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Samvardhana Motherson International Limited
Head Office: C-14 A & B, Sector 1, Noida – 201301 Distt. Gautam Budh Nagar, U.P. India
Tel: +91-120-6752100, 6752278, Fax: +91-120-2521866, 2521966, Website www.motherson.com

May 20, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C/1, G-Block,
Bandra-Kurla Complex, Bandra (E),
Mumbai – 400051, Maharashtra, India

BSE Limited
1st Floor, New Trading Ring
Rotunda Building,
P.J. Towers, Dalal Street Fort,
Mumbai– 400001, Maharashtra, India

Symbol: MOTHERSON

Scrip Code: 517334

Ref.: **Audited Financial Results for quarter and financial year ended March 31, 2026**

Dear Sir(s) / Madam(s),

The Board of Directors of Samvardhana Motherson International Limited (the **"Company"**) at its meeting held on May 20, 2026, *inter-alia,* has:

a) approved Audited Standalone and Consolidated Financial Results of the Company for the quarter and financial year ended on March 31, 2026;

b) recommended a final dividend of INR 0.25/- (Twenty-Five Paise only) per equity share (face value of Re. 1/- each) on entire equity share capital consisting of 10,55,44,42,601 nos. of equity shares, for financial year 2025-26, subject to approval of shareholders at the ensuing Annual General Meeting (**"AGM"**) scheduled to be held on **July 30, 2026**. The final dividend, if declared, by the Shareholders at forthcoming AGM shall be paid within 30 days from date of declaration. The final dividend will be in addition to Interim Dividend of INR 0.35/- (Thirty-Five Paise only) paid for financial year 2025-26. Accordingly, the total dividend for financial year 2025-26 would aggregate to INR 0.60/- (Sixty Paise only) per equity share, as against INR 0.57/- (Fifty-Seven Paise only) (post bonus) per equity share paid for financial year 2024-25;

c) Pursuant to Regulation 42 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (**"SEBI LODR"**), the record date to determine shareholders who will be eligible to receive final dividend, subject to shareholders approval, will be **Tuesday, July 14, 2026**, as follows:

Symbol	**Type of security**	**Book Closure both days inclusive**		**Record Date**	**Purpose**
		From	**To**		
Motherson	Equity	NA	NA	July 14, 2026	Final Dividend

Pursuant to Regulation 33 of SEBI LODR, please find enclosed following:

1. Audited Standalone and Consolidated Financial Results for quarter and financial year ended on March 31, 2026;

2. Auditors' Reports on Standalone and Consolidated Financial Results for the quarter and financial year ended on March 31, 2026;

3. Presentation on performance of the Company for the quarter and financial year ended on March 31, 2026; and

4. Copy of the Press Release issued by the Company.

Pursuant to Regulation 33(3)(d) of SEBI LODR, as amended from time to time, we hereby declare that the Statutory Auditors of the Company have submitted their Report with unmodified opinion on Audited Financial Results of the Company (both Standalone and Consolidated) for the financial year ended March 31, 2026, as approved by the Board in its Meeting held today i.e. May 20, 2026.

The results will be uploaded on Company's website www.motherson.com in compliance with Regulation 46(2)(I)(ii) of SEBI LODR and will be published in the newspapers in terms of Regulation 47(1)(b) of SEBI LODR.

The Board Meeting of the Company commenced at 1000 Hours (IST) and concluded at 1420 Hours (IST).

The above is for your information and records.

Thanking you,

Yours truly,
For Samvardhana Motherson International Limited

ALOK GOEL
Digitally signed by ALOK GOEL
Date: 2026.05.20 14:23:10 +05'30'

Alok Goel
Company Secretary

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Samvardhana Motherson International Limited.

Q4 FY 2025-26 Results

20th May 2026

(All figures are Rs. in Crores unless specifically mentioned)

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Key Highlights 01/02.

Strong Close to a Record Year.

Performance at a glance.

Q4FY26 vs Q4FY25.

Revenue
Rs 34,309 Crores ↑ 17%

EBITDA
Rs 3,805 Crores ↑ 42%

Normalized PAT[1] (Concern Share)
Rs 1,674 Crores ↑ 66%

12MFY26 vs 12MFY25.

Revenue
Rs 126,104 Crores ↑ 11%

EBITDA
Rs 12,033 Crores ↑ 11%

Normalized PAT[1] (Concern Share)
Rs 4,258 Crores ↑ 17%

Highest ever quarterly and annual revenue driven by robust performance across businesses

Operational efficiencies and cost optimization (specially MPP) supported margins amid input cost inflation

External Environment

- **Emerging markets drove LV growth** in FY26; Planned **European OEM launches** in FY27 **expected to support growth**
- Developed market **CV industry ended FY26 on a positive note**; **outlook remains favorable** for FY27
- **Copper prices increased** sharply by ~16% QoQ, continuing **commodity cost pressures**
- Geopolitical tensions in the Middle East led to **crude price inflation** towards the end of the quarter




Notes :
1. Please refer slides 8 & 9 for details on Normalized PAT

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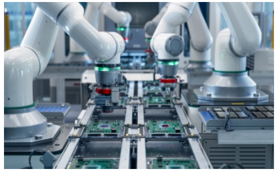
Key Highlights 02/02.

Outperformance driven by D.E.M.A.L. Capabilities.

Automotive.

All-time High revenue in the automotive business

Emerging Business.



Consumer Electronics 7.5x revenue growth YoY

Aerospace 40% revenue growth YoY

M&As and JVs.

M&As: Nexans, Yutaka for automotive capability expansion

JV: Hellman JV. for 4PL logistics capabilities

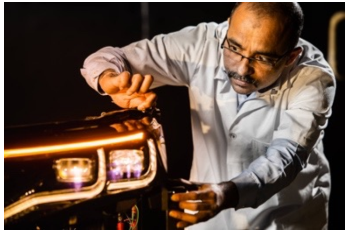
Improvement across parameters with investments focused on "Future Growth".

Strong booked business of USD 96 billion All-time high

Capex of Rs. 5,911 Cr for FY26 (49% of EBITDA) 4 New Greenfields announced

Leverage Ratio at 0.8x Down from 0.9x in FY25

Lowest ever in the Company's history



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Macro Economic and Automotive Industry Outlook.

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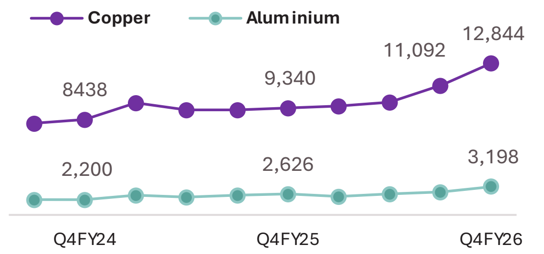
Geopolitical Tensions Driving Cost Inflation & Monetary Tightness.

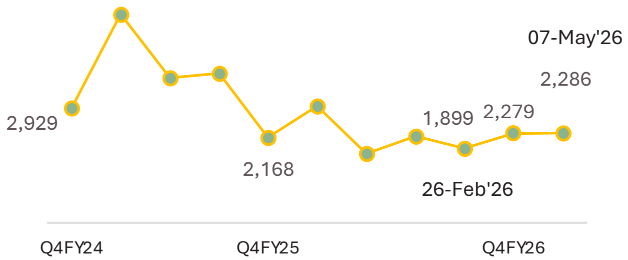
Copper & Aluminium
USD / Metric Tonne[1]

38% YoY & 16% QoQ in copper prices



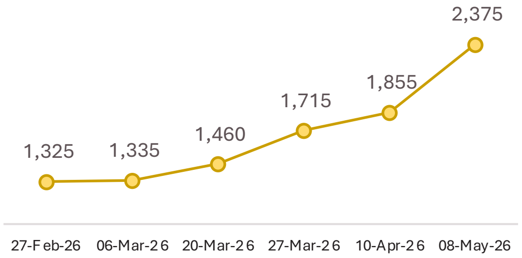
World Container Index
(USD[2])

20% since Feb-26 due to ME crisis

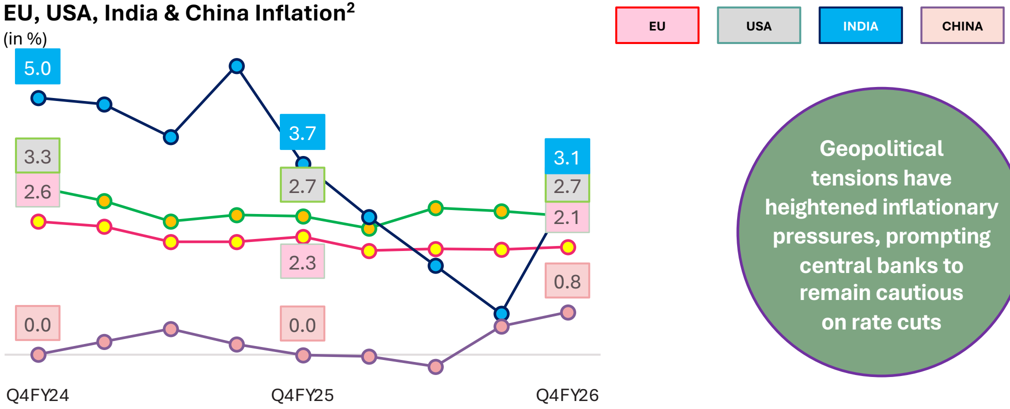


Polymer Price for Germany
Euro/ *Metric Tonne*

79% since Feb-26 due to ME crisis

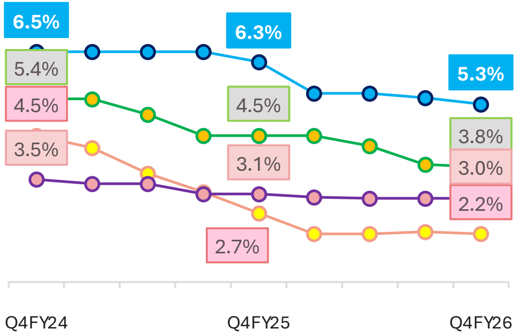


EU, USA, India & China Inflation[2]
(in %)



Geopolitical tensions have heightened inflationary pressures, prompting central banks to remain cautious on rate cuts

EU, USA , India & China Interest rates[2]
(in %)



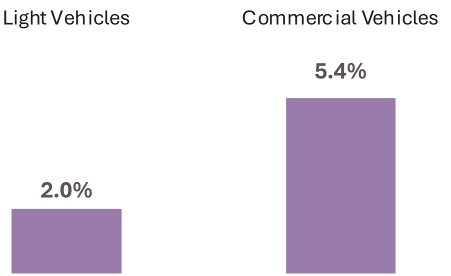
Sources: Bloomberg

1. Based on average of spot rates for the quarter; 2. All the data points are average for the closing numbers for each month in the quarter

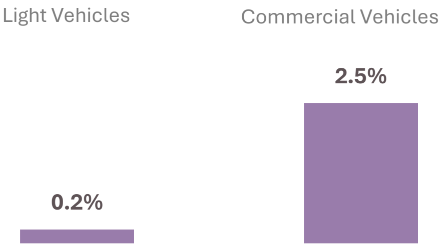
Industry back on Growth Trajectory with Performance Improvement Across Markets.

Data represents automotive production volumes on YoY basis

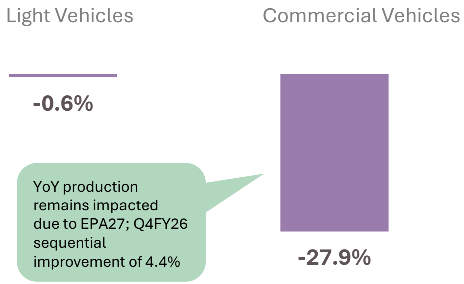
Global.



Europe.

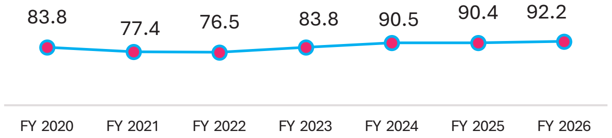


North America.

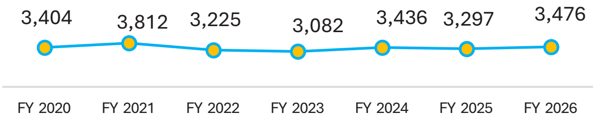


Production Volumes.

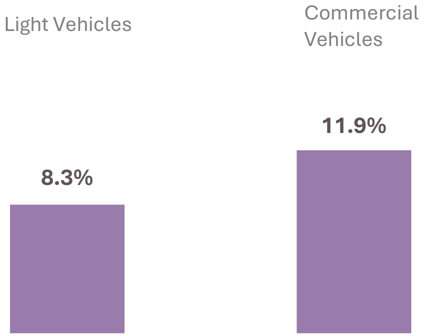
Global Light Vehicles (Nos are in million)



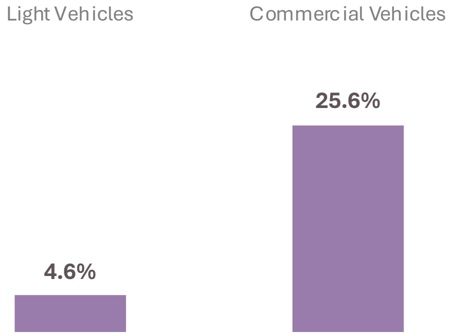
Global Commercial Vehicles (Nos are in thousand)



India.



Greater China.



Note: YoY represents production volume comparison between FY26 vs FY25

Source: *Light Vehicles: S&P Global Mobility; Light Vehicle Engine Type Production Forecast March 2026/ Commercial Vehicles: GlobalData; Commercial Vehicle Production Forecast April 2026*

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Financial Performance.

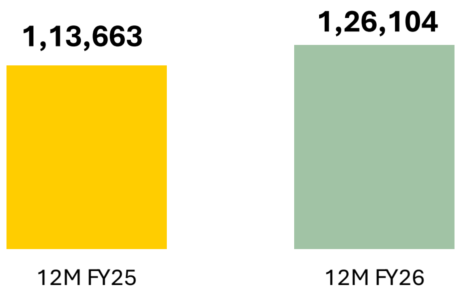
Best-ever Yearly Revenues with Steady Profitability.

Consolidated Financial Performance 12MFY26 vs 12MFY25

(all figures are Rs. in Crores)

Revenue

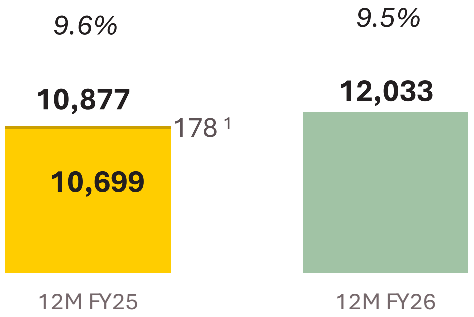
Growth 11%



Revenue
Growth was driven by strong momentum in emerging businesses, complemented by resilient performance across core businesses

EBITDA

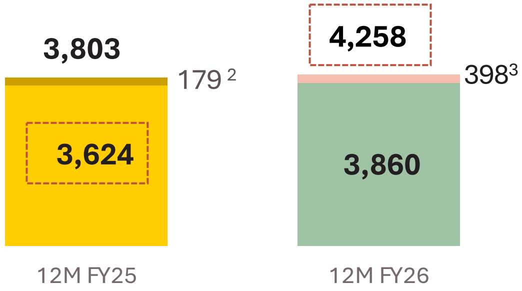
Growth 11%



EBITDA
Margins remained resilient despite commodity price inflation, supported by operational efficiencies and cost optimization initiatives

Normalized PAT (Concern Share)

Growth 17%



PAT
Improvement in PAT supported by lower finance cost

Notes :

1. *FY25 EBITDA includes a positive one-time fair valuation gain of INR 178 crores (included in other income) on account of acquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Limited in Q2FY25*
2. *FY25 PAT includes a positive impact of 179 crores on account of a) 133 crores of post tax impact of the one -time fair valuation gain for the acquisition of controlling interest in joint venture entity i.e MASL b) 45 crores as the net impact of Deferred tax assets creation and reversal in different businesses, amortization of upfront fee on prepayment of loan and accelerated depreciation on revaluation*
3. *FY26 PAT includes reported PAT (Concern share) less (i) impact of adjustment of exceptional expenses pertaining to provisions made in respect to business transformative measures in Central & Western Europe, amounting to 328 crores post-tax (379 crores pre-tax) (ii) new labor code cost impact of ~25 crores post tax (~33 crores pre-tax) and (iii) Impact of approximately 45 crores (post-tax) related to accelerated amortization of certain intangible assets*

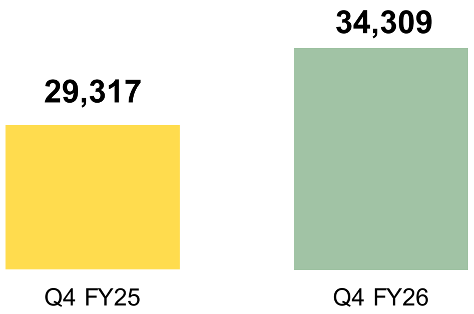
Highest-ever Quarterly Revenues with Recovery in Profitability.

Consolidated Financial Performance Q4FY26 vs Q4FY25

(all figures are Rs. in Crores)

Revenue

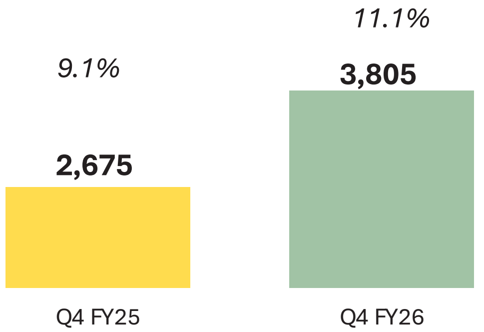
Growth 17% YoY



Revenue
Growth driven by robust performance across businesses, supported by the integration of Atsumitec

EBITDA

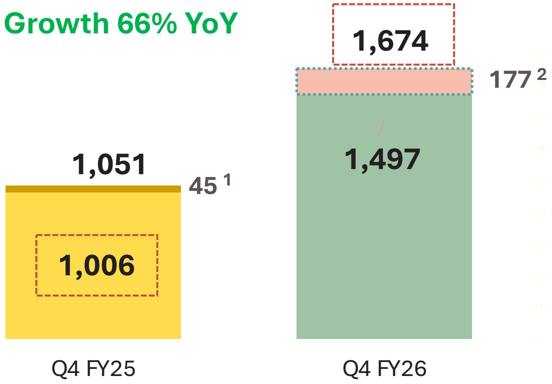
Growth 42% YoY



EBITDA
EBITDA improvement driven by margin improvement in MPP and emerging businesses, particularly Lighting & Electronics and Aerospace

Normalized PAT *(Concern Share)*

Growth 66% YoY

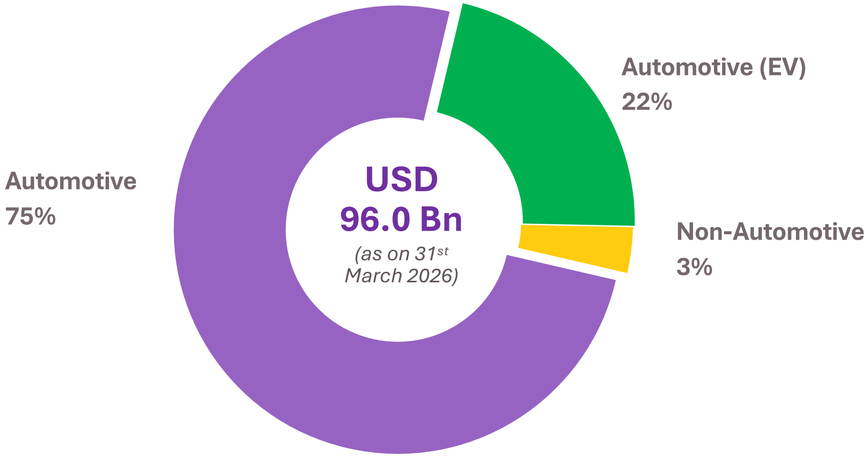


PAT
PAT growth driven by scale-up in business

Notes :

1. *Q4FY25 PAT includes positive impact of 45 crores as the net impact of Deferred tax assets creation and reversal in different businesses, amortization of upfront fee on prepayment of loan and accelerated depreciation on revaluation*
2. *Q4FY26 PAT includes reported PAT (Concern share) less (i) impact of adjustment of exceptional expenses pertaining to provisions made in respect to business transformative measures in Central & Western Europe, amounting to 177 crore post-tax (194 crore pre-tax)*

Strong & Diversified Booked Business.

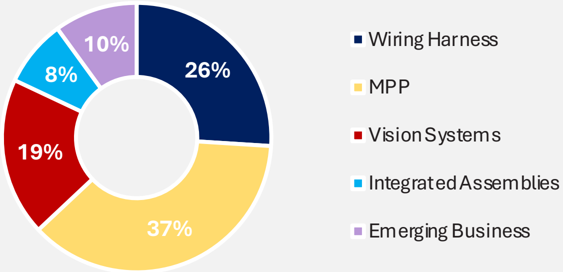


Segment-wise Breakup of automotive booked business (EV included)

LVs		*75%*
CVs		*13%*
Off Highway & Rolling Stock		*5%*
2-Wheelers		*3%*
Others		*4%*

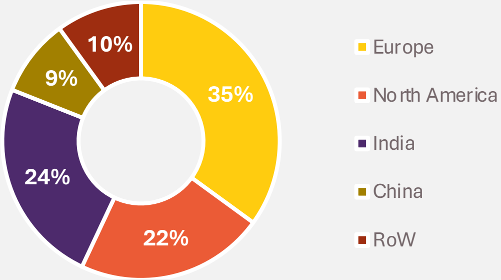
Booked Business by Segments

Diversification at Play



Booked Business by Geography

Globally Local



Note:

- *Booked businesses includes JVs which are unconsolidated*
- *EV booked business includes only pure EV programs and not electric versions of multi powertrain vehicles*
- *Booked business by geography is as per manufacturing location*

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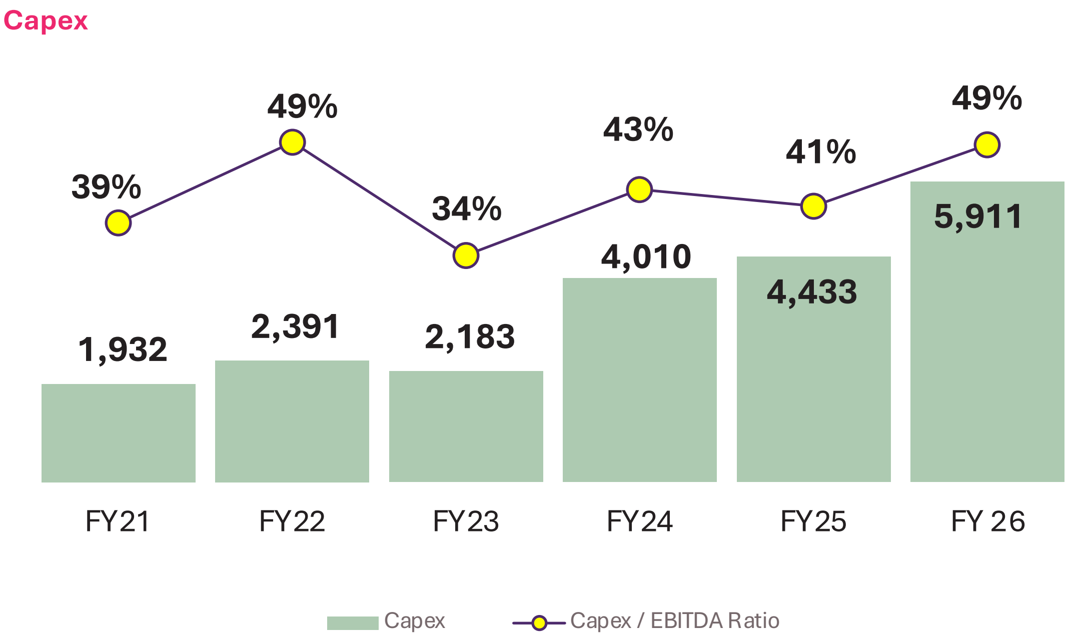
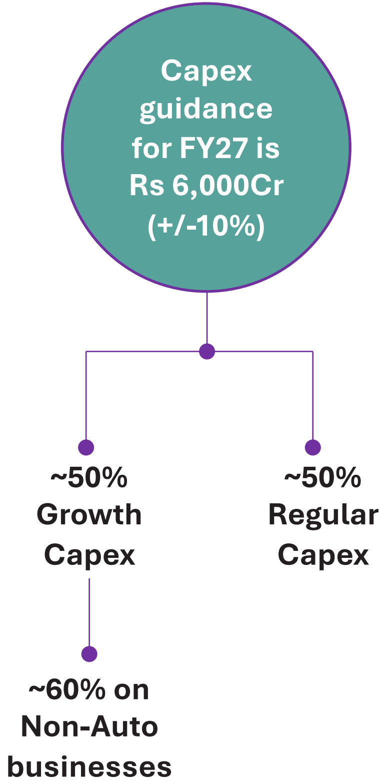
FY26 Capex in-line with Guidance Continued Growth Investments in FY27.

(all figures are Rs. in Crores)





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Capacity Expansion: 16 Facilities at Different Stages of Completion.

Business Division	No. of Ongoing Projects	Country	Product	Capability	SOP
Wiring Harness	04	India	Wires	Backward Integration	Q4FY27*
		Morocco	Wiring Harness	Capacity Expansion	Q1FY27
		Morocco	Wiring Harness	Capacity Expansion	Q1FY28
		Poland	Wires	Backward Integration	Q4FY27
Vision System	02	Morocco	Rear-view Mirrors	Capacity Expansion	Q1FY28
		India	ORVMs and SMT	Capacity Expansion	Q1FY28
Modules and Polymer Products	02	Poland	Polymer Products	Capacity Expansion	Q1FY27
		UAE		Capacity Expansion	Q1FY27
Lighting and Electronics	02	India	PCBA	New Capability	Q2FY27
			Consumer Electronics	Capacity Expansion and Backward Integration	Q3FY27
Aerospace	02	India	Semicon Machine Parts	New Capability	Q1FY27*
			Surface Treatment	Capacity Expansion	Q1FY27*
Elastomer	01	UAE	Rubber Components	Capacity Expansion	Q1FY27
Logistics	02	India	Package Handling Solutions	New Capability	Q3FY27
		Hungary		New Capability	Q3FY27
Technology & Industrial Solutions	01	India	Office Campus		Q4FY27

Actual photograph of the upcoming Greenfield in Poland

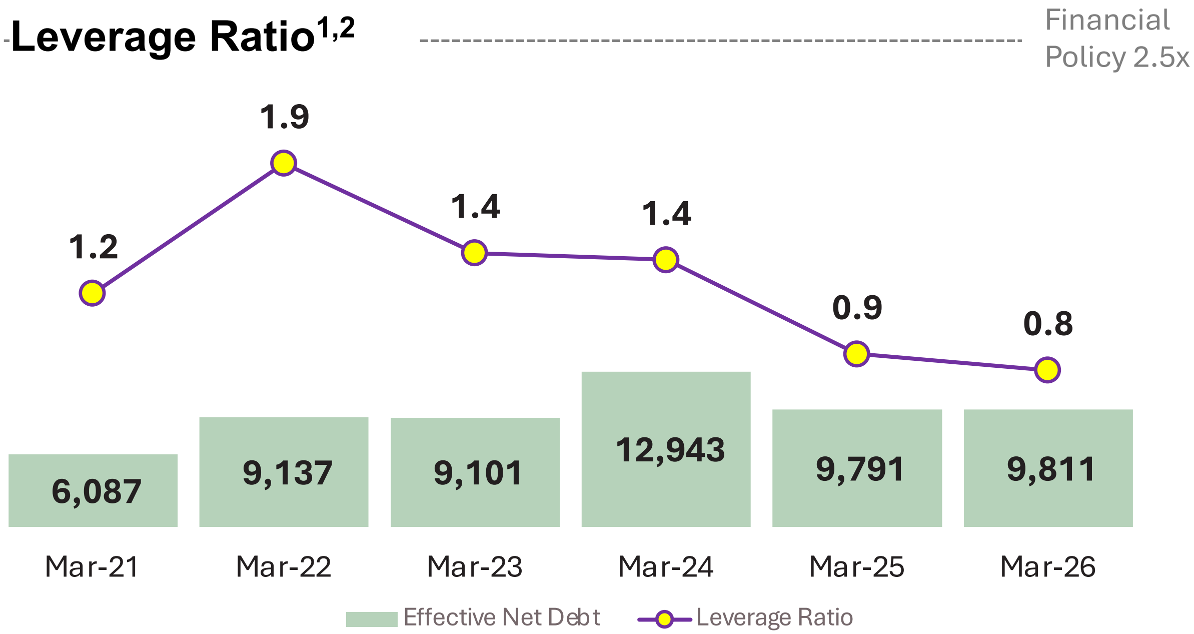
Emerging Markets (EMs) are the focal point of organic growth, with all expansion being done in EMs

Notes:
New capex announced post last disclosure
SOP in alignment with delayed customer programs

ORVM: Outside Rear-View Mirror
SMT: Surface Mount Technology
PCBA: Printed Circuit Board Assembly

Improving Leverage Ratio Despite Continuous Investment in Growth Capex.

(all figures are Rs. in Crores)



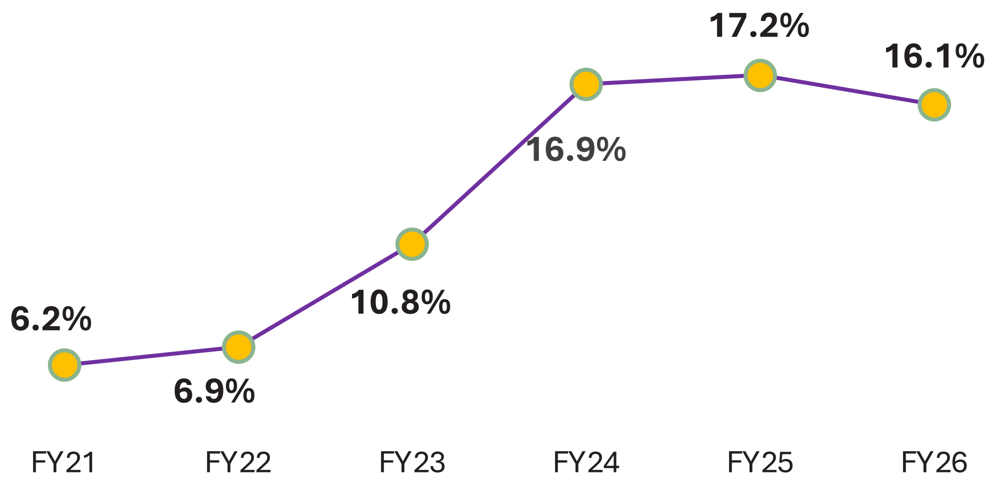
Lowest leverage ratio ever

Notes :

1. *Please refer to Slide 31 for definition of Effective net debt. CCD related debt has not been considered as it is a mandatorily convertible instrument without any actual payout of this debt, except for the contracted coupon rate*
2. *For less than 1 year old acquired assets, LTM EBITDA is considered for a like for like comparison for FY24 and FY25*

With Continuous Focus on ROCE.

Reported ROCE



Multiple greenfields were set up across geographies for auto and non-auto businesses

Notes :

- *Capital employed is adjusted for impact of fair valuation and intangible assets created due to group wide reorganization completed in March 31, 2022, and capital work in progress and intangible assets under development.*

Focus on long-term value creation with industry agnostic capabilities.

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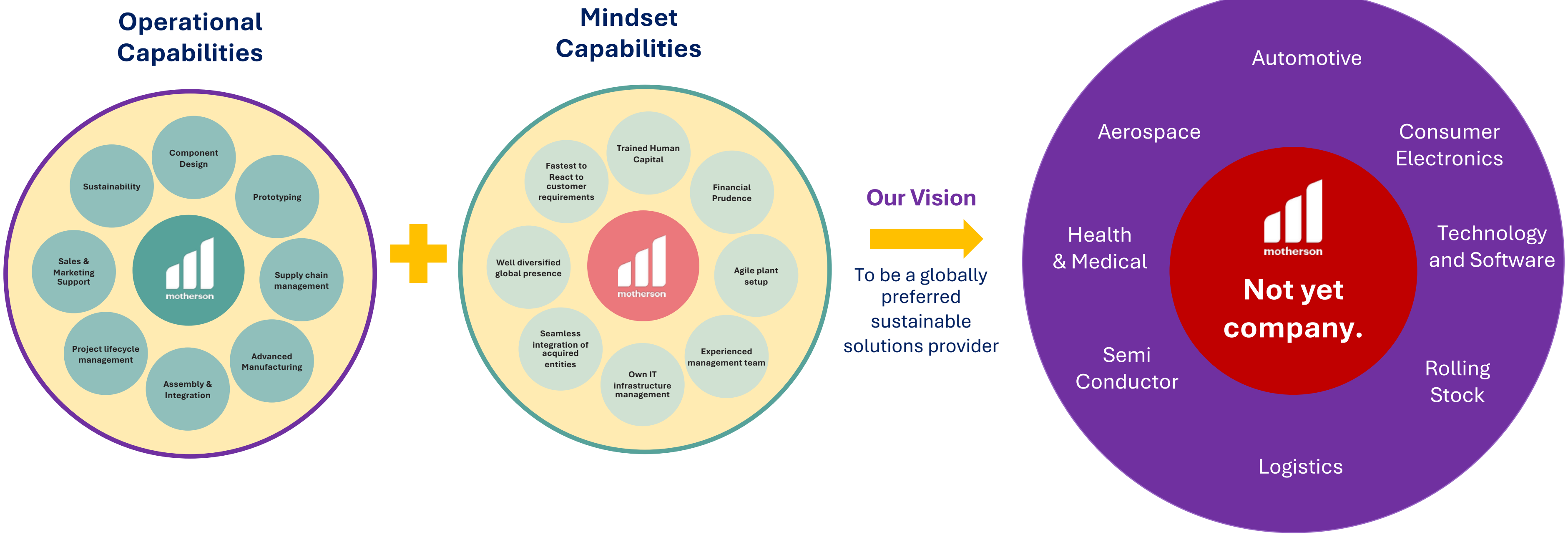
A global Design, Engineering, Manufacturing, Assembly and Logistics (D.E.M.A.L.) specialist...

Combining operational excellence, capabilities and strategic global presence to power multi-industry expansion

Unlocking new growth opportunities across multiple industries



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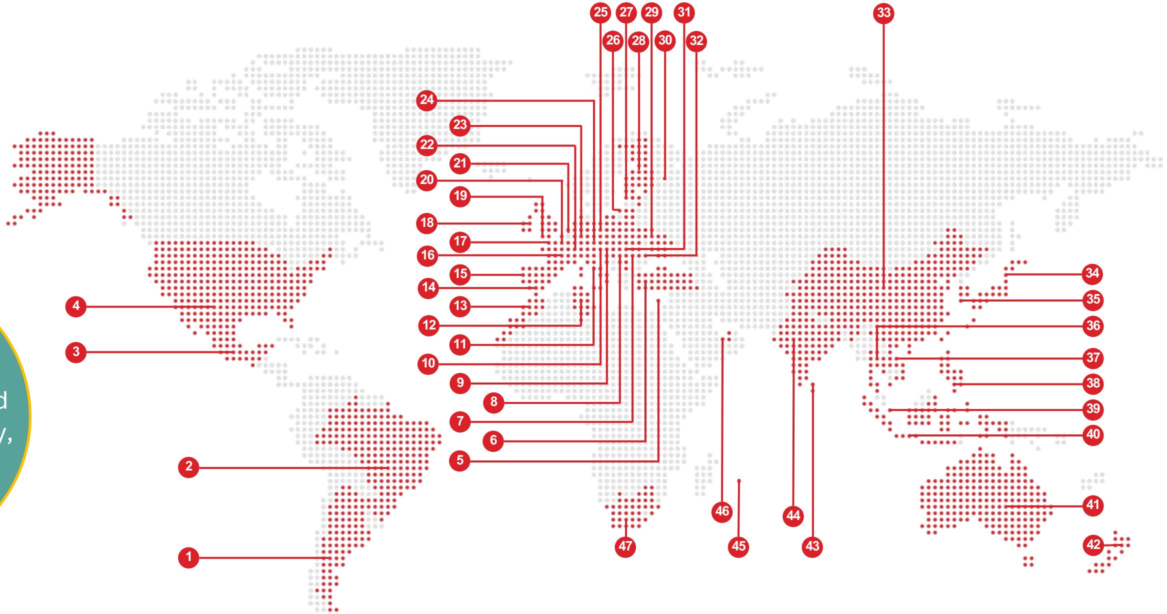
...with a Well-Diversified Global Presence.

Supporting customers from over 425 facilities across 47 countries*

A mix of design & engineering centres, manufacturing plants, and assembly facilities

Bases established for Aerospace, Logistics , Health and Medical & Technology, businesses outside India



Five Regional Chairman's Offices for Motherson

Americas

1 Argentina
2 Brazil
3 Mexico
4 USA

Europe and North Africa

5 Cyprus
6 Turkey
7 Serbia
8 Croatia
9 Slovakia
10 Austria
11 Italy
12 Tunisia
13 Morocco
14 Spain
15 Portugal
16 France
17 Jersey
18 Ireland
19 UK
20 Luxembourg
21 Netherlands
22 Switzerland
23 Germany
24 Czech Republic
25 Poland
26 Lithuania
27 Estonia
28 Finland
29 Ukraine
30 Russia
31 Hungary
32 Romania

China

33 China

Southeast Asia

34 Japan
35 South Korea
36 Thailand
37 Vietnam
38 Philippines
39 Singapore
40 Indonesia
41 Australia
42 New Zealand

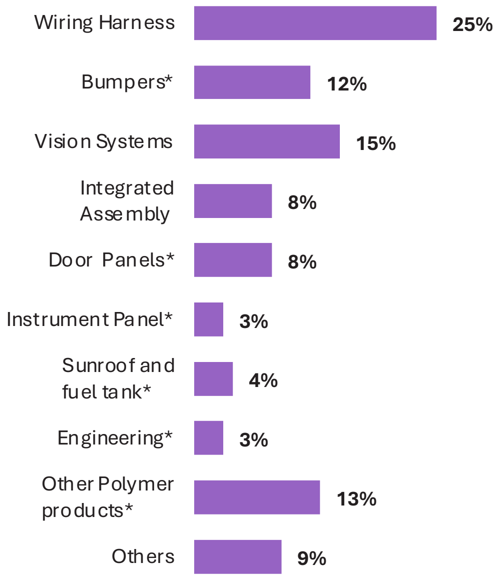
South Asia

43 Sri Lanka
44 India
45 Middle East
46 Mauritius
47 South Africa

*Including acquisition which is under regulatory approvals

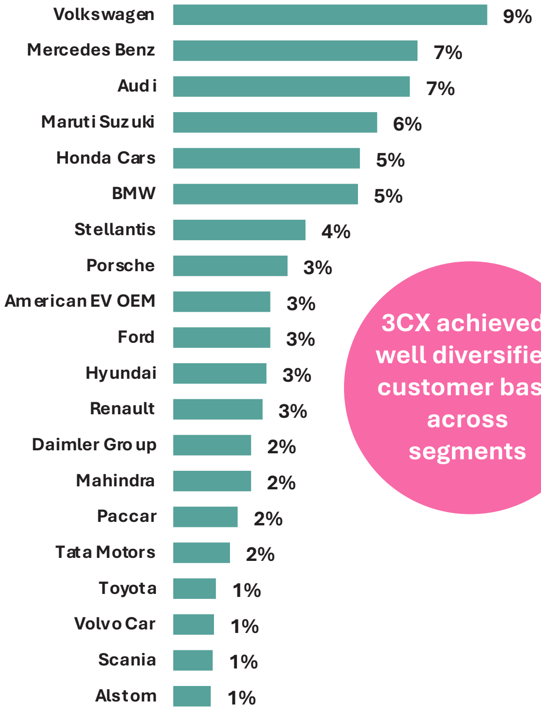
Consistently Improving Diversification Across all 3 Cs (3CX10).

Component wise.



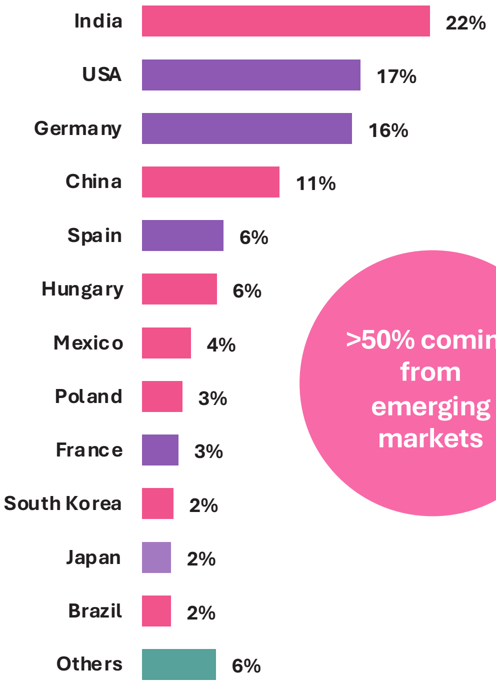
Customer wise.

(top 20 customers)



3CX achieved, well diversified customer base across segments

Country wise.



>50% coming from emerging markets

Note:
1. Total revenue considered is Revenue from operations (gross) which includes revenue from operations,100% of revenue from joint ventures and associates which are accounted as per the equity method.
2. Revenue by country is based on manufacturing locations except in certain cases of job works locations like Mexico and India.
** Under Modules and Polymer Products business division*

[1]Emerging markets defined as Brazil, China, India, Mexico Thailand, South Korea, South Africa, Czech Republic, Hungary, UAE, Turkey, Philippines, Indonesia, Poland as per MSCI Emerging Markets Index

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Divisional performance.

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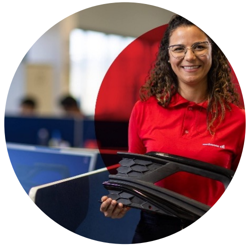
Delivering Solutions to Customers through Specialised Business Divisions.

01 Wiring Harness

02 Vision Systems



03 Modules & Polymer Products

04 Integrated Assemblies

05 Emerging Businesses

05 Elastomers

06 Lighting & Electronics

07 Precision Metals & Modules

08 Technology & Industrial Solutions

09 Aerospace

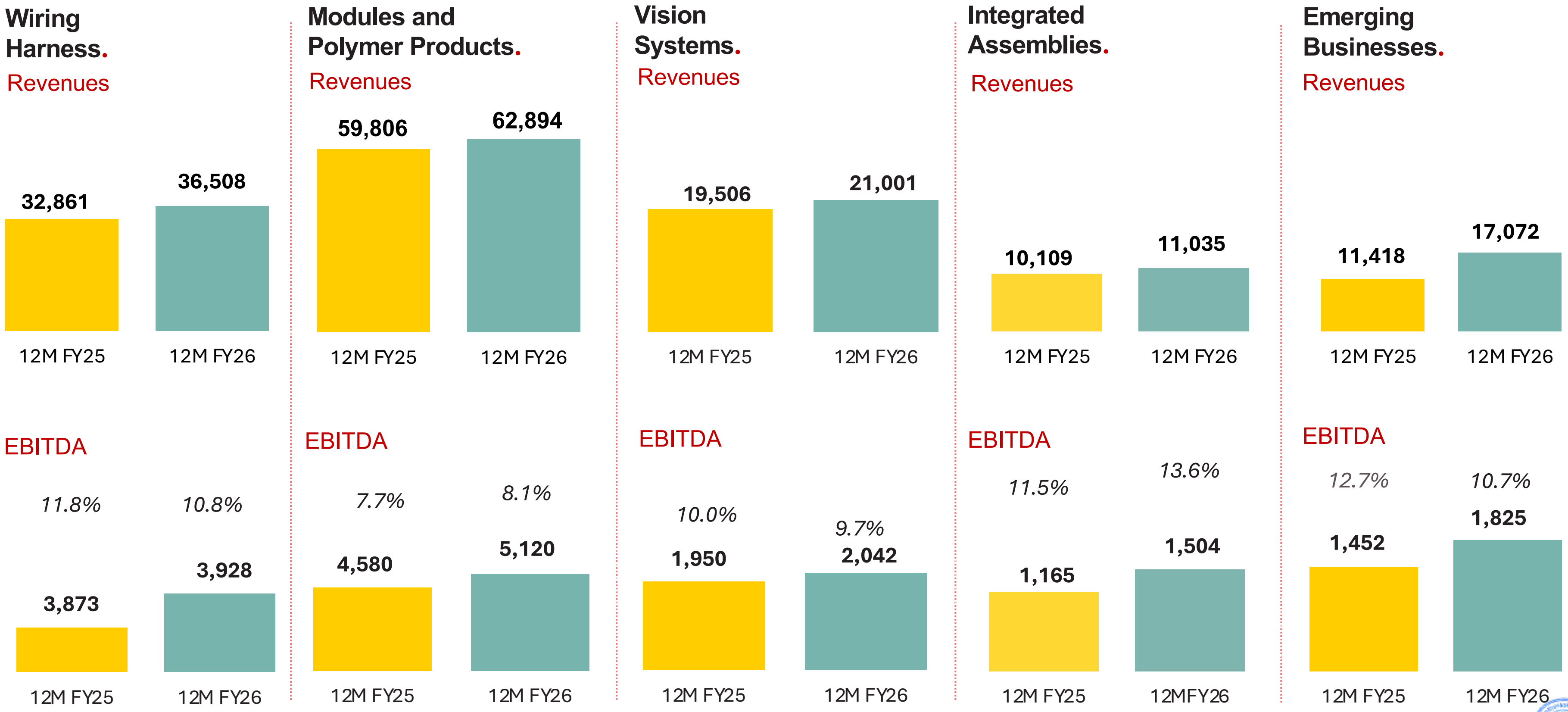
10 Logistics Solutions

11 Health & Medical

12 Services

Business Division Wise Financial Performance[1]: 12MFY26 vs 12MFY25.

(all figures are Rs. in Crores)

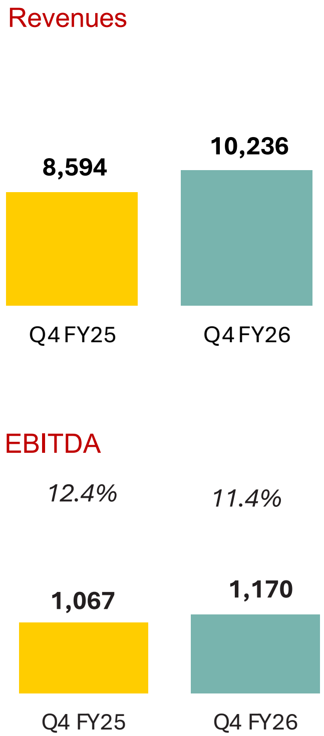


Notes:
1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)

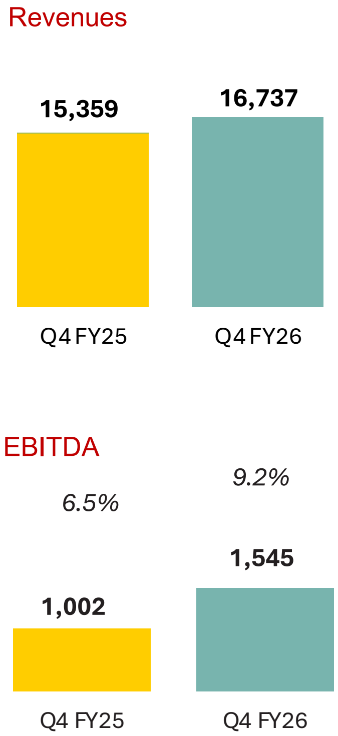
Business Division Wise Financial Performance[1]: Q4FY26 vs Q4FY25.

(all figures are Rs. in Crores)

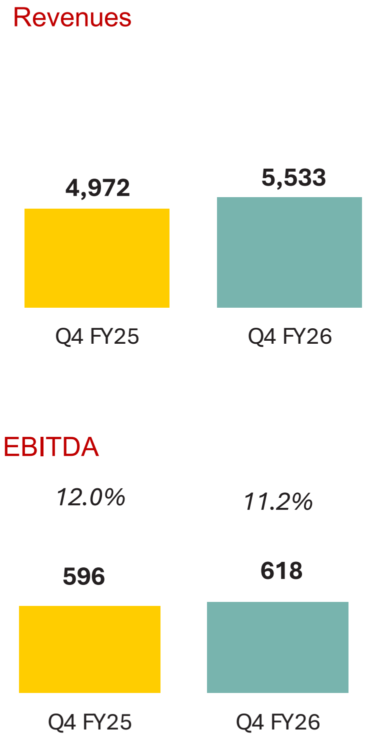
Wiring Harness.



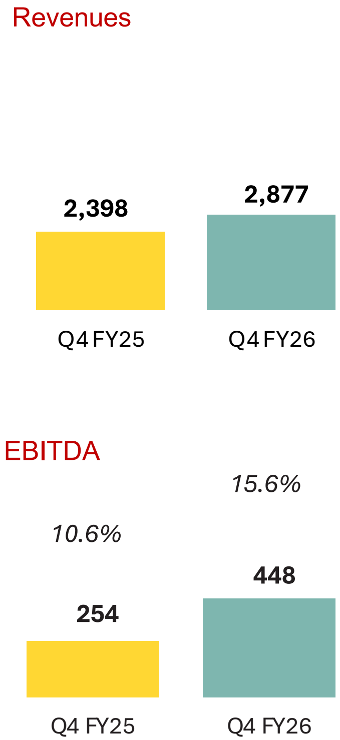
Modules and Polymer Products.



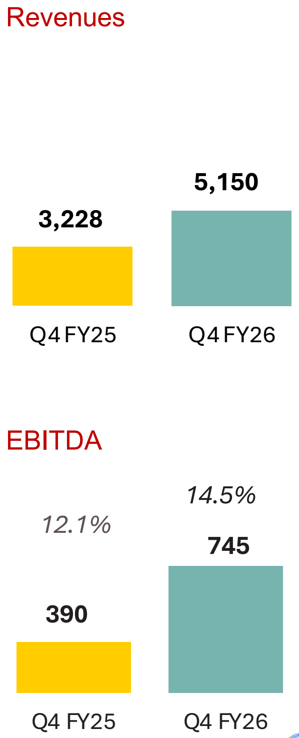
Vision Systems.



Integrated Assemblies.



Emerging Businesses.



Notes:
1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)

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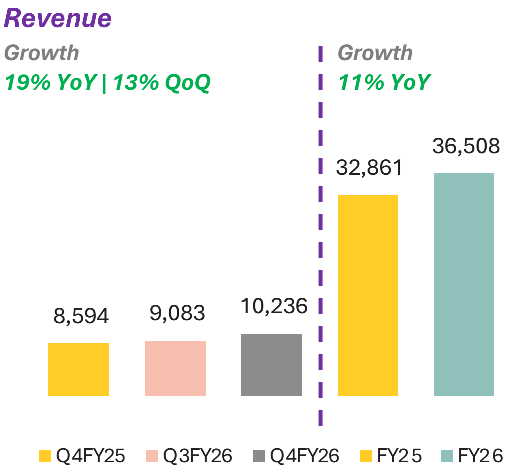
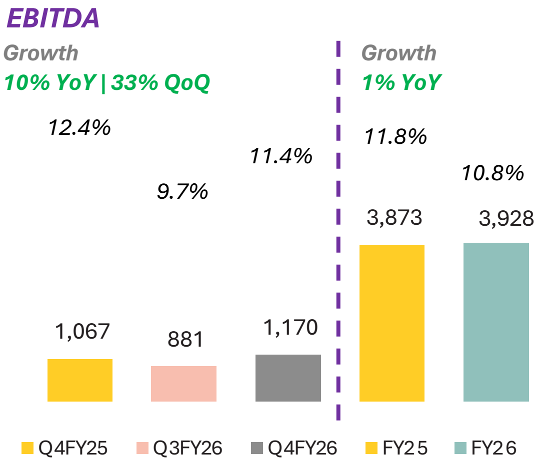
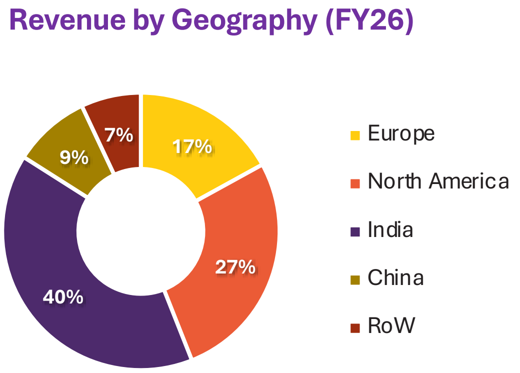
Wiring Harness: Robust Growth with Margin Recovery.

(all figures are Rs. in Crores)







- Strong YoY growth of 19% in Q4FY26, led by robust performance in the India business
- Anticipated recovery in the CV cycle across advanced economies expected to drive growth momentum in the coming quarters

- Margins improved sequentially in Q4FY26, driven by operating leverage
- Yearly margins declined by ~100 bps YoY, impacted by higher copper prices, particularly in the second half of the year

Notes:

1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)

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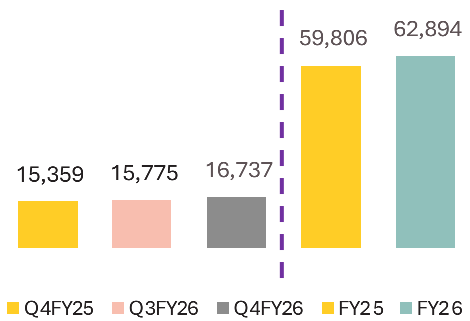
MPP: Transformative Measures Yielding Margin Improvement.

(all figures are Rs. in Crores)

Revenue

Growth *9% YoY | 6% QoQ*

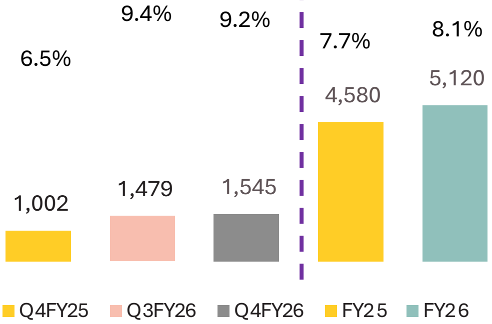
Growth *5% YoY*



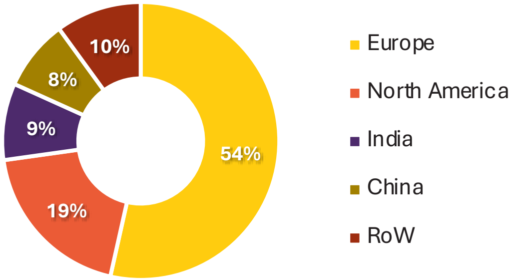
EBITDA

Growth *54% YoY | 4% QoQ*

Growth *12% YoY*



Revenue by Geography (FY26)



- Business remained on a soft footing amid weak demand across key markets
- OEM restructuring actions and upcoming FY27 launch pipeline expected to support demand recovery in the coming quarters

- Margins remained stable sequentially in Q4FY26, supported by ongoing transformation and cost optimisation initiatives in Europe; FY26 margins improved by ~40 bps YoY
- Expected business recovery, along with sustained cost-saving actions, to further support margin expansion in the coming years

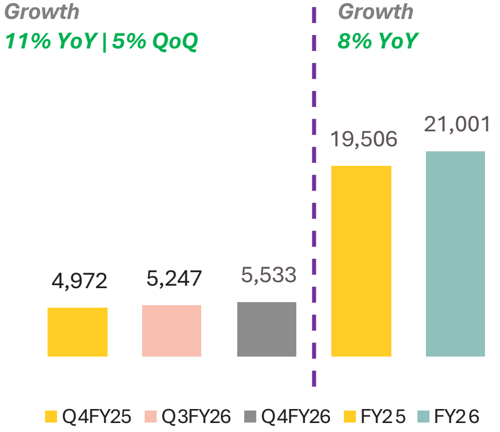
Notes:

1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)

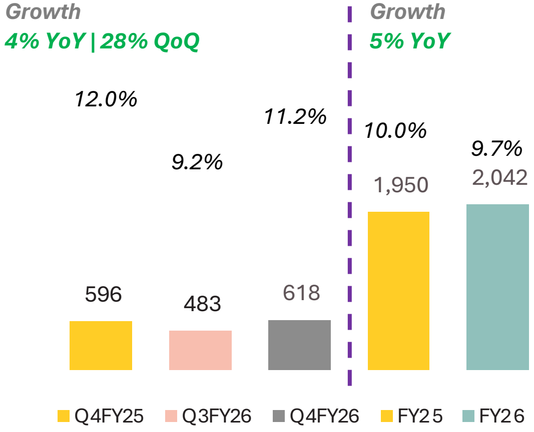
Vision Systems: Resilient Performance Despite Weak Market.

(all figures are Rs. in Crores)

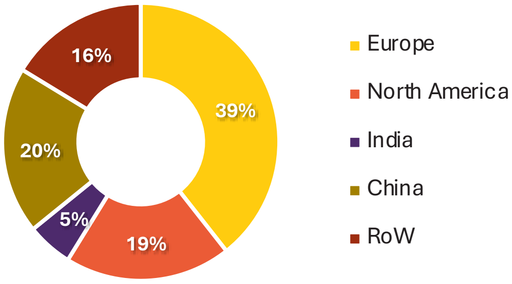
Revenue



EBITDA



Revenue by Geography (FY26)



- Revenue grew by a healthy 11% YoY in Q4FY26 and 8% YoY for FY26, demonstrating resilience despite industry headwinds
- Robust order book, supported by new order wins to support business momentum in coming years

- Q4FY26 margins remained stable, factoring in normal business seasonality
- Strategic focus on enhancing content per vehicle, expanding premium SKU order book, and driving operational efficiencies to sustain margins amid industry slowdown

Notes:

1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)

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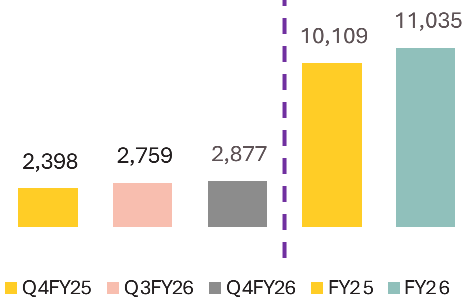
Integrated Assemblies: Continued Positive Business Momentum.

(all figures are Rs. in Crores)

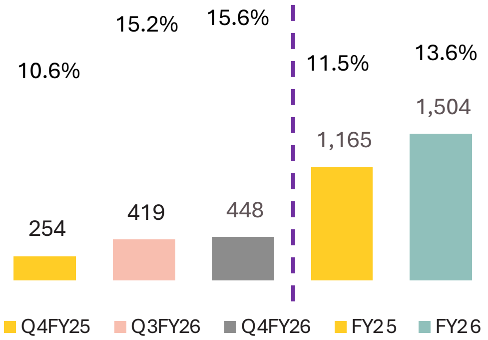
Revenue

Growth	*Growth*
20% YoY | 4% QoQ	***9% YoY***

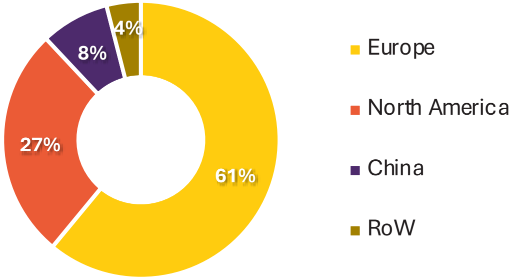


EBITDA

Growth	*Growth*
76% YoY | 7% QoQ	***29% YoY***



Revenue by Geography (FY26)



- Strong 20% YoY growth in Q4FY26, driven by continued execution of the existing order book
- Robust order book from new program launches in FY27, 2x of FY26, expected to drive sustained business momentum

- Operational efficiencies through cost control measures helped margins remain stable sequentially
- Continued focus on digitization and automation initiatives to enhance operational performance

Notes:

1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method (Economic Revenue)

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Financial Performance: Business Divisions under Emerging Businesses.

(all figures are Rs. in Crores)

Emerging Business Division	FY 2025		FY 2026	
	Revenue[1]	EBITDA	Revenue[1]	EBITDA
• Lighting and Electronics	4,078	698	5,663	918
• Precision Metal and Modules	1,942	252	5,269	484
• Elastomer	762	102	890	147
• Technology and Industrial Solutions	1,181	81	1,356	63
• Aerospace	1,749	127	2,447	203
• Logistics Solutions	231	17	312	26
• Health and Medical	24	(53)	19	(74)
• Services & Others *(after excluding inter-segment revenue within entities of emerging business)*	1,451	229	1,115	58
Total	**11,418**	**1,453**	**17,072**	**1,825**

50% YoY
Revenue Growth in FY26

Notes:
1. Divisional numbers reported are including 100% of joint ventures and associates accounted as per equity method.

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New Businesses entered leveraging D.E.M.A.L. Capabilities Scaling up well, helping Accelerate Growth at Company level.

Consumer Electronics.

- Revenue increased 7.5x YoY during the year, reflecting strong scale-up
- Q4FY26 revenue grew ~46% QoQ, driven by operationalization of the second facility in Q3FY26
- Production run-rate achieved in Q4FY26 in-line with targeted annual production guidance of 14 to 16 million units
- Achieved EBITDA profitability in FY26, marking a key milestone in the scale-up journey
- Third facility on track for Q3FY27 commissioning, with added upstream integration capabilities

Aerospace.

- Aerospace business delivered 40% YoY revenue growth; ~10x top-line expansion over the past 3 years
- Order book grew 20%+ YoY, providing strong growth visibility
- Expanded product portfolio across platforms, securing orders for metallic parts, sub-assemblies and wiring harnesses in business jets and rotary-wing aircrafts

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Annexure

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Summary of Divisional Financial Performance.

(all figures are Rs. in Crores)

Business Division	Q4FY25			Q4FY26			FY25			FY26		
	Revenue	EBITDA	EBITDA %	Revenue	EBITDA	EBITDA %	Revenue	EBITDA	EBITDA%	Revenue	EBITDA	EBITDA %
Wiring Harness	8,594	1,067	12.4%	10,236	1,170	11.4%	32,861	3,873	11.8%	36,508	3,928	10.8%
Modules & Polymer Products	15,359	1,002	6.5%	16,737	1,545	9.2%	59,806	4,580	7.7%	62,894	5,120	8.1%
Vision Systems	4,972	596	12.0%	5,533	618	11.2%	19,506	1,950	10.0%	21,001	2,042	9.7%
Integrated Assemblies	2,398	254	10.6%	2,877	448	15.6%	10,109	1,165	11.5%	11,035	1,504	13.6%
Emerging Businesses[1]	3,228	390	12.1%	5,151	745	14.5%	11,418	1,452	12.7%	17,072	1,825	10.7%
Less: Eliminations/ Intersegment Sales/ Unallocated	(1,320)	(65)		(1,557)	15		(4,755)	83		(5,222)	52	
Reported including JVs/ (Economic Value[2])	**33,231**	**3,245**	**9.8%**	**38,976**	**4,539**	**11.6%**	**128,945**	**13,103**	**10.2%**	**143,288**	**14,472**	**10.1%**
Less: JVs consolidated as per equity method[3]	(3,914)	(570)		(4,667)	(733)		(15,283)	(2,226)		(17,184)	(2,439)	
Reported	**29,317**	**2,675**	**9.1%**	**34,309**	**3,805**	**11.1%**	**113,663**	**10,877**	**9.6%**	**126,104**	**12,033**	**9.5%**

Notes:
1. *Emerging businesses include – Elastomer, Lighting and electronics, Precision Metals and Modules, Services, Aerospace, Health and Medical, Logistics Solutions and Technology and Industrial Solutions.*
2. *Divisional numbers include 100% of joint ventures and associates which are accounted as per the equity method (Economic Revenue)*
3. *Data for JVs consolidated as per equity method is net of intercompany transactions*
4. *Margin computed on normalized basis after adjustment of one-off items*

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Consolidated Debt Status, Reference Rates, and Notes.

(all figures are Rs. in Crores)

A. Net Debt including Lease liabilities.

Rs. In Crores	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26
Gross Debt	17,351	20,114	22,819	16,354	14,644	17,990	16,830	17,668	15,895
Cash & Bank	6,979	6,744	12,323	6,821	5,931	8,223*	6,679	7,108	7,858
Net Debt	**10,372**	**13,370**	**10,496**	**9,533**	**8,713**	**9,767**	**10,151**	**10,560**	**8,036**
Add Lease liability	2,571	2,649	2,598	2,521	2,578	2,961	2,948	2,933	3,275
Less CCD			1,500	1,500	1,500	1,500	1,500	1,500	1,500
Effective Net Debt	**12,943**	**16,019**	**11,594**	**10,554**	**9,791**	**11,228**	**11,599**	**11,993**	**9,811**

All numbers are on Consolidated basis as per reported financials. Data above is as of the end of the stated quarter.

** Cash & Bank balance is higher in June-25 due to NCD amounting to INR 2,025 crores raised during the quarter*

Copper Rates.

Average	*Q4 FY25*	*Q3 FY26*	*Q4 FY26*
LME Copper (USD / MT)	*9,346*	*11,100*	*12,852*
Copper (INR / KG)	*875*	*1,067*	*1,259*

Exchange Rates (Average).

Currency (equal to Rs.)	*Q4 FY25*	*Q3 FY26*	*Q4 FY26*
INR to EUR	*91.16*	*103.71*	*102.46*
INR to USD	*86.61*	*89.10*	*88.37*
INR to YEN	*0.568*	*0.578*	*0.587*
Euro to USD	*1.05*	*1.16*	*1.16*

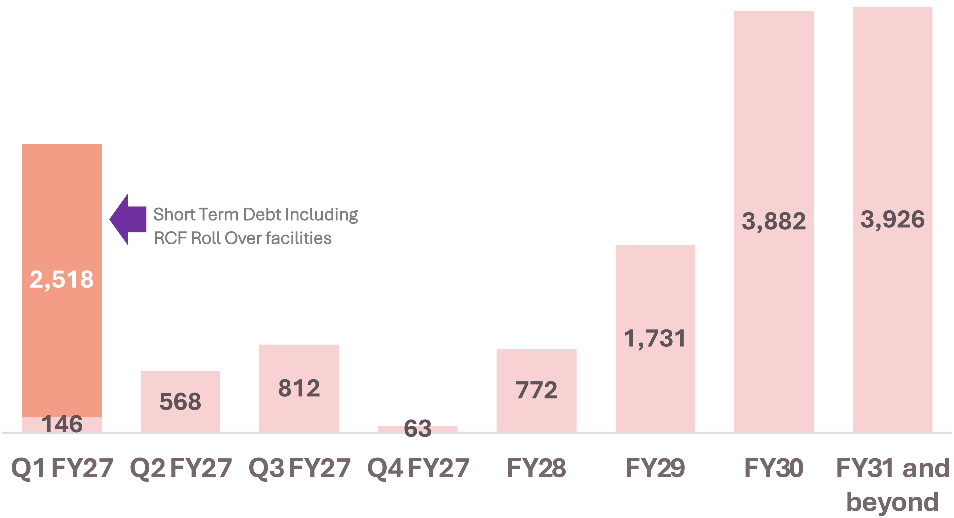
Exchange Rates (Closing).

Currency	31.03.2025	31.12.2025	31.03.2026
Rs./Euro	*92.45*	*104.17*	*109.55*
Rs./USD	*85.47*	*88.79*	*94.83*
Argentine Peso / USD	*1,073*	*1,380*	*1,382*

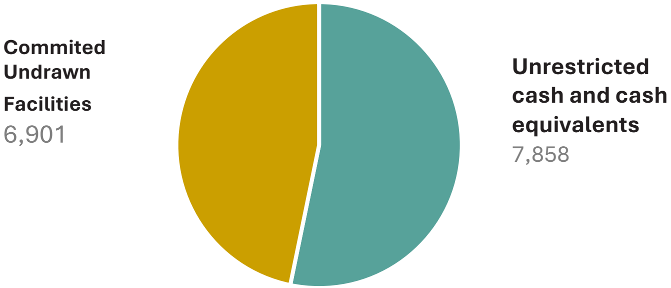
Robust Balance Sheet with Comfortable Debt Maturities and Strong Liquidity.

Gross Debt – Rs. 15,895 Crores
(as of 31st Mar 2026)

Comfortable Debt Repayment Schedule[1]



Liquidity – Rs. 14,759 Crores
(as of 31st Mar 2026)



Note:
1. Rs ~1,500 cr of CCD portion of fund raise, assumed as equity and is not included in the debt stack on the chart due to its nature of being compulsorily convertible instrument

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Gross Revenues.

(all figures are Rs. in Crores)

22.9
billion USD
FY26

21.2
billion USD
FY25

	FY 2024-25	FY2025-26
Gross revenue	**178,999**	**194,010**
Less: Throughput revenue[1]	50,054	50,722
Economic Revenue (including JVs)	**128,945**	**143,288**
Less: JVs consolidated as per equity method	15,282	17,184
Reported/ Net Revenue	**113,663**	**126,104**

Note:

1. Some business divisions such as Integrated assembly perform assembly of highly customized components by procuring various parts from suppliers identified by the customers. It acts as an agent as per IndAS15 under these contracts and as required under the standard, it recognizes revenue only for the net amount it retains for the assembly services

The reported gross revenues for FY25 is restated on constant currency of USD 84.55 to INR (as per vision plan 2030).

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Glossary

1. *Revenue: Revenue from operations*
2. *EBITDA: Profit/ (Loss) before exceptional items + Finance cost + amortization expenses & depreciation expenses – interest income – dividend income*
3. *Booked Business: Unexecuted portion of lifetime sales of awarded programs. Revenues are a function of execution of order book and net increase/ decrease of ongoing programs*
4. *Leverage ratio = (Effective Net Debt + Lease Liability) / LTM EBITDA*
5. *Reported ROCE: Earnings before interest and tax (EBIT) from continuing operations divided by average capital employed*

50 YEARS of motherson

Thank you.