84	247.90
Other financial liabilities	17	140.49	131.06
Other current liabilities	20	49.69	35.38
Current tax liabilities (net)	14	47.31	-
Provisions	19	158.32	146.70
		940.07	1058.37
Total Liabilities		13468.93	12717.90

The accompanying notes are an integral part of these Financial Statements.

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M

CONSOLIDATED PROFIT & LOSS STATEMENT

For the Year Ended March 31, 2026

(₹ in lacs)

Particulars	Note No.	2025-2026	2024-2025
REVENUE:			
Revenue from Operations (net)	22	8043.05	6890.85
Other Income	23	274.79	139.63
Total Revenue		8317.84	7030.48
EXPENSES:			
Cost of material consumed	24	992.51	826.58
Purchases of stock-in-trade		-	36.31
Change in inventories	25	138.67	(117.78)
Employee benefits expense	26	1402.90	1340.46
Finance Costs	27	43.42	60.24
Depreciation and amortization expenses	28	438.09	475.49
Other expenses	29	3898.65	3355.95
Total Expenses		6914.24	5977.25
Profit Before Exceptional Items and tax		1403.60	1053.23
Exceptional Items	42	59.78	-
Profit Before Tax		1343.82	1053.23
Tax Expense			
Current Tax	13	362.15	139.66
Earlier Years' Tax		2.58	(0.58)
Deferred		(1.46)	142.69
Profit after tax from continuing operations		980.55	771.46
Other comprehensive income:			
Items that will not be reclassified to profit or loss			
a. Remeasurements of defined benefits liabilities/(asset)	-	5.52	(11.14)
b. Tax Impacts on the above		(1.39)	2.80
Items that may be reclassified to profit or loss		-	-
Other comprehensive income the year		4.13	(8.34)
Total comprehensive income the year		984.68	763.12
Basic and diluted earning per share	30	9.88	7.78
Face Value per Equity Share (₹)		10.00	10.00

The accompanying notes integral part of these Financial Statements.

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the Year Ended March 31, 2026

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
At the beginning of the year	992.00	992.00
Changes in equity share capital during the year	-	-
At the end of the year	992.00	992.00

B. OTHER EQUITY

(₹ in lacs)

Particulars	Reserves and surplus		Other comprehensive Income Acturial gain/(loss)	Total
	General reserve	Retained		
As at 1st April 2024	5507.16	4492.37	(1.40)	9998.13
Profit for the year	-	771.46	-	771.46
Adjustment due to amalgamation (refer note no. 41)	-	(294.37)	-	(294.37)
Other comprehensive income for the year (net of tax)	-	-	(8.34)	(8.34)
Final dividend, declared and paid during the year	-	(99.20)	-	(99.20)
As at 31st March 2025	5507.16	4870.26	(9.74)	10367.68
Profit for the year	-	980.55	-	980.55
Other comprehensive income for the year (net of tax)	-	-	4.13	4.13
Final dividend, declared and paid during the year	-	(99.20)	-	(99.20)
As at 31st March 2026	5507.16	5751.61	(5.61)	11253.16

The accompanying notes are integral part of these financial statements.

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

Vaibhav B. Tamboli
Chairman and Managing
Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Place: Bhavnagar
Dated: May 7, 2026

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani – CS
PAN: ASJPJ1047M

CONSOLIDATED CASH FLOW STATEMENT

For the Year Ended March 31, 2026

(₹ in lacs)

Particulars	2025-2026		2024-2025	
A Cash Flow from operating activities:				
Net Profit for the year	980.55		771.46	
Adjustments for:-				
Depreciation	438.09		475.49	
Income tax expenses	363.27		281.77	
Provision for doubtful debts	6.51		(17.42)	
Loss/(Profit) on disposal of property, plant & equipments	19.03		(4.45)	
Finance cost	43.42	870.32	60.24	795.63
Operating Profit Before Working Capital Changes	1850.87		1567.09	
Movements in working capital:				
Trade receivables	(591.12)	-	227.92	-
Loans and advances and other financial assets	(82.50)	-	(92.19)	-
Other current and non-current assets	146.22	-	(153.87)	-
(Increase)/decrease in inventories	(7.37)	-	(150.96)	-
Provisions	61.38	-	5.47	-
Other current and non-current liabilities	14.31	-	1.68	-
Decrease in trade and other payables	141.43	(317.64)	24.51	(137.44)
Cash Generated From Operations	1533.23		1429.65	
Income Tax Paid	(325.01)	(325.01)	(269.78)	(269.78)
Net Cash generated by operating activities	1208.22		1159.87	
B Cash Flow from investing activities:				
Payment for property, plant and equipments	(1501.34)		(372.70)	
Sale of property, plant and equipment	20.29		8.15	
Redemption of/(investment in) bank deposits (net)	471.90		(811.71)	
Net Cash (used in)/generated from investing activities	(1009.15)		(1176.26)	
C Cash Flow from financing activities:				
Repayment of borrowings	(391.99)		(18.77)	
Proceeds from borrowings	-		362.14	
Interest Paid	(43.42)		(60.24)	
Dividend paid	(100.57)		(99.25)	
Net Cash used in financing activities	(535.98)		183.88	
Net Increase in cash and cash equivalents	(336.91)		167.49	
Cash and cash equivalents as at beginning of the year	523.12		355.63	
Cash and cash equivalents as at end of the year	186.21		523.12	

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

FOR AND ON BEHALF OF THE BOARD

Ashish Dave
Partner

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Vipul H. Pathak – CFO
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Priyanka D. Jasani – CS
PAN: ASJPJ1047M

Notes forming part of the financial statements

For The Year Ended 31st March 2026

COMPANY INFORMATION

Tamboli Industries Limited (“the Parent Company”) is a public limited company domiciled in India and incorporated on 17th April, 2008 under the provisions of the Companies Act applicable in India. The Company is engaged in investment and trading activities. The registered office of the Company is located at Mahavir Palace, 8-A, Kalubha Road, Bhavnagar – 364 002. The equity shares of the Company are listed on the Bombay Stock Exchange (BSE).

The consolidated financial statements (“the financial statements”) were authorized for issue in accordance with the resolution of the Board of Directors on 7th May, 2026.

1 BASIS OF PREPARATION, MEASUREMENT AND MATERIAL ACCOUNTING POLICIES

1.1 Basis of preparation and measurement:

These consolidated financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the ‘Ind AS’) as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 and the Companies (Indian Accounting Standards) Rules, 2015, as applicable.

The consolidated financial statements have been prepared on accrual and going concern basis. The accounting policies are applied consistently to all the periods presented in the financial statements. All assets and liabilities have been classified as current or non-current as per the Group’s normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013. The Group adopts operating cycle based on the project period and accordingly, all project related assets and liabilities are classified into current and non-current. The Group considers 12 months as normal operating cycle.

The Group’s financial statements are reported in Indian Rupees, which is also the Group’s functional currency, and all values are rounded to the nearest lacs except otherwise indicated.

1.2. Basis for consolidation:

The consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the group uses accounting policies other than those adopted in the consolidated financial statements, appropriate adjustments are made to that group

member’s financial statements in preparing the consolidated financial statements to ensure conformity with the group’s accounting policies.

The financial statements of the subsidiary used for the purpose of consolidation are drawn up to same reporting date as that of the Parent Company.

The consolidated financial statements present the consolidated accounts of the Company along with its wholly-owned subsidiary, Tamboli Castings Limited.

The consolidated financial statements have been prepared on the following basis:

Subsidiaries

- a) A subsidiary is an entity over which the Company has control. The Company controls an entity when the Company is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiary is fully consolidated from the date on which control is transferred to the Company.
- b) The Company combines the financial statements of the Parent Company and its wholly-owned subsidiary on a line by line basis, adding together like items of assets, liabilities, equity, income and expenses. Inter-company transactions, balances and unrealized gains on transactions among the Group are eliminated. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiary are consistent with the policies adopted by the Parent Company.
- c) A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction. If the Company loses control over a subsidiary, it derecognizes the assets, liabilities, carrying amount of any non-controlling interests and the cumulative translation differences recorded in equity.

1.3 Material accounting policies:

a. System of accounting

The financial statements of the Group are prepared in accordance with Indian Accounting Standards (Ind AS), under the historical cost convention on the accrual basis as per the provisions of Companies Act, 2013 (“Act”), except in case of significant uncertainties.

Notes forming part of the financial statements

For The Year Ended 31st March 2026

b. Key accounting estimates

The preparation of the financial statements, in conformity with the recognition and measurement principles of Ind AS, requires the management to make estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income, expenses and disclosure of contingent liabilities as at the date of financial statements and the results of operation during the reported period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates which are recognised in the period in which they are determined.

The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

Estimates and judgements are regularly revisited. Estimates are based on historical experience and other factors, including futuristic reasonable information that may have a financial impact on the Group.

c. Property, plant and equipment

- (i) Property, plant and equipment are stated at historical cost of acquisition including attributable interest and finance costs, if any, till the date of acquisition/installation of the assets less accumulated depreciation and accumulated impairment losses, if any.
- (ii) Subsequent expenditure relating to property, plant and equipment is capitalised only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to the statement of profit and loss as incurred.
- (iii) The cost and related accumulated depreciation are eliminated from the financial statements, either on disposal or when retired from active use and the resultant gain or loss are recognised in the statement of profit and loss.

- (iv) Capital work-in-progress, representing expenditure incurred in respect of assets under development and not ready for their intended use, are carried at cost. Cost includes related acquisition expenses, construction cost, related borrowing cost and other direct expenditure.
- (v) Intangible assets mainly represent implementation cost for software and other application software acquired. These assets are stated at cost. Cost includes related acquisition expenses, related borrowing costs, if any, and other direct expenditure. Intangible assets are amortized over a useful period of life of the respective assets.
- (vi) On transition to Ind AS, the Group has opted to continue with the carrying values measured under the previous GAAP as at 1st April 2018 of its property, plant and equipment and use that carrying value as the deemed cost of the property, plant and equipment on the date of transition i.e. 1st April 2018.
- (vii) The Group depreciates property, plant and equipment on straight line method over the estimated useful life prescribed in Schedule II of the Companies Act, 2013 from the date the assets are ready for intended use after considering the residual value.

Class of Assets	Useful Life (Years)
Buildings	30/60
Plant & Equipment	7.5/10/15
Office Equipment (including computer hardware/software)	3/5/6
Furniture & Fixtures	10
Vehicles	8

d. Investments and financial assets

Financial assets are recognised when the Group becomes a party to the contractual provisions of the instrument.

On initial recognition, a financial asset is recognised at fair value, in case of financial assets which are recognised at fair value through profit and loss (FVTPL), its transaction costs are recognised in the statement of profit or loss. In other cases, the transaction costs are attributed to the acquisition value of financial

Notes forming part of the financial statements

For The Year Ended 31st March 2026

asset. However, trade receivables that do not contain a significant financing component are measured at transaction price.

Financial assets are subsequently classified measured at:

- amortised cost;
- fair value through profit and loss (FVTPL);
- fair value through other comprehensive income (FVOCI).

Financial assets are not reclassified subsequent to their recognition except if and in the period the Group changes its business model for managing financial assets.

Financial asset is derecognised only when the Group has transferred the rights to receive cash flows from the financial asset. Where the entity has transferred the asset, the Group evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, financial asset is derecognised.

In accordance with Ind AS 109, the Group applies the expected credit loss ("ECL") model for measurement and recognition of impairment loss on financial assets and credit risk exposures. The Group follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. Simplified approach does not require the Group to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECL at each reporting date, right from its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition.

e. Inventories

- (i) Raw materials and stores and spares are valued at weighted average cost, including all charges in bringing the materials to the present location, or net realizable value, whichever is lower.
- (ii) Finished goods and work-in-progress are valued at material cost plus direct expenses and appropriate value of overheads or net realizable value, whichever is lower.
- (iii) Obsolete, slow moving and defective inventories are written off/valued at net realisable value during the year as per policy consistently followed by the Group.

f. Cash and bank balances

Cash and equivalents:

Cash and cash equivalents in the balance sheet comprises of balance with banks and cash on hand and short term deposits with an original maturity of three month or less, which are subject to insignificant risks of changes in value.

Other bank balances:

Other bank balances include deposits with maturity less than twelve months but greater than three months and balances and deposits with banks that are restricted for withdrawal and usage.

g. Trade receivables

A receivable is classified as a trade receivable if it is in respect of the amount due on account of goods sold or services rendered in the normal course of business. Trade receivables are recognised initially at their transaction price and subsequently measured net of any expected credit losses.

h. Financial liabilities

- (i) Financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. Financial liabilities are initially measured at the amortised cost unless at initial recognition, they are classified as fair value through profit and loss.
- (ii) Financial liabilities are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Financial liabilities carried at fair value through profit and loss are measured at fair value with all changes in fair value recognised in the statement of profit and loss.
- (iii) Financial liabilities are derecognised when the obligation specified in the contract is discharged, cancelled or expires.

i. Trade payables

A payable is classified as a trade payable if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Group prior to the end of the financial year which are unpaid. These amounts are unsecured and are usually settled as per the payment terms. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

Notes forming part of the financial statements

For The Year Ended 31st March 2026

j. Revenue recognition

- (i) Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the Group as part of contract.
- (ii) Revenue is measured based on transaction price, which is the fair value of the consideration received or receivable, stated net of discounts, return and goods & service tax. Transaction price is recognised based on the price specified in the contract, net of the estimated sales incentives/discounts.
- (iii) Domestic sales are accounted for on dispatch from point of sale corresponding to transfer of significant risks and rewards of ownership to the buyer. Export sales are recognised on the date of mate's receipt/ shipped on board signifying transfer of risks and rewards of ownership to the buyer as per terms of sales and initially recorded at the relevant exchange rates prevailing on the date of transaction.
- (iv) Export incentives are accounted for on export of goods if the entitlements can be estimated with reasonable accuracy and conditions precedent to claim are reasonably expected to be fulfilled.
- (v) Revenue in respect of other income is recognised on accrual basis. However, where the ultimate collection of the same lacks reasonable certainty, revenue recognition is postponed to the extent of uncertainty.

k. Borrowing costs

Borrowing costs consist of interest and other costs that the Group incurs in connection with the borrowing of funds. Also, the effective interest rate amortisation is included in finance costs. Borrowing costs relating to acquisition, construction or production of a qualifying asset which takes substantial period of time to get ready for its intended use are added to the cost of such asset to the extent they relate to the period till such assets are ready to be put to use. All other borrowing costs are expensed in the statement of profit and loss in the period in which they occur.

l. Impairment of non financial assets

As at each reporting date, the Group assesses whether there is an indication that a non-financial asset may be impaired and also whether there is an indication of reversal of impairment loss recognised in the previous periods. If any indication exists, or when annual impairment testing for an asset is required, the Group determines the recoverable amount and impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through the statement of profit and loss.

m. Taxation

- (i) Current income tax is recognised based on the estimated tax liability computed after taking credit for allowances and exemptions in accordance with the Income Tax Act, 1961. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.
- (ii) Deferred tax is determined by applying the balance sheet approach. Deferred tax assets and liabilities are recognised for all deductible temporary differences between the financial statements' carrying amount of existing assets and liabilities and their respective tax base. Deferred tax assets and liabilities are measured using the enacted tax rates or tax rates that are substantively enacted at the reporting date. The effect on deferred tax assets and liabilities of a change in tax rates is recognised in the period that includes the enactment date. Deferred tax assets are only recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Such assets are reviewed at each reporting date to reassess realisation. Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities.

Notes forming part of the financial statements

For The Year Ended 31st March 2026

n. Foreign currency transactions

- (i) Items included in the financial statements are measured using the currency of primary economic environment in which the Company operates ("the functional currency"). The financial statements are presented in Indian Rupee (INR), which is the Company's functional and presentation currency.
- (ii) Foreign currency transactions are initially recorded in the reporting currency at foreign exchange rate on the date of the transaction.
- (iii) Monetary items of current assets and current liabilities denominated in foreign currencies are reported using the closing rate at the reporting date. Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction.
- (iv) The gain or loss on decrease/increase in reporting currency due to fluctuations in foreign exchange rates are recognised in the statement of profit or loss.

o. Employee benefit expenses

- (i) Contributions to defined contribution schemes such as provident fund, employees' state insurance, labour welfare fund etc. are charged as an expense based on the amount of contribution required to be made as and when services are rendered by the employees. These benefits are classified as defined contribution schemes as the Group has no further obligations beyond the monthly contributions.
- (ii) The Group provides for gratuity which is a defined benefit plan, the liabilities of which are determined based on valuations, as at the reporting date, made by an independent actuary using the projected unit credit method. Re-measurement comprising of actuarial gains and losses, in respect of gratuity are recognised in the other comprehensive income in the period in which they occur. The classification of the Group's obligation into current and non-current is as per the actuarial valuation report.
- (iii) The employees are entitled to accumulate leave subject to certain limits, for future encashment and availment, as per the policy of the Group. The liability towards such unutilised leave as at the end

of each balance sheet date is determined based on independent actuarial valuation and recognised in the Statement of Profit and Loss.

p. Earnings Per Share

- (i) Basic earnings per share is computed by dividing the net profit or loss for the period attributable to the equity shareholders of the Group by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.
- (ii) For the purpose of calculating diluted earning per share, the net profit or loss for the period attributable to the equity shareholders and the weighted average number of equity shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

q. Provisions and contingent liabilities

The Group creates a provision when there is present obligation, legal or constructive, as a result of past events that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation.

Disclosure of contingent liability is made when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources embodying economic benefits will be required to settle or a reliable estimate of amount cannot be made. Contingent assets are neither recognised nor disclosed in the financial statements.

r. Segment reporting

Operating Segments are reported in manner which is consistent with the internal reporting system of the Group. The Chief Operating Decision Maker (CODM) is responsible for allocating the resources and reviews performance.

NOTE NO. 2 PROPERTY, PLANT AND EQUIPMENT

(₹ in lacs)

Particulars	Freehold land	Leasehold Land	Buildings	Plant & Equipment	Office Equipment	Furniture & Fixture	Vehicles	Total
Cost/deemed cost								
As at 1 st April 2024	126.86	189.63	1391.33	6328.29	400.22	43.10	231.48	8710.91
Additions	-	-	6.22	116.58	8.37	4.70	224.00	359.87
Disposals	-	-	-	(2.69)	(0.07)	-	(15.85)	(18.61)
As at 31 st March 2025	126.86	189.63	1397.55	6442.18	408.52	47.80	439.63	9052.17
Additions	-	-	-	311.40	25.21	0.80	31.65	369.06
Disposals	-	-	-	(110.12)	-	-	-	(110.12)
As at 31st March 2026	126.86	189.63	1397.55	6643.46	433.73	48.60	471.28	9311.11
Depreciation and impairment								
As at 1 st April 2024	-	21.08	504.67	4398.11	360.57	36.27	102.62	5423.32
Depreciation charged	-	1.92	40.21	353.10	9.56	1.04	48.60	454.43
Disposals	-	-	-	(1.64)	(0.07)	-	(13.20)	(14.91)
As at 31 st March 2025	-	23.00	544.88	4749.57	370.06	37.31	138.02	5862.84
Depreciation charged	-	1.92	40.18	315.18	9.63	1.15	52.04	420.10
Disposals	-	-	-	(70.80)	-	-	-	(70.80)
As at 31st March 2026	-	24.92	585.06	4993.95	379.69	38.46	190.06	6212.14
Net carrying value								
As at 31 st March 2025	126.86	166.63	852.67	1692.61	38.46	10.49	301.61	3189.33
As at 31st March 2026	126.86	164.71	812.49	1649.51	54.04	10.14	281.22	3098.97

Capital work in progress ageing schedule is as follow:

(₹ in lacs)

Particulars	Capital work in progress for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 -Years	
31 st March, 2026					
Projects in Progress	57.77	11.24	2.02	75.32	146.35
31 st march, 2025					
Projects in Progress	11.93	2.02	73.98	1.34	89.27

NOTE NO. 3 INVESTMENT PROPERTIES

Particulars	Land	Building	Total
Gross carrying value			
As at 31 st March 2025	-	-	-
Additions	896.66	178.54	1075.20
Disposals	-	-	-
As at 31st March 2026	896.66	178.54	1075.20

NOTE NO. 3 INVESTMENT PROPERTIES (Contd.)

Particulars	Land	Building	Total
Accumulated Depreciation			
As at 31 st March 2025	-	-	-
Depreciation charged	-	1.36	1.36
Disposals	-	-	-
As at 31st March 2026	-	1.36	1.36
Net carrying value			
As at 31 st March 2025	-	-	-
As at 31st March 2026	896.66	177.18	1073.84

i) Amount recognized in profit or loss for investment properties

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Rent Income*	1.28	-
Other Expenses	4.81	-
Depreciation	1.36	-

ii) Contractual obligations

There are no contractual obligations to purchase, construct or develop investment property.

iii) Fair value

The carrying value of the investment properties at the end of the year have been deemed to be the fair value determined on the basis of the judgement of the management.

* for the part of building

NOTE NO. 4 INTANGIBLE ASSETS

(₹ in lacs)

Particulars	Technical Know-how	Computer Software	Total
Gross carrying value			
As at 1 st April, 2024	53.46	62.12	115.58
Additions	-	-	-
Disposals	-	-	-
As at 31 st March, 2025	53.46	62.12	115.58
Additions	-	-	-
Disposals	-	-	-
As at 31st March, 2026	53.46	62.12	115.58
Accumulated depreciation			
As at 1 st April, 2024	45.79	16.96	62.75
Depreciation charged	5.34	15.72	21.06
Disposals	-	-	-
As at 31 st March, 2025	51.13	32.68	83.81
Depreciation charged	-	16.63	16.63
Disposals	-	-	-

NOTE NO. 4 INTANGIBLE ASSETS (Contd.)

(₹ in lacs)

Particulars	Technical Know-how	Computer Software	Total
As at 31st March, 2026	51.13	49.31	100.44
Net Carrying value			
As at 31 st March, 2025	2.33	29.44	31.77
As at 31st March, 2026	2.33	12.81	15.14

NOTE NO. 5 NON-CURRENT INVESTMENTS

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
1. Investment valued at fair value through OCI				
Tamboli Chemico (India) Private Limited	1.10	1.10	-	-
11,000 equity shares of ₹ 10 each				
Total non-current investments	1.10	1.10	-	-
Aggregate amount of unquoted investments	1.10	1.10	-	-

NOTE NO. 6 LOANS (UNSECURED)

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Loans Unsecured considered good:				
Loan to others	2.80	4.32	5.12	7.19
Total loans	2.80	4.32	5.12	7.19

NOTE NO. 7 OTHER FINANCIAL ASSETS

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Term deposits with maturity of more than 12 months*	858.35	1123.99	-	-
Security deposits	25.14	22.90	-	-
Claim receivables	-	-	45.59	138.80
Forward contract receivables (net)	-	-	-	0.34
Interest receivables	-	-	19.81	66.03
Total other financial assets	883.49	1146.89	65.40	205.17

*under lien against bank guarantees and letter of credits ₹ 8.35 (₹ 3.99) lacs.

NOTE NO. 8 DEFERRED TAX ASSETS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
On account of timing difference in		
Depreciation on property, plant & equipment	5.96	28.02
Provision for doubtful debts	1.14	0.46
Disallowance u/s 40(a) and 43B of the Income Tax Act	45.85	24.40
	52.95	52.88

NOTE NO. 9 OTHER ASSETS

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Capital advances	127.09	246.97	-	-
Prepaid expenses	5.28	4.05	43.32	61.03
Input credit receivables	-	-	90.17	90.02
Trade advances to suppliers	-	-	12.29	18.17
Advances to staff	-	-	-	0.07
Other advances	-	-	3.71	7.78
Total other assets	132.37	251.02	149.49	177.07

NOTE NO. 10 INVENTORIES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Stores & Spares	394.55	311.57
Raw materials	154.82	91.76
Finished goods	234.49	306.02
Work-in-progress	577.59	644.73
Total inventories	1361.45	1354.08

NOTE NO. 11 TRADE RECEIVABLES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Unsecured, considered good	2010.27	1555.39
Unsecured, significant increase in credit risk	210.32	77.91
Unsecured, considered doubtful	-	-
Less: Loss allowance for doubtful debts	(4.51)	(1.83)
Total trade receivables	2216.08	1631.47

Note No. 11.1 Trade Receivables Ageing Schedule

Particulars	Outstanding for the following period from due date of payment					Total
	<6 Months	6 months – 1 Year	1 - 2 Years	2 – 3 Years	>3 Years	
31 st March, 2026						
Undisputed, considered good	2010.27	-	-	-	-	2010.27
Undisputed having significant increase in credit risk	190.91	18.52	0.89	-	-	210.32
Total	2201.18	18.52	0.89	-	-	2220.59
Less: Provision for doubtful debts	-	-	-	-	-	(4.51)
Total Trade receivables	-	-	-	-	-	2216.08
31 st March, 2025						
Undisputed, considered good	1555.39	-	-	-	-	1555.39
Undisputed having significant increase in credit risk	76.51	1.21	0.20	-	-	77.91
Total	1631.90	1.21	0.20	-	-	1633.30
Less: Provision for doubtful debts	-	-	-	-	-	(1.83)
Total Trade receivables						1631.47

NOTE NO. 12 CASH AND CASH EQUIVALENTS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Balance with bank	153.10	262.38
Short term deposits *	25.12	250.11
Cash on hand	7.99	10.63
Total cash and cash equivalents	186.21	523.12

* under lien against bank guarantees and letter of credits ₹ 0.12 (₹ 100.11) lacs.

NOTE NO. 13 OTHER BANK BALANCES

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Other term deposits *	1775.39	1756.66
Unclaimed dividend accounts	6.19	7.56
Total other bank balances	1781.58	1764.22

*There are no amounts due and outstanding to be credited to the Investor Education and Protection Fund as at 31st March.

*under lien against bank guarantee and letter of credits ₹ 429.37 (₹ 382.09) lacs

NOTE NO. 14 INCOME TAX ASSETS

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
The following table provides the details of income tax assets and liabilities		
Income tax assets	141.55	133.96
Current income tax liabilities	(47.31)	-
Net balance	94.24	133.96
The gross movement in the current tax asset/(liability)		
Net current income tax asset at the beginning	133.96	3.26
Income tax paid (net of refunds)	325.01	269.78
Current income tax expense	(364.73)	(139.08)
Income tax on other comprehensive income	-	-
Net current income tax asset at the end	94.24	133.96

NOTE NO. 15 EQUITY SHARE CAPITAL

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
Authorised:		
2,00,00,000 (2,00,00,000) equity shares of ₹ 10 each	2000.00	2000.00
	2000.00	2000.00
Issued, Subscribed and Paid up		
99,20,000 equity shares of ₹ 10 each	992.00	992.00
Total equity share capital	992.00	992.00

a. Equity shares issued as fully paid up bonus shares or otherwise than by cash during the preceding five years: **NIL**

b. Reconciliation of equity shares outstanding at the beginning and at the end of the year:

Particulars	As on 31 st March, 2026		As on 31 st March, 2025	
	No. of Shares	₹	No. of Shares	₹
Equity Shares:				
Balance at the beginning of the year	99,20,000	992.00	99,20,000	992.00
Issued during the year	-	-	-	-
Balance at end of the year	99,20,000	992.00	99,20,000	992.00

c. Shares held by promoters and promoter groups:

Name of Shareholder	As at 31 st March, 2026		As at 31 st March, 2025		Change (%)
	Nos.	% of holding	Nos.	% of holding	
Vaibhav B. Tamboli	40,03,900	40.36	40,03,900	40.36	-
Bharati Bipin Tamboli	8,02,475	8.09	8,02,475	8.09	-
Mebhav Investment Private Limited	2,24,600	2.26	2,24,600	2.26	-
Nikita V. Tamboli	48,000	0.48	48,000	0.48	-
Vaibhav B. Tamboli - HUF	1,62,037	1.63	1,62,037	1.63	-

c. Shares held by promoters and promoter groups: (Contd.)

Name of Shareholder	As at 31 st March, 2025		As at 31 st March, 2024		Change (%)
	Nos.	% of holding	Nos.	% of holding	
Vaibhav B. Tamboli	40,03,900	40.36	40,03,900	40.36	-
Bharati Bipin Tamboli	8,02,475	8.09	8,02,475	8.09	-
Mebhav Investment Private Limited	2,24,600	2.26	2,24,600	2.26	-
Nikita V. Tamboli	48,000	0.48	48,000	0.48	-
Vaibhav B. Tamboli – HUF	1,62,037	1.63	1,62,037	1.63	-

d. Shares held by each shareholder holding more than five percent shares:

Particulars	As on 31 st March, 2026		As on 31 st March, 2025	
	Nos.	% of holding	Nos.	% of holding
Vaibhav Bipin Tamboli	40,03,900	40.36	40,03,900	40.36
Bharati Bipin Tamboli	8,02,475	8.09	8,02,475	8.09

e. Rights, preferences and restrictions attached to shares

The company has one class of equity shares having a face value of ₹ 10 each ranking pari pasu in all respect including voting rights and entitlement to dividend. Each holder of equity shares is entitled to one vote per share. Dividend proposed by the Board of Directors and approved by the shareholders in Annual General Meeting is paid to the shareholders.

NOTE NO. 16 OTHER EQUITY

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2025
General reserve		
Balance at the beginning of the year	5507.16	5507.16
Add: transferred from retained earnings	-	-
Balance at the end of the year	5507.16	5507.16
Retained earnings		
Balance at the beginning of the year	4870.26	4492.37
Adjustment due to amalgamation (refer note no. 41)	-	(294.37)
Profit for the year	980.55	771.46
Appropriations		
Transfer to general reserve	-	-
Final dividend, declared and paid during the year	(99.20)	(99.20)
Balance at the end of the year	5751.61	4870.26
Other components of equity		
Remeasurement of defined benefit plans (net of tax)	(5.61)	(9.74)
	(5.61)	(9.74)
Total other equity	11253.16	10367.68

General reserve: The Company has transferred a portion of the net profit of the Company before declaring dividend to general reserve pursuant to earlier provision of Companies Act, 1956. Mandatory transfer to general reserve is not required under Companies Act, 2013 and the Company can optionally transfer any amount from the surplus of profit or loss to the General Reserve.

Retained earnings: Retained earnings are the profits that the Company has earned till date, less transferred to general reserve, dividends or other distributions paid to shareholders.

Remeasurement of defined benefit plans: The Company has recognised remeasurement gains/(loss) on defined benefit plans in OCI. These changes are accumulated within the OCI reserve within other equity. The company transfers amount from this reserve to retained earnings when the relevant obligations are derecognized.

NOTE NO. 17 BORROWINGS

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Secured				
Term Loans from banks	184.27	243.06	-	-
Working capital finance from banks	-	-	-	333.21
Current maturities of long term debts	-	-	58.68	58.67
Total borrowings	184.27	243.06	58.68	391.88

NOTE NO. 18 OTHER FINANCIAL LIABILITIES

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Security deposits	4.77	6.37	5.99	6.48
Interest accrued but not due on borrowings	-	-	1.72	2.38
Unclaimed dividends	-	-	6.19	7.56
Payable towards services received	-	-	126.59	114.64
Total other financial assets	4.77	6.37	140.49	131.06

NOTE NO. 19 PROVISIONS

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Provision for leave encashment	59.63	44.34	7.95	8.11
Provision for bonus	-	-	91.97	93.41
Gratuity fund obligations (net)	35.03	6.08	58.40	45.18
Total provisions	94.66	50.42	158.32	146.70

NOTE NO. 20 OTHER LIABILITIES

(₹ in lacs)

Particulars	Non-current		Current	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Advances from customers	-	-	6.81	2.50
Statutory liabilities	-	-	42.88	32.88
Total Other liabilities	-	-	49.69	35.38

NOTE NO. 21 TRADE PAYABLES

(₹ in lacs)

Particulars	Current	
	31 st March 2026	31 st March 2025
Trade payables		
Total outstanding dues of micro and small enterprises (refer note no. 36)	154.74	105.45
Total outstanding dues of creditors other than micro and small enterprises	330.84	247.90
Total Trade Payables	485.58	353.35

Note No. 21.1 Trade Payables Ageing Schedule

(₹ in lacs)

Particular	Not Due	Standing for the following period from due date of pay				Total
		Less than 1 Year	1-2 Years	2-3 Years	>3 Years	
31 st March, 2026						
Outstanding dues to MSME	6.26	148.48	-	-	-	154.74
Others	245.76	85.08	-	-	-	330.84
Total	252.02	233.56	-	-	-	485.58
31 st March, 2025						
Outstanding dues to MSME	98.04	7.41	-	-	-	105.45
Others	247.90	-	-	-	-	247.90
Total	345.94	7.41	-	-		353.35

NOTE NO. 22 REVENUE FROM OPERATIONS

(₹ in lacs)

Particulars	2025-2026	2024-2025
Revenue from sale of products		
Export sales	5626.97	5554.60
Domestic sales	2234.94	1090.94
	7861.91	6645.54
Other operating revenue		
Interest receipts	150.96	204.04
Export Incentives and credits	22.30	27.00
Other operating income	7.87	14.27
	181.13	245.31
Total revenue from operations	8043.05	6890.85

NOTE NO. 23 OTHER INCOME

(₹ in lacs)

Particulars	2025-2026	2024-2025
Foreign currency fluctuation gain	273.11	117.52
Profit on sale of property, plant and equipments (net)	-	4.45
Lease Rent Income	1.28	-
Sundry credit balance written back (net)	-	17.42
Other Income	0.40	0.24
Total other income	274.79	139.63

NOTE NO. 24 COST OF MATERIAL CONSUMED

(₹ in lacs)

Particulars	2025-2026	2024-2025
Raw materials consumed		
Opening stock	91.76	71.12
Add: Purchases	1055.57	847.22
	1147.33	918.34
Less: Closing stock	(154.82)	(91.76)
Total cost of material consumed	992.51	826.58

NOTE NO. 25 CHANGE IN INVENTORIES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Closing stock		
Work-in-progress	577.59	644.73
Finished goods	234.49	306.02
	812.08	950.75
Opening stock		
Work-in-progress	644.73	446.98
Finished goods	306.02	385.99
	950.75	832.97
Changes in inventories	138.67	(117.78)

NOTE NO. 26 EMPLOYEE BENEFIT EXPENSES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Salaries, wages and bonus	973.99	953.46
Director remuneration	189.28	175.97
Gratuity	24.10	18.58
Leave compensation	6.65	5.77
Contribution to provident fund & other funds	120.09	112.52
Staff welfare expenses	88.79	74.16
Total employee benefit expenses	1402.90	1340.46

NOTE NO. 27 FINANCE COSTS

(₹ in lacs)

Particulars	2025-2026	2024-2025
Banks	37.01	55.15
Income tax	0.01	0.04
Others	0.98	1.71
	38.00	56.90
Other borrowing cost	5.42	3.34
Total finance costs	43.42	60.24

NOTE NO. 28 DEPRECIATION AND AMORTISATION EXPENSES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Depreciation on tangible assets	420.10	454.43
Investment properties	1.36	-
Depreciation on intangible assets	16.63	21.06
Total depreciation and amortization expenses	438.09	475.49

NOTE NO. 29 OTHER EXPENSES

(₹ in lacs)

Particulars	2025-2026	2024-2025
Manufacturing expenses		
Power and fuel	689.12	621.49
Machinery repair and maintenance	34.52	49.71
Stores & Spares	1190.29	898.51
Fettling and other external processing charges	927.43	768.63
Other expenses	252.62	302.02
	3093.98	2640.36
Selling and distribution expenses		
Export freight and insurance	16.39	15.57
Other selling expenses	111.59	124.30
	127.98	139.87
Administrative and other expenses		
Travelling and conveyance expenses	122.49	110.22
Insurance premiums	21.52	18.95
Advertisement expenses	9.73	7.03
Repairs to buildings and others	58.97	59.32
Legal and professional fees	170.27	92.87
Corporate social responsibility expenses	25.27	30.89
Donations	3.40	4.15
Payment to auditors	9.14	9.92
Director sitting fees	9.98	11.83
Bank discount, commission and other charges	12.12	17.38
Rates and taxes	9.32	3.46
Loss on sale of property, plant & equipment (net)	19.03	-
Provision for doubtful debts and balances written off	6.51	-
Miscellaneous expenses	198.94	209.70
	676.69	575.72
Total other expenses	3898.65	3355.95

Expenditure towards Corporate Social Responsibility (CSR) activities

(₹ in lacs)

Particulars	2025-2026	2024-2025
Gross amount required to be spent by the Company during the year		
1. Amount required to be spent u/s 135(5) of the Companies Act 2013	25.24	30.78
2. Amount spent in cash during the year		
(i) Construction/acquisition of any asset	-	-
(ii) On purposes other than (i) above	25.27	30.89
3. Shortfall at the end of the year	(0.03)	(0.11)
4. Nature of CSR activities	Education, health, wellness animal welfare	
5. Details of related party transactions in relation to CSR expenditure to Fulchand P. Tamboli Charitable Trust	4.35	28.99

Payment to auditors

(₹ in lacs)

Particulars	2025-2026	2024-2025
Audit fees (including quarterly limited review)	5.70	5.94
Taxation matters	0.50	0.54
Other services	2.94	3.44
	9.14	9.92

NOTE NO. 30 EARNINGS PER SHARE

(₹ in lacs)

Particulars	2025-2026	2024-2025
Profit for the year (Indian ₹ in lacs)	980.55	771.46
Weighted average number of shares (Nos)	9,920,000	9,920,000
Earnings per share (basic and diluted) (₹)	9.88	7.78
Face value per share (₹)	10.00	10.00

NOTE NO. 31 FAIR VALUE MEASUREMENT FINANCIAL INSTRUMENTS BY CATEGORY

(₹ in lacs)

Particulars	31 st March 2026				31 st March 2025			
	FVPL	FVOCI	Amortised cost	Fair Value	FVPL	FVOCI	Amortised cost	Fair Value
Financial assets								
Investments	-	1.10	-	1.10	-	1.10	-	1.10
Trade receivables	-	-	2216.08	2216.08	-	-	1631.47	1631.47
Loans: non- current	-	-	2.80	2.80	-	-	4.32	4.32
Loans: current	-	-	5.12	5.12	-	-	7.19	7.19

NOTE NO. 31 FAIR VALUE MEASUREMENT FINANCIAL INSTRUMENTS BY CATEGORY (Contd.)

(₹ in lacs)

Particulars	31 st March 2026				31 st March 2025			
	FVPL	FVOCI	Amortised cost	Fair Value	FVPL	FVOCI	Amortised cost	Fair Value
Other financial assets-non-current	-	-	883.49	883.49	-	-	1146.89	1146.89
Other financial assets-current	-	-	65.40	65.40	-	-	205.17	205.17
Cash and cash equivalents	-	-	186.21	186.21	-	-	523.12	523.12
Other bank balances	-	-	1781.58	1781.58	-	-	1764.22	1764.22
Total financial assets	-	1.10	5140.68	5141.78	-	1.10	5282.38	5283.48
Financial liabilities								
Long term borrowings	-	-	184.27	184.27	-	-	243.06	243.06
Short term borrowings	-	-	58.68	58.68	-	-	391.88	391.88
Trade payables	-	-	485.58	485.58	-	-	353.35	353.35
Other financial liabilities-non-current	-	-	4.77	4.77	-	-	6.37	6.37
Other financial liabilities-current	-	-	140.49	140.49	-	-	131.06	131.06
Total financial liabilities	-	-	873.79	873.79	-	-	1125.72	1125.72

NOTE NO. 32 FINANCIAL RISK MANAGEMENT**The Groups' activities expose it to credit risk, liquidity risk and market risk**

Risk	Exposure arising from	Measurement	Management
Credit Risk	Cash and cash equivalents, financial assets and trade receivables	Credit ratings/Aging analysis, credit evaluation	Diversification of counter parties, investment limits, check on counter parties basis credit rating and number of overdue days
Liquidity Risk	Other liabilities	Maturity analysis	Maintaining sufficient cash/cash equivalents and marketable securities
Market Risk	Financial assets and liabilities not denominated in INR	Sensitivity analysis	Constant evaluation and proper risk management policies

The Board provides guiding principles for overall risk management as well as policies covering specific areas such as foreign exchange risk, credit risk and investment of surplus liquidity.

A. Credit risk

Credit risk refers to the risk of a counter party default on its contractual obligation resulting into a financial loss to the Group. The maximum exposure of the financial assets represents trade receivables and other receivables.

B. Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in raising funds to meet its commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial assets quickly at close to its fair value.

The Group manages liquidity risk by maintaining adequate reserves and banking facilities by continuously monitoring forecast and actual cash flows and by matching the maturity profiles of financial assets and liabilities.

Contractual maturities of significant financial liabilities are as follows:

(₹ in lacs)

Particulars	Less than or equal to one year	More than one year	Total
As on 31st March 2026			
Financial liabilities			
Long term borrowings	-	184.27	184.27
Short term borrowings	58.68	-	58.68
Trade payables	485.58	-	485.58
Other financial liabilities	140.49	4.77	145.26
Total financial liabilities	684.75	189.04	873.79
As on 31st March 2025			
Financial liabilities			
Long term borrowings	-	243.06	243.06
Short term borrowings	391.88	-	391.88
Trade payables	353.35	-	353.35
Other financial liabilities	131.06	6.37	137.43
Total financial liabilities	876.29	249.43	1125.72

C. Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Such changes in the values of financial instruments may result from changes in foreign currency exchange rates, interest rates, credit, liquidity and other market changes.

The Group has several balances in foreign currency and consequently, the Group is exposed to foreign exchange risk. The Group evaluates exchange rate exposure arising from foreign currency transactions and follows established risk management policies.

a) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with floating interest rates. The Group manages its interest rate risk by having a balanced portfolio of fixed and variable rate loans and borrowings.

b) Interest rate sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected. With all other variables held constant, the Group's profit before tax is affected through the impact on floating rate borrowings, as follows:

(₹ in lacs)

Particulars	Increase/decrease in basis points	Effect of profit before tax
March 31, 2026	+100	2.43
	-100	(2.43)
March 31, 2025	+100	6.35
	-100	(6.35)

c) Exposure in foreign currency – Hedged d) Exposure in foreign currency – Unhedged

(₹ in lacs)

Currency	31 st March 2026	31 st March 2026
Option Contract - Buy		
JPY		
	-	163.00

d) Exposure in foreign currency – Unhedged

(₹ in lacs)

Currency	31 st March 2026	31 st March 2026
Receivables		
GBP	0.10	0.04
USD	9.67	6.61
EURO	8.92	7.62

e) Foreign currency sensitivity

The Group is mainly exposed to changes in USD and EURO. The below table demonstrates the sensitivity to a 5% increase or decrease in the USD and EURO against INR, with all other variables held constant. The sensitivity analysis is prepared on the net unhedged exposure of the Group as at reporting date. 5% represents management's assessment of reasonably possible change in foreign exchange rate.

(₹ in lacs)

Particulars	Currency	Change in rate	Effect of profit
March 31, 2026	USD	+5%	45.76
	USD	-5%	(45.76)
March 31, 2025	USD	+5%	28.28
	USD	-5%	(28.28)
March 31, 2026	EURO	+5%	48.62
	EURO	-5%	(48.62)
March 31, 2025	EURO	+5%	35.19
	EURO	-5%	(35.19)

NOTE NO. 33 CAPITAL MANAGEMENT

The Group's capital management objective is to maximise the total shareholders' returns by optimising cost of capital through flexible capital structure that supports growth. Further, the Group ensures optimal credit risk profile to maintain/enhance credit rating.

The Group determines the amount of capital required on the basis of annual operating plan and long-term strategic plans. The funding requirements are met through internal accruals and long-term/short-term borrowings. The Group monitors the capital structure on the basis of net debt to equity ratio and maturity profile of the overall debt portfolio of the Group.

The following table summarises the capital of the Group:

(₹ in lacs)

Particulars	As at 31 st March 2026	As at 31 st March 2026
Total debt	242.95	634.94
Total equity	12245.16	11359.68
Total debt to equity ratio	0.02	0.06

Dividends

(₹ in lacs)

Dividends recognised in the financial statements	31st March 2026	31st March 2026
Final dividend for the year ended 31 st March of ₹ 1.00 (1.00) per equity share	99.20	99.20
Dividends not recognised in the financial statements		
The Board of Directors have recommended the payment of final dividend of ₹ 1.20 (1.00) per share for the financial year 2025-26. The proposed dividend is subject to the approval of the shareholders in the ensuing general meeting	119.04	99.20

NOTE NO. 34 CONTINGENT LIABILITIES

(₹ in lacs)

Particulars	31st March 2026	31st March 2026
1 In respect of guarantees given by the bank and counter guaranteed by the Company	176.11	169.32
2 In respect of disputed income tax liabilities	90.82	90.82
3 In respect of service tax and excise liabilities	-	2.76

NOTE NO. 35 EMPLOYEE BENEFITS

Liability for employee gratuity has been determined by an actuary, appointed for the purpose, in conformity with the principles set out in the Indian Accounting Standard 19 the details of which are as hereunder. The Company makes contributions to approved gratuity fund.

(₹ in lacs)

Particulars	31st March 2026	31st March 2026
Amount recognised in balance sheet		
Present value of funded defined benefit obligation	251.08	202.01
Fair value of plan assets	157.65	150.75
Net funded obligation	93.43	51.26
Expense recognised in the statement of profit and loss		
Current service cost	19.61	15.72
Interest on net defined benefit asset	4.49	2.86
Past service cost	49.25	-
Total expense charged to profit and loss Account	73.35	18.58
Amount recorded as other comprehensive income	-	-
Opening amount recognised in OCI outside profit & loss Account	-	-
Remeasurements during the period due to:		
Return on plan assets, excluding interest income	0.62	0.54
Actual (gain)/loses on obligation for the period	(6.14)	10.60
Closing amount recognised in OCI outside profit & loss account	(5.52)	11.14
Reconciliation of net liability/(asset)		
Opening net defined benefit liability/(asset)	51.26	39.77

NOTE NO. 35 EMPLOYEE BENEFITS (Contd.)

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2026
Expense charged to profit and loss account	73.35	18.58
Amount recognised outside profit and loss account	(5.52)	11.14
Benefits paid	(4.08)	-
Employer contributions	(21.58)	(18.23)
Closing net defined benefit liability/(asset)	93.43	51.26
Movement in benefit obligation		
Opening of defined benefit obligation	202.01	182.97
Current service cost	19.61	15.72
Past service cost	49.25	-
Interest on defined benefit obligation	14.71	13.15
Actuarial loss/(gain) arising from change in financial assumptions	(6.14)	10.60
Benefits paid	(28.36)	(20.43)
Closing of defined benefit obligation	251.08	202.01
Movement in plan assets		
Opening fair value of plan assets	150.75	143.20
Return on plan assets	(0.62)	(0.54)
Interest income	10.22	10.29
Contributions by employer	21.58	18.23
Benefits paid	(24.28)	(20.43)
Closing of defined benefit obligation	157.65	150.75

Principal actuarial assumptions

(₹ in lacs)

Particulars	31 st March 2026	31 st March 2026
Discount Rate	6.89%	6.65%
Salary escalation rate p.a.	7.00%	7.00%

Sensitivity analysis for significant assumption is as shown below:

(₹ in lacs)

No.	Particulars	31 st March 2026	31 st March 2026
1	Discount Rate - 1% Increase	(11.04)	(11.54)
2	Discount Rate - 1% Decrease	12.20	13.06
3	Salary - 1% Increase	11.09	11.91
4	Salary - 1% Decrease	(10.23)	(10.70)
5	Employee Turnover - 1% Increase	(0.22)	(0.16)
6	Employee Turnover - 1% Decrease	0.57	0.58

The following are the expected future benefit payments for the defined benefit plan:

(₹ in lacs)

No.	Particulars	31 st March 2026	31 st March 2026
1	Within the next 12 months	42.39	29.93
2	Between 2 and 5 years	118.46	77.93
3	Beyond 5 years	210.45	227.70

NOTE NO. 36 PRINCIPAL AMOUNT AND THE INTEREST DUE THEREON REMAINING UNPAID TO EACH SUPPLIER AT THE END OF EACH ACCOUNTING YEAR (BUT WITHIN DUE DATE AS PER MSMED ACT)

(₹ in lacs)

No.	Particulars	31 st March 2026	31 st March 2026
1	Principal amount and the interest due thereon remaining unpaid to each supplier at the end of each accounting year (but within due date as per MSMED Act)	-	-
2	Principal amount due to micro and small enterprise	154.74	105.45
3	Interest due on above	-	-

NOTE NO. 37 AS PER IND AS 24, DISCLOSURE OF TRANSACTIONS WITH RELATED PARTIES (AS IDENTIFIED BY THE MANAGEMENT) AS DEFINED IN IND AS ARE GIVEN BELOW

Sr. No.	Particulars	Country of incorporation
A	Associates	
1	Tamboli Enterprise Limited	India
2	Tamboli Travels & Tours	India
3	Fulchand P. Tamboli Charitable Trust	India
4	Vantagehigh LLP	India
B	Key management personnel and relatives	
1	Mr. Vaibhav Tamboli	Chairman and Managing Director
2	Mrs. Nikita V. Tamboli	Non Executive Director
3	Mr. Anand B. Shah	Independent Director
4	Mrs. Neha Gada	Independent Director
5	Mr. Suketu N. Shah	Independent Director
6	Mr. Bipin F. Tamboli	Relative of a Director
7	Mrs. Bharati B. Tamboli (upto 27.05.2024)	Non Executive Director
8	Mr. Vipul H Pathak	Whole Time Director & Chief Financial Officer
9	Ms. Priyanka D Jasani	Company Secretary

NOTE NO. 37 AS PER IND AS 24, DISCLOSURE OF TRANSACTIONS WITH RELATED PARTIES (AS IDENTIFIED BY THE MANAGEMENT) AS DEFINED IN IND AS ARE GIVEN BELOW: (Contd.)

(₹ in lacs)

Nature of transactions	Year ended 31 st March 2026	Year ended 31 st March 2025
Associates		
Purchase of material and services		
Tamboli Travels & Tours	50.42	51.13
Tamboli Enterprise Limited	0.76	0.20
Vantagehigh LLP	0.93	-
Total	52.11	51.33
Sale of Materials and services		
Tamboli Enterprise Limited	-	36.80
Corporate Social Responsibilities		
Fulchand P. Tamboli Charitable Trust	4.35	28.99
Donation given		
Fulchanf P. Tamboli Charitable Trust	2.50	2.50
Rent Income		
Vantagehigh LLP	1.28	-
Outstanding balances:		
Trade Payables		
Tamboli Travels & Tours	3.14	0.24
Key management personnel		
Professional Fees		
Mr. B F Tamboli	18.00	18.00
Mr. Suketu N. Shah	7.50	12.00
	25.50	30.00
Employee benefit expenses		
Mr. Vaibhav Tamboli	171.63	159.92
Mr. Vipul H Pathak	17.65	16.05
Others	2.34	2.16
	191.62	178.13
Sitting fees		
Mr. Vaibhav Tamboli	2.55	3.45
Mrs. Nikita V. Tamboli	2.02	2.55
Mr. Anand B. Shah	0.96	0.72
Mrs. Neha R Gada	0.96	0.98
Mr. Suketu N. Shah	2.56	2.88
Mrs. Bharati B. Tamboli	-	0.31
Mr. Vipul H. Pathak	0.94	0.94

NOTE NO. 37 AS PER IND AS 24, DISCLOSURE OF TRANSACTIONS WITH RELATED PARTIES (AS IDENTIFIED BY THE MANAGEMENT) AS DEFINED IN IND AS ARE GIVEN BELOW: (Contd.)

(₹ in lacs)

Nature of transactions	Year ended 31 st March 2026	Year ended 31 st March 2025
Total	9.98	11.83
Outstanding Balances		
Other Financial Liabilities		
Mr. Vaibhav Tamboli	31.82	22.27

NOTE NO. 38 DISCLOSURE IN TERMS OF SCHEDULE III OF THE COMPANIES ACT, 2013

(₹ in lacs)

Particulars	Net Assets		Share in profit or (loss)		Share in other comprehensive income		Share in total comprehensive income	
	As a % of consolidated net assets	₹	As a % of consolidated profit or loss	₹	As a % of consolidated other comprehensive income	₹	As a % of consolidated total comprehensive income	₹
1. Parent								
Tamboli Industries Limited	15.12	1851.18	12.81	125.62	-	-	12.76	125.62
2. Subsidiaries								
Tamboli Castings Limited	87.25	10683.98	106.03	1039.70	100.00	4.13	106.01	1043.83
Add/(Less): Inter- company eliminations	(2.37)	(290.00)	(18.84)	(184.77)	-	-	(18.76)	(184.77)
Total	100.00	12245.16	100.00	980.55	100.00	4.13	100.00	984.68

NOTE NO. 39 SEGMENT REPORTING

The Group is organised into business units based on its products and services and has identified three reportable segments as follows:

- a) Investment activities
- b) Trading activities
- c) Manufacturing activities

The management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the financial statements. The Group's financing (including finance costs and finance income) and income taxes are managed on a Group basis and are not allocated to operating segments.

Segment Revenues, Results and Other Information

(₹ in lacs)

Particulars	Investment		Trading		Manufacturing		Total	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
REVENUE								
External revenue	150.96	204.04	-	36.80	7892.09	6650.01	8043.05	6890.85
Inter segment revenue	210.60	152.60	-	-	-	-	210.60	152.60
Total	361.56	356.64	-	36.80	7892.09	6650.01	8253.65	7043.45
Less: Elimination- Inter Segment revenue	(210.60)	(152.60)	-	-	-	-	(210.60)	(152.60)
Total Revenue	150.96	204.04	-	36.80	7892.09	6650.01	8043.05	6890.85
SEGMENT RESULTS	135.08	126.24	-	0.49	1252.15	986.74	1387.23	1113.47
Less: Unallocable expenditure/(income) net of unallocable income/ expenditure	-	-	-	-	-	-	-	-
Operating Profit/(loss)	135.08	126.24	-	0.49	1252.15	986.74	1387.23	1113.47
Less: Interest Expenses	-	-	-	-	43.41	60.24	43.41	60.24
Profit/(loss) before tax	135.08	126.24	-	0.49	1208.74	926.50	1343.82	1053.23
Less: Tax expenses	9.46	18.82	-	-	353.81	262.95	363.27	281.77
Net Profit/(loss) after tax	125.62	107.42	-	0.49	854.93	663.55	980.55	771.46

Segment Assets and Liabilities

(₹ in lacs)

Particulars	Investment		Trading		Manufacturing		Total	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Segment Assets	3881.39	3261.52	-	-	9587.54	9456.38	13468.93	12717.90
Unallocated Corporate Assets	-	-	-	-	-	-	-	-
Total Assets	3881.39	3261.52	-	-	9587.54	9456.38	13468.93	12717.90
Segment Liabilities	10.95	31.01	-	-	1212.82	1327.21	1223.77	1358.22
Unallocated Corporate Liabilities	-	-	-	-	-	-	-	-
Total Liabilities	10.95	31.01	-	-	1212.82	1327.21	1223.77	1358.22

Revenue from External Customers

(₹ in lacs)

Particulars	2025-26	2024-25
India	2385.90	1294.98
Outside India	5657.15	5595.87
Total revenue as per statement of profit & loss	8043.05	6890.85

NOTE NO. 40 ADDITIONAL REGULATORY INFORMATION

Additional Regulatory Information pursuant to clause 6L of General Instructions for preparation of Balance Sheet as given in Part I of Division II of Schedule III to the Companies Act, 2013, are given hereunder to the extent relevant and other than those given elsewhere in any other notes to the financial Statement.

- a. The title in respect of self-constructed buildings and title deeds of all other immovable properties (other than properties where the Group is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Group as at the balance sheet date.
- b. The Group do not have any Benami property, where any proceeding has been initiated or pending against the Group for holding any Benami property.
- c. The Group have not traded or invested in Crypto currency or Virtual Currency during the financial year.
- d. The Group have not been declared as a willful defaulter by any lender who has powers to declare a the group as a willful defaulter at any time during the financial year or after the end of reporting period but before the date when the financial statements are approved.
- e. As contended by the management and as verified by the Auditors on sample test check basis, the Group does not have any transactions with struck-off companies.
- f. The Group do not have any transactions which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- g. The Group have complied with the number of layers prescribed under clause (87) of section 2 of the Companies Act 2013 read with Companies (Restrictions on number of Layers) Rules, 2017.
- h. The Group have not advanced or loaned or invested funds to any other person(s) or entity(is), including foreign entities(intermediaries), with the understanding that the intermediary shall;
 - i. Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries), or
 - ii. Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- i. The Group have not received any funds from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall;
 - i. Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate beneficiaries), or
 - ii. Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- j. The group do not have any charges or satisfaction which is yet to be registered with the Registrar of Companies (ROC) beyond the statutory period.
- k. Quarterly returns or statements of current assets filed by the companies with banks are generally in agreement with the books of accounts.
- l. The group have used the borrowings from banks for the specific purpose for which it was obtained.
- M. The Group is operating under ERP environment which is fully integrated financial accounting and reporting system. The management confirms that the accounting software used by the Group for maintaining books of account has a feature of recording audit trail (edit log) facility which has been operated throughout the year for all transactions recorded in the software and the audit trail feature is not being tampered with.

41 Two step-down subsidiaries of the Parent Company viz. Tamboli Metaltech Private Limited and Tamboli Profiles Private Limited were, during the year 2024-25, amalgamated with the wholly-owned subsidiary of the Parent Company viz. Tamboli Castings Limited w.e.f. 1st April 2024 in accordance with the provisions of section 233 and other relevant provisions of the Companies Act 2013. The said scheme of amalgamation has been approved by the Ministry of Corporate Affairs vide its order dated 24th March 2025.

42 Effective 21st November 2025, the Government of India has consolidated multiple existing labour legislation into a unified framework comprising four Labour Codes (collectively referred to as the 'New Labour Codes'). These legislative changes have revised the definition of wages for the purpose of computation of employee benefits and expanded the scope and eligibility of certain employees related social security benefits. Considering the materiality, regulatory-driven and non-recurring nature of this impact, an incremental impact of ₹. 59.78 lacs (consisting of long-term employee

benefits) have been recognized as an exceptional item in the consolidated financial results during the year.

43 Balances for trade receivables, trade payables and loans and advances are subject to confirmations from the respective parties.

44 All the amounts are stated in ₹ in lacs, unless otherwise stated.

45 Figures of previous years have been regrouped and rearranged wherever necessary.

Signatures to Notes No. 1 to 45

As per our Report of even date
For **P A R K & COMPANY**
Chartered Accountants

Ashish Dave
Partner

Place: Bhavnagar
Dated: May 7, 2026

FOR AND ON BEHALF OF THE BOARD

Vaibhav B. Tamboli
Chairman and Managing
Director
DIN: 00146081

Nikita V. Tamboli
Director
DIN: 06870441

Vipul H. Pathak – CFO
DIN: 09391337

Priyanka D. Jasani
– CS
PAN: ASJPJ1047M

Annexure A

ELECTRONIC CLEARING SERVICES (ECS) MANDATE FORM

(For use by Investors holding shares in physical form)

To,
Tamboli Industries Limited
C/o. MCS Share Transfer Agent Ltd
101, Shatdal Complex, Opp. Bata Show Room,
Ashram Road, Ahmedabad 380 009

Dear sirs,

FORM FOR ELECTRONIC CLEARING SERVICES FOR PAYMENT OF DIVIDEND

Please fill-in the information in CAPITAL LETTERS in ENGLISH ONLY

For shares held in physical form

FOR OFFICE USE ONLY

Master Folio No.

For shares held in electronic form

ECS

Ref. No.

DP Id

Client Id

Name of Sole/First holder

Bank Name

Branch Name

Branch Code

(9 Digits Code Number appearing on the MICR Band of the cheque supplied by the Bank). Please attach a xerox copy of a cheque or a blank cheque of your bank duly cancelled for ensuring accuracy of the banks name, branch name and code number.

Account Type
(Please Tick (✓) wherever applicable)

Savings ☐

Current ☐

Cash Credit ☐

A/c No. (as appearing in the cheque book)

Effective date of this mandate

I, hereby declare that the particulars given above are correct and complete. If any transaction is delayed or not effected at all for reasons of incompleteness of information supplied as above, the Company/MCS Share Transfer Agent Ltd, will not be held responsible. I agree to avail ECS facility provided by RBI, as and when implemented by RBI/Tamboli Industries Limited.

I further undertake to inform the Company any change in my Bank/branch and account number.

Dated :

.....
(Signature of Sole/First holder)

Notes:

- Whenever the Shares in the given folio are entirely dematerialised, then this ECS mandate form will stand cancelled.
- For Shares held in dematerialised mode nomination is required to be filed with the Depositor Participant in their prescribed form.



TAMBOLI INDUSTRIES LIMITED

18th Annual Report of Tamboli Industries Limited

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