B L KASHYAP
WE BUILD YOUR WORLD

The Manager, **November 12, 2026**

Department of Corporate Services, BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001		**Listing Department, National Stock Exchange of India Ltd, Exchange Plaza, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East),Mumbai – 400 051**
ISIN Code	**:**	**INE350H01032**
Scrip Code : 532719		**Trading Symbol : BLKASHYAP**

Dear Sir,

Sub: Regulation 30 of SEBI (LODR) Regulations, 2015

Ref: Investor Presentation on unaudited financial results for the quarter and half year ended September 30, 2026

We are pleased to enclose herewith investor presentation on unaudited financial results for the quarter and half year ended September 30, 2026.

A Copy of the presentation is also being posted on Company's Website i.e. www.blkashyap.com.

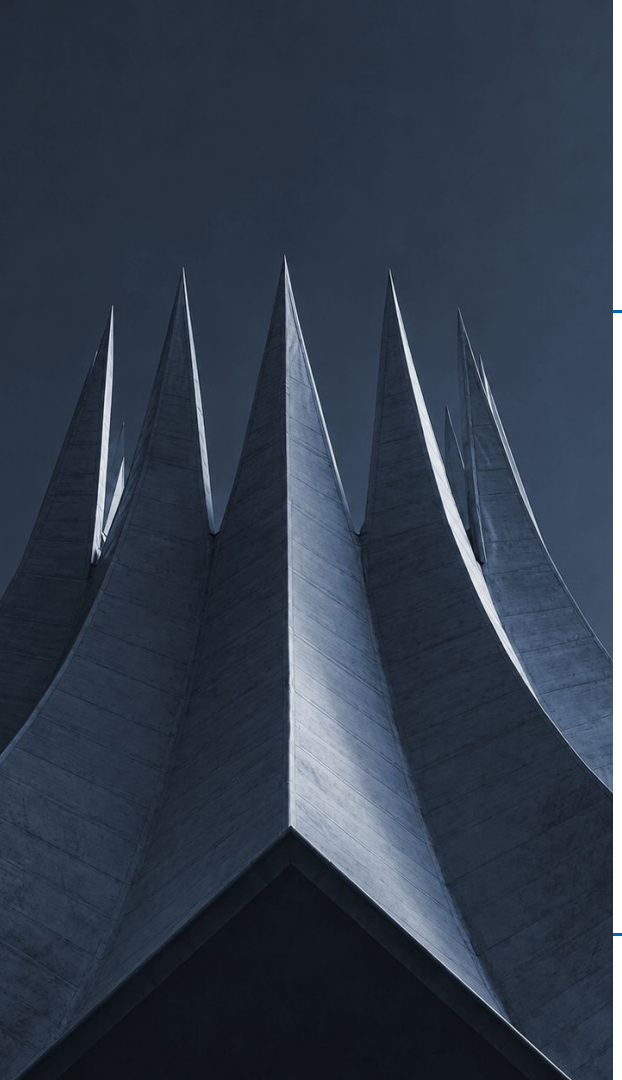
For **B. L. Kashyap And Sons Limited**

Pushpak Kumar

Digitally signed by Pushpak Kumar
DN: c=IN, o=Personal, pseudonym=vco6f43gk2jz1ab0tqsxm5n7pirwf9yh, 2.5.4.20=986ed5a1057c85b598fd24eed0412d886d922cbcaf666c763a1ab6fe61af0730, postalCode=201309, st=Uttar Pradesh, serialNumber=829981b81e1da69a9be5493f91b0749e365517c8169663b476d491986fcc4e20, cn=Pushpak Kumar
Date: 2026.11.12 17:40:23 +05'30'

Pushpak Kumar
VP & Company Secretary
F-6871

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INVESTOR PRESENTATION

September 2026

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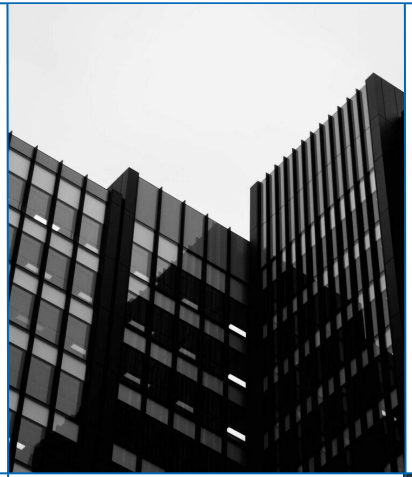
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01. SUMMARY

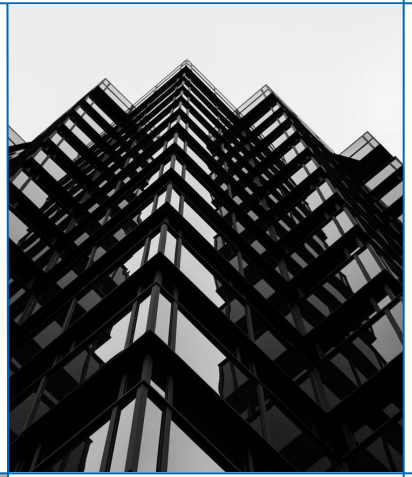
Order book
₹4,647 Cr as
on 30th September 2026

₹696 crore Q3 order wins, excluded from the current order book.



₹498.15 Cr

Revenue for Q2 FY27 (Consolidated)



255+ projects

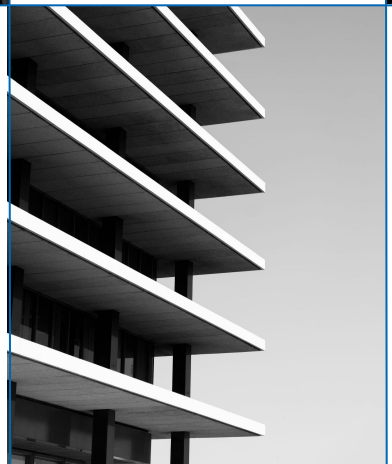
Completed across India

1300+

Workforce strength of skilled professionals and others

Fund-based Debt reduced from
₹700 Cr
in 2014 to
₹270 Cr
in 2025

Only cash credit facility



Total built-up area

~140 million sq ft

Planned capex of
₹65Cr
for FY27, focused on innovation, upskilling and fixed assets

02. KEY INVESTMENT HIGHLIGHTS



Reliability

Pan-India presence with offices in NCR and Bengaluru

Diverse Clientele

Balanced portfolio across private and public sector clients. Strong relationships with repeat business from marquee clients across sectors

Timely & Trusted

Proven project execution track record with quality,Safety and on-time delivery

Digitized

Technology-driven operations with integrated in-house MEP, ERP, drone, and AI integration

Sustainable

Financial turnaround with sustained growth

03. QUARTERLY BUSINESS HIGHLIGHTS

KEY BUSINESS HIGHLIGHTS Q2

Highest Quarterly Revenue :
Achieved the highest quarterly revenue in the last decade, with Q2 marking the best-ever quarter since entering CDR in 2014.

CDR – Settlement of Right of Recompense (ROR) :
SBI, being the lead bank, has quantified the total ROR liability at Rs.52.50 crore, subject to confirmation by the other consortium lenders, with settlement scheduled by March 2027. The Company has already recognized a provision for the entire amount of Rs.52.50 crore in its books, including an additional provision of Rs.17.50 crore during the current quarter. Further, the Company has already deposited Rs.10 crore in accordance with the payment schedule stipulated by SBI.

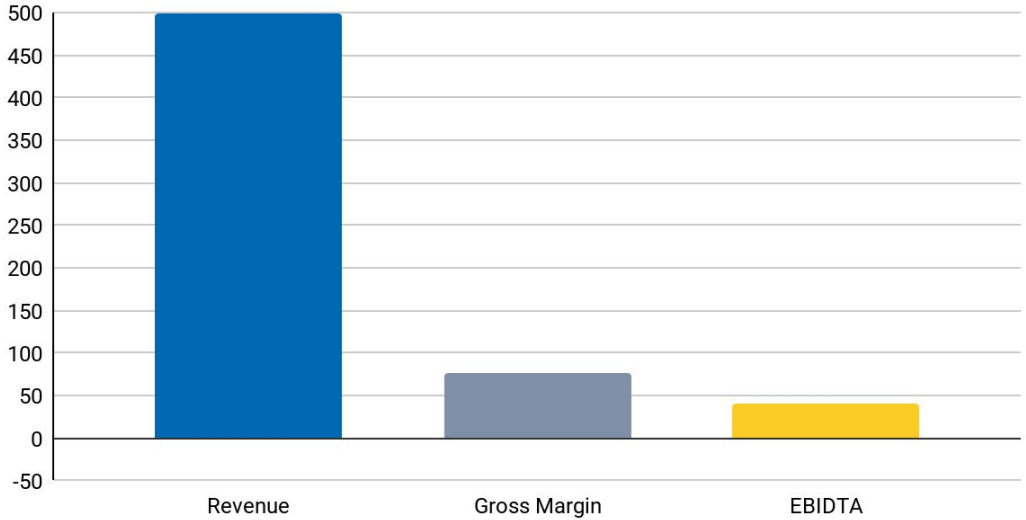
New Project Wins :
New Project orders worth Rs. 696 Crores awarded during current quarter (Q3), taking total order wins Rs. 1150 crores in current FY 2027.

Strong Project Pipeline:
Projects worth ₹900 crore in the North and ₹1,200 crore in the South are in advanced stages of negotiation, out of a total ₹7,500 crore bidding pipeline.

GRAP Impact on Execution :
Mandatory pollution control restrictions and GRAP measures in Delhi-NCR may temporarily disrupt construction activities during November and December, impacting project execution, productivity and revenue recognition. The Company is taking necessary steps to minimise the impact through resource redeployment and execution planning.

04. Q2 FY 26-27 FINANCIAL PERFORMANCE

CONSOLIDATED FINANCIAL PERFORMANCE



(Rupees in Crores)

Q2 FY 26 - 27

Financial performance
₹498.15 Cr

Gross Margin
₹76.85 Cr

EBIDTA
₹40.83 Cr

05. STRATEGIC PRIORITIES

Monetization of non-core assets to strengthen balance sheet by FY27

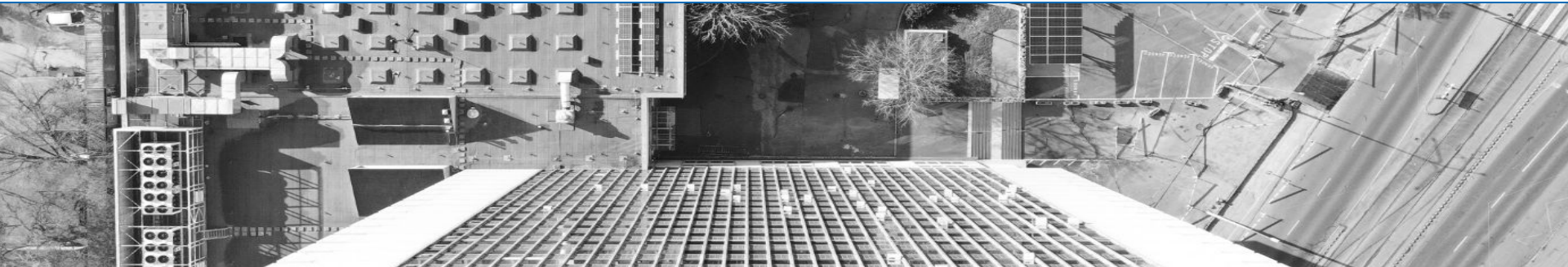
Advancing composite steel construction to reduce labour dependency

Workforce development through internal training and the BLK Wizards programme

Targeting an increased share of government projects.

Growth in commercial mixed-use developments and high-end residential projects

Delivered 2 data centers; positioned to scale this portfolio further



06. PROJECT PORTFOLIO



DLF DATA CENTER
Noida



SELECT CITY WALK
Delhi



CENTURY REGALIA
Bangalore



DLF THE ARBOUR
Gurgaon



SATTVA KNOWLEDGE CITY
Chennai



CRC THE PERIDONA
Noida



EMBASSY BUSINESS HUB
Bangalore



EMBASSY ZENITH
Bangalore



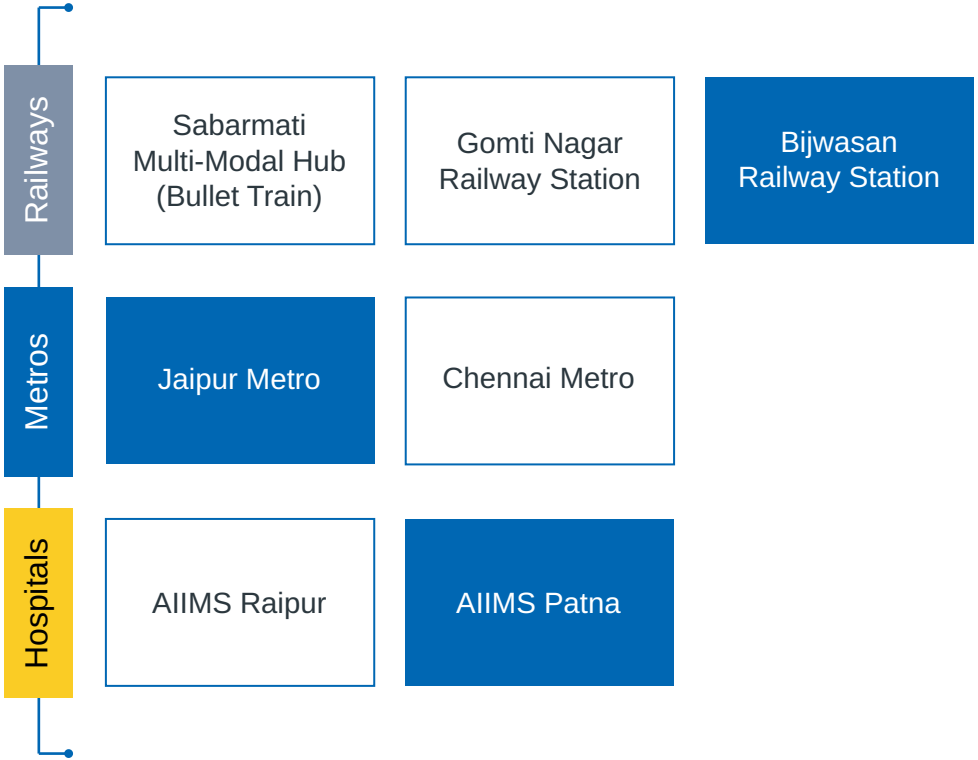
SATTVA -MOLEX DATA CENTER
Bangalore

07. TOP ONGOING PROJECTS (Value as on 30th SEP 2026)

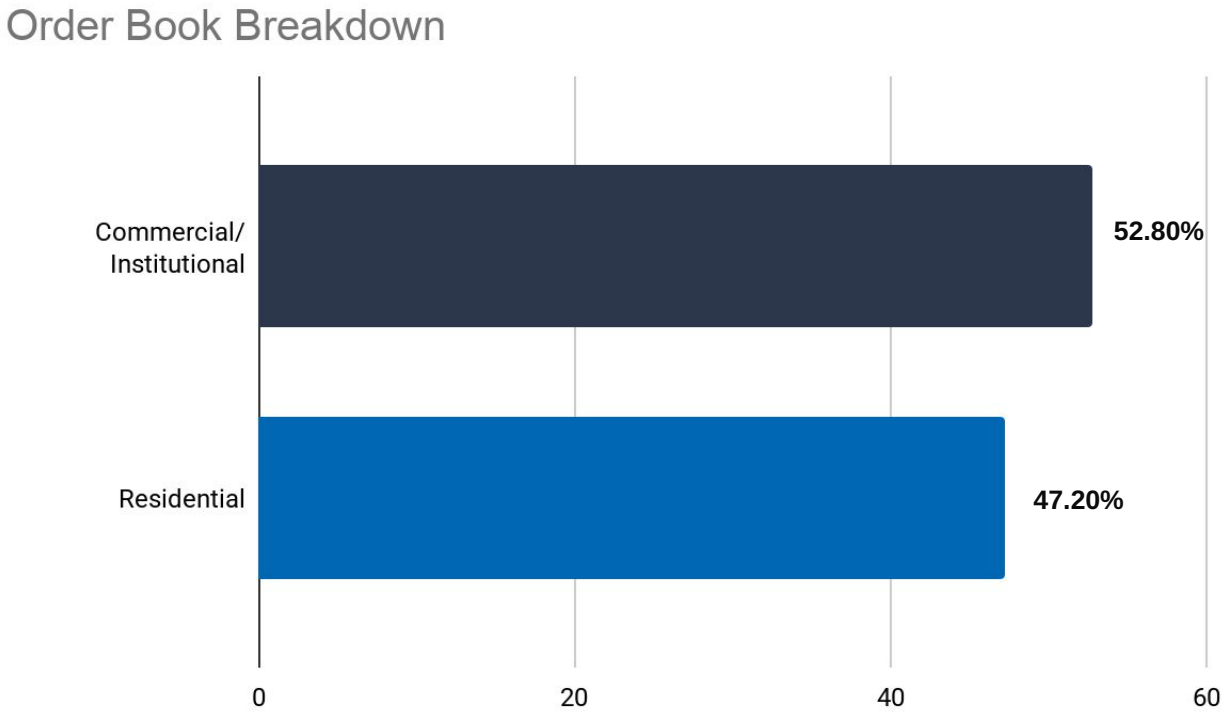
PROJECT NAME	TYPE	Rupees In CRORES
Mall of India DLF Downtown Phase - 2 Gurgaon	Commercial	₹679.80
Sattva Knowledge City Chennai	Commercial	₹615.69
BPTP Amstoria Verti Greens Gurgaon	Residential	₹578.17
CRC-The Peridona Noida	Residential	₹291.40
BPTP Amstoria GAIA Residences Gurgaon	Residential	₹283.48
Embassy Splendid Techzone- Block B-5,6,7,8(SEZ), Chennai	Commercial	₹282.25
DLF The Arbour Gurgaon	Residential	₹243.11
Embassy Business Hub Phase - 2 Bangalore	Commercial	₹233.26

08. KEY GOVERNMENT PROJECTS

- Objective: Strategically increase participation in government projects and secure more government project opportunities during FY 2026–27.
- Aim to **grow presence in the railway sector**, capitalizing on experience in railway projects
- **Continue bidding** for railway projects by leveraging completed projects as a competitive advantage

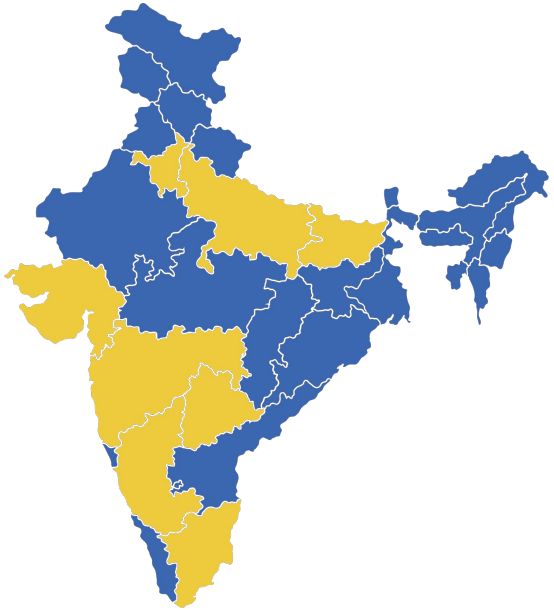


09. SECTORAL MIX



10. GEOGRAPHICAL SPREAD

Haryana (HR)	44.42%
Karnataka (K'taka)	24.83%
Tamil Nadu (TN)	19.34%
Uttar Pradesh (UP)	6.33%
Delhi (DEL)	3.74%
Bihar (BR)	0.57%
Maharashtra (Mah)	0.37%
Gujarat (GUJ)	0.35%
Chhattisgarh(CG)	0.08%



Haryana, Karnataka and **Tamil Nadu** are the largest contributors to our order book. The National Capital Region (NCR) remains a critical market, with significant infrastructure projects that demonstrate our ability to deliver in one of India's most dynamic and demanding regions. Bengaluru's position as a global IT hub continues to generate large-scale opportunities, reinforcing our reputation for executing complex projects. Beyond NCR and Bengaluru, Tamil Nadu has emerged as a key growth market, driven by a strong pipeline of large commercial developments that enhance our national presence.

11. CLIENTS & RELATIONSHIPS

We have earned the trust of India's **leading Developers, Corporates and Institutions** through repeat Engagements, Innovation, and Engineering Excellence..



12. QUALITY, SAFETY & TRUST

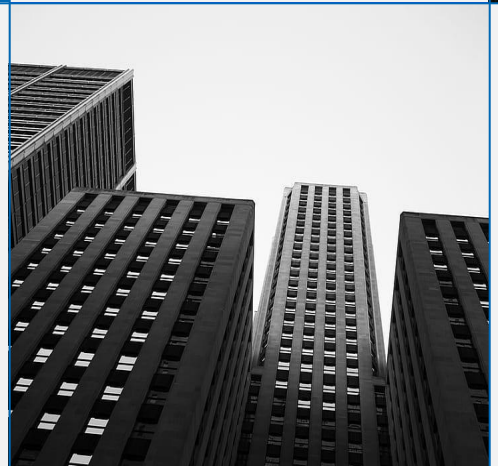
Reliable partnerships anchored in transparencies,trust and delivery

ISO-aligned Quality Management System tailored to each project



Emphasis on timely delivery, engineering excellence and Customer retention

Integrated process and risk management frameworks



Proven record with millions of safe man hours

High safety standards maintained across every site

13. LEADERSHIP

Our leadership team brings century of collective experience and strategic depth to BLK.



Vinod Kashyap

Chairman



Vineet Kashyap

Managing Director



Viekram Kashyap

Joint Managing Director

14. ESG & CSR

ESG

Environmental Responsibility: We adopt processes that craft the environment to preserve and protect the planet while uplifting communities.
Integrated Environmental Procedures: Environmental procedures are integrated into our project execution plans and continue to be implemented even after project handover.
Pollution Prevention: We provide clients with technical and economic information on construction methods that help prevent or minimize pollution.
Proactive Environmental Management: We identify potential environmental issues early in the project lifecycle and work closely with clients to find and implement effective solutions.
Resource and Waste Management: We actively undertake initiatives to optimize resource use and reduce toxic waste generation.
Ecosystem Impact: Each project in the EPC space has a direct impact on the environment and ecosystem, and we are fully committed to managing this impact responsibly.



Creating tangible opportunities for women's advancement through leadership development, professional exposure and athletic growth.

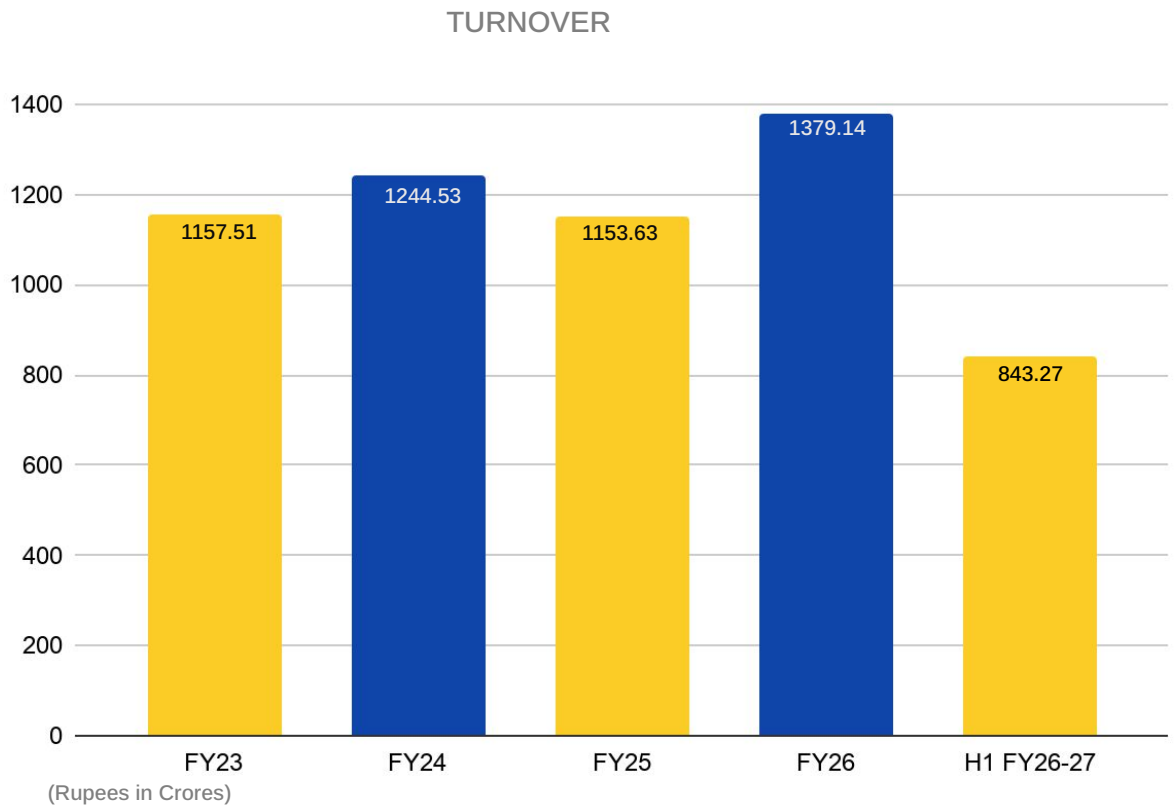
Promoting equal opportunities and structured career pathways for young athletes to excel in football without compromising their education.

Reinforcing our commitment in Education and Social welfare creating sustainable societal value.

Engaging in Prevention, Rehabilitation and Healthcare for vulnerable communities

15. CONSOLIDATED FINANCIAL HIGHLIGHTS

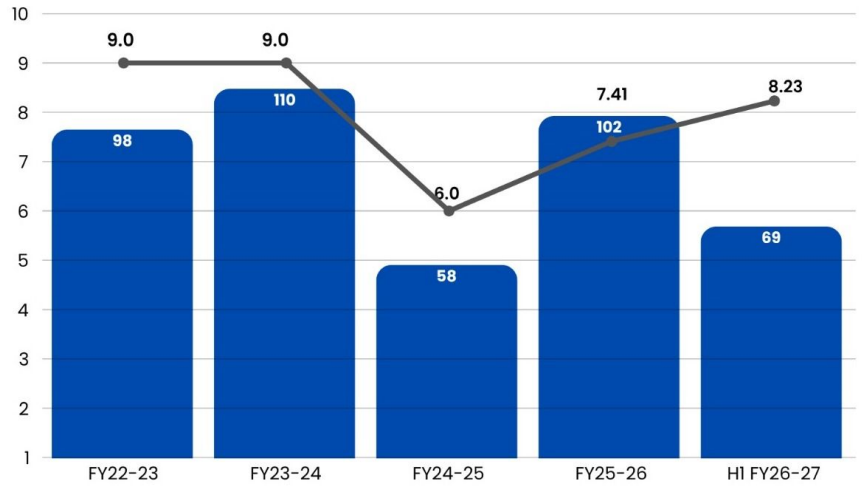




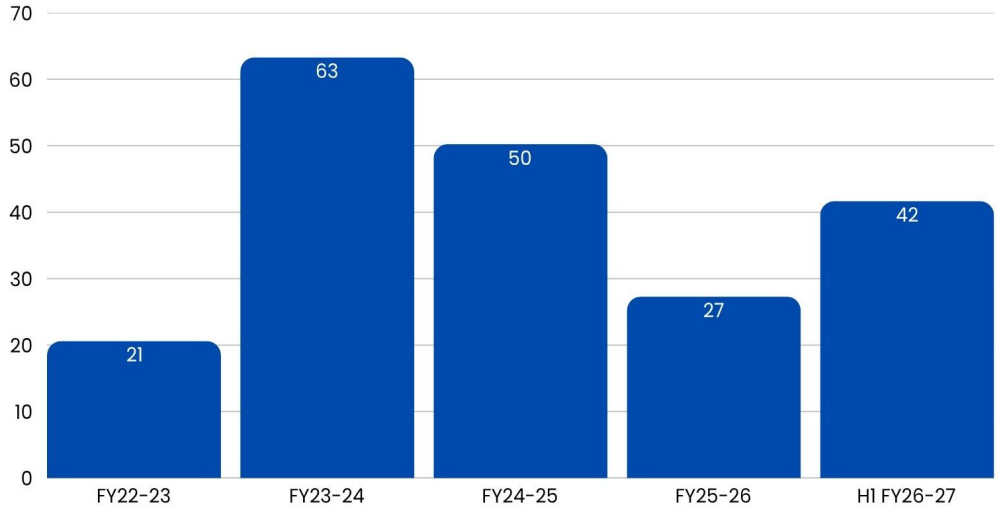
(Rupees in Crores)

15. CONSOLIDATED FINANCIAL HIGHLIGHTS

EBIDTA & MARGINS



PBT



16. STANDALONE PROFIT & LOSS STATEMENT

(Figures in Crores)



PARTICULARS	Q2FY26-27	Q2FY25-26	Q1FY26-27
REVENUE FROM OPERATION	457.80	350.75	341.97
COST OF MATERIAL CONSUMED	229.47	164.13	152.06
CONSTRUCTION EXPENSES	159.84	135.63	129.20
GROSS MARGIN	**68.49**	**50.99**	**60.71**
GROSS MARGIN (%)	**14.96%**	**14.54%**	**17.75%**
STAFF COST	30.31	25.84	28.10
OTHER EXPENSES	4.32	5.71	3.70
EBIDTA	**33.85**	**19.44**	**28.92**
EBIDTA MARGIN (%)	**7.39%**	**5.54%**	**8.46%**
OTHER INCOME*	22.09	1.28	0.99
EXCEPTIONAL ITEM- GAIN// (LOSS)	(17.50)	-	-
FINANCE COST	10.19	10.62	10.82
DEPRECIATION	4.03	3.49	3.86
PBT	**24.23**	**6.62**	**15.23**
TAX	6.28	2.42	4.34
PAT	17.95	4.20	10.88
PAT MARGIN (%)	3.92%	1.20%	3.18%

17. CONSOLIDATED PROFIT & LOSS STATEMENT

(Figures in Crores)



PARTICULARS	Q2 FY26-27	Q2 FY25-26	Q1 FY26-27
REVENUE FROM OPERATION	498.15	355.13	345.12
COST OF MATERIAL CONSUMED	261.37	165.73	153.45
CONSTRUCTION EXPENSES	159.93	132.82	129.38
GROSS MARGIN	**76.85**	**56.67**	**62.29**
GROSS MARGIN (%)	**15.43%**	**15.93%**	**18.05%**
STAFF COST	30.77	29.41	28.57
OTHER EXPENSES	5.26	6.69	5.15
EBIDTA	**40.83**	**20.48**	**28.58**
EBIDTA MARGIN (%)	**8.20%**	**5.77%**	**8.28%**
OTHER INCOME*	23.29	1.95	1
EXCEPTIONAL ITEM - GAIN / (LOSS)	(21.96)	-	-
FINANCE COST	10.51	10.89	11.12
DEPRECIATION	4.27	3.81	4.18
PBT	**27.38**	**7.73**	**14.28**
TAX	7.18	16.34	4.28
PAT	20.21	(8.62)	10.00
PAT MARGIN (%)	4.06%	-2.43%	2.90%

18. BALANCE SHEET ABSTRACT

(Figures in Crores)



PARTICULARS	STANDALONE		CONSOLIDATED	
LIABILITIES	**FY 26-27 Q2**	**FY 25-26**	**FY 26-27 Q2**	**FY 25-26**
Equity & Reserves	764.79	735.20	557.75	526.76
Non-Current Liabilities				
Borrowing & Lease liabilities	27.08	27.23	43.04	42.48
Other non current Liabilities	191.49	103.57	211.39	124.18
Current Liabilities				
Borrowing & Lease liabilities	255.32	253.01	259.85	256.63
Trade Payables	284.12	255.90	290.34	261.24
Other Current Liabilities	532.23	440.50	536.00	450.35
Total Equity & Liabilities	2055.03	1815.41	1898.38	1661.64

Cont…

18. BALANCE SHEET ABSTRACT

(Figures in Crores)



PARTICULARS	STANDALONE		CONSOLIDATED	
ASSETS	**FY 26-27 Q2**	**FY 25-26**	**FY 26-27 Q2**	**FY 25-26**
Non-Current Assets				
Fixed Assets/investment property	176.97	156.82	240.66	233.52
Investments	11.87	11.87	0.20	0.20
Trade Receivables	97.58	97.58	68.44	68.44
Loans	383.15	383.15	22.76	21.74
Other Financial assets	11.09	6.09	16.02	11.32
Deferred tax assets (net)	-	9.65	53.42	65.13
Current Assets				
Inventories	157.38	118.91	214.73	203.44
Trade Receivables	503.77	428.88	510.48	434.34
Cash and Bank	52.58	41.00	92.97	43.39
Other current assets	660.65	561.45	678.70	580.13
	2055.03	1815.41	1898.38	1661.64

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