Ref. No. AL/SECT/2026-27/60

August 26, 2026

To,
BSE Limited
Listing Dept./ Dept. of Corporate Services
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai - 400001

Security Code : 500101
Security ID : ARVIND

To,
National Stock Exchange of India Limited
Listing Dept., Exchange Plaza, 5th Floor
Plot No. C/1, G. Block
Bandra-Kurla Complex
Bandra (E), Mumbai - 400051

Symbol : ARVIND

Dear Sir / Madam,

Sub.: Notice of Annual General Meeting along with Integrated Annual Report of the Company for FY 2025-26

The Annual General Meeting ("AGM") of the Company will be held on **Tuesday, 22nd September, 2026 at 11:00 A.M. (IST)** through Video Conferencing/Other Audio Visual Means.

Pursuant to Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Notice of AGM along with Integrated Annual Report of the Company for the financial year 2025-26, which is being sent to all the members through electronic mode, who have registered their e-mail addresses with the Depositories / Company /Registrar and Transfer Agent. The Members who's E-mail ID are not registered, a letter providing a web-link for accessing Notice of the AGM and Integrated Annual Report for FY 2025-26 is being sent.

Remote E-voting timelines:

Item	Details & Schedule
E-voting service provider	National Securities Depository Limited
EVEN	141505
E-Voting Start Date and time	Saturday, 19th September, 2026 at 9:00 A.M. (IST)
E-Voting End Date and time	Monday, 21st September, 2026 at 5:00 P.M. (IST)
Cut Off Date for e-voting	Tuesday, 15th September, 2026

The Integrated Annual Report containing AGM Notice is also available on the website of the Company at Arvind Limited Annual Report

Kindly take the same on records.

Thanking you.

Yours faithfully,
For, Arvind Limited
Pritesh M Shah
Digitally signed by Pritesh M Shah
Date: 2026.08.26 18:05:06 +05'30'
Pritesh Shah
Company Secretary
Encl.: As above

NOTICE

NOTICE is hereby given that the Annual General Meeting ("AGM") of the members of Arvind Limited ("the Company") will be held on Tuesday, September 22, 2026 at 11:00 a.m. through Video Conference ("VC")/Other Audio Visual Means ("OAVM") (hereinafter referred to as "electronic mode") to transact the following Businesses (the venue of the meeting shall be deemed to be the registered office of the Company):

ORDINARY BUSINESS

1. To receive, consider and adopt the Audited Financial Statements [including consolidated financial statements] of the Company for the Financial Year ended March 31, 2026 and the reports of the Directors and Auditors thereon.
2. To declare dividend on equity shares for the Financial Year ended March 31, 2026.
3. To appoint a Director in place of Mr. Punit Lalbhai (DIN: 05125502), who retires by rotation and being eligible, offers himself for re-appointment.
4. To appoint a Director in place of Mr. Kulin Lalbhai (DIN: 05206878), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS

5. To consider and, if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

   "RESOLVED THAT pursuant to the provisions of Section 148 and any other applicable provisions of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), the remuneration of ₹4.15 Lakh (Rupees four lakhs fifteen thousand only) plus applicable taxes and reimbursement of out-of-pocket expenses in connection with the audit, payable to M/s. Kiran J. Mehta & Co., Cost Accountants, Ahmedabad having Firm Registration No. 000025, appointed by the Board to conduct the audit of the cost records of the Company for the Financial Year ending March 31, 2027, be and is hereby ratified and confirmed.

   RESOLVED FURTHER THAT the Board of Directors or any committee thereof be and is hereby authorised to do all such acts, deeds, matters, and things as may be necessary, desirable, or expedient to give effect to the aforesaid resolution."

6. To consider and if thought fit, to approve the following resolution as a Special Resolution:

   "RESOLVED THAT pursuant to the provisions of Sections 197, 198 and all other applicable provisions, if any, of the Companies Act, 2013 ("the Act") read with Schedule V thereto and the Rules made thereunder and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 including any amendment(s), statutory modification(s) or re-enactment(s) thereof for the time being in force and based on the recommendation of Nomination and Remuneration Committee and the Board of Directors of the Company, consent of members of the Company be and is hereby accorded for the payment of commission to the Director(s) of the Company who is/are neither in the whole-time employment nor Managing Director(s), in accordance with and up to the limits not exceeding 1% of the Net Profits of the Company as laid down under the provisions of Section 197 of the Act, computed in the manner specified in the Act, and paid to the Directors of the Company or some or any of them (other than the Managing Director and Whole-time Director(s)), for a period of 5 years from April 1, 2026 to March 31, 2031 in such manner and up to such amount within the above limit as the Board and/or Committee of the Board may, from time to time, determine based on objective performance criteria including but not limited to attendance at meetings, committee memberships/ chairmanships and overall strategic contribution to the Company.

   RESOLVED FURTHER THAT no single Non-Executive Director shall be paid a commission exceeding 50% of the total commission paid to all Non-Executive Directors combined in a particular Financial Year, unless specific prior approval from Shareholders is obtained.

   RESOLVED FURTHER THAT in case of no profits or inadequate profits in any Financial Year for a period of three (3) years from April 01, 2026 to March 31, 2029, the payment of commission to Directors of the Company (other than Managing Director and Whole-time Director) shall be as per the limits prescribed in Schedule V of the Act.

   RESOLVED FURTHER THAT for the purpose of giving effect to this resolution, the Board and/or Committee of the Board be and are hereby authorised to take all actions and to do all such deeds, matters and things, as it may in its reasonable judgement deem necessary, proper or desirable and to settle any questions, difficulty or doubt that may arise in this regard within the parameters approved by the Shareholders herein.

Registered Office:
Naroda Road
Ahmedabad - 382345

Date: May 15, 2026

By Order of the Board

Pritesh Shah
Company Secretary
Membership No. F12331

NOTES

1. Pursuant to SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 03, 2024 and Circular No. 20/2020 dated May 05, 2020 latest amended by Circular No. 03/2025 dated September 22, 2025, issued by the Ministry of Corporate Affairs and all other relevant circulars issued from time to time, annual general meeting can be held through video conferencing (VC) or other audio visual means (OAVM) without physical attendance of the Members at the AGM venue. Hence, Members can attend and participate in the ensuing AGM through VC/OAVM.
2. The Notice of the Annual General Meeting along with the Annual Report for the Financial Year 2025-26 is being sent only by electronic mode to those Members whose email addresses are registered with the Company/ Depository Participants as on Cut-off date in accordance with the aforesaid MCA Circulars and circulars issued by SEBI. Members may note that the Notice of Annual General Meeting and Annual Report for the Financial Year 2025-26 will also be available on the Company's website https://www.arvind.com; websites of the Stock Exchanges i.e. National Stock Exchange of India Ltd and BSE Limited at www.nseindia.com and www.bseindia.com respectively.
3. Pursuant to the provisions of the Companies Act, 2013, a Member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the Annual General Meeting and hence the Proxy Form, Attendance Slip and Route Map of AGM are not annexed to the Notice.
4. Members attending the meeting through VC/OAVM shall be counted for the purposes of reckoning the quorum under Section 103 of the Companies Act, 2013.
5. In case of joint holders attending the AGM, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote.
6. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first-come first-served basis. This will not include large Members (Members holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first-come first-served basis.
7. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 setting out material facts concerning the business under Item Nos. 5 & 6 of the Notice, is annexed hereto. The relevant details, as required under Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard – 2 on General Meetings issued by the Institute of Company Secretaries of India, of the person seeking re-appointment as a Director under Item Nos. 3 & 4 of the Notice is also annexed to the Notice.
8. The Company has fixed **Friday, September 04, 2026** as the **"Record Date"** for determining entitlement of Members to receive dividend for the Financial Year ended on March 31, 2026, if approved at the Annual General Meeting.
9. Members whose names are recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Record Date shall be entitled for the dividend which will be paid within thirty days of date of Annual General Meeting, subject to applicable TDS.

   Effective April 01, 2024, SEBI has mandated that the Shareholders, who hold shares in physical mode and whose folios are not updated with any of the KYC details [viz., (i) PAN (ii) Contact Details (iii) Mobile Number (iv) Bank Account Details and (v) Signature], shall be eligible to get dividend only in electronic mode. Accordingly, payment of dividend, subject to approval at the AGM, shall be paid to physical holders only after the above details are updated in their folios. Shareholders are requested to complete their KYC by writing to the Company's RTA, MUFG Intime India Private Limited (Formerly Link Intime India Private Limited).
10. TDS ON DIVIDEND: Pursuant to the Income Tax Act, 2025, the Company would be required to deduct tax at source (TDS) at the prescribed rates on the dividend paid to its Members. The TDS rate would vary depending on the residential status of the member and the documents submitted by them and accepted by the Company. Accordingly, the above referred Final Dividend will be paid after deducting the TDS. The Company will be sending out individual communication to the Shareholders who have registered their email IDs with us. For the detailed process, the information is available on the Company's website at https://www.arvind.com/shareholder-communication.
11. Members are requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/mobile numbers, PAN, mandates,

nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc., to their DPs in case the shares are held by them in electronic form and to the Company's Registrars and Transfer Agents, MUFG Intime India Pvt. Ltd. (Formerly Link Intime India Pvt. Ltd.) in case the shares are held by them in physical form.

12. SEBI vide its notification dated January 25, 2022 has mandated that all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form. Members can contact the Company or MUFG Intime India Pvt. Ltd. (Formerly Link Intime India Pvt. Ltd.), for assistance in this regard.

13. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or MUFG Intime India Pvt. Ltd. (Formerly Link Intime India Pvt. Ltd.), the details of such folios together with the share certificates along with the requisite KYC Documents for consolidating their holdings in one folio. Requests for consolidation of share certificates shall be processed in dematerialized form.

14. As per the provisions of Section 72 of the Companies Act, 2013, the facility for making nomination is available to the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a Member desires to opt-out or cancel the earlier nomination and record a fresh nomination, the Member may submit the same in Form ISR-3 or Form SH-14, as the case may be. The said forms can be downloaded from the Company's website at https://www.arvind.com/shareholder-communication. Members are requested to submit the said form to their DPs in case the shares are held in electronic form and to the RTA at ahmedabad@in.mpms.mufg.com in case the shares are held in physical form, quoting their folio no(s).

15. Members intending to require information about accounts in the meeting are requested to inform the Company at least 7 days in advance of the AGM.

16. Members are requested to note that, dividends if not encashed for a period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to the Investor Education and Protection Fund ("IEPF"). Further, all the shares in respect of which dividend has remained unclaimed for 7 consecutive years or more from the date of transfer to Unpaid Dividend Account shall also be transferred to IEPF Authority. In view of this, Members are requested to claim their dividends from the Company, within the stipulated timeline. The Members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an online application to the IEPF Authority in web Form No. IEPF-5 available on www.iepf.gov.in. For details, please refer to Corporate Governance Report which is a part of this report.

17. All documents referred to in the accompanying Notice of the AGM and explanatory statement shall be open for inspection without any fee at the Registered Office of the Company during normal business hours on any working day up to and including the date of the AGM of the Company.

18. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only.

19. **Instructions for e-Voting and joining the AGM are as follows:**

    I. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015, and MCA Circulars, the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has appointed National Securities Depository Limited ("NSDL") as the authorised agency, for facilitating voting through electronic means i.e. remote e-Voting and e-Voting during the AGM.

    II. Mr. Hitesh Buch, Practising Company Secretary (Membership No. FCS 3145, COP 8195) has been appointed as the Scrutinizer to scrutinize the e-Voting during the AGM and remote e-Voting in a fair and transparent manner.

    III. The Results of voting will be declared within 2 working days from the conclusion of the AGM. The declared Results, along with the Scrutinizer's Report will be submitted to the Stock Exchanges where the Company's equity shares are listed (BSE Limited & National Stock Exchange of India Limited) and shall also be displayed on the Company's website https://www.arvind.com and NSDL's website www.evoting.nsdl.com.

    IV. Voting rights of the Members for voting through remote e-Voting and voting during the AGM shall be in proportion to shares of the paid-up equity share capital of the Company as on the cut-off date i.e. Tuesday, September 15, 2026. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners (as at the end of the business hours) maintained by the depositories as on the cut-off date shall only be entitled to avail the facility of remote e-Voting and voting during the AGM.

V. The remote e-Voting facility will be available during the following period:

a. Commencement of remote e-Voting: 9:00 A.M. (IST) on Saturday, September 19, 2026.

b. End of remote e-Voting: 5:00 P.M. (IST) on Monday, September 21, 2026.

c. The remote e-Voting will not be allowed beyond the aforesaid date and time and the remote e-Voting module shall be disabled by NSDL upon expiry of aforesaid period.

VI. Those Members, who will be present in the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system during the AGM.

VII. The Members who have cast their vote by remote e-Voting prior to the AGM may also attend/ participate in the AGM through VC/OAVM but shall not be entitled to cast their vote again.

VIII. Any person, who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holds shares as of the cut-off date, may obtain the login ID and password by sending a request at evoting@nsdl.co.in mentioning their demat account number/ folio number, PAN, name and registered address. However, if he/she is already registered with NSDL for remote e-Voting then he/she can use his/her existing User ID and password for casting the vote.

IX. Process and manner for Remote e-Voting:

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual Shareholders holding securities in demat mode

In terms of SEBI circular dated December 09, 2020 on e-Voting facility provided by Listed Companies, Individual Shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email ID in their demat accounts in order to access e-Voting facility.

Login method for Individual Shareholders holding securities in demat mode is given below:

Type of Shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email ID/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the **"Beneficial Owner"** icon under **"Login"** which is available under **'IDeAS'** Section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' Section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App **"NSDL Speede"** facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on App Store Google Play
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi/Easiest facility, can login through their existing user ID and password. Option will be made available to reach e-Voting page without any further authentication. The users who login via Easi/Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System MyEasi Tab and then use your existing MyEasi username & password. 2. After successful login, the Easi/Easiest user will be able to see the e-Voting option for eligible companies where the e-Voting is in progress as per the information provided by Company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there are also links provided to access the systems of all e-Voting Service Providers, so that the users can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com. Click on login & New System MyEasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat account. After successful authentication, user will be able to see the e-Voting option where the e-Voting is in progress and also able to directly access the systems of all e-Voting Service Providers. 5. After successful authentication, user will be provided links for the respective ESP i.e. **NSDL** where the e-Voting is in progress.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at +91 22 48867000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911

B) Login Method for e-Voting and joining virtual meeting for Shareholders other than Individual Shareholders holding securities in demat mode and Shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' Section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can login at https://eservices.nsdl.com/with your existing IDEAS login. Once you login to NSDL eservices after using your login credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for Shareholders other than Individual Shareholders are given below:
   a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
   b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
   c) How to retrieve your 'initial password'?
      (i) If your email ID is registered with your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a.pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

(ii) If your email ID is not registered, please follow steps mentioned below in **process for those Shareholders whose Email IDs are not registered.**

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

   a) Click on **"Forgot User Details/Password?"** (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com

   b) **"Physical User Reset Password?"** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.

   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.

2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and cast your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".

3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

5. Upon confirmation, the message "Vote cast successfully" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the 'Print' option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for Shareholders

1. Institutional Shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/Authority letter etc. with attested specimen signature of the duly authorised signatory(ies) who are authorised to vote, to the Scrutinizer by e-mail to pcs.buchassociates@gmail.com with a copy marked to evoting@nsdl.com. Institutional Shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution/Power of Attorney/Authority Letter etc. by clicking on **"Upload Board Resolution/Authority Letter"** displayed under **"e-Voting"** tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-Voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for Shareholders available at the download Section of www.evoting.nsdl.com or call on toll free no.: +91 22 48867000 or send a request at evoting@nsdl.com

Process for those Shareholders whose email IDs are not registered with the depositories for procuring user ID and password and registration of email IDs for e-Voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of Shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhar Card) by email to investor@arvind.in.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhar Card) to investor@arvind.in If you are an Individual Shareholder holding securities in demat mode, you are requested to refer to the login method explained at **Step 1 (A)** i.e. **Login method for e-Voting and joining virtual meeting for Individual Shareholders holding securities in demat mode.**

3. Alternatively Shareholders/Members may send a request to evoting@nsdl.com for procuring user ID and password for e-Voting by providing above mentioned documents.

4. In terms of SEBI circular dated December 09, 2020 on e-Voting facility provided by Listed Companies, Individual Shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

The Instructions for Members for e-Voting on the Day of the AGM are as under:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-Voting.

2. Only those Members/Shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.

3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-Voting.

Instructions for Members for Attending the AGM through VC/OAVM are as under:

I. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the Members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

II. Members are encouraged to join the Meeting through Laptops for better experience.

III. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

IV. Please note that participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

V. Members who would like to express their views/ have questions may send their questions in advance mentioning their name, demat account number/folio number, email ID and mobile number at investor@arvind.in. The same will be replied by the company suitably.

VI. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the rights to restrict the number of speakers depending on availability of time for the AGM.

Registered Office:
Naroda Road
Ahmedabad - 382345

Date: May 15, 2026

By Order of the Board

Pritesh Shah
Company Secretary
Membership No. F12331

Explanatory Statement Under Section 102(1) of the Companies Act, 2013

Item No. 5

The Board, at its meeting held on May 15, 2026, based on recommendation of the Audit Committee, has approved the appointment and remuneration of M/s. Kiran J. Mehta & Co., Cost Accountants, Ahmedabad as the Cost Auditors to conduct the audit of the cost records of the Company for the Financial Year ending March 31, 2027 at a remuneration of ₹4.15 Lakh (Rupees four lakh fifteen thousand only) plus applicable taxes and out-of-pocket expenses.

In accordance with the provisions of Section 148(3) of the Act read with The Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors has to be ratified by the members of the Company. Accordingly, consent of the Members is sought for passing an Ordinary Resolution as set out in Item No. 5 of the Notice for ratification of the remuneration payable to the Cost Auditors for the Financial Year ending March 31, 2027.

None of the Directors or any Key Managerial Personnel or any relative of any of the Directors of the Company or the relatives of any Key Managerial Personnel is, in anyway, concerned or interested (financially or otherwise) in the above resolution.

The Board of Directors recommends the Ordinary Resolution set out in Item No. 5 for approval by the Members.

Item No. 6

The Non-Executive Directors (other than the Managing Director, Whole-time Directors) were paid commission not exceeding 1% per annum of the net profits of the Company in terms of the resolution passed by the Members at the Annual General Meeting held on August 18, 2021 and as decided by the Board of Directors of the Company. The said approval was valid for a period of five years from April 01, 2021 valid till March 31, 2026.

The said resolution has expired by efflux of time and accordingly in terms of Section 197, 198, Schedule V and other applicable provisions of the Companies Act, 2013, it is proposed to pass a fresh resolution by way of Special Resolution for the purpose of continuity of payment of such commission to Directors other than Managing Director and Whole-time Director for each Financial Year for further period of five (5) years commencing from April 01, 2026 to March 31, 2031.

To ensure alignment with the Company's performance and good corporate governance, the actual commission payable to each Non-Executive Director within the overall 1% limit shall be determined by the Board/Nomination and Remuneration Committee based on objective performance benchmarks. These criteria include the number of Board and Committee meetings attended, responsibilities undertaken (such as Chairmanship of critical committees like Audit and NRC) and the individual's strategic guidance and contribution to the Company's growth.

None of the Non-Executive Directors received any remuneration from Group Companies except Sitting Fees and Commission.

Further, the distribution of commission shall be structured such that no single Non-Executive Director receives more than 50% of the total commission pool in any given Financial Year.

In the event of loss or inadequacy of profits in any Financial Year, the Company proposes to pay minimum remuneration as per Schedule V of the Act for a maximum period of three (3) years (from April 1, 2026 to March 31, 2029). Other details pursuant to the provisions of Schedule V are as provided below:

I	**General Information:**		
	1	Nature of Industry	Textile Industry
	2	Date or expected date of commencement of commercial production	The Company was incorporated on June 01, 1931 and commenced commercial production thereafter.
	3	In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus	Not Applicable
	4	Financial performance based on given indicators	Financial performance of the Company as per Standalone Audited Financial Statements for the year ended March 31, 2026 are as under:
	5	Foreign investments or collaborations, if any	Not Applicable

Particulars	₹ In Crore
Total income	7,210.77
EBIDTA	732.22
Net Profit	297.57

II	**Information about the appointee:**	
1	Background details	Not Applicable
2	Past Remuneration	The remuneration paid to Non-Executive Directors of the Company for the last three financial years are as under:
3	Recognition or awards	Not Applicable
4	Job profile and his suitability	Not Applicable
5	Remuneration proposed	The details of the proposed remuneration have already been explained herein above.
6	Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin)	Not Applicable
7	Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel or other director, if any:	The Non-Executive Directors do not have any pecuniary relationship with the Company, other than in respect of the remuneration and sitting fees received by them. They also do not have any pecuniary relationship with the Managerial Personnel of the Company.
III	**Other Information:**	
1	Reason of loss or inadequate profit	The Company maintains a strong track record of profitability. This enabling provision is proposed purely as a proactive corporate governance measure to align with statutory frameworks and ensure continuity of Directors' remuneration.
2	Steps taken or proposed to be taken for improvement	The Company consistently focuses on broad strategic growth initiatives, overall operational efficiencies and continuous business optimisation to sustain its financial strength and market position.
3	Expected increase in productivity and profits in measurable terms	The Company aims to sustain its trajectory of positive year-on-year revenue and profit growth, ensuring continuous and long-term value creation for all stakeholders.

(in ₹)

Period	Commission	Sitting Fees	Total
FY 2025-26	43,33,905	19,60,000	62,93,905
FY 2024-25	36,00,800	16,80,000	52,80,800
FY 2023-24	41,00,000	17,20,000	58,20,000

The payment of remuneration by way of commission to Non-Executive Directors will be in addition to the sitting fees payable to them for attending each Meeting of the Board/ Committee.

The profiles, qualifications, and experience of the Non-Executive Directors eligible to receive this commission are provided in Annual report.

The special resolution set out under Item No. 6 of the accompanying notice is intended for seeking members' approval and the Board of Directors accordingly recommended the same.

The Non-Executive Directors (other than the Managing Director, Whole-time Directors) are interested in the said resolution either directly or indirectly. None of the Key Managerial Personnel or their relatives, except to the extent of their shareholding in the company are interested in this resolution.

ANNEXURE TO THE ITEM NO. 3 & 4 OF THE NOTICE

Details of Directors seeking appointment and reappointment:

(Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings ("SS-2"), issued by the Institute of Company Secretaries of India)

Name of the Director	Mr. Punit Lalbhai	Mr. Kulin Lalbhai
Director Identification Number (DIN)	05125502	05206878
Date of Birth and Age	March 12, 1982 (44 years)	August 13, 1985 (40 years)
Date of first appointment on the Board	July 26, 2012	July 26, 2012
Qualifications	• B.Sc. (Conservation Biology), University of California, USA • MES (Environmental Science), Yale University, USA • MBA (Strategy & General Management), INSEAD, France	• B.Sc. (Electrical Engineering), Stanford University, USA • MBA Harvard Business School, USA
Brief Profile & Experience/ Expertise in specific functional area	Mr. Punit Lalbhai is the Vice Chairman of Arvind Limited. He looks after the Group's interests in manufacturing businesses which include textiles, advanced materials and environmental solutions. He is an expert in new materials and sustainable technologies. He drives the Group's agenda on product innovation and environmental sustainability. He also spearheads Corporate Social Responsibility programmes at Arvind.	Mr. Kulin Lalbhai is the Vice Chairman of Arvind Limited. He is driving new initiatives in the consumer businesses of the Group. He has been instrumental in setting up several new retail concepts and also spearheads the Group's digital initiatives. He also plays an active role in the overall Corporate Strategy. Kulin drives the corporate affairs function at Arvind. He holds a leadership position in several industry bodies.
Number of Shares held in the Company as beneficial owner (as on date of the notice)	3714	NIL
Details of remuneration sought to be paid	As approved by Members by passing special resolution through postal ballot dated September 08, 2025.	As approved by members by passing special resolution through postal ballot dated September 08, 2025.
Remuneration last drawn	Please refer to Corporate Governance Report	Please refer to Corporate Governance Report
Number of Board Meetings attended (FY 2025-26)	5 out of 5	5 out of 5
Directorships in other Companies as on date of Notice (Excluding Foreign Companies)	**Unlisted Companies:** • Arvind PD Composites Private Limited • Arvind OG Nonwovens Private Limited • Confederation of Indian Textile Industry • Arvind Envisol Limited • AIC-LMCP Foundation • Arvind Advanced Materials Limited • Purfi Arvind Manufacturing India Private Limited • Arvind Indigo Foundation • Arvind Foundation **Listed Companies:** • The Anup Engineering Limited • Arvind Fashions Limited • Arvind SmartSpaces Limited • Deepak Nitrite Limited	**Unlisted Companies:** • Retailers Association of India • Arvind Youth Brands Private Limited • PVH Arvind Fashion Private Limited **Listed Companies:** • Zydus Wellness Limited • Arvind SmartSpaces Limited • Arvind Fashions Limited • The Anup Engineering Limited

Name of the Director	Mr. Punit Lalbhai	Mr. Kulin Lalbhai
Membership/Chairmanship of Committees of other Boards (as on March 31, 2026)	**Arvind Limited:-** • Risk Management Committee (Member) • Corporate Social Responsibility Committee (Chairman) • Environment, Social and Governance Committee (Chairman) • Management Committee (Member) **Deepak Nitrite Limited:-** • Nomination and Remuneration Committee (Member) • Stakeholders Relationship Committee (Member) • Corporate Social Responsibility Committee (Member) • Sustainability Committee (Chairman) **The Anup Engineering Limited:-** • Nomination and Remuneration Committee (Member) • Stakeholders Relationship Committee (Chairman) • Risk Management Committee (Chairman) • Corporate Social Responsibility Committee (Chairman) **Arvind Fashions Limited:-** • Corporate Social Responsibility Committee (Member) **Arvind SmartSpaces Limited:-** • Corporate Social Responsibility Committee (Chairman) • Management Committee (Member)	**Arvind Limited:-** • Management Committee (Member) **Zydus Wellness Limited:-** • Audit Committee (Member) • Nomination and Remuneration Committee (Chairman) • Risk Management Committee (Member) • Corporate Social Responsibility Committee (Member) **Arvind SmartSpaces Limited:-** • Nomination and Remuneration Committee (Member) • Stakeholders Relationship Committee (Chairman) • Management Committee (Chairman) **Arvind Fashions Limited:-** • Stakeholders Relationship Committee (Chairman) • Corporate Social Responsibility Committee (Chairman)
Listed Entities from which Director has resigned as Director in past three years	Nil	NIL
Inter-se relationship with other Directors and Key Managerial Personnel of the Company	Mr. Punit Lalbhai is the son of Mr. Sanjay Lalbhai, Chairman and brother of Mr. Kulin Lalbhai, Vice Chairman of the Company	Mr. Kulin Lalbhai is the son of Mr. Sanjay Lalbhai, Chairman and brother of Mr. Punit Lalbhai, Vice Chairman of the Company.